

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

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In re: PROMESA  
Title III  
THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS  
as representative of  
THE COMMONWEALTH OF PUERTO RICO, *et al.*,  
Debtors.<sup>1</sup>  
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**THIRTEENTH INTERIM FEE APPLICATION OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR  
THE PERIOD JUNE 1, 2021 THROUGH SEPTEMBER 30, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")  
Authorized to Provide  
Professional Services to: Debtor  
Period for which compensation  
and reimbursement is sought: June 1, 2021 through September 30, 2021  
Amount of compensation sought  
as actual, reasonable and necessary: \$5,167,254.37  
Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$338,847.42  
This is a:        monthly   X   interim        final application.  
This is Ankura's Thirteenth Interim Fee Application in this case.

<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor's respective Title III case number and the last four (4) digits of each Debtor's federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation ("COFINA") (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority ("HTA") (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico ("ERS") (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

**Summary of Fees by Month**

Compensation Period	Fees	Expenses	Total Fees and Expenses	Puerto Rico Tax	Amount Paid to Ankura	Total Outstanding
6/1/17 - 6/30/17	\$ 400,000.00	\$ -	\$ 400,000.00	\$ (6,000.00)	\$ (400,000.00)	\$ (6,000.00)
7/1/17 - 7/31/17	261,848.50	11,406.94	273,255.44	(3,927.73)	(266,919.99)	2,407.73
8/1/17 - 8/31/17	891,030.00	43,987.60	935,017.60	(13,365.45)	(913,459.03)	8,193.12
9/1/17 - 9/30/17	408,875.50	8,409.75	417,285.25	(6,133.13)	(407,392.46)	3,759.66
<b>First Interim Fee Period</b>	<b>1,961,754.00</b>	<b>63,804.29</b>	<b>2,025,558.29</b>	<b>(29,426.31)</b>	<b>(1,987,771.48)</b>	<b>8,360.50</b>
Voluntary Reduction <sup>(1)</sup>	(35,983.94)	-	(35,983.94)	539.76	-	(35,444.18)
Voluntary Reduction	(26,483.70)	-	(26,483.70)	397.26	-	(26,086.44)
Ankura Credit to AAFAP <sup>(3)</sup>	-	-	-	-	-	53,170.12
<b>First Interim Fee Period, Net<sup>(7)</sup></b>	<b>\$ 1,899,286.36</b>	<b>\$ 63,804.29</b>	<b>\$ 1,963,090.65</b>	<b>\$ (28,489.30)</b>	<b>\$ (1,987,771.48)</b>	<b>\$ -</b>
10/1/17 - 10/31/17	\$ 920,727.50	\$ 23,279.52	\$ 944,007.02	\$ (13,810.91)	\$ (911,612.16)	\$ 18,583.94
11/1/17 - 11/30/17	925,751.50	45,072.70	970,824.20	(13,886.27)	(939,622.26)	17,315.66
12/1/17 - 12/31/17	1,123,915.50	55,801.71	1,179,717.21	(16,858.73)	(1,141,904.60)	20,953.88
1/1/18 - 1/31/18	967,584.50	51,303.17	1,018,887.67	(14,513.77)	(986,540.89)	17,833.01
<b>Second Interim Fee Period</b>	<b>3,937,979.00</b>	<b>175,457.10</b>	<b>4,113,436.10</b>	<b>(59,069.69)</b>	<b>(3,979,679.91)</b>	<b>74,686.50</b>
Voluntary Reduction <sup>(2)</sup>	(121,020.75)	(8,775.41)	(129,796.16)	1,815.31	-	(127,980.85)
Ankura Credit to AAFAP <sup>(3)</sup>	-	-	-	-	-	53,294.35
<b>Second Interim Fee Period, Net<sup>(7)</sup></b>	<b>\$ 3,816,958.25</b>	<b>\$ 166,681.69</b>	<b>\$ 3,983,639.94</b>	<b>\$ (57,254.37)</b>	<b>\$ (3,979,679.91)</b>	<b>\$ -</b>
2/1/18 - 2/28/18	\$ 805,142.50	\$ 51,269.19	\$ 856,411.69	\$ (12,077.14)	\$ (812,543.69)	\$ 31,790.87
3/1/18 - 3/31/18	544,363.50	39,235.32	583,598.82	(8,163.45)	(554,134.93)	21,298.44
4/1/18 - 4/30/18	324,355.50	18,807.88	343,163.38	(4,865.33)	(325,411.95)	12,886.10
5/1/18 - 5/31/18	328,462.00	18,905.21	347,367.21	(4,926.93)	(329,385.01)	13,055.27
<b>Third Interim Fee Period</b>	<b>2,002,323.50</b>	<b>128,217.60</b>	<b>2,130,541.10</b>	<b>(30,034.85)</b>	<b>(2,021,475.57)</b>	<b>79,030.67</b>
Voluntary Reduction <sup>(3)</sup>	(87,086.73)	(20,590.47)	(107,677.20)	1,306.30	-	(106,370.90)
Ankura Credit to AAFAP <sup>(3)</sup>	-	-	-	-	-	27,340.22
<b>Third Interim Fee Period, Net<sup>(7)</sup></b>	<b>\$ 1,915,236.77</b>	<b>\$ 107,627.13</b>	<b>\$ 2,022,863.90</b>	<b>\$ (28,728.55)</b>	<b>(2,021,475.57)</b>	<b>\$ -</b>
6/1/18 - 6/30/18	\$ 405,703.25	\$ 40,304.45	\$ 446,007.70	\$ (6,085.55)	\$ (439,922.15)	\$ -
7/1/18 - 7/31/18	563,488.33	45,712.51	609,200.85	(8,452.33)	(521,499.88)	79,248.64
8/1/18 - 8/31/18	754,947.25	74,088.76	829,036.01	(11,324.21)	(722,869.91)	94,841.89
9/1/18 - 9/30/18	649,494.79	38,897.55	688,392.34	(9,742.42)	(606,330.57)	72,319.35
<b>Fourth Interim Fee Period</b>	<b>\$ 2,373,633.63</b>	<b>\$ 199,003.27</b>	<b>\$ 2,572,636.90</b>	<b>\$ (35,604.50)</b>	<b>(2,290,622.51)</b>	<b>\$ 246,409.88</b>
10/1/18 - 10/31/18	\$ 946,695.00	\$ 64,534.82	\$ 1,011,229.82	\$ (14,200.43)	\$ (891,628.78)	\$ 105,400.61
11/1/18 - 11/30/18	866,117.00	42,954.51	909,071.46	(12,991.76)	(779,823.17)	116,256.53
12/1/18 - 12/31/18 - 000031	372,686.50	23,284.88	395,971.38	(5,590.30)	(347,024.79)	43,356.29
12/1/18 - 12/31/18 - 000030	214,957.50	-	214,957.50	(3,224.36)	(190,559.82)	21,173.32
1/1/19 - 1/31/19 - 000031	473,529.50	51,034.87	524,564.37	(7,102.94)	(461,257.91)	56,203.52
1/1/19 - 1/31/19 - 000030	374,713.00	-	374,713.00	(5,620.70)	(332,183.07)	36,909.24
Adjustment <sup>(4)</sup>	(25,550.00)	-	(25,550.00)	383.25	-	(25,166.75)
<b>Fifth Interim Fee Period</b>	<b>\$ 3,223,148.50</b>	<b>\$ 181,809.03</b>	<b>\$ 3,404,957.53</b>	<b>\$ (48,347.23)</b>	<b>(3,002,477.55)</b>	<b>\$ 354,132.76</b>
2/1/2019 - 2/28/2019 - 000031	\$ 522,798.00	\$ 34,224.87	\$ 557,022.87	\$ (7,841.97)	\$ (492,581.63)	\$ 56,599.27
2/1/2019 - 2/28/2019 - 000030	271,283.00	-	271,283.00	(4,069.25)	(240,492.38)	26,721.38
3/1/2019 - 3/31/2019 - 000031	744,652.00	59,583.85	804,235.85	(11,169.78)	(701,985.25)	91,080.82
3/1/2019 - 3/31/2019 - 000030	179,777.50	-	179,777.50	(2,696.66)	(159,002.14)	18,078.70
4/1/2019 - 4/30/2019 - 000031	439,170.50	29,362.39	468,532.89	(6,587.56)	(415,335.68)	46,609.65
4/1/2019 - 4/30/2019 - 000030	213,148.00	-	213,148.00	(3,197.22)	(188,955.70)	20,995.08
4/1/2019 - 4/30/2019 - 000031 Impl.	281,736.50	33,209.24	314,945.74	(4,226.05)	(272,563.85)	38,155.84
5/1/2019 - 5/31/2019 - 000031 <sup>(5)</sup>	744,224.00	17,544.77	759,768.77	(11,133.36)	(670,602.70)	78,032.71
5/1/2019 - 5/31/2019 - 000030	284,669.50	-	284,669.50	(4,270.04)	(252,339.51)	28,039.95
5/1/2019 - 5/31/2019 - 000031 Impl.	390,381.50	45,687.69	436,069.19	(5,855.72)	(380,426.57)	49,786.90
<b>Sixth Interim Fee Period</b>	<b>\$ 4,069,840.50</b>	<b>\$ 219,612.81</b>	<b>\$ 4,289,453.31</b>	<b>\$ (61,047.61)</b>	<b>(3,774,305.41)</b>	<b>\$ 454,100.29</b>
6/1/2019 - 6/30/2019 - 000031 <sup>(6)</sup>	\$ 483,870.00	\$ 9,682.20	\$ 493,552.20	\$ (7,258.05)	\$ (436,972.73)	\$ 49,321.42
6/1/2019 - 6/30/2019 - 000030	301,183.00	-	301,183.00	(4,517.75)	(266,998.73)	29,666.53
6/1/2019 - 6/30/2019 - 000031 Impl. <sup>(9)</sup>	358,607.50	58,026.33	416,633.83	(5,379.11)	(351,278.48)	59,976.24
6/1/2019 - 6/30/2019 - 000031 Ret. Plan	91,490.00	17,367.13	108,857.13	(1,372.35)	(95,351.82)	12,132.96
7/1/2019 - 7/31/2019 - 000031	588,208.53	13,318.37	601,526.90	(8,823.13)	(531,569.05)	61,134.72
7/1/2019 - 7/31/2019 - 000031 Impl.	321,862.38	24,356.80	346,219.18	(4,827.94)	(301,299.92)	40,091.32
7/1/2019 - 7/31/2019 - 000031 Ret. Plan	284,918.88	18,453.83	303,372.71	(4,273.78)	(266,784.14)	32,314.79
8/1/2019 - 8/30/2019 - 000040	453,681.53	12,443.20	466,124.73	(6,805.22)	(411,545.81)	47,773.70
8/1/2019 - 8/30/2019 - 000027	260,347.75	-	260,347.75	(3,905.22)	(230,780.68)	25,661.85
8/1/2019 - 8/30/2019 - 000040 Impl.	378,279.38	31,825.41	410,104.79	(5,674.19)	(354,006.25)	50,424.35
8/1/2019 - 8/30/2019 - 000040 Ret. Plan	287,170.00	34,773.48	321,943.48	(4,307.55)	(279,719.34)	37,916.59
9/1/2019 - 9/30/2019 - 000040	469,087.08	19,716.41	488,803.49	(7,036.31)	(431,047.18)	50,720.00
9/1/2019 - 9/30/2019 - 000027	514,988.18	-	514,988.18	(7,724.82)	(456,501.46)	50,761.90
9/1/2019 - 9/30/2019 - 000040 Impl.	410,518.88	53,777.84	464,296.72	(6,157.78)	(403,971.55)	54,167.39
9/1/2019 - 9/30/2019 - 000040 Ret. Plan	152,099.50	15,625.13	167,724.63	(2,281.49)	(147,009.78)	18,433.36
<b>Seventh Interim Fee Period</b>	<b>\$ 5,356,312.59</b>	<b>\$ 309,366.13</b>	<b>\$ 5,665,678.72</b>	<b>\$ (80,344.69)</b>	<b>(4,964,836.92)</b>	<b>\$ 620,497.11</b>
Voluntary Reduction <sup>(9)</sup>	(640.00)	-	(640.00)	9.60	-	(630.40)
<b>Seventh Interim Fee Period, Net</b>	<b>\$ 5,355,672.59</b>	<b>\$ 309,366.13</b>	<b>\$ 5,665,038.72</b>	<b>\$ (80,335.09)</b>	<b>(4,964,836.92)</b>	<b>\$ 619,866.71</b>
10/1/2019 - 10/31/2019 - 000040	\$ 360,793.08	\$ 16,326.19	\$ 377,119.27	\$ (5,411.90)	\$ (333,033.14)	\$ 38,674.23
10/1/2019 - 10/31/2019 - 000027	535,920.08	-	535,920.08	(8,038.80)	(475,054.26)	52,827.02
10/1/2019 - 10/31/2019 - 000040 Impl.	546,937.75	48,125.94	595,063.69	(8,204.07)	(506,454.80)	80,404.82
10/1/2019 - 10/31/2019 - 000040 Ret. Plan	158,656.38	10,652.70	169,309.08	(2,379.85)	(149,313.63)	17,615.60
11/1/2019 - 11/30/2019 - 000040	266,245.23	11,452.36	277,697.59	(3,993.68)	(246,476.67)	27,227.24
11/1/2019 - 11/30/2019 - 000027	358,578.68	-	358,578.68	(5,378.68)	(216,602.24)	136,597.76
11/1/2019 - 11/30/2019 - 000040 Impl.	542,234.77	50,503.55	592,738.32	(8,133.52)	(520,389.82)	64,214.98
12/1/2019 - 12/31/2019 - 000040	312,115.40	11,007.08	323,122.48	(4,681.73)	(286,458.26)	31,982.49
12/1/2019 - 12/31/2019 - 000027	184,153.70	-	184,153.70	(2,762.31)	(163,252.26)	18,139.13
12/1/2019 - 12/31/2019 - 000040 Impl.	358,650.88	34,210.37	392,861.25	(5,379.76)	(346,375.52)	41,105.97
1/1/2020 - 1/31/2020 - 000040	529,285.30	25,785.20	555,070.50	(7,939.28)	(492,261.39)	54,869.83
1/1/2020 - 1/31/2020 - 000027	200,949.70	-	200,949.70	(3,014.25)	(178,141.91)	19,793.54
1/1/2020 - 1/31/2020 - 000040 Impl.	213,790.25	18,773.59	232,563.84	(3,206.85)	(205,066.55)	24,290.44
<b>Eighth Interim Fee Period</b>	<b>\$ 4,568,311.20</b>	<b>\$ 226,836.98</b>	<b>\$ 4,795,148.18</b>	<b>\$ (68,524.67)</b>	<b>(4,118,880.45)</b>	<b>\$ 607,743.06</b>
Voluntary Reduction <sup>(11)</sup>	(3,428.84)	-	(3,428.84)	-	-	(3,428.84)
<b>Eighth Interim Fee Period, Net</b>	<b>\$ 4,568,311.20</b>	<b>\$ 223,408.14</b>	<b>\$ 4,791,719.34</b>	<b>\$ (68,524.67)</b>	<b>(4,118,880.45)</b>	<b>\$ 604,314.22</b>

Compensation Period	Fees	Expenses	Total Fees and Expenses	Puerto Rico Tax	Amount Paid to Ankura	Total Outstanding
2/1/2020 - 2/29/2020 - 000040	\$ 623,318.30	\$ 30,766.53	\$ 654,084.83	\$ (9,349.77)	\$ (579,628.74)	\$ 65,106.32
2/1/2020 - 2/29/2020 - 000027	187,453.80	-	187,453.80	(2,811.81)	(166,177.79)	18,464.20
2/1/2020 - 2/29/2020 - 000040 Impl	161,236.00	18,385.56	179,621.56	(2,418.54)	(159,477.21)	17,725.81
3/1/2020 - 3/31/2020 - 000040	675,785.20	4,974.29	680,759.49	(10,136.78)	(663,883.15)	66,739.56
3/1/2020 - 3/31/2020 - 000027	105,706.60	-	105,706.60	(1,585.60)	(93,708.90)	10,412.10
3/1/2020 - 3/31/2020 - 000040 Impl	156,485.25	8,676.63	165,161.88	(2,347.28)	(146,577.43)	16,237.17
4/1/2020 - 4/30/2020 - 000040	386,106.90	-	386,106.90	(5,791.60)	(342,283.77)	38,031.53
4/1/2020 - 4/30/2020 - 000027	718,241.15	-	718,241.15	(10,773.62)	(636,720.77)	70,746.76
4/1/2020 - 4/30/2020 - 000040 Impl	137,160.00	-	137,160.00	(2,057.40)	(121,592.34)	13,510.26
5/1/2020 - 5/31/2020 - 000040	487,053.30	-	487,053.30	(7,305.80)	(431,772.75)	47,974.75
5/1/2020 - 5/31/2020 - 000027	390,753.55	-	390,753.55	(5,861.30)	(346,403.02)	38,489.23
5/1/2020 - 5/31/2020 - 000040 CRF	545,300.98	-	545,300.98	(8,179.51)	(483,409.32)	53,712.15
5/1/2020 - 5/31/2020 - 000040 Impl	69,701.38	-	69,701.38	(1,045.52)	(53,031.65)	15,624.21
<b>Ninth Interim Fee Period</b>	<b>\$ 4,644,302.41</b>	<b>\$ 62,803.01</b>	<b>\$ 4,707,105.42</b>	<b>\$ (69,664.54)</b>	<b>\$ (4,164,666.84)</b>	<b>\$ 472,774.04</b>
Voluntary Reduction <sup>(10)</sup>	(9,880.00)	-	(9,880.00)	148.20	-	(9,731.80)
Voluntary Reduction <sup>(11)</sup>	-	(2,667.43)	(2,667.43)	-	-	(2,667.43)
<b>Ninth Interim Fee Period, Net</b>	<b>\$ 4,634,422.41</b>	<b>\$ 60,135.58</b>	<b>\$ 4,694,557.99</b>	<b>\$ (69,516.34)</b>	<b>\$ (4,164,666.84)</b>	<b>\$ 460,374.81</b>
6/1/2020 - 6/30/2020 - 000040	\$ 437,389.20	\$ -	\$ 437,389.20	\$ (6,560.84)	\$ (387,745.53)	\$ 43,082.83
6/1/2020 - 6/30/2020 - 000027	297,023.58	-	297,023.58	(4,455.35)	(263,311.40)	29,256.83
6/1/2020 - 6/30/2020 - 000040 CRF	615,711.78	-	615,711.78	(9,235.68)	(545,828.49)	60,647.61
6/1/2020 - 6/30/2020 - 000040 Impl	139,196.10	-	139,196.10	(2,087.94)	(123,397.34)	13,710.82
7/1/2020 - 7/13/2020 - 000040	207,819.50	-	207,819.50	(3,117.29)	(184,231.99)	20,470.22
7/1/2020 - 7/13/2020 - 000027	59,225.50	-	59,225.50	(888.38)	(52,503.41)	5,833.71
7/1/2020 - 7/13/2020 - 000040 CRF	178,110.90	-	178,110.90	(2,671.66)	(157,895.31)	17,543.93
7/1/2020 - 7/13/2020 - 000040 Impl	44,488.23	-	44,488.23	(667.32)	(39,438.82)	4,382.09
7/14/2020 - 7/31/2020 - 000040	184,155.10	-	184,155.10	(2,762.33)	(163,253.50)	18,139.27
7/14/2020 - 7/31/2020 - 000023	97,452.15	-	97,452.15	(1,461.78)	(86,391.33)	9,599.04
7/14/2020 - 7/31/2020 - 000040 CRF	367,948.20	-	367,948.20	(5,519.22)	(326,186.08)	36,242.90
7/14/2020 - 7/31/2020 - 000040 Impl	104,206.83	-	104,206.83	(1,563.10)	(92,379.36)	10,264.37
8/1/2020 - 8/31/2020 - 000040	328,792.65	-	328,792.65	(4,931.89)	(291,474.68)	32,386.08
8/1/2020 - 8/31/2020 - 000023	60,633.43	-	60,633.43	(909.50)	(53,751.54)	5,972.39
8/1/2020 - 8/31/2020 - 000040 CRF	481,767.48	-	481,767.48	(7,226.51)	(427,086.87)	47,454.10
8/1/2020 - 8/31/2020 - 000040 Impl	308,591.85	-	308,591.85	(4,628.88)	(273,566.67)	30,396.30
9/1/2020 - 9/30/2020 - 000040	359,943.50	-	359,943.50	(5,399.15)	(319,089.91)	35,454.44
9/1/2020 - 9/30/2020 - 000023	49,942.60	-	49,942.60	(749.14)	(44,274.11)	4,919.35
9/1/2020 - 9/30/2020 - 000040 CRF	488,804.85	-	488,804.85	(7,332.07)	(433,325.49)	48,147.29
9/1/2020 - 9/30/2020 - 000040 Impl	268,311.83	-	268,311.83	(4,024.68)	(237,858.44)	26,428.71
<b>Tenth Interim Fee Period</b>	<b>\$ 5,079,515.26</b>	<b>\$ -</b>	<b>\$ 5,079,515.26</b>	<b>\$ (76,192.73)</b>	<b>\$ (4,502,990.27)</b>	<b>\$ 500,332.26</b>
10/1/2020 - 10/31/2020 - 000040	\$ 397,236.40	\$ -	\$ 397,236.40	\$ (5,958.55)	\$ (352,150.07)	\$ 39,127.78
10/1/2020 - 10/31/2020 - 000023	95,695.90	-	95,695.90	(1,435.44)	(84,834.42)	9,426.04
10/1/2020 - 10/31/2020 - 000040 CRF	441,207.88	-	441,207.88	(6,618.12)	(391,130.78)	43,458.98
10/1/2020 - 10/31/2020 - 000040 Impl	250,908.68	-	250,908.68	(3,763.63)	(222,430.54)	24,714.51
11/1/2020 - 11/30/2020 - 000040	403,617.60	-	403,617.60	(6,054.26)	(357,807.00)	39,756.34
11/1/2020 - 11/30/2020 - 000023	194,309.10	-	194,309.10	(2,914.64)	(172,255.02)	19,139.44
11/1/2020 - 11/21/2020 - 000040 CRF	280,117.88	-	280,117.88	(4,201.77)	(248,324.50)	27,591.61
11/22/2020 - 11/30/2020 - 000104 CRF	64,951.50	-	64,951.50	(974.27)	(63,977.23)	-
11/1/2020 - 11/30/2020 - 000040 Impl	213,821.10	-	213,821.10	(3,207.32)	(189,554.41)	21,059.37
12/1/2020 - 12/31/2020 - 000040	234,260.10	4,475.77	238,735.87	(3,513.90)	(212,147.35)	23,074.62
12/1/2020 - 12/31/2020 - 000023	261,205.45	-	261,205.45	(3,918.08)	(231,558.63)	25,728.74
12/1/2020 - 12/31/2020 - 000104 CRF	466,745.58	-	466,745.58	(7,001.18)	(459,744.40)	-
12/1/2020 - 12/31/2020 - 000040 Impl	152,426.25	-	152,426.25	(2,286.39)	(135,125.87)	15,013.99
12/24/2020 - 1/24/2021 - Datasite VDR	-	63,529.96	63,529.96	-	(63,529.96)	-
1/1/2021 - 1/31/2021 - 000040	199,501.93	-	199,501.93	(2,992.53)	(176,858.46)	19,650.94
1/1/2021 - 1/31/2021 - 000023	431,596.73	-	431,596.73	(6,473.95)	(382,610.50)	42,512.28
1/1/2021 - 1/31/2021 - 000104 CRF	330,957.25	-	330,957.25	(4,964.36)	(325,992.89)	-
1/1/2021 - 1/31/2021 - 000040 Impl	194,893.03	-	194,893.03	(2,923.40)	(172,772.67)	19,196.96
<b>Eleventh Interim Fee Period</b>	<b>\$ 4,613,452.36</b>	<b>\$ 68,005.73</b>	<b>\$ 4,681,458.09</b>	<b>\$ (69,201.79)</b>	<b>\$ (4,242,804.70)</b>	<b>\$ 369,451.61</b>
1/25/2021 - 2/24/2021 - Datasite VDR	-	64,013.30	64,013.30	-	(64,013.30)	-
2/1/2021 - 2/28/2021 - 000040	301,721.55	-	301,721.55	(4,525.82)	(267,476.15)	29,719.58
2/1/2021 - 2/28/2021 - 000023	803,439.55	-	803,439.55	(12,051.59)	(712,249.16)	79,138.80
2/1/2021 - 2/28/2021 - 000104 CRF	283,963.88	-	283,963.88	(4,259.46)	(279,704.42)	-
2/1/2021 - 2/28/2021 - 000040 Impl	161,307.88	-	161,307.88	(2,419.62)	(142,999.43)	15,888.83
2/25/2021 - 3/24/2021 - Datasite VDR	-	63,805.86	63,805.86	-	(63,805.86)	-
3/1/2021 - 3/31/2021 - 000040	893,554.30	-	893,554.30	(13,403.31)	(792,135.89)	88,015.10
3/1/2021 - 3/31/2021 - 000023	149,082.50	-	149,082.50	(2,236.24)	(132,161.64)	14,684.62
3/1/2021 - 3/31/2021 - 000104 CRF	417,829.75	-	417,829.75	(6,267.45)	(411,562.30)	-
3/1/2021 - 3/31/2021 - 000040 Impl	250,811.40	-	250,811.40	(3,762.17)	(222,344.31)	24,704.92
3/25/2021 - 4/24/2021 - Datasite VDR	-	63,836.43	63,836.43	-	(63,836.43)	-
4/1/2021 - 4/30/2021 - 000040	489,360.80	-	489,360.80	(7,340.41)	(433,818.35)	48,202.04
4/1/2021 - 4/30/2021 - 000023	273,834.30	-	273,834.30	(4,107.51)	(242,754.11)	26,972.68
4/1/2021 - 4/30/2021 - 000104 CRF	475,236.00	-	475,236.00	(7,128.54)	(468,107.46)	-
4/1/2021 - 4/30/2021 - 000040 Impl	229,681.25	-	229,681.25	(3,445.22)	(203,612.42)	22,623.61
4/25/2021 - 5/24/2021 - Datasite VDR	-	63,914.18	63,914.18	-	(63,914.18)	-
5/1/2021 - 5/31/2021 - 000040	380,020.28	1,409.04	381,429.32	(5,700.30)	(338,297.02)	37,432.00
5/1/2021 - 5/31/2021 - 000023	154,570.10	-	154,570.10	(2,318.55)	(124,358.49)	27,893.06
5/1/2021 - 5/31/2021 - 000104 CRF	461,649.63	-	461,649.63	(6,924.74)	(454,724.89)	-
5/1/2021 - 5/31/2021 - 000040 Impl	174,972.08	3,591.89	178,563.97	(2,624.58)	(158,704.64)	17,234.75
<b>Twelfth Interim Fee Period</b>	<b>\$ 5,901,035.25</b>	<b>\$ 260,570.70</b>	<b>\$ 6,161,605.95</b>	<b>\$ (88,515.53)</b>	<b>\$ (5,640,580.45)</b>	<b>\$ 432,509.97</b>
5/25/2021 - 6/24/2021 - Datasite VDR	-	63,942.82	63,942.82	-	(63,942.82)	-
6/1/2021 - 6/30/2021 - 000040	286,419.10	10,512.20	296,931.30	(4,296.29)	(263,406.39)	29,228.62
6/1/2021 - 6/30/2021 - 000023	179,435.20	-	179,435.20	(2,691.53)	(159,069.30)	17,674.37
6/1/2021 - 6/30/2021 - 000104 CRF	381,196.63	412.08	381,608.71	(5,717.95)	(375,890.76)	-
6/1/2021 - 6/30/2021 - 000040 Impl	227,500.25	6,686.09	234,186.34	(3,412.50)	(207,406.81)	23,367.03
6/25/2021 - 7/24/2021 - Datasite VDR	-	12,793.04	12,793.04	-	-	12,793.04
7/1/2021 - 7/24/2021 - 000023	326,928.63	10,972.67	337,901.30	(4,903.93)	(253,484.38)	79,512.99
7/1/2021 - 7/31/2021 - 000016 CRF	247,139.25	263.40	247,402.65	(3,707.09)	(243,695.56)	-
7/1/2021 - 7/31/2021 - 000016 CSFRF	167,481.23	-	167,481.23	(2,512.22)	(164,969.01)	-
7/13/2021 - 7/30/2021 - 000026	310,956.35	-	310,956.35	(4,664.35)	(275,662.80)	30,629.20
7/13/2021 - 7/30/2021 - 000026 TR	78,643.73	-	78,643.73	(1,179.66)	(69,717.67)	7,746.40
7/25/2021 - 8/24/2021 - Datasite VDR	-	63,987.54	63,987.54	-	(63,987.54)	-
8/1/2021 - 8/31/2021 - 000026	490,777.75	12,262.30	503,040.05	(7,361.67)	(446,738.09)	48,940.29
8/1/2021 - 8/31/2021 - 000027	190,472.90	-	190,472.90	(2,857.09)	(168,854.24)	18,761.57
8/1/2021 - 8/31/2021 - 000016 CRF	227,325.50	246.41	227,571.91	(3,409.88)	(224,162.03)	-
8/1/2021 - 8/31/2021 - 000026 Imp	2,660.00	-	2,660.00	(39.90)	(2,358.09)	262.01
8/1/2021 - 8/31/2021 - 000016 CSFRF	211,626.50	-	211,626.50	(3,174.40)	(208,452.10)	-
8/1/2021 - 8/31/2021 - 000026 TR	282,792.38	6,773.38	289,565.76	(4,241.89)	(255,600.68)	29,723.19
8/25/2021 - 9/24/2021 - Datasite VDR	-	64,015.26	64,015.26	-	(64,015.26)	-
9/1/2021 - 9/30/2021 - 000026	430,066.50	8,289.20	438,355.70	(6,451.00)	(386,836.96)	45,067.74
9/1/2021 - 9/30/2021 - 000027	247,782.70	-	247,782.70	(3,716.74)	(219,659.36)	24,406.60
9/1/2021 - 9/30/2021 - 000016 CRF	246,011.38	22,066.80	268,078.18	(3,690.17)	(264,388.01)	-
9/1/2021 - 9/30/2021 - 000026 Imp	66,766.13	1,071.67	67,837.80	(1,001.49)	(60,259.85)	6,576.46
9/1/2021 - 9/30/2021 - 000016 CSFRF	234,770.38	-	234,770.38	(3,521.56)	(231,248.82)	-
9/1/2021 - 9/30/2021 - 000026 TR	330,944.88	3,380.42	334,325.30	(4,964.17)	(296,763.05)	32,598.08
Voluntary Reduction <sup>(12)</sup>	(443.00)	-	(443.00)	6.65	-	(436.36)
<b>Thirteenth Interim Fee Period</b>	<b>\$ 5,167,254.37</b>	<b>\$ 338,847.42</b>	<b>\$ 5,506,101.79</b>	<b>\$ (77,508.82)</b>	<b>\$ (4,970,569.58)</b>	<b>\$ 458,023.39</b>
<b>TOTAL</b>	<b>\$ 52,617,767.45</b>	<b>\$ 2,198,871.92</b>	<b>\$ 54,816,639.37</b>	<b>\$ (789,266.51)</b>	<b>\$ (49,661,661.64)</b>	<b>\$ 4,499,515.90</b>



- (1) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the First Interim Compensation Period from May 3 Through September 30, 2017 (Docket #2911).
- (2) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the Second Interim Compensation Period from October 1 Through January 31, 2018 (Docket #8189).
- (3) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the Second Interim Compensation Period from February 1 Through May 31, 2018 (Docket #8189).
- (4) Adjustment made for duplicate entries in the Sixteenth Monthly fee statement, for the period of September 1, 2018 through September 30, 2018, dated November 19, 2018. Ankura has notified the fee examiner and the Commonwealth of the adjustment.
- (5) The twenty-fourth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both April and May as Ankura did not bill the municipal advisory fee for April.
- (6) The twenty-fifth monthly fee statement of Ankura Consulting Group includes the monthly municipal advisor fee, \$50,000 per month, for both March and June as Ankura did not bill the municipal advisory fee for March.
- (7) Payment received by AAFAF on account of net holdback amounts due on the 1st, 2nd and 3rd interim fee applications did not withhold for the 1.5% Technical Services tax previously unwithheld on the 90% payment. Ankura will provide a credit to AAFAF for amounts previously not withheld (\$133,804.69) on its July 2020 fee statement.
- (8) The 1.5% Technical Services tax was inadvertently not withheld on certain payments made by AAFAF to Ankura for the First, Second and Third interim fee applications. Ankura is providing a credit to AAFAF in the amount of \$133,804.69 to account for the correct withholding.
- (9) June Impl. invoice \$640 lower than detail due to calculation error on June Impl. invoice. Ankura has voluntarily written off these fees.
- (10) May Impl. invoice included credit of \$9,880 for subcontractor work not performed on December 2019 invoice.
- (11) October and March 2020 Impl. invoice included
- (11) October 2019, January 2020, February 2020 and March 2020 Impl. invoice included expenses that exceeded the allowable per diem amounts. Ankura has voluntarily written off the disallowable expense amounts.
- (12) August 2021 Non-Title III restructuring invoice inadvertently billed Christine Parker at \$210 per hour which should have been \$200. In the September 2021 Non-Title III restructuring invoice, Ankura provided a credit to reflect the correct rate.

Dated: San Juan, Puerto Rico  
March 19, 2022

ANKURA CONSULTING GROUP, LLC

A handwritten signature in blue ink, appearing to read "Fernando Batlle", is positioned above the "By:" line.

By: \_\_\_\_\_

Fernando Batlle  
ANKURA CONSULTING GROUP, LLC  
B-7 Tabonuco Street, Suite 1403  
Guaynabo, PR 00968  
Telephone: (917) 601-0224  
Fernando.Batlle@ankura.com

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

-----X  
In re: PROMESA  
Title III  
THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS  
as representative of  
THE COMMONWEALTH OF PUERTO RICO, *et al.*,  
Debtors.<sup>1</sup>  
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**THIRTEENTH INTERIM FEE APPLICATION OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR  
THE PERIOD JUNE 1, 2021 THROUGH SEPTEMBER 30, 2021**

The Thirteenth Interim Fee Application (“Application”) for Compensation for Services Rendered and Reimbursement of Expenses includes the period June 1, 2021 through September 30, 2021 (“**the Thirteenth Interim Fee Period**”) of Ankura Consulting Group, LLC (“**Ankura**” or “**Applicant**”), financial advisor to the Commonwealth of Puerto Rico (the “**Commonwealth**”), collectively the “**Debtors**”, respectfully represents as follows:

**Introduction**

1. By this Application, Ankura seeks allowance of compensation for professional services rendered as financial advisor to the Debtors for the Thirteenth Interim Fee Period in the

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

amount of \$5,167,254.37 and actual and necessary out-of-pocket expenses of \$338,847.42. In support of this Application, Applicant represents as follows:

2. The United States District Court for the District of Puerto Rico (the “Court”) has subject matter jurisdiction over this matter pursuant to PROMESA section 306(a).
3. Venue is proper pursuant to PROMESA section 307(a).
4. The statutory bases for the relief requested herein are PROMESA section 317 and Bankruptcy Code section 105(a), made applicable in the Title III Case pursuant to PROMESA section 301(a).

### **Background**

5. On June 30, 2016, the Oversight Board was established under PROMESA section 101(b). On August 31, 2016, President Obama appointed the Oversight Board’s seven voting members.

6. Pursuant to PROMESA section 315, “[t]he Oversight Board in a case under this title is the representative of the debtor” and “may take any action necessary on behalf of the debtor to prosecute the case of the debtor, including filing a petition under section 304 of [PROMESA] . . . or otherwise generally submitting filings in relation to the case with the court.”

7. On September 30, 2016, the Oversight Board designated the Commonwealth as a “covered entity” under PROMESA section 101(d).

8. On May 3, 2017 (the “Petition Date”), the Oversight Board issued a restructuring certification pursuant to PROMESA sections 104(j) and 206 and filed a voluntary petition for relief for the Commonwealth in the District Court pursuant to PROMESA section 304(a), commencing a case under Title III thereof (the “Commonwealth’s Title III Case”).

9. Background information regarding the Commonwealth and its instrumentalities, and the commencement of the Commonwealth’s Title III Case, is contained in the Notice of

Statement of Oversight Board in Connection with PROMESA Title III Petition [ECF No. 1], attached to the Commonwealth's Title III petition.

**Applicant's Interim Compensation**

10. For the convenience of this Court and all parties-in-interest, the following exhibits are attached hereto:

- i. **Exhibit A** – Certification of Fernando Batlle,
- ii. **Exhibit B** – Summary of Total Hours and Fees by Task Code for the Thirteenth Interim Fee Period,
- iii. **Exhibit C1** – Summary of Restructuring Hours and Fees by Professional for the Thirteenth Interim Fee Period,
- iv. **Exhibit C2** – Summary of Coronavirus Relief Fund Hours and Fees by Professional for the Thirteenth Interim Fee Period,
- v. **Exhibit C3** – Summary of Implementation Hours and Fees by Professional for the Thirteenth Interim Fee Period,
- vi. **Exhibit C4** – Summary of Coronavirus State Fiscal Recovery Fund Project Hours and Fees by Professional for the Thirteenth Interim Fee Period,
- vii. **Exhibit C5** – Summary of Transportation Reform Program Management Hours and Fees by Professional for the Thirteenth Interim Fee Period,
- viii. **Exhibit D1** – Summary of Restructuring Expenses by Category in the Thirteenth Interim Fee Period,
- ix. **Exhibit D2** – Summary of Coronavirus Relief Fund Expenses by Category in the Thirteenth Interim Fee Period,
- x. **Exhibit D3** – Summary of Implementation Expenses by Category in the Thirteenth Interim Fee Period,
- xi. **Exhibit D4** – Summary of Transportation Reform Program Management Expenses by Category in the Thirteenth Interim Fee Period,
- xii. **Exhibit E** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period June 1, 2021

through June 30, 2021,

- xiii. **Exhibit F** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period July 1, 2021 through July 31, 2021,
- xiv. **Exhibit G** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period August 1, 2021 through August 31, 2021, and
- xv. **Exhibit H** – Monthly Fee Statements of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period September 1, 2021 through September 30, 2021.

11. Consistent with the professional services agreement by and between Applicant and the Commonwealth, Applicant will not seek payment of travel time which has been excluded from the billable fees included herein.

12. Consistent with other matters and the guidance provided by the Court and the fee examiner, the Applicant has elected to institute certain restrictions with respect to out-of-pocket expenses. As a result of these restrictions, Applicant will not seek reimbursement of \$8,101.10 in expenses incurred during the Thirteenth Interim Fee Period.

13. There is no agreement or understanding between Applicant and any other person for the sharing of compensation to be received for services rendered in these Title III Cases.

#### **Summary of Services**

14. To provide an orderly and meaningful summary of the services rendered by Applicant during the Thirteenth Interim Fee Period, Applicant established, in accordance with the guidelines and its internal billing procedures, separate task codes. The following is a summary of the most significant services provided by Applicant during the Thirteenth Interim Fee Period.

15. Detailed time descriptions of the Applicant's professionals are included in each of

the monthly fee statements attached hereto as Exhibits E, F, G and H.

- i. **Coronavirus Relief Fund – 2,960.3 Hours; \$1,101,672.76 Fees.** The Applicant included in this workstream the ongoing program office operations and continuous improvement activities to implement and support the initiatives included in the Government's Coronavirus Strategic Disbursement Plan including: i) facilitating the processing of applications and processing of use of funds reports related to each phase of hospital and municipality grant programs; ii) facilitating compliance reviews of proposed and actual use of funds for hospital and municipality grant programs; iii) assisting with the development of guidelines, communications, training, processing of applications, and creation of other artifacts to define and operationalize additional sub-programs included in the Government's Coronavirus Strategic Disbursement Plan; iv) assisting with analysis to determine overall program performance and benchmarking against other jurisdictions; v) aggregating and providing periodic reporting packages required by the Government; vi) facilitating the preparation of the quarterly program financial reporting to the U.S. Treasury Office of Inspector General; vii) preparing for the close of Coronavirus Relief Fund programs in anticipation of the December 31, 2021 use of funds end date; viii) coordinating with the Government's program close-out readiness advisor to ensure an effective transfer of knowledge and use of existing resources to perform federally required closeout activities, analysis, and reporting, and ix) evaluation and planning of impact to active Coronavirus Strategic Disbursement Plan programs as a result of the extended use of funds end date. As part of the process, the Applicant participated in meetings with AAFAF and its advisors and various agencies, municipalities, and instrumentalities to help ensure the successful implementation of the Government's Coronavirus Strategic Disbursement Plan.
- ii. **Debt Restructuring – Title III – 1,342.2 Hours; \$888,955.03 Fees.** The Applicant included in this workstream time assisting the Commonwealth with implementing the various provisions of the Commonwealth Plan of Adjustment required for the Commonwealth Plan of Adjustment to go effective.

First, the Applicant has included in this workstream time incurred assisting AAFAF with analyzing the cash positions of various Government agencies and Public Corporations to determine or validate which cash could be utilized for Plan of Adjustment related distributions.

Second, the Applicant has spent significant time analyzing the post-effective date liquidity position of the central Government.

Third, the Applicant included in this workstream time incurred in preparing various Plan of Adjustment updates and presentations for the Government to use in various meetings and forums.

Fourth, the Applicant included in this workstream time spent participating in meetings with Debtors and the Debtors' advisors, the FOMB and its advisors and various creditor groups and their advisors to engage in discussions related to Plan of Adjustment implementation and status reports.

**iii. Transportation Sector Reform Matters – 1,740.8 Hours; \$692,380.99 Fees.**

The Applicant included in this workstream time analyzing and developing strategies for the implementation of the segregation of asset and revenue streams associated with toll and non-toll roads as required by January 29, 2021 FOMB letter (the “205 Letter”) related to recommendations the Government could employ as it works to integrate and transform components of the public transportation system also included in the Fiscal Plan for the Highways and Transportation Authority (“HTA”).

First, the Applicant has prepared various extensive analyses including organizational and financial assessments of HTA and the Department of Transportation and Public Works (“DTOP”) which were used to create multiple scenarios to evaluate the different strategies to achieve the fiscal and service goals for these agencies.

Second, the Applicant has included in this workstream time incurred developing implementation plans and participating in meetings and working sessions with members of AAFAF, HTA, DTOP and the Puerto Rico Integrated Transit Authority (“PRITA”) to discuss various implementation strategies related to the asset segregation strategies.

Third, the Applicant incurred time developing and presenting strategies for PRITA to achieve Federal Highway Administration (“FHWA”) Grantee Status as well as options for treatment of additional transportation assets in Puerto Rico including rail, bus and maritime assets.

**iv. Coronavirus State Fiscal Recovery Fund Matters – 1,631.3 Hours; \$613,878.11 Fees.**

The Applicant included in this workstream the ongoing program office operations and continuous improvement activities to implement and support the initiatives included in the Government's Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan including: i) determining viability and potential impact of sub-program concepts and program funding reallocations; ii) developing and maintaining program guidelines, communications, training, and other key artifacts to define and operationalize Puerto Rico’s sub-programs; iii) facilitating stakeholder communications and processing of applications for grant office programs or other American Rescue Plan Act related grant programs; iv) executing the processes and systems for the program office infrastructure; v) conducting compliance and expense eligibility reviews to facilitate compliance reporting and analysis; vi) assisting with analysis to determine overall program performance and benchmarking against other jurisdictions; vii) developing communications and presentation materials to support Puerto Rico’s strategic communications around the Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan, and viii) facilitating the preparation of Puerto Rico’s annual Recovery Plan Performance Report to the U.S. Treasury Office of Inspector General. As part of the process, the Applicant participated in meetings with AAFAF and its advisors and various agencies, municipalities, and instrumentalities to help ensure the successful



implementation of the Government's Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan.

- v. **Debt Restructuring – Non-Title III – 641.6 Hours; \$452,281.55 Fees.** The Applicant has incurred time related to developing strategies and alternative proposals for the debt restructuring of several entities under Title VI and/or Section 207 of PROMESA including, but not limited to, Puerto Rico Industrial Development Company ("PRIDCO"), Puerto Rico Ports Authority ("Ports"), Puerto Rico Aqueduct and Sewer Authority ("PRASA"), Economic Development Bank for Puerto Rico ("EDB") and loans of several public entities held by the GDB Debt Recovery Authority ("DRA").

First, the Applicant spent a significant amount of time developing restructuring scenarios for the restructuring of debts owed by PRIDCO, Ports, EDB and several other public entities that are borrowers of the DRA. This work entailed in depth due diligence, numerous meetings with AAFAF, management teams of the different entities and their respective financial advisors given the changing circumstances caused by the COVID-19 crisis and with legal and financial advisors to the relevant creditors. The Applicant incurred time providing support to AAFAF's legal advisors in connection with the complaint filed by holders of a portion of PRIDCO's outstanding senior bonds, developing feasibility studies required by the FOMB under PRIDCO's certified fiscal plan, and developing and negotiating a forbearance agreement with respect to such bonds.

Second, the Applicant spent time in discussions with advisors to the DRA to develop alternatives for the resolution of obligations of the Puerto Rico Housing Finance Authority, EDB, the Municipal Revenues Collection Center, and other loans retained by GDB or held by the DRA following the GDB Qualifying Modification under Title VI of PROMESA.

Third, the Applicant has included in this workstream significant time incurred assisting AAFAF in analyzing and implementing refunding opportunities for savings of PRASA's 2012 Senior Bonds. The work related to this workstream included due diligence support, analysis and recommendation in the selection of underwriters, support in interactions with prospective investors, advisors to the FOMB and execution of the transaction. This transaction closed in August 2021 and generated significant interest savings to PRASA.

- vi. **Planning and Implementation – 796.2 Hours; \$296,926.38 Fees.** The Applicant included in this workstream the assessment, planning and execution support for implementation of initiatives included in the FY 2022 certified fiscal plan, as well as advisory services to AAFAF regarding driving adoption of best practice program management by government agencies.

First, the Applicant has included activities related to assessing and providing feedback on agency implementation plan initiatives and progress to date, with prioritization given to initiatives with financial milestones.

Second, the Applicant has included program, project and change management activities related to the Kronos Time & Attendance project for the Department of Health, Department of Corrections and Rehabilitation, and continuing to support improvements to the implementation and adoption by the Department of Education.

Third, the Applicant included activities to assist and provide subject matter expertise to Puerto Rico Innovation & Technology Services (“PRITS”) to evaluate cybersecurity policies for agencies, including developing assessments for PRITS to administer to all agencies and protocols for evaluating returned assessments. The Applicant continued to provide program/project management services and subject matter expertise for the design, plan and implementation of processes and protocols for IT services in accordance with ITSM best practices.

**vii. Fiscal Plan and Related Matters – 235.6 Hours; \$157,397.20 Fees.** First, the Applicant has included in this workstream all time related to the development of new fiscal plans for the Commonwealth of Puerto Rico, the Puerto Rico Sales Tax Financing Corporation (“COFINA”) and Puerto Rico Industrial Development Company (“PRIDCO”) as required by the Oversight Board. These fiscal plan submissions required a significant amount of research and additional analysis related to the continued impact of the COVID-19 pandemic, including the effect on the economy of both the Government mandated lockdown and the financial support provided by both the local and federal government. With respect to the fiscal plans, the Applicant worked directly with the Debtors and the Debtors' other advisors in the development of the Commonwealth's fiscal plan, including design, collecting and updating key input sources, preparing supporting analyses, developing and updating financial models, and proposed measures and other documentation that supports the plan. The Applicant prepared analyses including, but not limited to, the following: i) macroeconomic outlook; ii) disaster relief funding, i.e., Federal government COVID-19 related financial support; iii) operational trends and financial performance; iv) tax compliance and revenue measures; v) structural reforms; vi) baseline revenues and expenses; and vii) impact of the earthquakes on the economy. To support such analysis, the Applicant incurred considerable time related to meetings and discussions with the Debtor and Debtor management. In addition, the Applicant incurred considerable time coordinating with the management of the Puerto Rico Office of Management and Budget and their advisors to ensure the baseline expense forecast aligned with budgetary expectations.

**viii. Other Matters – 1,081.8 Hours; \$668,097.95 Fees.** The Applicant has included time related to the following: i) preparing (a) an occupancy process optimization and systems assessment in connection with PRIDCO's information systems and leasing process and (b) a limited scope capital expenditure study of PRIDCO's property portfolio required by the Oversight Board; ii) preparing for and attending meetings with other parties-in-interest; and iii) preparing and filing monthly fee statements for Ankura's Non-Title III contract in compliance with AAFAF's instructions, court orders and other guidelines. The Applicant believes that the time incurred in all of these tasks, meetings and conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters

with the various parties-in-interest.

- ix. Other Title III Matters – 132.4 Hours; \$55,664.40 Fees.** The Applicant has included time related to preparing and filing monthly fee statements for Ankura’s Title III contract in compliance with court orders and other guidelines.

**Applicant’s Requested Compensation and Expenses Should be Allowed**

16. Section 317 of PROMESA provides for interim compensation of professionals and incorporates the substantive standards of section 316 of PROMESA to govern the Court’s award of such compensation. Section 316 of PROMESA provides that a court may award a professional employed by the debtor (in the debtor’s sole discretion) “reasonable compensation for actual necessary services rendered . . . and reimbursement for actual, necessary expenses.” Section 316 also sets forth the criteria for the award of such compensation and reimbursement:

In determining the amount of reasonable compensation to be awarded to a professional person, the court shall consider the nature, extent, and the value of such services, taking into account all relevant factors, including—

- (a) the time spent on such services;
- (b) the rates charged for such services;
- (c) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this chapter;
- (d) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed;
- (e) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the restructuring field; and
- (f) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under subchapter or Title 11.

17. Applicant respectfully submits that the amounts applied herein for professional services, at the time rendered, on behalf of the Debtors in this proceeding are fair and reasonable given: (i) the novelty and complexity of issues presented and results achieved; (ii) the time and labor required; (iii) the skills required to properly perform the advisory services; (iv) the time constraints imposed by the urgency of the case; (v) the experience, reputation and ability of the professionals rendering services; (vi) the efficient administration of the Debtors; and (vii) the avoidance of duplicative fees.

18. The time and labor expended by Applicant has been commensurate with the size, complexity and timeframe in which these cases proceeded. In rendering these services, Applicant made every effort to maximize the benefit to the Debtors and all parties-in-interest, to work effectively and efficiently with the other professionals employed in these cases and to leverage staff appropriately to minimize duplication of effort.

19. During the Thirteenth Interim Fee Period, Applicant provided a focused range of professional services as requested by the Debtors. Applicant respectfully submits that these services: (i) were necessary and beneficial to the successful and prompt administration of these cases; and (ii) have been provided in a cost-efficient manner.

20. As detailed above, the services Applicant provided to the Debtors have conferred substantial benefit on Debtors and its overall operations.

21. The services that have been provided by Applicant during these proceedings have been wholly consistent with the Debtors' intentions and have been undertaken with specific direction and guidance from the Debtors.

22. These cases have necessitated the use of experienced advisors with specialized expertise in financial analysis to timely and thoroughly address the needs of the Debtors. The persons who have worked on these cases have demonstrated the skill in their respective areas of

expertise required to provide the services necessary to assist the Debtors.

23. Based on the factors to be considered under sections 316 and 317 of the PROMESA, the Applicant believes that the services rendered during the Thirteenth Interim Fee Period on behalf of the Debtors are reasonable and the allowance of the requested fees and reimbursement of expenses is justified.

### **Conclusion**

24. Applicant therefore requests an order: (i) approving interim compensation in the sum of \$5,167,254.37; (ii) approving interim reimbursement of out-of-pocket expenses in the sum of \$338,847.42; (iii) directing payment for all compensation and expenses for the Thirteenth Interim Fee Period; and (iv) granting such other and further relief as may be just and proper.

Dated: San Juan, Puerto Rico  
March 19, 2022

ANKURA CONSULTING GROUP, LLC

A handwritten signature in blue ink, appearing to read "Fernando Batlle", is written over a light blue rectangular background.

By: \_\_\_\_\_

Fernando Batlle  
ANKURA CONSULTING GROUP, LLC  
B-7 Tabonuco Street, Suite 1403  
Guaynabo, PR 00968  
Telephone: (917) 601-0224  
Fernando.Batlle@ankura.com

EXHIBIT A

CERTIFICATION OF FERNANDO BATLLE

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

-----X  
In re:

THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO

as representative of

THE COMMONWEALTH OF PUERTO  
RICO, *et al.*,

Debtors. <sup>1</sup>  
-----X

PROMESA  
Title III

No. 17 BK 3283-LTS

**Re:**

(Jointly Administered)

**CERTIFICATION OF FERNANDO BATLLE IN SUPPORT OF THE THIRTEENTH  
INTERIM FEE APPLICATION OF ANKURA CONSULTING GROUP, LLC FOR  
ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND  
REIMBURSEMENT OF EXPENSES INCURRED AS FINANCIAL ADVISORS TO THE  
COMMONWEALTH OF PUERTO RICO FROM JUNE 1, 2021 THROUGH  
SEPTEMBER 30, 2021.**

I, Fernando Batlle, have the responsibility for ensuring that the *Thirteenth Application of Ankura Consulting Group, LLC for Allowance of Compensation for Services Rendered and Reimbursement of Expenses Incurred As Financial Advisors to the Commonwealth of Puerto Rico (the “Commonwealth”) From June 1, 2021 through September 30, 2021 (the “Application”)* complies with applicable provisions of PROMESA, the Bankruptcy Rules, the Local Rules, the Interim Compensation Order, and the UST Guidelines. <sup>2</sup>

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

<sup>2</sup> All capitalized terms have the meaning provided in the Application unless otherwise defined herein.



I hereby certify the following:

1. I am a Senior Managing Director of Ankura Consulting Group, LLC (“Ankura”).
2. I am the lead Senior Managing Director from Ankura representing the Commonwealth in connection with the above-captioned Title III Cases. I am authorized to submit this certification in support of the Application. Except as otherwise noted, I have personal knowledge of the matters set forth herein.
3. I have read the Application. The statements contained in the Application are true and correct according to the best of my knowledge, information, and belief.
4. To the best of my knowledge, information, and belief, formed after reasonable inquiry, the fees and disbursements sought in the Application are permissible under PROMESA, the Bankruptcy Rules, the Local Rules, orders of this Court, and the UST Guidelines.<sup>3</sup>
5. The fees and disbursements sought in the Application are billed at rates Ankura employs and other Ankura clients accept in matters of this nature.
6. Ankura does not make a profit on costs or expenses for which it seeks reimbursement, whether the service is performed by Ankura in-house or through a third party.
7. In accordance with Rule 2016(a) of the Bankruptcy Rules and 11 U.S.C. § 504, no agreement or understanding exists between Ankura and any other person for the sharing of compensation to be received in connection with the above cases except as authorized by PROMESA, the Bankruptcy Rules, and the Local Rules.

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<sup>3</sup>Ankura reviewed the Memorandum submitted by the Fee Examiner and is endeavoring to comply with all requirements of the Interim Order and the UST Guidelines.

8. All services for which Ankura seeks compensation were professional services rendered to the Commonwealth and not on behalf of any other person.

I certify under penalty of perjury that the foregoing is true and correct to the best of my knowledge, information, and belief formed after reasonable inquiry.

Executed on March 19, 2022



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Fernando Batlle

EXHIBIT B

SUMMARY OF TOTAL HOURS AND FEES BY TASK CODE FOR THE THIRTEENTH  
INTERIM FEE PERIOD

Exhibit B - Summary of Professional Fees by Task Code for the Thirteenth Interim Period

Code	2nd Code	Time Category	Description	6/1/2021 - 6/30/2021		7/1/2021 - 7/31/2021		8/1/2021 - 8/31/2021		9/1/2021 - 9/30/2021		TOTAL	
				Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Title III Matters													
14		Title III Reporting	Time related to the development and submission of the creditor matrix and the development of the creditor list, as well as various other Title III related tasks.	0.3	275.10	-	-	-	-	-	-	0.3	275.10
25		Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	24.5	5,877.00	60.4	25,202.00	12.2	8,867.60	35.0	15,442.70	132.1	55,389.30
54		General Matters - Debt Restructuring	Time related to the overall strategy and execution of restructuring the Commonwealth debt.	15.5	6,535.90	63.6	36,797.00	13.3	5,492.90	14.7	6,071.10	107.1	54,896.90
57		PREPA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PREPA debt.	29.8	24,613.00	9.1	6,766.00	18.1	14,768.00	11.9	8,994.20	68.9	55,141.20
201		GO Debt Restructuring	Time related to the overall strategy and execution of restructuring General Obligation debt.	171.1	112,346.90	369.3	234,865.53	189.7	144,586.30	266.5	198,372.20	996.6	690,170.93
207		ERS Debt Restructuring	Time related to the overall strategy and execution of restructuring ERS debt.	13.0	6,794.00	-	-	-	-	-	-	13.0	6,794.00
208		HTA Debt Restructuring	Time related to the overall strategy and execution of restructuring the HTA debt.	37.3	22,993.30	59.1	23,298.10	25.8	16,758.10	34.4	18,902.50	156.6	81,952.00
Total Title III Matters				291.5	179,435.20	561.5	326,928.63	259.1	190,472.90	362.5	247,782.70	1,474.6	944,619.43
Non-Title III Matters - Restructuring													
2		Cash and Liquidity Analysis	This task code includes time related to the reporting requirements around the managing and monitoring of liquidity.	-	-	0.6	315.00	-	-	-	-	0.6	315.00
3		Fiscal Plan Related Matters	Time related to work performed related to the development and implementation of the fiscal plan, including any amendments thereof as well as the various supporting analyses, and other related tasks such as tracking, reporting and analysis of implementation progress.	9.0	4,725.70	7.9	5,669.30	36.5	25,625.70	132.3	86,315.10	185.7	122,335.80
21		General Case Management	Time related to the overall administration of the case including but not limited to staffing, coordination of work assignments and case status meetings and conference calls.	15.2	9,638.15	8.2	5,263.75	19.4	14,019.45	17.7	12,709.55	60.5	41,630.90
25		Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	21.4	7,002.30	51.5	18,943.00	64.3	18,666.70	73.8	22,116.90	211.0	66,728.90
50		General Meetings with FOMB, UCC and/or Advisors	Time related to preparing for and/or participating in meetings and on conference calls with representatives of Financial Oversight and Management Board, Unsecured Creditors Committee or other parties, and/or their advisors. Also, time incurred preparing information or analyses and/or responding to information requests.	5.0	2,359.60	4.1	2,083.10	7.4	3,817.10	18.2	11,022.20	34.7	19,282.00
56		PRIDCO Debt Restructuring	Time related to the overall strategy and execution of restructuring the PRIDCO debt.	25.9	19,654.30	7.2	5,240.20	20.0	15,613.75	-	-	53.1	40,508.25
200		COFINA Fiscal Plan	Time related to the development of the COFINA Fiscal Plan as required by the Financial and Oversight Management Board.	4.4	1,695.40	5.3	4,263.70	5.3	3,635.10	13.7	9,454.80	28.7	19,049.00
206		AMA Restructuring	Time related to the overall strategy of restriction the obligations of the Metropolitan Bus Authority.	-	-	-	-	26.5	15,350.80	11.6	7,506.30	38.1	22,857.10
209		PRIFA Debt Restructuring	Time related to the overall strategy and execution of restructuring the PRIFA debt.	35.8	24,758.00	1.3	889.20	2.6	1,910.10	43.9	29,576.40	83.6	57,133.70
210		PORTS Debt Restructuring	Time related to the overall strategy and execution of restructuring the PORTS debt.	20.6	16,121.80	31.6	24,470.80	40.4	33,905.70	10.8	8,614.50	103.4	83,112.80
213		UPR Debt Restructuring	Time related to the overall strategy and execution of restructuring the UPR debt.	0.8	550.00	50.0	24,460.20	28.4	19,298.60	1.7	1,079.70	80.9	45,388.50
216		Non Title 3 Financial & Strategic Analysis	Time related to other strategy and financial analysis for Non-Title III Matters.	100.9	62,518.95	38.9	20,810.20	59.8	47,839.00	74.0	40,787.50	273.6	171,955.65
221		General Debt Restructuring Matters	Time related to the preparation of materials, updates and overall strategy and execution of Non-Title III debt restructuring related matters.	11.5	8,404.50	3.9	2,879.10	3.0	2,450.00	0.3	214.50	18.7	13,948.10
222		TDF Restructuring	Time related to the overall strategy and execution of restructuring the Tourism Development Fund debt.	0.5	342.00	-	-	-	-	-	-	0.5	342.00
228		NT3_PRIFA Restructuring	Time related to the overall strategy and execution of restructuring the PRIFA debt.	-	-	1.4	1,097.40	2.9	2,087.00	-	-	4.3	3,184.40
231		DRA Restructuring	Time related to the overall strategy and execution of restructuring the various Debt Recovery Authority credits.	13.1	9,713.00	1.6	1,094.40	30.7	20,506.20	56.9	40,964.20	102.3	72,277.80
235		PREPA O&M Transaction	Time related to the PREPA Operations and Maintenance contract with LUMA energy to run the PREPA Transmission and Distribution system.	0.5	458.50	-	-	-	-	-	-	0.5	458.50
237	219	AAFAF - NT3 PRASA Refunding	Time related to the preparation of materials and overall strategy and execution of financing and refinancing transactions for PRASA.	21.3	15,061.50	36.2	25,315.50	56.0	40,207.30	-	-	113.5	80,584.30
240		NT3_PRIDCO Feasibility Studies	Time related to supporting the development of the PRIDCO CAPEX reserve fund study required by the PRIDCO Certified Fiscal Plan.	24.8	20,516.60	141.1	100,382.80	205.6	148,137.75	129.4	99,132.85	500.9	368,170.00
241		NT3_PRIDCO Fiscal Plan Matters	Time related to the development of the PRIDCO Fiscal Plan as required by the Financial and Oversight Management Board.	21.2	16,012.40	-	-	-	-	-	-	21.2	16,012.40
242		NT3_EDB Restructuring	Time related to the overall strategy and execution of the operational and financial restructuring the Economic Development Bank for Puerto Rico.	9.0	6,886.40	11.4	7,778.70	22.0	17,707.50	0.8	572.00	43.2	32,944.60
Total Non-Title III Matters - Restructuring				340.9	226,419.10	402.2	250,956.35	630.8	430,777.75	585.1	370,066.50	1,959.0	1,278,219.70
Total Non-Title III Matters - Coronavirus Relief Fund				1,035.1	381,196.63	664.3	247,139.25	599.2	227,325.50	661.7	246,011.38	2,960.3	1,101,672.76
Total Non-Title III Matters - Implementation				604.2	227,500.25	-	-	8.0	2,660.00	184.0	66,766.13	796.2	296,926.38
Total Non-Title III Matters - Coronavirus State Fiscal Recovery Fund Project				-	-	440.3	167,481.23	565.2	211,626.50	625.8	234,770.38	1,631.3	613,878.11
Total Non-Title III Matters - Transportation Reform Program Management				-	-	217.8	78,643.73	693.7	282,792.38	829.3	330,944.88	1,740.8	692,380.99
SUBTOTAL				2,271.7	1,014,551.18	2,286.1	1,071,149.19	2,756.0	1,345,655.03	3,248.4	1,496,341.97	10,562.2	4,927,697.37
Municipal Advisory Fee					60,000.00		60,000.00		60,000.00		60,000.00		240,000.00
Voluntary Reduction <sup>(1)</sup>											(443.00)		(443.00)
TOTAL				2,271.7	1,074,551.18	2,286.1	1,131,149.19	2,756.0	1,405,655.03	3,248.4	1,555,898.97	10,562.2	5,167,254.37

(1) August 2021 Non-Title III restructuring invoice inadvertently billed Christine Parker at \$210 per hour which should have been \$200. In the September 2021 Non-Title III restructuring invoice, Ankura provided a credit to reflect the correct rate.

EXHIBIT C1

SUMMARY OF RESTRUCTURING HOURS AND FEES BY PROFESSIONAL FOR THE  
THIRTEENTH INTERIM FEE PERIOD

Exhibit C1 - Summary of Restructuring Hours and Fees by Professional for the Thirteenth Interim Period

Professional	Position	Billing Rate <sup>(1)</sup>	6/1/2021 - 6/30/2021		7/1/2021 - 7/31/2021		8/1/2021 - 8/31/2021		9/1/2021 - 9/30/2021		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	92.2	84,547.40	82.6	75,744.20	88.1	84,576.00	91.5	87,840.00	354.4	332,707.60
Barrett, Dennis	Senior Managing Director	\$ 960.00	105.6	89,760.00	118.8	100,980.00	104.7	100,512.00	141.1	135,456.00	470.2	426,708.00
Kapoor, Vikram	Senior Managing Director	\$ 831.00	-	-	-	-	-	-	0.5	415.50	0.5	415.50
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	54.6	37,346.40	111.1	75,992.40	109.1	78,006.50	58.2	41,613.00	333.0	232,958.30
Tabor, Ryan	Senior Managing Director	\$ 522.50	0.9	470.25	1.1	574.75	0.9	470.25	0.1	52.25	3.0	1,567.50
Hart, Valerie	Senior Managing Director	\$ 451.25	-	-	6.9	3,113.63	-	-	-	-	6.9	3,113.63
Unell, Robert	Managing Director	\$ 940.00	-	-	-	-	0.4	376.00	-	-	0.4	376.00
Morrison, Jonathan	Managing Director	\$ 890.00	56.2	47,770.00	39.2	33,320.00	48.9	43,521.00	12.4	11,036.00	156.7	135,647.00
Kratzman, E.A.	Managing Director	\$ 855.00	21.0	17,955.00	81.2	69,426.00	147.3	125,941.50	99.0	84,645.00	348.5	297,967.50
Squiers, Jay	Managing Director	\$ 825.00	6.2	4,867.00	8.1	6,358.50	2.5	2,062.50	-	-	16.8	13,288.00
Uddin, Misbah	Managing Director	\$ 460.00	-	-	-	-	9.5	4,370.00	24.5	11,270.00	34.0	15,640.00
Butler, Charles	Managing Director	\$ 451.25	-	-	12.5	5,640.63	-	-	-	-	12.5	5,640.63
Miller, Ken	Managing Director	\$ 451.25	-	-	1.0	451.25	-	-	-	-	1.0	451.25
Feldman, Robert	Senior Director <sup>(2)</sup>	\$ 660.00	107.4	56,385.00	157.5	82,687.50	155.8	102,828.00	178.4	117,744.00	599.1	359,644.50
Ishak, Christine	Senior Director	\$ 380.00	-	-	13.4	5,092.00	-	-	-	-	13.4	5,092.00
Sneath, Jill	Senior Director	\$ 315.00	-	-	-	-	-	-	13.9	4,378.50	13.9	4,378.50
Rapisardi, John	Director	\$ 618.00	-	-	-	-	-	-	3.2	1,977.60	3.2	1,977.60
Flanagan, Ryan	Director	\$ 332.50	0.3	99.75	-	-	-	-	-	-	0.3	99.75
Gonzalez, Carlos A.	Director	\$ 332.50	-	-	51.6	17,157.00	54.6	18,154.50	20.7	6,882.75	126.9	42,194.25
Leon, Daniel	Senior Associate	\$ 308.75	-	-	11.1	3,427.13	-	-	-	-	11.1	3,427.13
Giese, Michael	Associate	\$ 413.00	84.7	34,981.10	137.0	56,581.00	106.7	44,067.10	143.8	59,389.40	472.2	195,018.60
Nath, Natasha	Associate	\$ 413.00	-	-	-	-	17.1	7,062.30	108.4	44,769.20	125.5	51,831.50
Sekhar, Nikhil	Associate	\$ 371.00	64.4	23,892.40	89.0	33,019.00	-	-	-	-	153.4	56,911.40
Parker, Christine	Associate	\$ 200.00	38.9	7,780.00	41.6	8,320.00	44.3	9,303.00	51.9	10,380.00	176.7	35,783.00
<b>SUBTOTAL</b>			<b>632.4</b>	<b>\$ 405,854.30</b>	<b>963.7</b>	<b>\$ 577,884.98</b>	<b>889.9</b>	<b>\$ 621,250.65</b>	<b>947.6</b>	<b>\$ 617,849.20</b>	<b>3,433.6</b>	<b>\$ 2,222,839.13</b>
Municipal Advisory Fee			-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 60,000.00	-	\$ 240,000.00
Voluntary Reduction <sup>(3)</sup>			-	-	-	-	-	-	-	(443.00)	-	(443.00)
<b>TOTAL</b>			<b>632.4</b>	<b>\$ 465,854.30</b>	<b>963.7</b>	<b>\$ 637,884.98</b>	<b>889.9</b>	<b>\$ 681,250.65</b>	<b>947.6</b>	<b>\$ 677,406.20</b>	<b>3,433.6</b>	<b>\$ 2,462,396.13</b>

(1) Rates as of 8/1/21.

(2) Promotion from Director to Senior Director went effective 3/1/21.

(3) August 2021 Non-Title III restructuring invoice inadvertently billed Christine Parker at \$210 per hour which should have been \$200. In the September 2021 Non-Title III restructuring invoice, Ankura provided a credit to reflect the correct rate.

EXHIBIT C2

SUMMARY OF CORONAVIRUS RELIEF FUND HOURS AND FEES BY  
PROFESSIONAL FOR THE THIRTEENTH INTERIM FEE PERIOD

Professional	Position	Billing Rate (1)	6/1/2021 - 6/30/2021		7/1/2021 - 7/31/2021		8/1/2021 - 8/31/2021		9/1/2021 - 9/30/2021		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	-	-	-	-	1.0	960.00	-	-	1.0	960.00
Barrett, Dennis	Senior Managing Director	\$ 960.00	-	-	0.2	170.00	0.6	576.00	-	-	0.8	746.00
Tabor, Ryan	Senior Managing Director	\$ 522.50	38.8	20,273.00	3.8	1,985.50	21.3	11,129.25	11.3	5,904.25	75.2	39,292.00
Hull, Sarah	Managing Director	\$ 451.25	35.0	15,793.75	8.4	3,790.50	8.3	3,745.38	38.3	17,282.88	90.0	40,612.50
Miller, Ken	Managing Director	\$ 451.25	92.5	41,740.63	32.1	14,485.13	60.8	27,436.00	44.7	20,170.88	230.1	103,832.63
Perez-Casellas, JorgeEnrique	Managing Director	\$ 451.25	150.8	68,048.50	131.8	59,474.75	114.8	51,803.50	87.1	39,303.88	484.5	218,630.63
Hubin, Kent	Senior Director	\$ 380.00	118.8	45,144.00	141.4	53,732.00	95.6	36,328.00	125.2	47,576.00	481.0	182,780.00
Tigert, Lori	Senior Director	\$ 380.00	10.7	4,066.00	-	-	-	-	-	-	10.7	4,066.00
Yoshimura, Arren	Senior Director <sup>(2)</sup>	\$ 380.00	1.4	465.50	0.7	266.00	-	-	-	-	2.1	731.50
Bowie, Michael	Director	\$ 332.50	66.5	22,111.25	16.9	5,619.25	-	-	46.4	15,428.00	129.8	43,158.50
Flanagan, Ryan	Director	\$ 332.50	162.5	54,031.25	71.1	23,640.75	29.7	9,875.25	36.4	12,103.00	299.7	99,650.25
Huggins, Nate	Director	\$ 332.50	-	-	-	-	-	-	77.8	25,868.50	77.8	25,868.50
Loaiza, Juan	Director	\$ 332.50	143.2	47,614.00	100.5	33,416.25	106.9	35,544.25	64.2	21,346.50	414.8	137,921.00
Pasciak, Kevin	Director <sup>(3)</sup>	\$ 332.50	12.9	3,982.88	9.5	3,158.75	9.3	3,092.25	-	-	31.7	10,233.88
Voigt, Lindsay	Director <sup>(3)</sup>	\$ 332.50	151.0	46,621.25	125.6	41,762.00	116.3	38,669.75	113.2	37,639.00	506.1	164,692.00
McAfee, Maggie	Director	\$ 195.00	36.5	7,117.50	10.0	1,950.00	21.5	4,192.50	16.5	3,217.50	84.5	16,477.50
Brown, Aidan	Senior Associate	\$ 308.75	-	-	1.6	494.00	-	-	-	-	1.6	494.00
Khoury, Mya	Senior Associate <sup>(4)</sup>	\$ 308.75	1.0	285.00	1.5	463.13	1.5	463.13	-	-	4.0	1,211.25
Viramontes-Gallegos, Joel	Senior Associate	\$ 308.75	2.3	710.13	4.6	1,420.25	8.6	2,655.25	-	-	15.5	4,785.63
Almhiemid, Samir	Associate	\$ 285.00	5.0	1,425.00	-	-	-	-	-	-	5.0	1,425.00
Maffuid, Michael	Associate	\$ 285.00	6.2	1,767.00	4.6	1,311.00	3.0	855.00	0.6	171.00	14.4	4,104.00
<b>TOTAL</b>			<b>1,035.1</b>	<b>\$ 381,196.63</b>	<b>664.3</b>	<b>\$ 247,139.25</b>	<b>599.2</b>	<b>\$ 227,325.50</b>	<b>661.7</b>	<b>\$ 246,011.38</b>	<b>2,960.3</b>	<b>\$ 1,101,672.76</b>

(1) Rates as of 7/1/21.

(2) Promotion from Director to Senior Director went effective 3/1/21.

(3) Promotion from Senior Associate to Director went effective 3/1/21.

(4) Promotion from Associate to Senior Associate went effective 3/1/21.



EXHIBIT C3

SUMMARY OF IMPLEMENTATION HOURS AND FEES BY PROFESSIONAL FOR  
THE THIRTEENTH INTERIM FEE PERIOD

Professional	Position	Billing Rate (1)	6/1/2021 - 6/30/2021		7/1/2021 - 7/31/2021		8/1/2021 - 8/31/2021		9/1/2021 - 9/30/2021		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	-	-	-	-	-	-	0.9	864.00	0.9	864.00
Frehse, John	Senior Managing Director	\$ 917.00	0.5	458.50	-	-	-	-	-	-	0.5	458.50
Hart, Valerie	Senior Managing Director (2)	\$ 522.50	52.4	23,645.50	-	-	-	-	9.4	4,911.50	61.8	28,557.00
Tabor, Ryan	Senior Managing Director	\$ 522.50	48.8	25,498.00	-	-	-	-	-	-	48.8	25,498.00
Morrison, Jonathan	Managing Director	\$ 850.00	0.7	595.00	-	-	-	-	-	-	0.7	595.00
Butler, Charles	Managing Director	\$ 451.25	9.3	4,196.62	-	-	-	-	6.6	2,978.25	15.9	7,174.87
Hamilton, John	Managing Director	\$ 451.25	33.2	14,981.50	-	-	-	-	-	-	33.2	14,981.50
Kratzman, E.	Managing Director	\$ 451.25	1.3	586.63	-	-	-	-	-	-	1.3	586.63
Low, Jeffrey	Managing Director	\$ 451.25	3.2	1,444.00	-	-	-	-	-	-	3.2	1,444.00
Miller, Ken	Managing Director	\$ 451.25	0.5	225.63	-	-	-	-	-	-	0.5	225.63
Perez-Casellas, JorgeEnrique	Managing Director	\$ 451.25	0.5	225.63	-	-	-	-	-	-	0.5	225.63
Bigham, Paige	Senior Director (3)	\$ 380.00	93.5	31,088.75	-	-	-	-	0.6	228.00	94.1	31,316.75
Brickner, Stephen	Senior Director	\$ 380.00	1.5	570.00	-	-	-	-	-	-	1.5	570.00
Garcia, Felix	Senior Director	\$ 380.00	-	-	-	-	-	-	0.4	152.00	0.4	152.00
Ishak, Christine	Senior Director	\$ 380.00	131.7	50,046.00	-	-	-	-	58.3	22,154.00	190.0	72,200.00
Jandura, Daniel	Senior Director	\$ 380.00	81.5	30,970.00	-	-	-	-	-	-	81.5	30,970.00
Flanagan, Ryan	Director	\$ 332.50	1.2	399.00	-	-	-	-	-	-	1.2	399.00
Gonzalez, Carlos	Director	\$ 332.50	94.6	31,454.50	-	-	-	-	14.7	4,887.75	109.3	36,342.25
Loaiza, Juan	Director	\$ 332.50	7.2	2,394.00	-	-	-	-	-	-	7.2	2,394.00
Roubaud, Julien	Director	\$ 332.50	-	-	-	-	8.0	2,660.00	89.7	29,825.25	97.7	32,485.25
McAfee, Maggie	Director	\$ 195.00	38.0	7,410.00	-	-	-	-	2.5	487.50	40.5	7,897.50
Leon, Daniel	Senior Associate	\$ 308.75	-	-	-	-	-	-	0.9	277.88	0.9	277.88
Sung, Krystal	Associate	\$ 285.00	4.6	1,311.00	-	-	-	-	-	-	4.6	1,311.00
<b>TOTAL</b>			<b>604.2</b>	<b>\$ 227,500.25</b>	<b>-</b>	<b>\$ -</b>	<b>8.0</b>	<b>\$ 2,660.00</b>	<b>184.0</b>	<b>\$ 66,766.13</b>	<b>796.2</b>	<b>\$ 296,926.38</b>

(1) Rates as of 7/1/21.

(2) Promotion from Managing Director to Senior Managing Director went effective 1/1/21.

(3) Promotion from Director to Senior Director went effective 3/1/21.

EXHIBIT C4

SUMMARY OF CORONAVIRUS STATE FISCAL RECOVERY FUND PROJECT  
HOURS AND FEES BY PROFESSIONAL FOR THE THIRTEENTH INTERIM FEE  
PERIOD

Exhibit C4 - Summary of Coronavirus State Fiscal Recovery Fund Project Hours and Fees by Professional for the Thirteenth Interim Period

Professional	Position	Billing Rate (1)	6/1/2021 - 6/30/2021		7/1/2021 - 7/31/2021		8/1/2021 - 8/31/2021		9/1/2021 - 9/30/2021		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	-	-	0.3	275.10	1.1	1,056.00	0.6	576.00	2.0	1,907.10
Barrett, Dennis	Senior Managing Director	\$ 960.00	-	-	0.3	255.00	2.5	2,400.00	0.4	384.00	3.2	3,039.00
Tabor, Ryan	Senior Managing Director	\$ 522.50	-	-	32.8	17,138.00	52.0	27,170.00	54.4	28,424.00	139.2	72,732.00
Hull, Sarah	Managing Director	\$ 451.25	-	-	5.4	2,436.75	4.6	2,075.75	3.7	1,669.63	13.7	6,182.13
Miller, Ken	Managing Director	\$ 451.25	-	-	118.7	53,563.38	48.5	21,885.63	76.5	34,520.63	243.7	109,969.63
Perez-Casellas, JorgeEnrique	Managing Director	\$ 451.25	-	-	9.5	4,286.88	56.3	25,405.38	67.7	30,549.63	133.5	60,241.88
Feldman, Robert	Senior Director (2)	\$ 660.00	-	-	-	-	0.8	528.00	0.4	264.00	1.2	792.00
Hubin, Kent	Senior Director	\$ 380.00	-	-	34.6	13,148.00	85.9	32,642.00	49.8	18,924.00	170.3	64,714.00
Flanagan, Ryan	Director	\$ 332.50	-	-	117.8	39,168.50	114.8	38,171.00	154.1	51,238.25	386.7	128,577.75
Huggins, Nate	Director	\$ 332.50	-	-	-	-	-	-	20.0	6,650.00	20.0	6,650.00
Loaiza, Juan	Director	\$ 332.50	-	-	70.5	23,441.25	82.1	27,298.25	108.8	36,176.00	261.4	86,915.50
Voigt, Lindsay	Director	\$ 332.50	-	-	25.1	8,345.75	74.6	24,804.50	43.5	14,463.75	143.2	47,614.00
Pasciak, Kevin	Director	\$ 332.50	-	-	-	-	-	-	2.9	964.25	2.9	964.25
Ragsdale, Emily	Director	\$ 332.50	-	-	-	-	-	-	2.0	665.00	2.0	665.00
Rumel, Jake	Director	\$ 332.50	-	-	-	-	-	-	9.5	3,158.75	9.5	3,158.75
McAfee, Maggie	Director	\$ 195.00	-	-	21.0	4,095.00	42.0	8,190.00	31.5	6,142.50	94.5	18,427.50
Viramontes-Gallegos, Joel	Senior Associate	\$ 308.75	-	-	4.3	1,327.63	-	-	-	-	4.3	1,327.63
<b>TOTAL</b>			-	\$ -	440.3	\$ 167,481.23	565.2	\$ 211,626.50	625.8	\$ 234,770.38	1,631.3	\$ 613,878.11

(1) Rates as of 7/1/21.

(2) Promotion from Director to Senior Director went effective 3/1/21.

EXHIBIT C5

SUMMARY OF TRANSPORTATION REFORM PROGRAM MANAGEMENT HOURS  
AND FEES BY PROFESSIONAL FOR THE THIRTEENTH INTERIM FEE PERIOD

Exhibit C5 - Summary of Transportation Reform Program Management Hours and Fees by Professional for the Thirteenth Interim Period

Professional	Position	Billing Rate (1)	6/1/2021 - 6/30/2021		7/1/2021 - 7/31/2021		8/1/2021 - 8/31/2021		9/1/2021 - 9/30/2021		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	-	-	2.3	2,109.10	5.2	4,992.00	9.3	8,928.00	16.8	16,029.10
Barrett, Dennis	Senior Managing Director	\$ 960.00	-	-	0.1	85.00	3.9	3,744.00	0.5	480.00	4.5	4,309.00
Fuhr, Elliot	Senior Managing Director	\$ 775.00	-	-	1.4	1,030.75	6.8	5,270.00	2.8	2,170.00	11.0	8,470.75
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	-	-	-	-	1.8	1,287.00	-	-	1.8	1,287.00
Hart, Valerie	Senior Managing Director	\$ 522.50	-	-	15.6	7,039.50	36.1	18,862.25	15.6	8,151.00	67.3	34,052.75
Tabor, Ryan	Senior Managing Director	\$ 522.50	-	-	7.4	3,866.50	2.6	1,358.50	3.5	1,828.75	13.5	7,053.75
Butler, Charles	Managing Director	\$ 451.25	-	-	13.3	6,001.63	32.6	14,710.76	55.4	24,999.25	101.3	45,711.64
Feldman, Robert	Senior Director	\$ 660.00	-	-	-	-	-	-	0.5	330.00	0.5	330.00
Pena-Alfaro, Fernando	Senior Director	\$ 650.00	-	-	1.4	864.50	90.5	58,825.00	113.1	73,515.00	205.0	133,204.50
Garcia, Felix	Senior Director	\$ 380.00	-	-	-	-	-	-	70.3	26,714.00	70.3	26,714.00
Ishak, Christine	Senior Director	\$ 380.00	-	-	65.6	24,928.00	152.3	57,874.00	114.9	43,662.00	332.8	126,464.00
Gonzalez, Carlos	Director	\$ 332.50	-	-	35.2	11,704.00	96.3	32,019.75	83.7	27,830.25	215.2	71,554.00
Roubaud, Julien	Director	\$ 332.50	-	-	-	-	4.5	1,496.25	5.7	1,895.25	10.2	3,391.50
McAfee, Maggie	Director	\$ 195.00	-	-	22.0	4,290.00	24.5	4,777.50	44.0	8,580.00	90.5	17,647.50
Goodman, Eli	Senior Associate	\$ 350.00	-	-	8.7	2,892.75	109.7	38,395.00	147.8	51,730.00	266.2	93,017.75
Leon, Daniel	Senior Associate	\$ 308.75	-	-	44.8	13,832.00	126.9	39,180.38	161.7	49,924.88	333.4	102,937.25
Giese, Michael	Associate	\$ 413.00	-	-	-	-	-	-	0.5	206.50	0.5	206.50
<b>TOTAL</b>			-	\$ -	217.8	\$ 78,643.73	693.7	\$ 282,792.38	829.3	\$ 330,944.88	1,740.8	692,380.99

(1) Rates as of 8/1/21.

EXHIBIT D1

SUMMARY OF RESTRUCTURING EXPENSES INCURRED BY CATEGORY FOR THE  
THIRTEENTH INTERIM FEE PERIOD

Exhibit D1 - Summary of Restructuring Expenses Incurred by Category for the Thirteenth Interim Period

Expense Category	6/1/2021 - 6/30/2021	7/1/2021 - 7/31/2021	8/1/2021 - 8/31/2021	9/1/2021 - 9/30/2021	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 3,860.40	\$ 3,837.20	\$ 4,798.08	\$ 1,616.60	\$ 14,112.28
Lodging	4,414.08	4,549.85	4,634.72	2,337.63	15,936.28
Meals	1,344.00	1,428.00	1,512.00	1,380.00	5,664.00
Other	-	-	-	2,518.00	2,518.00
Transportation	893.72	1,157.62	1,317.50	436.97	3,805.81
<b>TOTAL</b>	<b>\$ 10,512.20</b>	<b>\$ 10,972.67</b>	<b>\$ 12,262.30</b>	<b>\$ 8,289.20</b>	<b>\$ 42,036.37</b>



EXHIBIT D2

SUMMARY OF CORONAVIRUS RELIEF FUND EXPENSES INCURRED BY  
CATEGORY FOR THE THIRTEENTH INTERIM FEE PERIOD

	6/1/2021 - 6/30/2021	7/1/2021 - 7/31/2021	8/1/2021 - 8/31/2021	9/1/2021 - 9/30/2021	TOTAL
Expense Category	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare/Railway	\$ -	\$ -	\$ -	\$ -	\$ -
Lodging	-	-	-	-	-
Meals	-	-	-	-	-
Other	-	-	-	-	-
Software Passthrough	412.08	263.40	246.41	22,066.80	22,988.69
Transportation	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 412.08</b>	<b>\$ 263.40</b>	<b>\$ 246.41</b>	<b>\$ 22,066.80</b>	<b>\$ 22,988.69</b>

EXHIBIT D3

SUMMARY OF IMPLEMENTATION EXPENSES INCURRED BY CATEGORY FOR  
THE THIRTEENTH INTERIM FEE PERIOD

	6/1/2021 - 6/30/2021	7/1/2021 - 7/31/2021	8/1/2021 - 8/31/2021	9/1/2021 - 9/30/2021	TOTAL
Expense Category	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 2,057.29	\$ -	\$ -	\$ 276.40	\$ 2,333.69
Lodging	3,077.49	-	-	430.86	3,508.35
Meals	935.15	-	-	276.00	1,211.15
Other	-	-	-	-	-
Transportation	616.16	-	-	88.41	704.57
<b>TOTAL</b>	<b>\$ 6,686.09</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,071.67</b>	<b>\$ 7,757.76</b>

EXHIBIT D4

SUMMARY OF TRANSPORTATION REFORM PROGRAM MANAGEMENT  
EXPENSES INCURRED BY CATEGORY FOR THE THIRTEENTH INTERIM FEE  
PERIOD

Exhibit D4 - Summary of Transportation Reform Program Management Expenses Incurred by Category for the Thirteenth Interim Period

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	6/1/2021 - 6/30/2021	7/1/2021 - 7/31/2021	8/1/2021 - 8/31/2021	9/1/2021 - 9/30/2021	TOTAL
Expense Category	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ -	\$ -	\$ 3,115.60	\$ 1,230.30	\$ 4,345.90
Lodging	-	-	2,097.96	1,292.58	3,390.54
Meals	-	-	944.58	736.00	1,680.58
Other	-	-	-	-	-
Transportation	-	-	615.24	121.54	736.78
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,773.38</b>	<b>\$ 3,380.42</b>	<b>\$ 10,153.80</b>

EXHIBIT E

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
JUNE 1, 2021 TO JUNE 30, 2021



Ankura Consulting Group LLC  
PO Box 74007043  
Chicago, IL 60674-7043

## INVOICE

Date	Invoice Number
08/13/2021	CI-038797

Payment Terms	Due Date
Immediate	08/13/2021

FEIN NO.:	47-2435218
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Bill To:
Omar Marrero Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) Financial Oversight & Management Board for PR PROMESA Title III San Juan, PR 00901 United States of America

Project Information:
Project Name: DV-B00549.02 Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) / Restructuring Services Title III
Project Number: DV-B00549.02
PO Number:

Professional Services rendered, see attached.
---

<b>Net Amount:</b>	<b>63,942.82</b>
<b>Tax:</b>	
<b>Total Invoice Amount:</b>	<b>USD 63,942.82</b>

For billing questions, please contact [ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)  
For wire and ACH payment questions, please contact [accounting@ankura.com](mailto:accounting@ankura.com)

Remittance Information:
<p><b>Electronic Payment Info</b></p> <p><u>Wire Instructions</u></p> <p>Account Name: Ankura Consulting Group LLC Account Number: 226005697768 Bank of America 222 Broadway New York, NY 10038 United States ABA# 026009593 SWIFT: BOFAUS3N</p> <p><u>ACH Instructions</u></p> <p>Account Name: Ankura Consulting Group LLC Account Number: 226005697768 Bank of America 1455 Market Street San Francisco, CA 94109 United States ABA# 054001204 SWIFT: BOFAUS3N</p> <p>Please include the invoice number and/or Ankura Project Code to your remittance to ensure prompt application of funds.</p>





## INVOICE

Phone: 1.888.867.0309 • www.datasite.com

Ankura Consulting Group, LLC  
 485 Lexington Avenue, 10th Floor  
 New York NY 10017  
 Attn: Fernando Batlle

**Invoice #:** 2597379  
**Invoice Date:** 27-Jun-2021  
**Datasite Order #:** 031-a270h000004TINKAA4  
**Cust Order #:**  
**Date Received:**  
**Salesperson:** Keefe, Kelly-Leigh

Terms: Per the Agreement between customer and Datasite

AAFAF  
 Effective 24-Dec-2020  
 Initial Term 12 Months  
 Invoice for services 25-May-2021 - 24-Jun-2021

<u>QTY</u>	<u>DESCRIPTION</u>	<u>UNIT PRICE</u>	<u>TOTAL</u>
100	Gigabytes in Warehousing	\$580.00	\$58,000.00
1.9743	Gigabytes in Warehousing	\$370.00	\$730.49

<b>Subtotal:</b>	<b>\$58,730.49</b>
<b>Messenger and Freight:</b>	<b>\$ .00</b>
<b>Postage and Handling:</b>	<b>\$ .00</b>
<b>Tax:</b>	<b>\$5,212.33</b>
<b>Total Invoice USD:</b>	<b>\$63,942.82</b>

Remit Check Payment to:  
 Datasite LLC  
 P. O. Box 74007252  
 Chicago, IL 60674-7252

PLEASE PAY FROM THIS INVOICE  
 (1.5% SERVICE CHARGE PER MONTH ADDED TO PAST  
 DUE ACCOUNTS)

Remit ACH/Fed Wire Payment to:  
 Datasite LLC  
 Account #: 4451043298  
 Bank of America  
 100 West 33rd Street  
 New York, NY 10001  
 ACH Routing: 111000012  
 Wire ABA Routing: 026009593  
 SWIFT CODE: BOFAUS3N  
 Please reference Datasite invoice # on your payment.



July 30, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FORTY-NINTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JUNE 1, 2021 TO JUNE 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the forty-eighth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of June 1, 2021 through June 30, 2021.

Pursuant to the professional services agreement, **Contract number 2021-000004** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 14, 2020, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO FORTY-NINTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2021-000004 FOR THE PERIOD JUNE 1, 2021 THROUGH JUNE 30,  
2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: June 1, 2021 through June 30, 2021

Amount of compensation sought  
as actual, reasonable and necessary: \$ 286,419.10

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$ 10,512.20

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's forty-ninth monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the forty-ninth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$257,777.19 (90% of \$286,419.10 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$10,512.20 incurred by Ankura during the period of June 1, 2021 through June 30, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$12,755.55 and Ankura has written off \$2,263.65 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour;

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Non-Title III Matters</b>			
3	Fiscal Plan and Implementation	9.0	\$ 4,725.70
21	Case Management	15.2	\$ 9,638.15
25	Preparation of Fee App	21.4	\$ 7,002.30
50	Preparation of materials and for meetings with FOMB, UCC, and/or Advisors	5.0	\$ 2,359.60
56	PRIDCO Restructuring	25.9	\$ 19,654.30
200	COFINA Restructuring	4.4	\$ 1,695.40
209	PRIFA Restructuring	35.8	\$ 24,758.00
210	PORTS Restructuring	20.6	\$ 16,121.80
213	UPR Restructuring	0.8	\$ 550.00
216	Non Title 3 financial & strategic analysis	100.9	\$ 62,518.95
221	NT3-General Debt Restructuring Matters	11.5	\$ 8,404.50
222	NT3_TDF Restructuring	0.5	\$ 342.00
231	NT-3 DRA Restructuring	13.1	\$ 9,713.00
235	PREPA O&M transaction	0.5	\$ 458.50
237	AAFAF - NT3 PRASA Refunding	21.3	\$ 15,061.50
240	NT3_PRIDCO Feasibility Studies	24.8	\$ 20,516.60
241	NT3_PRIDCO Fiscal Plan Matters	21.2	\$ 16,012.40
242	NT3_EDB Restructuring	9.0	\$ 6,886.40
<b>Total - Hourly Fees</b>		<b>340.9</b>	<b>\$ 226,419.10</b>
Total - Municipal Advisor Hourly Fees		78.4	\$ 54,753.30
Municipal Advisory Fee			\$ 60,000.00
<b>Total - Municipal Advisor Fees</b>		<b>78.4</b>	<b>\$ 114,753.30</b>
Total - Non-Municipal Advisor Hourly Fees		262.5	\$ 171,665.80
<b>Total - Fees</b>		<b>340.9</b>	<b>\$ 286,419.10</b>



EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 917.00	36.1	\$ 33,103.70
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	51.3	\$ 35,089.20
Tabor, Ryan	Senior Managing Director	\$ 522.50	0.9	\$ 470.25
Barrett, Dennis	Senior Managing Director	\$ 850.00	39.7	\$ 33,745.00
Morrison, Jonathan	Managing Director	\$ 850.00	56.2	\$ 47,770.00
Kratzman, E.A.	Managing Director	\$ 855.00	21.0	\$ 17,955.00
Squiers, Jay	Managing Director	\$ 785.00	6.2	\$ 4,867.00
Feldman, Robert	Director	\$ 525.00	41.5	\$ 21,787.50
Flanagan, Ryan	Director	\$ 332.50	0.3	\$ 99.75
Giese, Michael	Associate	\$ 413.00	40.4	\$ 16,685.20
Sekhar, Nikhil	Associate	\$ 371.00	31.5	\$ 11,686.50
Parker, Christine	Associate	\$ 200.00	15.8	\$ 3,160.00
Total - Hourly Fees			340.9	\$ 226,419.10
Municipal Advisory Fee				\$ 60,000.00
<b>Total - Fees</b>			<b>340.9</b>	<b>\$ 286,419.10</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	21	Sekhar, Nikhil	6/1/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	6/1/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	6/1/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	6/1/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	6/1/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	6/1/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	6/1/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	216	Sekhar, Nikhil	6/1/2021	0.60	\$ 371.00	\$ 222.60	Participate on call with L. Umpierre (AAFAF) and representatives from Ankura to discuss Tourism lost revenue calculation as part of the American Rescue Plan Act.
Outside PR	216	Feldman, Robert	6/1/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with L. Umpierre (AAFAF) and representatives from Ankura to discuss Tourism Company lost revenue calculation as part of the American Rescue Plan Act.
Outside PR	216	Battle, Fernando	6/1/2021	0.60	\$ 917.00	\$ 550.20	Participate on call with L. Umpierre (AAFAF) and representatives from Ankura to discuss Tourism lost revenue calculation as part of the American Rescue Plan Act.
Outside PR	MA - 56	Giese, Michael	6/1/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with J. Battle (ACG) and R. Feldman (ACG) regarding the PRIICO coverage analysis for proposed refinancing of PromoExport debt.
Outside PR	MA - 56	Feldman, Robert	6/1/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with J. Battle (ACG) and M. Giese (ACG) regarding the PRIICO coverage analysis for proposed refinancing of PromoExport debt.
PR	MA - 56	Battle, Juan Carlos	6/1/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with R. Feldman (ACG) and M. Giese (ACG) regarding the PRIICO coverage analysis for proposed refinancing of PromoExport debt.
Outside PR	MA - 56	Giese, Michael	6/1/2021	0.30	\$ 413.00	\$ 123.90	Participate on follow-up call with R. Feldman (ACG) regarding the PRIICO coverage analysis for proposed refinancing of PromoExport debt.
Outside PR	MA - 56	Feldman, Robert	6/1/2021	0.30	\$ 525.00	\$ 157.50	Participate on follow-up call with M. Giese (ACG) regarding the PRIICO coverage analysis for proposed refinancing of PromoExport debt.
PR	MA - 237	Battle, Juan Carlos	6/1/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with J. Squiers (ACG) and representatives from Norton Rose, Nixon Peabody, McDermott Will & Emery, DLA Piper, PRASA and AAFAF regarding the PRASA refunding to discuss status of deliverables, revised timetable and next steps.
Outside PR	MA - 237	Squiers, Jay	6/1/2021	0.20	\$ 785.00	\$ 157.00	Participate on call with J. Battle (ACG) and representatives from Norton Rose, Nixon Peabody, McDermott Will & Emery, DLA Piper, PRASA and AAFAF regarding the PRASA refunding to discuss status of deliverables, revised timetable and next steps.
PR	240	Battle, Juan Carlos	6/1/2021	0.50	\$ 684.00	\$ 342.00	Participate on weekly call with J. Morrison (ACG) and E.A. Kratzman (ACG) to discuss status of PRIDCO feasibility studies.
Outside PR	240	Morrison, Jonathan	6/1/2021	0.50	\$ 850.00	\$ 425.00	Participate on weekly call with J. Battle (ACG) and E.A. Kratzman (ACG) to discuss status of PRIDCO feasibility studies.
Outside PR	240	Kratzman, E.A.	6/1/2021	0.50	\$ 855.00	\$ 427.50	Participate on weekly call with J. Battle (ACG) and J. Morrison (ACG) to discuss status of PRIDCO feasibility studies.
Outside PR	216	Battle, Fernando	6/1/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with D. Barrett (ACG) to discuss the pension plan design as requested by representatives from AAFAF.
Outside PR	216	Barrett, Dennis	6/1/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with F. Battle (ACG) to discuss the pension plan design as requested by representatives from AAFAF.
Outside PR	241	Kratzman, E.A.	6/1/2021	0.30	\$ 855.00	\$ 256.50	Review the PRIDCO FY22 Certified Fiscal Plan to determine variance in sources of revenue compared to the prior year in connection with the preparation of the PRIDCO feasibility studies.
Outside PR	241	Kratzman, E.A.	6/1/2021	0.70	\$ 855.00	\$ 598.50	Update status report requested by AAFAF based on work completed to date on occupancy process optimization and systems' assessment feasibility studies and information provided by PRIDCO personnel.
Outside PR	25	Giese, Michael	6/1/2021	0.60	\$ 413.00	\$ 247.80	Incorporate changes to the April Title III and Non-Title III fee statements based on comments received from F. Battle (ACG).
Outside PR	25	Giese, Michael	6/1/2021	1.00	\$ 413.00	\$ 413.00	Finalize the April Title III and Non-Title III fee statements.
Outside PR	MA - 56	Giese, Michael	6/1/2021	0.30	\$ 413.00	\$ 123.90	Continue to prepare the PRIICO debt coverage analysis of proposed refinancing of PromoExport debt for J. Battle (ACG).
Outside PR	MA - 56	Feldman, Robert	6/1/2021	0.60	\$ 525.00	\$ 315.00	Prepare outline of the rent and coverage analysis over time as part of the PRIICO coverage analysis of proposed refinancing of PromoExport debt requested by J. Battle (ACG).
Outside PR	MA - 56	Giese, Michael	6/1/2021	0.90	\$ 413.00	\$ 371.70	Prepare the PRIICO debt coverage analysis of proposed refinancing of PromoExport debt for J. Battle (ACG).
Outside PR	MA - 56	Giese, Michael	6/1/2021	0.90	\$ 413.00	\$ 371.70	Prepare the property roll off supporting schedule for the PRIICO debt coverage analysis of proposed refinancing of PromoExport debt for J. Battle (ACG).
Outside PR	241	Sekhar, Nikhil	6/1/2021	1.40	\$ 371.00	\$ 519.40	Prepare overview of new initiatives and reporting requirements in the 2021 PRIDCO Certified Fiscal Plan as part of overview presentation.
Outside PR	56	Morrison, Jonathan	6/1/2021	1.30	\$ 850.00	\$ 1,105.00	Prepare analysis of PRIDCO asset sales and process for reserving cash of Trusted properties.
Outside PR	216	Sekhar, Nikhil	6/1/2021	0.10	\$ 371.00	\$ 37.10	Revise the ERS and TRS proposed plan graph as requested by D. Barrett (ACG) as part of the presentation requested by representatives from AAFAF.
Outside PR	216	Sekhar, Nikhil	6/1/2021	0.20	\$ 371.00	\$ 74.20	Correspond with B. Howard (CM) to discuss the Tourism waterfall as part of lost revenue calculation.
Outside PR	216	Battle, Fernando	6/1/2021	0.70	\$ 917.00	\$ 641.90	Review expected incremental cost of alternative pension plan design analysis prepared by Milliman.
Outside PR	216	Sekhar, Nikhil	6/1/2021	1.90	\$ 371.00	\$ 704.90	Review and revise Tourism historical revenues as part of lost revenue calculation using information received from L. Umpierre (AAFAF).
Outside PR	216	Barrett, Dennis	6/1/2021	1.20	\$ 850.00	\$ 1,020.00	Prepare summary presentation of the Milliman forecast of PayGo cash flows assuming a new defined benefit plan is set up.
Outside PR	MA - 237	Sekhar, Nikhil	6/1/2021	0.80	\$ 371.00	\$ 296.80	Prepare refunding considerations presentation to PRASA in Ankura template as requested by J. Battle (ACG).
Outside PR	240	Morrison, Jonathan	6/1/2021	1.40	\$ 850.00	\$ 1,190.00	Review and comment to AREA presentation materials for AAFAF related to real estate feasibility studies of PRIDCO as required under PRIDCO Certified Fiscal Plan.
PR	MA - 237	Battle, Juan Carlos	6/1/2021	0.30	\$ 684.00	\$ 205.20	Prepare materials for weekly status call with representatives of Norton Rose, Nixon Peabody, DLA Piper, Barclays, McDermott Will & Emery, PRASA and AAFAF in connection with timeline and action plan for proposed PRASA refunding.
Outside PR	MA - 56	Morrison, Jonathan	6/1/2021	0.20	\$ 850.00	\$ 170.00	Communicate with M. Kremer (OMM) regarding the PRIDCO forbearance information request.
PR	MA - 56	Battle, Juan Carlos	6/1/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with L. Negron (PRIDCO) in connection with analysis for refinancing of Promoexport loan and transfer to PRIICO.
Outside PR	3	Sekhar, Nikhil	6/2/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) to discuss comparison of Medicaid spend between the 2021 Government submission and the 2021 Certified Fiscal Plan.
Outside PR	3	Feldman, Robert	6/2/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with N. Sekhar (ACG) to discuss comparison of Medicaid spend between the 2021 Government submission and the 2021 Certified Fiscal Plan.
PR	MA - 56	Battle, Juan Carlos	6/2/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG) and M. Kremer (OMM) to discuss terms for forbearance agreement between AAFAF and PRIDCO bondholders.
Outside PR	MA - 56	Morrison, Jonathan	6/2/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with J. Battle (ACG) and M. Kremer (OMM) to discuss terms for forbearance agreement between AAFAF and PRIDCO bondholders.
Outside PR	241	Kratzman, E.A.	6/2/2021	0.50	\$ 855.00	\$ 427.50	Review and revise status report in connection with occupancy optimization process and systems assessment required by PRIDCO Certified Fiscal Plan and as requested by AAFAF.
Outside PR	3	Feldman, Robert	6/2/2021	0.30	\$ 525.00	\$ 157.50	Review and provide comments to N. Sekhar (ACG) regarding the Medicaid comparison analysis between the Certified Fiscal Plan and government Fiscal Plan requested by F. Battle (ACG).
Outside PR	25	Giese, Michael	6/2/2021	0.50	\$ 413.00	\$ 206.50	Prepare the April Title III and Non-Title III fee statement invoices.
Outside PR	25	Parker, Christine	6/2/2021	2.20	\$ 200.00	\$ 440.00	Update Exhibit C with additional time entries submitted for the period 5/1/21 - 5/22/21 for inclusion in the May 2021 monthly fee statement.
Outside PR	241	Sekhar, Nikhil	6/2/2021	0.60	\$ 371.00	\$ 222.60	Revise PRIDCO Fiscal Plan overview presentation prior to sending to J. Morrison (ACG) for review.
Outside PR	241	Sekhar, Nikhil	6/2/2021	0.80	\$ 371.00	\$ 296.80	Prepare bridge from PRIDCO Government Fiscal Plan submission to Certified Fiscal Plan as part of the PRIDCO Fiscal Plan overview presentation.
Outside PR	56	Morrison, Jonathan	6/2/2021	0.40	\$ 850.00	\$ 340.00	Correspond with L. Negron (PRIDCO) regarding asset sale proceeds and cash held in asset sales account.
Outside PR	56	Morrison, Jonathan	6/2/2021	1.80	\$ 850.00	\$ 1,530.00	Review PRIDCO cash balances at month end through FY21 relative to asset sale proceeds.
Outside PR	216	Battle, Fernando	6/2/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with L. Umpierre (AAFAF) to discuss Medicaid impact on budget and Fiscal Plan.
Outside PR	216	Battle, Fernando	6/2/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from DLA Piper and AAFAF to discuss Medicaid and Act 154 strategy in DC.
Outside PR	216	Battle, Fernando	6/2/2021	0.80	\$ 917.00	\$ 733.60	Participate on call with L. Umpierre (AAFAF) and representatives from DLA Piper to discuss Medicaid bills and financial impact of Governor's proposal.
Outside PR	221	Barrett, Dennis	6/3/2021	0.60	\$ 850.00	\$ 510.00	Participate on the bi-weekly non-Title III update call with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody.
Outside PR	221	Battle, Fernando	6/3/2021	0.60	\$ 917.00	\$ 550.20	Participate on the bi-weekly non-Title III update call with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody.
Outside PR	221	Morrison, Jonathan	6/3/2021	0.60	\$ 850.00	\$ 510.00	Participate on the bi-weekly non-Title III update call with representatives from AAFAF, Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	241	Sekhar, Nikhil	6/3/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with J. Morrison (ACG) regarding materials to be developed for PRIDCO management related to key Certified Fiscal Plan issues.
Outside PR	241	Morrison, Jonathan	6/3/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with N. Sekhar (ACG) regarding materials to be developed for PRIDCO management related to key Certified Fiscal Plan issues.
PR	MA - 209	Battle, Juan Carlos	6/3/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with J. Morrison (ACG) to discuss matters related to sale of COFINA bonds for PRIFA-MEPSI and PRIFA-Ports settlements.
Outside PR	MA - 209	Morrison, Jonathan	6/3/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with J. Battle (ACG) to discuss matters related to sale of COFINA bonds for PRIFA-MEPSI and PRIFA-Ports settlements.
Outside PR	242	Morrison, Jonathan	6/3/2021	0.40	\$ 850.00	\$ 340.00	Participate in discussion with J. Battle (ACG) regarding EDB restructuring approach and preparation for weekly call with AAFAP.
PR	242	Battle, Juan Carlos	6/3/2021	0.40	\$ 684.00	\$ 273.60	Participate in discussion with J. Morrison (ACG) regarding EDB restructuring approach and preparation for weekly call with AAFAP.
Outside PR	241	Sekhar, Nikhil	6/3/2021	0.40	\$ 371.00	\$ 148.40	Revise bridge from PRIDCO government Fiscal Plan submission to Certified Fiscal Plan to incorporate comments received from J. Morrison (ACG).
Outside PR	216	Battle, Fernando	6/3/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with J. Bayne (AAFAF) to discuss the Act 154 action plan.
Outside PR	216	Battle, Fernando	6/3/2021	0.60	\$ 917.00	\$ 550.20	Participate on call with representatives from Hacienda and DDEC to discuss the Act 154 action plan.
Outside PR	235	Battle, Fernando	6/3/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with G. Gil (ACG) to discuss the PREPA pension employee contribution amount.
Outside PR	241	Morrison, Jonathan	6/3/2021	0.50	\$ 850.00	\$ 425.00	Review new reporting requirements for PRIDCO to the FOMB as outlined in the PRIDCO Certified Fiscal Plan.
Outside PR	241	Morrison, Jonathan	6/3/2021	0.50	\$ 850.00	\$ 425.00	Perform analysis of PRIDCO initiatives and implications for management.
Outside PR	241	Morrison, Jonathan	6/3/2021	0.60	\$ 850.00	\$ 510.00	Perform analysis of key financial bridging items between the PRIDCO financial projections as submitted 5/10/21 and the Certified Fiscal Plan dated 5/27/21.
Outside PR	241	Morrison, Jonathan	6/3/2021	2.30	\$ 850.00	\$ 1,955.00	Review and further develop materials for PRIDCO management regarding key Certified Fiscal Plan issues.
PR	MA - 209	Battle, Juan Carlos	6/3/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with representatives from Nixon Peabody to discuss the tax analysis for the PRIFA-Ports and PRIFA-MEPSI settlements.
PR	MA - 209	Battle, Juan Carlos	6/3/2021	0.80	\$ 684.00	\$ 547.20	Review calculation of COFINA bonds needed for the PRIFA-MEPSI and PRIFA-Ports settlement in light of the tax analysis feedback received from Nixon Peabody representatives.
Outside PR	210	Morrison, Jonathan	6/3/2021	0.40	\$ 850.00	\$ 340.00	Further develop PRPA materials based on comments received from F. Battle (ACG).
Outside PR	242	Morrison, Jonathan	6/3/2021	0.30	\$ 850.00	\$ 255.00	Analyze the historical EDB deposit information provided by management.
PR	222	Battle, Juan Carlos	6/3/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with L. Umpierre (AAFAF) to discuss the TDF restructuring strategy.
Outside PR	MA - 56	Morrison, Jonathan	6/3/2021	0.60	\$ 850.00	\$ 510.00	Perform analysis of PRIDCO cash flows relative to Certified Fiscal Plan adjustments and debt sustainability.
Outside PR	216	Sekhar, Nikhil	6/4/2021	0.20	\$ 371.00	\$ 74.20	Participate on call with D. Barrett (ACG) to discuss the treatment of the rainy day fund true up in the budget.
Outside PR	216	Barrett, Dennis	6/4/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with N. Sekhar (ACG) to discuss the treatment of the rainy day fund true up in the budget.
Outside PR	216	Barrett, Dennis	6/4/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with C. Saavedra (AAFAF) and F. Battle (ACG) to review results of analysis related to alternative pension plan scenario.
Outside PR	216	Battle, Fernando	6/4/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with C. Saavedra (AAFAF) and D. Barrett (ACG) to review results of analysis related to alternative pension plan scenario.
Outside PR	216	Barrett, Dennis	6/4/2021	0.80	\$ 850.00	\$ 680.00	Participate on calls with F. Battle (ACG) regarding updated pension analysis and the Unsecured Creditors Committee settlement offer.
Outside PR	216	Battle, Fernando	6/4/2021	0.80	\$ 917.00	\$ 733.60	Participate on calls with D. Barret (ACG) regarding updated pension analysis and the Unsecured Creditors Committee settlement offer.
PR	242	Battle, Juan Carlos	6/4/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with J. Santiago (Ad Astra) to discuss business plan and deposit restructuring alternatives for EDB.
PR	242	Battle, Juan Carlos	6/4/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with J. Morrison (ACG) to discuss business plan and deposit restructuring alternatives for EDB.
PR	242	Battle, Juan Carlos	6/4/2021	1.20	\$ 684.00	\$ 820.80	Participate in meeting with L. Umpierre (AAFAF), J. Santiago (Ad Astra) and J. Morrison (ACG) regarding BDE work plan and diligence materials.
Outside PR	242	Morrison, Jonathan	6/4/2021	1.20	\$ 850.00	\$ 1,020.00	Participate in meeting with L. Umpierre (AAFAF), J. Santiago (Ad Astra) and J. Battle (ACG) regarding BDE work plan and diligence materials.
PR	242	Battle, Juan Carlos	6/4/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with J. Morrison (ACG) to discuss business plan and deposit restructuring alternatives for EDB.
Outside PR	242	Morrison, Jonathan	6/4/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with J. Battle (ACG) to discuss business plan and deposit restructuring alternatives for EDB.
Outside PR	MA - 56	Morrison, Jonathan	6/4/2021	0.50	\$ 850.00	\$ 425.00	Review the PRIDCO forbearance agreement submitted by representatives from Quinn Emanuel.
PR	216	Battle, Juan Carlos	6/4/2021	0.40	\$ 684.00	\$ 273.60	Review and revise GAO report in connection with net pension liability included in draft of report at the request of F. Sanchez (AAFAF).
PR	MA - 237	Battle, Juan Carlos	6/4/2021	1.70	\$ 684.00	\$ 1,162.80	Review and provide comments to the PRASA refunding disclosure documents to representatives from Norton Rose.
Outside PR	241	Morrison, Jonathan	6/4/2021	1.00	\$ 850.00	\$ 850.00	Review and further develop materials for PRIDCO management regarding key Certified Fiscal Plan issues.
Outside PR	216	Barrett, Dennis	6/4/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with J. Santambrogio (EY) regarding the FY22 professional fee budget.
Outside PR	216	Battle, Fernando	6/4/2021	0.20	\$ 917.00	\$ 183.40	Review draft of the Medicaid letter to Congress prepared by representatives from DLA Piper justifying permanent Medicaid funding.
Outside PR	216	Battle, Fernando	6/4/2021	0.20	\$ 917.00	\$ 183.40	Review and edit the weekly dashboard and update.
PR	242	Battle, Juan Carlos	6/4/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with L. Umpierre (ACG) to discuss business plan and deposit restructuring alternatives for EDB.
Outside PR	216	Giese, Michael	6/4/2021	1.20	\$ 413.00	\$ 495.60	Prepare weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Battle, Fernando	6/4/2021	0.60	\$ 917.00	\$ 550.20	Review the pension plan alternative analysis summary requested by AAFAP.
Outside PR	216	Battle, Fernando	6/4/2021	0.80	\$ 917.00	\$ 733.60	Participate on call with G. Bowen (Milliman) to discuss results of analysis of alternative retirement plan.
Outside PR	216	Barrett, Dennis	6/4/2021	1.30	\$ 850.00	\$ 1,105.00	Revise pension reform analysis based on discussion with F. Battle (ACG).
Outside PR	210	Morrison, Jonathan	6/4/2021	1.10	\$ 850.00	\$ 935.00	Further develop PRPA materials based on materials received from representatives from O'Melveny & Myers.
Outside PR	MA - 56	Morrison, Jonathan	6/4/2021	0.60	\$ 850.00	\$ 510.00	Analyze PRIDCO cash flows relative to Certified Fiscal Plan adjustments and debt sustainability.
Outside PR	MA - 209	Morrison, Jonathan	6/4/2021	0.50	\$ 850.00	\$ 425.00	Prepare analysis of sources and uses of PRIFA cash to be used in settlement negotiations.
Outside PR	241	Sekhar, Nikhil	6/5/2021	0.30	\$ 371.00	\$ 111.30	Revise the PRIDCO Fiscal Plan overview presentation to incorporate comments received from J. Battle (ACG).
Outside PR	21	Giese, Michael	6/7/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Barrett, Dennis	6/7/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	6/7/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	6/7/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	216	Giese, Michael	6/7/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss the Act 80 analysis prepared for representatives from AAFAP.
Outside PR	216	Battle, Fernando	6/7/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss the Act 80 analysis prepared for representatives from AAFAP.
PR	216	Barrett, Dennis	6/7/2021	0.70	\$ 850.00	\$ 595.00	Participate on call with F. Battle (ACG) and M. Giese (ACG) to discuss the Act 80 analysis prepared for representatives from AAFAP.
Outside PR	240	Kratzman, E.A.	6/7/2021	1.00	\$ 855.00	\$ 855.00	Participate in meeting with M. Thomas (YARDI) to discuss capabilities of the YARDI system in comparison to PRIDCO's Financial Application Software (FAS) in connection with the systems assessment being performed as required by the PRIDCO Certified Fiscal Plan.
Outside PR	56	Morrison, Jonathan	6/7/2021	0.60	\$ 850.00	\$ 510.00	Participate in discussion with L. Negron (PRIDCO) regarding the FY2022 budget certification process with FOMB.
PR	216	Barrett, Dennis	6/7/2021	0.80	\$ 850.00	\$ 680.00	Review and analyze the Act 80 analysis in advance of call with FOMB and their advisors regarding the same.
Outside PR	216	Battle, Fernando	6/7/2021	0.80	\$ 917.00	\$ 733.60	Participate on call with representatives from DLA Piper, AAFAP and Hacienda to discuss next steps in the Act 154 plan.
Outside PR	241	Morrison, Jonathan	6/7/2021	0.70	\$ 850.00	\$ 595.00	Continue working on development of materials regarding PRIDCO Certified Fiscal Plan based on comments received from J. Battle (ACG).
Outside PR	210	Morrison, Jonathan	6/7/2021	0.60	\$ 850.00	\$ 510.00	Further development of materials regarding PRPA T3 considerations based on comments received from J. Battle (ACG).
Outside PR	MA - 56	Morrison, Jonathan	6/8/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with J. Battle (ACG) regarding PRIDCO status of forbearance negotiations with counsel to Goldentree Asset Management.
PR	MA - 56	Battle, Juan Carlos	6/8/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with J. Morrison (ACG) regarding PRIDCO status of forbearance negotiations with counsel to Goldentree Asset Management.
PR	MA - 237	Battle, Juan Carlos	6/8/2021	0.30	\$ 684.00	\$ 205.20	Participate on weekly status update call with J. Squiers (ACG) and representatives of Norton Rose, Nixon Peabody, DLA Piper, McDermott Will & Emery, PRASA and AAFAP in connection with timeline and action plan for the proposed PRASA refunding.
Outside PR	MA - 237	Squiers, Jay	6/8/2021	0.30	\$ 785.00	\$ 235.50	Participate on weekly status update call with J. Battle (ACG) and representatives of Norton Rose, Nixon Peabody, DLA Piper, McDermott Will & Emery, PRASA and AAFAP in connection with timeline and action plan for the proposed PRASA refunding.
Outside PR	240	Morrison, Jonathan	6/8/2021	0.40	\$ 850.00	\$ 340.00	Participate on weekly update call with E.A. Kratzman (AREA) regarding PRIDCO feasibility studies.
Outside PR	240	Kratzman, E.A.	6/8/2021	0.40	\$ 855.00	\$ 342.00	Participate on weekly update call with J. Morrison (ACG) regarding PRIDCO feasibility studies.
Outside PR	MA - 56	Morrison, Jonathan	6/8/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with representatives from AAFAP and O'Melveny & Myers regarding PRIDCO forbearance negotiations.
PR	216	Barrett, Dennis	6/8/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with C. Saavedra (AAFAF) and L. Collazo (ERS) regarding the Act 80 analysis in advance of call with the Oversight Board on the same.
PR	216	Barrett, Dennis	6/8/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with L. Collazo (ERS), C. Saavedra (AAFAF) and representatives from the FOMB and Ernst & Young regarding questions and comments on the Act 80 analysis.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	240	Kratzman, E.A.	6/8/2021	0.50	\$ 855.00	\$ 427.50	Correspond with M. Riccio (PRIDCO) regarding status of the property inspection reports and list of properties for sale and sold properties.
PR	216	Barrett, Dennis	6/9/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with O. Rodriguez (AAFAF) and F. Batlle (ACG) to discuss accounting of the \$750 million FEMA revolving fund.
PR	216	Battle, Fernando	6/9/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with O. Rodriguez (AAFAF) and D. Barrett (ACG) to discuss accounting of the \$750 million FEMA revolving fund.
Outside PR	MA - 56	Morrison, Jonathan	6/9/2021	0.20	\$ 850.00	\$ 170.00	Participate in discussion with J. Batlle (ACG) regarding the PRIDCO forbearance agreement.
PR	MA - 56	Battle, Juan Carlos	6/9/2021	0.20	\$ 684.00	\$ 136.80	Participate in discussion with J. Morrison (ACG) regarding the PRIDCO forbearance agreement.
PR	216	Barrett, Dennis	6/9/2021	0.50	\$ 850.00	\$ 425.00	Participate in meeting with O. Rodriguez (AAFAF) and L. Umpierre (AAFAF) regarding accounting treatment of FEMA WCF and Emergency reserve.
Outside PR	242	Morrison, Jonathan	6/9/2021	0.70	\$ 850.00	\$ 595.00	Participate in meeting with L. Umpierre (AAFAF) and J. Santiago (Ad Astra) and representatives from EDB regarding EDB work plan and diligence materials.
Outside PR	50	Giese, Michael	6/9/2021	0.60	\$ 413.00	\$ 247.80	Continue to prepare first draft of bi-weekly creditor script and presentation prior to sending to F. Batlle (ACG) for review.
Outside PR	50	Giese, Michael	6/9/2021	0.90	\$ 413.00	\$ 371.70	Prepare first draft of the bi-weekly creditor script and presentation prior to sending to F. Batlle (ACG) for review.
PR	213	Barrett, Dennis	6/9/2021	0.10	\$ 850.00	\$ 85.00	Participate on all with M. Kremer (OMM) regarding UPR debt service in the certified budget.
PR	213	Feldman, Robert	6/9/2021	0.40	\$ 525.00	\$ 210.00	Prepare summary of UPR debt service included in the 2021 UPR Certified Fiscal Plan as requested by J. Batlle (ACG).
PR	213	Barrett, Dennis	6/9/2021	0.30	\$ 850.00	\$ 255.00	Compare UPR debt service in budget to contractual debt service to ensure the full contractual amount was included.
Outside PR	241	Morrison, Jonathan	6/9/2021	0.80	\$ 850.00	\$ 680.00	Participate in discussion with M. Riccio (PRIDCO) regarding the FY22 budget submission for PRIDCO.
Outside PR	MA - 237	Squiers, Jay	6/9/2021	0.70	\$ 785.00	\$ 549.50	Review and provide comments on the invitation to tender/exchange for the PRASA offering.
Outside PR	MA - 237	Squiers, Jay	6/9/2021	1.30	\$ 785.00	\$ 1,020.50	Review and provide comments on the preliminary limited offering memorandum for the PRASA tender and exchange offer.
Outside PR	MA - 56	Morrison, Jonathan	6/9/2021	0.20	\$ 850.00	\$ 170.00	Participate in discussion with M. Kremer (OMM) regarding the PRIDCO interest payment relative to the forbearance agreement.
Outside PR	MA - 56	Morrison, Jonathan	6/9/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with representatives from AAFAF and O'Melveny & Myers regarding PRIDCO forbearance negotiations.
PR	216	Barrett, Dennis	6/10/2021	0.70	\$ 850.00	\$ 595.00	Participate in meeting with representatives from AAFAF and OMB regarding accounting treatment for FEMA WCF and emergency reserve.
Outside PR	240	Kratzman, E.A.	6/10/2021	1.00	\$ 855.00	\$ 855.00	Participate in meeting with M. Thomas (YARDI) B. Marshall (YARDI) related to real estate specific software package as an alternative to PRIDCO's current Financial Application Software (FAS).
Outside PR	MA - 209	Morrison, Jonathan	6/10/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and AAFAF regarding PRIFA-MEPSI transaction documents and next steps.
PR	3	Sekhar, Nikhil	6/10/2021	0.20	\$ 371.00	\$ 74.20	Perform diligence on operating surplus and post measures surplus in 2021 Certified Fiscal Plan model as requested by D. Barrett (ACG).
Outside PR	25	Parker, Christine	6/10/2021	3.40	\$ 200.00	\$ 680.00	Review and revise additional Exhibit C time descriptions submitted for the period 5/9/21 - 5/15/21 for inclusion in the May 2021 monthly fee statement.
Outside PR	50	Giese, Michael	6/10/2021	0.10	\$ 413.00	\$ 41.30	Upload final bi-weekly presentation to Datasite.
Outside PR	50	Giese, Michael	6/10/2021	0.60	\$ 413.00	\$ 247.80	Revise the bi-weekly creditor script and presentation to incorporate F. Batlle (ACG) comments prior to sending to C. Saavedra (AAFAF).
Outside PR	216	Giese, Michael	6/10/2021	0.70	\$ 413.00	\$ 289.10	Prepare weekly update and dashboard for O. Marrero (AAFAF).
PR	216	Barrett, Dennis	6/10/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with G. Bowen (Milliman) regarding his comments on the new DB plan presentation requested by AAFAF.
PR	MA - 56	Battle, Juan Carlos	6/10/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with A. Billoch (PMA), E. Arias (PMA) and A. Guerra (AAFAF) to discuss extension request and board memorandums in connection with CCE/PRICO proposed refinancing.
PR	50	Battle, Fernando	6/10/2021	0.20	\$ 917.00	\$ 183.40	Review and edit materials for the bi-weekly creditor call.
Outside PR	240	Kratzman, E.A.	6/10/2021	0.20	\$ 855.00	\$ 171.00	Correspond with M. Riccio (PRIDCO) regarding the property inspection reports and access to files.
Outside PR	241	Morrison, Jonathan	6/10/2021	0.30	\$ 850.00	\$ 255.00	Communication with M. Riccio (PRIDCO) regarding follow-up questions for the FOMB related to FY22 Budget as presented in the Certified Fiscal Plan.
Outside PR	241	Morrison, Jonathan	6/10/2021	0.30	\$ 850.00	\$ 255.00	Participate in discussion with L. Negron (PRIDCO) regarding proposed budget submission with FOMB.
Outside PR	241	Morrison, Jonathan	6/10/2021	0.40	\$ 850.00	\$ 340.00	Participate in discussion with L. Negron (PRIDCO) regarding FOMB response to Certified Fiscal Plan model questions.
Outside PR	241	Morrison, Jonathan	6/10/2021	1.50	\$ 850.00	\$ 1,275.00	Review of Certified Fiscal Plan model relative to proposed PRIDCO budget submission for FY22 at request of management.
Outside PR	MA - 209	Morrison, Jonathan	6/10/2021	1.00	\$ 850.00	\$ 850.00	Review and comment to PRIFA-MEPSI board materials for AAFAF at request of M. Kremer (OMM).
Outside PR	MA - 237	Squiers, Jay	6/10/2021	0.40	\$ 785.00	\$ 314.00	Review and provide comments to draft bond purchase agreements, regular and forward, in connection with proposed PRASA refunding.
Outside PR	MA - 56	Morrison, Jonathan	6/10/2021	0.20	\$ 850.00	\$ 170.00	Participate in discussion with M. Riccio (PRIDCO) regarding PRIDCO interest payment relative to forbearance agreement.
Outside PR	MA - 56	Morrison, Jonathan	6/10/2021	0.40	\$ 850.00	\$ 340.00	Review and provide comments to PRIDCO standstill agreement with Goldentree Asset Management at request of M. Kremer (OMM).
Outside PR	50	Sekhar, Nikhil	6/11/2021	0.20	\$ 371.00	\$ 74.20	Participate on the bi-weekly creditor call.
Outside PR	50	Giese, Michael	6/11/2021	0.20	\$ 413.00	\$ 82.60	Participate on the bi-weekly creditor call.
Outside PR	50	Feldman, Robert	6/11/2021	0.20	\$ 525.00	\$ 105.00	Participate on the bi-weekly creditor call.
PR	50	Battle, Fernando	6/11/2021	0.20	\$ 917.00	\$ 183.40	Participate on the bi-weekly creditor call.
Outside PR	50	Barrett, Dennis	6/11/2021	0.20	\$ 850.00	\$ 170.00	Participate on the bi-weekly creditor call.
Outside PR	200	Sekhar, Nikhil	6/11/2021	0.70	\$ 371.00	\$ 259.70	Participate on calls with M. Giese (ACG) to discuss and verify COFINA information in the COFINA Board memorandum prepared by representatives from O'Melveny & Myers.
Outside PR	200	Giese, Michael	6/11/2021	0.70	\$ 413.00	\$ 289.10	Participate on calls with N. Sekhar (ACG) to discuss and verify COFINA information in the COFINA Board memorandum prepared by representatives from O'Melveny & Myers.
PR	242	Battle, Juan Carlos	6/11/2021	0.60	\$ 684.00	\$ 410.40	Participate on call with L. Umpierre (AAFAF), J. Santiago (Ad Astra) and J. Morrison (ACG) to discuss EDB business plan and proposed resolution strategies.
Outside PR	242	Morrison, Jonathan	6/11/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with L. Umpierre (AAFAF), J. Santiago (Ad Astra) and J. Batlle (ACG) to discuss EDB business plan and proposed resolution strategies.
Outside PR	240	Kratzman, E.A.	6/11/2021	0.20	\$ 855.00	\$ 171.00	Review standstill agreement between AAFAF and Goldentree Asset Management to understand restrictions in connection with PRIDCO real estate transactions.
Outside PR	216	Barrett, Dennis	6/11/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with J. Santambrogio (EY) regarding the rainy day fund replenishment.
Outside PR	25	Parker, Christine	6/11/2021	3.30	\$ 200.00	\$ 660.00	Review and revise additional Exhibit C time descriptions submitted for the period 5/16/21 - 5/22/21 for inclusion in the May 2021 monthly fee statement.
Outside PR	200	Giese, Michael	6/11/2021	0.80	\$ 413.00	\$ 330.40	Research COFINA bond indentures and information to verify the Board memorandum prepared by representatives from O'Melveny & Myers.
Outside PR	200	Sekhar, Nikhil	6/11/2021	2.20	\$ 371.00	\$ 816.20	Perform diligence to validate COFINA information in COFINA board memorandum prepared by O'Melveny & Myers.
PR	216	Battle, Fernando	6/11/2021	0.10	\$ 917.00	\$ 91.70	Review email correspondence related to the emergency fund replacement to be submitted to FOMB for approval.
Outside PR	216	Giese, Michael	6/11/2021	0.90	\$ 413.00	\$ 371.70	Continue to prepare weekly update and dashboard for O. Marrero (AAFAF).
PR	216	Battle, Fernando	6/11/2021	0.50	\$ 917.00	\$ 458.50	Develop outline of the investment guarantee fund requested by representatives from AAFAF.
Outside PR	MA - 209	Morrison, Jonathan	6/11/2021	0.40	\$ 850.00	\$ 340.00	Review the final AAFAF Board materials related to the PRIFA-MEPSI settlement received from M. Kremer (OMM).
PR	MA - 209	Battle, Fernando	6/11/2021	0.30	\$ 917.00	\$ 275.10	Review memorandum for COFINA Board meeting authorizing issuance of bonds to be delivered as part of the PRIFA-MEPSI settlement.
Outside PR	216	Battle, Fernando	6/12/2021	0.50	\$ 917.00	\$ 458.50	Review the GAO 2021 public debt outlook draft report as part of the Government's response.
PR	216	Battle, Juan Carlos	6/12/2021	2.10	\$ 684.00	\$ 1,436.40	Prepare response to GAO report at the request of M. González (AAFAF).
Outside PR	21	Tabor, Ryan	6/14/2021	0.50	\$ 522.50	\$ 261.25	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Sekhar, Nikhil	6/14/2021	0.80	\$ 371.00	\$ 296.80	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	6/14/2021	0.80	\$ 413.00	\$ 330.40	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	6/14/2021	0.40	\$ 917.00	\$ 366.80	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Feldman, Robert	6/14/2021	0.80	\$ 525.00	\$ 420.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	6/14/2021	0.70	\$ 850.00	\$ 595.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Barrett, Dennis	6/14/2021	0.80	\$ 850.00	\$ 680.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	216	Battle, Fernando	6/14/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from Ankura to discuss the professional fees analysis requested by representatives from AAFAF.
Outside PR	216	Sekhar, Nikhil	6/14/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with representatives from Ankura to discuss the professional fees analysis requested by representatives from AAFAF.
Outside PR	216	Giese, Michael	6/14/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss the professional fees analysis requested by representatives from AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Feldman, Robert	6/14/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Ankura to discuss the professional fees analysis requested by representatives from AAFAP.
Outside PR	216	Barrett, Dennis	6/14/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura to discuss the professional fees analysis requested by representatives from AAFAP.
Outside PR	216	Barrett, Dennis	6/14/2021	0.20	\$ 850.00	\$ 170.00	Review the professional fee analysis requested by representatives from AAFAP in advance of call on the same.
Outside PR	216	Giese, Michael	6/14/2021	0.60	\$ 413.00	\$ 247.80	Finalize the professional fees analysis based on comments from call with Ankura team prior to distributing to C. Saavedra (AAFAF).
Outside PR	216	Barrett, Dennis	6/14/2021	0.30	\$ 850.00	\$ 255.00	Review and provide comments on GAO report regarding Puerto Rico debt and restructuring process.
PR	216	Battle, Juan Carlos	6/14/2021	0.80	\$ 684.00	\$ 547.20	Review and revise proposed response to draft of GAO report as requested by M. Gonzalez (AAFAF).
Outside PR	241	Morrison, Jonathan	6/14/2021	0.30	\$ 850.00	\$ 255.00	Participate in discussion w. M. Riccio (PRIDCO) and L. Negron (PRIDCO) regarding PRIDCO response to FOMB regarding the FY22 Budget questions dated 6/11/21.
Outside PR	241	Morrison, Jonathan	6/14/2021	0.60	\$ 850.00	\$ 510.00	Review the PRIDCO response to FOMB related to the FY22 Budget questions dated 6/11/21 as requested by PRIDCO management representatives.
Outside PR	MA - 209	Battle, Fernando	6/14/2021	0.30	\$ 917.00	\$ 275.10	Review the COFINA issuance memorandum and validate amounts included as part of PRIFA-MEPSI transaction.
Outside PR	MA - 209	Morrison, Jonathan	6/14/2021	0.40	\$ 850.00	\$ 340.00	Review and provide comments to AAFAP Board of Directors materials received from M. Kremer (OMM) related to the PRIFA-MEPSI settlement.
Outside PR	216	Sekhar, Nikhil	6/15/2021	0.60	\$ 371.00	\$ 222.60	Participate on call with representatives from Ankura to discuss outline of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Giese, Michael	6/15/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from Ankura to discuss outline of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Feldman, Robert	6/15/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with representatives from Ankura to discuss outline of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Barrett, Dennis	6/15/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from Ankura to discuss outline of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Battle, Fernando	6/15/2021	0.60	\$ 917.00	\$ 550.20	Participate on call with representatives from Ankura to discuss outline of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Barrett, Dennis	6/15/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with representatives from Ankura, DLA Piper, Hacienda and AAFAP to discuss meeting with Act 154 companies to review impact of changes to IRS regulations.
Outside PR	216	Battle, Fernando	6/15/2021	1.00	\$ 917.00	\$ 917.00	Participate on call with representatives from Ankura, DLA Piper, Hacienda and AAFAP to discuss meeting with Act 154 companies to review impact of changes to IRS regulations.
PR	MA - 209	Battle, Juan Carlos	6/15/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with M. Kremer (OMM), F. Battle (ACG) and representatives from Nixon Peabody to discuss the mechanics of the PRIFA-Ports settlement and tax implications of use of proceeds.
Outside PR	MA - 209	Battle, Fernando	6/15/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with M. Kremer (OMM), J. Battle (ACG) and representatives from Nixon Peabody to discuss the mechanics of the PRIFA-Ports settlement and tax implications of use of proceeds.
PR	MA - 237	Battle, Juan Carlos	6/15/2021	0.20	\$ 684.00	\$ 136.80	Participate on weekly status update call with J. Squiers (ACG) and representatives of Norton Rose, Nixon Peabody, DLA Piper, McDermott Will & Emery, PRASA and AAFAP in connection with timeline and action plan for the proposed PRASA refunding.
Outside PR	MA - 237	Squiers, Jay	6/15/2021	0.20	\$ 785.00	\$ 157.00	Participate on weekly status update call with J. Battle (ACG) and representatives of Norton Rose, Nixon Peabody, DLA Piper, McDermott Will & Emery, PRASA and AAFAP in connection with timeline and action plan for the proposed PRASA refunding.
Outside PR	240	Kratzman, E.A.	6/15/2021	1.00	\$ 855.00	\$ 855.00	Participate on call with M. Riccio (PRIDCO) regarding the agenda and materials to be discussed during June 17, 2021 meeting with representatives of AAFAP and FOMB.
Outside PR	240	Kratzman, E.A.	6/15/2021	0.50	\$ 855.00	\$ 427.50	Correspond with M. Riccio (PRIDCO) regarding the Financial Application System and number of PRIDCO employee users to create plan for potential implementation of YARDI system.
Outside PR	240	Kratzman, E.A.	6/15/2021	0.50	\$ 855.00	\$ 427.50	Correspond with M. Riccio (PRIDCO) regarding data request and access to property reports for feasibility study.
Outside PR	25	Parker, Christine	6/15/2021	3.50	\$ 200.00	\$ 700.00	Review and revise Exhibit C time descriptions submitted for the period 5/23/21 - 5/31/21 for inclusion in the May 2021 monthly fee statement.
Outside PR	216	Barrett, Dennis	6/15/2021	0.30	\$ 850.00	\$ 255.00	Review presentation of status of Commonwealth Financial Statements.
Outside PR	216	Feldman, Robert	6/15/2021	0.50	\$ 525.00	\$ 262.50	Prepare outline of executive summary, restructuring update and other miscellaneous matters as part of the Barclays presentation requested by AAFAP.
Outside PR	216	Giese, Michael	6/15/2021	0.90	\$ 413.00	\$ 371.70	Prepare structure of the AAFAP Barclays investor presentation.
Outside PR	MA - 56	Morrison, Jonathan	6/15/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with representatives from AAFAP and O'Melveny & Myers regarding PRIDCO forbearance negotiations.
Outside PR	MA - 237	Battle, Fernando	6/16/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with J. Battle (ACG) and representatives from Citigroup and Barclays to discuss the refunding strategy for PRASA 2012 Bonds and approval logistics.
PR	MA - 237	Battle, Juan Carlos	6/16/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with F. Battle (ACG) and representatives from Citigroup and Barclays to discuss the refunding strategy for PRASA 2012 Bonds and approval logistics.
PR	56	Battle, Juan Carlos	6/16/2021	0.60	\$ 684.00	\$ 410.40	Participate on call with J. Morrison (ACG) to discuss status and action plans for PRIDCO restructuring, PRIDCO feasibility studies, PRIFA MEPSI and PRIFA Ports resolutions and Ports restructuring strategies.
Outside PR	56	Morrison, Jonathan	6/16/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with J. Battle (ACG) to discuss status and action plans for PRIDCO restructuring, PRIDCO feasibility studies, PRIFA MEPSI and PRIFA Ports resolutions and Ports restructuring strategies.
Outside PR	240	Morrison, Jonathan	6/16/2021	0.20	\$ 850.00	\$ 170.00	Participate on weekly update call with E.A. Kratzman (AREA) regarding PRIDCO feasibility studies.
Outside PR	240	Kratzman, E.A.	6/16/2021	0.20	\$ 855.00	\$ 171.00	Participate on weekly update call with J. Morrison (ACG) regarding PRIDCO feasibility studies.
Outside PR	25	Parker, Christine	6/16/2021	3.40	\$ 200.00	\$ 680.00	Prepare meeting reconciliations for the period 5/1/21 - 5/15/21 for inclusion in the May 2021 monthly fee statement.
Outside PR	56	Morrison, Jonathan	6/16/2021	0.10	\$ 850.00	\$ 85.00	Participate in discussion with A. Guerra (AAFAF) regarding PRIDCO feasibility studies.
Outside PR	56	Morrison, Jonathan	6/16/2021	0.30	\$ 850.00	\$ 255.00	Participate in discussion with M. Riccio (PRIDCO) regarding information request from FOMB related to PRIDCO fiscal plan and restructuring.
Outside PR	216	Battle, Fernando	6/16/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with M. Lopez (DLA) to discuss outcome of meeting with Act 154 taxpayers.
Outside PR	216	Battle, Fernando	6/16/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with F. Pares (Hacienda) to discuss meeting with Act 154 companies.
Outside PR	216	Feldman, Robert	6/16/2021	0.40	\$ 525.00	\$ 210.00	Review and provide comments to M. Giese (ACG) regarding the restructuring timeline as part of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Feldman, Robert	6/16/2021	0.40	\$ 525.00	\$ 210.00	Review and provide comments to M. Giese (ACG) regarding federal fund relief, the Certified Fiscal Plan and the ARPA funds as part of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Feldman, Robert	6/16/2021	0.60	\$ 525.00	\$ 315.00	Review and provide comments to M. Giese (ACG) regarding the commonwealth Plan of Adjustment overview analysis as part of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Sekhar, Nikhil	6/16/2021	1.70	\$ 371.00	\$ 630.70	Continue to prepare draft of Barclays investor presentation as requested by O. Marrero (AAFAF).
Outside PR	216	Battle, Fernando	6/16/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with M. Lopez (DLA) to discuss strategy for meeting with Act 154 companies.
Outside PR	216	Feldman, Robert	6/16/2021	0.90	\$ 525.00	\$ 472.50	Prepare executive summary as part of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Sekhar, Nikhil	6/16/2021	1.50	\$ 371.00	\$ 556.50	Review and revise draft of Barclays presentation to incorporate comments received from R. Feldman (ACG).
Outside PR	216	Feldman, Robert	6/16/2021	1.10	\$ 525.00	\$ 577.50	Prepare summary of agreements with key creditor groups as part of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Sekhar, Nikhil	6/16/2021	2.20	\$ 371.00	\$ 816.20	Prepare draft of Barclays investor presentation as requested by O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	6/16/2021	2.10	\$ 413.00	\$ 867.30	Continue to prepare the AAFAP Barclays investor presentation.
Outside PR	216	Giese, Michael	6/16/2021	2.30	\$ 413.00	\$ 949.90	Prepare the AAFAP Barclays investor presentation.
Outside PR	216	Battle, Fernando	6/16/2021	1.20	\$ 917.00	\$ 1,100.40	Participate on conference call with representatives from Act 154 companies, DLA, AAFAP and Hacienda to discuss status of change in IRS regulations related to Act 154 creditability.
PR	242	Battle, Juan Carlos	6/16/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with A. Guerra (AAFAF) and J. Santiago (Ad Astra) to discuss treatment of deposits held by EDB in connection with restructuring of EDB obligations.
PR	210	Battle, Juan Carlos	6/16/2021	0.70	\$ 684.00	\$ 478.80	Prepare materials summarizing financial obligations and challenges to Ports P3 at the request of J. Miranda (P3A).
PR	240	Battle, Juan Carlos	6/16/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with A. Guerra (AAFAF) to discuss status and next steps for PRIDCO feasibility studies.
Outside PR	240	Kratzman, E.A.	6/16/2021	1.00	\$ 855.00	\$ 855.00	Participate on call with M. Riccio (PRIDCO) regarding the agenda and materials to be discussed during June 17, 2021 meeting with representatives of AAFAP and FOMB.
PR	MA - 237	Battle, Juan Carlos	6/16/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with A. Guerra (AAFAF) to discuss status and next steps for PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	6/16/2021	0.40	\$ 684.00	\$ 273.60	Review materials prepared in connection with potential PRASA refunding for discussion with Oversight Board restructuring advisors.
PR	MA - 237	Battle, Juan Carlos	6/16/2021	0.90	\$ 684.00	\$ 615.60	Review and revise indicative term sheet for PRASA refunding to incorporate changes discussed with Citigroup representatives.
PR	MA - 209	Battle, Juan Carlos	6/17/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss settlement logistics for PRIFA-MEPSI transaction.
Outside PR	MA - 209	Morrison, Jonathan	6/17/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss settlement logistics for PRIFA-MEPSI transaction.
Outside PR	241	Morrison, Jonathan	6/17/2021	1.20	\$ 850.00	\$ 1,020.00	Participate on call with M. Riccio (PRIDCO) and E.A. Kratzman (AREA) regarding various operating issues in connection with preparation of occupancy optimization process and systems assessment studies required by the PRIDCO Certified Fiscal Plan..
Outside PR	241	Kratzman, E.A.	6/17/2021	0.60	\$ 855.00	\$ 513.00	Participate on call with M. Riccio (PRIDCO) and J. Morrison (ACG) regarding various operating issues in connection with preparation of occupancy optimization process and systems assessment studies required by the PRIDCO Certified Fiscal Plan (partial).
Outside PR	240	Kratzman, E.A.	6/17/2021	0.20	\$ 855.00	\$ 171.00	Participate in discussion with J. Morrison (ACG) regarding status of discussions between representatives from AAFAP and FOMB regarding PRIDCO feasibility studies.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	240	Morrison, Jonathan	6/17/2021	0.20	\$ 850.00	\$ 170.00	Participate in discussion with E.A. Kratzman (ACG) regarding status of discussions between representatives from AAFAP and FOMB regarding PRIDCO feasibility studies.
Outside PR	56	Kratzman, E.A.	6/17/2021	1.20	\$ 855.00	\$ 1,026.00	Participate on call with M. Riccio (PRIDCO) and E.A. Kratzman (AREA) regarding various operating issues at PRIDCO.
Outside PR	240	Kratzman, E.A.	6/17/2021	0.50	\$ 855.00	\$ 427.50	Review May 31, 2021 aging report and June 11 property metrics report provided by PRIDCO to update and compare information to prior months.
Outside PR	240	Kratzman, E.A.	6/17/2021	0.50	\$ 855.00	\$ 427.50	Review formalized and prospective payments plans with tenants to understand proposed recoveries.
Outside PR	216	Barrett, Dennis	6/17/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with J. Santambrogio (EY) regarding accounting treatment of FEMA WCF and emergency fund.
Outside PR	210	Morrison, Jonathan	6/17/2021	1.20	\$ 850.00	\$ 1,020.00	Perform analysis of PRIFA-Ports scheduled debt service relative to settlement proceeds, as requested by representatives from O'Melveny & Myers.
Outside PR	216	Giese, Michael	6/17/2021	0.40	\$ 413.00	\$ 165.20	Review and edit the CEDBI presentation with new discussed schools an property sales analysis as requested by F. Batlle (ACG).
Outside PR	216	Giese, Michael	6/17/2021	0.50	\$ 413.00	\$ 206.50	Incorporate comments received from F. Batlle (ACG) into the CEDBI presentation.
Outside PR	216	Feldman, Robert	6/17/2021	0.40	\$ 525.00	\$ 210.00	Prepare summary on unallocated capital expenditures included in the 2021 Fiscal Plan and 2021 budget as requested by F. Batlle (ACG).
Outside PR	216	Giese, Michael	6/17/2021	0.70	\$ 413.00	\$ 289.10	Prepare the summary schedule of CEDBI data as requested by F. Batlle (ACG).
Outside PR	216	Giese, Michael	6/17/2021	0.70	\$ 413.00	\$ 289.10	Prepare analysis of disused schools and other property sales based on CEDBI data as requested by F. Batlle (ACG).
Outside PR	216	Giese, Michael	6/17/2021	0.80	\$ 413.00	\$ 330.40	Prepare the CEDBI data sets for further analysis as requested by F. Batlle (ACG).
Outside PR	216	Giese, Michael	6/17/2021	0.80	\$ 413.00	\$ 330.40	Prepare further slides for the AAFAP Barclays investor presentation based on comments received from F. Batlle (ACG).
Outside PR	216	Sekhar, Nikhil	6/17/2021	1.10	\$ 371.00	\$ 408.10	Review and revise Barclays presentation to incorporate comments from F. Batlle (ACG).
Outside PR	216	Batlle, Fernando	6/17/2021	0.50	\$ 917.00	\$ 458.50	Review and revise presentation for the Barclays investor call.
Outside PR	216	Feldman, Robert	6/17/2021	1.20	\$ 525.00	\$ 630.00	Prepare summary of expected HTA title III restructuring as part of the Barclays presentation requested by representatives from AAFAP.
Outside PR	216	Sekhar, Nikhil	6/17/2021	1.00	\$ 371.00	\$ 371.00	Review and revise Barclays presentation to incorporate comments from R. Feldman (ACG).
Outside PR	216	Giese, Michael	6/17/2021	1.80	\$ 413.00	\$ 743.40	Incorporate comments received from F. Batlle (ACG) into the AAFAP Barclays investor presentation.
Outside PR	216	Feldman, Robert	6/17/2021	1.50	\$ 525.00	\$ 787.50	Review and provide comments to M. Giese (ACG) regarding the Barclays presentation requested by representatives from AAFAP.
PR	231	Batlle, Juan Carlos	6/17/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with representatives from PR Housing Finance Authority, Pietrantonio Méndez & Alvarez and AAFAP to discuss HFA Repo resolution alternatives and EDB deposits.
PR	231	Batlle, Juan Carlos	6/17/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with M. Acevedo (AAFAP) and A. Guerra (AAFAP) to discuss HFA Repo and deposits at EDB resolution strategies.
PR	221	Batlle, Juan Carlos	6/17/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with M. Acevedo (AAFAP) to discuss matters related to the Children's Trust refunding proposal from Ramirez & Co.
PR	221	Batlle, Juan Carlos	6/17/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with M. Acevedo (AAFAP) to discuss Children's Trust refinancing proposal received from Ramirez & Co.
PR	MA - 209	Batlle, Juan Carlos	6/17/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with A. Guerra (AAFAP) to discuss the PRIFA-MEPSI settlement logistics and Board approval.
PR	216	Batlle, Juan Carlos	6/17/2021	0.20	\$ 684.00	\$ 136.80	Review and revise P3 Authority slide for inclusion in presentation by O. Marrero (AAFAP) to Barclays investors.
PR	216	Batlle, Juan Carlos	6/17/2021	0.40	\$ 684.00	\$ 273.60	Review and revise P3 Authority slide for inclusion in presentation by O. Marrero (AAFAP) to Barclays investors.
PR	221	Batlle, Juan Carlos	6/18/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, AAFAP and Ankura to discuss status of non-Title III credits and action plans.
Outside PR	221	Barrett, Dennis	6/18/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, AAFAP and Ankura to discuss status of non-Title III credits and action plans.
Outside PR	221	Batlle, Fernando	6/18/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, AAFAP and Ankura to discuss status of non-Title III credits and action plans.
Outside PR	240	Kratzman, E.A.	6/18/2021	2.00	\$ 855.00	\$ 1,710.00	Review and reconcile latest Aging and property metrics report with Master accounts receivable report in connection with PRIDCO real estate portfolio.
Outside PR	MA - 209	Morrison, Jonathan	6/18/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and AAFAP regarding PRIFA-MEPSI transaction documents and next steps.
Outside PR	216	Giese, Michael	6/18/2021	1.30	\$ 413.00	\$ 536.90	Prepare weekly update and dashboard for O. Marrero (AAFAP).
Outside PR	MA - 209	Batlle, Fernando	6/18/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Brownstein (Citi) and C. Saavedra (AAFAP) to discuss status and steps to closing of the PRIFA-MEPSI transaction.
PR	MA - 237	Batlle, Juan Carlos	6/18/2021	0.50	\$ 684.00	\$ 342.00	Review and revise PRASA refunding 207 package and coordinate process for submission to Oversight Board.
PR	MA - 237	Batlle, Juan Carlos	6/18/2021	0.60	\$ 684.00	\$ 410.40	Incorporate comments to the Section 207 approval request received from PRASA and review and revise updated versions of Section 207 documents.
PR	MA - 237	Batlle, Juan Carlos	6/18/2021	0.70	\$ 684.00	\$ 478.80	Review and revise AAFAP and Governor's letter to Oversight Board in connection with Section 207 approval request.
PR	MA - 237	Batlle, Juan Carlos	6/18/2021	1.40	\$ 684.00	\$ 957.60	Review and revise AAFAP and Governor's letter to Oversight Board in connection with Section 207 approval request.
Outside PR	3	Sekhar, Nikhil	6/19/2021	1.50	\$ 371.00	\$ 556.50	Prepare analysis to illustrate pension cuts and freeze relative to surplus in the 2021 Certified Fiscal Plan as requested by F. Batlle (ACG).
Outside PR	216	Giese, Michael	6/20/2021	0.70	\$ 413.00	\$ 289.10	Perform quality check of debt restructuring summary presentation for M. Yassin (OMM) prepared for AAFAP.
Outside PR	216	Batlle, Fernando	6/20/2021	0.50	\$ 917.00	\$ 458.50	Review and provide comments to debt restructuring summary presentation prepared for AAFAP.
Outside PR	216	Feldman, Robert	6/20/2021	0.80	\$ 525.00	\$ 420.00	Prepare summary of reduction in debt and debt service by credit as part of the Puerto Rico debt restructuring presentation as requested by M. Yassin (OMM).
PR	216	Sekhar, Nikhil	6/21/2021	0.40	\$ 371.00	\$ 148.40	Participate on call with R. Feldman (ACG) to discuss the payroll analysis requested by C. Saavedra (AAFAP).
Outside PR	216	Feldman, Robert	6/21/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with N. Sekhar (ACG) to discuss the payroll analysis requested by C. Saavedra (AAFAP).
PR	216	Giese, Michael	6/21/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) and R. Flanagan (ACG) to discuss responses to Barclays Q&A questions.
Outside PR	216	Flanagan, Ryan	6/21/2021	0.30	\$ 332.50	\$ 99.75	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss responses to Barclays Q&A questions.
Outside PR	216	Feldman, Robert	6/21/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with R. Flanagan (ACG) and M. Giese (ACG) to discuss responses to Barclays Q&A questions.
Outside PR	MA - 209	Feldman, Robert	6/21/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with F. Batlle (ACG) and D. Barrett (ACG) regarding next steps on modeling the rum tax cover over.
PR	MA - 209	Barrett, Dennis	6/21/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with F. Batlle (ACG) and R. Feldman (ACG) regarding next steps on modeling the rum tax cover over.
PR	MA - 209	Batlle, Fernando	6/21/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) regarding next steps on modeling the rum tax cover over.
Outside PR	241	Morrison, Jonathan	6/21/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with C. Saavedra (AAFAP), J. Batlle (ACG), A. Guerra (AAFAP) and F. Batlle (ACG) to discuss responses to the PRIDCO budget Notice of Violation with regards to terms of forbearance agreement.
PR	241	Batlle, Juan Carlos	6/21/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with C. Saavedra (AAFAP), F. Batlle (ACG), A. Guerra (AAFAP) and J. Morrison (ACG) to discuss responses to the PRIDCO budget Notice of Violation with regards to terms of forbearance agreement.
PR	241	Batlle, Fernando	6/21/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with C. Saavedra (AAFAP), J. Batlle (ACG), A. Guerra (AAFAP) and J. Morrison (ACG) to discuss responses to the PRIDCO budget Notice of Violation with regards to terms of forbearance agreement.
Outside PR	240	Kratzman, E.A.	6/21/2021	1.00	\$ 855.00	\$ 855.00	Participate on conference call with representatives from YARDI to continue discussion related to real estate specific accounting software package.
Outside PR	241	Morrison, Jonathan	6/21/2021	0.20	\$ 850.00	\$ 170.00	Participate in discussion with M. Riccio (PRIDCO) regarding the PRIDCO budget request related to forbearance interest payments.
Outside PR	241	Morrison, Jonathan	6/21/2021	0.30	\$ 850.00	\$ 255.00	Review the PRIDCO budget request related to forbearance interest payments.
Outside PR	56	Morrison, Jonathan	6/21/2021	0.60	\$ 850.00	\$ 510.00	Review the FOMB letter to PRIDCO regarding budget submission dated 6/18/21.
Outside PR	56	Morrison, Jonathan	6/21/2021	0.60	\$ 850.00	\$ 510.00	Participate in discussion with M. Riccio (PRIDCO) and L. Negron (PRIDCO) regarding the FOMB Notice of Violation related to the FY22 budget.
Outside PR	56	Morrison, Jonathan	6/21/2021	1.70	\$ 850.00	\$ 1,445.00	Develop response to the FOMB Notice of Violation to PRIDCO related to the FY22 Budget submission at request of M. Riccio (PRIDCO).
PR	216	Barrett, Dennis	6/21/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with J. Santambrogio (EY) regarding FOMB approval of accounting treatment for WCF and emergency reserve.
PR	216	Sekhar, Nikhil	6/21/2021	0.40	\$ 371.00	\$ 148.40	Prepare responses to questions as part of Barclays Investor Presentation requested by O. Marrero (AAFAP).
PR	3	Barrett, Dennis	6/21/2021	0.20	\$ 850.00	\$ 170.00	Review incremental payroll accrual on account of two additional holidays as requested by AAFAP.
PR	216	Sekhar, Nikhil	6/21/2021	0.60	\$ 371.00	\$ 222.60	Review and edit script prepared by M. Giese (ACG) for Barclays Investor Presentation requested by O. Marrero (AAFAP).
PR	216	Sekhar, Nikhil	6/21/2021	0.70	\$ 371.00	\$ 259.70	Prepare debt service reduction schedule for non-title III work plan slide requested by M. Yassin (OMM).
PR	216	Sekhar, Nikhil	6/21/2021	0.70	\$ 371.00	\$ 259.70	Review and revise draft incremental PTO analysis requested by C. Saavedra (AAFAP) to incorporate comments from R. Feldman (ACG) prior to sending to D. Barrett (ACG) for review.
PR	216	Giese, Michael	6/21/2021	0.80	\$ 413.00	\$ 330.40	Feldman (ACG) prior to sending to D. Barrett (ACG) for review.
PR	216	Giese, Michael	6/21/2021	0.80	\$ 413.00	\$ 330.40	Review and prepare Q&A responses for AAFAP Barclays investor presentation.
PR	216	Giese, Michael	6/21/2021	0.80	\$ 413.00	\$ 330.40	Continue to review and prepare Q&A responses for AAFAP Barclays investor presentation.
Outside PR	3	Feldman, Robert	6/21/2021	0.70	\$ 525.00	\$ 367.50	Review and provide comments to N. Sekhar (ACG) regarding the PTO accrual payroll analysis requested by C. Saavedra (AAFAP).
PR	216	Giese, Michael	6/21/2021	0.90	\$ 413.00	\$ 371.70	Review and finalize script for AAFAP Barclays investor presentation.
PR	216	Batlle, Fernando	6/21/2021	0.50	\$ 917.00	\$ 458.50	Review and provide comments to script for the Barclays investor presentation.
PR	216	Sekhar, Nikhil	6/21/2021	1.40	\$ 371.00	\$ 519.40	Prepare draft incremental PTO analysis to illustrate cost impact, as requested by C. Saavedra (AAFAP) prior to sending to R. Feldman (ACG) for review.
PR	216	Giese, Michael	6/21/2021	1.40	\$ 413.00	\$ 578.20	Continue to prepare script for AAFAP Barclays investor presentation.
PR	216	Giese, Michael	6/21/2021	1.80	\$ 413.00	\$ 743.40	Prepare script for AAFAP Barclays investor presentation.
PR	216	Barrett, Dennis	6/21/2021	1.20	\$ 850.00	\$ 1,020.00	Prepare responses to Barclays questions related to the AAFAP Barclays presentation.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	241	Battle, Juan Carlos	6/21/2021	0.80	\$ 684.00	\$ 547.20	Review and revise responses to Notice of Violation in connection with PRIDCO's FY2022 budget issued by the Oversight Board.
PR	MA - 209	Barrett, Dennis	6/21/2021	0.30	\$ 850.00	\$ 255.00	Review the rum tax securitization document for potential rum tax based contingent value instrument.
PR	MA - 209	Barrett, Dennis	6/21/2021	0.30	\$ 850.00	\$ 255.00	Review the rum tax analysis prepared by R. Feldman (ACG).
PR	MA - 209	Barrett, Dennis	6/21/2021	0.30	\$ 850.00	\$ 255.00	Review the Certified Fiscal Plan model to analyze rum tax forecast for purposes of the rum tax contingent value instrument.
Outside PR	MA - 209	Feldman, Robert	6/21/2021	0.60	\$ 525.00	\$ 315.00	Review and analyze the rum tax cover over waterfall memorandum as part of the rum tax cover contingent value instrument analysis requested by C. Saavedra (AAFAF).
PR	MA - 209	Battle, Fernando	6/21/2021	0.50	\$ 917.00	\$ 458.50	Review documentation related to the flow of funds for the rum tax as part of the analysis of possible contingent value instrument tied to the cover over outperformance.
PR	MA - 209	Battle, Fernando	6/21/2021	0.60	\$ 917.00	\$ 550.20	Review materials related to the rum cover over tax including the Fiscal Plan model.
Outside PR	MA - 209	Feldman, Robert	6/21/2021	1.40	\$ 525.00	\$ 735.00	Prepare summary of the Certified Fiscal Plan breakout of the rum tax cover over waterfall components as part of the rum tax cover contingent value instrument analysis requested by C. Saavedra (AAFAF).
Outside PR	MA - 209	Feldman, Robert	6/21/2021	1.70	\$ 525.00	\$ 892.50	Prepare summary of historical rum tax cover over annual financials as part of the rum tax cover contingent value instrument analysis requested by C. Saavedra (AAFAF).
Outside PR	MA - 209	Feldman, Robert	6/21/2021	2.30	\$ 525.00	\$ 1,207.50	Prepare strawman of illustrative rum tax cover over contingent value instrument as part of the rum tax cover contingent value instrument analysis requested by C. Saavedra (AAFAF).
PR	MA - 237	Battle, Juan Carlos	6/21/2021	1.80	\$ 684.00	\$ 1,231.20	Review and finalize Section 207 approval request package in connection with potential PRASA refunding.
PR	21	Battle, Fernando	6/22/2021	0.20	\$ 917.00	\$ 183.40	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
PR	21	Sekhar, Nikhil	6/22/2021	0.50	\$ 371.00	\$ 185.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Giese, Michael	6/22/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Tabor, Ryan	6/22/2021	0.40	\$ 522.50	\$ 209.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Feldman, Robert	6/22/2021	0.50	\$ 525.00	\$ 262.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	6/22/2021	0.50	\$ 684.00	\$ 342.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Barrett, Dennis	6/22/2021	0.50	\$ 850.00	\$ 425.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	209	Feldman, Robert	6/22/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Ankura, AAFAF and the FOMB regarding rum producer incentives contract-related matters.
PR	209	Barrett, Dennis	6/22/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura, AAFAF and the FOMB regarding rum producer incentives contract-related matters.
PR	MA - 209	Battle, Fernando	6/22/2021	1.50	\$ 917.00	\$ 1,375.50	Participate in meeting with D. Barrett (ACG) and R. Feldman (ACG) to discuss structure of the potential rum tax contingent value instrument.
PR	MA - 209	Barrett, Dennis	6/22/2021	1.50	\$ 850.00	\$ 1,275.00	Participate in meeting with F. Battle (ACG) and R. Feldman (ACG) to discuss structure of the potential rum tax contingent value instrument.
Outside PR	MA - 209	Feldman, Robert	6/22/2021	0.80	\$ 525.00	\$ 420.00	Participate in meeting with F. Battle (ACG) and D. Barrett (ACG) to discuss structure of the potential rum tax contingent value instrument (partial).
PR	MA - 237	Battle, Juan Carlos	6/22/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with J. Squiers (ACG) and representatives from Norton Rose, Nixon Peabody, McDermott Will & Emery, DLA Piper, PRASA and AAFAF regarding the PRASA refunding to discuss status of deliverables, revised timetable and next steps.
Outside PR	MA - 237	Squiers, Jay	6/22/2021	0.20	\$ 785.00	\$ 157.00	Participate on call with J. Battle (ACG) and representatives from Norton Rose, Nixon Peabody, McDermott Will & Emery, DLA Piper, PRASA and AAFAF regarding the PRASA refunding to discuss status of deliverables, revised timetable and next steps.
PR	3	Sekhar, Nikhil	6/22/2021	0.30	\$ 371.00	\$ 111.30	Revise comparison of the 2021 Certified Fiscal Plan to the 2021 Government Fiscal Plan presentation to incorporate revenues, expenses, and surplus slide prior to sending to F. Battle (ACG).
Outside PR	56	Morrison, Jonathan	6/22/2021	0.70	\$ 850.00	\$ 595.00	Participate in discussion with M. Riccio (PRIDCO) regarding response to the FOMB Notice of Violation to PRIDCO related to the FY22 Budget submission.
Outside PR	56	Morrison, Jonathan	6/22/2021	0.80	\$ 850.00	\$ 680.00	Review and provide comments to the PRIDCO revised FY22 Budget as requested by L. Negrin (PRIDCO).
Outside PR	56	Morrison, Jonathan	6/22/2021	1.30	\$ 850.00	\$ 1,105.00	Develop response to the FOMB Notice of Violation to PRIDCO related to the FY22 Budget submission based on comments from M. Riccio (PRIDCO).
PR	216	Giese, Michael	6/22/2021	0.30	\$ 413.00	\$ 123.90	Update the AAFAF Barclays investor presentation Q&A responses based on comments received from F. Battle (ACG).
PR	216	Giese, Michael	6/22/2021	0.40	\$ 413.00	\$ 165.20	Review and finalize the AAFAF Barclays investor presentation.
PR	216	Giese, Michael	6/22/2021	0.50	\$ 413.00	\$ 206.50	Incorporate comments received from D. Barrett (ACG) into the AAFAF Barclays investor presentation.
PR	216	Giese, Michael	6/22/2021	0.50	\$ 413.00	\$ 206.50	Incorporate comments from R. Feldman (ACG) into the AAFAF Barclays investor presentation and script.
PR	216	Sekhar, Nikhil	6/22/2021	0.60	\$ 371.00	\$ 222.60	Perform quality check on data and information in the Barclays Investor Presentation.
PR	216	Barrett, Dennis	6/22/2021	0.90	\$ 850.00	\$ 765.00	Review and edit the Barclays presentation.
PR	216	Barrett, Dennis	6/22/2021	0.70	\$ 850.00	\$ 595.00	Align revised Barclays presentation and script.
PR	216	Battle, Fernando	6/22/2021	2.00	\$ 917.00	\$ 1,834.00	Review and prepare presentation, script and Q&A for the Barclays presentation.
PR	231	Battle, Juan Carlos	6/22/2021	0.30	\$ 684.00	\$ 205.20	Participate in meeting with A. Guerra (AAFAF) to discuss proposed settlement strategies for certain DRA held loans (FIDA, TDF, etc.).
Outside PR	240	Kratzman, E.A.	6/22/2021	0.20	\$ 855.00	\$ 171.00	Correspond with M. Riccio (PRIDCO) regarding status of the property inspection reports and number of FAS users.
PR	241	Battle, Juan Carlos	6/22/2021	0.30	\$ 684.00	\$ 205.20	Review and revise the PRIDCO Budget Notice of Violation response.
Outside PR	MA - 209	Feldman, Robert	6/22/2021	0.70	\$ 525.00	\$ 367.50	Prepare flow chart of contingent value instrument and relationship to illustrative rum tax cover over contingent value instrument as part of discussions with representatives from Ankura and O'Melveny & Myers.
Outside PR	MA - 209	Feldman, Robert	6/22/2021	1.20	\$ 525.00	\$ 630.00	Analyze the historical budget-to-actual performance of the general fund portion of the rum cover over tax as part of the rum tax cover contingent value instrument analysis requested by C. Saavedra (AAFAF).
PR	MA - 209	Barrett, Dennis	6/22/2021	0.80	\$ 850.00	\$ 680.00	Participate in meeting with representatives from Ankura regarding the rum tax cover over contingent value instrument.
Outside PR	MA - 209	Feldman, Robert	6/22/2021	1.70	\$ 525.00	\$ 892.50	Prepare summary schedule of four outperformance scenarios as part of the rum tax cover contingent value instrument analysis requested by C. Saavedra (AAFAF).
Outside PR	MA - 209	Feldman, Robert	6/22/2021	1.80	\$ 525.00	\$ 945.00	Perform financial modeling of annual and lifetime caps as part of the rum tax cover contingent value instrument analysis requested by C. Saavedra (AAFAF).
PR	MA - 237	Battle, Juan Carlos	6/22/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with L. Alfaro (Barclays) to discuss status of the disclosure documentation.
Outside PR	MA - 237	Squiers, Jay	6/22/2021	0.20	\$ 785.00	\$ 157.00	Review approval process and next steps in the PRASA refinancing transaction.
Outside PR	MA - 237	Squiers, Jay	6/22/2021	0.60	\$ 785.00	\$ 471.00	Review the revised preliminary limited offering memorandum received from representatives from Norton Rose Fulbright.
PR	MA - 237	Battle, Juan Carlos	6/22/2021	0.90	\$ 684.00	\$ 615.60	Review and revise materials prepared for the AAFAF Board of Directors in connection with potential PRASA refunding.
PR	216	Battle, Juan Carlos	6/23/2021	0.90	\$ 684.00	\$ 615.60	Participate in Barclays investor webcast call with O. Marrero (AAFAF), J. Bayne (AAFAF) and representatives from Ankura.
PR	216	Battle, Fernando	6/23/2021	0.90	\$ 917.00	\$ 825.30	Participate on the AAFAF conference call with the investor group coordinated by representatives from Barclays.
PR	50	Sekhar, Nikhil	6/23/2021	0.20	\$ 371.00	\$ 74.20	Review and provide comments to M. Giese (ACG) regarding key recent events in the bi-weekly creditor presentation.
PR	50	Giese, Michael	6/23/2021	0.80	\$ 413.00	\$ 330.40	Prepare first draft of the bi-weekly creditor presentation and script.
PR	216	Barrett, Dennis	6/23/2021	0.60	\$ 850.00	\$ 510.00	Review latest Bonista's tax credit proposal and compare to the initial.
PR	216	Battle, Fernando	6/23/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with C. Saavedra (AAFAF) and representatives from Bonistas del Patio to discuss the Bonistas tax credit proposal.
PR	221	Battle, Juan Carlos	6/23/2021	0.90	\$ 684.00	\$ 615.60	Participate in meeting with M. Acevedo (AAFAF) to discuss municipal loans refinancing opportunities.
Outside PR	MA - 231	Feldman, Robert	6/23/2021	1.20	\$ 525.00	\$ 630.00	Analyze and summarize offer received from representatives from the DRA as requested by D. Barrett (ACG).
Outside PR	MA - 209	Feldman, Robert	6/23/2021	1.90	\$ 525.00	\$ 997.50	Perform financial modeling of alternative outperformance and payout scenario across creditor groups as part of the rum tax cover contingent value instrument analysis requested by C. Saavedra (AAFAF).
PR	MA - 237	Battle, Juan Carlos	6/23/2021	0.20	\$ 684.00	\$ 136.80	Participate in meeting with C. Saavedra (AAFAF) to discuss status of Section 207 approval request for the PRASA refunding.
PR	216	Sekhar, Nikhil	6/24/2021	0.60	\$ 371.00	\$ 222.60	Participate on calls with R. Feldman (ACG) to discuss revisions to the payroll analysis requested by C. Saavedra (AAFAF).
Outside PR	216	Feldman, Robert	6/24/2021	0.60	\$ 525.00	\$ 315.00	Participate on calls with N. Sekhar (ACG) to discuss revisions to the payroll analysis requested by C. Saavedra (AAFAF).
PR	216	Sekhar, Nikhil	6/24/2021	0.20	\$ 371.00	\$ 74.20	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss revisions to the payroll analysis requested by C. Saavedra (AAFAF).
Outside PR	216	Feldman, Robert	6/24/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with N. Sekhar (ACG) and D. Barrett (ACG) to discuss revisions to the payroll analysis requested by C. Saavedra (AAFAF).
PR	216	Barrett, Dennis	6/24/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with N. Sekhar (ACG) and R. Feldman (ACG) to discuss revisions to the payroll analysis requested by C. Saavedra (AAFAF).
PR	216	Battle, Fernando	6/24/2021	0.40	\$ 917.00	\$ 366.80	Participate in meeting with J. Battle (ACG) and A. Guerra (AAFAF) to discuss the investor outreach platform (BondLink) and potential implementation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	216	Battle, Juan Carlos	6/24/2021	0.40	\$ 684.00	\$ 273.60	Participate in meeting with F. Battle (ACG) and A. Guerra (AAFAF) to discuss the investor outreach platform (BondLink) and potential implementation.
Outside PR	240	Morrison, Jonathan	6/24/2021	0.20	\$ 850.00	\$ 170.00	Participate in discussion with J. Battle (ACG) regarding scope and status of real estate initiatives at PRIDCO.
PR	240	Battle, Juan Carlos	6/24/2021	0.20	\$ 684.00	\$ 136.80	Participate in discussion with J. Morrison (ACG) regarding scope and status of real estate initiatives at PRIDCO.
PR	MA - 231	Battle, Fernando	6/24/2021	0.80	\$ 917.00	\$ 733.60	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Proskauer, PJT Partners and Citi to discuss the DRA term sheet.
PR	MA - 231	Battle, Juan Carlos	6/24/2021	0.80	\$ 684.00	\$ 547.20	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Proskauer, PJT Partners and Citi to discuss the DRA term sheet.
Outside PR	240	Morrison, Jonathan	6/24/2021	0.50	\$ 850.00	\$ 425.00	Participate in discussion with E.A. Kratzman (AREA) regarding the scope and status of the real estate initiatives at PRIDCO.
Outside PR	240	Kratzman, E.A.	6/24/2021	0.50	\$ 855.00	\$ 427.50	Participate in discussion with J. Morrison (ACG) regarding the scope and status of the real estate initiatives at PRIDCO.
PR	231	Battle, Juan Carlos	6/24/2021	0.30	\$ 684.00	\$ 205.20	Participate in meeting with A. Guerra (AAFAF) to discuss action plan with regards to PR Housing Finance Authority forbearance agreement with the DRA.
PR	MA - 237	Battle, Juan Carlos	6/24/2021	0.60	\$ 684.00	\$ 410.40	Participate in meeting with A. Guerra (AAFAF) to discuss timeline and action plan for launching of PRASA refunding transaction.
PR	3	Sekhar, Nikhil	6/24/2021	0.70	\$ 371.00	\$ 259.70	Revise the incremental PTO payroll analysis requested by C. Saavedra (AAFAF) to incorporate information from the FY21 budget.
Outside PR	3	Feldman, Robert	6/24/2021	0.60	\$ 525.00	\$ 315.00	Review and provide comments to N. Sekhar (ACG) regarding the 2-day PTO accrual payroll analysis requested by C. Saavedra (AAFAF).
Outside PR	3	Feldman, Robert	6/24/2021	1.20	\$ 525.00	\$ 630.00	Prepare modifications to the 2-day PTO accrual payroll analysis as requested by C. Saavedra (AAFAF).
PR	231	Battle, Juan Carlos	6/24/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with representatives from HFA, AAFAF and Pietrantonio Méndez & Alvarez to discuss settlement alternatives for the HFA Repurchase agreement.
PR	MA - 221	Battle, Juan Carlos	6/24/2021	0.80	\$ 684.00	\$ 547.20	Review proposal received from Ramirez & Co. in connection with the potential refunding of the Children's Trust bonds.
PR	MA - 231	Barrett, Dennis	6/24/2021	0.80	\$ 850.00	\$ 680.00	Participate on call with FOMB and Government advisors to walk through the DRA offer and underlying credit security.
PR	231	Barrett, Dennis	6/24/2021	1.50	\$ 850.00	\$ 1,275.00	Review the GDB Qualifying Modification to understand DRA position as it relates to the Commonwealth Plan of Adjustment.
PR	MA - 231	Barrett, Dennis	6/24/2021	2.20	\$ 850.00	\$ 1,870.00	Review and analyze the DRA offer and prepare estimate of additional consideration needed relative to the Plan of Adjustment.
Outside PR	240	Kratzman, E.A.	6/24/2021	0.30	\$ 855.00	\$ 256.50	Correspond with M. Riccio (PRIDCO) to follow up on status of the property inspection reports.
PR	240	Battle, Juan Carlos	6/24/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with representatives from FOMB, PRIDCO and AAFAF to discuss the redefined scope of work for the PRIDCO feasibility studies.
Outside PR	MA - 237	Squires, Jay	6/24/2021	0.30	\$ 785.00	\$ 235.50	Review the revised invitation to tender draft.
PR	242	Battle, Juan Carlos	6/25/2021	0.80	\$ 684.00	\$ 547.20	Participate on call with J. Morrison (ACG), J. Santiago (Ad Astra), A. Camporreale (Ad Astra) and L. Umpierre (AAFAF) to discuss status of EDB business plan and settlement discussions (partial).
Outside PR	242	Morrison, Jonathan	6/25/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with J. Battle (ACG), J. Santiago (Ad Astra), A. Camporreale (Ad Astra) and L. Umpierre (AAFAF) to discuss status of EDB business plan and settlement discussions.
Outside PR	3	Battle, Fernando	6/25/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss the additional 2-day PTO accrual analysis requested by C. Saavedra (AAFAF).
Outside PR	3	Feldman, Robert	6/25/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss the additional 2-day PTO accrual payroll analysis requested by C. Saavedra (AAFAF).
Outside PR	3	Barrett, Dennis	6/25/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with R. Feldman (ACG) and F. Battle (ACG) to discuss the additional 2-day PTO accrual analysis requested by C. Saavedra (AAFAF).
PR	240	Battle, Juan Carlos	6/25/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with J. Morrison (ACG) to discuss changes in scope of work for PRIDCO feasibility studies.
Outside PR	240	Morrison, Jonathan	6/25/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with J. Battle (ACG) to discuss changes in scope of work for PRIDCO feasibility studies.
Outside PR	241	Morrison, Jonathan	6/25/2021	0.50	\$ 850.00	\$ 425.00	Participate in discussion with E.A. Kratzman (AREA) and regarding scope and status of real estate initiatives at PRIDCO.
Outside PR	241	Kratzman, E.A.	6/25/2021	0.50	\$ 855.00	\$ 427.50	Participate in discussion with J. Morrison (ACG) regarding scope and status of real estate initiatives at PRIDCO.
Outside PR	241	Morrison, Jonathan	6/25/2021	0.40	\$ 850.00	\$ 340.00	Participate on weekly status call with E.A. Kratzman (AREA) regarding PRIDCO feasibility studies.
Outside PR	241	Kratzman, E.A.	6/25/2021	0.40	\$ 855.00	\$ 342.00	Participate on weekly status call with J. Morrison (ACG) regarding PRIDCO feasibility studies.
Outside PR	216	Battle, Fernando	6/25/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with R. Tabor (ACG) and K. Miller (ACG) to discuss the CSFRF memorandum related to program administration costs.
Outside PR	3	Battle, Fernando	6/25/2021	0.20	\$ 917.00	\$ 183.40	Review the additional 2-day PTO accrual analysis requested by C. Saavedra (AAFAF).
Outside PR	216	Battle, Fernando	6/25/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with O. Rodriguez (AAFAF) to discuss FEMA working capital fund accounting.
Outside PR	216	Battle, Fernando	6/25/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with L. Umpierre (AAFAF) to discuss the Serralles agreement extension and impact on the Fiscal Plan.
Outside PR	3	Feldman, Robert	6/25/2021	0.50	\$ 525.00	\$ 262.50	Incorporate comments from F. Battle (ACG) into the 2-day PTO accrual payroll analysis as requested by C. Saavedra (AAFAF).
Outside PR	216	Battle, Fernando	6/25/2021	0.30	\$ 917.00	\$ 275.10	Review the recommendation letter related to the CSFRF Administration Program requested by representatives from AAFAF.
Outside PR	216	Battle, Fernando	6/25/2021	0.30	\$ 917.00	\$ 275.10	Review the second draft of program administration costs requested by representatives from AAFAF.
Outside PR	216	Battle, Fernando	6/25/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with J. Merrigan (DLA) to discuss Medicaid funding.
Outside PR	216	Barrett, Dennis	6/25/2021	0.50	\$ 850.00	\$ 425.00	Participate on a series of calls with C. Saavedra (AAFAF) regarding the PTO analysis.
Outside PR	216	Giese, Michael	6/25/2021	1.10	\$ 413.00	\$ 454.30	Prepare weekly update and dashboard for O. Marrero (AAFAF).
PR	MA - 221	Battle, Juan Carlos	6/25/2021	0.60	\$ 684.00	\$ 410.40	Participate on call with A. Lee (Jefferies) to discuss refunding opportunities and market considerations of potential Children's Trust refunding.
Outside PR	240	Kratzman, E.A.	6/25/2021	0.10	\$ 855.00	\$ 85.50	Correspond with M. Riccio (PRIDCO) regarding the property inspection reports.
PR	240	Battle, Juan Carlos	6/25/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with A. Guerra (AAFAF) to discuss the PRIDCO revised scope of work for feasibility studies.
PR	240	Battle, Juan Carlos	6/25/2021	0.80	\$ 684.00	\$ 547.20	Prepare revised scope of work for PRIDCO feasibility studies correspondence requested by A. Guerra (AAFAF) to share with FOMB representatives.
Outside PR	MA - 209	Barrett, Dennis	6/25/2021	1.20	\$ 850.00	\$ 1,020.00	Diligence Rum Tax legislated mechanics and fiscal plan waterfall to ensure consistency with current thinking regarding CVI.
Outside PR	MA - 209	Barrett, Dennis	6/25/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with W. Everts (PJT) regarding Rum tax CVI mechanics and potential deal structure.
Outside PR	MA - 209	Barrett, Dennis	6/25/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with J. York (CM) regarding Rum tax CVI mechanics and fiscal plan waterfall.
Outside PR	MA - 209	Barrett, Dennis	6/25/2021	0.70	\$ 850.00	\$ 595.00	Participate on call with S. Martinez (Alix) regarding follow up questions he had on cash restrictions and outperformance.
Outside PR	MA - 209	Barrett, Dennis	6/25/2021	0.30	\$ 850.00	\$ 255.00	Review latest TSA cash reporting in advance of call with S. Martinez (Alix) on cash restrictions and outperformance.
Outside PR	MA - 209	Feldman, Robert	6/25/2021	1.60	\$ 525.00	\$ 840.00	Perform financial modeling of the interaction between the illustrative rum cover over contingent value instrument and the SUT contingent value instrument as part of the rum tax cover contingent value instrument analysis requested by C. Saavedra (AAFAF).
Outside PR	21	Sekhar, Nikhil	6/28/2021	0.50	\$ 371.00	\$ 185.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	6/28/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	6/28/2021	0.50	\$ 525.00	\$ 262.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	6/28/2021	0.50	\$ 850.00	\$ 425.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	6/28/2021	0.50	\$ 850.00	\$ 425.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	6/28/2021	0.50	\$ 917.00	\$ 458.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	240	Morrison, Jonathan	6/28/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with E.A. Kratzman (ACG), C. Gonzalez (ACG) and J. Battle (ACG) to discuss revised scope of work for feasibility studies.
PR	240	Battle, Juan Carlos	6/28/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with E.A. Kratzman (ACG), C. Gonzalez (ACG) and J. Morrison (ACG) to discuss revised scope of work for feasibility studies.
Outside PR	240	Kratzman, E.A.	6/28/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with J. Battle (ACG), C. Gonzalez (ACG) and J. Morrison (ACG) to discuss revised scope of work for feasibility studies.
Outside PR	216	Feldman, Robert	6/28/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Ankura, DLA Piper and ASER to discuss the Governor's Medicaid proposal.
Outside PR	216	Barrett, Dennis	6/28/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura, DLA Piper and ASER to discuss the Governor's Medicaid proposal.
Outside PR	56	Morrison, Jonathan	6/28/2021	0.60	\$ 850.00	\$ 510.00	Review and provide comments to the PRIDCO real estate initiatives scope document between Ernst & Young and Ankura as requested by J. Battle (ACG).
Outside PR	3	Feldman, Robert	6/28/2021	0.60	\$ 525.00	\$ 315.00	Prepare comparison of Medicaid forecast provided by representatives from DLA Piper to the 2021 Government Fiscal Plan.
Outside PR	216	Battle, Fernando	6/28/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with representatives from DLA Piper, ASER and Deloitte to discuss Medicaid funding comparison between the Velazquez proposal and the Governor's plan.
PR	221	Battle, Juan Carlos	6/28/2021	2.80	\$ 684.00	\$ 1,915.20	Participate on meeting with M. Acevedo (AAFAF) to discuss PRIDCO, UPR and PRIFA non-Title III credits.
PR	MA - 237	Battle, Juan Carlos	6/28/2021	1.30	\$ 684.00	\$ 889.20	Review and revise the preliminary limited offering memorandum for PRASA refunding and offer to exchange bonds.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	MA - 56	Battle, Juan Carlos	6/28/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with M. Riccio (PRIDCO) to discuss terms and conditions of DRA loan with property proceeds as source of repayment.
PR	MA - 56	Battle, Juan Carlos	6/28/2021	2.30	\$ 684.00	\$ 1,573.20	Prepare summary of terms and conditions of PRIDCO loan for M. Riccio (PRIDCO) and correspond regarding collateral properties.
Outside PR	210	Barrett, Dennis	6/29/2021	0.80	\$ 850.00	\$ 680.00	Participate on call with representatives from Ankura to discuss the PRPA Title III implications presentation and next steps.
Outside PR	210	Battle, Fernando	6/29/2021	0.80	\$ 917.00	\$ 733.60	Participate on call with representatives from Ankura to discuss the PRPA Title III implications presentation and next steps.
Outside PR	210	Morrison, Jonathan	6/29/2021	0.80	\$ 850.00	\$ 680.00	Participate on call with representatives from Ankura to discuss the PRPA Title III implications presentation and next steps.
Outside PR	210	Sekhar, Nikhil	6/29/2021	0.80	\$ 371.00	\$ 296.80	Participate on call with representatives from Ankura to discuss the PRPA Title III implications presentation and next steps.
Outside PR	210	Giese, Michael	6/29/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with representatives from Ankura to discuss the PRPA Title III implications presentation and next steps.
Outside PR	210	Feldman, Robert	6/29/2021	0.80	\$ 525.00	\$ 420.00	Participate on call with representatives from Ankura to discuss the PRPA Title III implications presentation and next steps.
PR	MA - 237	Battle, Juan Carlos	6/29/2021	0.60	\$ 684.00	\$ 410.40	Participate on the PRASA due diligence update call with representatives from AAFAP, PRASA, Norton Fullbright, Nixon Peabody, DLA Piper, Barclays and Ankura to discuss recent developments.
Outside PR	MA - 237	Squiers, Jay	6/29/2021	0.60	\$ 785.00	\$ 471.00	Participate on the PRASA due diligence update call with representatives from AAFAP, PRASA, Norton Fullbright, Nixon Peabody, DLA Piper, Barclays and Ankura to discuss recent developments.
Outside PR	210	Barrett, Dennis	6/29/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) regarding PRPA Title III discussion document.
Outside PR	210	Battle, Fernando	6/29/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) regarding PRPA Title III discussion document.
Outside PR	210	Barrett, Dennis	6/29/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with J. Battle (ACG) regarding PRPA discussion document.
PR	210	Battle, Juan Carlos	6/29/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with D. Barrett (ACG) regarding PRPA discussion document.
Outside PR	210	Barrett, Dennis	6/29/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with J. Morrison (ACG) regarding PRPA discussion materials and presentation.
Outside PR	210	Morrison, Jonathan	6/29/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with D. Barrett (ACG) regarding PRPA discussion materials and presentation.
PR	210	Battle, Juan Carlos	6/29/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with F. Battle (AAFAF) to discuss Ports restructuring alternatives materials prepared for AAFAF.
Outside PR	210	Battle, Fernando	6/29/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with J. Battle (AAFAF) to discuss Ports restructuring alternatives materials prepared for AAFAF.
Outside PR	MA - 237	Squiers, Jay	6/29/2021	0.20	\$ 785.00	\$ 157.00	Participate in discussion with J. Battle (ACG) regarding the next steps for the PRASA refinancing.
Outside PR	MA - 237	Squiers, Jay	6/29/2021	0.20	\$ 785.00	\$ 157.00	Participate in discussion with J. Squiers (ACG) regarding the next steps for the PRASA refinancing.
Outside PR	210	Sekhar, Nikhil	6/29/2021	0.30	\$ 371.00	\$ 111.30	Prepare the PRPA lost revenue calculation slide prior to sending to J. Morrison (ACG) for inclusion in the PRPA next steps presentation.
Outside PR	210	Feldman, Robert	6/29/2021	0.40	\$ 525.00	\$ 210.00	Review and analyze the PRPA Title III implications presentation as requested by representatives from Ankura.
Outside PR	210	Barrett, Dennis	6/29/2021	0.40	\$ 850.00	\$ 340.00	Review the PRPA Title III discussion document and make suggestions for changes.
PR	221	Battle, Juan Carlos	6/29/2021	2.50	\$ 684.00	\$ 1,710.00	Participate in meeting with M. Acevedo (AAFAF) to discuss status and restructuring alternatives for Ports and PRIFA obligations.
PR	240	Battle, Juan Carlos	6/29/2021	0.60	\$ 684.00	\$ 410.40	Participate on meeting with A. Guerra (AAFAF) to discuss matters related to PRIDCO feasibility studies.
Outside PR	240	Kratzman, E.A.	6/29/2021	2.00	\$ 855.00	\$ 1,710.00	Review the property inspection reports.
PR	209	Battle, Juan Carlos	6/29/2021	0.60	\$ 684.00	\$ 410.40	Review information provided by PRIFA management regarding the AMSSCA contracts for professional services and correspond with the Nixon Peabody team conducting the tax analysis.
PR	MA - 210	Battle, Juan Carlos	6/29/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with M. Yassin (OMM) to discuss the DRA lien in connection with reimbursement obligations with Ports.
Outside PR	MA - 210	Battle, Fernando	6/29/2021	0.60	\$ 917.00	\$ 550.20	Review the Ports presentation and provide comments to outline of the revised presentation.
Outside PR	MA - 237	Squiers, Jay	6/29/2021	0.80	\$ 785.00	\$ 628.00	Review revised drafts of the preliminary limited offering memorandum and invitation to exchange for the PRASA refinancing.
Outside PR	210	Morrison, Jonathan	6/29/2021	1.20	\$ 850.00	\$ 1,020.00	Develop PRPA model exploring measures to offset lost revenue with implementation of the P3 Authority transaction.
Outside PR	210	Morrison, Jonathan	6/29/2021	2.10	\$ 850.00	\$ 1,785.00	Develop PRPA discussion document outlining alternatives for the P3 Authority implementation and restructuring alternatives.
Outside PR	231	Battle, Fernando	6/30/2021	0.90	\$ 917.00	\$ 825.30	Participate on call with representatives from DRA advisors, PJT Partners, Citi, Proskauer and O'Melveny & Myers to discuss the DRA proposal related to HTA and the Commonwealth Plan of Adjustment.
Outside PR	231	Feldman, Robert	6/30/2021	0.90	\$ 525.00	\$ 472.50	Participate on call with representatives from DRA advisors, PJT Partners, Citi, Proskauer and O'Melveny & Myers to discuss the DRA proposal related to HTA and the Commonwealth Plan of Adjustment.
Outside PR	25	Barrett, Dennis	6/30/2021	3.50	\$ 850.00	\$ 2,975.00	Review and provide comments on May fee statement time detail.
Outside PR	50	Giese, Michael	6/30/2021	0.60	\$ 413.00	\$ 247.80	Update the bi-weekly creditor presentation and script for further review by F. Battle (ACG).
Outside PR	56	Morrison, Jonathan	6/30/2021	0.30	\$ 850.00	\$ 255.00	Review the PRIDCO budget document received from FOMB, as requested by J. Battle (ACG).
Outside PR	216	Battle, Fernando	6/30/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with representatives from DLA Piper, Hacienda, AAFAF and the US Treasury to discuss action plan related to the Act 154 transition.
Outside PR	216	Battle, Fernando	6/30/2021	1.00	\$ 917.00	\$ 917.00	Review and provide comments to the MD&A section of the Commonwealth financial statements as requested by the Secretary of the Treasury.
PR	242	Battle, Juan Carlos	6/30/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with L. Umperie (AAFAF) to discuss proposed resolution of EDB and HFA rent negotiations.
Outside PR	MA - 231	Barrett, Dennis	6/30/2021	1.00	\$ 850.00	\$ 850.00	Participate in DRA mediation session.
Outside PR	240	Kratzman, E.A.	6/30/2021	1.00	\$ 855.00	\$ 855.00	Continue review of the property inspection reports.
Outside PR	240	Kratzman, E.A.	6/30/2021	1.00	\$ 855.00	\$ 855.00	Review materials regarding the new division of labor between Ernst & Young (Oversight Board) and Ankura.
Outside PR	MA - 231	Feldman, Robert	6/30/2021	1.40	\$ 525.00	\$ 735.00	Perform financial modeling of the DRA proposal in anticipation of call with DRA creditors and advisors.
Outside PR	210	Morrison, Jonathan	6/30/2021	1.80	\$ 850.00	\$ 1,530.00	Perform analysis of PRPA budget within the Certified Fiscal Plan and potential measures to offset lost revenue with the P3 Authority transaction.
Outside PR	210	Morrison, Jonathan	6/30/2021	2.50	\$ 850.00	\$ 2,125.00	Develop PRPA discussion document outlining alternatives for P3 Authority implementation and restructuring alternatives based on comments received from D. Barrett (ACG).
<b>Total - Hourly Fees</b>				<b>340.9</b>		<b>\$ 226,419.10</b>	
Municipal Advisory Fee						\$ 60,000.00	
<b>Total - Fees</b>				<b>340.9</b>		<b>\$ 286,419.10</b>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records  
By Professional In Chronological Order

Expense Category	Billed Amount
Airfare/Railway	\$ 3,860.40
Lodging	\$ 4,414.08
Meals	\$ 1,344.00
Other	\$ -
Transportation	\$ 893.72
<b>Total, Expenses</b>	<b>\$ 10,512.20</b>

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Nikhil Sekhar	6/6/2021	\$ 465.40	Round trip airfare from Newark, NJ to San Juan, PR (6/7/21 - 6/10/21)	1
Transportation - US	Dennis Barrett	6/7/2021	\$ 70.00	Travel taxi from home to JFK.	2
Airfare/Railway	Dennis Barrett	6/7/2021	\$ 492.20	One-way airfare from New York, NY to San Juan, PR (6/7/21).	3
Meals - PR	Dennis Barrett	6/7/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	6/7/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Nikhil Sekhar	6/7/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Nikhil Sekhar	6/7/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Fernando Batlle	6/8/2021	\$ 446.40	Round trip airfare from Miami, FL to San Juan, PR (6/8/21 - 6/11/21).	4
Meals - PR	Dennis Barrett	6/8/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	6/8/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Nikhil Sekhar	6/8/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Nikhil Sekhar	6/8/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	6/8/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	6/8/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	6/9/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	6/9/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Nikhil Sekhar	6/9/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Nikhil Sekhar	6/9/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	6/9/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	6/9/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Dennis Barrett	6/10/2021	\$ 750.00	Lodging in San Juan, PR for three nights (6/7/21 - 6/10/21)	6
Lodging - PR	Nikhil Sekhar	6/10/2021	\$ 750.00	Lodging in San Juan, PR for three nights (6/7/21 - 6/10/21)	5
Meals - PR	Dennis Barrett	6/10/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	6/10/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Nikhil Sekhar	6/10/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Nikhil Sekhar	6/10/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	6/10/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	6/10/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation - US	Nikhil Sekhar	6/10/2021	\$ 100.00	Parking at Newark Airport (6/7/21 - 6/10/21).	7
Airfare/Railway	Dennis Barrett	6/10/2021	\$ 523.20	One-way airfare from San Juan, PR to New York, NY (6/10/21).	8
Transportation - US	Dennis Barrett	6/10/2021	\$ 60.69	Travel taxi from JFK to home.	9
Lodging - PR	Fernando Batlle	6/11/2021	\$ 750.00	Lodging in San Juan, PR for three nights (6/8/21 - 6/11/21)	10
Meals - PR	Fernando Batlle	6/11/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	6/11/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation - US	Fernando Batlle	6/11/2021	\$ 46.32	Tavel taxi from MIA to home.	11
Transportation - US	Robert Feldman	6/21/2021	\$ 41.95	Travel taxi from home to ORD.	12
Airfare/Railway	Robert Feldman	6/21/2021	\$ 538.40	Round trip airfare from Chicago, IL to San Juan, PR (6/21/21 - 6/24/21).	13
Transportation - US	Fernando Batlle	6/21/2021	\$ 40.66	Tavel taxi from home to MIA.	14
Airfare/Railway	Fernando Batlle	6/21/2021	\$ 467.40	Round trip airfare from Miami, FL to San Juan, PR (6/21/21 - 6/24/21).	15
Airfare/Railway	Dennis Barrett	6/21/2021	\$ 324.20	One-way airfare from New York, NY to San Juan, PR (6/21/21).	16
Meals - PR	Dennis Barrett	6/21/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	6/21/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	6/21/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	6/21/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	6/21/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	6/21/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	6/22/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	6/22/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	6/22/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	6/22/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	6/22/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	6/22/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	6/23/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	6/23/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	6/23/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	6/23/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	6/23/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	6/23/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Dennis Barrett	6/24/2021	\$ 750.00	Lodging in San Juan, PR for three nights (6/21/21 - 6/24/21).	17
Lodging - PR	Fernando Batlle	6/24/2021	\$ 750.00	Lodging in San Juan, PR for three nights (6/21/21 - 6/24/21).	18
Lodging - PR	Robert Feldman	6/24/2021	\$ 664.08	Lodging in San Juan, PR for three nights (6/21/21 - 6/24/21).	19
Meals - PR	Dennis Barrett	6/24/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	6/24/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	6/24/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	6/24/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	6/24/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	6/24/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Dennis Barrett	6/24/2021	\$ 603.20	One-way airfare from San Juan, PR to New York, NY (6/24/21).	20
Transportation - US	Fernando Batlle	6/24/2021	\$ 23.20	Travel taxi from MIA to home.	21
Transportation - US	Robert Feldman	6/24/2021	\$ 30.90	Travel taxi from ORD to home.	22
<b>Total</b>			<b>\$ 10,512.20</b>		

Notes  
 (1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing.  
 Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



July 30, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FORTY-NINTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JUNE 1, 2021 TO JUNE 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the forty-eighth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of June 1, 2021 through June 30, 2021.

Pursuant to the professional services agreement, **Contract number 2021-000023** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 14, 2020, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett  
Senior Managing Director  
Enclosure



UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO FORTY-NINTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2021-000023 FOR THE PERIOD JUNE 1, 2021 THROUGH JUNE 30,  
2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: June 1, 2021 through June 30, 2021

Amount of compensation sought  
as actual, reasonable and necessary: \$179,435.20

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's forty-ninth fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the forty ninth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$161,491.68 (90% of \$179,435.20 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of June 1, 2021 through June 30, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Title III Matters</b>			
14	Assist with Title III Reporting (IDI,MORs,SOFA's & SOALs)	0.3	\$ 275.10
25	Preparation of Fee App	24.5	\$ 5,877.00
54	Debt Restructuring	15.5	\$ 6,535.90
57	Debt Restructuring - PREPA	29.8	\$ 24,613.00
201	GO Restructuring	171.1	\$ 112,346.90
207	ERS Restructuring	13.0	\$ 6,794.00
208	HTA Restructuring	37.3	\$ 22,993.30
Total - Municipal Advisor Hourly Fees		41.3	\$ 26,745.10
Total - Non-Municipal Advisor Hourly Fees		250.2	\$ 152,690.10
<b>Total - Fees</b>		<b>291.5</b>	<b>\$ 179,435.20</b>

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 917.00	56.1	\$ 51,443.70
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	3.3	\$ 2,257.20
Barrett, Dennis	Senior Managing Director	\$ 850.00	65.9	\$ 56,015.00
Feldman, Robert	Director	\$ 525.00	65.9	\$ 34,597.50
Giese, Michael	Associate	\$ 413.00	44.3	\$ 18,295.90
Sekhar, Nikhil	Associate	\$ 371.00	32.9	\$ 12,205.90
Parker, Christine	Associate	\$ 200.00	23.1	\$ 4,620.00
<b>Total</b>			<b>291.5</b>	<b>179,435.2</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Sekhar, Nikhil	6/1/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding the Plan of Adjustment cash bridge and SIFC and AACA available cash analyses.
Outside PR	201	Feldman, Robert	6/1/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) and N. Sekhar (ACG) regarding the Plan of Adjustment cash bridge and SIFC and AACA available cash analyses.
Outside PR	201	Barrett, Dennis	6/1/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with R. Feldman (ACG) and N. Sekhar (ACG) regarding the Plan of Adjustment cash bridge and SIFC and AACA available cash analyses.
Outside PR	57	Battle, Fernando	6/1/2021	0.60	\$ 917.00	\$ 550.20	Participate on call with M. DiConza (OMM) and D. Barrett (ACG) to discuss Cobra and Whitefish possible settlements.
Outside PR	57	Barrett, Dennis	6/1/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with M. DiConza (OMM) and F. Battle (ACG) to discuss Cobra and Whitefish possible settlements.
Outside PR	201	Feldman, Robert	6/1/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with D. Barrett (ACG) and representatives from Conway Mackenzie regarding Plan of Adjustment cash bridge and remaining monies (partial).
Outside PR	201	Barrett, Dennis	6/1/2021	0.70	\$ 850.00	\$ 595.00	Participate on call with R. Feldman (ACG) and representatives from Conway Mackenzie regarding Plan of Adjustment cash bridge and remaining monies.
Outside PR	201	Feldman, Robert	6/1/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) regarding the Plan of Adjustment cash bridge and questions for representatives from Ernst & Young.
Outside PR	201	Barrett, Dennis	6/1/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with R. Feldman (ACG) regarding the Plan of Adjustment cash bridge and questions for representatives from Ernst & Young.
Outside PR	208	Battle, Fernando	6/1/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with representatives from Ankura to discuss the transportation sector reform plan.
Outside PR	57	Battle, Fernando	6/1/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss agenda topics in preparation for the monthly PREPA creditor call.
Outside PR	25	Battle, Fernando	6/1/2021	1.00	\$ 917.00	\$ 917.00	Review and provide comments to the April fee statement.
Outside PR	54	Sekhar, Nikhil	6/1/2021	0.20	\$ 371.00	\$ 74.20	Revise Datasite permissions as requested by A. Midha (PJT).
Outside PR	54	Giese, Michael	6/1/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	MA - 201	Battle, Fernando	6/1/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Brownstein (Citi) to discuss debt service reserve fund for Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	6/1/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with representatives from JP Morgan to discuss impact of legislation on marketability of GO bonds.
Outside PR	201	Feldman, Robert	6/1/2021	0.50	\$ 525.00	\$ 262.50	Prepare comparison of the revised cash bridge provided by representatives from Ernst & Young to prior iterations as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Battle, Fernando	6/1/2021	0.50	\$ 917.00	\$ 458.50	Review and provide comments to disclosure statement objections outline requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/1/2021	1.10	\$ 525.00	\$ 577.50	Prepare modifications to the revised Ernst & Young cash bridge based on alternative Plan of Adjustment terms and mid-year TSA cash expectations as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/1/2021	2.10	\$ 525.00	\$ 1,102.50	Prepare alternative cash bridge from the forecast 2021 fiscal year end TSA cash balance as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	208	Battle, Fernando	6/1/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with G. Loran (AAFAF) to discuss next steps related to transportation sector reform planning.
Outside PR	201	Barrett, Dennis	6/1/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with J. York (CM) regarding Commonwealth working capital needs and 2019 TSA cash flow.
Outside PR	201	Barrett, Dennis	6/1/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with M. Gonzalez (AAFAF) regarding SIFC/AACA financial and actuarial information for purposes of Plan of Adjustment cash.
Outside PR	201	Barrett, Dennis	6/1/2021	0.20	\$ 850.00	\$ 170.00	Review FOMB SIFC/AACA available cash analysis for purposes of us in Plan of Adjustment cash bridge analysis.
Outside PR	201	Barrett, Dennis	6/1/2021	0.30	\$ 850.00	\$ 255.00	Review and provide comments on draft Plan of Adjustment cash bridge analysis prepared by R. Feldman (ACG).
Outside PR	201	Barrett, Dennis	6/1/2021	0.40	\$ 850.00	\$ 340.00	Review and mark up Commonwealth objection to FOMB Disclosure Statement.
Outside PR	57	Barrett, Dennis	6/1/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with P. Crisalli (ACG) regarding Whitefish/Cobra outstanding amounts detail.
Outside PR	201	Sekhar, Nikhil	6/2/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with representatives from Ankura to discuss the cash bridge update related to the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	6/2/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Ankura to discuss the cash bridge update related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	6/2/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from Ankura to discuss the cash bridge update related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	6/2/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura to discuss the cash bridge update related to the Commonwealth Plan of Adjustment.
Outside PR	201	Sekhar, Nikhil	6/2/2021	1.20	\$ 371.00	\$ 445.20	Participate on call with representatives from Ernst & Young and Ankura to discuss the Plan of Adjustment cash bridge and ultimate sources and uses for the Plan of Adjustment.
Outside PR	201	Feldman, Robert	6/2/2021	1.20	\$ 525.00	\$ 630.00	Participate on call with representatives from Ernst & Young and Ankura to discuss the Plan of Adjustment cash bridge and ultimate sources and uses for the Plan of Adjustment.
Outside PR	201	Barrett, Dennis	6/2/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ernst & Young and Ankura to discuss the Plan of Adjustment cash bridge and ultimate sources and uses for the Plan of Adjustment (partial).
Outside PR	201	Sekhar, Nikhil	6/2/2021	0.20	\$ 371.00	\$ 74.20	Participate on call with M. Giese (ACG) to discuss approach to the historical TSA working capital analysis as part of the cash bridge analysis.
Outside PR	201	Giese, Michael	6/2/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Sekhar (ACG) to discuss approach to the historical TSA working capital analysis as part of the cash bridge analysis.
Outside PR	201	Feldman, Robert	6/2/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) and representatives from Conway Mackenzie to discuss the revised available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Barrett, Dennis	6/2/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with R. Feldman (ACG) and representatives from Conway Mackenzie to discuss the revised available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Battle, Fernando	6/2/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) to discuss cash bridge and sources and uses.
Outside PR	201	Barrett, Dennis	6/2/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) to discuss cash bridge and sources and uses.
Outside PR	201	Barrett, Dennis	6/2/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss cash bridge and intrayear financing needs.
Outside PR	201	Feldman, Robert	6/2/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss cash bridge and intrayear financing needs.
Outside PR	201	Battle, Fernando	6/2/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss cash bridge and intrayear financing needs.
Outside PR	54	Giese, Michael	6/2/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	6/2/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with E. Abbott (BD) and representatives from O'Melveny & Myers and Proskauer to discuss FEMA determination of Cobra payments and impact on possible settlement.
Outside PR	57	Battle, Fernando	6/2/2021	0.50	\$ 917.00	\$ 458.50	Review documentation related to Cobra in preparation for meeting with representatives from O'Melveny & Myers and Proskauer to discuss motion.
Outside PR	57	Barrett, Dennis	6/2/2021	1.00	\$ 850.00	\$ 850.00	Participate on call all with representatives from Ankura, Proskauer, O'Melveny and Baker Donelson regarding COBRA negotiations.
Outside PR	201	Feldman, Robert	6/2/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with J. York (CM) to discuss the TSA forecast cash balance at the end of the 2021 Fiscal Plan.
Outside PR	201	Feldman, Robert	6/2/2021	0.40	\$ 525.00	\$ 210.00	Prepare summary of the public corporations with potentially available cash as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/2/2021	0.50	\$ 525.00	\$ 262.50	Prepare summary of the payments to unions, retirees and other creditors as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/2/2021	0.60	\$ 525.00	\$ 315.00	Prepare summary of the Plan of Adjustment and related payments as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/2/2021	0.60	\$ 525.00	\$ 315.00	Prepare summary of the JRS, TRS, lottery funds and unspent capital expenditures as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/2/2021	0.70	\$ 525.00	\$ 367.50	Prepare detailed summary outlining the other miscellaneous carry-over items into FY22 as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/2/2021	0.80	\$ 525.00	\$ 420.00	Prepare detailed summary outlining the estimated permitted carry-over appropriations as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/2/2021	0.80	\$ 525.00	\$ 420.00	Prepare summary of potential upside and downside categories as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/2/2021	0.90	\$ 525.00	\$ 472.50	Prepare summary of the potentially available monies outside of the TSA as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/2/2021	0.90	\$ 525.00	\$ 472.50	Prepare summary of CRIM transfers and cash consideration to GO and PBA holders as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/2/2021	1.20	\$ 525.00	\$ 630.00	Prepare summary of the available cash at Commonwealth agencies as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
Outside PR	201	Barrett, Dennis	6/2/2021	0.70	\$ 850.00	\$ 595.00	Review and provide comments on latest Plan of Adjustment cash bridge analysis.
Outside PR	201	Barrett, Dennis	6/2/2021	0.90	\$ 850.00	\$ 765.00	Reconcile the Ernst & Young cash restriction database to the Plan of Adjustment cash bridge to understand accounts and agencies that need to be educated on the sources.
Outside PR	201	Sekhar, Nikhil	6/3/2021	1.00	\$ 371.00	\$ 371.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) to discuss updates to the cash bridge analysis related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	6/3/2021	1.00	\$ 917.00	\$ 917.00	Participate on call with D. Barrett (ACG) and N. Sekhar (ACG) to discuss updates to the cash bridge analysis related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	6/3/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with F. Battle (ACG) and N. Sekhar (ACG) to discuss updates to the cash bridge analysis related to the Commonwealth Plan of Adjustment.
Outside PR	201	Sekhar, Nikhil	6/3/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with D. Barrett (ACG) and representatives from Conway Mackenzie to walk through the Plan of Adjustment cash bridge and receive thoughts and comments.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	6/3/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with N. Sekhar (ACG) and representatives from Conway Mackenzie to walk through the Plan of Adjustment cash bridge and receive thoughts and comments.
Outside PR	208	Battle, Fernando	6/3/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with R. Tabor (ACG) to discuss Transportation reform plan.
Outside PR	25	Parker, Christine	6/3/2021	1.10	\$ 200.00	\$ 220.00	Update Exhibit C with time entries submitted for the period 5/23/21 - 5/31/21 for inclusion in the May 2021 monthly fee statement.
Outside PR	25	Parker, Christine	6/3/2021	2.30	\$ 200.00	\$ 460.00	Review and revise additional Exhibit C time descriptions submitted for the period 5/1/21 - 5/8/21 for inclusion in the May 2021 monthly fee statement.
Outside PR	54	Giese, Michael	6/3/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Giese, Michael	6/3/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	57	Barrett, Dennis	6/3/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with P. Crisalli (ACG) regarding Cobra and Whitefish analysis in advance of call with Cobra professionals.
Outside PR	57	Barrett, Dennis	6/3/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with M. DiConza (OMM) regarding background on Cobra and Whitefish issues given the request to adjourn the lift stay.
Outside PR	57	Barrett, Dennis	6/3/2021	1.30	\$ 850.00	\$ 1,105.00	Participate on call with representatives from Ankura, Proskauer, O'Melveny, Akin and Baker Donelson regarding outstanding amounts potentially owed to Cobra by PREPA.
Outside PR	MA - 201	Battle, Fernando	6/3/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with D. Brownstein (Citi) to discuss DSRF options as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	6/3/2021	1.40	\$ 413.00	\$ 578.20	Prepare the quarterly TSA working capital analysis graphs to visualize findings from the analysis for R. Feldman (ACG).
Outside PR	201	Giese, Michael	6/3/2021	2.60	\$ 413.00	\$ 1,073.80	Prepare the quarterly TSA working capital analysis to size the Commonwealth cash needs for R. Feldman (ACG).
Outside PR	208	Battle, Fernando	6/3/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with G. Loran (AAFAF) to discuss scope of the transportation sector reform plan.
Outside PR	201	Barrett, Dennis	6/3/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with W. Everts (PJT) regarding Plan of Adjustment cash bridge.
Outside PR	201	Barrett, Dennis	6/3/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with W. Everts (PJT) and J. Santambrogio (EY) regarding the Plan of Adjustment cash bridge.
Outside PR	201	Barrett, Dennis	6/3/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with S. Martinez (Alix) regarding status of the Unsecured Creditors Committee negotiations and questions on cash accounts.
Outside PR	201	Barrett, Dennis	6/3/2021	2.00	\$ 850.00	\$ 1,700.00	Update the Plan of Adjustment cash bridge analysis based on conversations with W. Everts (PJT) and the Conway Mackenzie team.
Outside PR	201	Battle, Fernando	6/4/2021	1.20	\$ 917.00	\$ 1,100.40	Participate on call with representative from Ankura and AAFAP to walk through the Plan of Adjustment cash bridge.
Outside PR	201	Sekhar, Nikhil	6/4/2021	1.20	\$ 371.00	\$ 445.20	Participate on call with representative from Ankura and AAFAP to walk through the Plan of Adjustment cash bridge.
Outside PR	201	Barrett, Dennis	6/4/2021	1.20	\$ 850.00	\$ 1,020.00	Participate on call with representative from Ankura and AAFAP to walk through the Plan of Adjustment cash bridge.
Outside PR	54	Giese, Michael	6/4/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Barrett, Dennis	6/4/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with P. Crisalli (ACG) regarding the PREPA Cobra lift-stay objection.
Outside PR	57	Barrett, Dennis	6/4/2021	1.60	\$ 850.00	\$ 1,360.00	Review and confirm accuracy of numbers in the PREPA Cobra lift stay objection.
Outside PR	201	Sekhar, Nikhil	6/4/2021	0.30	\$ 371.00	\$ 111.30	Perform diligence on emergency reserve treatment as part of the cash bridge analysis.
Outside PR	54	Sekhar, Nikhil	6/5/2021	0.20	\$ 371.00	\$ 74.20	Correspond with S. Schaefer (Proskauer) regarding Datasite files access.
Outside PR	57	Battle, Fernando	6/6/2021	0.50	\$ 917.00	\$ 458.50	Review script for the monthly PREPA creditor meeting.
PR	201	Sekhar, Nikhil	6/7/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with M. Giese (ACG) to discuss the TSA cash liquidity analysis.
Outside PR	201	Giese, Michael	6/7/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Sekhar (ACG) to discuss the TSA cash liquidity analysis.
PR	57	Barrett, Dennis	6/7/2021	1.00	\$ 850.00	\$ 850.00	Participate on the monthly PREPA creditor update call.
Outside PR	57	Battle, Fernando	6/7/2021	1.00	\$ 917.00	\$ 917.00	Participate on the monthly PREPA creditor update call.
PR	201	Barrett, Dennis	6/7/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with F. Battle (ACG) and representatives from FTI Consulting regarding alternative pension trust mechanics.
Outside PR	201	Battle, Fernando	6/7/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with D. Barrett (ACG) and representatives from FTI Consulting regarding alternative pension trust mechanics.
PR	201	Barrett, Dennis	6/7/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with F. Battle (ACG) regarding potential FOMB offer to the Unsecured Creditors Committee.
Outside PR	201	Battle, Fernando	6/7/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with D. Barrett (ACG) regarding potential FOMB offer to the Unsecured Creditors Committee.
Outside PR	54	Giese, Michael	6/7/2021	0.80	\$ 413.00	\$ 330.40	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	6/7/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with M. DiConza (OMM) to discuss terms of possible settlement with Whitefish.
PR	201	Barrett, Dennis	6/7/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with W. Everts (PJT) regarding the FOMB offer to the Unsecured Creditors Committee.
Outside PR	201	Giese, Michael	6/7/2021	1.10	\$ 413.00	\$ 454.30	Prepare the TSA working capital analysis schedule to show quarterly cash flows and key revenue and expense items.
Outside PR	201	Battle, Fernando	6/7/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from FTI to discuss pension trust reserve and possible amendment to reflect new debt service and the 2021 Certified Fiscal Plan.
Outside PR	201	Giese, Michael	6/7/2021	1.40	\$ 413.00	\$ 578.20	Allocate TSA revenue and expense line items to understand cost centers for the TSA working capital analysis.
Outside PR	208	Battle, Fernando	6/7/2021	0.30	\$ 917.00	\$ 275.10	Review Organization mapping discovery questions questionnaire to be used in the HTA sessions.
Outside PR	208	Battle, Fernando	6/7/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with C. Saavedra (AAFAF) to discuss HTA restructuring including Transportation reform.
Outside PR	MA - 208	Battle, Fernando	6/7/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with D. Brownstein (Citi) to discuss limitation on utilization of unencumbered cash at HTA as part of indenture negotiation.
Outside PR	201	Giese, Michael	6/8/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with R. Feldman (ACG) to discuss the TSA cash liquidity analysis.
PR	201	Feldman, Robert	6/8/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with M. Giese (ACG) to discuss the TSA cash liquidity analysis.
PR	201	Sekhar, Nikhil	6/8/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding the Plan of Adjustment cash bridge, support and work plan requested by representatives from AAFAP.
PR	201	Feldman, Robert	6/8/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) and N. Sekhar (ACG) regarding the Plan of Adjustment cash bridge, support and work plan requested by representatives from AAFAP.
PR	201	Barrett, Dennis	6/8/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with R. Feldman (ACG) and N. Sekhar (ACG) regarding the Plan of Adjustment cash bridge, support and work plan requested by representatives from AAFAP.
PR	201	Sekhar, Nikhil	6/8/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) to discuss the detailed Plan of Adjustment cash bridge.
PR	201	Feldman, Robert	6/8/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with N. Sekhar (ACG) to discuss the detailed Plan of Adjustment cash bridge.
PR	201	Feldman, Robert	6/8/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) regarding the Commonwealth cash bridge analysis requested by representatives from AAFAP.
PR	201	Barrett, Dennis	6/8/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with R. Feldman (ACG) regarding the Commonwealth cash bridge analysis requested by representatives from AAFAP.
PR	201	Sekhar, Nikhil	6/8/2021	0.50	\$ 371.00	\$ 185.50	Participate in meeting with D. Barrett (ACG) to work through the Plan of Adjustment cash bridge, support and work plan requested by representatives from AAFAP.
PR	201	Barrett, Dennis	6/8/2021	0.50	\$ 850.00	\$ 425.00	Participate in meeting with N. Sekhar (ACG) to work through the Plan of Adjustment cash bridge, support and work plan requested by representatives from AAFAP.
PR	MA - 201	Barrett, Dennis	6/8/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with M. Rapaport (NP) and F. Battle (ACG) to discuss language on summary to be provided to IRS related to tax exempt ruling on the Commonwealth Plan of Adjustment bonds.
PR	MA - 201	Battle, Fernando	6/8/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with M. Rapaport (NP) and D. Barrett (ACG) to discuss language on summary to be provided to IRS related to tax exempt ruling on the Commonwealth Plan of Adjustment bonds.
PR	57	Battle, Fernando	6/8/2021	1.00	\$ 917.00	\$ 917.00	Participate on call with representatives of Ankura regarding potential PREPA settlement offer to Whitefish.
PR	57	Barrett, Dennis	6/8/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with representatives of Ankura regarding potential PREPA settlement offer to Whitefish.
PR	57	Barrett, Dennis	6/8/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from Ankura, O'Melveny & Myers and AAFAP regarding potential settlement offer from PREPA to Whitefish.
PR	208	Battle, Fernando	6/8/2021	0.50	\$ 917.00	\$ 458.50	Participate in debriefing session related to the HTA restructuring cost segregation interviews.
Outside PR	54	Giese, Michael	6/8/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	57	Barrett, Dennis	6/8/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with P. Crisalli (ACG) regarding PREPA cash balances and potential Whitefish settlement.
PR	57	Battle, Fernando	6/8/2021	1.20	\$ 917.00	\$ 1,100.40	Participate on call with representatives from O'Melveny & Myers and AAFAP to discuss terms of Whitefish settlement.
PR	201	Barrett, Dennis	6/8/2021	0.30	\$ 850.00	\$ 255.00	Review the FOMB offer to the Unsecured Creditors Committee.
PR	201	Sekhar, Nikhil	6/8/2021	0.40	\$ 371.00	\$ 148.40	Revise summary cash bridge to incorporate comments received from D. Barrett (ACG).
PR	201	Barrett, Dennis	6/8/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with W. Everts (PJT) regarding the FOMB offer to the Unsecured Creditors Committee.
PR	201	Sekhar, Nikhil	6/8/2021	0.70	\$ 371.00	\$ 259.70	Revise the cash bridge presentation to incorporate comments received from R. Feldman (ACG).
PR	MA - 201	Battle, Fernando	6/8/2021	0.40	\$ 917.00	\$ 366.80	Review the Summary for the Presubmission Conference with IRS related to the Commonwealth Plan of Adjustment bonds tax exempt ruling.
PR	201	Sekhar, Nikhil	6/8/2021	1.00	\$ 371.00	\$ 371.00	Prepare the summary cash bridge waterfall to incorporate into presentation requested by representatives from AAFAP.
PR	201	Barrett, Dennis	6/8/2021	0.50	\$ 850.00	\$ 425.00	Participate in meeting with C. Saavedra (AAFAF) regarding Plan of Adjustment cash, Unsecured Creditors Committee settlement, Retiree committee PSA mechanics change and PREPA Whitefish settlement.
PR	201	Sekhar, Nikhil	6/8/2021	1.20	\$ 371.00	\$ 445.20	Continue to prepare the supporting detailed waterfall schedules for bridging items to incorporate into the cash bridge presentation requested by representatives from AAFAP.
Outside PR	201	Giese, Michael	6/8/2021	0.30	\$ 413.00	\$ 123.90	Revise TSA working capital analysis based on comments received from R. Feldman (ACG).
PR	201	Sekhar, Nikhil	6/8/2021	1.50	\$ 371.00	\$ 556.50	Prepare the supporting detailed waterfall schedules for bridging items to incorporate into the cash bridge presentation requested by representatives from AAFAP.
PR	201	Feldman, Robert	6/8/2021	1.30	\$ 525.00	\$ 682.50	Review and provide comments to N. Sekhar (ACG) regarding the revised iteration of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
PR	MA - 201	Feldman, Robert	6/8/2021	1.90	\$ 525.00	\$ 997.50	Read and provide red line comments to M. Rapaport (NP) regarding the Plan of Adjustment figures included in the IRS tax analysis memorandum.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Barrett, Dennis	6/8/2021	1.20	\$	850.00	\$ 1,020.00 Compare the non-TSA bank account balances provided for in the Plan of Adjustment as of 6/30/20 to balances as of 12/31/20 to understand if positive or negative variances exist to potentially include in the Plan of Adjustment cash bridge.
PR	201	Feldman, Robert	6/8/2021	0.40	\$	525.00	\$ 210.00 Review the revised proposal provided by the Unsecured Creditors Committee and prepare comparison against prior proposals to the Unsecured Creditors Committee.
PR	201	Sekhar, Nikhil	6/9/2021	0.20	\$	371.00	\$ 74.20 Participate on call with R. Feldman (ACG) to discuss TSA liquidity plan to forecast bridge.
PR	201	Feldman, Robert	6/9/2021	0.20	\$	525.00	\$ 105.00 Participate on call with N. Sekhar (ACG) to discuss TSA liquidity plan to forecast bridge.
PR	57	Barrett, Dennis	6/9/2021	0.30	\$	850.00	\$ 255.00 Participate on call with M. DiConza (OMM) and F. Batlle (ACG) to discuss Whitefish settlement terms.
PR	57	Battle, Fernando	6/9/2021	0.30	\$	917.00	\$ 275.10 Participate on call with M. DiConza (OMM) and D. Barrett (ACG) to discuss Whitefish settlement terms.
PR	207	Feldman, Robert	6/9/2021	0.30	\$	525.00	\$ 157.50 Participate on call with representatives from PJT Partners and Ankura to discuss the ERS portfolio summary request from the Oversight Board.
PR	207	Barrett, Dennis	6/9/2021	0.30	\$	850.00	\$ 255.00 Participate on call with representatives from PJT Partners and Ankura to discuss the ERS portfolio summary request from the Oversight Board.
PR	208	Barrett, Dennis	6/9/2021	0.30	\$	850.00	\$ 255.00 Participate on conference call with representatives from Ankura, Conway Mackenzie and AAFAP to discuss cash amounts available for HTA settlement.
PR	208	Battle, Fernando	6/9/2021	0.30	\$	917.00	\$ 275.10 Participate on conference call with representatives from Ankura, Conway Mackenzie and AAFAP to discuss cash amounts available for HTA settlement.
Outside PR	201	Giese, Michael	6/9/2021	0.90	\$	413.00	\$ 371.70 Continue to prepare and finalize the TSA working capital analysis based on comments received from R. Feldman (ACG).
Outside PR	54	Giese, Michael	6/9/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Giese, Michael	6/9/2021	0.50	\$	413.00	\$ 206.50 Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
PR	57	Battle, Fernando	6/9/2021	0.30	\$	917.00	\$ 275.10 Participate in meeting with C. Saavedra (AAFAP) to discuss Whitefish settlement terms.
PR	201	Feldman, Robert	6/9/2021	0.30	\$	525.00	\$ 157.50 Review the daily TSA cash liquidity report as part of the available Commonwealth cash bridge analysis requested by representatives from AAFAP.
PR	201	Battle, Fernando	6/9/2021	0.30	\$	917.00	\$ 275.10 Participate on call with J. Rodriguez (BOFA) to discuss status of the Commonwealth Plan of Adjustment.
PR	201	Sekhar, Nikhil	6/9/2021	1.10	\$	371.00	\$ 408.10 Prepare analysis to illustrate TSA year to date and projected outperformance to incorporate into the cash bridge presentation requested by representatives from AAFAP.
PR	201	Sekhar, Nikhil	6/9/2021	1.30	\$	371.00	\$ 482.30 Continue to prepare account detail for entities to incorporate into the cash bridge presentation requested by representatives from AAFAP.
PR	201	Sekhar, Nikhil	6/9/2021	1.60	\$	371.00	\$ 593.60 Prepare account detail for entities to incorporate into the cash bridge presentation requested by representatives from AAFAP.
PR	201	Feldman, Robert	6/9/2021	2.30	\$	525.00	\$ 1,207.50 Prepare bridge between the cash analysis prepared by representatives from Ernst & Young and the Government cash analysis to reconcile cash variance items.
PR	208	Battle, Fernando	6/9/2021	0.10	\$	917.00	\$ 91.70 Participate on call with R. Mendez (McConnell) to discuss Autopistas de Puerto Rico contract amendment.
PR	MA - 201	Barrett, Dennis	6/10/2021	0.30	\$	850.00	\$ 255.00 Participate on call with F. Batlle (ACG) regarding withholding tax on contingent value instrument distributions.
PR	MA - 201	Battle, Fernando	6/10/2021	0.30	\$	917.00	\$ 275.10 Participate on call with D. Barrett (ACG) regarding withholding tax on contingent value instrument distributions.
PR	208	Battle, Fernando	6/10/2021	0.50	\$	917.00	\$ 458.50 Participate in meeting with R. Tabor (ACG) and D. Barrett (ACG) to discuss outcomes and next steps related to the current state functional organization mapping activity in process to support the HTA Fiscal Plan.
PR	208	Barrett, Dennis	6/10/2021	0.70	\$	850.00	\$ 595.00 Participate in meeting with R. Tabor (ACG) and F. Batlle (ACG) to discuss outcomes and next steps related to the current state functional organization mapping activity in process to support the HTA Fiscal Plan.
PR	208	Battle, Fernando	6/10/2021	0.40	\$	917.00	\$ 366.80 Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), R. Tabor (ACG), and G. Loran (AAFAP) to discuss outcomes and next steps related to the current state functional organization mapping activity in process to support the HTA Fiscal Plan (partial).
PR	201	Sekhar, Nikhil	6/10/2021	0.20	\$	371.00	\$ 74.20 Revise cash bridge presentation to incorporate comments received from D. Barrett (ACG).
Outside PR	54	Giese, Michael	6/10/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	201	Battle, Fernando	6/10/2021	0.20	\$	917.00	\$ 183.40 Review changes to outline of AAFAP objection to disclosure statement.
PR	201	Feldman, Robert	6/10/2021	0.50	\$	525.00	\$ 262.50 Review and provide comments to N. Sekhar (ACG) regarding the latest available Commonwealth cash bridge analysis requested by representatives from AAFAP.
PR	201	Feldman, Robert	6/10/2021	0.50	\$	525.00	\$ 262.50 Review and analyze the Unsecured Creditors Committee June 10th proposal.
PR	201	Battle, Fernando	6/10/2021	0.40	\$	917.00	\$ 366.80 Review the Unsecured Creditors Committee counterproposal prior to mediation session with the FOMB.
PR	201	Sekhar, Nikhil	6/10/2021	1.30	\$	371.00	\$ 482.30 Continue to prepare account detail for entities to incorporate into cash bridge presentation requested by representatives from AAFAP.
PR	201	Barrett, Dennis	6/10/2021	0.60	\$	850.00	\$ 510.00 Review and provide comments on latest version of the Plan of Adjustment cash bridge presentation for representatives from AAFAP.
PR	207	Feldman, Robert	6/10/2021	0.20	\$	525.00	\$ 105.00 Participate on follow-up call with representatives from PJT Partners to discuss the ERS portfolio summary request from the Oversight Board.
PR	MA - 201	Barrett, Dennis	6/10/2021	0.50	\$	850.00	\$ 425.00 Participate on call with M. Rodrigue (MB) and C. Song (MB) regarding withholding tax on contingent value instrument distributions.
Outside PR	201	Barrett, Dennis	6/11/2021	0.20	\$	850.00	\$ 170.00 Participate on call with W. Evarts (PJT) and F. Batlle (ACG) to discuss the FOMB counterproposal to the Unsecured Creditors Committee.
PR	201	Battle, Fernando	6/11/2021	0.20	\$	917.00	\$ 183.40 Participate on call with W. Evarts (PJT) and D. Barrett (ACG) to discuss the FOMB counterproposal to the Unsecured Creditors Committee.
Outside PR	201	Barrett, Dennis	6/11/2021	0.40	\$	850.00	\$ 340.00 Participate on call with C. Saavedra (AAFAP) and F. Batlle (ACG) to discuss the Unsecured Creditors Committee proposal and FOMB counterproposal prior to the mediation session with representatives from Unsecured Creditors Committee.
PR	201	Battle, Fernando	6/11/2021	0.40	\$	917.00	\$ 366.80 Participate on call with C. Saavedra (AAFAP) and D. Barrett (ACG) to discuss the Unsecured Creditors Committee proposal and FOMB counterproposal prior to the mediation session with representatives from Unsecured Creditors Committee.
Outside PR	201	Barrett, Dennis	6/11/2021	0.60	\$	850.00	\$ 510.00 Participate in mediation session with representatives from the FOMB, Proskauer, Citi, Ankura, O'Melveny & Myers, AAFAP and the Unsecured Creditors Committee and their advisors.
PR	201	Battle, Fernando	6/11/2021	0.60	\$	917.00	\$ 550.20 Participate in mediation session with representatives from the FOMB, Proskauer, Citi, Ankura, O'Melveny & Myers, AAFAP and the Unsecured Creditors Committee and their advisors.
Outside PR	201	Feldman, Robert	6/11/2021	0.60	\$	525.00	\$ 315.00 Participate in mediation session with representatives from the FOMB, Proskauer, Citi, Ankura, O'Melveny & Myers, AAFAP and the Unsecured Creditors Committee and their advisors.
Outside PR	54	Giese, Michael	6/11/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	207	Feldman, Robert	6/11/2021	0.80	\$	525.00	\$ 420.00 Prepare summary of ERS assets based on information provided by C. Soto (ERS) as requested by representatives from the Oversight Board.
Outside PR	208	Feldman, Robert	6/12/2021	1.30	\$	525.00	\$ 682.50 Prepare summary of the operational and capital expenditure appropriation from the Commonwealth to HTA over time as included in the Commonwealth 2021 Certified Fiscal Plan and HTA 2021 Certified Fiscal Plan as requested by F. Batlle (ACG).
Outside PR	207	Giese, Michael	6/13/2021	1.10	\$	413.00	\$ 454.30 Prepare the ERS asset summary schedules requested by the Oversight Board.
Outside PR	57	Barrett, Dennis	6/14/2021	0.30	\$	850.00	\$ 255.00 Participate on call with F. Batlle (ACG) and M. DiConza (OMM) to discuss terms of potential settlement incorporating FEMA decision regarding allowable costs.
Outside PR	57	Battle, Fernando	6/14/2021	0.30	\$	917.00	\$ 275.10 Participate on call with D. Barrett (ACG) and M. DiConza (OMM) to discuss terms of potential settlement incorporating FEMA decision regarding allowable costs.
Outside PR	207	Giese, Michael	6/14/2021	0.70	\$	413.00	\$ 289.10 Participate on call with R. Feldman (ACG) regarding the creation of the ERS asset schedule requested by representatives from the Oversight Board.
Outside PR	207	Feldman, Robert	6/14/2021	0.70	\$	525.00	\$ 367.50 Participate on call with M. Giese (ACG) regarding the creation of the ERS asset schedule requested by representatives from the Oversight Board.
Outside PR	207	Giese, Michael	6/14/2021	0.30	\$	413.00	\$ 123.90 Participate on call with R. Feldman (ACG) to discuss change in cash as part of the ERS asset analysis requested by representatives from the Oversight Board.
Outside PR	207	Feldman, Robert	6/14/2021	0.30	\$	525.00	\$ 157.50 Participate on call with M. Giese (ACG) to discuss change in cash as part of the ERS asset analysis requested by representatives from the Oversight Board.
Outside PR	207	Giese, Michael	6/14/2021	0.30	\$	413.00	\$ 123.90 Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding the cash component of the ERS asset schedule requested by representatives from the Oversight Board.
Outside PR	207	Feldman, Robert	6/14/2021	0.30	\$	525.00	\$ 157.50 Participate on call with M. Giese (ACG) and D. Barrett (ACG) regarding the cash component of the ERS asset schedule requested by representatives from the Oversight Board.
Outside PR	207	Barrett, Dennis	6/14/2021	0.30	\$	850.00	\$ 255.00 Participate on call with R. Feldman (ACG) and M. Giese (ACG) regarding the cash component of the ERS asset schedule requested by representatives from the Oversight Board.
Outside PR	MA - 201	Battle, Fernando	6/14/2021	0.50	\$	917.00	\$ 458.50 Participate on call with M. Rapaport (NP), R. Feldman (ACG) and D. Barrett (ACG) regarding the local tax treatment of the contingent value instrument.
Outside PR	MA - 201	Feldman, Robert	6/14/2021	0.50	\$	525.00	\$ 262.50 Participate on call with M. Rapaport (NP), F. Batlle (ACG) and D. Barrett (ACG) regarding the local tax treatment of the contingent value instrument.
Outside PR	MA - 201	Barrett, Dennis	6/14/2021	0.50	\$	850.00	\$ 425.00 Participate on call with M. Rapaport (NP), F. Batlle (ACG) and R. Feldman (ACG) regarding the local tax treatment of the contingent value instrument.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Sekhar, Nikhil	6/14/2021	0.30	\$ 371.00	\$ 111.30	Participate on series of calls with R. Feldman (ACG) to discuss revisions to cash bridge presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	6/14/2021	0.30	\$ 525.00	\$ 157.50	Participate on series of calls with N. Sekhar (ACG) to discuss revisions to cash bridge presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Sekhar, Nikhil	6/14/2021	0.40	\$ 371.00	\$ 148.40	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding the revised Plan of Adjustment cash bridge for discussions with representatives from Hacienda.
Outside PR	201	Feldman, Robert	6/14/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with N. Sekhar (ACG) and D. Barrett (ACG) regarding the revised Plan of Adjustment cash bridge for discussions with representatives from Hacienda.
Outside PR	201	Barrett, Dennis	6/14/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with N. Sekhar (ACG) and R. Feldman (ACG) regarding the revised Plan of Adjustment cash bridge for discussions with representatives from Hacienda.
Outside PR	201	Battle, Fernando	6/14/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with representatives from Ankura, O'Melveny & Myers and AAFAF to discuss the status and next steps regarding debt restructuring negotiations with the Unsecured Creditors Committee (partial).
Outside PR	201	Barrett, Dennis	6/14/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from Ankura, O'Melveny & Myers and AAFAF to discuss the status and next steps regarding debt restructuring negotiations with the Unsecured Creditors Committee.
Outside PR	201	Feldman, Robert	6/14/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with representatives from Ankura, O'Melveny & Myers and AAFAF to discuss the status and next steps regarding debt restructuring negotiations with the Unsecured Creditors Committee.
Outside PR	MA - 201	Barrett, Dennis	6/14/2021	0.10	\$ 850.00	\$ 85.00	Participate in follow-up conversation with F. Battle (ACG) regarding tax implications of contingent value instrument and Luma working capital funding language for liquidity plan budget-to-actual reporting.
Outside PR	MA - 201	Battle, Fernando	6/14/2021	0.10	\$ 917.00	\$ 91.70	Participate in follow-up conversation with D. Barrett (ACG) regarding tax implications of contingent value instrument and Luma working capital funding language for liquidity plan budget-to-actual reporting.
Outside PR	201	Barrett, Dennis	6/14/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with R. Feldman (ACG) regarding the creation of the Unsecured Creditors Committee alternatives analysis as requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	6/14/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) regarding the creation of the Unsecured Creditors Committee alternatives analysis as requested by C. Saavedra (AAFAF).
Outside PR	MA - 201	Barrett, Dennis	6/14/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) regarding conversation with W. Everts (PJT) surrounding local tax implications of contingent value instrument distributions.
Outside PR	MA - 201	Battle, Fernando	6/14/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) regarding conversation with W. Everts (PJT) surrounding local tax implications of contingent value instrument distributions.
Outside PR	25	Barrett, Dennis	6/14/2021	0.40	\$ 850.00	\$ 340.00	Review and provide comments on the tenth interim fee application exhibits.
Outside PR	25	Parker, Christine	6/14/2021	1.70	\$ 200.00	\$ 340.00	Update Exhibit C with time entries submitted for the period 6/1/21 - 6/12/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	54	Giese, Michael	6/14/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Barrett, Dennis	6/14/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with P. Crisalli (ACG) regarding the Whitefish settlement.
Outside PR	57	Battle, Fernando	6/14/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with representatives from Moody's and C. Saavedra (AAFAF) to discuss Luma start of operations and information related to explosion in T&D center.
Outside PR	201	Barrett, Dennis	6/14/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with W. Everts (PJT) regarding the potential Unsecured Creditors Committee counteroffer.
Outside PR	MA - 201	Barrett, Dennis	6/14/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with W. Everts (PJT) regarding local tax implications of contingent value instrument distributions.
Outside PR	201	Barrett, Dennis	6/14/2021	0.30	\$ 850.00	\$ 255.00	Review the Plan of Adjustment detailed cash bridge in advance of call with Ankura team on the same.
Outside PR	MA - 201	Battle, Fernando	6/14/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with C. Saavedra (AAFAF) to discuss tax treatment of contingent value instrument and other Commonwealth Plan of Adjustment matters.
Outside PR	MA - 201	Battle, Fernando	6/14/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Brownstein (Citi) to discuss DSRF release conditions.
Outside PR	201	Battle, Fernando	6/14/2021	0.30	\$ 917.00	\$ 275.10	Review AAFAF objection to disclosure statement.
Outside PR	201	Barrett, Dennis	6/14/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with S. Martinez (Alix) regarding the Unsecured Creditors Committee proposal.
Outside PR	201	Sekhar, Nikhil	6/14/2021	1.20	\$ 371.00	\$ 445.20	Revise the cash bridge presentation to incorporate comments from discussion with D. Barrett (ACG) and R. Feldman (ACG).
Outside PR	201	Feldman, Robert	6/14/2021	0.90	\$ 525.00	\$ 472.50	Review and provide comments to N. Sekhar (ACG) regarding the cash bridge presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Battle, Fernando	6/14/2021	0.80	\$ 917.00	\$ 733.60	Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers to discuss the Unsecured Creditors Committee counterproposal.
Outside PR	207	Giese, Michael	6/14/2021	0.30	\$ 413.00	\$ 123.90	Prepare ERS correspondence materials for C. Tirado (ERS) regarding questions about current cash accounts.
Outside PR	207	Giese, Michael	6/14/2021	0.30	\$ 413.00	\$ 123.90	Prepare the ERS asset summary presentation requested by the Oversight Board.
Outside PR	207	Giese, Michael	6/14/2021	0.60	\$ 413.00	\$ 247.80	Prepare a comparison of current cash accounts for the ERS asset summary as requested by D. Barrett (ACG).
Outside PR	207	Giese, Michael	6/14/2021	0.60	\$ 413.00	\$ 247.80	Prepare the variance analysis of ERS current cash accounts as requested by D. Barrett (ACG).
Outside PR	207	Feldman, Robert	6/14/2021	0.90	\$ 525.00	\$ 472.50	Prepare diligence questions regarding book versus bank cash, receivables and employee law asset as part of the ERS asset analysis requested by the Oversight Board.
Outside PR	201	Barrett, Dennis	6/14/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with W. Everts (PJT) regarding status of FOMB counter to the Unsecured Creditors Committee proposal.
Outside PR	201	Feldman, Robert	6/14/2021	0.80	\$ 525.00	\$ 420.00	Prepare summary of debt service reserve fund option as part of the Unsecured Creditors Committee alternatives analysis as requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	6/14/2021	0.90	\$ 525.00	\$ 472.50	Prepare summary of monetized real estate assets option as part of the Unsecured Creditors Committee alternatives analysis as requested by C. Saavedra (AAFAF).
Outside PR	14	Battle, Fernando	6/14/2021	0.30	\$ 917.00	\$ 275.10	Review and provide comments to the AAFAF Omnibus hearing status report.
Outside PR	57	Barrett, Dennis	6/15/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with M. DiConza (OMM) and F. Battle (ACG) to discuss terms of potential settlement between PREPA and Whitefish.
Outside PR	57	Battle, Fernando	6/15/2021	0.60	\$ 917.00	\$ 550.20	Participate on call with M. DiConza (OMM) and D. Barrett (ACG) to discuss terms of potential settlement between PREPA and Whitefish.
Outside PR	207	Giese, Michael	6/15/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) regarding the updated cash information provided by representatives from ERS.
Outside PR	207	Feldman, Robert	6/15/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) regarding the updated cash information provided by representatives from ERS.
Outside PR	207	Barrett, Dennis	6/15/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with R. Feldman (ACG) and M. Geese (ACG) regarding the updated cash information provided by ERS.
Outside PR	54	Giese, Michael	6/15/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Sekhar, Nikhil	6/15/2021	0.20	\$ 371.00	\$ 74.20	Research legislative approval for the PREPA Luma transaction as requested by D. Barrett (ACG).
Outside PR	57	Giese, Michael	6/15/2021	0.40	\$ 413.00	\$ 165.20	Research the legislative background of the PREPA and Luma transaction for D. Barrett (ACG).
Outside PR	201	Battle, Fernando	6/15/2021	0.10	\$ 917.00	\$ 91.70	Review objection to limited scheduling motion to be filed in Court as part of Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	6/15/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Brownstein (Citi) to discuss release of DSRF.
Outside PR	201	Barrett, Dennis	6/15/2021	0.40	\$ 850.00	\$ 340.00	Review Commonwealth objection to the FOMB disclosure statement.
Outside PR	201	Feldman, Robert	6/15/2021	0.80	\$ 525.00	\$ 420.00	Read and analyze the reduction in the deposits cash presentation prepared by representatives from Hacienda.
Outside PR	201	Sekhar, Nikhil	6/15/2021	1.20	\$ 371.00	\$ 445.20	Revise cash bridge presentation to incorporate comments received from F. Battle (ACG) and D. Barrett (ACG).
Outside PR	201	Battle, Fernando	6/15/2021	0.50	\$ 917.00	\$ 458.50	Review cash analysis presentation related to Commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	6/15/2021	0.60	\$ 850.00	\$ 510.00	Review presentation and questions posed by representatives from Hacienda regarding Plan of Adjustment cash to address in the Plan of Adjustment cash bridge presentation.
Outside PR	201	Battle, Fernando	6/15/2021	0.90	\$ 917.00	\$ 825.30	Review beat interest test prepared by FOMB.
Outside PR	207	Giese, Michael	6/15/2021	0.30	\$ 413.00	\$ 123.90	Update the ERS asset summary requested by the Oversight Board with updated current cash account information received from C. Tirado (ERS).
Outside PR	207	Giese, Michael	6/15/2021	0.40	\$ 413.00	\$ 165.20	Update the ERS asset summary requested by the Oversight Board based on call with D. Barrett (ACG) and R. Feldman (ACG).
Outside PR	207	Feldman, Robert	6/15/2021	0.70	\$ 525.00	\$ 367.50	Prepare comparison of cash detail and cash included on the balance sheet as part of the ERS asset schedule analysis requested by representatives from the Oversight Board.
Outside PR	207	Feldman, Robert	6/15/2021	0.90	\$ 525.00	\$ 472.50	Analyze other receivables, cash and employee loans as part of the ERS asset schedule analysis requested by representatives from the Oversight Board.
Outside PR	207	Barrett, Dennis	6/15/2021	0.60	\$ 850.00	\$ 510.00	Review ERS asset info provided by C. Tirado (ERS) and her responses to our questions.
Outside PR	208	Battle, Fernando	6/15/2021	0.50	\$ 917.00	\$ 458.50	Review documentation related to proposed amendment to Autopistas de PR agreement with HTA.
Outside PR	57	Barrett, Dennis	6/16/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from Ankura to discuss PREPA asset inventory as requested by FOMB advisors.
Outside PR	57	Battle, Fernando	6/16/2021	0.60	\$ 917.00	\$ 550.20	Participate on call with representatives from Ankura to discuss PREPA asset inventory as requested by FOMB advisors.
Outside PR	57	Barrett, Dennis	6/16/2021	0.50	\$ 850.00	\$ 425.00	Participate on conference call with representatives from Ankura, O'Melveny & Myers and PREPA to discuss possible Whitefish settlement.
Outside PR	57	Battle, Fernando	6/16/2021	0.50	\$ 917.00	\$ 458.50	Participate on conference call with representatives from Ankura, O'Melveny & Myers and PREPA to discuss possible Whitefish settlement.
Outside PR	54	Giese, Michael	6/16/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Giese, Michael	6/16/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of the PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Feldman, Robert	6/16/2021	0.50	\$ 525.00	\$ 262.50	Read and analyze best interest test analysis as requested by F. Battle (ACG).
Outside PR	201	Barrett, Dennis	6/16/2021	0.40	\$ 850.00	\$ 340.00	Prepare executive summary for the Plan of Adjustment cash bridge presentation.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	6/16/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with C. Saavedra (AAFAF) to discuss process related to disclosure statement objections.
Outside PR	201	Battle, Fernando	6/16/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with D. Brownstein (Citi) to discuss Omnibus hearing related to disclosure statement objections.
Outside PR	201	Feldman, Robert	6/16/2021	0.90	\$ 525.00	\$ 472.50	Prepare pre and post-debt restructuring summary schedules of total debt and total debt service as requested by M. Yassin (OMM).
Outside PR	201	Feldman, Robert	6/16/2021	1.30	\$ 525.00	\$ 682.50	Revise executive summary and monies available outside the cash summary as part of the available cash bridge analysis requested by representatives from AAFAF.
Outside PR	201	Battle, Fernando	6/16/2021	0.90	\$ 917.00	\$ 825.30	Participate on call with M. Yassin (OMM) to discuss Disclosure statement objections.
Outside PR	201	Barrett, Dennis	6/16/2021	1.30	\$ 850.00	\$ 1,105.00	Review FOMB best interests test.
Outside PR	208	Battle, Fernando	6/16/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with C. Saavedra (AAFAF) to discuss amendment to the Teodoro Moscoso concession agreement.
Outside PR	MA - 201	Barrett, Dennis	6/16/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with C. Song (MB) and M. Rodrigue (MB) regarding withholding on the contingent value instrument distributions.
Outside PR	MA - 208	Battle, Fernando	6/17/2021	0.60	\$ 917.00	\$ 550.20	Participate on call with R. Feldman (ACG), D. Barrett (ACG) and M. Rapaport (NP) regarding the HTA toll road debt.
Outside PR	MA - 208	Feldman, Robert	6/17/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with F. Battle (ACG), D. Barrett (ACG) and M. Rapaport (NP) regarding the HTA toll road debt.
Outside PR	MA - 208	Barrett, Dennis	6/17/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with R. Feldman (ACG), F. Battle (ACG) and M. Rapaport (NP) regarding the HTA toll road debt.
Outside PR	201	Sekhar, Nikhil	6/17/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss revisions to the cash bridge presentation.
Outside PR	201	Feldman, Robert	6/17/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) and N. Sekhar (ACG) to discuss revisions to the cash bridge presentation.
Outside PR	208	Feldman, Robert	6/17/2021	0.50	\$ 525.00	\$ 262.50	Participate on telephone call with F. Battle (ACG) and R. Tabor (ACG) to discuss HTA employee roster summary analysis to support the HTA Fiscal Plan.
Outside PR	208	Battle, Fernando	6/17/2021	0.50	\$ 917.00	\$ 458.50	Participate on telephone call with R. Tabor (ACG) and R. Feldman (ACG) to discuss HTA employee roster summary analysis to support the HTA Fiscal Plan.
Outside PR	208	Battle, Fernando	6/17/2021	0.50	\$ 917.00	\$ 458.50	Participate on telephone call with R. Tabor (ACG) to discuss feedback and revisions regarding the observations and insights deliverable to support the HTA Fiscal Plan.
Outside PR	25	Parker, Christine	6/17/2021	3.30	\$ 200.00	\$ 660.00	Prepare meeting reconciliations for the period 5/16/21 - 5/31/21 for inclusion in the May 2021 monthly fee statement.
Outside PR	54	Giese, Michael	6/17/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	6/17/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with T. Ahlberg (CM) regarding the TSA cash forecast roll forward as part of the available cash bridge analysis requested by representatives from AAFAF.
Outside PR	201	Sekhar, Nikhil	6/17/2021	0.50	\$ 371.00	\$ 185.50	Revise cash bridge presentation to incorporate comments from D. Barrett (ACG).
Outside PR	201	Barrett, Dennis	6/17/2021	0.30	\$ 850.00	\$ 255.00	Research first default on PBA bonds as requested by FOMB professionals.
Outside PR	201	Feldman, Robert	6/17/2021	0.50	\$ 525.00	\$ 262.50	Analyze the fund extension report provided by J. Santambrogio (EY) for inclusion in the available cash bridge analysis requested by representatives from AAFAF.
Outside PR	201	Sekhar, Nikhil	6/17/2021	0.80	\$ 371.00	\$ 296.80	Prepare responses to Hacienda cash analysis prior to sending to R. Feldman (ACG) for review and edits.
Outside PR	201	Sekhar, Nikhil	6/17/2021	0.90	\$ 371.00	\$ 333.90	Revise pre and post restructuring data slides and supporting excel as requested by M. Yassin (OMM).
Outside PR	201	Sekhar, Nikhil	6/17/2021	0.90	\$ 371.00	\$ 333.90	Continue to revise pre and post restructuring data detail as requested by M. Yassin (OMM).
Outside PR	201	Barrett, Dennis	6/17/2021	0.40	\$ 850.00	\$ 340.00	Review analysis shared by FOMB advisors highlighting the amount of monies spent out of the \$935 million capital expenditure reserve.
Outside PR	201	Barrett, Dennis	6/17/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with R. Feldman (ACG) and N. Sekhar (ACG) regarding revisions to the Plan of Adjustment cash bridge presentation.
Outside PR	201	Battle, Fernando	6/17/2021	0.50	\$ 917.00	\$ 458.50	Review and revise the real estate disposal presentation requested by representatives from AAFAF.
Outside PR	201	Barrett, Dennis	6/17/2021	0.60	\$ 850.00	\$ 510.00	Review Puerto Rico Medicaid - State-like Treatment to Avoid Fiscal Cliff presentation prepared by ASER to understand potential implications on the Plan of Adjustment.
Outside PR	201	Battle, Fernando	6/17/2021	0.70	\$ 917.00	\$ 641.90	Review and provide comments to the cash bridge presentation requested by representatives from AAFAF.
Outside PR	201	Sekhar, Nikhil	6/17/2021	1.50	\$ 371.00	\$ 556.50	Revise pre and post restructuring data detail as requested by M. Yassin (OMM).
Outside PR	201	Barrett, Dennis	6/17/2021	0.70	\$ 850.00	\$ 595.00	Review and analyze historical monthly TSA cash balances to understand inter year working capital needs.
Outside PR	201	Barrett, Dennis	6/17/2021	0.80	\$ 850.00	\$ 680.00	Review and provide comments to the Plan of Adjustment cash bridge presentation requested by representatives from AAFAF.
Outside PR	201	Feldman, Robert	6/17/2021	1.30	\$ 525.00	\$ 682.50	Prepare responses to questions posed in the reduction in the deposits cash presentation prepared by representatives from Hacienda for inclusion in the available cash bridge analysis requested by representatives from AAFAF.
Outside PR	201	Battle, Fernando	6/17/2021	0.80	\$ 917.00	\$ 733.60	Review materials for presentation related to the disposition of real estate.
Outside PR	208	Feldman, Robert	6/17/2021	1.40	\$ 525.00	\$ 735.00	Prepare alternative functional area slides as part of the HTA organization chart analysis as requested by R. Tabor (ACG) and F. Battle (ACG).
Outside PR	201	Barrett, Dennis	6/18/2021	0.80	\$ 850.00	\$ 680.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss strategy related to pension treatment to be discussed with representatives from AAFAF.
Outside PR	201	Battle, Fernando	6/18/2021	0.80	\$ 917.00	\$ 733.60	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss strategy related to pension treatment to be discussed with representatives from AAFAF.
Outside PR	201	Barrett, Dennis	6/18/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with W. Everts (PJT) and F. Battle (ACG) to discuss the use of real estate sales proceeds as currency for the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	6/18/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with W. Everts (PJT) and D. Barrett (ACG) to discuss the use of real estate sales proceeds as currency for the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	6/18/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) regarding the use of real estate proceeds for the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	6/18/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) regarding the use of real estate proceeds for the Commonwealth Plan of Adjustment.
Outside PR	208	Battle, Fernando	6/18/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with R. Tabor (ACG) to discuss draft of presentation relate to HTA functional analysis requested by AAFAF.
Outside PR	MA - 201	Battle, Fernando	6/18/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with A. Billoch (PMA) related to PR tax treatment of contingent value instrument payments.
Outside PR	MA - 201	Battle, Fernando	6/18/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Brownstein (Citi) and C. Saavedra (AAFAF) to discuss release of DSRF.
Outside PR	MA - 208	Battle, Fernando	6/18/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with D. Brownstein (Citi) and C. Saavedra (AAFAF) to discuss language related to use of appropriations to be included in HTA indenture.
Outside PR	201	Barrett, Dennis	6/19/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) regarding the Plan of Adjustment cash bridge update.
Outside PR	201	Battle, Fernando	6/19/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) regarding the Plan of Adjustment cash bridge update.
Outside PR	201	Battle, Fernando	6/19/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with M. Yassin (OMM) to discuss alternative pension strategies.
Outside PR	201	Sekhar, Nikhil	6/20/2021	0.90	\$ 371.00	\$ 333.90	Participate on call with R. Feldman (ACG) to discuss debt restructuring information request from M. Yassin (OMM).
Outside PR	201	Feldman, Robert	6/20/2021	0.90	\$ 525.00	\$ 472.50	Participate on call with N. Sekhar (ACG) to discuss debt restructuring information request from M. Yassin (OMM).
Outside PR	201	Battle, Fernando	6/20/2021	0.80	\$ 917.00	\$ 733.60	Review and provide comments to Elimination of Pension Cuts and Freezes Strategy presentation requested by AAFAF.
PR	201	Barrett, Dennis	6/21/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura, PJT Partners, Ernst & Young, and Conway Mackenzie to discuss the cash bridge analysis.
PR	201	Sekhar, Nikhil	6/21/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with representatives from Ankura, PJT Partners, Ernst & Young, and Conway Mackenzie to discuss the cash bridge analysis.
Outside PR	201	Feldman, Robert	6/21/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Ankura, PJT Partners, Ernst & Young, and Conway Mackenzie to discuss the cash bridge analysis.
Outside PR	201	Feldman, Robert	6/21/2021	0.50	\$ 525.00	\$ 262.50	Participate in series of calls with D. Barrett (ACG) regarding the Plan of Adjustment cash bridge analysis requested by representatives from AAFAF.
PR	201	Barrett, Dennis	6/21/2021	0.50	\$ 850.00	\$ 425.00	Participate in series of calls with R. Feldman (ACG) regarding the Plan of Adjustment cash bridge analysis requested by representatives from AAFAF.
PR	54	Battle, Fernando	6/21/2021	0.30	\$ 917.00	\$ 275.10	Review and provide comments to presentation related to status of the Commonwealth credits.
PR	54	Giese, Michael	6/21/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	6/21/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with T. Ahlberg (CM) to discuss the TSA forecast included in the available cash bridge analysis requested by representatives from AAFAF.
Outside PR	201	Feldman, Robert	6/21/2021	0.20	\$ 525.00	\$ 105.00	Review and prepare revised MADS analysis as requested by F. Battle (ACG).
Outside PR	201	Feldman, Robert	6/21/2021	0.30	\$ 525.00	\$ 157.50	Participate on series of calls with J. York (CM) to discuss responses to questions posed by representatives from Ernst & Young regarding the available cash bridge analysis requested by representatives from AAFAF.
PR	201	Sekhar, Nikhil	6/21/2021	0.60	\$ 371.00	\$ 222.60	Revise the cash bridge presentation and bridge detail prior to discussion with representatives from the FOMB.
Outside PR	201	Feldman, Robert	6/21/2021	0.50	\$ 525.00	\$ 262.50	Prepare the revised variance analysis comparing the available cash bridge analysis prepared by representatives from Ankura and Ernst & Young.
PR	201	Battle, Fernando	6/21/2021	0.30	\$ 917.00	\$ 275.10	Review the MADS analysis incorporating all debt service in the Commonwealth Plan of Adjustment including CABS.
Outside PR	201	Feldman, Robert	6/21/2021	0.80	\$ 525.00	\$ 420.00	Prepare responses to questions posed by Ernst & Young questions regarding the accounts payable adjustment and carryover of expenses as part of the available cash bridge analysis requested by representatives from AAFAF.
Outside PR	201	Feldman, Robert	6/21/2021	1.00	\$ 525.00	\$ 525.00	Modify the TSA forecast and rollover of appropriations as part of the available cash bridge analysis requested by representatives from AAFAF.
PR	201	Battle, Fernando	6/21/2021	1.20	\$ 917.00	\$ 1,100.40	Review the AMBAC and Unsecured Creditors Committee disclosure statement objection filed as part of the Commonwealth Plan of Adjustment.
PR	208	Battle, Fernando	6/21/2021	0.40	\$ 917.00	\$ 366.80	Review and provide comments to the revised transportation sector reform presentation.
PR	MA - 208	Barrett, Dennis	6/21/2021	0.70	\$ 850.00	\$ 595.00	Review MS PR HTA Bond allocation analysis for understanding of tax implications of P3.
Outside PR	201	Feldman, Robert	6/21/2021	0.10	\$ 525.00	\$ 52.50	Participate on call with M. Kremer (OMM) regarding the reduction in debt and debt service by credit as part of the Puerto Rico debt restructuring presentation as requested by M. Yassin (OMM).
Outside PR	201	Feldman, Robert	6/21/2021	0.10	\$ 525.00	\$ 52.50	Participate on call with M. Yassin (OMM) regarding the reduction in debt and debt service by credit as part of the Puerto Rico debt restructuring presentation as requested by M. Yassin (OMM).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	6/22/2021	2.00	\$ 525.00	\$ 1,050.00	Participate in meeting with representatives from AAFAP, Ankura and O'Melveny & Myers to discuss debt restructuring matters and pension strategy as part of the Plan of Adjustment.
PR	201	Battle, Juan Carlos	6/22/2021	2.00	\$ 684.00	\$ 1,368.00	Participate in meeting with representatives from AAFAP, Ankura and O'Melveny & Myers to discuss debt restructuring matters and pension strategy as part of the Plan of Adjustment.
PR	201	Barrett, Dennis	6/22/2021	2.00	\$ 850.00	\$ 1,700.00	Participate in meeting with representatives from AAFAP, Ankura and O'Melveny & Myers to discuss debt restructuring matters and pension strategy as part of the Plan of Adjustment.
PR	201	Battle, Fernando	6/22/2021	2.00	\$ 917.00	\$ 1,834.00	Participate in meeting with representatives from AAFAP, Ankura and O'Melveny & Myers to discuss debt restructuring matters and pension strategy as part of the Plan of Adjustment.
PR	57	Barrett, Dennis	6/22/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura, Proskauer, Citi and O'Melveny & Myers to discuss next steps related to the PREPA RSA.
PR	57	Battle, Fernando	6/22/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from Ankura, Proskauer, Citi and O'Melveny & Myers to discuss next steps related to the PREPA RSA.
PR	57	Barrett, Dennis	6/22/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with representatives from Ankura, AAFAP, Citi and Proskauer regarding PREPA restructuring and potential assets available for settlement purposes.
PR	57	Battle, Fernando	6/22/2021	1.00	\$ 917.00	\$ 917.00	Participate on call with representatives from Ankura, AAFAP, Citi and Proskauer regarding PREPA restructuring and potential assets available for settlement purposes.
Outside PR	25	Parker, Christine	6/22/2021	2.80	\$ 200.00	\$ 560.00	Update Exhibit C with time entries submitted for the period 6/13/21 - 6/19/21 for inclusion in the June 2021 monthly fee statement.
PR	54	Giese, Michael	6/22/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	201	Barrett, Dennis	6/22/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from Ducera regarding local holder tax credit idea.
PR	208	Battle, Fernando	6/22/2021	1.00	\$ 917.00	\$ 917.00	Participate in meeting with M. Acevedo (AAFAF) to discuss implementation of the Transportation Sector Reform.
PR	201	Sekhar, Nikhil	6/22/2021	0.40	\$ 371.00	\$ 148.40	Revise the cash bridge presentation to incorporate updates prepared by R. Feldman (ACG).
PR	57	Barrett, Dennis	6/23/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with representatives from Ankura, Baker Donelson and O'Melveny & Myers regarding the potential Cobra settlement.
Outside PR	25	Parker, Christine	6/23/2021	2.50	\$ 200.00	\$ 500.00	Review and revise Exhibit C time descriptions submitted for the period 6/1/21 - 6/12/21 for inclusion in the June 2021 monthly fee statement.
PR	54	Giese, Michael	6/23/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	57	Giese, Michael	6/23/2021	0.30	\$ 413.00	\$ 123.90	Perform upload of the PREPA monthly reporting package prepared by representatives from O'Melveny & Myers to Datasite.
PR	57	Giese, Michael	6/23/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of the PREPA weekly reporting package prepared by representatives from O'Melveny & Myers to Datasite.
PR	57	Battle, Fernando	6/23/2021	0.30	\$ 917.00	\$ 275.10	Review PREPA Networks materials as part of due diligence related to available PREPA assets.
PR	57	Barrett, Dennis	6/23/2021	0.60	\$ 850.00	\$ 510.00	Review PREPA Networks materials provided by the Ankura PREPA team.
PR	MA - 201	Battle, Fernando	6/23/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with V. Wong (NPG) to discuss the implications of issuing bonds without legislation.
PR	201	Barrett, Dennis	6/23/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with W. Everts (PJT) regarding status of various mediation processes.
PR	201	Barrett, Dennis	6/23/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with S. Martinez (Alix) to get latest on the Unsecured Creditors Committee mediation.
Outside PR	201	Feldman, Robert	6/23/2021	1.40	\$ 525.00	\$ 735.00	Prepare summary of year to date TSA cash performance as compared to the Conway Mackenzie cash rereforecast as part of the available cash bridge analysis requested by representatives from AAFAP.
PR	MA - 201	Barrett, Dennis	6/24/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss the tax treatment of contingent value instrument as part of the Commonwealth Plan of Adjustment.
PR	MA - 201	Battle, Fernando	6/24/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with representatives from Ankura, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss the tax treatment of contingent value instrument as part of the Commonwealth Plan of Adjustment.
PR	MA - 201	Barrett, Dennis	6/24/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura, Nixon Peabody, O'Melveny & Myers and the Oversight Board advisors to discuss the GO/PBA CUSIP exchange.
PR	MA - 201	Battle, Fernando	6/24/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from Ankura, Nixon Peabody, O'Melveny & Myers and the Oversight Board advisors to discuss the GO/PBA CUSIP exchange.
PR	MA - 201	Battle, Fernando	6/24/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from O'Melveny & Myers and Nixon Peabody to discuss the bond exchange process.
Outside PR	25	Parker, Christine	6/24/2021	2.20	\$ 200.00	\$ 440.00	Review and revise Exhibit C time descriptions submitted for the period 6/13/21 - 6/19/21 for inclusion in the June 2021 monthly fee statement.
PR	54	Giese, Michael	6/24/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	57	Battle, Fernando	6/24/2021	0.30	\$ 917.00	\$ 275.10	Review script for the monthly PREPA update call with creditors.
PR	201	Sekhar, Nikhil	6/24/2021	0.30	\$ 371.00	\$ 111.30	Perform diligence to determine the PBA first missed debt service payment as requested by D. Barrett (ACG) to provide to FOMB advisors.
PR	201	Barrett, Dennis	6/24/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with C. Saavedra (AAFAF) regarding amending the new DB plan analysis.
PR	201	Barrett, Dennis	6/24/2021	0.50	\$ 850.00	\$ 425.00	Review ERS actuarial valuations to estimate only new DB plan for Act 447 and Act 1 members.
PR	MA - 208	Giese, Michael	6/24/2021	0.40	\$ 413.00	\$ 165.20	Prepare the HTA bond allocation summary analysis schedule.
PR	MA - 208	Giese, Michael	6/24/2021	0.50	\$ 413.00	\$ 206.50	Prepare the HTA bond allocation detailed analysis schedule.
PR	MA - 208	Sekhar, Nikhil	6/24/2021	0.80	\$ 371.00	\$ 296.80	Prepare the HTA bond allocation supporting Excel schedules based on exhibits from the Morgan Stanley report.
Outside PR	MA - 208	Feldman, Robert	6/24/2021	0.90	\$ 525.00	\$ 472.50	Review and analyze the 2012 Morgan Stanley analysis as part of the HTA allocation analysis requested by representatives from AAFAP.
Outside PR	MA - 208	Feldman, Robert	6/24/2021	1.10	\$ 525.00	\$ 577.50	Prepare summary of the allocation of HTA bonds by road as part of the HTA allocation analysis requested by representatives from AAFAP.
PR	MA - 208	Giese, Michael	6/24/2021	1.40	\$ 413.00	\$ 578.20	Prepare the HTA bond allocation data set based on the 2021 Morgan Stanley report.
PR	MA - 201	Battle, Fernando	6/24/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with representatives from Citi to discuss the debt service reserve fund process.
PR	MA - 201	Barrett, Dennis	6/24/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with Government advisors to discuss GO/PBA CUSIP exchange.
Outside PR	57	Battle, Fernando	6/25/2021	0.30	\$ 917.00	\$ 275.10	Participate on the monthly conference call with PREPA creditors (partial).
Outside PR	57	Barrett, Dennis	6/25/2021	1.00	\$ 850.00	\$ 850.00	Participate on the monthly conference call with PREPA creditors.
Outside PR	MA - 201	Battle, Fernando	6/25/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez regarding exchange mechanics (partial).
Outside PR	MA - 201	Barrett, Dennis	6/25/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez regarding exchange mechanics.
Outside PR	201	Battle, Fernando	6/25/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with E. Arias (PMA) and C. Saavedra (AAFAF) to discuss the Doral tax claim.
Outside PR	25	Parker, Christine	6/25/2021	2.80	\$ 200.00	\$ 560.00	Continue to review and revise Exhibit C time descriptions for the period 6/1/21 - 6/19/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	54	Giese, Michael	6/25/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	6/25/2021	0.40	\$ 525.00	\$ 210.00	Correspond with representatives from PJT Partners, Ankura and O'Melveny & Myers regarding the posting of the disclosure statement claims on EMMA.
Outside PR	201	Battle, Fernando	6/25/2021	0.50	\$ 917.00	\$ 458.50	Review memorandum prepared by representatives from Pietrantonio Méndez & Alvarez related to the Doral Financial tax claim in preparation for call with C. Saavedra (AAFAF).
Outside PR	201	Barrett, Dennis	6/26/2021	0.60	\$ 850.00	\$ 510.00	Review pension strategy presentation for meeting with representatives from AAFAP.
Outside PR	MA - 208	Sekhar, Nikhil	6/28/2021	0.20	\$ 371.00	\$ 74.20	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to discuss revisions to the HTA bond allocation analysis.
Outside PR	MA - 208	Giese, Michael	6/28/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Sekhar (ACG) and R. Feldman (ACG) to discuss revisions to the HTA bond allocation analysis.
Outside PR	MA - 208	Feldman, Robert	6/28/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with N. Sekhar (ACG) and M. Giese (ACG) to discuss revisions to the HTA bond allocation analysis.
Outside PR	MA - 208	Barrett, Dennis	6/28/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with M. Rapaport (NP) and representatives from Ankura to discuss the HTA bond allocation analysis.
Outside PR	MA - 208	Battle, Fernando	6/28/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with M. Rapaport (NP) and representatives from Ankura to discuss the HTA bond allocation analysis.
Outside PR	MA - 208	Sekhar, Nikhil	6/28/2021	0.40	\$ 371.00	\$ 148.40	Participate on call with M. Rapaport (NP) and representatives from Ankura to discuss the HTA bond allocation analysis.
Outside PR	MA - 208	Giese, Michael	6/28/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with M. Rapaport (NP) and representatives from Ankura to discuss the HTA bond allocation analysis.
Outside PR	MA - 208	Feldman, Robert	6/28/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with M. Rapaport (NP) and representatives from Ankura to discuss the HTA bond allocation analysis.
Outside PR	MA - 208	Giese, Michael	6/28/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss the next steps regarding the HTA bond allocation analysis.
Outside PR	MA - 208	Feldman, Robert	6/28/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with M. Giese (ACG) to discuss the next steps regarding the HTA bond allocation analysis.
Outside PR	MA - 208	Sekhar, Nikhil	6/28/2021	0.70	\$ 371.00	\$ 259.70	Participate on call with M. Giese (ACG) to discuss the HTA bond allocation analysis.
Outside PR	MA - 208	Giese, Michael	6/28/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with N. Sekhar (ACG) to discuss the HTA bond allocation analysis.
Outside PR	MA - 208	Sekhar, Nikhil	6/28/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with M. Giese (ACG) to discuss revisions to the HTA bond allocation analysis.
Outside PR	MA - 208	Giese, Michael	6/28/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with N. Sekhar (ACG) to discuss revisions to the HTA bond allocation analysis.
Outside PR	201	Barrett, Dennis	6/28/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss the new conditions included in the fourth amended Plan of Adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	6/28/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss the new conditions included in the fourth amended Plan of Adjustment.
Outside PR	MA - 208	Battle, Fernando	6/28/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from Ankura to discuss HTA bond allocation by toll road methodology.
Outside PR	MA - 208	Giese, Michael	6/28/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss HTA bond allocation by toll road methodology.
Outside PR	MA - 208	Feldman, Robert	6/28/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Ankura to discuss HTA bond allocation by toll road methodology.
Outside PR	MA - 208	Sekhar, Nikhil	6/28/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with representatives from Ankura to discuss HTA bond allocation by toll road methodology.
Outside PR	MA - 208	Barrett, Dennis	6/28/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura to discuss HTA bond allocation by toll road methodology.
Outside PR	201	Barrett, Dennis	6/28/2021	0.80	\$ 850.00	\$ 680.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody regarding Plan of Adjustment legislation required and potential mechanics.
Outside PR	201	Feldman, Robert	6/28/2021	0.80	\$ 525.00	\$ 420.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody regarding Plan of Adjustment legislation required and potential mechanics.
Outside PR	201	Battle, Fernando	6/28/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) to discuss the fourth amended Plan of Adjustment.
Outside PR	201	Barrett, Dennis	6/28/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) to discuss the fourth amended Plan of Adjustment.
Outside PR	201	Battle, Fernando	6/28/2021	0.20	\$ 917.00	\$ 183.40	Review memorandum prepared by representatives from O'Melveny & Myers summarizing changes included in the fourth amended Commonwealth Plan of Adjustment.
Outside PR	25	Parker, Christine	6/28/2021	1.20	\$ 200.00	\$ 240.00	Compile and review expense receipts for travel to Puerto Rico by Ankura professionals for inclusion in the May 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	54	Giese, Michael	6/28/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Barrett, Dennis	6/28/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with W. Everts (PJT) to discuss the \$2,400 payment to each active Act 447 and Act 1 member per the fourth amended Plan of Adjustment.
Outside PR	201	Barrett, Dennis	6/28/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with J. Santambrogio (EY) regarding \$2,400 payment to each of Act 447 and Act 1 active members per the fourth amended Plan of Adjustment.
Outside PR	201	Barrett, Dennis	6/28/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with M. Yassin (OMM) regarding \$2,400 payment to each of Act 447 and Act 1 active members and rationale for this change in the Plan of Adjustment.
Outside PR	201	Barrett, Dennis	6/28/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with W. Everts (PJT) regarding status of negotiations with Unsecured Creditors Committee regarding the Unsecured Creditors Committee settlement.
Outside PR	201	Barrett, Dennis	6/28/2021	0.20	\$ 850.00	\$ 170.00	Review the O'Melveny & Myers memorandum regarding changes in the fourth amended Plan of Adjustment relative to the third amended Plan of Adjustment.
Outside PR	201	Battle, Fernando	6/28/2021	0.30	\$ 917.00	\$ 275.10	Review changes to the fourth amended Plan of Adjustment.
Outside PR	201	Battle, Fernando	6/28/2021	0.40	\$ 917.00	\$ 366.80	Review and provide preliminary responses to FOMB federal recommendations included in disclosure statement.
Outside PR	201	Barrett, Dennis	6/28/2021	0.60	\$ 850.00	\$ 510.00	Prepare analysis and draft intent of \$2,400 payment to each active Act 447 and Act 1 member included in the fourth amended Plan of Adjustment.
Outside PR	201	Feldman, Robert	6/28/2021	1.00	\$ 525.00	\$ 525.00	Review and analyze new claims and language included in the commonwealth fourth amended Plan of Adjustment.
Outside PR	201	Battle, Fernando	6/28/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Nixon Peabody to discuss the Commonwealth Plan of Adjustment bond legislation.
Outside PR	201	Barrett, Dennis	6/28/2021	1.20	\$ 850.00	\$ 1,020.00	Review redline of the fourth amended Plan of Adjustment to the third amended Plan of Adjustment to highlight any concerns to representatives from AAFAP.
Outside PR	MA - 208	Giese, Michael	6/28/2021	0.60	\$ 413.00	\$ 247.80	Prepare updated HTA bond allocation schedules based on comments received from R. Feldman (ACG).
Outside PR	208	Feldman, Robert	6/28/2021	0.60	\$ 525.00	\$ 315.00	Review and provide comments to M. Giese (ACG) regarding the HTA bond allocation analysis.
Outside PR	MA - 208	Giese, Michael	6/28/2021	1.10	\$ 413.00	\$ 454.30	Research HTA bond indentures to understand the September 2011 bond defeasance event for the HTA bond allocation Plan of Adjustment comparison schedule.
Outside PR	MA - 208	Giese, Michael	6/28/2021	1.30	\$ 413.00	\$ 536.90	Prepare the HTA bond allocation comparison schedule to Plan of Adjustment claims data.
Outside PR	MA - 208	Giese, Michael	6/28/2021	0.90	\$ 413.00	\$ 371.70	Continue to prepare and finalize the HTA bond allocation analysis.
Outside PR	208	Battle, Fernando	6/28/2021	0.70	\$ 917.00	\$ 641.90	Review the adversary complaint filed by the DRA against HTA Bondholders related to lien priority and clawback claims treatment under the Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	6/28/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Brownstein (Citi) to discuss status of release of debt service reserve fund.
Outside PR	201	Sekhar, Nikhil	6/29/2021	0.80	\$ 371.00	\$ 296.80	Participate on call with representatives from Ankura and AAFAP to discuss the cash bridge presentation and next steps.
Outside PR	201	Giese, Michael	6/29/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with representatives from Ankura and AAFAP to discuss the cash bridge presentation and next steps.
Outside PR	201	Feldman, Robert	6/29/2021	0.80	\$ 525.00	\$ 420.00	Participate on call with representatives from Ankura and AAFAP to discuss the cash bridge presentation and next steps.
Outside PR	MA - 208	Giese, Michael	6/29/2021	0.90	\$ 413.00	\$ 371.70	Participate on call with R. Feldman (ACG) to discuss the HTA bond allocation analysis.
Outside PR	MA - 208	Feldman, Robert	6/29/2021	0.90	\$ 525.00	\$ 472.50	Participate on call with M. Giese (ACG) to discuss the HTA bond allocation analysis.
Outside PR	MA - 201	Barrett, Dennis	6/29/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura, Pietrantonio Méndez & Alvarez and Nixon Peabody regarding mechanics to execute the Plan of Adjustment if legislation is not provided.
Outside PR	MA - 201	Feldman, Robert	6/29/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Ankura, Pietrantonio Méndez & Alvarez and Nixon Peabody regarding mechanics to execute the Plan of Adjustment if legislation is not provided.
Outside PR	MA - 201	Battle, Fernando	6/29/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from Ankura, Pietrantonio Méndez & Alvarez and Nixon Peabody regarding mechanics to execute the Plan of Adjustment if legislation is not provided.
Outside PR	208	Battle, Fernando	6/29/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with representatives from HTA creditors advisors, Proskauer, O'Melveny & Myers and Citi to discuss documentation related to the HTA restructuring.
Outside PR	208	Feldman, Robert	6/29/2021	0.10	\$ 525.00	\$ 52.50	Participate on call with representatives from HTA creditors advisors, Proskauer, O'Melveny & Myers and Citi to discuss documentation related to the HTA restructuring.
Outside PR	201	Barrett, Dennis	6/29/2021	0.80	\$ 850.00	\$ 680.00	Participate on call with representatives from Ankura and AAFAP regarding the Plan of Adjustment cash bridge and plan to implement.
Outside PR	201	Battle, Fernando	6/29/2021	0.80	\$ 917.00	\$ 733.60	Participate on call with representatives from Ankura and AAFAP regarding the Plan of Adjustment cash bridge and plan to implement.
Outside PR	201	Barrett, Dennis	6/29/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with J. Battle (ACG) regarding treatment of TRANS notes in the Plan of Adjustment.
PR	201	Battle, Juan Carlos	6/29/2021	0.10	\$ 684.00	\$ 68.40	Participate on call with D. Barrett (ACG) regarding treatment of TRANS notes in the Plan of Adjustment.
Outside PR	MA - 208	Barrett, Dennis	6/29/2021	0.30	\$ 850.00	\$ 255.00	Participate on the HTA bi-weekly documentation call with representatives from Proskauer, O'Melveny & Myers and creditor advisors.
Outside PR	25	Parker, Christine	6/29/2021	1.20	\$ 200.00	\$ 240.00	Update Exhibit C with additional time entries submitted for the period 6/13/21 - 6/19/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	54	Giese, Michael	6/29/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Sekhar, Nikhil	6/29/2021	0.20	\$ 371.00	\$ 74.20	Revise the cash bridge presentation to incorporate updated considerations prior to discussion with representatives from AAFAP.
Outside PR	201	Feldman, Robert	6/29/2021	0.30	\$ 525.00	\$ 157.50	Correspond with J. Battle (ACG) and representatives from PJT Partners regarding the Ports of America bonds included in the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	6/29/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with W. Everts (PJT) regarding treatment of TRANS notes in the Plan of Adjustment, status of Unsecured Creditors Committee mediation and Ambac mediation.
Outside PR	MA - 201	Battle, Fernando	6/29/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with C. Saavedra (AAFAP) to discuss withholding language related to the Commonwealth Plan of Adjustment contingent value instrument.
PR	201	Battle, Juan Carlos	6/29/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with A. Perez (AAFAP) to discuss terms and conditions of TRANS held by ACAA, State Insurance Fund and SINOT and treatment in the Plan of Adjustment.
PR	201	Battle, Juan Carlos	6/29/2021	0.40	\$ 684.00	\$ 273.60	Review the TRANS loan agreement to determine if facilities had GO guarantee and treatment under the Plan of Adjustment at the request of external auditors.
Outside PR	MA - 201	Battle, Fernando	6/29/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Brownstein (Citi) to discuss withholding tax language related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	6/29/2021	0.50	\$ 684.00	\$ 342.00	Review materials related to Ports of the America bond to determine if a CUSIP was ever assigned to the bond.
Outside PR	MA - 201	Battle, Fernando	6/29/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with D. Brownstein (Citi) to discuss the bond legislation impact on market access as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	6/29/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with S. Martinez (Alix) regarding the Unsecured Creditors Committee proposal and DS cash bridge.
Outside PR	201	Feldman, Robert	6/29/2021	1.00	\$ 525.00	\$ 525.00	Review materials and prepare speaking notes in preparation for the cash availability call with representatives from AAFAP.
Outside PR	201	Battle, Fernando	6/29/2021	0.90	\$ 917.00	\$ 825.30	Review the Oversight Board Omnibus reply to the disclosure statement objections as part of the Commonwealth Plan of Adjustment process.
Outside PR	MA - 208	Feldman, Robert	6/29/2021	0.50	\$ 525.00	\$ 262.50	Review and provide comments to M. Giese (ACG) regarding the HTA bond allocation bond series analysis.
Outside PR	MA - 208	Giese, Michael	6/29/2021	1.40	\$ 413.00	\$ 578.20	Prepare a schedule to compare the HTA bond allocation data from the Morgan Stanley report to the PR High Debt Charts Excel file to understand the principals outstanding for each series done in both analyses.
Outside PR	201	Feldman, Robert	6/30/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Ankura and Conway Mackenzie to discuss responses to available cash questions posted by representatives from Ernst & Young.
Outside PR	201	Barrett, Dennis	6/30/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura and Conway Mackenzie to discuss responses to available cash questions posted by representatives from Ernst & Young.
Outside PR	25	Parker, Christine	6/30/2021	2.00	\$ 200.00	\$ 400.00	Update Exhibit C with time entries submitted for the period 6/20/21 - 6/26/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	54	Giese, Michael	6/30/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Giese, Michael	6/30/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of the PREPA weekly reporting package prepared by representatives from O'Melveny & Myers to Datasite.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 201	Battle, Fernando	6/30/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Brownstein (Citi) to discuss possible withholding tax solutions to the contingent value instrument tax treatment.
Outside PR	201	Barrett, Dennis	6/30/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with W. Evarts (PJT) regarding the Unsecured Creditors Committee mediation, Ambac Mediation and DRA call later today.
Outside PR	201	Feldman, Robert	6/30/2021	1.30	\$ 525.00	\$ 682.50	Prepare variance analysis comparing the available cash reforecast performed in May 2021 to the current TSA cash balance in anticipation of call with representatives from Conway Mackenzie.
Outside PR	MA - 208	Battle, Fernando	6/30/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with M. Rapaport (NP) to discuss methodology related to the HTA bond allocation by toll road.
Total - Hourly Fees				291.5		\$ 179,435.20	
Total - Fees				291.5		\$ 179,435.20	





***Invoice Remittance***

July 26, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FORTY-NINTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JUNE 1, 2021 TO JUNE 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the forty-ninth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of June 1, 2021 through June 30, 2021.

Pursuant to the professional services agreement, **Contract number 2021-000104** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective November 20, 2020, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



## ***Invoice Remittance***

Re: Coronavirus Relief Fund Project

**Professional Services from June 1, 2021 to June 30, 2021**

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Professional Services	\$381,196.63
Expenses	\$412.08
<b>Total Amount Due</b>	<b>\$381,608.71</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: Coronavirus Relief Fund Project

### Professional Services from June 1, 2021 to June 30, 2021

Professional	Title	Rate	Hours	Total
Almhiemid, Samir	Associate	\$285.00	5	\$1,425.00
Bowie, Michael	Director	\$332.50	66.5	\$22,111.25
Flanagan, Ryan	Director	\$332.50	162.5	\$54,031.25
Hubin, Kent	Senior Director	\$380.00	118.8	\$45,144.00
Hull, Sarah	Managing Director	\$451.25	35	\$15,793.75
Khoury, Mya	Associate	\$285.00	1	\$285.00
Loaiza, Juan	Director	\$332.50	143.2	\$47,614.00
Maffuid, Michael	Associate	\$285.00	6.2	\$1,767.00
McAfee, Maggie	Director	\$195.00	36.5	\$7,117.50
Miller, Ken	Managing Director	\$451.25	92.5	\$41,740.63
Pasciak, Kevin	Senior Associate	\$308.75	12.9	\$3,982.88
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	150.8	\$68,048.50
Tabor, Ryan	Senior Managing Director	\$522.50	38.8	\$20,273.00
Tigert, Lori	Senior Director	\$380.00	10.7	\$4,066.00
Viramontes-Gallegos, Joel	Senior Associate	\$308.75	2.3	\$710.13
Voigt, Lindsay	Senior Associate	\$308.75	151	\$46,621.25
Yoshimura, Arren	Director	\$332.50	1.4	\$465.50
Total Hourly Fees				1035.1
<b>Total Fees</b>				<b>\$381,196.63</b>

### Summary of Expenses by Expense Category from June 1, 2021 to June 30, 2021

Expense Category	Billed Amount
Airfare/Railway	\$0.00
Lodging - PR	\$0.00
Lodging - US	\$0.00
Meals - PR	\$0.00
Meals - US	\$0.00
Other	\$0.00
Software Passthrough	\$412.08
Transportation - PR	\$0.00
Transportation - US	\$0.00
<b>TOTAL</b>	<b>\$412.08</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Almhiemid, Samir	6/2/2021	1.1	\$285.00	\$313.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to review Use of Fund template creation process for the Coronavirus Relief Fund Hospital and Coronavirus Relief Fund Municipality programs. (1.1)
Outside PR	233	Almhiemid, Samir	6/3/2021	0.2	\$285.00	\$57.00	Participate on telephone call with S. Hull (ACG) regarding questions and clarifications for populating the Phase III Use of Funds Templates for Municipalities. (0.2)
Outside PR	233	Almhiemid, Samir	6/3/2021	2	\$285.00	\$570.00	Populate the Phase III Use of Funds Templates for the Municipalities of Barranquitas, Guayanilla, Bayamón, Guaynabo, Caguas, Humacao, Camuy, Lajas, Canovanas, Las Piedras, Carolina, Moca, Ceiba and Patillas. (2)
Outside PR	233	Almhiemid, Samir	6/3/2021	1.7	\$285.00	\$484.50	Populate the Phase III Use of Funds Templates for the Municipalities of Coamo, Ponce, Comerio Salinas, Fajardo, San Lorenzo, Florida, Santa Isabel, Guayama and Villalba. (1.7)
Outside PR	233	Bowie, Michael	6/1/2021	2	\$332.50	\$665.00	Complete programming required to update error table to support Spanish language for Office of the Inspector General Agency validation. (2)
Outside PR	233	Bowie, Michael	6/1/2021	2	\$332.50	\$665.00	Conduct testing required to update error table to support Spanish language for Office of the Inspector General Agency validation. (2)
Outside PR	233	Bowie, Michael	6/1/2021	2	\$332.50	\$665.00	Design programming required to update error table to support Spanish language for Office of the Inspector General Agency validation. (2)
Outside PR	233	Bowie, Michael	6/1/2021	2	\$332.50	\$665.00	Install updated error table and supporting programming to support Spanish language for Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	6/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 6/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Bowie, Michael	6/2/2021	2	\$332.50	\$665.00	Debug issues with the Office of the Inspector General weekly reporting scripting and tables. (2)
Outside PR	233	Bowie, Michael	6/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Bowie, Michael	6/2/2021	2	\$332.50	\$665.00	Reinstall the updated error table and supporting programming to support Spanish language for Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	6/2/2021	2	\$332.50	\$665.00	Research issues with the Office of the Inspector General weekly reporting scripting and tables. (2)
Outside PR	233	Bowie, Michael	6/2/2021	2	\$332.50	\$665.00	Restore missing data from the Office of the Inspector General weekly reporting scripting and tables. (2)
Outside PR	233	Bowie, Michael	6/3/2021	2	\$332.50	\$665.00	Begin reconciliation of Office of the Inspector General reporting validation for missing and changed amounts. (2)
Outside PR	233	Bowie, Michael	6/3/2021	2	\$332.50	\$665.00	Confirm inventory validation run for Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	6/3/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Bowie, Michael	6/3/2021	2	\$332.50	\$665.00	Perform preparation to run inventory validation programs and scripts for the week of 5/30/2021 for Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	6/3/2021	2	\$332.50	\$665.00	Run inventory validation for week of Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	6/4/2021	2	\$332.50	\$665.00	Document batch 1 of the Office of the Inspector General weekly inventory validation process. (2)
Outside PR	233	Bowie, Michael	6/4/2021	2	\$332.50	\$665.00	Document batch 2 of the Office of the Inspector General weekly inventory validation process. (2)

Outside PR	233	Bowie, Michael	6/4/2021	2	\$332.50	\$665.00	Document batch 3 of the Office of the Inspector General weekly inventory validation process. (2)
Outside PR	233	Bowie, Michael	6/4/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Bowie, Michael	6/4/2021	2	\$332.50	\$665.00	Review remaining scripting and documentation needed to support agency reporting. (2)
Outside PR	233	Bowie, Michael	6/8/2021	2	\$332.50	\$665.00	Reconcile the weekly Office of the Inspector General Agency validation for the week of 6/2/2021 for Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	6/11/2021	1	\$332.50	\$332.50	Modify the inventory validation program to make it compatible with the agency weekly validation program for Office of the Inspector General reporting. (1)
Outside PR	233	Bowie, Michael	6/24/2021	2	\$332.50	\$665.00	Prepare batch 1 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Bowie, Michael	6/24/2021	2	\$332.50	\$665.00	Prepare batch 2 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Bowie, Michael	6/24/2021	2	\$332.50	\$665.00	Prepare batch 3 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Bowie, Michael	6/25/2021	2	\$332.50	\$665.00	Prepare batch 2 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Bowie, Michael	6/25/2021	2	\$332.50	\$665.00	Prepare batch 1 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Bowie, Michael	6/28/2021	2	\$332.50	\$665.00	Prepare batch 1 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Bowie, Michael	6/28/2021	2	\$332.50	\$665.00	Prepare batch 2 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Bowie, Michael	6/28/2021	2	\$332.50	\$665.00	Prepare batch 3 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Bowie, Michael	6/29/2021	2	\$332.50	\$665.00	Prepare batch 1 of inventory validation file in support of Cycle 5 Agency reporting - Period 2. (2)
Outside PR	233	Bowie, Michael	6/29/2021	2	\$332.50	\$665.00	Prepare batch 2 of inventory validation file in support of Cycle 5 Agency reporting - Period 3. (2)
Outside PR	233	Bowie, Michael	6/29/2021	2	\$332.50	\$665.00	Prepare batch 3 of inventory validation file in support of Cycle 5 Agency reporting - Period 4. (2)
Outside PR	233	Bowie, Michael	6/29/2021	2	\$332.50	\$665.00	Prepare inventory validation file in support of Cycle 5 Agency reporting - Period 1. (2)
Outside PR	233	Bowie, Michael	6/30/2021	2	\$332.50	\$665.00	Prepare batch 1 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Bowie, Michael	6/30/2021	2	\$332.50	\$665.00	Prepare batch 2 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Bowie, Michael	6/30/2021	2	\$332.50	\$665.00	Prepare batch 3 of inventory validation file in support of Cycle 5 Agency reporting. (2)
Outside PR	233	Flanagan, Ryan	6/1/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/1/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Flanagan, Ryan	6/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 6/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Flanagan, Ryan	6/1/2021	0.2	\$332.50	\$66.50	Participate on telephone call with J. Tirado (AAFAF) to discuss required updates to the Puerto Rico Strategic Disbursement Plan for the Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	233	Flanagan, Ryan	6/1/2021	1.1	\$332.50	\$365.75	Review and respond to 6/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.1)
Outside PR	233	Flanagan, Ryan	6/1/2021	0.7	\$332.50	\$232.75	Review required updates to the Puerto Rico Strategic Disbursement Plan for the Coronavirus State Fiscal Recovery Fund as requested by J. Tirado (AAFAF). (0.7)
Outside PR	233	Flanagan, Ryan	6/1/2021	2	\$332.50	\$665.00	Revise the Puerto Rico Strategic Disbursement Plan for the Coronavirus State Fiscal Recovery Fund as requested by J. Tirado (AAFAF). (2)
Outside PR	233	Flanagan, Ryan	6/1/2021	1.3	\$332.50	\$432.25	Update financial models for the Puerto Rico Strategic Disbursement Plan for the Coronavirus State Fiscal Recovery Fund based on feedback from J. Tirado (AAFAF). (1.3)

Outside PR	233	Flanagan, Ryan	6/1/2021	1.8	\$332.50	\$598.50	Update the Puerto Rico Strategic Disbursement Plan for the Coronavirus State Fiscal Recovery Fund as requested by J. Tirado (AAFAF) based on feedback from K. Miller (ACG). (1.8)
Outside PR	233	Flanagan, Ryan	6/1/2021	1.9	\$332.50	\$631.75	Update the Puerto Rico Strategic Disbursement Plan for the Coronavirus State Fiscal Recovery Fund based on feedback from J. Tirado (AAFAF) (1.9)
Outside PR	233	Flanagan, Ryan	6/1/2021	1.5	\$332.50	\$498.75	Update the Puerto Rico Strategic Disbursement Plan for the Coronavirus State Fiscal Recovery Fund based on feedback from R. Tabor (ACG). (1.5)
Outside PR	233	Flanagan, Ryan	6/1/2021	1.4	\$332.50	\$465.50	Update Use of Funds report template for the Coronavirus Relief Fund Municipality program to incorporate program changes. (1.4)
Outside PR	233	Flanagan, Ryan	6/2/2021	1.3	\$332.50	\$432.25	Create Panel Expense Adjustment reports for municipalities identified by J. Perez-Casellas (ACG) to facilitate the Coronavirus Relief Fund Municipality Lead Agency Panel to make necessary adjustments to approved eligible expenses. (1.3)
Outside PR	233	Flanagan, Ryan	6/2/2021	0.7	\$332.50	\$232.75	Create template for translating Coronavirus Relief Fund Hospital Panel decisions into Use of Funds templates. (0.7)
Outside PR	233	Flanagan, Ryan	6/2/2021	0.4	\$332.50	\$133.00	Create template for translating Coronavirus Relief Fund Municipality Panel decisions into Use of Funds templates. (0.4)
Outside PR	233	Flanagan, Ryan	6/2/2021	1.5	\$332.50	\$498.75	Create Use of Funds Reporting templates for Private Hospitals receiving funds through Phase III of the Coronavirus Relief Fund Private Hospital Program. (1.5)
Outside PR	233	Flanagan, Ryan	6/2/2021	0.4	\$332.50	\$133.00	Create Use of Funds Reporting templates for Public Hospitals receiving funds through Phase III of the Coronavirus Relief Fund Public Hospital Program. (0.4)
Outside PR	233	Flanagan, Ryan	6/2/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), J. Perez-Casellas (ACG) and R. Tabor (ACG) regarding the Puerto Rico's Coronavirus Relief Fund Strategic Disbursement. (0.4)
Outside PR	233	Flanagan, Ryan	6/2/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to review Use of Fund template creation process for the Coronavirus Relief Fund Hospital and Coronavirus Relief Fund Municipality programs. (1.1)
Outside PR	233	Flanagan, Ryan	6/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	6/2/2021	1.2	\$332.50	\$399.00	Review and respond to 6/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.2)
Outside PR	233	Flanagan, Ryan	6/2/2021	0.7	\$332.50	\$232.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 6/1/2021. (0.7)
Outside PR	233	Flanagan, Ryan	6/3/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1.2)
Outside PR	233	Flanagan, Ryan	6/3/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	6/3/2021	1	\$332.50	\$332.50	Review and respond to 6/3/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Flanagan, Ryan	6/3/2021	1.6	\$332.50	\$532.00	Review Coronavirus Relief Fund Overview of Programs and Administration Processes to determine gaps in documented processes. (1.6)
Outside PR	233	Flanagan, Ryan	6/3/2021	1.5	\$332.50	\$498.75	Revise Coronavirus Relief Fund Overview of Programs and Administration Processes based on feedback from K. Miller (ACG). (1.5)
Outside PR	233	Flanagan, Ryan	6/3/2021	0.4	\$332.50	\$133.00	Test the DocuSign application process for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.4)



Outside PR	233	Flanagan, Ryan	6/3/2021	2	\$332.50	\$665.00	Update Coronavirus Relief Fund Overview of Programs and Administration Processes based on gap determination. (2)
Outside PR	233	Flanagan, Ryan	6/3/2021	0.3	\$332.50	\$99.75	Update guidelines for the Coronavirus Relief Fund Centers for Diagnostics and Treatment based on feedback from J. Perez-Casellas (ACG). (0.3)
Outside PR	233	Flanagan, Ryan	6/4/2021	0.2	\$332.50	\$66.50	Create Panel Expense Adjustment reports for municipalities identified by J. Perez-Casellas (ACG) to facilitate the Coronavirus Relief Fund Municipality Lead Agency Panel to make necessary adjustments to approved eligible expenses. (0.2)
Outside PR	233	Flanagan, Ryan	6/4/2021	1.6	\$332.50	\$532.00	Create presentation for the 6/7/2021 announcement by the Governor of new Coronavirus State Fiscal Recovery Fund programs. (1.6)
Outside PR	233	Flanagan, Ryan	6/4/2021	1.2	\$332.50	\$399.00	Create talking points for the 6/7/2021 announcement by the Governor of new Coronavirus State Fiscal Recovery Fund programs. (1.2)
Outside PR	233	Flanagan, Ryan	6/4/2021	0.7	\$332.50	\$232.75	Create Use of Funds Reporting templates for Public Hospitals receiving funds through Phase III of the Coronavirus Relief Fund Public Hospital Program. (0.7)
Outside PR	233	Flanagan, Ryan	6/4/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with K. Miller (ACG) to review presentation and talking points for the 6/7/2021 Governor announcement of new Coronavirus State Fiscal Recovery Fund programs. (1.6)
Outside PR	233	Flanagan, Ryan	6/4/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with L. Voigt (ACG) to discuss outstanding questions regarding creation of Phase III Hospital Use of Funds templates. (0.6)
Outside PR	233	Flanagan, Ryan	6/4/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	6/4/2021	0.4	\$332.50	\$133.00	Participate on telephone call with L. Voigt (ACG), S. Hull (ACG) and J. Perez-Casellas (ACG) to clarify outstanding questions on hospitals Use of Funds template creation. (0.4)
Outside PR	233	Flanagan, Ryan	6/4/2021	0.6	\$332.50	\$199.50	Review and respond to 6/4/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	6/4/2021	1.4	\$332.50	\$465.50	Update overview outlining the status of Coronavirus Relief Fund programs, current allocations, and restricted versus unrestricted funds as requested by J. Tirado (AAFAF). (1.4)
Outside PR	233	Flanagan, Ryan	6/4/2021	0.2	\$332.50	\$66.50	Update presentation for the 6/7/2021 Governor announcement of new Coronavirus State Fiscal Recovery Fund programs based on feedback from K. Miller (ACG). (0.2)
Outside PR	233	Flanagan, Ryan	6/4/2021	0.6	\$332.50	\$199.50	Update talking points for the 6/7/2021 Governor announcement of new Coronavirus State Fiscal Recovery Fund programs based on feedback from K. Miller (ACG). (0.6)
Outside PR	233	Flanagan, Ryan	6/7/2021	1.4	\$332.50	\$465.50	Create Use of Funds Reporting templates for Public Hospitals receiving funds through Phase III of the Coronavirus Relief Fund Public Hospital Program. (1.4)
Outside PR	233	Flanagan, Ryan	6/7/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with K. Miller (ACG) to review announced Coronavirus State Fiscal Recovery Fund programs, operational mechanisms, and outstanding questions. (1.1)
Outside PR	233	Flanagan, Ryan	6/7/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and J. Perez-Casellas (ACG) regarding the Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.7)
Outside PR	233	Flanagan, Ryan	6/7/2021	1	\$332.50	\$332.50	Participate on telephone call with K. Miller (ACG) to discuss optimization opportunities for collecting countersigned grant and transfer agreements. (1)
Outside PR	233	Flanagan, Ryan	6/7/2021	1	\$332.50	\$332.50	Review and respond to 6/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Flanagan, Ryan	6/7/2021	0.9	\$332.50	\$299.25	Review the Arizona return to work program to understand operational mechanism for the Puerto Rico Coronavirus State Fiscal Recovery Fund Return to Work Incentive program. (0.9)

Outside PR	233	Flanagan, Ryan	6/8/2021	1	\$332.50	\$332.50	Create program guidelines for the Coronavirus State Fiscal Recovery Fund Educational Institutions program. (1)
Outside PR	233	Flanagan, Ryan	6/8/2021	1.4	\$332.50	\$465.50	Create program guidelines for the Coronavirus State Fiscal Recovery Fund Premium Pay program. (1.4)
Outside PR	233	Flanagan, Ryan	6/8/2021	1.1	\$332.50	\$365.75	Create program guidelines for the Coronavirus State Fiscal Recovery Fund Return to Work Incentive program. (1.1)
Outside PR	233	Flanagan, Ryan	6/8/2021	0.6	\$332.50	\$199.50	Create program guidelines for the Coronavirus State Fiscal Recovery Fund Vaccination Incentive program. (0.6)
Outside PR	233	Flanagan, Ryan	6/8/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with K. Miller (ACG) to review guidelines for Coronavirus State Fiscal Recovery Fund programs announced by the Governor. (1.5)
Outside PR	233	Flanagan, Ryan	6/8/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/8/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1.2)
Outside PR	233	Flanagan, Ryan	6/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 6/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	6/8/2021	1.4	\$332.50	\$465.50	Perform research on the Maintenance of Effort requirement for the Governor's Emergency Education Relief fund and Elementary and Secondary School Emergency Relief fund. (1.4)
Outside PR	233	Flanagan, Ryan	6/8/2021	0.8	\$332.50	\$266.00	Review and respond to 6/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	6/9/2021	1.2	\$332.50	\$399.00	Create list of outstanding questions and program details for the return-to-work incentive program established through the Coronavirus State Fiscal Recovery Fund. (1.2)
Outside PR	233	Flanagan, Ryan	6/9/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG) and J. Tirado (AAFAF) to review outstanding questions regarding the premium pay and return-to-work incentive programs established through the Coronavirus State Fiscal Recovery Fund. (1)
Outside PR	233	Flanagan, Ryan	6/9/2021	2	\$332.50	\$665.00	Participate in virtual meeting with K. Miller (ACG) to review list of outstanding questions and program details for the premium pay and return-to-work incentive programs established through the Coronavirus State Fiscal Recovery Fund. (2)
Outside PR	233	Flanagan, Ryan	6/9/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	6/9/2021	0.3	\$332.50	\$99.75	Participate on telephone call with R. Tabor (ACG) to discuss maintenance of effort requirements for school repair program as requested by J. Tirado (AAFAF). (0.3)
Outside PR	233	Flanagan, Ryan	6/9/2021	1.1	\$332.50	\$365.75	Review and respond to 6/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.1)
Outside PR	233	Flanagan, Ryan	6/9/2021	0.6	\$332.50	\$199.50	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 6/8/2021. (0.6)
Outside PR	233	Flanagan, Ryan	6/9/2021	0.9	\$332.50	\$299.25	Review list of outstanding questions and program details for the Premium Pay program established through the Coronavirus State Fiscal Recovery Fund. (0.9)
Outside PR	233	Flanagan, Ryan	6/9/2021	1.2	\$332.50	\$399.00	Review Tableau Coronavirus Relief Fund dashboard to ensure alignment with Hacienda balances. (1.2)
Outside PR	233	Flanagan, Ryan	6/10/2021	1.6	\$332.50	\$532.00	Create application and program log for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.6)
Outside PR	233	Flanagan, Ryan	6/10/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Miller (ACG) to review reporting requirements for the Improvements to Educational Institutions program established through the Coronavirus State Fiscal Recovery Fund. (0.9)
Outside PR	233	Flanagan, Ryan	6/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with L. Voigt (ACG) to review application and program log for the Coronavirus



							Relief Fund Centers for Diagnostics and Treatment program. (0.6)
Outside PR	233	Flanagan, Ryan	6/10/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1)
Outside PR	233	Flanagan, Ryan	6/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	6/10/2021	0.8	\$332.50	\$266.00	Review and respond to 6/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	6/10/2021	1.3	\$332.50	\$432.25	Update application and program log for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program based on feedback from L. Voigt (ACG). (1.3)
Outside PR	233	Flanagan, Ryan	6/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with J. Loaiza (ACG) to review DocuSign application process for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program and the associated application event log for the program. (0.2)
Outside PR	233	Flanagan, Ryan	6/11/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to discuss agency reporting requirements and process for programs established through the Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	233	Flanagan, Ryan	6/11/2021	1.4	\$332.50	\$465.50	Participate in virtual meeting with K. Miller (ACG) to review Smartsheet capability to track application and program progress for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.4)
Outside PR	233	Flanagan, Ryan	6/11/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 6/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Flanagan, Ryan	6/11/2021	0.8	\$332.50	\$266.00	Review and respond to 6/11/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	6/11/2021	0.5	\$332.50	\$166.25	Update application and program log for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program based on feedback from J. Loaiza (ACG). (0.5)
Outside PR	233	Flanagan, Ryan	6/11/2021	1.9	\$332.50	\$631.75	Update application and program log for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program based on feedback from L. Voigt (ACG). (1.9)
Outside PR	233	Flanagan, Ryan	6/11/2021	1	\$332.50	\$332.50	Update event log for the Coronavirus Relief Fund Municipality program to ensure accuracy of reported funds awarded. (1)
Outside PR	233	Flanagan, Ryan	6/11/2021	0.9	\$332.50	\$299.25	Update overview outlining the status of Coronavirus Relief Fund programs, current allocations, and restricted vs unrestricted funds as requested by S. Diaz (AAFAF). (0.9)
Outside PR	233	Flanagan, Ryan	6/14/2021	1.4	\$332.50	\$465.50	Create overview of Coronavirus Relief Fund and Coronavirus State and Local Fiscal Recovery Fund reporting requirements. (1.4)
Outside PR	233	Flanagan, Ryan	6/14/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Miller (ACG) to review overview of Coronavirus Relief Fund and Coronavirus State and Local Fiscal Recovery Fund reporting requirements. (0.9)
Outside PR	233	Flanagan, Ryan	6/14/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), J. Perez-Casellas (ACG), and R. Tabor (ACG) regarding Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.9)
Outside PR	233	Flanagan, Ryan	6/14/2021	0.7	\$332.50	\$232.75	Review and respond to 6/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Flanagan, Ryan	6/14/2021	2	\$332.50	\$665.00	Review part 200 of the Code of Federal Regulations and its impact on Puerto Rico reporting through the Coronavirus State and Local Fiscal Recovery Fund. (2)
Outside PR	233	Flanagan, Ryan	6/14/2021	0.5	\$332.50	\$166.25	Update Coronavirus Relief Fund Municipality program Use of Funds analysis based on additional report submissions. (0.5)

Outside PR	233	Flanagan, Ryan	6/14/2021	0.6	\$332.50	\$199.50	Update Coronavirus Relief Fund Municipality program Use of Funds analysis based on additional report submissions. (0.6)
Outside PR	233	Flanagan, Ryan	6/14/2021	0.8	\$332.50	\$266.00	Update overview of Coronavirus Relief Fund and Coronavirus State and Local Fiscal Recovery Fund reporting requirements based on feedback from K. Miller (ACG). (0.8)
Outside PR	233	Flanagan, Ryan	6/15/2021	1.8	\$332.50	\$598.50	Create Smartsheet tracker to track application and program details for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.8)
Outside PR	233	Flanagan, Ryan	6/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) to review Smartsheet tracker to track application and program details for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program and discuss required updates to the Coronavirus Relief Fund Strategic Disbursement Plan. (0.5)
Outside PR	233	Flanagan, Ryan	6/15/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/15/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Flanagan, Ryan	6/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 6/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Flanagan, Ryan	6/15/2021	0.8	\$332.50	\$266.00	Review and respond to 6/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	6/15/2021	1.5	\$332.50	\$498.75	Update Strategic Disbursement Plan outlining Puerto Rico program allocations under the Coronavirus State Fiscal Recovery Fund based on programs announced by the Governor. (1.5)
Outside PR	233	Flanagan, Ryan	6/15/2021	1.8	\$332.50	\$598.50	Update Strategic Disbursement Plan outlining Puerto Rico program allocations under the Coronavirus State Fiscal Recovery Fund. (1.8)
Outside PR	233	Flanagan, Ryan	6/16/2021	1.6	\$332.50	\$532.00	Create overview presentation of federal COVID-19 relief funding in Puerto Rico. (1.6)
Outside PR	233	Flanagan, Ryan	6/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	6/16/2021	0.5	\$332.50	\$166.25	Review and respond to 6/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	6/16/2021	0.4	\$332.50	\$133.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 6/15/2021. (0.4)
Outside PR	233	Flanagan, Ryan	6/16/2021	0.7	\$332.50	\$232.75	Update overview presentation of federal COVID-19 relief funding in Puerto Rico based on feedback from R. Tabor (ACG). (0.7)
Outside PR	233	Flanagan, Ryan	6/16/2021	1.3	\$332.50	\$432.25	Update Smartsheet tracker to track application and program details for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program based on feedback from K. Miller (ACG). (1.3)
Outside PR	233	Flanagan, Ryan	6/17/2021	1.2	\$332.50	\$399.00	Create overview of announced allocations to Coronavirus State Fiscal Recovery Fund programs for Puerto Rico as requested by J. Tirado (AAFAF). (1.2)
Outside PR	233	Flanagan, Ryan	6/17/2021	0.9	\$332.50	\$299.25	Create overview of performance success metrics for the Non-Profit program through the Coronavirus State Fiscal Recovery Fund. (0.9)
Outside PR	233	Flanagan, Ryan	6/17/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with L. Voigt (ACG) to review performance success metrics for the Non-Profit program through the Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Flanagan, Ryan	6/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.5)

Outside PR	233	Flanagan, Ryan	6/17/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with S. Diaz (AAFAF) and A. Potter (AAFAF) to review overview of performance success metrics for the Non-Profit program through the Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	233	Flanagan, Ryan	6/17/2021	0.6	\$332.50	\$199.50	Review and respond to 6/17/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	6/17/2021	0.6	\$332.50	\$199.50	Review Disbursement Oversight Committee Report for Phase III of the Coronavirus Relief Fund Municipality program to provide quality assurance. (0.6)
Outside PR	233	Flanagan, Ryan	6/17/2021	1.1	\$332.50	\$365.75	Review United States Treasury Frequently Asked Questions for guidance on how to allocate Coronavirus Local Fiscal Recovery Funds to Non-Entitlement Units of local government. (1.1)
Outside PR	233	Flanagan, Ryan	6/17/2021	1	\$332.50	\$332.50	Update model for allocation of Coronavirus Local Fiscal Recovery Funds to Non-Entitlement Units of local government based on United States Treasury guidance. (1)
Outside PR	233	Flanagan, Ryan	6/17/2021	0.5	\$332.50	\$166.25	Update overview of performance success metrics for the Non-Profit program through the Coronavirus State Fiscal Recovery Fund based on feedback from L. Voigt (ACG). (0.5)
Outside PR	233	Flanagan, Ryan	6/17/2021	0.8	\$332.50	\$266.00	Update overview presentation of federal COVID-19 relief funding in Puerto Rico based on feedback from R. Tabor (ACG). (0.8)
Outside PR	233	Flanagan, Ryan	6/18/2021	0.3	\$332.50	\$99.75	Review and respond to 6/18/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	6/18/2021	0.8	\$332.50	\$266.00	Update model for allocation of Coronavirus Local Fiscal Recovery Funds to Non-Entitlement Units of local government based on United States Treasury guidance. (0.8)
Outside PR	233	Flanagan, Ryan	6/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	6/21/2021	0.7	\$332.50	\$232.75	Review and respond to 6/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Flanagan, Ryan	6/21/2021	1.9	\$332.50	\$631.75	Review United States Treasury Coronavirus State and Local Fiscal Recovery Funds Recipient Compliance and Reporting Guidance. (1.9)
Outside PR	233	Flanagan, Ryan	6/21/2021	1.8	\$332.50	\$598.50	Update Strategic Disbursement Plan outlining Puerto Rico program allocations under the Coronavirus State Fiscal Recovery Fund. (1.8)
Outside PR	233	Flanagan, Ryan	6/22/2021	1	\$332.50	\$332.50	Attend United States Treasury webinar outlining reporting requirements for Coronavirus State Fiscal Recovery Fund programs. (1)
Outside PR	233	Flanagan, Ryan	6/22/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of AAFAF and K. Miller (ACG) regarding Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.8)
Outside PR	233	Flanagan, Ryan	6/22/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/22/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.8)
Outside PR	233	Flanagan, Ryan	6/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	6/22/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with representatives of Ankura to discuss Coronavirus State Fiscal Recovery Fund reporting requirements and compare against existing Coronavirus Relief Fund reporting. (1.1)
Outside PR	233	Flanagan, Ryan	6/22/2021	0.5	\$332.50	\$166.25	Participate on telephone call with K. Miller (ACG) and R. Tabor (ACG) to review memorandum outlining recommendation for establishment of the Coronavirus State Fiscal Recovery Fund - Administrative Expenses program. (0.5)

Outside PR	233	Flanagan, Ryan	6/22/2021	0.8	\$332.50	\$266.00	Review and respond to 6/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	6/23/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	6/23/2021	0.5	\$332.50	\$166.25	Review and respond to 6/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	6/23/2021	0.8	\$332.50	\$266.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 6/22/2021. (0.8)
Outside PR	233	Flanagan, Ryan	6/23/2021	1.2	\$332.50	\$399.00	Review United States Treasury Coronavirus State and Local Fiscal Recovery Funds Recipient Compliance and Reporting Guidance. (1.2)
Outside PR	233	Flanagan, Ryan	6/23/2021	1.6	\$332.50	\$532.00	Review updates to United States Treasury Frequently Asked Questions for the Coronavirus State Fiscal Recovery Fund. (1.6)
Outside PR	233	Flanagan, Ryan	6/24/2021	0.9	\$332.50	\$299.25	Attend United States Treasury webinar outlining reporting requirements for Metropolitan cities and counties with a population below 250,000 residents which received more than \$5 million of Coronavirus Local Fiscal Recovery Fund programs. (0.9)
Outside PR	233	Flanagan, Ryan	6/24/2021	1	\$332.50	\$332.50	Attend United States Treasury webinar outlining reporting requirements for Metropolitan cities and counties with a population that exceeds 250,000 residents of Coronavirus Local Fiscal Recovery Fund programs. (1)
Outside PR	233	Flanagan, Ryan	6/24/2021	1.2	\$332.50	\$399.00	Design the Coronavirus Relief Fund Centers for Diagnostics and Treatment program dashboard based on program design changes. (1.2)
Outside PR	233	Flanagan, Ryan	6/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives from Deloitte, S. Diaz (AAFAF), and K. Miller (ACG) to discuss the closeout status for Coronavirus Relief Fund programs and discuss next steps. (0.5)
Outside PR	233	Flanagan, Ryan	6/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	6/24/2021	1	\$332.50	\$332.50	Review and respond to 6/24/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Flanagan, Ryan	6/24/2021	0.6	\$332.50	\$199.50	Review updates to United States Treasury Frequently Asked Questions for the Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	233	Flanagan, Ryan	6/24/2021	1.8	\$332.50	\$598.50	Update the Coronavirus Relief Fund Centers for Diagnostics and Treatment program dashboard based on program design changes. (1.8)
Outside PR	233	Flanagan, Ryan	6/25/2021	1.1	\$332.50	\$365.75	Create application for Non-Entitlement Units of Local Government to request Coronavirus Local Fiscal Recovery Funds. (1.1)
Outside PR	233	Flanagan, Ryan	6/25/2021	1.6	\$332.50	\$532.00	Create overview of requirements and request for payment process for Non-Entitlement Units of Local Government for Coronavirus Local Fiscal Recovery Fund. (1.6)
Outside PR	233	Flanagan, Ryan	6/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Miller (ACG) and J. Perez-Casellas (ACG) to review request for payment process for Non-Entitlement Units of Local Government for Coronavirus Local Fiscal Recovery Fund. (0.3)
Outside PR	233	Flanagan, Ryan	6/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	6/25/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with S. Diaz (AAFAF), K. Miller (ACG), and J. Perez-Casellas (ACG) to review request for payment process for Non-Entitlement Units of Local Government for Coronavirus Local Fiscal Recovery Fund. (0.6)
Outside PR	233	Flanagan, Ryan	6/25/2021	0.9	\$332.50	\$299.25	Review and respond to 6/25/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.9)

Outside PR	233	Flanagan, Ryan	6/25/2021	0.8	\$332.50	\$266.00	Review United States Treasury Coronavirus State and Local Fiscal Recovery Funds Recipient Compliance and Reporting Guidance. (0.8)
Outside PR	233	Flanagan, Ryan	6/28/2021	1.1	\$332.50	\$365.75	Create electronic application for Non-Entitlement Units to apply for funding under the Coronavirus Local Fiscal Recovery Funds. (1.1)
Outside PR	233	Flanagan, Ryan	6/28/2021	1.7	\$332.50	\$565.25	Create overview of guidance to Non-Entitlement Units of Local Government on how to request Coronavirus Local Fiscal Recovery Funds. (1.7)
Outside PR	233	Flanagan, Ryan	6/28/2021	1.8	\$332.50	\$598.50	Create Smartsheet tracker to track application and program details for Non-Entitlement Units of Local Government requesting Coronavirus Local Fiscal Recovery Funds. (1.8)
Outside PR	233	Flanagan, Ryan	6/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and J. Loaiza (ACG) to review overview of guidance to Non-Entitlement Units of Local Government on how to request Coronavirus Local Fiscal Recovery Funds. (0.5)
Outside PR	233	Flanagan, Ryan	6/28/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), J. Perez-Casellas (ACG) and R. Tabor (ACG) regarding Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.9)
Outside PR	233	Flanagan, Ryan	6/28/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	6/28/2021	0.8	\$332.50	\$266.00	Review and respond to 6/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	6/28/2021	1.4	\$332.50	\$465.50	Update overview of guidance to Non-Entitlement Units of Local Government on how to request Coronavirus Local Fiscal Recovery Funds based on feedback from K. Miller (ACG). (1.4)
Outside PR	233	Flanagan, Ryan	6/29/2021	0.8	\$332.50	\$266.00	Create Request for Funding application for Agencies to request Coronavirus State Fiscal Recovery Funds. (0.8)
Outside PR	233	Flanagan, Ryan	6/29/2021	1.9	\$332.50	\$631.75	Create Smartsheet tracker to track application progress for local governments requesting Coronavirus Local Fiscal Recovery Funds. (1.9)
Outside PR	233	Flanagan, Ryan	6/29/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with K. Miller (ACG) and J. Loaiza (ACG) to review required next steps for capturing requests for funding from agencies for Coronavirus State Fiscal Recovery Fund. (1.1)
Outside PR	233	Flanagan, Ryan	6/29/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/29/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.6)
Outside PR	233	Flanagan, Ryan	6/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	6/29/2021	0.8	\$332.50	\$266.00	Review and respond to 6/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	6/29/2021	1.5	\$332.50	\$498.75	Update Smartsheet tracker to track application and program details for Non-Entitlement Units of Local Government requesting Coronavirus Local Fiscal Recovery Funds. (1.5)
Outside PR	233	Flanagan, Ryan	6/29/2021	1.4	\$332.50	\$465.50	Update Smartsheet tracker to track application progress for local governments requesting Coronavirus Local Fiscal Recovery Funds based on feedback from K. Miller (ACG). (1.4)
Outside PR	233	Flanagan, Ryan	6/29/2021	0.9	\$332.50	\$299.25	Update Smartsheet tracker to track application progress for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program based on feedback from K. Miller (ACG). (0.9)
Outside PR	233	Flanagan, Ryan	6/30/2021	1.7	\$332.50	\$565.25	Create Compliance Policies and Procedures for management of Coronavirus State Fiscal Recovery Fund. (1.7)



Outside PR	233	Flanagan, Ryan	6/30/2021	1.8	\$332.50	\$598.50	Create process flow detailing the Request for Funding process for Agencies requesting Coronavirus State Fiscal Recovery Funds. (1.8)
Outside PR	233	Flanagan, Ryan	6/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG), J. Perez-Casellas (ACG) and S. Diaz Vazquez (AAFAF) to review and update Center for Diagnosis and Treatment training material (partial). (0.5)
Outside PR	233	Flanagan, Ryan	6/30/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with J. Tirado (AAFAF), representatives of OMM, and representatives of Ankura to review compliance considerations resulting from request by AFI to increase the short column funding under the Coronavirus State Fiscal Recovery Fund. (1.2)
Outside PR	233	Flanagan, Ryan	6/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with K. Hubin (ACG) to review outstanding questions regarding Cycle 5 report to the Office of Inspector General. (0.2)
Outside PR	233	Flanagan, Ryan	6/30/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with K. Miller (ACG) and J. Loaiza (ACG) to review framework for capturing requests for funding from agencies for Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Flanagan, Ryan	6/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 6/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Flanagan, Ryan	6/30/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with S. Diaz (AAFAF) and representatives of Ankura to review reporting requirements for Department of Natural Resources and the framework for capturing requests for funding from agencies for Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Flanagan, Ryan	6/30/2021	0.8	\$332.50	\$266.00	Review and respond to 6/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Flanagan, Ryan	6/30/2021	0.5	\$332.50	\$166.25	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 6/29/2021. (0.5)
Outside PR	233	Flanagan, Ryan	6/30/2021	1	\$332.50	\$332.50	Update Compliance Policies and Procedures for management of Coronavirus State Fiscal Recovery Fund based on feedback from K. Miller (ACG). (1)
Outside PR	233	Flanagan, Ryan	6/30/2021	1.1	\$332.50	\$365.75	Update process flow detailing the Request for Funding process for Agencies requesting Coronavirus State Fiscal Recovery Funds based on feedback from K. Miller (ACG). (1.1)
Outside PR	233	Hubin, Kent	6/1/2021	1.5	\$380.00	\$570.00	Prepare and send weekly messages related to the agency Coronavirus Relief Fund expenditure weekly reporting status for the week of 6/1/2021. (1.5)
Outside PR	233	Hubin, Kent	6/1/2021	0.5	\$380.00	\$190.00	Process weekly agency reports received on 6/1/2021 for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	6/2/2021	0.5	\$380.00	\$190.00	Follow up on agency Use of Funds reporting related items. (0.5)
Outside PR	233	Hubin, Kent	6/3/2021	1	\$380.00	\$380.00	Follow up on agency Use of Funds reporting related items. (1)
Outside PR	233	Hubin, Kent	6/4/2021	1	\$380.00	\$380.00	Follow up on agency Use of Funds reporting related items. (1)
Outside PR	233	Hubin, Kent	6/4/2021	2	\$380.00	\$760.00	Follow up on agency Use of Funds reporting related items. (2)
Outside PR	233	Hubin, Kent	6/4/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with J. Loaiza (ACG) to review Office of the Inspector General report processing status. (0.2)
Outside PR	233	Hubin, Kent	6/4/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 6/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Hubin, Kent	6/4/2021	1.5	\$380.00	\$570.00	Process the PP budget transfer report for the Coronavirus Relief Fund program. (1.5)
Outside PR	233	Hubin, Kent	6/4/2021	2	\$380.00	\$760.00	Process weekly agency reports received on 6/4/2021 for the Office of the Inspector General reporting requirements. (2)

Outside PR	233	Hubin, Kent	6/7/2021	1.9	\$380.00	\$722.00	Implement improvements in the tools used to process weekly agency Coronavirus Relief Fund expenditure reporting. (1.9)
Outside PR	233	Hubin, Kent	6/7/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with K. Miller (ACG) to review status and next steps related to Puerto Rico Coronavirus Relief Fund Office of the Inspector General reporting. (0.4)
Outside PR	233	Hubin, Kent	6/7/2021	1.8	\$380.00	\$684.00	Process batch 1 of weekly agency reports received on 6/7/2021 for the Office of the Inspector General reporting requirements. (1.8)
Outside PR	233	Hubin, Kent	6/7/2021	1.9	\$380.00	\$722.00	Process batch 2 of weekly agency reports received on 6/7/2021 for the Office of the Inspector General reporting requirements. (1.9)
Outside PR	233	Hubin, Kent	6/7/2021	2	\$380.00	\$760.00	Process batch 3 of weekly agency reports received on 6/7/2021 for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	6/8/2021	1.1	\$380.00	\$418.00	Implement improvements in the tools used to process weekly agency Coronavirus Relief Fund expenditure reporting. (1.1)
Outside PR	233	Hubin, Kent	6/8/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 6/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	6/8/2021	1.8	\$380.00	\$684.00	Prepare for semi-weekly Agency Coronavirus Relief Fund Expenditure reporting status meeting scheduled for 6/9/2021. (1.8)
Outside PR	233	Hubin, Kent	6/8/2021	2	\$380.00	\$760.00	Process 6/8/2021 PP budget transfer report for Coronavirus Relief Fund funding by agency and project. (2)
Outside PR	233	Hubin, Kent	6/8/2021	1	\$380.00	\$380.00	Process batch 1 of weekly agency reports received 6/8/2021 for the Office of the Inspector General reporting requirements. (1)
Outside PR	233	Hubin, Kent	6/8/2021	2	\$380.00	\$760.00	Process batch 2 of weekly agency reports received on 6/8/2021 for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	6/9/2021	1.6	\$380.00	\$608.00	Generate updated summary and send follow-up emails to S. Diaz-Vazquez (AAFAF) regarding Agency Coronavirus Relief Fund expenditure reporting. (1.6)
Outside PR	233	Hubin, Kent	6/9/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 6/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Hubin, Kent	6/10/2021	0.5	\$380.00	\$190.00	Investigate and correct of error on activity report for Coronavirus Relief Fund agency expenditure compliance. (0.5)
Outside PR	233	Hubin, Kent	6/10/2021	1.5	\$380.00	\$570.00	Process weekly agency reports received on 6/10/2021 for the Office of the Inspector General reporting requirements. (1.5)
Outside PR	233	Hubin, Kent	6/11/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to discuss agency reporting requirements and process for programs established through the Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	233	Hubin, Kent	6/11/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 6/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Hubin, Kent	6/11/2021	1.1	\$380.00	\$418.00	Process batch 1 of weekly agency reports received on 6/11/2021 for the Office of the Inspector General reporting requirements. (1.1)
Outside PR	233	Hubin, Kent	6/11/2021	1.8	\$380.00	\$684.00	Process batch 2 of weekly agency reports received on 6/11/2021 for the Office of the Inspector General reporting requirements. (1.8)
Outside PR	233	Hubin, Kent	6/11/2021	1.9	\$380.00	\$722.00	Process batch 3 of weekly agency reports received on 6/11/2021 for the Office of the Inspector General reporting requirements. (1.9)
Outside PR	233	Hubin, Kent	6/11/2021	2	\$380.00	\$760.00	Process batch 3 of weekly agency reports received on 6/11/2021 for the Office of the Inspector General reporting requirements. (2)

Outside PR	233	Hubin, Kent	6/14/2021	1.5	\$380.00	\$570.00	Complete routine maintenance on weekly agency Coronavirus Relief Fund expenditure report processing tools and SharePoint folders. (1.5)
Outside PR	233	Hubin, Kent	6/14/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 6/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Hubin, Kent	6/14/2021	1.5	\$380.00	\$570.00	Prepare for cycle 5 of the Office of the Inspector General report by reviewing process and consolidating procedures. (1.5)
Outside PR	233	Hubin, Kent	6/14/2021	1.6	\$380.00	\$608.00	Process Batch A of the weekly agency reports received on 6/14/2021 for the Office of the Inspector General reporting requirements. (1.6)
Outside PR	233	Hubin, Kent	6/14/2021	2	\$380.00	\$760.00	Process Batch B of the weekly agency reports received on 6/14/2021 for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	6/14/2021	0.9	\$380.00	\$342.00	Process Batch C of the weekly agency reports received on 6/14/2021 for the Office of the Inspector General reporting requirements. (0.9)
Outside PR	233	Hubin, Kent	6/14/2021	0.3	\$380.00	\$114.00	Research and follow up on newly identified opportunity for improvement in the validation script associated with agency expenditure reporting intake process. (0.3)
Outside PR	233	Hubin, Kent	6/15/2021	1	\$380.00	\$380.00	Prepare weekly summary and non-compliance action plan regarding agency Use of Funds for S. Diaz Vazquez (AAFAF). (1)
Outside PR	233	Hubin, Kent	6/16/2021	0.5	\$380.00	\$190.00	Review and categorize Coronavirus Relief Fund Reporting email inbox for action by Agency, Hospital, and Municipality teams. (0.5)
Outside PR	233	Hubin, Kent	6/17/2021	1.3	\$380.00	\$494.00	Process 6/15/2021 PP budget transfer report for Coronavirus Relief Fund funding by agency and project. (1.3)
Outside PR	233	Hubin, Kent	6/17/2021	0.7	\$380.00	\$266.00	Process weekly agency reports received on 6/17/2021 for the Office of the Inspector General reporting requirements. (0.7)
Outside PR	233	Hubin, Kent	6/18/2021	2	\$380.00	\$760.00	Process weekly agency reports received on 6/18/2021 for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	6/21/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 6/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Hubin, Kent	6/21/2021	2	\$380.00	\$760.00	Process Batch A of weekly agency reports received 6/21/2021 for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	6/21/2021	2	\$380.00	\$760.00	Process Batch B of weekly agency reports received 6/21/2021 for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	6/21/2021	2	\$380.00	\$760.00	Process Batch C of weekly agency reports received 6/21/2021 for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	6/21/2021	0.8	\$380.00	\$304.00	Review materials provided by the United States Treasury regarding reporting requirements for Coronavirus State and Local Fiscal Recovery Funds authorized by the American Rescue Plan Act. (0.8)
Outside PR	233	Hubin, Kent	6/22/2021	0.4	\$380.00	\$152.00	Generate weekly status for week ending 6/18/2021 for agency expenditures related to Office of the Inspector General Coronavirus Relief Fund reporting requirements. (0.4)
Outside PR	233	Hubin, Kent	6/22/2021	1	\$380.00	\$380.00	Participate in United States Treasury State and Local Fiscal Recovery Funds webinar providing overview of reporting requirements for States and Territories. (1)
Outside PR	233	Hubin, Kent	6/22/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 6/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Hubin, Kent	6/22/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with representatives of Ankura to discuss Coronavirus State Fiscal Recovery Fund reporting requirements and compare against existing Coronavirus Relief Fund reporting. (1.1)



Outside PR	233	Hubin, Kent	6/22/2021	1.6	\$380.00	\$608.00	Process 6/15/2021 PP budget transfer report for Coronavirus Relief Fund funding by agency and project. (1.6)
Outside PR	233	Hubin, Kent	6/22/2021	2	\$380.00	\$760.00	Process Batch A of weekly agency reports received 6/22/2021 for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	6/22/2021	1.6	\$380.00	\$608.00	Process Batch B of weekly agency reports received 6/22/2021 for the Office of the Inspector General reporting requirements. (1.6)
Outside PR	233	Hubin, Kent	6/22/2021	1	\$380.00	\$380.00	Process Batch C of weekly agency reports received 6/22/2021 for the Office of the Inspector General reporting requirements. (1)
Outside PR	233	Hubin, Kent	6/23/2021	0.3	\$380.00	\$114.00	Follow up after meeting with S. Díaz Vázquez (AAFAF) to review status of Office of the Inspector General weekly reports. (0.3)
Outside PR	233	Hubin, Kent	6/23/2021	1.5	\$380.00	\$570.00	Generate and begin to populate test file for 2021-Q2 cycle 5 Office of Inspector General report submission. (1.5)
Outside PR	233	Hubin, Kent	6/23/2021	0.6	\$380.00	\$228.00	Implement improvement in agency expenditure tracking report to handle agencies that are awarded additional funding after a period of exhausted funds related to Office of Inspector General requirements. (0.6)
Outside PR	233	Hubin, Kent	6/23/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Loaiza (ACG) and S. Díaz Vázquez (AAFAF) to review status of Office of the Inspector General weekly reports. (0.5)
Outside PR	233	Hubin, Kent	6/23/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 6/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Hubin, Kent	6/23/2021	0.4	\$380.00	\$152.00	Prepare for meeting with S. Díaz Vázquez (AAFAF) to review status of Office of the Inspector General weekly reports. (0.4)
Outside PR	233	Hubin, Kent	6/23/2021	1.8	\$380.00	\$684.00	Process Batch A of the 6/25/2021 weekly agency reports for the Office of Inspector General reporting requirements. (1.8)
Outside PR	233	Hubin, Kent	6/23/2021	0.5	\$380.00	\$190.00	Review current agency expenditure reporting reconciliation status in preparation for 2021-Q2 cycle 5 Office of Inspector General report submission. (0.5)
Outside PR	233	Hubin, Kent	6/23/2021	2	\$380.00	\$760.00	Review cycle 4 report in preparation for 2021-Q2 cycle 5 Office of Inspector General report submission. (2)
Outside PR	233	Hubin, Kent	6/24/2021	0.9	\$380.00	\$342.00	Participate in United States Treasury State and Local Fiscal Recovery Funds webinar overview of reporting requirements for Metropolitan cities and counties with a population below 250,000 residents which received more than \$5 million. (0.9)
Outside PR	233	Hubin, Kent	6/24/2021	1	\$380.00	\$380.00	Participate in United States Treasury State and Local Fiscal Recovery Funds webinar overview of reporting requirements for Metropolitan cities and counties with a population that exceeds 250,000 residents. (1)
Outside PR	233	Hubin, Kent	6/24/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 6/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Hubin, Kent	6/24/2021	1.9	\$380.00	\$722.00	Review batch 1 of 06/23/2021 agency expenditure reporting reconciliation status in preparation for 2021-Q2 cycle 5 Office of Inspector General report submission. (1.9)
Outside PR	233	Hubin, Kent	6/24/2021	2	\$380.00	\$760.00	Review batch 2 of 06/23/2021 agency expenditure reporting reconciliation status in preparation for 2021-Q2 cycle 5 Office of Inspector General report submission. (2)
Outside PR	233	Hubin, Kent	6/24/2021	2	\$380.00	\$760.00	Review batch 3 of 06/23/2021 agency expenditure reporting reconciliation status in preparation for 2021-Q2 cycle 5 Office of Inspector General report submission. (2)
Outside PR	233	Hubin, Kent	6/25/2021	2	\$380.00	\$760.00	Generate aggregate data template to expedite processing for future quarterly report preparation for Office of Inspector General. (2)
Outside PR	233	Hubin, Kent	6/25/2021	1.9	\$380.00	\$722.00	Generate expenditure reconciliation template to expedite iteration processing for quarterly report preparation for Office of Inspector General. (1.9)

Outside PR	233	Hubin, Kent	6/25/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 6/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Hubin, Kent	6/25/2021	0.7	\$380.00	\$266.00	Prepare aggregate data template to expedite processing for future quarterly report preparation for Office of Inspector General. (0.7)
Outside PR	233	Hubin, Kent	6/25/2021	1.3	\$380.00	\$494.00	Review batch 1 of cycle 4 aggregate data submission in preparation for 2021-Q2 cycle 5 Office of Inspector General report submission. (1.3)
Outside PR	233	Hubin, Kent	6/25/2021	2	\$380.00	\$760.00	Review batch 2 of cycle 4 aggregate data submission in preparation for 2021-Q2 cycle 5 Office of Inspector General report submission. (2)
Outside PR	233	Hubin, Kent	6/28/2021	2	\$380.00	\$760.00	Continue to identify action items based on report inventory analysis for 6/28/2021 in preparation for the 2021-Q2 cycle 5 Office of Inspector General report submission. (2)
Outside PR	233	Hubin, Kent	6/28/2021	2	\$380.00	\$760.00	Identify action items based on report inventory analysis for 6/28/2021 in preparation for the 2021-Q2 cycle 5 Office of Inspector General report submission. (2)
Outside PR	233	Hubin, Kent	6/28/2021	2	\$380.00	\$760.00	Identify process gaps for review in preparation for the 2021-Q2 cycle 5 Office of Inspector General report submission. (2)
Outside PR	233	Hubin, Kent	6/28/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with B. Lopez (CST), S. Díaz Vázquez (AAFAF) and J. Loaiza (ACG) to provide guidance on how to complete and send the weekly Office of the Inspector General report. (0.5)
Outside PR	233	Hubin, Kent	6/28/2021	0.8	\$380.00	\$304.00	Reviewed agency report inventory analysis for 6/28/2021 data with M. Bowie (ACG) in preparation for the 2021-Q2 cycle 5 Office of Inspector General report submission. (0.8)
Outside PR	233	Hubin, Kent	6/28/2021	0.7	\$380.00	\$266.00	Update aggregate data template to expedite processing for future quarterly report preparation for Office of Inspector General. (0.7)
Outside PR	233	Hubin, Kent	6/29/2021	1.9	\$380.00	\$722.00	Compile batch 1 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.9)
Outside PR	233	Hubin, Kent	6/29/2021	2	\$380.00	\$760.00	Compile batch 2 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (2)
Outside PR	233	Hubin, Kent	6/29/2021	1.6	\$380.00	\$608.00	Compile batch 3 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.6)
Outside PR	233	Hubin, Kent	6/29/2021	0.6	\$380.00	\$228.00	Generate weekly status for week ending 6/25/2021 for agency expenditures related to Office of the Inspector General Coronavirus Relief Fund reporting requirements. (0.6)
Outside PR	233	Hubin, Kent	6/29/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with A. Yoshimura (ACG) to collaborate on 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (0.5)
Outside PR	233	Hubin, Kent	6/29/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) to review tasks, progress, and next steps related to the Puerto Rico Coronavirus Relief Fund program and Office of Inspector General reporting. (0.5)
Outside PR	233	Hubin, Kent	6/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 6/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Hubin, Kent	6/29/2021	0.8	\$380.00	\$304.00	Reviewed agency report inventory analysis for 6/29/2021 data with M. Bowie (ACG) in preparation for the 2021-Q2 cycle 5 Office of Inspector General report submission. (0.8)
Outside PR	233	Hubin, Kent	6/30/2021	1.9	\$380.00	\$722.00	Compile batch 1 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.9)
Outside PR	233	Hubin, Kent	6/30/2021	2	\$380.00	\$760.00	Compile batch 2 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (2)

Outside PR	233	Hubin, Kent	6/30/2021	1.3	\$380.00	\$494.00	Compile batch 3 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.3)
Outside PR	233	Hubin, Kent	6/30/2021	1.6	\$380.00	\$608.00	Compile batch 4 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.6)
Outside PR	233	Hubin, Kent	6/30/2021	0.4	\$380.00	\$152.00	Generate draft interim reporting template for Department of Natural Resources use on funding from the Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Hubin, Kent	6/30/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with A. Yoshimura (ACG) to collaborate on 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (0.9)
Outside PR	233	Hubin, Kent	6/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) to review tasks, progress, and next steps related to the Puerto Rico Coronavirus Relief Fund program and Office of Inspector General reporting. (0.5)
Outside PR	233	Hubin, Kent	6/30/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with R. Flanagan (ACG) to review outstanding questions regarding Cycle 5 report to the Office of Inspector General. (0.2)
Outside PR	233	Hubin, Kent	6/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 6/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Hubin, Kent	6/30/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with S. Diaz (AAFAF) and representatives of Ankura to review reporting requirements for Department of Natural Resources and the framework for capturing requests for funding from agencies for Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Hull, Sarah	6/1/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/1/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Hull, Sarah	6/1/2021	0.8	\$451.25	\$361.00	Participate on telephone call with L. Voigt (ACG) regarding design of Use of Funds training for Municipalities and Hospitals. (0.8)
Outside PR	233	Hull, Sarah	6/1/2021	0.6	\$451.25	\$270.75	Update the month over month comparison of Use of Funds for municipalities. (0.6)
Outside PR	233	Hull, Sarah	6/1/2021	1.8	\$451.25	\$812.25	Update Use of Funds Analysis for Municipalities that submitted May 2021 reports over the last week. (1.8)
Outside PR	233	Hull, Sarah	6/2/2021	0.9	\$451.25	\$406.13	Complete compliance review for municipalities Arecibo and Culebra. (0.9)
Outside PR	233	Hull, Sarah	6/2/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to review Use of Fund template creation process for the Coronavirus Relief Fund Hospital and Coronavirus Relief Fund Municipality programs. (1.1)
Outside PR	233	Hull, Sarah	6/2/2021	1.2	\$451.25	\$541.50	Update the Public Hospital Use of Funds analysis for May 2021 reporting cycle. (1.2)
Outside PR	233	Hull, Sarah	6/3/2021	0.6	\$451.25	\$270.75	Complete compliance review for second application for municipality Cabo Rojas. (0.6)
Outside PR	233	Hull, Sarah	6/3/2021	2	\$451.25	\$902.50	Complete Use of Funds templates for 16 Private Hospitals. (2)
Outside PR	233	Hull, Sarah	6/3/2021	0.5	\$451.25	\$225.63	Complete Use of Funds templates for 5 Private Hospitals. (0.5)
Outside PR	233	Hull, Sarah	6/3/2021	2	\$451.25	\$902.50	Develop training materials for the Phase III presentation for Private Hospitals. (2)
Outside PR	233	Hull, Sarah	6/3/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs (partial). (1)
Outside PR	233	Hull, Sarah	6/3/2021	0.2	\$451.25	\$90.25	Participate on telephone call with S. Almhiemid (ACG) regarding questions and clarifications for populating the Phase III Use of Funds Templates for Municipalities. (0.2)
Outside PR	233	Hull, Sarah	6/4/2021	0.2	\$451.25	\$90.25	Begin compliance review for municipality Cayey. (0.2)
Outside PR	233	Hull, Sarah	6/4/2021	1.1	\$451.25	\$496.38	Complete revisions to the presentation for hospital Use of Funds training. (1.1)

Outside PR	233	Hull, Sarah	6/4/2021	0.2	\$451.25	\$90.25	Enter compliance review notes for municipality Cabo Rojas. (0.2)
Outside PR	233	Hull, Sarah	6/4/2021	0.9	\$451.25	\$406.13	Participate on telephone call with L. Voigt (ACG) and J. Perez-Casellas (ACG) to review presentation for hospitals Use of Funds training. (0.9)
Outside PR	233	Hull, Sarah	6/4/2021	0.2	\$451.25	\$90.25	Participate on telephone call with L. Voigt (ACG) to clarify process for completing hospitals Use of Funds templates. (0.2)
Outside PR	233	Hull, Sarah	6/4/2021	0.4	\$451.25	\$180.50	Participate on telephone call with R. Flanagan (ACG), L. Voigt (ACG) and J. Perez-Casellas (ACG) to clarify outstanding questions on hospitals Use of Funds template creation. (0.4)
Outside PR	233	Hull, Sarah	6/4/2021	0.6	\$451.25	\$270.75	Update Municipal Use of Funds template for use in the training materials and live demonstration. (0.6)
Outside PR	233	Hull, Sarah	6/7/2021	0.4	\$451.25	\$180.50	Complete Compliance Review for municipality Cayey. (0.4)
Outside PR	233	Hull, Sarah	6/7/2021	0.7	\$451.25	\$315.88	Complete compliance review for municipality Ciales. (0.7)
Outside PR	233	Hull, Sarah	6/7/2021	0.9	\$451.25	\$406.13	Complete quality control of private hospital Use of Funds templates for Phase III and make corrections for 25% between minimum and maximum. (0.9)
Outside PR	233	Hull, Sarah	6/7/2021	1.5	\$451.25	\$676.88	Participate in webinar training for Private and Public hospitals. (1.5)
Outside PR	233	Hull, Sarah	6/7/2021	0.7	\$451.25	\$315.88	Participate on telephone call with representatives of Ankura to review and update presentation for Municipalities Phase III Use of Funds Training. (0.7)
Outside PR	233	Hull, Sarah	6/7/2021	0.6	\$451.25	\$270.75	Update municipality Use of Funds Analysis with Reports received in the last week. (0.6)
Outside PR	233	Hull, Sarah	6/7/2021	0.6	\$451.25	\$270.75	Update private hospital Use of Funds Analysis with Reports received in the last two weeks. (0.6)
Outside PR	233	Hull, Sarah	6/8/2021	0.6	\$451.25	\$270.75	Complete compliance review for municipality Vega Alta. (0.6)
Outside PR	233	Hull, Sarah	6/8/2021	1.3	\$451.25	\$586.63	Complete compliance review section for status report for municipality Canovanas. (1.3)
Outside PR	233	Hull, Sarah	6/8/2021	0.8	\$451.25	\$361.00	Complete compliance review section for status report for municipality Cieba. (0.8)
Outside PR	233	Hull, Sarah	6/8/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/8/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs (partial). (1)
Outside PR	233	Hull, Sarah	6/8/2021	0.4	\$451.25	\$180.50	Participate on telephone calls with L. Voigt (ACG) regarding private hospitals Use of Funds template creation. (0.4)
Outside PR	233	Hull, Sarah	6/10/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1)
Outside PR	233	Hull, Sarah	6/10/2021	0.5	\$451.25	\$225.63	Update Use of Funds analyses based on corrected report submissions. (0.5)
Outside PR	233	Hull, Sarah	6/17/2021	1.8	\$451.25	\$812.25	Complete review of supporting materials for 12 vehicles, including translation, for municipality Arecibo, update compliance review impressions, and summarize findings. (1.8)
Outside PR	233	Hull, Sarah	6/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.5)
Outside PR	233	Hull, Sarah	6/21/2021	0.8	\$451.25	\$361.00	Complete Compliance Review for Private Hospital Damas. (0.8)
Outside PR	233	Hull, Sarah	6/21/2021	1.8	\$451.25	\$812.25	Research and review submitted Use of Funds templates for private hospital San Juan Capistrano in response to inquiry. (1.8)
Outside PR	233	Hull, Sarah	6/21/2021	0.1	\$451.25	\$45.13	Update Use of Funds analysis for private hospitals. (0.1)
Outside PR	233	Hull, Sarah	6/22/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/22/2021 and answer any

							outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.8)
Outside PR	233	Hull, Sarah	6/22/2021	0.7	\$451.25	\$315.88	Review and update May 2021 and June 2021 Use of Funds submissions for Private Hospital San Juan Capistrano. (0.7)
Outside PR	233	Hull, Sarah	6/23/2021	0.5	\$451.25	\$225.63	Participate on telephone call with L. Gonzalez, W. Gonzalez and L. Soto (San Juan Capestrano) and J. Perez-Casellas (ACG) to discuss reclassification of certain expenses under Phase II of the Coronavirus Relief Fund Private Hospital Program and clarify questions pertaining to Phase III (partial). (0.5)
Outside PR	233	Khoury, Mya	6/11/2021	1	\$285.00	\$285.00	Participate in virtual meeting with M. Maffuid (ACG) to troubleshoot missing awarded and disbursed amounts in Coronavirus Relief Fund Dashboard. (1)
Outside PR	233	Loaiza, Juan	6/1/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/1/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Loaiza, Juan	6/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 6/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Loaiza, Juan	6/1/2021	2	\$332.50	\$665.00	Process 6/1/2021 Office of the Inspector General Weekly Reports and tracker updates. (2)
Outside PR	233	Loaiza, Juan	6/1/2021	0.5	\$332.50	\$166.25	Reach out to hospitals to send Corporate Resolution for Agreements signature process. (0.5)
Outside PR	233	Loaiza, Juan	6/1/2021	2	\$332.50	\$665.00	Review DocuSign process for signatures and resolution attachment process. (2)
Outside PR	233	Loaiza, Juan	6/1/2021	1.2	\$332.50	\$399.00	Review validation errors for agency Use of Funds reporting and coordinate with Ankura team for implementation. (1.2)
Outside PR	233	Loaiza, Juan	6/1/2021	0.5	\$332.50	\$166.25	Send e-mail follow up to agencies about errors with 6/1/2021 Office of the Inspector General Weekly Reports. (0.5)
Outside PR	233	Loaiza, Juan	6/1/2021	1	\$332.50	\$332.50	Update Hospitals DocuSign Templates. (1)
Outside PR	233	Loaiza, Juan	6/2/2021	2	\$332.50	\$665.00	Create 15 Use of Funds templates for municipalities. (2)
Outside PR	233	Loaiza, Juan	6/2/2021	1	\$332.50	\$332.50	Generate all Use of Funds templates for each municipality and hospital for representatives of Ankura team to update. (1)
Outside PR	233	Loaiza, Juan	6/2/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to review Use of Fund template creation process for the Coronavirus Relief Fund Hospital and Coronavirus Relief Fund Municipality programs. (1.1)
Outside PR	233	Loaiza, Juan	6/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Loaiza, Juan	6/2/2021	0.5	\$332.50	\$166.25	Participate on telephone call with S. Snajurjo (CEE) to review and clarify issues with not receiving weekly Office of the Inspector General Reports from CEE. (0.5)
Outside PR	233	Loaiza, Juan	6/2/2021	1.5	\$332.50	\$498.75	Process 6/2/2021 Office of the Inspector General Weekly Reports and tracker updates. (1.5)
Outside PR	233	Loaiza, Juan	6/2/2021	1	\$332.50	\$332.50	Review and follow up with Municipalities with incomplete Phase III applications. (1)
Outside PR	233	Loaiza, Juan	6/2/2021	0.5	\$332.50	\$166.25	Review Office of the Inspector General Report validation of file for error and logs. (0.5)
Outside PR	233	Loaiza, Juan	6/2/2021	0.8	\$332.50	\$266.00	Send e-mail follow up to agencies about errors with 6/2/2021 Office of the Inspector General Weekly Report. (0.8)
Outside PR	233	Loaiza, Juan	6/3/2021	2	\$332.50	\$665.00	Create 30 Use of Funds templates for Private hospitals. (2)
Outside PR	233	Loaiza, Juan	6/3/2021	1.5	\$332.50	\$498.75	Create and test Center for Diagnosis and Treatment application using PowerForms in DocuSign. (1.5)
Outside PR	233	Loaiza, Juan	6/3/2021	0.5	\$332.50	\$166.25	Follow up with A. Escudero (AAFAF) about issues with emails getting to Coronavirus Relief Fund Reporting mailbox. (0.5)



Outside PR	233	Loaiza, Juan	6/3/2021	0.3	\$332.50	\$99.75	Follow-up with agencies regarding errors with Office of the Inspector General Weekly Reports. (0.3)
Outside PR	233	Loaiza, Juan	6/3/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1.2)
Outside PR	233	Loaiza, Juan	6/3/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Loaiza, Juan	6/3/2021	0.4	\$332.50	\$133.00	Participate on telephone call with K. Miller (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.4)
Outside PR	233	Loaiza, Juan	6/3/2021	0.3	\$332.50	\$99.75	Participate on telephone call with M. Rivera (Police) to clarify issues with their weekly Office of the Inspector General Report. (0.3)
Outside PR	233	Loaiza, Juan	6/3/2021	0.5	\$332.50	\$166.25	Review issues with Use of Funds template in SharePoint (0.5)
Outside PR	233	Loaiza, Juan	6/3/2021	1	\$332.50	\$332.50	Review PowerForms functionalities in DocuSign. (1)
Outside PR	233	Loaiza, Juan	6/4/2021	1	\$332.50	\$332.50	Follow-up with agencies regarding errors with Office of the Inspector General Weekly Reports (1)
Outside PR	233	Loaiza, Juan	6/4/2021	2	\$332.50	\$665.00	Inventory Private Hospitals Phase I, Phase II, Phase II Round II agreements. (2)
Outside PR	233	Loaiza, Juan	6/4/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with K. Hubin (ACG) to review Office of the Inspector General report processing status. (0.2)
Outside PR	233	Loaiza, Juan	6/4/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Loaiza, Juan	6/4/2021	2	\$332.50	\$665.00	Process 6/4/2021 Office of the Inspector General Weekly Reports and tracker updates. (2)
Outside PR	233	Loaiza, Juan	6/4/2021	0.8	\$332.50	\$266.00	Review issues with mid max allocations for Private Hospitals Use of Funds. (0.8)
Outside PR	233	Loaiza, Juan	6/4/2021	0.5	\$332.50	\$166.25	Update and send HIMA San Pablo - Centro Medico del Turabo Phase II Round II and Phase III Agreements with Corporate Resolution to Hacienda for signature using DocuSign. (0.5)
Outside PR	233	Loaiza, Juan	6/4/2021	0.2	\$332.50	\$66.50	Update corporate resolution for public and private hospitals. (0.2)
Outside PR	233	Loaiza, Juan	6/4/2021	0.5	\$332.50	\$166.25	Update incomplete Phase III Ciales applications. (0.5)
Outside PR	233	Loaiza, Juan	6/4/2021	1.5	\$332.50	\$498.75	Update Private Hospital agreements tracker in Smartsheets. (1.5)
Outside PR	233	Loaiza, Juan	6/7/2021	1.5	\$332.50	\$498.75	Conduct Hospitals Phase III Use of Funds training. (1.5)
Outside PR	233	Loaiza, Juan	6/7/2021	0.5	\$332.50	\$166.25	Follow up with agencies regarding errors with Office of the Inspector General Weekly Reports. (0.5)
Outside PR	233	Loaiza, Juan	6/7/2021	0.7	\$332.50	\$232.75	Participate on telephone call with representatives of Ankura to review and update presentation for Municipalities Phase III Use of Funds Training. (0.7)
Outside PR	233	Loaiza, Juan	6/7/2021	0.5	\$332.50	\$166.25	Process 6/7/2021 Office of the Inspector General Weekly Reports and tracker updates. (0.5)
Outside PR	233	Loaiza, Juan	6/7/2021	0.5	\$332.50	\$166.25	Review and respond to 6/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Loaiza, Juan	6/7/2021	2	\$332.50	\$665.00	Review and update materials for Municipalities Use of Funds Training. (2)
Outside PR	233	Loaiza, Juan	6/7/2021	2	\$332.50	\$665.00	Translate Municipalities Use of Funds Training presentation to Spanish. (2)
Outside PR	233	Loaiza, Juan	6/7/2021	0.3	\$332.50	\$99.75	Update incomplete Phase III Ciales applications. (0.3)
Outside PR	233	Loaiza, Juan	6/8/2021	2	\$332.50	\$665.00	Conduct municipalities Phase III Use of Funds training. (2)
Outside PR	233	Loaiza, Juan	6/8/2021	2	\$332.50	\$665.00	Conduct quality review of Phase III Use of Funds templates. (2)
Outside PR	233	Loaiza, Juan	6/8/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/8/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1.2)

Outside PR	233	Loaiza, Juan	6/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 6/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	6/8/2021	0.4	\$332.50	\$133.00	Participate on telephone call with L. Voigt (ACG) to discuss strategy to perform quality control on Municipalities Use of Funds templates. (0.4)
Outside PR	233	Loaiza, Juan	6/8/2021	0.5	\$332.50	\$166.25	Review and respond to 6/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Loaiza, Juan	6/8/2021	1.7	\$332.50	\$565.25	Review Office of the Inspector General reporting communication templates and update a language and Spanish translations. (1.7)
Outside PR	233	Loaiza, Juan	6/9/2021	2	\$332.50	\$665.00	Catalog, review and update tracker for 47 fully signed Hospital agreements. (2)
Outside PR	233	Loaiza, Juan	6/9/2021	0.9	\$332.50	\$299.25	Correction of Municipalities Use of Funds Reports typos. (0.9)
Outside PR	233	Loaiza, Juan	6/9/2021	1.5	\$332.50	\$498.75	Follow up with agencies regarding errors with Office of the Inspector General Weekly Reports. (1.5)
Outside PR	233	Loaiza, Juan	6/9/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Loaiza, Juan	6/9/2021	1.2	\$332.50	\$399.00	Participate on telephone call with L. Voigt (ACG) and J. Perez-Casellas (ACG) regarding draft communication to Municipalities related to Phase III Use of Funds reporting. (1.2)
Outside PR	233	Loaiza, Juan	6/9/2021	0.5	\$332.50	\$166.25	Process 6/7/2021 Office of the Inspector General Weekly Reports and tracker updates. (0.5)
Outside PR	233	Loaiza, Juan	6/9/2021	0.5	\$332.50	\$166.25	Set up new Center for Diagnosis and Treatment DocuSign account and PowerForms template. (0.5)
Outside PR	233	Loaiza, Juan	6/9/2021	1.5	\$332.50	\$498.75	Translate an updated communication to Municipalities for Use of Funds templates. (1.5)
Outside PR	233	Loaiza, Juan	6/10/2021	2	\$332.50	\$665.00	Create database with all private hospitals signed agreements, including who signed it, email and title to reach out for corporate resolution. (2)
Outside PR	233	Loaiza, Juan	6/10/2021	0.6	\$332.50	\$199.50	Create Public Hospitals Phase III Agreement Template for DocuSign. (0.6)
Outside PR	233	Loaiza, Juan	6/10/2021	1	\$332.50	\$332.50	Gather information and send 3 Private Hospitals Round II Phase II and Round III agreements to be sign trough the DocuSign platform. (1)
Outside PR	233	Loaiza, Juan	6/10/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1)
Outside PR	233	Loaiza, Juan	6/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Loaiza, Juan	6/10/2021	0.2	\$332.50	\$66.50	Participate on telephone call with K. Miller (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.2)
Outside PR	233	Loaiza, Juan	6/10/2021	0.3	\$332.50	\$99.75	Review issues with Office of the Inspector General reports log. (0.3)
Outside PR	233	Loaiza, Juan	6/10/2021	2	\$332.50	\$665.00	Update and review Private Hospitals signed agreements tracker and contact list. (2)
Outside PR	233	Loaiza, Juan	6/11/2021	1	\$332.50	\$332.50	Follow up with 8 municipalities to offer support for the Use of Funds reports. (1)
Outside PR	233	Loaiza, Juan	6/11/2021	0.5	\$332.50	\$166.25	Follow up with agencies regarding errors with Office of the Inspector General Weekly Reports. (0.5)
Outside PR	233	Loaiza, Juan	6/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with R. Flanagan (ACG) to review DocuSign application process for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program and the associated application event log for the program. (0.2)
Outside PR	233	Loaiza, Juan	6/11/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 6/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.6)

Outside PR	233	Loaiza, Juan	6/11/2021	0.2	\$332.50	\$66.50	Participate on telephone call with L. Voigt (ACG) regarding Use of Funds inquiry from Municipality of San Sebastian. (0.2)
Outside PR	233	Loaiza, Juan	6/11/2021	0.5	\$332.50	\$166.25	Reply to municipalities requesting the Use of Funds training presentation and recording. (0.5)
Outside PR	233	Loaiza, Juan	6/11/2021	1	\$332.50	\$332.50	Review and update Center for Diagnosis and Treatment Application Form and DocuSign Template and PowerForm. (1)
Outside PR	233	Loaiza, Juan	6/11/2021	2	\$332.50	\$665.00	Send all Public Hospital Phase III agreements through DocuSign. (2)
Outside PR	233	Loaiza, Juan	6/11/2021	0.5	\$332.50	\$166.25	Send missing Phase II Agreements to Public Hospitals for signature. (0.5)
Outside PR	233	Loaiza, Juan	6/11/2021	0.5	\$332.50	\$166.25	Update municipalities and hospitals contact lists. (0.5)
Outside PR	233	Loaiza, Juan	6/11/2021	1	\$332.50	\$332.50	Update Phase III signed agreements received from Municipalities. (1)
Outside PR	233	Loaiza, Juan	6/14/2021	2	\$332.50	\$665.00	Contact Municipalities to confirm they received Phase III Use of Funds Template and answer any questions. (2)
Outside PR	233	Loaiza, Juan	6/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with R. Tabor (ACG) to review current state functional organization background for research Federal Transit Administration Grantee status regulations (0.2)
Outside PR	233	Loaiza, Juan	6/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Loaiza, Juan	6/14/2021	0.8	\$332.50	\$266.00	Review and follow up with E. Cotto (DACO) regarding questions over weekly Office of the Inspector General Report issues. (0.8)
Outside PR	233	Loaiza, Juan	6/14/2021	0.2	\$332.50	\$66.50	Update corporate resolution for public and private hospitals. (0.2)
Outside PR	233	Loaiza, Juan	6/14/2021	0.2	\$332.50	\$66.50	Update fully signed transfer agreements for 2 municipalities. (0.2)
Outside PR	233	Loaiza, Juan	6/15/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/15/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Loaiza, Juan	6/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 6/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Loaiza, Juan	6/15/2021	0.7	\$332.50	\$232.75	Prepare report for countersignature of Municipality and Hospital agreements for the Coronavirus Relief Fund program (0.7)
Outside PR	233	Loaiza, Juan	6/15/2021	1	\$332.50	\$332.50	Reprocess Office of the Inspector General Weekly Report for week ending 6/11/2021 and review errors. (1)
Outside PR	233	Loaiza, Juan	6/15/2021	0.5	\$332.50	\$166.25	Review and respond to 6/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Loaiza, Juan	6/15/2021	0.4	\$332.50	\$133.00	Send Caribbean Heath Agreements though DocuSign. (0.4)
Outside PR	233	Loaiza, Juan	6/15/2021	1	\$332.50	\$332.50	Send e-mail follow up to agencies about errors with 6/15/2021 Office of the Inspector General Weekly Reports. (1)
Outside PR	233	Loaiza, Juan	6/15/2021	0.2	\$332.50	\$66.50	Update municipalities and hospitals contact lists. (0.2)
Outside PR	233	Loaiza, Juan	6/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Loaiza, Juan	6/21/2021	1	\$332.50	\$332.50	Review and respond to 6/21/2021 Coronavirus Relief Fund Hospitals inbox messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Loaiza, Juan	6/21/2021	0.5	\$332.50	\$166.25	Review Office of the Inspector General Weekly review file for information issues and process improvement. (0.5)
Outside PR	233	Loaiza, Juan	6/21/2021	2	\$332.50	\$665.00	Review Private Hospitals Agreements status and update list of signed agreements. (2)
Outside PR	233	Loaiza, Juan	6/21/2021	1.5	\$332.50	\$498.75	Send 14 Hazard Pay Agreements via DocuSign for Private Hospital signature. (1.5)



Outside PR	233	Loaiza, Juan	6/21/2021	1	\$332.50	\$332.50	Send e-mail follow up to agencies about errors and missing reports with 6/21/2021 Office of the Inspector General Weekly Report (1)
Outside PR	233	Loaiza, Juan	6/21/2021	1.5	\$332.50	\$498.75	Update Municipalities Phase III signed agreements tracker and updated agreements to long form. (1.5)
Outside PR	233	Loaiza, Juan	6/22/2021	0.6	\$332.50	\$199.50	Develop and send communication to representatives of Agencies to request Office of the Inspector General Reports by Monday 6/28/2021. (0.6)
Outside PR	233	Loaiza, Juan	6/22/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/22/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.8)
Outside PR	233	Loaiza, Juan	6/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Loaiza, Juan	6/22/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with representatives of Ankura to discuss Coronavirus State Fiscal Recovery Fund reporting requirements and compare against existing Coronavirus Relief Fund reporting. (1.1)
Outside PR	233	Loaiza, Juan	6/22/2021	1	\$332.50	\$332.50	Participate in webinar with the United States Treasury to review the Coronavirus State Fiscal Recovery Fund reporting requirements for the State and Local Fiscal Recovery Funds. (1)
Outside PR	233	Loaiza, Juan	6/22/2021	2	\$332.50	\$665.00	Review the Compliance and Reporting Guidance for the State and Local Fiscal Recovery Funds. (2)
Outside PR	233	Loaiza, Juan	6/22/2021	1	\$332.50	\$332.50	Send 14 Phase II Round II Agreements via DocuSign for Private Hospital signature. (1)
Outside PR	233	Loaiza, Juan	6/22/2021	1.3	\$332.50	\$432.25	Send e-mail follow up to agencies about errors and missing reports with 6/22/2021 Office of the Inspector General Weekly Report (1.3)
Outside PR	233	Loaiza, Juan	6/23/2021	0.2	\$332.50	\$66.50	Communication with J. Keys (ACG) regarding a member of COR3 request for contact information. (0.2)
Outside PR	233	Loaiza, Juan	6/23/2021	1	\$332.50	\$332.50	Continue to update and consolidate Public Hospitals Agreement Tracker. (1)
Outside PR	233	Loaiza, Juan	6/23/2021	1	\$332.50	\$332.50	Follow up with agencies regarding Office of the Inspector General Weekly Reports. (1)
Outside PR	233	Loaiza, Juan	6/23/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Hubin (ACG) and S. Díaz Vázquez (AAFAF) to review status of Office of the Inspector General weekly reports. (0.5)
Outside PR	233	Loaiza, Juan	6/23/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Loaiza, Juan	6/23/2021	0.4	\$332.50	\$133.00	Participate on telephone call with K. Miller (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.4)
Outside PR	233	Loaiza, Juan	6/23/2021	1	\$332.50	\$332.50	Review Coronavirus Relief Fund Playbook. (1)
Outside PR	233	Loaiza, Juan	6/23/2021	1	\$332.50	\$332.50	Send 14 Phase III Agreements via DocuSign for Private Hospital signature. (1)
Outside PR	233	Loaiza, Juan	6/23/2021	2	\$332.50	\$665.00	Update and consolidate Private Hospitals Agreement Tracker. (2)
Outside PR	233	Loaiza, Juan	6/24/2021	1	\$332.50	\$332.50	Download and store agreements signed by hospitals and update respective tracker. (1)
Outside PR	233	Loaiza, Juan	6/24/2021	0.7	\$332.50	\$232.75	Follow up with agencies regarding Office of the Inspector General Weekly Reports. (0.7)
Outside PR	233	Loaiza, Juan	6/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Loaiza, Juan	6/24/2021	1	\$332.50	\$332.50	Participate in webinar with the United States Treasury to review the Coronavirus State Fiscal Recovery Fund reporting requirements for the areas with less than 250,000 people. (1)
Outside PR	233	Loaiza, Juan	6/24/2021	1	\$332.50	\$332.50	Participate in webinar with the United States Treasury to review the Coronavirus State Fiscal Recovery Fund reporting requirements for the areas with more than 250,000 people. (1)

Outside PR	233	Loaiza, Juan	6/24/2021	0.5	\$332.50	\$166.25	Prepare summary for United States Treasury Reporting requirements. (0.5)
Outside PR	233	Loaiza, Juan	6/24/2021	1	\$332.50	\$332.50	Update and respond to Phase III signed agreements and other requests from Municipalities. (1)
Outside PR	233	Loaiza, Juan	6/25/2021	1	\$332.50	\$332.50	Download and store agreements signed by hospitals and update respective trackers. (1)
Outside PR	233	Loaiza, Juan	6/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Loaiza, Juan	6/25/2021	1.3	\$332.50	\$432.25	Process 6/25/2021 Office of the Inspector General Weekly Reports and tracker updates. (1.3)
Outside PR	233	Loaiza, Juan	6/25/2021	0.7	\$332.50	\$232.75	Respond to inquiries about Center for Diagnosis and Treatment application process. (0.7)
Outside PR	233	Loaiza, Juan	6/25/2021	0.5	\$332.50	\$166.25	Review Hospitals and Municipalities trackers in Smartsheets. (0.5)
Outside PR	233	Loaiza, Juan	6/25/2021	1.5	\$332.50	\$498.75	Send 10 Phase II Round II and III Agreements via DocuSign for Private Hospital signature. (1.5)
Outside PR	233	Loaiza, Juan	6/25/2021	1	\$332.50	\$332.50	Update Private Hospitals contact list in DocuSign. (1)
Outside PR	233	Loaiza, Juan	6/25/2021	0.5	\$332.50	\$166.25	Write and send communication to clarify issues related to Office of the Inspector General Rapports. (0.5)
Outside PR	233	Loaiza, Juan	6/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with B. Lopez (CST), S. Díaz Vázquez (AAFAF) and K. Hubin (ACG) to provide guidance on how to complete and send the weekly Office of the Inspector General report. (0.5)
Outside PR	233	Loaiza, Juan	6/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review overview of guidance to Non-Entitlement Units of Local Government on how to request Coronavirus Local Fiscal Recovery Funds. (0.5)
Outside PR	233	Loaiza, Juan	6/28/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 6/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Loaiza, Juan	6/28/2021	0.2	\$332.50	\$66.50	Prepare for meeting with representatives of CST about weekly Office of the Inspector General reports. (0.2)
Outside PR	233	Loaiza, Juan	6/28/2021	2	\$332.50	\$665.00	Process 20 Office of the Inspector General Weekly Reports for 6/28/2021. (2)
Outside PR	233	Loaiza, Juan	6/28/2021	0.7	\$332.50	\$232.75	Review and respond to 6/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico inboxes. (0.7)
Outside PR	233	Loaiza, Juan	6/28/2021	1.5	\$332.50	\$498.75	Troubleshoot Office of the Inspector General reports macro for errors with submitted reports. (1.5)
Outside PR	233	Loaiza, Juan	6/28/2021	0.2	\$332.50	\$66.50	Update Coronavirus Relief Fund Reporting inbox password and inform team. (0.2)
Outside PR	233	Loaiza, Juan	6/28/2021	2	\$332.50	\$665.00	Update tracker and send communications for 6/28/2021 Office of the Inspector General Reports. (2)
Outside PR	233	Loaiza, Juan	6/29/2021	0.4	\$332.50	\$133.00	Download and store agreements signed by municipalities and update respective tracker. (0.4)
Outside PR	233	Loaiza, Juan	6/29/2021	0.5	\$332.50	\$166.25	Forward Center for Diagnosis and Treatment training invitation to contacts that inquired about the funding. (0.5)
Outside PR	233	Loaiza, Juan	6/29/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review required next steps for capturing requests for funding from agencies for Coronavirus State Fiscal Recovery Fund. (1.1)
Outside PR	233	Loaiza, Juan	6/29/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/29/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.6)
Outside PR	233	Loaiza, Juan	6/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 6/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Loaiza, Juan	6/29/2021	2	\$332.50	\$665.00	Prepare Center for Diagnosis and Treatment training material. (2)
Outside PR	233	Loaiza, Juan	6/29/2021	1.5	\$332.50	\$498.75	Review and research material about the Coronavirus State Fiscal Recovery Fund. (1.5)

Outside PR	233	Loaiza, Juan	6/29/2021	0.5	\$332.50	\$166.25	Review and respond to 6/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico inboxes. (0.5)
Outside PR	233	Loaiza, Juan	6/29/2021	1.5	\$332.50	\$498.75	Write communications template for Coronavirus State Fiscal Recovery Fund Requests for Funds for agencies. (1.5)
Outside PR	233	Loaiza, Juan	6/30/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with J. Perez-Casellas (ACG), R. Flanagan (ACG) and S. Diaz Vazquez (AAFAF) to review and update Center for Diagnosis and Treatment training material. (1.1)
Outside PR	233	Loaiza, Juan	6/30/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review framework for capturing requests for funding from agencies for Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Loaiza, Juan	6/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 6/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Loaiza, Juan	6/30/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with S. Diaz (AAFAF) and representatives of Ankura to review reporting requirements for Department of Natural Resources and the framework for capturing requests for funding from agencies for Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Loaiza, Juan	6/30/2021	1.5	\$332.50	\$498.75	Prepare a one-page process review for Agencies Requests of Coronavirus State Fiscal Recovery Fund funds. (1.5)
Outside PR	233	Loaiza, Juan	6/30/2021	1.1	\$332.50	\$365.75	Prepare and review Non-Entitlement Unit program announcement communications in both Spanish and English. (1.1)
Outside PR	233	Loaiza, Juan	6/30/2021	0.5	\$332.50	\$166.25	Prepare instructions to complete the Coronavirus State Fiscal Recovery Fund template report in Spanish. (0.5)
Outside PR	233	Loaiza, Juan	6/30/2021	0.5	\$332.50	\$166.25	Prepare training follow-up email for Center for Diagnosis and Treatment training. (0.5)
Outside PR	233	Loaiza, Juan	6/30/2021	0.5	\$332.50	\$166.25	Review and respond to 6/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico inboxes. (0.5)
Outside PR	233	Loaiza, Juan	6/30/2021	1	\$332.50	\$332.50	Review and update communications template for Coronavirus State Fiscal Recovery Fund Requests for Funds for agencies. (1)
Outside PR	233	Loaiza, Juan	6/30/2021	0.5	\$332.50	\$166.25	Review and update reporting template for Coronavirus State Fiscal Recovery Fund DNR reporting. (0.5)
Outside PR	233	Maffuid, Michael	6/3/2021	1	\$285.00	\$285.00	Address issues with Tableau connectivity that result in some aspects of Coronavirus Relief Fund Dashboard displaying outdated information. (1)
Outside PR	233	Maffuid, Michael	6/7/2021	0.1	\$285.00	\$28.50	Refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda) and reformatting dashboard to best display new data. (0.1)
Outside PR	233	Maffuid, Michael	6/8/2021	1	\$285.00	\$285.00	Investigate recent issues with data structure in underlying Coronavirus Relief Fund event log files that are used in the Coronavirus Relief Fund Tableau Dashboard. (1)
Outside PR	233	Maffuid, Michael	6/8/2021	0.1	\$285.00	\$28.50	Refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda) and reformatting dashboard to best display new data. (0.1)
Outside PR	233	Maffuid, Michael	6/9/2021	0.1	\$285.00	\$28.50	Refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda) and reformatting dashboard to best display new data. (0.1)
Outside PR	233	Maffuid, Michael	6/10/2021	1	\$285.00	\$285.00	Analyze underlying data files behind the Coronavirus Relief Fund Tableau Dashboard to ensure proper formatting and allow all automatic updates to process smoothly. (2.4)
Outside PR	233	Maffuid, Michael	6/10/2021	0.1	\$285.00	\$28.50	Refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda) and reformatting dashboard to best display new data. (0.1)
Outside PR	233	Maffuid, Michael	6/10/2021	1.4	\$285.00	\$399.00	Update underlying data files behind the Coronavirus Relief Fund Tableau Dashboard to ensure proper formatting and allow all automatic updates to process smoothly. (2.4)

Outside PR	233	Maffuid, Michael	6/11/2021	1	\$285.00	\$285.00	Participate in virtual meeting with M. Khoury (ACG) to troubleshoot missing awarded and disbursed amounts in Coronavirus Relief Fund Dashboard. (1)
Outside PR	233	Maffuid, Michael	6/29/2021	0.4	\$285.00	\$114.00	Run AAFAF reporting process to update Coronavirus Relief Fund Dashboards in Tableau. (0.4)
Outside PR	233	McAfee, Maggie	6/1/2021	0.5	\$195.00	\$97.50	Prepare project invoice for April 2021. (0.5)
Outside PR	233	McAfee, Maggie	6/4/2021	1	\$195.00	\$195.00	Prepare labor codes for May 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	6/8/2021	1.2	\$195.00	\$234.00	Continue to prepare labor codes for May 2021 fee statement. (1.2)
Outside PR	233	McAfee, Maggie	6/8/2021	1.3	\$195.00	\$253.50	Continue to prepare labor codes for May 2021 fee statement. (1.3)
Outside PR	233	McAfee, Maggie	6/8/2021	0.7	\$195.00	\$136.50	Prepare labor codes for May 2021 fee statement. (0.7)
Outside PR	233	McAfee, Maggie	6/8/2021	0.8	\$195.00	\$156.00	Prepare labor codes for May 2021 fee statement. (0.8)
Outside PR	233	McAfee, Maggie	6/9/2021	1.2	\$195.00	\$234.00	Continue to prepare labor codes for May 2021 fee statement. (1.2)
Outside PR	233	McAfee, Maggie	6/9/2021	1.3	\$195.00	\$253.50	Continue to prepare labor codes for May 2021 fee statement. (1.3)
Outside PR	233	McAfee, Maggie	6/9/2021	0.5	\$195.00	\$97.50	Prepare labor codes for May 2021 fee statement. (.5)
Outside PR	233	McAfee, Maggie	6/9/2021	0.7	\$195.00	\$136.50	Prepare labor codes for May 2021 fee statement. (0.7)
Outside PR	233	McAfee, Maggie	6/9/2021	0.8	\$195.00	\$156.00	Prepare labor codes for May 2021 fee statement. (0.8)
Outside PR	233	McAfee, Maggie	6/9/2021	1.5	\$195.00	\$292.50	Review and revise labor codes for May 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	6/9/2021	2	\$195.00	\$390.00	Review and revise labor codes for May 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	6/10/2021	0.9	\$195.00	\$175.50	Continue to prepare labor codes for May 2021 fee statement. (0.9)
Outside PR	233	McAfee, Maggie	6/10/2021	1.1	\$195.00	\$214.50	Continue to prepare labor codes for May 2021 fee statement. (1.1)
Outside PR	233	McAfee, Maggie	6/10/2021	1.2	\$195.00	\$234.00	Continue to prepare labor codes for May 2021 fee statement. (1.2)
Outside PR	233	McAfee, Maggie	6/10/2021	0.5	\$195.00	\$97.50	Prepare labor codes for May 2021 fee statement. (.5)
Outside PR	233	McAfee, Maggie	6/10/2021	0.8	\$195.00	\$156.00	Prepare labor codes for May 2021 fee statement. (0.8)
Outside PR	233	McAfee, Maggie	6/10/2021	1.5	\$195.00	\$292.50	Review and revise labor codes for May 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	6/10/2021	2	\$195.00	\$390.00	Review and revise labor codes for May 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	6/11/2021	0.7	\$195.00	\$136.50	Continue to prepare labor codes for May 2021 fee statement. (0.7)
Outside PR	233	McAfee, Maggie	6/11/2021	0.8	\$195.00	\$156.00	Continue to prepare labor codes for May 2021 fee statement. (0.8)
Outside PR	233	McAfee, Maggie	6/11/2021	1.5	\$195.00	\$292.50	Finalize labor codes for May 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	6/11/2021	2	\$195.00	\$390.00	Finalize labor codes for May 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	6/11/2021	1.2	\$195.00	\$234.00	Review and revise labor codes for May 2021 fee statement. (1.2)
Outside PR	233	McAfee, Maggie	6/11/2021	1.3	\$195.00	\$253.50	Review and revise labor codes for May 2021 fee statement. (1.3)
Outside PR	233	McAfee, Maggie	6/23/2021	0.5	\$195.00	\$97.50	Prepare project invoice for May 2021. (0.5)
Outside PR	233	McAfee, Maggie	6/24/2021	1.5	\$195.00	\$292.50	Continue to prepare project invoice for May 2021. (1.5)
Outside PR	233	McAfee, Maggie	6/24/2021	2	\$195.00	\$390.00	Continue to prepare project invoice for May 2021. (2)
Outside PR	233	McAfee, Maggie	6/24/2021	0.5	\$195.00	\$97.50	Prepare project invoice for May 2021. (0.5)
Outside PR	233	McAfee, Maggie	6/25/2021	0.5	\$195.00	\$97.50	Review and revise project invoice for May 2021. (0.5)
Outside PR	233	McAfee, Maggie	6/25/2021	1.5	\$195.00	\$292.50	Review and revise project invoice for May 2021. (1.5)
Outside PR	233	McAfee, Maggie	6/30/2021	1	\$195.00	\$195.00	Finalize project invoice for May 2021. (1)
Outside PR	233	Miller, Ken	6/1/2021	1.5	\$451.25	\$676.88	Apply updates from J. Tirado (AAFAF) to the Strategic Disbursement Plan. (1.5)
Outside PR	233	Miller, Ken	6/1/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with R. Tabor (ACG) and L. Tigert (ACG) to review planning priorities for the Fiscal Recovery Programs Office to support Coronavirus Relief Fund and other pandemic recovery programs. (0.7)
Outside PR	233	Miller, Ken	6/1/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/1/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.7)

Outside PR	233	Miller, Ken	6/1/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 6/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	6/1/2021	2	\$451.25	\$902.50	Prepare and make revisions to the Strategic Disbursement Plan including organization, examples, and other additional content. (2)
Outside PR	233	Miller, Ken	6/1/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 6/2/2021 for Puerto Rico Coronavirus Relief Fund. (0.7)
Outside PR	233	Miller, Ken	6/1/2021	2	\$451.25	\$902.50	Proofread and make minor revisions to the Strategic Disbursement Plan prior to compiling final version to send to AAFAF. (2)
Outside PR	233	Miller, Ken	6/1/2021	0.8	\$451.25	\$361.00	Review and respond to 6/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Miller, Ken	6/2/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF, R. Flanagan (ACG), J. Perez-Casellas (ACG) and R. Tabor (ACG) regarding the Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.4)
Outside PR	233	Miller, Ken	6/2/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 6/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	6/2/2021	1.5	\$451.25	\$676.88	Prepare Smartsheet updates to provide updated signature tracking and reporting for the Puerto Rico Coronavirus Recovery program. (1.5)
Outside PR	233	Miller, Ken	6/2/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 6/3/2021 for Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/2/2021	0.4	\$451.25	\$180.50	Review and respond to 6/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	6/3/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1.2)
Outside PR	233	Miller, Ken	6/3/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 6/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	6/3/2021	0.4	\$451.25	\$180.50	Participate on telephone call with J. Loaiza (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.4)
Outside PR	233	Miller, Ken	6/3/2021	0.7	\$451.25	\$315.88	Participate on telephone call with R. Tabor (ACG) to review progress and issues in the Coronavirus Relief Fund program, Certified Fiscal Plan Implementation program and related projects. (0.7)
Outside PR	233	Miller, Ken	6/3/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 6/4/2021 for Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	6/3/2021	0.6	\$451.25	\$270.75	Review and respond to 6/3/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	6/4/2021	1.6	\$451.25	\$722.00	Participate in virtual meeting with R. Flanagan (ACG) to review presentation and talking points for the 6/7/2021 Governor announcement of new Coronavirus State Fiscal Recovery Fund programs. (1.6)
Outside PR	233	Miller, Ken	6/4/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 6/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/4/2021	0.5	\$451.25	\$225.63	Participate on telephone call with L. Voigt (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.5)
Outside PR	233	Miller, Ken	6/4/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.5)
Outside PR	233	Miller, Ken	6/4/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 6/7/2021 for Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/4/2021	0.4	\$451.25	\$180.50	Review and respond to 6/4/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	6/7/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with K. Hubin (ACG) to review status and next steps related to Puerto Rico



							Coronavirus Relief Fund Office of the Inspector General reporting. (0.4)
Outside PR	233	Miller, Ken	6/7/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with R. Flanagan (ACG) to review announced Coronavirus State Fiscal Recovery Fund programs, operational mechanisms, and outstanding questions. (1.1)
Outside PR	233	Miller, Ken	6/7/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of AAFAF, R. Flanagan (ACG), and J. Perez-Casellas (ACG) regarding the Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.7)
Outside PR	233	Miller, Ken	6/7/2021	1	\$451.25	\$451.25	Participate on telephone call with R. Flanagan (ACG) to discuss optimization opportunities for collecting countersigned grant and transfer agreements. (1)
Outside PR	233	Miller, Ken	6/7/2021	0.3	\$451.25	\$135.38	Review actions from evening check-in meeting with J. Tirado (AAFAF), prioritize and communicate key next day tasks for 6/8/2021. (0.3)
Outside PR	233	Miller, Ken	6/7/2021	0.5	\$451.25	\$225.63	Review and respond to 6/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	6/8/2021	1.5	\$451.25	\$676.88	Participate in virtual meeting with R. Flanagan (ACG) to review guidelines for Coronavirus State Fiscal Recovery Fund programs announced by the Governor. (1.5)
Outside PR	233	Miller, Ken	6/8/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/8/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1.2)
Outside PR	233	Miller, Ken	6/8/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 6/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	6/8/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 6/9/2021 for Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/8/2021	0.6	\$451.25	\$270.75	Review and respond to 6/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	6/9/2021	1	\$451.25	\$451.25	Participate in virtual meeting with R. Flanagan (ACG) and J. Tirado (AAFAF) to review outstanding questions regarding the premium pay and return-to-work incentive programs established through the Coronavirus State Fiscal Recovery Fund. (1)
Outside PR	233	Miller, Ken	6/9/2021	2	\$451.25	\$902.50	Participate in virtual meeting with R. Flanagan (ACG) to review list of outstanding questions and program details for the premium pay and return-to-work incentive programs established through the Coronavirus State Fiscal Recovery Fund. (2)
Outside PR	233	Miller, Ken	6/9/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 6/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/9/2021	0.5	\$451.25	\$225.63	Prepare summary of outstanding questions regarding the premium pay and return-to-work incentive programs established through the Coronavirus State Fiscal Recovery Fund for J. Tirado (AAFAF). (0.5)
Outside PR	233	Miller, Ken	6/9/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 6/10/2021 for Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	6/9/2021	0.3	\$451.25	\$135.38	Review and respond to 6/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	6/10/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with R. Flanagan (ACG) to review reporting requirements for the Improvements to Educational Institutions program established through the Coronavirus State Fiscal Recovery Fund. (0.9)
Outside PR	233	Miller, Ken	6/10/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1)
Outside PR	233	Miller, Ken	6/10/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 6/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)

Outside PR	233	Miller, Ken	6/10/2021	0.2	\$451.25	\$90.25	Participate on telephone call with J. Loaiza (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.2)
Outside PR	233	Miller, Ken	6/10/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 6/11/2021 for Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	6/10/2021	0.4	\$451.25	\$180.50	Review and respond to 6/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	6/11/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with R. Flanagan (ACG) and K. Hubin (ACG) to discuss agency reporting requirements and process for programs established through the Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	233	Miller, Ken	6/11/2021	1.4	\$451.25	\$631.75	Participate in virtual meeting with R. Flanagan (ACG) to review Smartsheet capability to track application and program progress for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.4)
Outside PR	233	Miller, Ken	6/11/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 6/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Miller, Ken	6/11/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.5)
Outside PR	233	Miller, Ken	6/11/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 6/14/2021 for Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	6/11/2021	0.6	\$451.25	\$270.75	Review and respond to 6/11/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	6/14/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with R. Flanagan (ACG) to review overview of Coronavirus Relief Fund and Coronavirus State and Local Fiscal Recovery Fund reporting requirements. (0.9)
Outside PR	233	Miller, Ken	6/14/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of AAFAF, R. Flanagan (ACG), J. Perez-Casellas (ACG), and R. Tabor (ACG) regarding Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.9)
Outside PR	233	Miller, Ken	6/14/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 6/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/14/2021	0.6	\$451.25	\$270.75	Review actions from evening check-in meeting with J. Tirado (AAFAF), prioritize and communicate key next day tasks for 6/15/2021. (0.6)
Outside PR	233	Miller, Ken	6/14/2021	0.5	\$451.25	\$225.63	Review and respond to 6/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	6/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Flanagan (ACG) to review Smartsheet tracker to track application and program details for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program and discuss required updates to the Coronavirus Relief Fund Strategic Disbursement Plan. (0.5)
Outside PR	233	Miller, Ken	6/15/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/15/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Miller, Ken	6/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 6/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	6/15/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 6/16/2021 for Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	6/15/2021	1	\$451.25	\$451.25	Review and refine next steps and plan for reporting of Coronavirus Relief Fund activity to the federal Office of the Inspector General. (1)
Outside PR	233	Miller, Ken	6/15/2021	0.6	\$451.25	\$270.75	Review and respond to 6/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)

Outside PR	233	Miller, Ken	6/16/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 6/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/16/2021	0.4	\$451.25	\$180.50	Participate on telephone call with L. Voigt (ACG) to conduct in biweekly project check-in meeting. (0.4)
Outside PR	233	Miller, Ken	6/16/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 6/17/2021 for Puerto Rico Coronavirus Relief Fund. (0.7)
Outside PR	233	Miller, Ken	6/16/2021	0.8	\$451.25	\$361.00	Review and refine next steps and plan for reporting of Coronavirus Relief Fund activity to the federal Office of the Inspector General. (0.8)
Outside PR	233	Miller, Ken	6/16/2021	0.4	\$451.25	\$180.50	Review and respond to 6/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	6/21/2021	0.4	\$451.25	\$180.50	Perform review of Ankura time entries for work performed in prior month, review and validate time entries and ensure accuracy of monthly billing for services related to the Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/21/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 6/22/2021 for Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Miller, Ken	6/21/2021	0.5	\$451.25	\$225.63	Review and respond to 6/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	6/22/2021	1	\$451.25	\$451.25	Attend United States Treasury webinar on Use of Funds reporting requirements for pandemic relief programs as they relate to state and territory governments. (1)
Outside PR	233	Miller, Ken	6/22/2021	1.2	\$451.25	\$541.50	Document draft letter for S. Batista (AAFAF) related to administrative costs and develop framework for a recommendation of an Administrative Cost program. (1.2)
Outside PR	233	Miller, Ken	6/22/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of AAFAF and R. Flanagan (ACG) regarding Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.8)
Outside PR	233	Miller, Ken	6/22/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 6/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/22/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Flanagan (ACG) and R. Tabor (ACG) to review memorandum outlining recommendation for establishment of the Coronavirus State Fiscal Recovery Fund - Administrative Expenses program. (0.5)
Outside PR	233	Miller, Ken	6/22/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 6/23/2021 for Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	6/22/2021	0.7	\$451.25	\$315.88	Review and respond to 6/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	6/23/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 6/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/23/2021	0.4	\$451.25	\$180.50	Participate on telephone call with J. Loaiza (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.4)
Outside PR	233	Miller, Ken	6/23/2021	0.5	\$451.25	\$225.63	Participate on telephone call with S. Batista (AAFAF) related to administrative costs and develop framework for a recommendation of an Administrative Cost program. (0.5)
Outside PR	233	Miller, Ken	6/23/2021	1.5	\$451.25	\$676.88	Perform review of Ankura time entries for work performed in prior month, review and validate time entries and ensure accuracy of monthly billing for services related to the Coronavirus Relief Fund. (1.5)
Outside PR	233	Miller, Ken	6/23/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 6/24/2021 for Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Miller, Ken	6/23/2021	0.7	\$451.25	\$315.88	Review and respond to 6/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	6/24/2021	1	\$451.25	\$451.25	Attend United States Treasury webinar on Use of Funds reporting requirements for pandemic relief programs as they relate to large metropolitan cities. (1)



Outside PR	233	Miller, Ken	6/24/2021	0.7	\$451.25	\$315.88	Attend United States Treasury webinar on Use of Funds reporting requirements for pandemic relief programs as they relate to non-entitlement units of government. (0.7)
Outside PR	233	Miller, Ken	6/24/2021	1.5	\$451.25	\$676.88	Develop draft recommendation for J. Tirado (AAFAF) related to establishment of an Administrative Funds project for the pandemic response programs. (1.5)
Outside PR	233	Miller, Ken	6/24/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives from Deloitte, S. Diaz (AAFAF), and R. Flanagan (ACG) to discuss the closeout status for Coronavirus Relief Fund programs and discuss next steps. (0.5)
Outside PR	233	Miller, Ken	6/24/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 6/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	6/24/2021	1.1	\$451.25	\$496.38	Participate on telephone call with R. Tabor (ACG) to review and revise memorandum outlining recommendation for establishment of the Coronavirus State Fiscal Recovery Fund - Administrative Expenses program. (1.1)
Outside PR	233	Miller, Ken	6/24/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 6/25/2021 for Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/24/2021	0.6	\$451.25	\$270.75	Review and respond to 6/24/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	6/24/2021	2	\$451.25	\$902.50	Review and revise recommendation for J. Tirado (AAFAF) related to establishment of an Administrative Funds project for the pandemic response programs. (2)
Outside PR	233	Miller, Ken	6/25/2021	0.7	\$451.25	\$315.88	Develop draft response messages for inquiries related to the Center for Diagnosis and Treatment project of the Coronavirus Relief Fund, provide guidance for Center for Diagnosis and Treatment program and coordinate translation to Spanish and validation with S. Diaz (AAFAF). (0.7)
Outside PR	233	Miller, Ken	6/25/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with R. Flanagan (ACG) and J. Perez-Casellas (ACG) to review request for payment process for Non-Entitlement Units of Local Government for Coronavirus Local Fiscal Recovery Fund. (0.3)
Outside PR	233	Miller, Ken	6/25/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 6/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	6/25/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with S. Diaz (AAFAF), R. Flanagan (ACG), and J. Perez-Casellas (ACG) to review request for payment process for Non-Entitlement Units of Local Government for Coronavirus Local Fiscal Recovery Fund. (0.6)
Outside PR	233	Miller, Ken	6/25/2021	0.2	\$451.25	\$90.25	Participate on call with R. Tabor (ACG) and F. Batlle (ACG) to discuss the Coronavirus State Fiscal Recovery Fund memorandum related to program administration costs. (0.2)
Outside PR	233	Miller, Ken	6/25/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.5)
Outside PR	233	Miller, Ken	6/25/2021	0.5	\$451.25	\$225.63	Prepare summary of actions and next steps for distribution of funds for non-entitlement government units. (0.5)
Outside PR	233	Miller, Ken	6/25/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 6/28/2021 for Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Miller, Ken	6/25/2021	0.6	\$451.25	\$270.75	Review and respond to 6/25/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	6/25/2021	2	\$451.25	\$902.50	Review and revise recommendation for J. Tirado (AAFAF) related to establishment of an Administrative Funds project for the pandemic response programs. (2)
Outside PR	233	Miller, Ken	6/28/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) to review overview of guidance to Non-Entitlement Units of Local Government on how to request Coronavirus Local Fiscal Recovery Funds. (0.5)

Outside PR	233	Miller, Ken	6/28/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of AAFAF, R. Flanagan (ACG), J. Perez-Casellas (ACG) and R. Tabor (ACG) regarding Puerto Rico's Coronavirus Relief Fund Strategic Disbursement. (0.9)
Outside PR	233	Miller, Ken	6/28/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 6/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	6/28/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 6/29/2021 for Puerto Rico Coronavirus Relief Fund. (0.7)
Outside PR	233	Miller, Ken	6/28/2021	1	\$451.25	\$451.25	Review and respond to 6/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Miller, Ken	6/28/2021	2	\$451.25	\$902.50	Review and revise recommendation for J. Tirado (AAFAF) related to establishment of an Administrative Funds project for the pandemic response programs. (2)
Outside PR	233	Miller, Ken	6/29/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) to review tasks, progress, and next steps related to the Puerto Rico Coronavirus Relief Fund program and Office of Inspector General reporting. (0.5)
Outside PR	233	Miller, Ken	6/29/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) to review required next steps for capturing requests for funding from agencies for Coronavirus State Fiscal Recovery Fund. (1.1)
Outside PR	233	Miller, Ken	6/29/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/29/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.6)
Outside PR	233	Miller, Ken	6/29/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 6/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	6/29/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 6/30/2021 for Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Miller, Ken	6/29/2021	1.2	\$451.25	\$541.50	Review and respond to 6/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.2)
Outside PR	233	Miller, Ken	6/29/2021	1	\$451.25	\$451.25	Review materials related to AFI Short Columns program and coordinate scheduling of review meeting with J. Tirado (AAFAF) and representatives of Ankura and OMM. (1)
Outside PR	233	Miller, Ken	6/29/2021	0.5	\$451.25	\$225.63	Review reporting options for DRNA Use of Funds reporting for Stephanie Diaz (AAFAF). (0.5)
Outside PR	233	Miller, Ken	6/30/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with J. Tirado (AAFAF), representatives of OMM, and representatives of Ankura to review compliance considerations resulting from request by AFI to increase the short column funding under the Coronavirus State Fiscal Recovery Fund. (1.2)
Outside PR	233	Miller, Ken	6/30/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) to review tasks, progress, and next steps related to the Puerto Rico Coronavirus Relief Fund program and Office of Inspector General reporting. (0.5)
Outside PR	233	Miller, Ken	6/30/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) to review framework for capturing requests for funding from agencies for Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Miller, Ken	6/30/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 6/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	6/30/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with S. Diaz (AAFAF) and representatives of Ankura to review reporting requirements for Department of Natural Resources and the framework for capturing requests for funding from agencies for Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Miller, Ken	6/30/2021	1.2	\$451.25	\$541.50	Prepare and communicate materials for S. Diaz (AAFAF) for announcements and tracking of disbursements to municipalities. (1.2)

Outside PR	233	Miller, Ken	6/30/2021	1.3	\$451.25	\$586.63	Prioritize and communicate key next day tasks for 7/1/2021 for Puerto Rico Coronavirus Relief Fund. (1.3)
Outside PR	233	Miller, Ken	6/30/2021	1.8	\$451.25	\$812.25	Review and respond to 6/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.8)
Outside PR	233	Pasciak, Kevin	6/1/2021	1.1	\$308.75	\$339.63	Prepare webinar hosting sessions to conduct training for municipalities related to the Coronavirus Relief Funds. (1.1)
Outside PR	233	Pasciak, Kevin	6/3/2021	1.1	\$308.75	\$339.63	Prepare for Coronavirus Relief Fund municipality webinar sessions the week of 6/7/2021 by updating webinar and coordinating with representatives of Ankura team. (1.1)
Outside PR	233	Pasciak, Kevin	6/7/2021	1.8	\$308.75	\$555.75	Host the Coronavirus Relief Fund Municipalities Webinar. (3.8)
Outside PR	233	Pasciak, Kevin	6/7/2021	2	\$308.75	\$617.50	Prepare and test the Coronavirus Relief Fund Municipalities Webinar. (3.8)
Outside PR	233	Pasciak, Kevin	6/8/2021	2	\$308.75	\$617.50	Host Phase III Municipal Transfer Program Webinar and address follow-up questions to attendees and Ankura team. (2)
Outside PR	233	Pasciak, Kevin	6/8/2021	2	\$308.75	\$617.50	Prepare and test Phase III Municipal Transfer Program Webinar. (2)
Outside PR	233	Pasciak, Kevin	6/29/2021	1.5	\$308.75	\$463.13	Prepare materials for 7/1/2021 webinar for Coronavirus Relief Fund Assistance for Center for Diagnosis and Treatment Programs. (2.1)
Outside PR	233	Pasciak, Kevin	6/29/2021	0.6	\$308.75	\$185.25	Review materials for 7/1/2021 webinar for Coronavirus Relief Fund Assistance for Center for Diagnosis and Treatment Programs. (2.1)
Outside PR	233	Pasciak, Kevin	6/30/2021	0.8	\$308.75	\$247.00	Coordinate with panelists for Municipality Use of Funds webinar and GoToWebinar software. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	6/2/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and R. Tabor (ACG) and R. Flanagan regarding the Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	6/2/2021	1	\$451.25	\$451.25	Participate on telephone call with L. Voigt (ACG) to address action items for pending municipality determinations under the Coronavirus Relief Fund Phase III Municipal Transfer Program. (1)
PR	233	Perez-Casellas, JorgeEnrique	6/2/2021	2	\$451.25	\$902.50	Participate on telephone call with L. Voigt (ACG) to address action items for pending municipality determinations under the Coronavirus Relief Fund Phase III Municipal Transfer Program. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/2/2021	0.4	\$451.25	\$180.50	Participate on telephone call with M. Díaz (Municipality of Moca) pertaining to Phase III expense eligibility for Moca under the Coronavirus Relief Fund Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	6/2/2021	0.6	\$451.25	\$270.75	Participate on telephone call with N. Vázquez (Municipality of Cayey) pertaining to Phase III expense eligibility for Cayey and amended application under the Coronavirus Relief Fund Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	6/2/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval and eligibility criteria. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/2/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Private Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to facility improvement and special projects compliance requirement. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	6/2/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/2/2021	0.7	\$451.25	\$315.88	Receive and review consultation from J. Tirado (AAFAF) pertaining to Department of Health request to amend the Guidelines for the Telemedicine Program, review proposal submitted by the Department of Health and provide compliance analysis J. Tirado. (0.7)

PR	233	Perez-Casellas, JorgeEnrique	6/2/2021	0.7	\$451.25	\$315.88	Review payment considerations for ASEM pertaining to its hazard pay related Award under the Coronavirus Relief Fund Assistance to Public Hospitals Program, consult with OGP officers and develop draft communication to pertinent officers from Hacienda, Salud, and OGP so that the payment could be processed accordingly. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	6/3/2021	0.5	\$451.25	\$225.63	Conduct various communications with representatives of Hacienda and Department of Health officers pertaining to payment considerations for the ASEM hazard pay related award under the Coronavirus Relief Fund Assistance to Public Hospitals Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/3/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/3/2021	0.7	\$451.25	\$315.88	Participate on telephone call with A. Colon (Municipality of Lares) regarding approved expense line items. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	6/3/2021	0.5	\$451.25	\$225.63	Participate on telephone call with L. Voigt (ACG) regarding outstanding inquiries and issues in Coronavirus Relief Fund Municipalities inbox. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/3/2021	2	\$451.25	\$902.50	Participate on telephone call with L. Voigt (ACG) regarding outstanding inquiries and issues in Coronavirus Relief Fund Municipalities inbox. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/3/2021	0.6	\$451.25	\$270.75	Participate on telephone call with N. Pérez (consultant for Salinas) pertaining to Phase I and II expense reporting for Salinas and amend Use of Funds report under the Coronavirus Relief Fund Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	6/3/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	6/3/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Private Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to facility improvement and special projects compliance requirement. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/3/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	6/4/2021	1.5	\$451.25	\$676.88	Create jointly with Application Review Team a sample template of Phase III Panel Approval and sample template of Use of Funds report as tools for the training to be provided to the participants under the Coronavirus Relief Fund Hospital Program. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	6/4/2021	0.4	\$451.25	\$180.50	Develop draft process flow and action item list for officers of Department of Health, SARAF and AAFAF to complete implementation of the Center for Diagnosis and Treatment Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	6/4/2021	0.6	\$451.25	\$270.75	Participate on telephone call with L. Voigt (ACG) regarding preparation for Private Hospital Use of Funds Phase III Training. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	6/4/2021	0.4	\$451.25	\$180.50	Participate on telephone call with R. Flanagan (ACG), S. Hull (ACG) and L. Voigt (ACG) to clarify outstanding questions on hospitals Use of Funds template creation. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	6/4/2021	0.9	\$451.25	\$406.13	Participate on telephone call with S. Hull (ACG) and L. Voigt (ACG) to review presentation for hospitals Use of Funds training. (0.9)
PR	233	Perez-Casellas, JorgeEnrique	6/4/2021	0.9	\$451.25	\$406.13	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria. (0.9)

PR	233	Perez-Casellas, JorgeEnrique	6/4/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Private Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to facility improvement and special projects compliance requirement. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/4/2021	1.1	\$451.25	\$496.38	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility. (1.1)
PR	233	Perez-Casellas, JorgeEnrique	6/4/2021	1.2	\$451.25	\$541.50	Review presentation for hospitals Use of Funds training as prepared by the Application Review and Compliance Review Teams, amend, and submit final version to Ankura team for purposes of publication. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/7/2021	1.5	\$451.25	\$676.88	Hold and present Webinar on Phase III Use of Funds report and eligible expense criteria for the participants of the Coronavirus Relief Fund Assistance to Hospitals Program. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	6/7/2021	1	\$451.25	\$451.25	Participate in virtual meeting with J. Jimenez (OGP) and S. Díaz (AAFAF) pertaining to pending cases under Phase III of the Coronavirus Relief Fund Municipal Transfer Program. (1)
PR	233	Perez-Casellas, JorgeEnrique	6/7/2021	2	\$451.25	\$902.50	Participate in virtual meeting with J. Jimenez (OGP) and S. Díaz (AAFAF) pertaining to pending cases under Phase III of the Coronavirus Relief Fund Municipal Transfer Program. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/7/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and R. Flanagan (ACG) regarding the Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	6/7/2021	0.4	\$451.25	\$180.50	Participate on telephone call with L. Voigt (ACG) regarding Phase III Use of Funds training for hospitals. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	6/7/2021	0.5	\$451.25	\$225.63	Prepare for presentation webinar for Phase III Assistance to Private Hospital Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/7/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	6/7/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/8/2021	2	\$451.25	\$902.50	Hold and present Webinar on Phase III Use of Funds report and eligible expense criteria for the participants of the Coronavirus Relief Fund Municipal Transfer Program. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/8/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/8/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/8/2021	0.6	\$451.25	\$270.75	Participate on telephone call with L. Mercado (consultant for Isabela) and S. Díaz (AAFAF) pertaining to Phase III expense eligibility for Isabela and amended application under the Coronavirus Relief Fund Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	6/8/2021	0.4	\$451.25	\$180.50	Participate on telephone call with L. Mercado (consultant for Naguabo) and S. Díaz (AAFAF) pertaining to Phase III expense eligibility for Naguabo and amended application under the Coronavirus Relief Fund Municipal Transfer Program. (0.4)



PR	233	Perez-Casellas, Jorge Enrique	6/8/2021	0.3	\$451.25	\$135.38	Participate on telephone call with L. Voigt (ACG) regarding preparation for Municipalities training. (0.3)
PR	233	Perez-Casellas, Jorge Enrique	6/8/2021	0.8	\$451.25	\$361.00	Participate on telephone call with M. Valentín (Mayor) and V. Figueroa (Municipality of Sabana Grande) pertaining to Phase III expense eligibility for Sabana Grande and possibility to include additional expenses in the Phase III budget under the Coronavirus Relief Fund Municipal Transfer Program. (0.8)
PR	233	Perez-Casellas, Jorge Enrique	6/8/2021	0.5	\$451.25	\$225.63	Prepare for presentation webinar for Phase III Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	6/8/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, Jorge Enrique	6/8/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, Jorge Enrique	6/9/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with I. Ramos (San Cristobal Hospital) pertaining to Phase III approval process and Phase II Use of Funds report. (0.6)
PR	233	Perez-Casellas, Jorge Enrique	6/9/2021	1.2	\$451.25	\$541.50	Participate on telephone call with J. Loaiza (ACG) and L. Voigt (ACG) regarding draft communication to Municipalities related to Phase III Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, Jorge Enrique	6/9/2021	0.5	\$451.25	\$225.63	Participate on telephone call with N. Vázquez (Municipality of Cayey) pertaining to Phase III expense eligibility for Cayey and amended application under the Coronavirus Relief Fund Municipal Transfer Program to include Center for Diagnosis and Treatment expenses. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	6/9/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with Panel members. (1.5)
PR	233	Perez-Casellas, Jorge Enrique	6/9/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, Jorge Enrique	6/9/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, Jorge Enrique	6/9/2021	0.8	\$451.25	\$361.00	Review draft communication to municipalities and create new guidelines pertaining to Use of Funds report by merging balances of Phase II into Phase III reporting. (0.8)
PR	233	Perez-Casellas, Jorge Enrique	6/10/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1)
PR	233	Perez-Casellas, Jorge Enrique	6/10/2021	0.6	\$451.25	\$270.75	Participate on telephone call with A. Santiago (Doctors Center System) pertaining to Letters of Understanding for two hospitals (San Juan, Carolina) to complete attestations of Special project requirements under the Coronavirus Relief Fund Assistance to Private Hospitals Program. (0.6)

PR	233	Perez-Casellas, Jorge Enrique	6/10/2021	0.6	\$451.25	\$270.75	Participate on telephone call with J. Rodriguez (San Jorge Children's Hospital) pertaining to Phase III funding limits, special advance considerations and approval under Phase III of the Coronavirus Relief Fund Assistance to Private Hospitals Program. (0.6)
PR	233	Perez-Casellas, Jorge Enrique	6/10/2021	0.4	\$451.25	\$180.50	Participate on telephone call with J. Tirado (AAFAF) pertaining to the implementation of the Coronavirus Relief Fund Center for Diagnosis and Treatment Program. (0.4)
PR	233	Perez-Casellas, Jorge Enrique	6/10/2021	0.5	\$451.25	\$225.63	Participate on telephone call with M. Alvarez (Municipality of Manatí) pertaining to Phase II expense eligibility for Manatí and amended Phase II Use of Funds report expenses. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	6/10/2021	0.7	\$451.25	\$315.88	Perform analysis of San Jorge Children's Hospital approval, complete changes to application and provide instructions for amendment of Use of Funds report. (0.7)
PR	233	Perez-Casellas, Jorge Enrique	6/10/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, Jorge Enrique	6/10/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, Jorge Enrique	6/11/2021	0.7	\$451.25	\$315.88	Participate on telephone call with L. Voigt (ACG) and J. Jimenez (OGP) regarding revision of Lares 2.2 Panel Decision. (0.7)
PR	233	Perez-Casellas, Jorge Enrique	6/11/2021	1.1	\$451.25	\$496.38	Perform analysis of Lares request for Phase II amendment and Phase III consideration of additional vehicles under the Coronavirus Relief Fund Municipal Transfer Program. (1.1)
PR	233	Perez-Casellas, Jorge Enrique	6/11/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, Jorge Enrique	6/11/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, Jorge Enrique	6/11/2021	0.5	\$451.25	\$225.63	Review communications from A. Colón (Municipality of Lares) pertaining to Phase II approval clarification and submittal of supporting documents for additional vehicle consideration under Phase II of the Coronavirus Relief Fund Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	6/14/2021	0.5	\$451.25	\$225.63	Conduct various communications with S. Díaz (AAFAF) and J. Jimenez (OGP) pertaining to status of the municipality of Cataño under Phase III of the Municipal Transfer Program and review Application Form. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	6/14/2021	0.4	\$451.25	\$180.50	Develop analysis of needed action pertaining to the Tire Collection Program and develop communication to J. Tirado (AAFAF). (0.4)
PR	233	Perez-Casellas, Jorge Enrique	6/14/2021	0.4	\$451.25	\$180.50	Discuss Tire Collection Program with L. Voigt (ACG) and arrange report for J. Tirado (AAFAF). (0.4)
PR	233	Perez-Casellas, Jorge Enrique	6/14/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), R. Flanagan (ACG), and R. Tabor (ACG) regarding Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.9)
PR	233	Perez-Casellas, Jorge Enrique	6/14/2021	1.8	\$451.25	\$812.25	Participate on telephone call with L. Voigt (ACG) to address outstanding questions and issues in the Coronavirus Relief Fund Municipalities inbox. (1.8)

PR	233	Perez-Casellas, JorgeEnrique	6/14/2021	0.6	\$451.25	\$270.75	Participate on telephone call with N. Torres (Municipality of Canóvanas) pertaining to implementation of the tire collection program under the Coronavirus Relief Fund Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	6/14/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	6/14/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	0.3	\$451.25	\$135.38	Conduct various communication with S. Díaz (AAFAF) and R. Flanagan (ACG) pertaining to amendments to Coronavirus Relief Fund Telemedicine Program Guidelines. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	1	\$451.25	\$451.25	Participate in virtual meeting with C. Flores, F. Cabrera (Cataño) and S. Díaz (AAFAF) pertaining to Phase III expense eligibility for Cataño and amended Phase II Use of Funds report expenses. (1)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	0	\$451.25	\$0.00	Participate in virtual meeting with L. Voigt (ACG), S. Diaz (AAFAF), and J. Baez (UDH) regarding Hospital Universitario de Adultos Use of Funds Reporting and Eligible Expenses from Phases I, II, and III. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	2	\$451.25	\$902.50	Participate in virtual meeting with L. Voigt (ACG), S. Diaz (AAFAF), and J. Baez (UDH) regarding Hospital Universitario de Adultos Use of Funds Reporting and Eligible Expenses from Phases I, II, and III. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/15/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	0.3	\$451.25	\$135.38	Participate on telephone call with B. Castro (UDH Hospital) pertaining to Phase I and II reporting and Phase III submittal under the Coronavirus Relief Fund Hospital Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	0.3	\$451.25	\$135.38	Participate on telephone call with M. Alvarez (Municipality of Manatí) pertaining to implementation of the tire collection program under the Coronavirus Relief Fund Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	0.3	\$451.25	\$135.38	Review documentation from Cataño to prepare for meeting with municipal representatives. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	6/15/2021	0.4	\$451.25	\$180.50	Review UDH Hospital documentation to prepare for meeting with UDH Finance Director to discuss Phase I and II reporting and Phase III submittal under the Coronavirus Relief Fund Hospital Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	6/16/2021	0.7	\$451.25	\$315.88	Participate on telephone call with I. Ramos (Hospital San Cristóbal) pertaining to Phase I and II reporting and closeout under the Coronavirus Relief Fund Hospital Program and review final report submitted by Hospital. (0.7)



PR	233	Perez-Casellas, JorgeEnrique	6/16/2021	0.6	\$451.25	\$270.75	Participate on telephone call with L. Mercado (Consultant, Isabela) pertaining to Phase I and II reporting and Phase III submittal under the Coronavirus Relief Fund Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	6/16/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1)
PR	233	Perez-Casellas, JorgeEnrique	6/16/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/16/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/16/2021	0.4	\$451.25	\$180.50	Review communication and documentation submitted by L. González (San Juan Capestrano) pertaining to Phase II reporting under the Coronavirus Relief Fund Private Hospital Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	6/16/2021	1.2	\$451.25	\$541.50	Review documentation from Arecibo pertaining to Phase II Additional Expenses report, evaluate supporting documentation and arrange for Application Review and Compliance Review processing under the Coronavirus Relief Fund Municipal Transfer Program. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/16/2021	0.3	\$451.25	\$135.38	Review documentation from Cataño pertaining to vaccination runs as Phase III Budget expense, amend application review form and provide instruction for Phase III evaluation to Application Review Team. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	6/17/2021	1.5	\$451.25	\$676.88	Continue review of the Coronavirus Relief Fund Municipalities inbox to resolve and respond to questions submitted by participants of the Coronavirus Relief Fund Municipal Transfer Program. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	6/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/17/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	6/17/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/17/2021	1.2	\$451.25	\$541.50	Review of the Coronavirus Relief Fund Hospitals inbox to resolve and respond to questions submitted by participants of the Coronavirus Relief Fund Hospital Program. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/18/2021	1	\$451.25	\$451.25	Participate in virtual meeting with S. Díaz, J. Tirado (AAFAF) and J. Jimenez (OGP) pertaining to eligibility of vehicle expenses for trash management for certain municipalities under the Coronavirus Relief Fund Municipal Transfer Program. (1)
PR	233	Perez-Casellas, JorgeEnrique	6/18/2021	0.5	\$451.25	\$225.63	Review documentation submitted by the municipality of Añasco pertaining to vehicles for trash management and discuss with J. Jimenez (OGP). (0.5)

PR	233	Perez-Casellas, JorgeEnrique	6/21/2021	0.7	\$451.25	\$315.88	Develop draft template for control purposes of new reconsiderations submitted by the municipalities and develop process under the Coronavirus Relief Fund Municipal Transfer Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	6/21/2021	0.6	\$451.25	\$270.75	Participate on telephone call with L. Mercado (Consultant for Municipality of Isabela) to discuss Isabela case, Phase II additional expenses, and Phase III Application under the Coronavirus Relief Fund Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	6/21/2021	1.1	\$451.25	\$496.38	Participate on telephone call with L. Voigt (ACG) to analyze outstanding issues and queries in Coronavirus Relief Fund Municipalities inbox. (1.1)
PR	233	Perez-Casellas, JorgeEnrique	6/21/2021	2	\$451.25	\$902.50	Participate on telephone call with L. Voigt (ACG) to resolve outstanding issues and queries in Coronavirus Relief Fund Municipalities inbox. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/21/2021	1	\$451.25	\$451.25	Participate on telephone call with S. Diaz (AAFAF) to discuss Maricao case and Phase III Application under the Coronavirus Relief Fund Municipal Transfer Program. (1)
PR	233	Perez-Casellas, JorgeEnrique	6/21/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	6/21/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/21/2021	0.5	\$451.25	\$225.63	Receive and review communications and attachments from San Juan Capestrano and coordinate next steps with S. Hull (ACG) to reconcile Phase II reporting under the Coronavirus Relief Fund Private Hospital Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/21/2021	0.5	\$451.25	\$225.63	Review documentation sent by the municipality of Arecibo pertaining to evidence of eligible expenses as reported in the Additional Expenses Tab of Phase II reporting and channel for processing under the Coronavirus Relief Fund Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/21/2021	0.5	\$451.25	\$225.63	Review Maricao supporting documentation and status in preparation for discussion meeting with panel. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	1.3	\$451.25	\$586.63	Participate in virtual meeting with J. Jiménez (OGP) S. Diaz (AAFAF) to discuss various pending cases, amend Panel Expense Adjustments and Phase III pending applications under the Coronavirus Relief Fund Municipal Transfer Program. (1.3)
PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	2	\$451.25	\$902.50	Participate in virtual meeting with J. Jiménez (OGP) S. Diaz (AAFAF) to discuss various pending cases, amend Panel Expense Adjustments and Phase III pending applications under the Coronavirus Relief Fund Municipal Transfer Program. (2)
PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	0.7	\$451.25	\$315.88	Perform compliance analysis of proposed expenses submitted by the municipality of Isabela in their Phase II reporting template and channel to Application Review for Panel Expense Adjustment processing under the Coronavirus Relief Fund Municipal Transfer Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)

PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	1.3	\$451.25	\$586.63	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.3)
PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	0.4	\$451.25	\$180.50	Receive communication from B. Méndez (Hospital Correccional) pertaining to Phase III disbursement and channel processing of resolution documentation to support PP budget transfer request to OGP. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	0.3	\$451.25	\$135.38	Review documentation sent by the municipality of Isabela pertaining to additional proposed expenses under Phase III of the Coronavirus Relief Fund Municipal Transfer Program, specifically relate to assistance program to the municipal clinic, and channel for processing and Panel approval. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	0.6	\$451.25	\$270.75	Review documentation sent by the municipality of Utuado pertaining to additional proposed expenses under the Coronavirus Relief Fund Municipal Transfer Program and channel for processing and panel approval. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	0.5	\$451.25	\$225.63	Review documentation sent by the municipality of Vega Alta pertaining to evidence of eligible expenses as reported in the Additional Expenses Tab of Phase II reporting and for Phase III purposes and channel for processing under the Coronavirus Relief Fund Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/22/2021	0.5	\$451.25	\$225.63	Review supporting documentation and status of pending municipalities in preparation for discussion meeting with Panel of the Coronavirus Relief Fund Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/23/2021	1.9	\$451.25	\$857.38	Participate on telephone call with L. Gonzalez, W. Gonzalez and L. Soto (San Juan Capestrano) and S. Hull (ACG) to discuss reclassification of certain expenses under Phase II of the Coronavirus Relief Fund Private Hospital Program and clarify questions pertaining to Phase III. (1.9)
PR	233	Perez-Casellas, JorgeEnrique	6/23/2021	0.7	\$451.25	\$315.88	Participate on telephone call with M. Diaz (Office of the Mayor of Moca) pertaining to clarification of eligibility criteria of several expenses approved to the municipality under Phase III of the Municipal Transfer Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	6/23/2021	0.8	\$451.25	\$361.00	Participate on telephone calls with J. Jiménez (OGP) pertaining to the Rio Grande Phase 2.2 and Phase III determination and channel determinations from Panel for expedite processing under the Coronavirus Relief Fund Municipal Transfer Program. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	6/23/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/23/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	6/23/2021	0.5	\$451.25	\$225.63	Review documentation sent by the municipality of Vega Alta pertaining to request for reconsideration of additional proposed expenses under Phase III of the Coronavirus Relief Fund Municipal Transfer Program and channel for processing and Panel approval. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/23/2021	0.3	\$451.25	\$135.38	Review proposed response of S. Díaz (AAFAF) to inquiry submitted by the municipality of Ceiba pertaining to bid process and federal regulatory limitations, provide feedback and discuss with J. Tirado (AAFAF). (0.3)

PR	233	Perez-Casellas, Jorge Enrique	6/23/2021	0.6	\$451.25	\$270.75	Review summary of American Rescue Plan Act presentation sent by J. Viramontes (ACG) and develop next steps to allow for compliance controls to be implemented by AAFAF programs. (0.6)
PR	233	Perez-Casellas, Jorge Enrique	6/23/2021	0.5	\$451.25	\$225.63	Review supporting documentation sent by San Juan Capestrano Hospital for purposes of reclassification of certain expenses under Phase II of the Coronavirus Relief Fund Private Hospital Program and questions pertaining to Phase III in preparation for meeting with hospital officers. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	6/24/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Rodriguez (San Jorge Children's Hospital) pertaining to reconsideration of Use of Funds limits established by Panel under Phase III. (0.3)
PR	233	Perez-Casellas, Jorge Enrique	6/24/2021	0.5	\$451.25	\$225.63	Participate on telephone calls with J. Jiménez (OGP) pertaining to the Aguada Phase 2.2 reconsiderations and channel determinations from Panel for expedite processing under the Coronavirus Relief Fund Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	6/24/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.8)
PR	233	Perez-Casellas, Jorge Enrique	6/24/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, Jorge Enrique	6/24/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, Jorge Enrique	6/24/2021	0.3	\$451.25	\$135.38	Receive and review communications from Hospital Panamericano pertaining to Grant Agreement amendments, review pertinent documentation and provide feedback. (0.3)
PR	233	Perez-Casellas, Jorge Enrique	6/24/2021	0.2	\$451.25	\$90.25	Review formal request submitted by San Jorge Children's Hospital pertaining to reconsideration of Use of Funds limits established by Panel under Phase III of the Coronavirus Relief Fund Assistance to Hospitals Program and channel for processing. (0.2)
PR	233	Perez-Casellas, Jorge Enrique	6/25/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review request for payment process for Non-Entitlement Units of Local Government for Coronavirus Local Fiscal Recovery Fund. (0.3)
PR	233	Perez-Casellas, Jorge Enrique	6/25/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with S. Diaz (AAFAF), K. Miller (ACG), and R. Flanagan (ACG) to review request for payment process for Non-Entitlement Units of Local Government for Coronavirus Local Fiscal Recovery Fund. (0.6)
PR	233	Perez-Casellas, Jorge Enrique	6/25/2021	0.2	\$451.25	\$90.25	Participate on telephone call with S. Diaz (AAFAF) pertaining to next steps under for Non-Entitlement Units of Local Government for Coronavirus Local Fiscal Recovery Fund Program. (0.2)
PR	233	Perez-Casellas, Jorge Enrique	6/25/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	6/25/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining Phase III, specifically to eligibility criteria and use of funds reporting. (0.8)

PR	233	Perez-Casellas, Jorge Enrique	6/25/2021	1.3	\$451.25	\$586.63	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining program eligibility and use of funds reporting. (1.3)
PR	233	Perez-Casellas, Jorge Enrique	6/25/2021	0.4	\$451.25	\$180.50	Review example application developed by R. Flanagan (ACG) for payment process for Non-Entitlement Units of Local Government for Coronavirus Local Fiscal Recovery Fund and provide feedback. (0.4)
PR	233	Perez-Casellas, Jorge Enrique	6/28/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), R. Flanagan (ACG), and R. Tabor (ACG) regarding Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.9)
PR	233	Perez-Casellas, Jorge Enrique	6/28/2021	1.6	\$451.25	\$722.00	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1.6)
PR	233	Perez-Casellas, Jorge Enrique	6/28/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, Jorge Enrique	6/28/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, Jorge Enrique	6/29/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/29/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.6)
PR	233	Perez-Casellas, Jorge Enrique	6/29/2021	0.4	\$451.25	\$180.50	Participate on telephone call with B. Mendez (Physician Correctional) pertaining to Phase III award and OGP Approval under the Coronavirus Relief Fund Assistance to Hospitals Program. (0.4)
PR	233	Perez-Casellas, Jorge Enrique	6/29/2021	0.6	\$451.25	\$270.75	Participate on telephone call with J. Torré (Hospital Pavia Santurce) to discuss Phase II reporting and single audit compliance and amendments and substitution of eligible expenses under the Coronavirus Relief Fund Assistance to Hospitals Program. (0.6)
PR	233	Perez-Casellas, Jorge Enrique	6/29/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1)
PR	233	Perez-Casellas, Jorge Enrique	6/29/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, Jorge Enrique	6/29/2021	1.6	\$451.25	\$722.00	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.6)
PR	233	Perez-Casellas, Jorge Enrique	6/29/2021	0.3	\$451.25	\$135.38	Receive and review compliance analysis from S. Díaz (AAFAF) pertaining to Office of Personnel Management request for funding pertaining to domestic violence response and provide feedback. (0.3)



PR	233	Perez-Casellas, JorgeEnrique	6/29/2021	0.8	\$451.25	\$361.00	Review first draft of the Center for Diagnosis and Treatment Training materials provided by J. Loaiza (ACG) and amend and circulate amongst AAFAF officers. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	6/29/2021	0.5	\$451.25	\$225.63	Review various communication between representatives of AAFAF, ACG and OMM pertaining to Coronavirus State and Local Fiscal Recovery Fund request for school rebuilding, review memorandums and prepare for meeting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/29/2021	1.2	\$451.25	\$541.50	Review various determinations from Panel and discuss particular cases with J. Jimenez (OGP) pertaining to Phase 2.2 determinations under the Coronavirus Relief Fund Municipal Transfer Program. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/30/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with J. Loaiza (ACG), R. Flanagan (ACG) and S. Diaz Vazquez (AAFAF) to review and update Center for Diagnosis and Treatment training material. (1.1)
PR	233	Perez-Casellas, JorgeEnrique	6/30/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with J. Tirado (AAFAF), representatives of OMM, and representatives of Ankura to review compliance considerations resulting from request by AFI to increase the short column funding under the Coronavirus State Fiscal Recovery Fund. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	6/30/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with N. Vazquez and M. Ocasio (Municipality of Cayey) pertaining to Phase II and III expenses and report template for Cayey under the Coronavirus Relief Fund Municipal Transfer Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	6/30/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Center for Diagnosis and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	6/30/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	6/30/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
Outside PR	233	Tabor, Ryan	6/1/2021	0.5	\$522.50	\$261.25	Continue to revise the Strategic Disbursement Plan for Coronavirus State and Local Fiscal Recovery Fund programs based on feedback provided by J. Tirado (AAFAF). (0.5)
Outside PR	233	Tabor, Ryan	6/1/2021	2	\$522.50	\$1,045.00	Continue to revise the Strategic Disbursement Plan for Coronavirus State and Local Fiscal Recovery Fund programs based on feedback provided by J. Tirado (AAFAF). (2)
Outside PR	233	Tabor, Ryan	6/1/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with L. Tigert (ACG) and K. Miller (ACG) to review planning priorities for the Fiscal Recovery Programs Office to support Coronavirus Relief Fund and other pandemic recovery programs. (0.7)
Outside PR	233	Tabor, Ryan	6/1/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 6/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Tabor, Ryan	6/1/2021	0.3	\$522.50	\$156.75	Participate on telephone call with J. Tirado (AAFAF) to discuss revisions to the Strategic Disbursement Plan for Coronavirus State and Local Fiscal Recovery Fund programs. (0.3)
Outside PR	233	Tabor, Ryan	6/1/2021	0.3	\$522.50	\$156.75	Participate on telephone call with J. Tirado (AAFAF) to discuss treatment of non-entitlement units in the Strategic Disbursement Plan for Coronavirus State and Local Fiscal Recovery Fund programs. (0.3)
Outside PR	233	Tabor, Ryan	6/1/2021	0.5	\$522.50	\$261.25	Prepare April 2021 fee statement. (0.5)

Outside PR	233	Tabor, Ryan	6/1/2021	2	\$522.50	\$1,045.00	Revise the Strategic Disbursement Plan for Coronavirus State and Local Fiscal Recovery Fund programs based on feedback provided by J. Tirado (AAFAF). (2)
Outside PR	233	Tabor, Ryan	6/2/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), J. Perez-Casellas (ACG) and R. Flanagan (ACG) regarding the Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.4)
Outside PR	233	Tabor, Ryan	6/2/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 6/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tabor, Ryan	6/3/2021	0.7	\$522.50	\$365.75	Participate on telephone call with K. Miller (ACG) to review progress and issues in the Coronavirus Relief Fund program, Certified Fiscal Plan Implementation program and related projects. (0.7)
Outside PR	233	Tabor, Ryan	6/4/2021	0.2	\$522.50	\$104.50	Develop preliminary talking points and presentation required to support 6/7/21 Governor's announcement of three Coronavirus State and Local Fiscal Recovery Fund programs as requested by J. Tirado (AAFAF). (0.2)
Outside PR	233	Tabor, Ryan	6/4/2021	0.1	\$522.50	\$52.25	Participate on telephone call with J. Tirado (AAFAF) to discuss talking points and presentation required to support the 6/7/2021 Governor announcement of three Coronavirus State and Local Fiscal Recovery Fund programs. (0.1)
Outside PR	233	Tabor, Ryan	6/4/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.5)
Outside PR	233	Tabor, Ryan	6/4/2021	0.2	\$522.50	\$104.50	Participate on telephone call with S. Batista (AAFAF) to discuss talking points and presentation required to support 6/7/21 Governor announcement of three Coronavirus State and Local Fiscal Recovery Fund programs as requested by J. Tirado (AAFAF). (0.2)
Outside PR	233	Tabor, Ryan	6/6/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Tirado (AAFAF) to discuss talking points and presentation required to support 6/7/21 Governor's announcement of three Coronavirus State and Local Fiscal Recovery Fund programs. (0.2)
Outside PR	233	Tabor, Ryan	6/7/2021	1.9	\$522.50	\$992.75	Develop work plan to support the announced Coronavirus State Fiscal Recovery Fund programs and underlying program office operations. (1.9)
Outside PR	233	Tabor, Ryan	6/8/2021	1.5	\$522.50	\$783.75	Continue to develop work plan to support the announced Coronavirus State Fiscal Recovery Fund programs and underlying program office operations. (1.5)
Outside PR	233	Tabor, Ryan	6/8/2021	0.4	\$522.50	\$209.00	Develop research plan to address maintenance of effort requirements for school repair program as requested by J. Tirado (AAFAF). (0.4)
Outside PR	233	Tabor, Ryan	6/9/2021	1.3	\$522.50	\$679.25	Conduct research on state programs similar to the school repair program as requested by J. Tirado (AAFAF). (1.3)
Outside PR	233	Tabor, Ryan	6/9/2021	1.1	\$522.50	\$574.75	Conduct research on USDE guidelines to address maintenance of effort requirements for school repair program as requested by J. Tirado (AAFAF). (1.1)
PR	233	Tabor, Ryan	6/9/2021	0.3	\$522.50	\$156.75	Participate on telephone call with R. Flanagan (ACG) to discuss maintenance of effort requirements for school repair program as requested by J. Tirado (AAFAF). (0.3)
Outside PR	233	Tabor, Ryan	6/11/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 6/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Tabor, Ryan	6/11/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.5)
Outside PR	233	Tabor, Ryan	6/14/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with J. Loaiza (ACG) to review current state functional organization background for research Federal Transit Administration Grantee status regulations (0.2)
Outside PR	233	Tabor, Ryan	6/14/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), J. Perez-Casellas (ACG), and R. Flanagan (ACG) regarding Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.9)

Outside PR	233	Tabor, Ryan	6/14/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 6/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Tabor, Ryan	6/15/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 6/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Tabor, Ryan	6/15/2021	1.8	\$522.50	\$940.50	Review and revise overview of Puerto Rico Coronavirus Relief Fund presentation requested by J. Tirado (AAFAF). (1.8)
Outside PR	233	Tabor, Ryan	6/16/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 6/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Tabor, Ryan	6/16/2021	1.5	\$522.50	\$783.75	Review and revise Strategic Disbursement Plan to include Puerto Rico program allocations under the Coronavirus State Fiscal Recovery Fund based on programs announced by Governor Pierluisi. (1.5)
Outside PR	233	Tabor, Ryan	6/17/2021	0.4	\$522.50	\$209.00	Conduct quality control review of Puerto Rico Coronavirus Relief Fund presentation requested by J. Tirado (AAFAF). (0.4)
Outside PR	233	Tabor, Ryan	6/17/2021	1.1	\$522.50	\$574.75	Conduct quality control review of the Strategic Disbursement Plan revisions incorporated to include Puerto Rico program allocations under the Coronavirus State Fiscal Recovery Fund based on programs announced by Governor Pierluisi. (1.1)
Outside PR	233	Tabor, Ryan	6/22/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 6/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Tabor, Ryan	6/22/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) and R. Flanagan (ACG) to review memorandum outlining recommendation for establishment of the Coronavirus State Fiscal Recovery Fund - Administrative Expenses program. (0.5)
Outside PR	233	Tabor, Ryan	6/22/2021	1.1	\$522.50	\$574.75	Revise work plan to support the announced Coronavirus State Fiscal Recovery Fund programs and underlying program office operations. (1.1)
Outside PR	233	Tabor, Ryan	6/23/2021	2	\$522.50	\$1,045.00	Conduct research on 2 CFR 200 Uniform Guidance to understand limitation for prime and subrecipients of federal grant awards for administrative expenses in support of the establishment of the Coronavirus State Fiscal Recovery Fund - Administrative Expenses program. (2)
Outside PR	233	Tabor, Ryan	6/23/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 6/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Tabor, Ryan	6/24/2021	0.8	\$522.50	\$418.00	Conduct research on 2 CFR 200 Uniform Guidance to understand cost allocations for administrative expenses in support of the establishment of the Coronavirus State Fiscal Recovery Fund - Administrative Expenses program. (0.8)
Outside PR	233	Tabor, Ryan	6/24/2021	1.1	\$522.50	\$574.75	Participate on telephone call with K. Miller (ACG) to review and revise memorandum outlining recommendation for establishment of the Coronavirus State Fiscal Recovery Fund - Administrative Expenses program. (1.1)
Outside PR	233	Tabor, Ryan	6/24/2021	1.5	\$522.50	\$783.75	Review recently published United States Treasury Coronavirus State Fiscal Recovery Fund Frequently Asked Questions and consider implications to previously announced and pending Puerto Rico Strategic Disbursement Plan programs. (1.5)
Outside PR	233	Tabor, Ryan	6/25/2021	0.7	\$522.50	\$365.75	Conduct research on 2 CFR 200 Uniform Guidance to understand limitation for prime and subrecipients of federal grant awards for administrative expenses in support of the establishment of the Coronavirus State Fiscal Recovery Fund - Administrative Expenses program. (0.7)



Outside PR	233	Tabor, Ryan	6/25/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 6/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tabor, Ryan	6/25/2021	0.2	\$522.50	\$104.50	Participate on call with F. Battle (ACG) and K. Miller (ACG) to discuss the Coronavirus State Fiscal Recovery Fund memorandum related to program administration costs. (0.2)
Outside PR	233	Tabor, Ryan	6/25/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.5)
Outside PR	233	Tabor, Ryan	6/25/2021	0.6	\$522.50	\$313.50	Review and revise memorandum outlining recommendation for establishment of the Coronavirus State Fiscal Recovery Fund - Administrative Expenses program. (0.6)
Outside PR	233	Tabor, Ryan	6/28/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), J. Perez-Casellas (ACG) and R. Flanagan (ACG) regarding Puerto Rico Coronavirus Relief Fund Strategic Disbursement. (0.9)
Outside PR	233	Tabor, Ryan	6/28/2021	0.6	\$522.50	\$313.50	Review and revise memorandum outlining recommendation for establishment of the Coronavirus State Fiscal Recovery Fund - Administrative Expenses program to include feedback provided by L. Rimón (OMM). (0.6)
Outside PR	233	Tabor, Ryan	6/29/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 6/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tabor, Ryan	6/30/2021	1.2	\$522.50	\$627.00	Develop contingency work plan for planned activities on 7/1-7/2 for the Puerto Rico Coronavirus Relief Fund program office. (1.2)
Outside PR	233	Tabor, Ryan	6/30/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with J. Tirado (AAFAF), representatives of OMM, and representatives of Ankura to review compliance considerations resulting from request by AFI to increase the short column funding under the Coronavirus State Fiscal Recovery Fund (partial). (0.3)
Outside PR	233	Tabor, Ryan	6/30/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 6/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Tabor, Ryan	6/30/2021	0.3	\$522.50	\$156.75	Participate on telephone call with J. Tirado (AAFAF) to discuss current status of toolkit for non-entitlement unit municipalities and feedback from United States Department of Education on the Governor's Emergency Education Relief I and Governor's Emergency Education Relief II programs. (0.3)
Outside PR	233	Tabor, Ryan	6/30/2021	0.4	\$522.50	\$209.00	Review OMM opinion memo, AFI letter and AFI bid estimate in preparation for 6/30/2021 planned call with representatives of OMM and Ankura, J. Tirado (AAFAF) and C. Yamin (Fortaleza) to review compliance considerations resulting from AFI request to increase the short column funding under the Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Tigert, Lori	6/1/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with R. Tabor (ACG) and K. Miller (ACG) to review planning priorities for the Fiscal Recovery Programs Office to support Coronavirus Relief Fund and other pandemic recovery programs. (0.7)
Outside PR	233	Tigert, Lori	6/1/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 6/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Tigert, Lori	6/1/2021	0.4	\$380.00	\$152.00	Update draft project plan for launching a Fiscal Recovery Programs Office. (0.4)
Outside PR	233	Tigert, Lori	6/2/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 6/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tigert, Lori	6/2/2021	1.2	\$380.00	\$456.00	Review programs under consideration for funding from the American Rescue Plan Coronavirus State Fiscal

							Recovery Fund for consideration in planning the launch of the Fiscal Recovery Programs Office. (1.2)
Outside PR	233	Tigert, Lori	6/3/2021	0.7	\$380.00	\$266.00	Document assumptions regarding initial staffing of the Fiscal Recovery Programs Office to support Coronavirus Relief Fund and other pandemic recovery programs. (0.7)
Outside PR	233	Tigert, Lori	6/3/2021	1.2	\$380.00	\$456.00	Document possible approaches for initial staffing of the Fiscal Recovery Programs Office to support Coronavirus Relief Fund and other pandemic recovery programs. (1.2)
Outside PR	233	Tigert, Lori	6/3/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 6/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund (partial). (0.2)
Outside PR	233	Tigert, Lori	6/9/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 6/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Tigert, Lori	6/14/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 6/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Tigert, Lori	6/22/2021	1	\$380.00	\$380.00	Attend United States Treasury webinar for States and Territories on State and Local Fiscal Recovery Funds Compliance and Reporting. (1)
Outside PR	233	Tigert, Lori	6/22/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with representatives of Ankura to discuss Coronavirus State Fiscal Recovery Fund reporting requirements and compare against existing Coronavirus Relief Fund reporting. (1.1)
Outside PR	233	Tigert, Lori	6/22/2021	0.6	\$380.00	\$228.00	Review Compliance and Reporting Guidance for State and Local Fiscal Recovery Funds issued by the United States Treasury on 6/17/2021. (0.6)
Outside PR	233	Tigert, Lori	6/24/2021	1	\$380.00	\$380.00	Attend United States Treasury webinar for States and Territories on State and Local Fiscal Recovery Funds Compliance and Reporting, focusing on municipalities with fewer than 250,000 residents. (1)
Outside PR	233	Tigert, Lori	6/24/2021	1	\$380.00	\$380.00	Attend United States Treasury webinar for States and Territories on State and Local Fiscal Recovery Funds Compliance and Reporting, focusing on municipalities with more than 250,000 residents. (1)
Outside PR	233	Viramontes-Gallegos, Joel	6/22/2021	1	\$308.75	\$308.75	Attend State and Local Fiscal Recover Funds program Webinar hosted by United States Department of Treasury and take notes. (1)
Outside PR	233	Viramontes-Gallegos, Joel	6/22/2021	0.3	\$308.75	\$92.63	Intake email from J. Perez-Casellas to register for State and Local Fiscal Recover Funds program Webinar. (0.3)
Outside PR	233	Viramontes-Gallegos, Joel	6/23/2021	1	\$308.75	\$308.75	Create summary of Municipal Use of Funds webinar and send to J. Perez-Casellas as requested. (1)
Outside PR	233	Voigt, Lindsay	6/1/2021	0.7	\$308.75	\$216.13	Identify and prepare Municipalities Use of Funds Templates for training session. (0.7)
Outside PR	233	Voigt, Lindsay	6/1/2021	0.7	\$308.75	\$216.13	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/1/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Voigt, Lindsay	6/1/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 6/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Voigt, Lindsay	6/1/2021	0.8	\$308.75	\$247.00	Participate on telephone call with S. Hull (ACG) regarding design of Use of Funds training for Municipalities and Hospitals. (0.8)
Outside PR	233	Voigt, Lindsay	6/1/2021	1.9	\$308.75	\$586.63	Perform analysis of Municipalities and Hospitals reporting categories based on 5/15/2021 Use of Funds Reporting. (1.9)
Outside PR	233	Voigt, Lindsay	6/1/2021	1.6	\$308.75	\$494.00	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (1.6)
Outside PR	233	Voigt, Lindsay	6/1/2021	1	\$308.75	\$308.75	Schedule Municipalities and Hospitals training sessions for Phase III Use of Funds Reporting in conjunction with Compliance Review team. (1)
Outside PR	233	Voigt, Lindsay	6/1/2021	0.8	\$308.75	\$247.00	Update dashboards with attachments for Hospitals and Municipalities panels (0.8)

Outside PR	233	Voigt, Lindsay	6/2/2021	0.7	\$308.75	\$216.13	Assign Use of Funds Report worklists to Ankura team members for Municipalities and Hospitals. (0.7)
Outside PR	233	Voigt, Lindsay	6/2/2021	0.8	\$308.75	\$247.00	Compose and send reminders regarding Phase III Use of Funds Training events. (0.8)
Outside PR	233	Voigt, Lindsay	6/2/2021	0.6	\$308.75	\$185.25	Contact Hacienda regarding transaction on Strategic Disbursement Report. (0.6)
Outside PR	233	Voigt, Lindsay	6/2/2021	0.9	\$308.75	\$277.88	Generate and send transfer agreements for awarded municipalities. (0.9)
Outside PR	233	Voigt, Lindsay	6/2/2021	1.2	\$308.75	\$370.50	Generate Disbursement Oversight Committee Report for Municipalities panel funding decisions. (1.2)
Outside PR	233	Voigt, Lindsay	6/2/2021	1.1	\$308.75	\$339.63	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to review Use of Fund template creation process for the Coronavirus Relief Fund Hospital and Coronavirus Relief Fund Municipality programs. (1.1)
Outside PR	233	Voigt, Lindsay	6/2/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 6/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Voigt, Lindsay	6/2/2021	1	\$308.75	\$308.75	Participate on telephone call with J. Perez-Casellas (ACG) to address action items for pending municipality determinations under the Coronavirus Relief Fund Phase III Municipal Transfer Program. (1)
Outside PR	233	Voigt, Lindsay	6/2/2021	2	\$308.75	\$617.50	Participate on telephone call with J. Perez-Casellas (ACG) to address action items for pending municipality determinations under the Coronavirus Relief Fund Phase III Municipal Transfer Program. (2)
Outside PR	233	Voigt, Lindsay	6/2/2021	0.6	\$308.75	\$185.25	Update Event logs and Dashboards with application and funding status for Municipalities and Hospitals. (0.6)
Outside PR	233	Voigt, Lindsay	6/3/2021	0.9	\$308.75	\$277.88	Compile documentation of outstanding public hospitals Hazard Pay disbursement and send to Ankura grant office team for further action. (0.9)
Outside PR	233	Voigt, Lindsay	6/3/2021	1.7	\$308.75	\$524.88	Generate Municipalities Phase III Use of Funds Templates. (1.7)
Outside PR	233	Voigt, Lindsay	6/3/2021	1.2	\$308.75	\$370.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1.2)
Outside PR	233	Voigt, Lindsay	6/3/2021	0.5	\$308.75	\$154.38	Participate on telephone call with J. Perez-Casellas (ACG) regarding outstanding inquiries and issues in Coronavirus Relief Fund Municipalities inbox. (0.5)
Outside PR	233	Voigt, Lindsay	6/3/2021	2	\$308.75	\$617.50	Participate on telephone call with J. Perez-Casellas (ACG) regarding outstanding inquiries and issues in Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	6/3/2021	1.6	\$308.75	\$494.00	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (1.6)
Outside PR	233	Voigt, Lindsay	6/4/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with R. Flanagan (ACG) to discuss outstanding questions regarding creation of Phase III Hospital Use of Funds templates. (0.6)
Outside PR	233	Voigt, Lindsay	6/4/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 6/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Voigt, Lindsay	6/4/2021	0.6	\$308.75	\$185.25	Participate on telephone call with J. Perez-Casellas (ACG) regarding preparation for Private Hospital Use of Funds Phase III Training. (0.6)
Outside PR	233	Voigt, Lindsay	6/4/2021	0.5	\$308.75	\$154.38	Participate on telephone call with K. Miller (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.5)
Outside PR	233	Voigt, Lindsay	6/4/2021	0.4	\$308.75	\$123.50	Participate on telephone call with R. Flanagan (ACG), S. Hull (ACG) and J. Perez-Casellas (ACG) to clarify outstanding questions on hospitals Use of Funds template creation. (0.4)
Outside PR	233	Voigt, Lindsay	6/4/2021	0.9	\$308.75	\$277.88	Participate on telephone call with S. Hull (ACG) and J. Perez-Casellas (ACG) to review presentation for hospitals Use of Funds training. (0.9)
Outside PR	233	Voigt, Lindsay	6/4/2021	0.2	\$308.75	\$61.75	Participate on telephone call with S. Hull (ACG) to clarify process for completing hospitals Use of Funds templates. (0.2)

Outside PR	233	Voigt, Lindsay	6/4/2021	1.3	\$308.75	\$401.38	Perform quality control on Phase III Private Hospitals Use of Funds templates. (1.3)
Outside PR	233	Voigt, Lindsay	6/4/2021	1.4	\$308.75	\$432.25	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (1.4)
Outside PR	233	Voigt, Lindsay	6/4/2021	0.6	\$308.75	\$185.25	Update Event logs and Dashboards with application and funding status for Municipalities and Hospitals. (0.6)
Outside PR	233	Voigt, Lindsay	6/4/2021	1.1	\$308.75	\$339.63	Update list of disbursements to all hospitals to include Phase III award amounts. (1.1)
Outside PR	233	Voigt, Lindsay	6/6/2021	1.2	\$308.75	\$370.50	Prepare draft presentation for Municipalities Use of Funds Phase III Training. (1.2)
Outside PR	233	Voigt, Lindsay	6/6/2021	1	\$308.75	\$308.75	Send Public Hospitals notification of Awards and Grant Agreements. (1)
Outside PR	233	Voigt, Lindsay	6/7/2021	2	\$308.75	\$617.50	Continue to send Phase III Use of Funds templates to Private Hospitals. (2)
Outside PR	233	Voigt, Lindsay	6/7/2021	1	\$308.75	\$308.75	Create training examples for Municipalities Phase III Use of Funds training. (1)
Outside PR	233	Voigt, Lindsay	6/7/2021	1.4	\$308.75	\$432.25	Participate in Use of Funds webinar for hospital officials. (1.4)
Outside PR	233	Voigt, Lindsay	6/7/2021	0.4	\$308.75	\$123.50	Participate on telephone call with J. Perez-Casellas (ACG) regarding Phase III Use of Funds training for hospitals. (0.4)
Outside PR	233	Voigt, Lindsay	6/7/2021	0.7	\$308.75	\$216.13	Participate on telephone call with representatives of Ankura to review and update presentation for Municipalities Phase III Use of Funds Training. (0.7)
Outside PR	233	Voigt, Lindsay	6/7/2021	0.5	\$308.75	\$154.38	Perform quality assurance on Phase III Use of Funds templates for hospitals before sending. (0.5)
Outside PR	233	Voigt, Lindsay	6/7/2021	2	\$308.75	\$617.50	Send Phase III Use of Funds templates to Private Hospitals. (2)
Outside PR	233	Voigt, Lindsay	6/7/2021	1	\$308.75	\$308.75	Send Phase III Use of Funds templates to Public Hospitals. (1)
Outside PR	233	Voigt, Lindsay	6/8/2021	0.2	\$308.75	\$61.75	Continue to participate in Municipalities Phase III Use of Funds Training. (0.2)
Outside PR	233	Voigt, Lindsay	6/8/2021	0.9	\$308.75	\$277.88	Continue to prepare status report materials for municipalities of Ceiba and Canovanas and send to J. Tirado (AAFAF) for review. (0.9)
Outside PR	233	Voigt, Lindsay	6/8/2021	2	\$308.75	\$617.50	Participate in municipalities Phase III Use of Funds training. (2)
Outside PR	233	Voigt, Lindsay	6/8/2021	1.2	\$308.75	\$370.50	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/8/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1.2)
Outside PR	233	Voigt, Lindsay	6/8/2021	0.4	\$308.75	\$123.50	Participate on telephone call with J. Loaiza (ACG) to discuss strategy to perform quality control on Municipalities Use of Funds templates. (0.4)
Outside PR	233	Voigt, Lindsay	6/8/2021	0.3	\$308.75	\$92.63	Participate on telephone call with J. Perez-Casellas (ACG) regarding preparation for Municipalities training. (0.3)
Outside PR	233	Voigt, Lindsay	6/8/2021	0.4	\$308.75	\$123.50	Participate on telephone calls with S. Hull (ACG) regarding private hospitals Use of Funds template creation. (0.4)
Outside PR	233	Voigt, Lindsay	6/8/2021	0.9	\$308.75	\$277.88	Perform analysis of Municipalities Use of Funds training attendance (0.9)
Outside PR	233	Voigt, Lindsay	6/8/2021	2	\$308.75	\$617.50	Prepare status report materials for municipalities of Ceiba and Canovanas and send to J. Tirado (AAFAF) for review. (2)
Outside PR	233	Voigt, Lindsay	6/8/2021	1.4	\$308.75	\$432.25	Prepare, assure quality, and send private Hospitals Disbursement Oversight Committee Report. (1.4)
Outside PR	233	Voigt, Lindsay	6/8/2021	1.3	\$308.75	\$401.38	Update payment tracking document for Municipalities to include Phase III awards. (1.3)
Outside PR	233	Voigt, Lindsay	6/9/2021	2	\$308.75	\$617.50	Continue to generate Municipalities Phase III Use of Funds Templates. (2)
Outside PR	233	Voigt, Lindsay	6/9/2021	0.9	\$308.75	\$277.88	Create and send Municipalities Disbursement Oversight Committee Report. (0.9)
Outside PR	233	Voigt, Lindsay	6/9/2021	2	\$308.75	\$617.50	Generate Municipalities Phase III Use of Funds Templates. (2)
Outside PR	233	Voigt, Lindsay	6/9/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 6/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)

Outside PR	233	Voigt, Lindsay	6/9/2021	1.2	\$308.75	\$370.50	Participate on telephone call with J. Loaiza (ACG) and J. Perez-Casellas (ACG) regarding draft communication to Municipalities related to Phase III Use of Funds reporting. (1.2)
Outside PR	233	Voigt, Lindsay	6/9/2021	0.8	\$308.75	\$247.00	Perform quality control on Municipalities Use of Funds Templates. (0.8)
Outside PR	233	Voigt, Lindsay	6/9/2021	0.7	\$308.75	\$216.13	Respond to and file emails in the Coronavirus Relief Fund Municipalities inbox. (0.7)
Outside PR	233	Voigt, Lindsay	6/10/2021	2	\$308.75	\$617.50	Continue to send Municipalities Phase III Use of Funds Templates and instructions. (2)
Outside PR	233	Voigt, Lindsay	6/10/2021	0.7	\$308.75	\$216.13	Intake June 2021 Use of Funds Templates. (0.7)
Outside PR	233	Voigt, Lindsay	6/10/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with R. Flanagan (ACG) to review application and program log for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.6)
Outside PR	233	Voigt, Lindsay	6/10/2021	1	\$308.75	\$308.75	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (1)
Outside PR	233	Voigt, Lindsay	6/10/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 6/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Voigt, Lindsay	6/10/2021	1.3	\$308.75	\$401.38	Respond to inquiries in Coronavirus Relief Fund Municipalities inbox related to Phase III Use of Funds Reporting. (1.3)
Outside PR	233	Voigt, Lindsay	6/10/2021	2	\$308.75	\$617.50	Send Municipalities Phase III Use of Funds Templates and instructions to J. Tirado (AAFAF). (2)
Outside PR	233	Voigt, Lindsay	6/11/2021	1.8	\$308.75	\$555.75	Intake Use of Funds reports in Coronavirus Relief Fund Municipalities and Hospitals inboxes. (1.8)
Outside PR	233	Voigt, Lindsay	6/11/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 6/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Voigt, Lindsay	6/11/2021	0.2	\$308.75	\$61.75	Participate on telephone call with J. Loaiza (ACG) regarding Use of Funds inquiry from Municipality of San Sebastian. (0.2)
Outside PR	233	Voigt, Lindsay	6/11/2021	0.7	\$308.75	\$216.13	Participate on telephone call with J. Perez-Casellas (ACG) and J. Jimenez (OGP) regarding revision of Lares 2.2 Panel Decision. (0.7)
Outside PR	233	Voigt, Lindsay	6/11/2021	1.4	\$308.75	\$432.25	Prepare and send Agreement, Use of Funds Template, and award notification to Municipality of Naguabo. (1.4)
Outside PR	233	Voigt, Lindsay	6/11/2021	1.7	\$308.75	\$524.88	Respond to inquiries in Coronavirus Relief Fund Reporting inbox. (1.7)
Outside PR	233	Voigt, Lindsay	6/14/2021	1	\$308.75	\$308.75	Intake monthly reports from Coronavirus Relief Fund inboxes and update tracker. (1)
Outside PR	233	Voigt, Lindsay	6/14/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 6/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Voigt, Lindsay	6/14/2021	1.8	\$308.75	\$555.75	Participate on telephone call with L. Voigt (ACG) to address outstanding questions and issues in the Coronavirus Relief Fund Municipalities inbox. (1.8)
Outside PR	233	Voigt, Lindsay	6/14/2021	1.6	\$308.75	\$494.00	Prepare Municipalities Disbursement Oversight Committee Report and send for approval by J. Tirado (AAFAF). (1.6)
Outside PR	233	Voigt, Lindsay	6/14/2021	0.7	\$308.75	\$216.13	Prepare transfer agreements for Municipalities. (0.7)
Outside PR	233	Voigt, Lindsay	6/14/2021	1.3	\$308.75	\$401.38	Prepare Use of Funds Templates for Municipalities. (1.3)
Outside PR	233	Voigt, Lindsay	6/14/2021	0.6	\$308.75	\$185.25	Review status of assigned tasks for Coronavirus Relief Fund for Ankura Puerto Rico team meeting. (0.6)
Outside PR	233	Voigt, Lindsay	6/14/2021	0.9	\$308.75	\$277.88	Send follow-up communications to representatives of Cayey, Vieques, and Lares regarding most recent Use of Funds reports. (0.9)
Outside PR	233	Voigt, Lindsay	6/15/2021	0.5	\$308.75	\$154.38	Continue to intake Use of Funds Reports for Hospitals and Municipalities and update tracking documents (0.5)
Outside PR	233	Voigt, Lindsay	6/15/2021	2	\$308.75	\$617.50	Intake Use of Funds Reports for Hospitals and Municipalities and update tracking documents. (2)



Outside PR	233	Voigt, Lindsay	6/15/2021	0	\$308.75	\$0.00	Participate in virtual meeting with J. Perez-Casellas (ACG), S. Diaz (AAFAF), and J. Baez (UDH) regarding Hospital Universitario de Adultos Use of Funds Reporting and Eligible Expenses from Phases I, II, and III. (0.4)
Outside PR	233	Voigt, Lindsay	6/15/2021	2	\$308.75	\$617.50	Participate in virtual meeting with J. Perez-Casellas (ACG), S. Diaz (AAFAF), and J. Baez (UDH) regarding Hospital Universitario de Adultos Use of Funds Reporting and Eligible Expenses from Phases I, II, and III. (2)
Outside PR	233	Voigt, Lindsay	6/15/2021	0.7	\$308.75	\$216.13	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/15/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.7)
Outside PR	233	Voigt, Lindsay	6/15/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 6/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Voigt, Lindsay	6/15/2021	2	\$308.75	\$617.50	Respond to inquiries in Coronavirus Relief Fund Municipalities and Hospitals inboxes. (2)
Outside PR	233	Voigt, Lindsay	6/16/2021	2	\$308.75	\$617.50	Continue to intake Municipalities Reports from Reporting and Municipalities inboxes update analysis document. (2)
Outside PR	233	Voigt, Lindsay	6/16/2021	1.5	\$308.75	\$463.13	Continue to intake Private Hospitals Reports from Reporting and Private Hospitals inboxes and update analysis document. (1.5)
Outside PR	233	Voigt, Lindsay	6/16/2021	2	\$308.75	\$617.50	Intake Municipalities Reports from Reporting and Municipalities inboxes and update analysis document. (2)
Outside PR	233	Voigt, Lindsay	6/16/2021	2	\$308.75	\$617.50	Intake Private Hospitals Reports from Reporting and Private Hospitals inboxes and update analysis document. (2)
Outside PR	233	Voigt, Lindsay	6/16/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 6/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Voigt, Lindsay	6/16/2021	0.4	\$308.75	\$123.50	Participate on telephone call with K. Miller (ACG) to conduct in biweekly project check-in meeting. (0.4)
Outside PR	233	Voigt, Lindsay	6/17/2021	1.3	\$308.75	\$401.38	Continue to create Use of Funds Templates for Municipalities with Phase III awards. (1.3)
Outside PR	233	Voigt, Lindsay	6/17/2021	2	\$308.75	\$617.50	Create Use of Funds Templates for Municipalities with Phase III awards. (2)
Outside PR	233	Voigt, Lindsay	6/17/2021	1.2	\$308.75	\$370.50	Generate Transfer Agreements for Municipalities with new Phase III Awards. (1.2)
Outside PR	233	Voigt, Lindsay	6/17/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with R. Flanagan (ACG) to review performance success metrics for the Non-Profit program through the Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	233	Voigt, Lindsay	6/17/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.5)
Outside PR	233	Voigt, Lindsay	6/17/2021	0.6	\$308.75	\$185.25	Perform quality assurance and send Disbursement Oversight Committee Report for Municipalities. (0.6)
Outside PR	233	Voigt, Lindsay	6/17/2021	2	\$308.75	\$617.50	Prepare documents for Disbursement Oversight Committee report for Municipalities with Phase III Awards. (2)
Outside PR	233	Voigt, Lindsay	6/18/2021	1	\$308.75	\$308.75	Send award notifications, agreements, and Use of Funds templates to Municipalities. (1)
Outside PR	233	Voigt, Lindsay	6/21/2021	1	\$308.75	\$308.75	Intake Use of Funds Reports from Coronavirus Relief Fund Reporting, Hospitals, and Municipalities inboxes. (1)
Outside PR	233	Voigt, Lindsay	6/21/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 6/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Voigt, Lindsay	6/21/2021	1.1	\$308.75	\$339.63	Participate on telephone call with J. Perez-Casellas (ACG) to analyze outstanding issues and queries in Coronavirus Relief Fund Municipalities inbox. (1.1)
Outside PR	233	Voigt, Lindsay	6/21/2021	2	\$308.75	\$617.50	Participate on telephone call with J. Perez-Casellas (ACG) to resolve outstanding issues and queries in Coronavirus Relief Fund Municipalities inbox. (2)

Outside PR	233	Voigt, Lindsay	6/21/2021	1.6	\$308.75	\$494.00	Respond to and archive messages from Coronavirus Relief Fund Municipalities inbox. (1.6)
Outside PR	233	Voigt, Lindsay	6/21/2021	0.9	\$308.75	\$277.88	Update Municipalities Phase III Event Log and Dashboard to include information on Transfer Agreements and Use of Funds templates. (0.9)
Outside PR	233	Voigt, Lindsay	6/21/2021	1.1	\$308.75	\$339.63	Update the Vega Alta Use of Funds Template to include Panel 2.2 decision and notify Municipality of approved expenses. (1.1)
Outside PR	233	Voigt, Lindsay	6/22/2021	0.5	\$308.75	\$154.38	Continue to respond to and file communications in Municipalities inbox. (0.5)
Outside PR	233	Voigt, Lindsay	6/22/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representative of OGP Panel to help with revision of Use of Funds Template for Rio Grande. (0.4)
Outside PR	233	Voigt, Lindsay	6/22/2021	0.8	\$308.75	\$247.00	Participate in virtual meeting with representatives of Ankura application office and compliance office teams to discuss the action items for 6/22/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund programs. (0.8)
Outside PR	233	Voigt, Lindsay	6/22/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 6/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Voigt, Lindsay	6/22/2021	2	\$308.75	\$617.50	Research strategy for maintaining and updating reporting dashboards. (2)
Outside PR	233	Voigt, Lindsay	6/22/2021	2	\$308.75	\$617.50	Respond to and file communications in Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	6/22/2021	1.9	\$308.75	\$586.63	Update award matrices for Municipalities and hospitals to include Phase III awards. (1.9)
Outside PR	233	Voigt, Lindsay	6/23/2021	0.7	\$308.75	\$216.13	Continue to respond to and file communications in Municipalities inbox. (0.7)
Outside PR	233	Voigt, Lindsay	6/23/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 6/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Voigt, Lindsay	6/23/2021	1.1	\$308.75	\$339.63	Prepare and send Disbursement Oversight Committee Report for Municipalities Program. (1.1)
Outside PR	233	Voigt, Lindsay	6/23/2021	2	\$308.75	\$617.50	Research strategy for maintaining and updating reporting dashboards. (2)
Outside PR	233	Voigt, Lindsay	6/23/2021	2	\$308.75	\$617.50	Respond to and file communications in Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	6/23/2021	1.2	\$308.75	\$370.50	Review and update Municipalities payment tracker document to include Phase III information. (1.2)
Outside PR	233	Voigt, Lindsay	6/23/2021	0.6	\$308.75	\$185.25	Update Coronavirus Relief Fund Municipalities application statuses on Smartsheet Dashboard. (0.6)
Outside PR	233	Voigt, Lindsay	6/24/2021	2	\$308.75	\$617.50	Finalize Municipality program application reconsideration request log formatting. (2)
Outside PR	233	Voigt, Lindsay	6/24/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 6/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Voigt, Lindsay	6/24/2021	1.7	\$308.75	\$524.88	Populate Phase III Reconsideration Request log with all relevant requests. (1.7)
Outside PR	233	Voigt, Lindsay	6/24/2021	2	\$308.75	\$617.50	Update the Coronavirus Relief Fund Municipalities dashboard grid to include all Phase III information. (2)
Outside PR	233	Voigt, Lindsay	6/24/2021	2	\$308.75	\$617.50	Update the Coronavirus Relief Fund Municipalities payment tracker document to include all Phase III information. (2)
Outside PR	233	Voigt, Lindsay	6/25/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 6/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Voigt, Lindsay	6/25/2021	1.3	\$308.75	\$401.38	Prepare 3.2 Use of Funds Template for Aguada and send to Municipality with instructions. (1.3)
Outside PR	233	Voigt, Lindsay	6/25/2021	1.5	\$308.75	\$463.13	Prepare 3.2 Use of Funds Template for Patillas and send to Municipality with instructions. (1.5)
Outside PR	233	Voigt, Lindsay	6/25/2021	1.6	\$308.75	\$494.00	Prepare version 2.2 and 3.2 Use of Funds Template for Rio Grande and send to Municipality with instructions. (1.6)

Outside PR	233	Voigt, Lindsay	6/25/2021	2	\$308.75	\$617.50	Respond to and file communications in Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	6/25/2021	1.3	\$308.75	\$401.38	Update the Coronavirus Relief Fund Private Hospitals payment tracker document to include all Phase III information. (1.3)
Outside PR	233	Yoshimura, Arren	6/29/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Hubin (ACG) to collaborate on 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (0.5)
Outside PR	233	Yoshimura, Arren	6/30/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Hubin (ACG) to collaborate on 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (0.9)

Total Hourly Fees	1035.1	\$381,196.63
<b>Total Fees</b>		<b>\$381,196.63</b>



## Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Software Passthrough	Miller, Ken	5/11/2021	\$ 131.70	DocuSign Software - Initial Purchase 3 licenses	1
Software Passthrough	Miller, Ken	6/4/2021	\$ 14.87	DocuSign Software - License Upgrade	2
Software Passthrough	Miller, Ken	6/10/2021	\$ 265.51	DocuSign Software - Monthly subscription + 1 additional license	3
<b>Total Expenses</b>			<b>\$412.08</b>		



***Invoice Remittance***

July 26, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FORTY-NINTH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JUNE 1, 2021 TO JUNE 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the forty-ninth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of June 1, 2021 through June 30, 2021.

Pursuant to the professional services agreement, **Contract number 2021-000004** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 14, 2020, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is stylized with a large, sweeping "F" and a cursive "Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



## ***Invoice Remittance***

Re: AAFAF Implementation Project

**Professional Services from June 1, 2021 to June 30, 2021**

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Professional Services	\$227,500.25
Expenses	\$6,686.09
<b>Total Amount Due</b>	<b>\$234,186.34</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: AAFAF Implementation Project

### Summary of Professional Fees by Task Code from June 1, 2021 to June 30, 2021

Code	Time Category	Hours	Total
10	Fiscal Plan Implementation	553.4	\$208,153.50
300	IT Service Management Implementation for PRITS	50.8	\$19,346.75
Total Hourly Fees		604.2	\$227,500.25
<b>Total Fees</b>			<b>\$227,500.25</b>

### Professional Services from June 1, 2021 to June 30, 2021

Professional	Title	Rate	Hours	Total
Bigham, Paige	Director	\$332.50	93.5	\$31,088.75
Brickner, Stephen	Senior Director	\$380.00	1.5	\$570.00
Butler, Charles	Managing Director	\$451.25	9.3	\$4,196.63
Flanagan, Ryan	Director	\$332.50	1.2	\$399.00
Frehse, John	Senior Managing Director	\$917.00	0.5	\$458.50
Gonzalez, Carlos	Director	\$332.50	94.6	\$31,454.50
Hamilton, John	Managing Director	\$451.25	33.2	\$14,981.50
Hart, Valerie	Managing Director	\$451.25	52.4	\$23,645.50
Ishak, Christine	Senior Director	\$380.00	131.7	\$50,046.00
Jandura, Daniel	Senior Director	\$380.00	81.5	\$30,970.00
Kratzman, E.	Managing Director	\$451.25	1.3	\$586.63
Loaiza, Juan	Director	\$332.50	7.2	\$2,394.00
Low, Jeffrey	Managing Director	\$451.25	3.2	\$1,444.00
McAfee, Maggie	Director	\$195.00	38.0	\$7,410.00
Miller, Ken	Managing Director	\$451.25	0.5	\$225.63
Morrison, J.	Managing Director	\$850.00	0.7	\$595.00
Perez-Casellas, Jorge Enrique	Managing Director	\$451.25	0.5	\$225.63
Sung, Krystal	Associate	\$285.00	4.6	\$1,311.00
Tabor, Ryan	Senior Managing Director	\$522.50	48.8	\$25,498.00
Total Hourly Fees				604.2
<b>Total Fees</b>				<b>\$227,500.25</b>



## ***Invoice Summary***

### **Summary of Expenses by Expense Category from June 1, 2021 to June 30, 2021**

Expense Category	Billed Amount
Airfare/Railway	\$2,057.29
Lodging - PR	\$3,077.49
Lodging - US	\$0.00
Meals - PR	\$896.00
Meals - US	\$39.15
Other	\$0.00
Transportation - PR	\$465.92
Transportation - US	\$150.24
<b>TOTAL</b>	<b>\$6,686.09</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Bigham, Paige	6/1/2021	0.8	\$332.50	\$266.00	Complete action items outlined in meeting with H. Martinez (AAFAF) on 6/1/2021. (0.8)
Outside PR	10	Bigham, Paige	6/1/2021	1.5	\$332.50	\$498.75	Develop the Analyze section of the staff optimization template for review by V. Hart (ACG) on 6/3/2021. (1.5)
Outside PR	10	Bigham, Paige	6/1/2021	1	\$332.50	\$332.50	Develop the Clarify section of the staff optimization template for review by V. Hart (ACG) on 6/3/2021. (1)
Outside PR	10	Bigham, Paige	6/1/2021	0.7	\$332.50	\$232.75	Incorporate best practices provided by J. Frehse (ACG) on 6/1/2021 into the staff optimization template. (0.7)
Outside PR	10	Bigham, Paige	6/1/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/1/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.9)
Outside PR	10	Bigham, Paige	6/1/2021	0.1	\$332.50	\$33.25	Participate on telephone call with C. Ishak (ACG) to detail action items for agency kickoff status dashboard for review by H. Martinez (AAFAF). (0.1)
Outside PR	10	Bigham, Paige	6/1/2021	0.3	\$332.50	\$99.75	Participate on telephone call with H. Martinez (AAFAF) to discuss updates to the agency kickoff dashboard. (0.3)
Outside PR	10	Bigham, Paige	6/1/2021	0.5	\$332.50	\$166.25	Participate on telephone call with J. Frehse (ACG) and C. Gonzalez (ACG) to discuss staff optimization best practices. (0.5)
Outside PR	10	Bigham, Paige	6/1/2021	0.8	\$332.50	\$266.00	Prepare for meeting with J. Frehse (ACG) on 6/1/2021 to discuss staff optimization best practices. (0.8)
Outside PR	10	Bigham, Paige	6/1/2021	0.5	\$332.50	\$166.25	Review key activities, emails, and outcomes from week of 5/24/2021 in preparation for week of 5/31/2021. (0.5)
Outside PR	10	Bigham, Paige	6/1/2021	0.8	\$332.50	\$266.00	Summarize and communicate changes in dashboard to representatives of AAFAF including H. Martinez (AAFAF) to share with Fortaleza. (0.8)
Outside PR	10	Bigham, Paige	6/2/2021	0.1	\$332.50	\$33.25	Coordinate schedules with E. Gayoso (BluHaus) to prepare for meeting with ADSEF on 6/2/2021. (0.1)
Outside PR	10	Bigham, Paige	6/2/2021	0.2	\$332.50	\$66.50	Participate in meeting with F. Sanchez (AAFAF), L. Guillen (AAFAF) and C. Gonzalez (ACG) regarding PRDE implementation and Certified Fiscal Plan incentive milestones updates. (0.2)
Outside PR	10	Bigham, Paige	6/2/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), V. Hart (ACG), and J. Hamilton (ACG) to review the monthly report and discuss agency engagement strategies and next steps. (1.2)
Outside PR	10	Bigham, Paige	6/2/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/2/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1.2)
Outside PR	10	Bigham, Paige	6/2/2021	1	\$332.50	\$332.50	Participate on telephone call with C. Colon (ADSEF), J. Aviles (ADSEF), F. Mercado (AAFAF), C. Gonzalez (ACG), and E. Gayoso (BluHaus) to discuss EITC and incentive milestones for ADSEF. (1)
Outside PR	10	Bigham, Paige	6/2/2021	0.7	\$332.50	\$232.75	Participate on telephone call with F. Mercado (AAFAF) and C. Gonzalez (ACG) to debrief from meeting with representatives of ADSEF on 6/2/2021. (0.7)
Outside PR	10	Bigham, Paige	6/2/2021	0.3	\$332.50	\$99.75	Participate on telephone call with F. Mercado (AAFAF) and H. Martinez (AAFAF) to prepare

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							for meeting with representatives of ADSEF representatives in 6/2/2021. (0.3)
Outside PR	10	Bigham, Paige	6/2/2021	0.6	\$332.50	\$199.50	Review key activities, emails, and outcomes from 6/1/2021 in preparation for remainder of week. (0.6)
Outside PR	10	Bigham, Paige	6/2/2021	1.5	\$332.50	\$498.75	Revise kickoff status documentation based on updates from representatives of AAFAF and feedback from H. Martinez (AAFAF). (1.5)
Outside PR	10	Bigham, Paige	6/3/2021	0.1	\$332.50	\$33.25	Participate in meeting with C. Gonzalez (ACG) regarding analysis for PRDE Time and Attendance data for incentive milestone. (0.1)
Outside PR	10	Bigham, Paige	6/3/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura team to discuss 6/3/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Bigham, Paige	6/3/2021	0.8	\$332.50	\$266.00	Participate on telephone call with C. Ishak (ACG), D. Jandura (ACG), and C. Gonzalez (ACG) to discuss the content of the playbook templates to be reviewed by V. Hart (ACG). (0.8)
Outside PR	10	Bigham, Paige	6/3/2021	0.5	\$332.50	\$166.25	Participate on telephone call with F. Mercado (AAFAF) and C. Gonzalez (ACG) to update AAFAF Agency Assignment Template. (0.5)
Outside PR	10	Bigham, Paige	6/3/2021	0.5	\$332.50	\$166.25	Prepare emails to send to representatives of Ankura as support in meeting on 6/4/2021. (0.5)
Outside PR	10	Bigham, Paige	6/3/2021	1.8	\$332.50	\$598.50	Revise Analyze section of Staff Optimization template based on feedback from representatives of Ankura, including V. Hart (ACG) on 6/3/2021. (1.8)
Outside PR	10	Bigham, Paige	6/3/2021	2	\$332.50	\$665.00	Revise Clarify section of Staff Optimization template based on feedback from representatives of Ankura, including V. Hart (ACG) on 6/3/2021. (2)
Outside PR	10	Bigham, Paige	6/3/2021	1	\$332.50	\$332.50	Revise Staff Optimization template based on feedback from representatives of Ankura on 6/3/2021. (1)
Outside PR	10	Bigham, Paige	6/3/2021	0.2	\$332.50	\$66.50	Summarize and communicate action items from call with F. Mercado (AAFAF). (0.2)
Outside PR	10	Bigham, Paige	6/7/2021	0.6	\$332.50	\$199.50	Participate in meeting with F. Sanchez (AAFAF), L. Guillen (AAFAF), H. Martinez (AAFAF) and C. Gonzalez (ACG) regarding PRDE and Hacienda efforts to assess if HR database could be an option to substitute PRDE database. (0.6)
Outside PR	10	Bigham, Paige	6/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/7/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Bigham, Paige	6/7/2021	0.4	\$332.50	\$133.00	Participate on telephone call with C. Gonzalez (ACG) to discuss updates from 6/4/2021 regarding PRDE and DDEC. (0.4)
Outside PR	10	Bigham, Paige	6/7/2021	0.3	\$332.50	\$99.75	Participate on telephone call with D. Jandura (ACG) to discuss updates on template development for review by H. Martinez (AAFAF). (0.3)
Outside PR	10	Bigham, Paige	6/7/2021	0.2	\$332.50	\$66.50	Participate on telephone call with E. Guzman (AAFAF) and J. Hamilton (ACG) to update kickoff meeting status and align on next steps. (0.2)
Outside PR	10	Bigham, Paige	6/7/2021	0.3	\$332.50	\$99.75	Participate on telephone call with J. Hamilton (ACG) to prepare for meeting with E. Guzman (AAFAF) to update kickoff meeting status and align on next steps. (0.3)
Outside PR	10	Bigham, Paige	6/7/2021	0.2	\$332.50	\$66.50	Participate on telephone call with L. Guillen (AAFAF) to discuss PRDE next steps and



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							prepare for meeting with representatives of PRDE including M. Galindo (PRDE) on 6/8/2021. (0.2)
Outside PR	10	Bigham, Paige	6/7/2021	1.2	\$332.50	\$399.00	Review key activities, emails, and outcomes from week of 6/1/2021 in preparation for week of 6/7/2021. (1.2)
Outside PR	10	Bigham, Paige	6/7/2021	2	\$332.50	\$665.00	Revise the analyze portion of staff optimization template based on feedback from representatives of Ankura on 6/8/2021 for review by H. Martinez (AAFAF). (2)
Outside PR	10	Bigham, Paige	6/7/2021	1	\$332.50	\$332.50	Update format of staff optimization playbook based on feedback from representatives of Ankura. (1)
Outside PR	10	Bigham, Paige	6/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with C. Ishak (ACG) and V. Hart (ACG) to discuss the Certified Fiscal Plan Implementation training for the PRDE meeting with L. Guillen (AAFAF) and representatives of PRDE. (0.1)
Outside PR	10	Bigham, Paige	6/8/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura team to discuss 6/8/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.6)
Outside PR	10	Bigham, Paige	6/8/2021	0.5	\$332.50	\$166.25	Participate on telephone call with D. Jandura (ACG) to discuss updates on template development for review by H. Martinez (AAFAF). (0.5)
Outside PR	10	Bigham, Paige	6/8/2021	0.4	\$332.50	\$133.00	Participate on telephone call with J. Hamilton (ACG) to discuss next steps and strategies for AAFAF engagement. (0.4)
Outside PR	10	Bigham, Paige	6/8/2021	1	\$332.50	\$332.50	Participate on telephone call with L. Guillen (AAFAF) and representatives of PRDE including M. Galindo (PRDE) to conduct an implementation report training session. (1)
Outside PR	10	Bigham, Paige	6/8/2021	1.2	\$332.50	\$399.00	Review key activities, emails, and outcomes from week of 6/6/2021 in preparation for remainder of week. (1.2)
Outside PR	10	Bigham, Paige	6/8/2021	2	\$332.50	\$665.00	Revise staff optimization template based on feedback from representatives of Ankura on 6/8/2021 for review by H. Martinez (AAFAF). (2)
Outside PR	10	Bigham, Paige	6/9/2021	2.4	\$332.50	\$798.00	Participate in virtual meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura to review the playbook templates, capture feedback, and align on timelines. (2.4)
Outside PR	10	Bigham, Paige	6/9/2021	2	\$332.50	\$665.00	Research ratio analysis and benchmarking to include as resources in the staff optimization playbook. (2)
Outside PR	10	Bigham, Paige	6/9/2021	2	\$332.50	\$665.00	Review staff optimization playbook to incorporate feedback from H. Martinez (AAFAF). (2)
Outside PR	10	Bigham, Paige	6/9/2021	0.5	\$332.50	\$166.25	Review technology implementation playbook and process optimization playbook to ensure consistency. (0.5)
Outside PR	10	Bigham, Paige	6/10/2021	1.5	\$332.50	\$498.75	Develop the Design phase of the Staff Optimization playbook. (1.5)
Outside PR	10	Bigham, Paige	6/10/2021	1.5	\$332.50	\$498.75	Develop the Execute phase of the Staff Optimization playbook. (1.5)
Outside PR	10	Bigham, Paige	6/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura team to discuss 6/10/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.6)
Outside PR	10	Bigham, Paige	6/10/2021	1	\$332.50	\$332.50	Review feedback from D. Jandura (ACG) on Staff Optimization playbook. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Bigham, Paige	6/10/2021	2	\$332.50	\$665.00	Review Process Optimization playbook and make edits for consistency. (2)
Outside PR	10	Bigham, Paige	6/10/2021	0.6	\$332.50	\$199.50	Review Technology Implementation playbook and Process Optimization playbook and make edits to ensure consistency. (0.6)
Outside PR	10	Bigham, Paige	6/11/2021	0.7	\$332.50	\$232.75	Communicate standard format to representatives of Ankura to ensure consistent formats across playbook templates. (0.7)
Outside PR	10	Bigham, Paige	6/11/2021	1.5	\$332.50	\$498.75	Develop the Execute phase of the Staff Optimization playbook. (1.5)
Outside PR	10	Bigham, Paige	6/11/2021	1	\$332.50	\$332.50	Develop the Report phase of the Staff Optimization playbook. (1)
Outside PR	10	Bigham, Paige	6/11/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura team to discuss 6/11/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Bigham, Paige	6/11/2021	0.8	\$332.50	\$266.00	Review feedback from J. Hamilton (ACG) on playbook templates and incorporate into Staff Optimization. (0.8)
Outside PR	10	Bigham, Paige	6/11/2021	1.5	\$332.50	\$498.75	Review Process Optimization playbook and incorporate formatting into Staff Optimization playbook for review by V. Hart (ACG) on 6/14/2021. (1.5)
Outside PR	10	Bigham, Paige	6/14/2021	0.2	\$332.50	\$66.50	Communicate with E. Guzman (AAFAF) and E. Gayoso (BluHaus) regarding the Implementation Report for DDEC. (0.2)
Outside PR	10	Bigham, Paige	6/14/2021	1.5	\$332.50	\$498.75	Develop Staff Optimization playbook for review by V. Hart (ACG). (1.5)
Outside PR	10	Bigham, Paige	6/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with L. Guillen (AAFAF), H. Martinez (AAFAF) and C. Gonzalez (ACG) regarding PRDE Time and Attendance pending data analysis, FOMB meeting cadence and support with OATRH for employee classification. (0.5)
Outside PR	10	Bigham, Paige	6/14/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with representatives of Ankura team to discuss 6/14/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1.1)
Outside PR	10	Bigham, Paige	6/14/2021	0.2	\$332.50	\$66.50	Participate on telephone call with D. Jandura (ACG) to discuss DOH next steps and prepare for meeting on 6/15/2021. (0.2)
Outside PR	10	Bigham, Paige	6/14/2021	1.5	\$332.50	\$498.75	Review feedback from J. Hamilton (ACG) and V. Hart (ACG) on playbook templates and incorporate into Staff Optimization playbook. (1.5)
Outside PR	10	Bigham, Paige	6/14/2021	0.9	\$332.50	\$299.25	Review feedback from V. Hart (ACG) on Staff Optimization playbook and incorporate edits. (0.9)
Outside PR	10	Bigham, Paige	6/14/2021	0.7	\$332.50	\$232.75	Review key activities, emails, and outcomes from week of 6/6/2021 in preparation for week of 6/14/2021. (0.7)
Outside PR	10	Bigham, Paige	6/15/2021	1.5	\$332.50	\$498.75	Incorporate feedback received from representatives of Ankura on 6/15/2021 into Staff Optimization playbook. (1.5)
Outside PR	10	Bigham, Paige	6/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/15/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.5)
Outside PR	10	Bigham, Paige	6/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review Staffing Optimization playbook. (0.5)
Outside PR	10	Bigham, Paige	6/15/2021	1.5	\$332.50	\$498.75	Participate on telephone call with C. Gonzalez (ACG) to update Staff Optimization playbook. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Bigham, Paige	6/15/2021	2	\$332.50	\$665.00	Revise Staff Optimization playbook for review by H. Martinez (AAFAF) and E. Guzman (AAFAF) on 6/16/2021. (2)
Outside PR	10	Bigham, Paige	6/16/2021	0.3	\$332.50	\$99.75	Communicate with representatives of AAFAF including E. Guzman (AAFAF) to align on implementation report submission and kickoff status updates. (0.3)
Outside PR	10	Bigham, Paige	6/16/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura team to discuss 6/16/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Bigham, Paige	6/16/2021	0.4	\$332.50	\$133.00	Review DDEC and PRDE implementation reports that were submitted to I. Carmona (AAFAF) to review progress. (0.4)
Outside PR	10	Bigham, Paige	6/16/2021	0.3	\$332.50	\$99.75	Review reporting tracker from E. Guzman (AAFAF) to analyze submission rates. (0.3)
Outside PR	10	Bigham, Paige	6/16/2021	0.2	\$332.50	\$66.50	Review weekly report for week ending 6/18/2021 and make agency updates for review by O. Marerro (AAFAF). (0.2)
Outside PR	10	Bigham, Paige	6/17/2021	1.2	\$332.50	\$399.00	Develop presentation to drive discussion during meeting with representatives of ADSEF on 6/17/2021. (1.2)
Outside PR	10	Bigham, Paige	6/17/2021	0.5	\$332.50	\$166.25	Participate in meeting with C. Gonzalez (ACG) to prepare strategy and topics to be discuss in the SR / NAP Incentive Milestone meeting 6/17/2021. (0.5)
Outside PR	10	Bigham, Paige	6/17/2021	0.5	\$332.50	\$166.25	Participate in meeting with F. Mercado (AAFAF) and C. Gonzalez (ACG) regarding agencies implementation report updates. (0.5)
Outside PR	10	Bigham, Paige	6/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/17/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Bigham, Paige	6/17/2021	1.5	\$332.50	\$498.75	Participate on telephone call with R. Santiago (Hacienda), A. Fradera (ADSEF), F. Mercado (AAFAF), and C. Gonzalez (ACG) to discuss EITC alignment and next steps. (1.5)
Outside PR	10	Bigham, Paige	6/17/2021	0.2	\$332.50	\$66.50	Review kickoff status document sent by H. Martinez (AAFAF) and incorporate into dashboard. (0.2)
Outside PR	10	Bigham, Paige	6/17/2021	0.2	\$332.50	\$66.50	Summarize actions from meeting with F. Mercado (AAFAF) on 6/17/2021 and send to participants. (0.2)
Outside PR	10	Bigham, Paige	6/21/2021	0.5	\$332.50	\$166.25	Continue to review key activities, emails, and outcomes from week of 6/14/2021 in preparation for week of 6/21/2021. (0.5)
Outside PR	10	Bigham, Paige	6/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with C. Gonzalez (ACG) to discuss EITC alignment and next steps. (0.2)
Outside PR	10	Bigham, Paige	6/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with L. Guillen (AAFAF), H. Martinez (AAFAF), F. Sanchez (AAFAF), and C. Gonzalez (ACG) to discuss PRDE next steps and action items. (0.3)
Outside PR	10	Bigham, Paige	6/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/21/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Bigham, Paige	6/21/2021	1	\$332.50	\$332.50	Review key activities, emails, and outcomes from week of 6/14/2021 in preparation for week of 6/21/2021. (1)
Outside PR	10	Bigham, Paige	6/21/2021	0.2	\$332.50	\$66.50	Review PRDE Human Resources document to prepare for meeting with representatives of AAFAF on 6/21/2021 to discuss PRDE next steps. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Bigham, Paige	6/22/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with C. Gonzalez (ACG) and D. Jandura (ACG) to discuss, identify and list Certified Fiscal Plan FY22 initiatives as ongoing or new for H. Martinez (AAFAF) communication email to agencies. (1.5)
Outside PR	10	Bigham, Paige	6/22/2021	0.1	\$332.50	\$33.25	Participate on telephone call with H. Martinez (AAFAF) to discuss reporting needs. (0.1)
Outside PR	10	Bigham, Paige	6/23/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura team to discuss 6/23/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.7)
Outside PR	10	Bigham, Paige	6/23/2021	0.5	\$332.50	\$166.25	Participate on telephone call with C. Butler (ACG) and J. Hamilton (ACG) to discuss strategies and next steps for Certified Fiscal Plan Implementation engagement per request of H. Martinez (AAFAF). (0.5)
Outside PR	10	Bigham, Paige	6/24/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/21/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Bigham, Paige	6/24/2021	0.2	\$332.50	\$66.50	Participate on telephone call with E. Guzman (AAFAF) to discuss updates for DDEC and Request for Proposals. (0.2)
Outside PR	10	Bigham, Paige	6/24/2021	0.5	\$332.50	\$166.25	Provide DDEC, Request for Proposal, and PRDE updates for weekly report for week ending 6/25/2021 for review by O. Marrero (AAFAF). (0.5)
Outside PR	10	Bigham, Paige	6/24/2021	0.7	\$332.50	\$232.75	Review key activities, emails, and outcomes from week of 6/21/2021 in preparation for week of 6/28/2021. (0.7)
Outside PR	10	Bigham, Paige	6/25/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/25/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.8)
Outside PR	10	Bigham, Paige	6/28/2021	0.6	\$332.50	\$199.50	Communicate with L. Guillen (AAFAF) and I. Carmona (AAFAF) to request feedback on playbook templates. (0.6)
Outside PR	10	Bigham, Paige	6/28/2021	1	\$332.50	\$332.50	Participate in virtual meeting with AAFAF and representatives of Ankura including H. Martinez (AAFAF) and V. Hart (ACG) to review the Staff Optimization Playbook template and capture feedback. (1)
Outside PR	10	Bigham, Paige	6/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with L. Guillen (AAFAF), H. Martinez (AAFAF), F. Sanchez (AAFAF), and C. Gonzalez (ACG) regarding PRDE next steps and actions. (0.5)
Outside PR	10	Bigham, Paige	6/28/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/28/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Bigham, Paige	6/28/2021	0.4	\$332.50	\$133.00	Participate on telephone call with C. Gonzalez (ACG) to discuss feedback on the Staff Optimization playbook and revise presentation. (0.4)
Outside PR	10	Bigham, Paige	6/28/2021	0.9	\$332.50	\$299.25	Revise staff optimization playbook based on feedback from representatives of AAFAF on 6/28/2021. (0.9)
Outside PR	10	Bigham, Paige	6/29/2021	0.5	\$332.50	\$166.25	Participate in meeting with F. Mercado (AAFAF) and C. Gonzalez (ACG) regarding agencies implementation report updates. (0.5)
Outside PR	10	Bigham, Paige	6/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with D. Jandura (ACG) covering the status of initiatives for DOH related to implementation of the Certified Fiscal Plan. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Bigham, Paige	6/29/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/29/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Bigham, Paige	6/29/2021	0.5	\$332.50	\$166.25	Review Certified budget to prepare for discussions with representatives of ACG and AAFAF regarding next fiscal year. (0.5)
Outside PR	10	Bigham, Paige	6/29/2021	0.5	\$332.50	\$166.25	Revise staff optimization playbook based on feedback from representatives of AAFAF on 6/28/2021 in preparation for meeting with C. Gonzalez (ACG) on 6/30/2021. (0.5)
Outside PR	10	Bigham, Paige	6/30/2021	0.5	\$332.50	\$166.25	Participate in a virtual meeting with representatives of Ankura to provide status of Ankura interaction with the Cancer Center Hospital related to EHR Implementation and Business Case development for future funding. (0.5)
Outside PR	10	Bigham, Paige	6/30/2021	1	\$332.50	\$332.50	Participate in meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura to discuss feedback on Technology Implementation and Real Estate Optimization playbooks. (1)
Outside PR	10	Bigham, Paige	6/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF and ACG to discuss playbook feedback and action items. (0.5)
Outside PR	10	Bigham, Paige	6/30/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura team to discuss 6/30/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Bigham, Paige	6/30/2021	0.4	\$332.50	\$133.00	Participate on telephone call with C. Gonzalez (ACG) to discuss feedback on the Staff Optimization playbook and revise presentation. (0.4)
Outside PR	10	Brickner, Stephen	6/29/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with A. Perez (V2A), D. Miranda (V2A), D. Jandura (ACG) and C. Gonzalez (ACG) to conduct ASG Working Session focused on Medical Supplies and Personal Protective Equipment Wave Implementation. (0.7)
Outside PR	10	Brickner, Stephen	6/30/2021	0.8	\$380.00	\$304.00	Review the ASG plan and recommendations proposed by V2A and offered improvements. (0.8)
Outside PR	10	Butler, Charles	6/23/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with D. Jandura (ACG) and J. Hamilton (ACG) covering DOH and ASG support of Certified Fiscal Plan initiatives. (0.2)
Outside PR	10	Butler, Charles	6/23/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with H. Martinez (AAFAF), J. Hamilton (ACG) and V. Hart (ACG) to discuss next steps for Certified Fiscal Plan Implementation playbook development and rollout to Puerto Rico Government agencies. (0.5)
Outside PR	10	Butler, Charles	6/23/2021	0.5	\$451.25	\$225.63	Participate on telephone call with P. Bigham (ACG) and J. Hamilton (ACG) to discuss strategies and next steps for Certified Fiscal Plan Implementation engagement per request of H. Martinez (AAFAF). (0.5)
Outside PR	10	Butler, Charles	6/24/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/24/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Butler, Charles	6/24/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review PRITS, DOH and other agency needs. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	6/25/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/25/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Butler, Charles	6/28/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/28/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Butler, Charles	6/28/2021	0.1	\$451.25	\$45.13	Participate on telephone call with V. Hart (ACG) to calibrate on next steps for the Certified Fiscal Plan Implementation playbooks for delivery to H. Martinez (AAFAF) by 6/30/2021. (0.1)
Outside PR	10	Butler, Charles	6/29/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura team to discuss 6/29/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Butler, Charles	6/29/2021	1	\$451.25	\$451.25	Participate in virtual meeting with V. Hart (ACG) and R. Tabor (ACG) to plan next steps for Certified Fiscal Plan Implementation initiatives for HTA. (1)
Outside PR	10	Butler, Charles	6/30/2021	0.5	\$451.25	\$225.63	Participate in a virtual meeting with representatives of Ankura to provide status of Ankura interaction with the Cancer Center Hospital related to EHR Implementation and Business Case development for future funding. (0.5)
Outside PR	10	Butler, Charles	6/30/2021	1	\$451.25	\$451.25	Participate in meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura to discuss feedback on Technology Implementation and Real Estate Optimization playbooks. (1)
Outside PR	10	Butler, Charles	6/30/2021	0.4	\$451.25	\$180.50	Participate in meeting with V. Hart (ACG) on next steps to complete Certified Fiscal Plan Implementation playbooks for delivery to H. Martinez (AAFAF) and the AAFAF Certified Fiscal Plan Implementation team by 7/1/2021. (0.4)
Outside PR	10	Butler, Charles	6/30/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of AAFAF and ACG to discuss playbook feedback and action items. (0.5)
Outside PR	10	Butler, Charles	6/30/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/30/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Flanagan, Ryan	6/16/2021	1.2	\$332.50	\$399.00	Research United States Department of Transportation Grantee status parameters supporting the current state functional organization mapping activity in process to support the HTA Fiscal Plan. (1.2)
Outside PR	10	Frehse, John	6/1/2021	0.5	\$917.00	\$458.50	Participate on telephone call with P. Bigham (ACG) and C. Gonzalez (ACG) to discuss staff optimization best practices. (0.5)
PR	10	Gonzalez, Carlos	6/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura team to discuss 6/1/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.3)
PR	10	Gonzalez, Carlos	6/1/2021	0.5	\$332.50	\$166.25	Participate on telephone call with J. Frehse (ACG) and P. Bigham (ACG) to discuss staff optimization best practices. (0.5)
PR	10	Gonzalez, Carlos	6/2/2021	0.2	\$332.50	\$66.50	Develop the Clarify and Analyze sections of the Real Estate Process Framework presentation for H. Martinez (AAFAF). (0.2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	6/2/2021	0.2	\$332.50	\$66.50	Participate in meeting with C. Ishak (ACG) regarding consolidation of template for Process Framework presentation for H. Martinez (AAFAF). (0.2)
PR	10	Gonzalez, Carlos	6/2/2021	0.2	\$332.50	\$66.50	Participate in meeting with D. Jandura (ACG) regarding consolidation of template for Process Framework presentation for H. Martinez (AAFAF). (0.2)
PR	10	Gonzalez, Carlos	6/2/2021	0.2	\$332.50	\$66.50	Participate in meeting with F. Sanchez (AAFAF), L. Guillen (AAFAF) and P. Bigham (ACG) regarding PRDE implementation and Certified Fiscal Plan incentive milestones updates. (0.2)
PR	10	Gonzalez, Carlos	6/2/2021	1	\$332.50	\$332.50	Participate in meeting with representatives of PRDE, FOMB, and UHY regarding the Time and Attendance initiative. (1)
PR	10	Gonzalez, Carlos	6/2/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/2/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1.2)
PR	10	Gonzalez, Carlos	6/2/2021	1	\$332.50	\$332.50	Participate on telephone call with C. Colon (ADSEF), J. Aviles (ADSEF), F. Mercado (AAFAF), P. Bigham (ACG), and E. Gayoso (BluHaus) to discuss EITC and incentive milestones for ADSEF. (1)
PR	10	Gonzalez, Carlos	6/2/2021	0.7	\$332.50	\$232.75	Participate on telephone call with F. Mercado (AAFAF) and P. Bigham (ACG) to debrief from meeting with representatives of ADSEF on 6/2/2021. (0.7)
PR	10	Gonzalez, Carlos	6/3/2021	2	\$332.50	\$665.00	Apply changes to template on the Clarify and Analyze sections of the Real Estate Process Framework presentation for H. Martinez (AAFAF). (2)
PR	10	Gonzalez, Carlos	6/3/2021	0.3	\$332.50	\$99.75	Participate in meeting with D. Jandura (ACG) and A. Perez (V2A) regarding ASG medical supply weekly meeting updates. (0.3)
PR	10	Gonzalez, Carlos	6/3/2021	0.1	\$332.50	\$33.25	Participate in meeting with P. Bigham (ACG) regarding analysis for PRDE Time and Attendance data for incentive milestone. (0.1)
PR	10	Gonzalez, Carlos	6/3/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura team to discuss 6/3/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
PR	10	Gonzalez, Carlos	6/3/2021	0.8	\$332.50	\$266.00	Participate on telephone call with C. Ishak (ACG), D. Jandura (ACG), and P. Bigham (ACG) to discuss the content of the playbook templates to be reviewed by V. Hart (ACG). (0.8)
PR	10	Gonzalez, Carlos	6/3/2021	0.5	\$332.50	\$166.25	Participate on telephone call with F. Mercado (AAFAF) and P. Bigham (ACG) to update AAFAF Agency Assignment Template. (0.5)
PR	10	Gonzalez, Carlos	6/3/2021	2	\$332.50	\$665.00	Revise template on the Analyze sections of the Real Estate Process Framework presentation for H. Martinez (AAFAF). (2)
PR	10	Gonzalez, Carlos	6/4/2021	1.3	\$332.50	\$432.25	Participate in meeting with E. Guzman (AAFAF), J. Lopez (DDEC) and M. Carretero (DDEC) regarding DDEC implementation report updates for personnel and non-personnel savings and initiatives. (1.3)
PR	10	Gonzalez, Carlos	6/4/2021	1	\$332.50	\$332.50	Participate in meeting with F. Sanchez (AAFAF), L. Guillen (AAFAF), N. Jimenez (PRDE) and W. Falcon (PRDE) regarding PRDE time and attendance data for incentive milestone completion and clarify doubts regarding HR data transfer. (1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	6/4/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/4/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
PR	10	Gonzalez, Carlos	6/7/2021	0.6	\$332.50	\$199.50	Participate in meeting with F. Sanchez (AAFAF), L. Guillen (AAFAF), H. Martinez (AAFAF) and P. Bigham (ACG) regarding PRDE and Hacienda efforts to assess if HR database could be an option to substitute the PRDE database. (0.6)
PR	10	Gonzalez, Carlos	6/7/2021	1.1	\$332.50	\$365.75	Participate in meeting with N. Egipciaco (Hacienda), N. Jimenez (PRDE) and representative of FOMB to discuss is Hacienda HR database 7.5 is capable of substituting the PRDE database. (1.1)
PR	10	Gonzalez, Carlos	6/7/2021	0.1	\$332.50	\$33.25	Participate in meeting with R. Tabor (ACG) regarding HTA new engagement for Organizational structure analysis. (0.1)
PR	10	Gonzalez, Carlos	6/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/7/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
PR	10	Gonzalez, Carlos	6/7/2021	0.4	\$332.50	\$133.00	Participate on telephone call with P. Bigham (ACG) to discuss updates from 6/4/2021 regarding PRDE and DDEC. (0.4)
PR	10	Gonzalez, Carlos	6/7/2021	0.2	\$332.50	\$66.50	Participate on telephone call with R. Tabor (ACG) to discuss schedule and logistics for upcoming organizational design meetings with representatives of HTA and AAFAF during the week of 6/7/2021. (0.2)
PR	10	Gonzalez, Carlos	6/7/2021	1	\$332.50	\$332.50	Prepare for HTA meeting by researching organizational structure and Certified Fiscal Plan expectations. (1)
PR	10	Gonzalez, Carlos	6/8/2021	0.7	\$332.50	\$232.75	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG) and G. Loran (AAFAF) to discuss strategy and meeting plan for the current state functional organization mapping activity to support the HTA Fiscal Plan. (0.7)
PR	10	Gonzalez, Carlos	6/8/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG) and representatives of HTA to discuss current state organizational functions for the Transit area within HTA. (1)
PR	10	Gonzalez, Carlos	6/8/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions for the Construction area within HTA. (1)
PR	10	Gonzalez, Carlos	6/8/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions for the Design area within HTA. (1)
PR	10	Gonzalez, Carlos	6/8/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions for the Materials Quality area within HTA. (1)
PR	10	Gonzalez, Carlos	6/8/2021	1.5	\$332.50	\$498.75	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), G. Loran (AAFAF), and representatives of HTA to discuss current state organizational functions for the Finance and Accounting area within HTA. (1.5)
PR	10	Gonzalez, Carlos	6/8/2021	1.1	\$332.50	\$365.75	Participate in meeting with R. Tabor (ACG) to prepare for current state functional organization mapping interviews scheduled for 6/8/2021 as requested by G. Loran (AAFAF). (1.1)
PR	10	Gonzalez, Carlos	6/9/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							for the Highway Maintenance area within HTA. (1)
PR	10	Gonzalez, Carlos	6/9/2021	1.5	\$332.50	\$498.75	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions for the Human Resources area within HTA. (1.5)
PR	10	Gonzalez, Carlos	6/9/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions for the Real Estate Acquisition area within HTA. (1)
PR	10	Gonzalez, Carlos	6/9/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions for the Real Estate Administration area within HTA. (1)
PR	10	Gonzalez, Carlos	6/9/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions for the Security area within HTA. (1)
PR	10	Gonzalez, Carlos	6/9/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions for the Technology area within HTA. (1)
PR	10	Gonzalez, Carlos	6/9/2021	0.6	\$332.50	\$199.50	Participate in meeting with R. Tabor (ACG) to prepare for current state functional organization mapping interviews scheduled for 6/9/2021 as requested by G. Loran (AAFAF). (0.6)
PR	10	Gonzalez, Carlos	6/10/2021	1	\$332.50	\$332.50	Develop Real Estate Optimization Template Framework presentation for H. Martinez (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/10/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions for the Federal Transportation Administration Coordination area within HTA. (1)
PR	10	Gonzalez, Carlos	6/10/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), and representatives of HTA to discuss current state organizational functions for the Procurement area within HTA. (1)
PR	10	Gonzalez, Carlos	6/10/2021	1	\$332.50	\$332.50	Participate in meeting with M. Garcia (HTA), R. Tabor (ACG), F. Batlle (ACG), and G. Loran (AAFAF) to discuss outcomes and next steps related to the current state functional organization mapping activity in process to support the HTA Fiscal Plan. (1)
PR	10	Gonzalez, Carlos	6/10/2021	0.5	\$332.50	\$166.25	Participate in meeting with R. Tabor (ACG) to prepare for current state functional organization mapping interviews scheduled for 6/10/2021 as requested by G. Loran (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	6/11/2021	1	\$332.50	\$332.50	Develop Analyze Section of Formatting Real Estate Optimization Template Framework presentation for H. Martinez (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/11/2021	1	\$332.50	\$332.50	Develop Clarify Section of Real Estate Optimization Template Framework presentation for H. Martinez (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/11/2021	1	\$332.50	\$332.50	Develop Formatting Real Estate Optimization Template Framework presentation for H. Martinez (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/11/2021	1	\$332.50	\$332.50	Develop Implementation Section of Real Estate Optimization Template Framework presentation for H. Martinez (AAFAF). (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	6/11/2021	1	\$332.50	\$332.50	Develop Planning Section of Real Estate Optimization Template Framework presentation for H. Martinez (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/11/2021	1	\$332.50	\$332.50	Develop Reporting Section Real Estate Optimization Template Framework presentation for H. Martinez (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/11/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura team to discuss 6/11/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
PR	10	Gonzalez, Carlos	6/14/2021	1.6	\$332.50	\$532.00	Participate in meeting with L. Negron (PRIDCO) regarding updates to Task tracker for property in Guaynabo debt restructure. (1.6)
PR	10	Gonzalez, Carlos	6/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with L. Guillen (AAFAF), H. Martinez (AAFAF) and P. Bigham (ACG) regarding PRDE Time and Attendance pending data analysis, FOMB meeting cadence and support with OATRH for employee classification. (0.5)
PR	10	Gonzalez, Carlos	6/14/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with representatives of Ankura team to discuss 6/14/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1.1)
PR	10	Gonzalez, Carlos	6/14/2021	1	\$332.50	\$332.50	Review Staff Optimization Template Framework presentation developed by P. Bigham (ACG) for H. Martinez (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/15/2021	0.2	\$332.50	\$66.50	Coordinate with L. Negron (PRIDCO) to setup meeting with J. Melendez (PRDICO) for property inspection report update. (0.2)
PR	10	Gonzalez, Carlos	6/15/2021	1	\$332.50	\$332.50	Develop HTA Construction Functional Area Summary presentation for G. Loran (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/15/2021	1	\$332.50	\$332.50	Develop HTA Design Functional Area Summary presentation for G. Loran (AAFAF) (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/15/2021	1	\$332.50	\$332.50	Develop HTA Design Supporting Offices Functional Area Summary presentation for G. Loran (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/15/2021	0.5	\$332.50	\$166.25	Develop HTA Federal Coordination Offices Functional Area Summary presentation for G. Loran (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	6/15/2021	1	\$332.50	\$332.50	Develop HTA Highway Offices Functional Area Summary presentation for G. Loran (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/15/2021	0.2	\$332.50	\$66.50	Participate in meeting with F. Mercado (AAFAF) to discuss implementation reporting assigned agencies. (0.2)
PR	10	Gonzalez, Carlos	6/15/2021	1	\$332.50	\$332.50	Participate in meeting with P. Blanco (FOMB), L. Guillen (AAFAF) and representatives of PRDE management to discuss pending data request for upgrading the PRDE database to the HR database. (1)
PR	10	Gonzalez, Carlos	6/15/2021	0.3	\$332.50	\$99.75	Participate on telephone call with E. Kratzman (ACG) regarding setting up a meeting with J. Melendez (PRIDCO) for property inspection update. (0.3)
PR	10	Gonzalez, Carlos	6/15/2021	1.5	\$332.50	\$498.75	Participate on telephone call with P. Bigham (ACG) to update Staff Optimization playbook. (1.5)
PR	10	Gonzalez, Carlos	6/15/2021	0.5	\$332.50	\$166.25	Review and update Staff Optimization playbook. (0.5)
PR	10	Gonzalez, Carlos	6/16/2021	0.5	\$332.50	\$166.25	Develop HTA Human Resources Offices Functional Area Summary presentation for G. Loran (AAFAF). (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	6/16/2021	0.3	\$332.50	\$99.75	Develop HTA IT Offices Functional Area Summary presentation for G. Loran (AAFAF). (0.3)
PR	10	Gonzalez, Carlos	6/16/2021	0.5	\$332.50	\$166.25	Develop HTA Material Quality Offices Functional Area Summary presentation for G. Loran (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	6/16/2021	0.5	\$332.50	\$166.25	Develop HTA Procurement and acquisitions Offices Functional Area Summary presentation for G. Loran (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	6/16/2021	0.5	\$332.50	\$166.25	Develop HTA Property acquisitions Offices Functional Area Summary presentation for G. Loran (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	6/16/2021	0.5	\$332.50	\$166.25	Develop HTA Property Offices Functional Area Summary presentation for G. Loran (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	6/16/2021	0.5	\$332.50	\$166.25	Develop HTA Real Estate Property Offices Functional Area Summary presentation for G. Loran (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	6/16/2021	0.3	\$332.50	\$99.75	Develop HTA Security Offices Functional Area Summary presentation for G. Loran (AAFAF). (0.3)
PR	10	Gonzalez, Carlos	6/16/2021	0.5	\$332.50	\$166.25	Develop HTA Transit Offices Functional Area Summary presentation for G. Loran (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	6/16/2021	1	\$332.50	\$332.50	Participate in meeting with L. Guillen (AAFAF), C. Paola (FOMB) and B. Bonilla (PRDE) related to updates to the fiscal plan initiative related to Human Resources. (1)
PR	10	Gonzalez, Carlos	6/16/2021	0.2	\$332.50	\$66.50	Update weekly report for O. Marerro (AAFAF) for week ending 6/18/2021. (0.2)
PR	10	Gonzalez, Carlos	6/17/2021	1	\$332.50	\$332.50	Create and update Accounting section for the Functional Area Summary presentation for G. Loran (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/17/2021	1	\$332.50	\$332.50	Format changes of Functional Area Summary presentation for F. Loran (AAFAF). (1)
PR	10	Gonzalez, Carlos	6/17/2021	1.2	\$332.50	\$399.00	Participate in meeting with A. Guerra (AAFAF), L. Negron (PRIDCO) and M. Riccio (PRIDOC) regarding task tracker for Guaynabo property debt restructure. (1.2)
PR	10	Gonzalez, Carlos	6/17/2021	0.5	\$332.50	\$166.25	Participate in meeting with F. Mercado (AAFAF) and P. Bigham (ACG) regarding agencies implementation report updates. (0.5)
PR	10	Gonzalez, Carlos	6/17/2021	0.3	\$332.50	\$99.75	Participate in meeting with F. Mercado (AAFAF) regarding meeting prep for Hacienda / ADSEF. (0.3)
PR	10	Gonzalez, Carlos	6/17/2021	0.5	\$332.50	\$166.25	Participate in meeting with J. Morrison (ACG), E. Kratzman (ACG) and M. Riccio (PRIDCO) regarding updates of PRIDCO work related to property inspection and debt restructuring. (0.5)
PR	10	Gonzalez, Carlos	6/17/2021	0.5	\$332.50	\$166.25	Participate in meeting with P. Bigham (ACG) to prepare strategy and topics to be discuss in the SR / NAP Incentive Milestone Meeting 6/16/2021. (0.5)
PR	10	Gonzalez, Carlos	6/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/17/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
PR	10	Gonzalez, Carlos	6/17/2021	1.5	\$332.50	\$498.75	Participate on telephone call with R. Santiago (Hacienda), A. Fradera (ADSEF), F. Mercado (AAFAF), and P. Bigham (ACG) to discuss EITC alignment and next steps. (1.5)
PR	10	Gonzalez, Carlos	6/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with L. Guillen (AAFAF), H. Martinez (AAFAF), F. Sanchez (AAFAF), and P. Bigham (ACG) to discuss PRDE next steps and action items. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	6/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with P. Bigham (ACG) to discuss EITC alignment and next steps. (0.2)
PR	10	Gonzalez, Carlos	6/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/21/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
PR	10	Gonzalez, Carlos	6/22/2021	0.8	\$332.50	\$266.00	Participate in meeting with H. Martinez (AAFAF) and E. Guzman (AAFAF) regarding Certified Fiscal Plan FY22 Initiative classification. (0.8)
PR	10	Gonzalez, Carlos	6/22/2021	1	\$332.50	\$332.50	Participate in meeting with representatives of PRDE, UHY, AAFAF and FOMB to discuss Time and Attendance project pending items. (1)
PR	10	Gonzalez, Carlos	6/22/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with P. Bigham (ACG) and D. Jandura (ACG) to discuss, identify and list Certified Fiscal Plan FY22 initiatives as ongoing or new for H. Martinez (AAFAF) communication email to agencies. (1.5)
PR	10	Gonzalez, Carlos	6/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/22/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
PR	10	Gonzalez, Carlos	6/23/2021	0.5	\$332.50	\$166.25	Participate in meeting with J. Morales (ASG), D. Jandura (ACG) and E. Guzman (AAFAF) regarding ASG implementation updates for the bid process and administration advances. (0.5)
PR	10	Gonzalez, Carlos	6/23/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura team to discuss 6/23/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.7)
PR	10	Gonzalez, Carlos	6/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with A. Perez (V2A), D. Miranda (V2A) and D. Jandura (ACG) to conduct ASG Working Session focused on Medical Supplies and Personal Protective Equipment Wave Implementation. (0.3)
PR	10	Gonzalez, Carlos	6/24/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/24/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
PR	10	Gonzalez, Carlos	6/25/2021	0.8	\$332.50	\$266.00	Download, upload and index PRIDCO property report for 8 municipalities. (0.8)
PR	10	Gonzalez, Carlos	6/25/2021	1	\$332.50	\$332.50	Participate in meeting with A. Guerra (AAFAF) regarding PRIDCO debt restructuring of mercantile plaza pending task. (1)
PR	10	Gonzalez, Carlos	6/25/2021	1	\$332.50	\$332.50	Participate in meeting with E. Guzman (AAFAF), A. Guerra (AAFAF) and J. Victorino (FOMB) regarding PRIDCO Certified Fiscal Plan initiative and how work will be divided between AAFAF and FOMB. (1)
PR	10	Gonzalez, Carlos	6/25/2021	0.2	\$332.50	\$66.50	Participate in meeting with E. Kratzman (ACG) and J. Morrison (ACG) regarding PRIDCO property inspection and next steps. (0.2)
PR	10	Gonzalez, Carlos	6/25/2021	0.2	\$332.50	\$66.50	Participate in meeting with JC. Batlle (ACG) regarding REAL group involvement with PRIDCO work and Certified Fiscal Plan initiatives. (0.2)
PR	10	Gonzalez, Carlos	6/25/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/25/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.8)
PR	10	Gonzalez, Carlos	6/28/2021	2	\$332.50	\$665.00	Download, upload and index PRIDCO property report for all PRIDCO municipalities. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	6/28/2021	0	\$332.50	\$0.00	Participate in meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura including V. Hart (ACG) to discuss feedback on Technology Implementation and Real Estate Optimization playbooks. (1)
PR	10	Gonzalez, Carlos	6/28/2021	0.6	\$332.50	\$199.50	Participate in meeting with representatives of PRDE, UHY, AAFAF and FOMB to discuss excessive use of D14- regular code to register time entry by employees. (0.6)
PR	10	Gonzalez, Carlos	6/28/2021	0.5	\$332.50	\$166.25	Participate in meeting with representatives of PRDE, UHY, AAFAF and FOMB to discuss out of cycle retroactive payments to employees. (0.5)
PR	10	Gonzalez, Carlos	6/28/2021	0.6	\$332.50	\$199.50	Participate in meeting with representatives of PRDE, UHY, AAFAF and FOMB to discuss time entry practices by PRDE employees. (0.6)
PR	10	Gonzalez, Carlos	6/28/2021	0.5	\$332.50	\$166.25	Participate in meeting with W. Falcon (PRDE) regarding FOMB forcing the elimination of D14 codes with notifying PRDE management. (0.5)
PR	10	Gonzalez, Carlos	6/28/2021	1	\$332.50	\$332.50	Participate in virtual meeting with AAFAF and representatives of Ankura including H. Martinez (AAFAF) and V. Hart (ACG) to review the Staff Optimization Playbook template and capture feedback. (1)
PR	10	Gonzalez, Carlos	6/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with L. Guillen (AAFAF), H. Martinez (AAFAF), F. Sanchez (AAFAF), and P. Bigham (ACG) regarding PRDE next steps and actions. (0.5)
PR	10	Gonzalez, Carlos	6/28/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/28/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
PR	10	Gonzalez, Carlos	6/28/2021	0.3	\$332.50	\$99.75	Participate on telephone call with E. Kratzman (ACG) regarding new meeting we need to schedule with PRIDCO to complete evaluation of systems. (0.3)
PR	10	Gonzalez, Carlos	6/28/2021	0.5	\$332.50	\$166.25	Participate on telephone call with E. Kratzman (ACG), J. Batlle (ACG) and J. Morrison (ACG) to discuss revised scope of work for feasibility studies. (0.5)
PR	10	Gonzalez, Carlos	6/28/2021	0.4	\$332.50	\$133.00	Participate on telephone call with P. Bigham (ACG) to discuss feedback on the Staff Optimization playbook and revise presentation. (0.4)
PR	10	Gonzalez, Carlos	6/29/2021	0.5	\$332.50	\$166.25	Participate in meeting with F. Mercado (AAFAF) and P. Bigham (ACG) regarding agencies implementation report updates. (0.5)
PR	10	Gonzalez, Carlos	6/29/2021	0.3	\$332.50	\$99.75	Participate in meeting with G. Loran (AAFAF) to discuss HTA DTOP work. (0.3)
PR	10	Gonzalez, Carlos	6/29/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with A. Perez (V2A), D. Miranda (V2A), D. Jandura (ACG) and S. Brickner (ACG) to conduct ASG Working Session focused on Medical Supplies and Personal Protective Equipment Wave Implementation. (0.7)
PR	10	Gonzalez, Carlos	6/29/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/29/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
PR	10	Gonzalez, Carlos	6/29/2021	0.3	\$332.50	\$99.75	Participate on telephone call with C. Ishak (ACG) to review client file organization and ensure most current information is made available as part of the Certified Fiscal Plan deliverables. (0.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	6/29/2021	0.3	\$332.50	\$99.75	Participate on telephone call with R. Tabor (ACG) to discuss meetings planned for the week of 7/12/2021 with DTOP and in support of transportation asset segmentation in the HTA fiscal plan. (0.3)
PR	10	Gonzalez, Carlos	6/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Freire (ASG), E. Guzman (AAFAF), D. Jandura (ASG) and H. Martinez (AAFAF) to review progress on the Certified Fiscal Plan Implementation Plan. (0.5)
PR	10	Gonzalez, Carlos	6/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF and ACG to discuss playbook feedback and action items. (0.5)
PR	10	Gonzalez, Carlos	6/30/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura team to discuss 6/30/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
PR	10	Gonzalez, Carlos	6/30/2021	0.4	\$332.50	\$133.00	Participate on telephone call with P. Bigham (ACG) to discuss feedback on the Staff Optimization playbook and revise presentation. (0.4)
PR	10	Gonzalez, Carlos	6/30/2021	1	\$332.50	\$332.50	Upload PRIDCO property Reports to Ankura shared file. (1)
Outside PR	10	Hamilton, John	6/1/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of Ankura team to discuss 6/1/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.9)
Outside PR	10	Hamilton, John	6/1/2021	1.5	\$451.25	\$676.88	Review and update monthly presentation to be submitted to H. Martinez (AAFAF). (1.5)
Outside PR	10	Hamilton, John	6/1/2021	0.7	\$451.25	\$315.88	Review email and conduct admin tasks in support of the Puerto Rico Certified Fiscal Plan implementation. (0.7)
Outside PR	10	Hamilton, John	6/2/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), V. Hart (ACG), and P. Bigham (ACG) to review the monthly report and discuss agency engagement strategies and next steps. (1.2)
Outside PR	10	Hamilton, John	6/2/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with representatives of Ankura team to discuss 6/2/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1.2)
Outside PR	10	Hamilton, John	6/2/2021	0.1	\$451.25	\$45.13	Participate on telephone call with V. Hart (ACG) to review next steps from 6/2/2021 virtual meeting with H. Martinez (AAFAF) and E. Guzman (AAFAF). (0.1)
Outside PR	10	Hamilton, John	6/2/2021	0.5	\$451.25	\$225.63	Review and revise draft versions of playbooks being developed in support of the AAFAF Certified Fiscal Plan team per the request of H. Martinez (AAFAF). (0.5)
Outside PR	10	Hamilton, John	6/3/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/3/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Hamilton, John	6/4/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/4/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Hamilton, John	6/4/2021	1	\$451.25	\$451.25	Review email and perform administrative tasks in support of the 2021 Certified Fiscal Plan. (1.0)
Outside PR	10	Hamilton, John	6/6/2021	0.5	\$451.25	\$225.63	Review email and conduct weekly planning in support of the Puerto Rico Certified Fiscal Plan implementation. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hamilton, John	6/7/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura team to discuss 6/7/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Hamilton, John	6/7/2021	0.2	\$451.25	\$90.25	Participate on telephone call with E. Guzman (AAFAF) and P. Bigham (ACG) to update kickoff meeting status and align on next steps. (0.2)
Outside PR	10	Hamilton, John	6/7/2021	0.3	\$451.25	\$135.38	Participate on telephone call with P. Bigham (ACG) to prepare for meeting with E. Guzman (AAFAF) to update kickoff meeting status and align on next steps. (0.3)
Outside PR	10	Hamilton, John	6/7/2021	0.5	\$451.25	\$225.63	Prepare for meeting with E. Guzman (AAFAF) to discuss projects and progress related to agencies and Certified Fiscal Plan reporting. (0.5)
Outside PR	10	Hamilton, John	6/7/2021	1.1	\$451.25	\$496.38	Review email and conduct administrative tasks and time entry in support of the Puerto Rico Certified Fiscal Plan implementation. (1.1)
Outside PR	10	Hamilton, John	6/8/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura team to discuss 6/8/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.6)
Outside PR	10	Hamilton, John	6/8/2021	0.4	\$451.25	\$180.50	Participate on telephone call with P. Bigham (ACG) to discuss next steps and strategies for AAFAF engagement. (0.4)
Outside PR	10	Hamilton, John	6/8/2021	0.5	\$451.25	\$225.63	Review draft letter to be sent to agencies requesting status updates on Certified Fiscal Plan initiatives at the request of H. Martinez (AAFAF). (0.5)
Outside PR	10	Hamilton, John	6/8/2021	0.5	\$451.25	\$225.63	Review email and conduct daily planning in support of the Puerto Rico Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Hamilton, John	6/9/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with D. Jandura (ACG) to review playbook templates, and DOH and ASG Certified Fiscal Plan initiative status. (0.4)
Outside PR	10	Hamilton, John	6/9/2021	2.4	\$451.25	\$1,083.00	Participate in virtual meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura to review the playbook templates, capture feedback, and align on timelines. (2.4)
Outside PR	10	Hamilton, John	6/9/2021	0.7	\$451.25	\$315.88	Review email and conduct daily planning in support of the Puerto Rico Certified Fiscal Plan implementation. (0.7)
Outside PR	10	Hamilton, John	6/10/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura team to discuss 6/10/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.6)
Outside PR	10	Hamilton, John	6/10/2021	0.6	\$451.25	\$270.75	Review email and conduct daily planning in support of the Puerto Rico Certified Fiscal Plan implementation. (0.6)
Outside PR	10	Hamilton, John	6/11/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/11/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Hamilton, John	6/11/2021	2.2	\$451.25	\$992.75	Review draft versions of playbooks intended to provide Agency guidance in executing on initiatives identified in the Certified Fiscal Plan, at the request of H. Martinez (AAFAF). (2.2)
Outside PR	10	Hamilton, John	6/13/2021	0.5	\$451.25	\$225.63	Review email and conduct weekly planning in support of the Puerto Rico Certified Fiscal Plan implementation. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hamilton, John	6/14/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura team to discuss 6/14/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.6)
Outside PR	10	Hamilton, John	6/15/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/15/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Hamilton, John	6/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review Staffing Optimization playbook. (0.5)
Outside PR	10	Hamilton, John	6/15/2021	0.9	\$451.25	\$406.13	Participate on telephone call with V. Hart (ACG) to review and modify the Staffing Optimization playbook for H. Martinez (AAFAF) review. (0.9)
Outside PR	10	Hamilton, John	6/15/2021	1	\$451.25	\$451.25	Review email and related documents to support representatives of Ankura team and AAFAF Certified Fiscal Plan initiatives. (1)
Outside PR	10	Hamilton, John	6/16/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with H. Martinez (AAFAF), E. Guzman (AAFAF) and V. Hart (ACG) to discuss Certified Fiscal Plan Implementation Plan reporting results for June 2021 and next steps with Certified Fiscal Plan Implementation playbooks. (0.7)
Outside PR	10	Hamilton, John	6/16/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/16/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Hamilton, John	6/16/2021	1.2	\$451.25	\$541.50	Review email, weekly status reports, and related documents to support representatives of Ankura team and AAFAF Certified Fiscal Plan initiatives. (1.2)
Outside PR	10	Hamilton, John	6/20/2021	0.5	\$451.25	\$225.63	Review email and conduct weekly planning in support of the Puerto Rico Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Hamilton, John	6/21/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura team to discuss 6/21/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Hamilton, John	6/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura team to discuss 6/22/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Hamilton, John	6/23/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with D. Jandura (ACG) and C. Butler (ACG) covering DOH and ASG support of Certified Fiscal Plan initiatives. (0.2)
Outside PR	10	Hamilton, John	6/23/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with H. Martinez (AAFAF), C. Butler (ACG) and V. Hart (ACG) to discuss next steps for Certified Fiscal Plan Implementation playbook development and rollout to Puerto Rico Government agencies. (0.5)
Outside PR	10	Hamilton, John	6/23/2021	0.5	\$451.25	\$225.63	Participate on telephone call with C. Butler (ACG) and P. Bigham (ACG) to discuss strategies and next steps for Certified Fiscal Plan Implementation engagement per request of H. Martinez (AAFAF). (0.5)
Outside PR	10	Hamilton, John	6/24/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review PRITS, DOH and other agency needs. (0.5)
Outside PR	10	Hamilton, John	6/25/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura team to discuss 6/25/2021 updates and action items to support

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.5)
Outside PR	10	Hart, Valerie	6/1/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of Ankura team to discuss 6/1/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.9)
Outside PR	10	Hart, Valerie	6/1/2021	0.7	\$451.25	\$315.88	Participate on call with representatives of Ankura to discuss the transportation sector reform plan. (0.7)
Outside PR	10	Hart, Valerie	6/1/2021	0.4	\$451.25	\$180.50	Review May 2021 Certified Fiscal Plan Implementation monthly report for H. Martinez (AAFAF). (0.4)
Outside PR	10	Hart, Valerie	6/2/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), P. Bigham (ACG), and J. Hamilton (ACG) to review the monthly report and discuss agency engagement strategies and next steps. (1.2)
Outside PR	10	Hart, Valerie	6/2/2021	0.1	\$451.25	\$45.13	Participate on telephone call with J. Hamilton (ACG) to review next steps from 6/2/2021 virtual meeting with H. Martinez (AAFAF) and E. Guzman (AAFAF). (0.1)
Outside PR	10	Hart, Valerie	6/2/2021	0.4	\$451.25	\$180.50	Review, update and submit weekly report for O. Marrero (AAFAF) reporting on Certified Fiscal Plan Implementation progress for week ending 6/4/2021. (0.4)
Outside PR	10	Hart, Valerie	6/3/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/3/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Hart, Valerie	6/3/2021	0.5	\$451.25	\$225.63	Participate on telephone call with C. Ishak (ACG) and R. Tabor (ACG) to discuss schedule and logistics for upcoming client meetings with representatives of HTA, PRITS and AAFAF during the week of 6/7/2021. (0.5)
Outside PR	10	Hart, Valerie	6/3/2021	0.4	\$451.25	\$180.50	Review planning materials for Transportation Organization mapping for week of 6/7/2021. (0.4)
Outside PR	10	Hart, Valerie	6/3/2021	0.2	\$451.25	\$90.25	Revise and submit weekly report for O. Marrero (AAFAF) reporting on Certified Fiscal Plan Implementation progress for week ending 6/4/2021. (0.2)
Outside PR	10	Hart, Valerie	6/4/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/4/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Hart, Valerie	6/4/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/4/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Hart, Valerie	6/6/2021	0.7	\$451.25	\$315.88	Prepare Ankura capabilities overview for presentation to E. Volkers (PRITS) during meeting on 6/9/2021 at PRITS offices. (0.7)
Outside PR	10	Hart, Valerie	6/7/2021	0.5	\$451.25	\$225.63	Participate in meeting with C. Ishak (ACG) to prepare for meetings over the next 2 days with E. Volkers (PRITS) and N. Martinez (PRITS) regarding IDEAL go-live, and H. Martinez (AAFAF) regarding the new request for agency letters comparing FY20 Certified Fiscal Plan initiatives with those of FY21 Certified Fiscal Plan. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Hart, Valerie	6/8/2021	1.9	\$451.25	\$857.38	Participate in meeting with C. Ishak (ACG) to discuss changes to schedule and plan for meetings on 6/8/2021 and 6/9/2021 with I. Carmona (AAFAF), H. Martinez (AAFAF), N. Martinez (PRITS) and E. Volckers (PRITS) related to the Certified Fiscal Plan deliverables. (1.9)
PR	10	Hart, Valerie	6/8/2021	1.5	\$451.25	\$676.88	Participate in meeting with H. Martinez (AAFAF), I. Carmona (AAFAF) and C. Ishak (ACG) to discuss the data needs for the letters to each agency summarizing the FY22 Certified Fiscal Plan requests for each of the big agencies. (1.5)
PR	10	Hart, Valerie	6/8/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with P. Bigham (ACG) and C. Ishak (ACG) to discuss the Certified Fiscal Plan Implementation training for the PRDE meeting with L. Guillen (AAFAF) and representatives of PRDE. (0.1)
PR	10	Hart, Valerie	6/8/2021	0.2	\$451.25	\$90.25	Review FY22 Certified Fiscal Plan Implementation reporting template as revised by FOMB in preparation for upcoming meetings with H. Martinez (AAFAF) and representatives of AAFAF Certified Fiscal Plan team. (0.2)
PR	10	Hart, Valerie	6/8/2021	0.8	\$451.25	\$361.00	Review request from H. Martinez (AAFAF) regarding letter for Hacienda requesting status confirmation of FY21 Certified Fiscal Plan Implementation Initiatives and reply for further clarification. (0.8)
PR	10	Hart, Valerie	6/9/2021	1	\$451.25	\$451.25	Participate in meeting with E. Volckers (PRITS), N. Martinez (PRITS) and C. Ishak (ACG) to discuss current PRITS priorities and additional opportunities for PRITS to move forward with its Certified Fiscal Plan deliverables. (1)
PR	10	Hart, Valerie	6/9/2021	2.4	\$451.25	\$1,083.00	Participate in virtual meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura to review the playbook templates, capture feedback, and align on timelines. (2.4)
PR	10	Hart, Valerie	6/9/2021	1.9	\$451.25	\$857.38	Prepare for meeting with H. Martinez (AAFAF) and representatives of AAFAF Certified Fiscal Plan team and ACG Certified Fiscal Plan team. (1.9)
PR	10	Hart, Valerie	6/9/2021	0.9	\$451.25	\$406.13	Provide analysis and information for letter from M. Gonzalez (AAFAF) to Hacienda regarding progress to plan for Certified Fiscal Plan Implementation in FU21 as requested by H. Martinez (AAFAF). (0.9)
PR	10	Hart, Valerie	6/10/2021	1.8	\$451.25	\$812.25	Review and revise billing entries for May 2021 ACG invoice for Certified Fiscal Plan Implementation activity. (1.8)
PR	10	Hart, Valerie	6/10/2021	0.4	\$451.25	\$180.50	Review and revise the weekly ACG Certified Fiscal Plan Implementation report for O. Marrero (AAFAF) for week ending 6/11/2021. (0.4)
PR	10	Hart, Valerie	6/10/2021	0.1	\$451.25	\$45.13	Review follow up email from M. Gonzalez (AAFAF) regarding Certified Fiscal Plan Implementation status letter for Hacienda. (0.1)
Outside PR	10	Hart, Valerie	6/11/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/11/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Hart, Valerie	6/11/2021	0.5	\$451.25	\$225.63	Participate on telephone call with K. Miller (ACG) on process and best practices for obtaining American Rescue Plan Act funding for PRITS at request of E. Volckers (PRITS). (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	6/13/2021	2	\$451.25	\$902.50	Review and update Certified Fiscal Plan Implementation Initiative playbooks for H. Martinez (AAFAF) and Certified Fiscal Plan team. (2)
Outside PR	10	Hart, Valerie	6/14/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with representatives of Ankura team to discuss 6/14/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1.1)
Outside PR	10	Hart, Valerie	6/14/2021	2	\$451.25	\$902.50	Review and update Certified Fiscal Plan Implementation Initiative playbooks for H. Martinez (AAFAF) and representatives of AAFAF Certified Fiscal Plan team. (2)
Outside PR	10	Hart, Valerie	6/15/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/15/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (1)
Outside PR	10	Hart, Valerie	6/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review Staffing Optimization playbook. (0.5)
Outside PR	10	Hart, Valerie	6/15/2021	0.5	\$451.25	\$225.63	Participate on telephone call with C. Ishak (ACG) to discuss content added to the Technology Implementation Playbook as part of the request made by H. Martinez (AAFAF). (0.5)
Outside PR	10	Hart, Valerie	6/15/2021	0.9	\$451.25	\$406.13	Participate on telephone call with J. Hamilton (ACG) to review and modify the Staffing Optimization playbook for H. Martinez (AAFAF) review. (0.9)
Outside PR	10	Hart, Valerie	6/15/2021	2	\$451.25	\$902.50	Review, update and submit initial drafts for Certified Fiscal Plan Implementation initiative playbooks to H. Martinez (AAFAF) and E. Guzman (AAFAF) for review prior to roll out to AAFAF Certified Fiscal Plan Project Management team. (2)
Outside PR	10	Hart, Valerie	6/16/2021	0.9	\$451.25	\$406.13	Begin development of Certified Fiscal Plan Implementation playbook companion guide for the Process Optimization playbook for use by AAFAF Certified Fiscal Plan Implementation project managers led by H. Martinez (AAFAF). (0.9)
Outside PR	10	Hart, Valerie	6/16/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with H. Martinez (AAFAF), E. Guzman (AAFAF) and J. Hamilton (ACG) to discuss Certified Fiscal Plan Implementation Plan reporting results for June 2021 and next steps with Certified Fiscal Plan Implementation playbooks. (0.7)
Outside PR	10	Hart, Valerie	6/16/2021	0.8	\$451.25	\$361.00	Prepare, review entries by others and send the status report for O. Marrero (AAFAF) for week ending 6/18/2021. (0.8)
Outside PR	10	Hart, Valerie	6/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura team to discuss 6/22/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Hart, Valerie	6/23/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with H. Martinez (AAFAF), J. Hamilton (ACG), C. Butler (ACG) to discuss next steps for Certified Fiscal Plan Implementation playbook development and roll out to Puerto Rico Government agencies. (0.5)
Outside PR	10	Hart, Valerie	6/23/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura team to discuss 6/23/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.7)
Outside PR	10	Hart, Valerie	6/23/2021	0.6	\$451.25	\$270.75	Prepare for virtual meeting with H. Martinez (AAFAF), J. Hamilton (ACG), and C. Butler (ACG). (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							(ACG) by reviewing current Certified Fiscal Plan Implementation playbooks. (0.6)
Outside PR	10	Hart, Valerie	6/24/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/24/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Hart, Valerie	6/24/2021	0.9	\$451.25	\$406.13	Review and update the weekly report for O. Marrero (AAFAF) for week ending 6/25/2021. (0.9)
Outside PR	10	Hart, Valerie	6/25/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with members of ACG to review PRITS, DOH and other agency needs. (0.5)
Outside PR	10	Hart, Valerie	6/25/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/25/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Hart, Valerie	6/27/2021	0.8	\$451.25	\$361.00	Review key activities and outcomes from the week ending 6/26/2021 and prepare for meetings with H. Martinez (AAFAF) and representatives of AAFAF Certified Fiscal Plan Implementation team related to playbook development for use with agencies. (0.8)
Outside PR	10	Hart, Valerie	6/28/2021	1	\$451.25	\$451.25	Participate in virtual meeting with AAFAF and representatives of Ankura including H. Martinez (AAFAF) and V. Hart (ACG) to review the Staff Optimization Playbook template and capture feedback. (1)
Outside PR	10	Hart, Valerie	6/28/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/28/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Hart, Valerie	6/28/2021	0.1	\$451.25	\$45.13	Participate on telephone call with C. Butler (ACG) to calibrate on next steps for the Certified Fiscal Plan Implementation playbooks for delivery to H. Martinez (AAFAF) by 6/30/2021. (0.1)
Outside PR	10	Hart, Valerie	6/28/2021	0.6	\$451.25	\$270.75	Prepare and send email to H. Martinez (AAFAF) and AAFAF Certified Fiscal Plan Implementation team scheduling Certified Fiscal Plan Implementation playbook reviews. (0.6)
Outside PR	10	Hart, Valerie	6/28/2021	0.9	\$451.25	\$406.13	Review and revised Certified Fiscal Plan Implementation playbooks and develop Companion Guide materials for Process Improvement playbook. (0.9)
Outside PR	10	Hart, Valerie	6/29/2021	1	\$451.25	\$451.25	Conduct second round review of Certified Fiscal Plan Implementation playbooks and development of Companion Guide materials for playbook. (1)
Outside PR	10	Hart, Valerie	6/29/2021	1	\$451.25	\$451.25	Participate in virtual meeting with C. Butler (ACG) and R. Tabor (ACG) to plan next steps for Certified Fiscal Plan Implementation initiatives for HTA. (1)
Outside PR	10	Hart, Valerie	6/29/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura team to discuss 6/29/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Hart, Valerie	6/29/2021	1.2	\$451.25	\$541.50	Prepare for HTA meeting by reviewing HTA Certified Fiscal Plan and HTA organizational analysis. (1.2)
Outside PR	10	Hart, Valerie	6/30/2021	0.5	\$451.25	\$225.63	Participate in a virtual meeting with representatives of Ankura to provide status of Ankura interaction with the Cancer Center Hospital related to EHR Implementation and



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Business Case development for future funding. (0.5)
Outside PR	10	Hart, Valerie	6/30/2021	0.4	\$451.25	\$180.50	Participate in meeting with C. Butler (ACG) on next steps to complete Certified Fiscal Plan Implementation playbooks for delivery to H. Martinez (AAFAF) and the AAFAF Certified Fiscal Plan Implementation team by 7/1/2021. (0.4)
Outside PR	10	Hart, Valerie	6/30/2021	1	\$451.25	\$451.25	Participate in meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura to discuss feedback on Technology Implementation and Real Estate Optimization playbooks. (1)
Outside PR	10	Hart, Valerie	6/30/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura team to discuss 6/30/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Ishak, Christine	6/1/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/1/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.9)
Outside PR	10	Ishak, Christine	6/1/2021	0.1	\$380.00	\$38.00	Participate on telephone call with P. Bigham (ACG) to detail action items for agency kickoff status dashboard for review by H. Martinez (AAFAF). (0.1)
Outside PR	10	Ishak, Christine	6/1/2021	0.3	\$380.00	\$114.00	Review Agency Reporting summary to verify that monthly reporting information is correctly reflected as part of the Certified Fiscal Plan initiatives. (0.3)
Outside PR	10	Ishak, Christine	6/1/2021	1.9	\$380.00	\$722.00	Review key activities and outcomes from the week of 5/24/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 5/31/2021 Certified Fiscal Plan meetings and deliverables. (1.9)
Outside PR	10	Ishak, Christine	6/1/2021	1.1	\$380.00	\$418.00	Review Staffing Framework materials to determine how they can be leveraged for the Technology Implementation Playbook as part of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	6/1/2021	0.4	\$380.00	\$152.00	Review updates made to the Hacienda and AAFAF information within the 6/2/2021 AAFAF monthly report to determine if any updates could impact current PRITS initiatives. (0.4)
Outside PR	10	Ishak, Christine	6/1/2021	1.1	\$380.00	\$418.00	Update the Monthly AAFAF report dated 6/2/2021 as part of the Certified Fiscal Plan Initiatives. (1.1)
Outside PR	10	Ishak, Christine	6/2/2021	1.8	\$380.00	\$684.00	Complete first draft of Step 1 of the Technology Implementation Playbook as requested by H. Martinez (AAFAF). (1.8)
Outside PR	10	Ishak, Christine	6/2/2021	0.2	\$380.00	\$76.00	Participate in meeting with C. Gonzalez (ACG) regarding consolidation of template for Process Framework presentation for H. Martinez (AAFAF). (0.2)
Outside PR	10	Ishak, Christine	6/2/2021	1.2	\$380.00	\$456.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/2/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1.2)
Outside PR	10	Ishak, Christine	6/2/2021	1.2	\$380.00	\$456.00	Participate on telephone call with I. Carmona (AAFAF), H. Martinez (AAFAF), N. Martinez (PRITS) and L. Melendez (PRITS) to go through the Implementation Report Training presentation as part of the Certified Fiscal Plan deliverables. (1.2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	6/2/2021	1.5	\$380.00	\$570.00	Prepare initial draft of the Technology Implementation Playbook as requested by H. Martinez (AAFAF). (1.5)
Outside PR	10	Ishak, Christine	6/2/2021	0.7	\$380.00	\$266.00	Review correspondence and documentation received from P. Bigham (ACG) regarding Agency Kick-Off status and Certified Fiscal Plan materials intended for Fortaleza to assess changes and updates made. (0.7)
Outside PR	10	Ishak, Christine	6/2/2021	0.3	\$380.00	\$114.00	Review key activities and outcomes from 5/31/2021 to 6/4/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 5/31/2021. (0.3)
Outside PR	10	Ishak, Christine	6/3/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/3/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Ishak, Christine	6/3/2021	0.8	\$380.00	\$304.00	Participate on telephone call with P. Bigham (ACG), D. Jandura (ACG), and C. Gonzalez (ACG) to discuss the content of the playbook templates to be reviewed by V. Hart (ACG). (0.8)
Outside PR	10	Ishak, Christine	6/3/2021	0.5	\$380.00	\$190.00	Participate on telephone call with V. Hart (ACG) and R. Tabor (ACG) to discuss schedule and logistics for upcoming client meetings with representatives of HTA, PRITS and AAFAF during the week of 6/7/2021. (0.5)
Outside PR	10	Ishak, Christine	6/3/2021	0.8	\$380.00	\$304.00	Review updated presentation materials related to the Staff Optimization Playbook and determine which changes will need to be carried forward to the Technology Implementation Playbook as requested by H. Martinez (AAFAF). (0.8)
Outside PR	10	Ishak, Christine	6/3/2021	1.8	\$380.00	\$684.00	Revise the Technology implementation Playbook materials to match new format and content of the Staff Optimization Playbook. (1.8)
Outside PR	10	Ishak, Christine	6/3/2021	0.5	\$380.00	\$190.00	Update the weekly report for O. Marrero (AAFAF) for week ending 6/4/2021. (0.5)
Outside PR	10	Ishak, Christine	6/4/2021	1.6	\$380.00	\$608.00	Modify the Technology Implementation Playbook format and content as discussed during the 6/3/2021 and 6/4/2021 meetings with representatives of Ankura. (1.6)
Outside PR	10	Ishak, Christine	6/4/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/4/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Ishak, Christine	6/4/2021	0.7	\$380.00	\$266.00	Review PRITS Implementation Report due 6/8/2021 to determine what outstanding updates are still required. (0.7)
Outside PR	10	Ishak, Christine	6/4/2021	0.8	\$380.00	\$304.00	Review updated Real Estate Playbook to evaluate if any content should be leveraged for the Technology Implementation Playbook. (0.8)
PR	10	Ishak, Christine	6/7/2021	0.5	\$380.00	\$190.00	Participate in meeting with V. Hart (ACG) to plan meetings over the next 2 days with E. Volckers (PRITS) and N. Martinez (PRITS) regarding IDEAL go-live, and H. Martinez (AAFAF) regarding the new request for agency letters comparing FY20 Certified Fiscal Plan initiatives with those of FY21 Certified Fiscal Plan. (0.5)
PR	10	Ishak, Christine	6/7/2021	0.3	\$380.00	\$114.00	Participate on telephone call with I. Carmona (AAFAF) to discuss schedule and agenda of upcoming meeting at PRITS on 6/8/2021. (0.3)
PR	10	Ishak, Christine	6/7/2021	1	\$380.00	\$380.00	Participate on telephone call with N. Martinez (PRITS) to discuss arrangements between

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							representatives of Ankura, AAFAF and PRITS for meetings scheduled on 6/8/2021. (1)
PR	10	Ishak, Christine	6/7/2021	1.6	\$380.00	\$608.00	Review key activities and outcomes from the week of 6/1/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 6/7/2021 Certified Fiscal Plan meetings and deliverables. (1.6)
PR	10	Ishak, Christine	6/8/2021	1.5	\$380.00	\$570.00	Participate in meeting with H. Martinez (AAFAF), I. Carmona (AAFAF), and V. Hart (ACG) to discuss the data needs for letters for each agency summarizing the FY22 Certified Fiscal Plan requests for each of the big agencies. (1.5)
PR	10	Ishak, Christine	6/8/2021	1.9	\$380.00	\$722.00	Participate in meeting with V. Hart (ACG) to discuss changes to schedule and plan for meetings on 6/8/2021 and 6/9/2021 with I. Carmona (AAFAF), H. Martinez (AAFAF), N. Martinez (PRITS) and E. Volckers (PRITS) related to the Certified Fiscal Plan deliverables. (1.9)
PR	10	Ishak, Christine	6/8/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with P. Bigham (ACG) and V. Hart (ACG) to discuss the Certified Fiscal Plan Implementation training for the PRDE meeting with L. Guillen (AAFAF) and representatives of PRDE. (0.1)
PR	10	Ishak, Christine	6/8/2021	1.2	\$380.00	\$456.00	Update the Technology Implementation playbook to develop the first sections related to the second phase of the playbook as requested by H. Martinez (AAFAF). (1.2)
PR	10	Ishak, Christine	6/9/2021	1	\$380.00	\$380.00	Participate in meeting with E. Volckers (PRITS), N. Martinez (PRITS) and V. Hart (ACG) to discuss current PRITS priorities and additional opportunities for PRITS to move forward with its Certified Fiscal Plan deliverables. (1)
PR	10	Ishak, Christine	6/9/2021	0.7	\$380.00	\$266.00	Participate in meeting with N. Martinez (PRITS) to create Certified Fiscal Plan deliverable status table as requested by H. Martinez (AAFAF). (0.7)
PR	10	Ishak, Christine	6/9/2021	1.7	\$380.00	\$646.00	Participate in virtual meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura to review the playbook templates, capture feedback, and align on timelines (partial). (1.7)
PR	10	Ishak, Christine	6/9/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 6/7/2021 - 6/9/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 6/7/2021. (0.6)
PR	10	Ishak, Christine	6/9/2021	0.3	\$380.00	\$114.00	Review PRITS Monthly Implementation Report for May 2021 submission as part of the Certified Fiscal Plan deliverables. (0.3)
PR	10	Ishak, Christine	6/9/2021	0.5	\$380.00	\$190.00	Review updates made to the Staff Optimization Playbook to determine if any updates are required for the Technology Implementation Playbook as requested by H. Martinez (AAFAF). (0.5)
PR	10	Ishak, Christine	6/9/2021	1.2	\$380.00	\$456.00	Revise the Technology Implementation Playbook to reflect new updates to the content and format as requested by H. Martinez (AAFAF). (1.2)
Outside PR	10	Ishak, Christine	6/10/2021	1	\$380.00	\$380.00	Create first draft of the Design and Planning Phase of the Technology Implementation Playbook as requested by H. Martinez (AAFAF). (1)
PR	10	Ishak, Christine	6/10/2021	0.6	\$380.00	\$228.00	Prepare, review and send updates of the weekly report for O. Marrero (AAFAF) for week ending 6/11/2021 (0.6)
Outside PR	10	Ishak, Christine	6/10/2021	1.8	\$380.00	\$684.00	Revise the Analyze Phase of the Technology Implementation Playbook to reflect

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							updates to the content and format as requested by H. Martinez (AAFAF). (1.8)
Outside PR	10	Ishak, Christine	6/14/2021	1.5	\$380.00	\$570.00	Complete first draft of the Analyze phase of the Technology Implementation Playbook as requested by H. Martinez (AAFAF). (1.5)
Outside PR	10	Ishak, Christine	6/14/2021	1.9	\$380.00	\$722.00	Complete first draft of the Design and Plan phase of the Technology Implementation Playbook as requested by H. Martinez (AAFAF). (1.9)
Outside PR	10	Ishak, Christine	6/14/2021	1.7	\$380.00	\$646.00	Complete first draft of the Execute phase of the Technology Implementation Playbook as requested by H. Martinez (AAFAF). (1.7)
Outside PR	10	Ishak, Christine	6/14/2021	1.1	\$380.00	\$418.00	Complete first draft of the Report phase of the Technology Implementation Playbook as requested by H. Martinez (AAFAF). (1.1)
Outside PR	10	Ishak, Christine	6/14/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/14/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.8)
Outside PR	10	Ishak, Christine	6/14/2021	0.6	\$380.00	\$228.00	Review additional changes made to the Process Optimization playbook content to evaluate additional updates needed to the Technology Implementation Playbook as requested by H. Martinez (AAFAF). (0.6)
Outside PR	10	Ishak, Christine	6/14/2021	1.6	\$380.00	\$608.00	Review key activities and outcomes from the week of 6/7/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 6/14/2021 Certified Fiscal Plan meetings and deliverables. (1.6)
Outside PR	10	Ishak, Christine	6/15/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/15/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Ishak, Christine	6/15/2021	0.6	\$380.00	\$228.00	Participate on telephone call with M. Cabiya (PRITS) to discuss status of the Technology Assessment project and plan for meetings for week of 6/21/2021. (0.6)
Outside PR	10	Ishak, Christine	6/15/2021	0.5	\$380.00	\$190.00	Participate on telephone call with V. Hart (ACG) to discuss content added to the Technology Implementation Playbook as part of the request made by H. Martinez (AAFAF). (0.5)
Outside PR	10	Ishak, Christine	6/15/2021	0.6	\$380.00	\$228.00	Review correspondence and documentation received from V. Hart (ACG) and J. Hamilton (ACG) regarding the Certified Fiscal Plan Playbooks as requested by H. Martinez (AAFAF). (0.6)
Outside PR	10	Ishak, Christine	6/16/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/16/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Ishak, Christine	6/16/2021	1.4	\$380.00	\$532.00	Review correspondence and documentation received from representatives of Ankura team including V. Hart (ACG) as part of the Certified Fiscal Plan initiatives. (1.4)
PR	10	Ishak, Christine	6/21/2021	0.5	\$380.00	\$190.00	Participate on telephone call with I. Carmona (AAFAF) to discuss planning for the upcoming FOMB meeting on 6/24/2021 as part of the Certified Fiscal Plan deliverables. (0.5)
PR	10	Ishak, Christine	6/21/2021	1.3	\$380.00	\$494.00	Review key activities and outcomes from the week of 6/14/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 6/21/2021 Certified Fiscal Plan meetings and deliverables. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Ishak, Christine	6/22/2021	1.3	\$380.00	\$494.00	Create initial agenda for 6/24/2021 meeting with FOMB to discuss status of PRITS deliverables related to the Certified Fiscal Plan deliverables. (1.3)
PR	10	Ishak, Christine	6/22/2021	0.7	\$380.00	\$266.00	Participate in meeting with N. Martinez (PRITS) and E. Volckers (PRITS) to discuss agenda for upcoming meeting with FOMB on 6/23/2021 as part of the Certified Fiscal Plan deliverables. (0.7)
PR	10	Ishak, Christine	6/22/2021	1	\$380.00	\$380.00	Participate in meeting with R. Quinones (PRITS), M. Cabiya (PRITS) and W. Acevedo (PRITS) to review the data center consolidation data gathering process as it pertains to the deliverables of the Certified Fiscal Plan. (1)
PR	10	Ishak, Christine	6/23/2021	1.3	\$380.00	\$494.00	Complete additional changes needed to the presentation materials for the 6/24/2021 FOMB meeting to review Certified Fiscal Plan deliverables. (1.3)
PR	10	Ishak, Christine	6/23/2021	0.6	\$380.00	\$228.00	Participate in meeting with N. Martinez (PRITS) to discuss details regarding the 6/23/2021 meeting with E. Guzman (AAFAF) and 6/24/2021 meeting with FOMB as part of the Certified Fiscal Plan Deliverables. (0.6)
PR	10	Ishak, Christine	6/23/2021	2	\$380.00	\$760.00	Participate in meeting with N. Martinez (PRITS) to review Technology Assessment project charter and discuss federal funding that can be leveraged to purchase technology tools needed to complete Certified Fiscal Plan deliverables. (2)
PR	10	Ishak, Christine	6/23/2021	0.8	\$380.00	\$304.00	Participate on telephone call with N. Martinez (PRITS), H. Martinez (AAFAF), I. Carmona (AAFAF) and J. Perez (AAFAF) to review current progress of PRITS milestones and prepare for FOMB meeting on 6/24/2021 as part of the Certified Fiscal Plan deliverables. (0.8)
PR	10	Ishak, Christine	6/23/2021	0.3	\$380.00	\$114.00	Prepare for meeting with representatives of AAFAF on 6/23/2021 to discuss status of PRITS Certified Fiscal Plan deliverables. (0.3)
PR	10	Ishak, Christine	6/23/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 6/21/2021 to 6/23/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 6/23/2021. (0.6)
PR	10	Ishak, Christine	6/23/2021	0.6	\$380.00	\$228.00	Update presentation materials that will be shared with FOMB during the meeting on 6/24/2021 as part of the Certified Fiscal Plan deliverables. (0.6)
PR	10	Ishak, Christine	6/24/2021	0.5	\$380.00	\$190.00	Add additional information regarding telecommunications spend in the FOMB meeting presentation materials for 6/24/2021 meeting as part of the Certified Fiscal Plan deliverables. (0.5)
PR	10	Ishak, Christine	6/24/2021	1.2	\$380.00	\$456.00	Participate in a virtual meeting with L. Olazabal (FOMB), P. Perez (FOMB), I. Carmona (AAFAF), E. Volckers (PRITS) and N. Martinez (PRITS) to review status of PRITS Certified Fiscal Plan deliverables with the FOMB. (1.2)
PR	10	Ishak, Christine	6/24/2021	0.6	\$380.00	\$228.00	Participate in meeting with N. Martinez (PRITS) and E. Volckers (PRITS) to discuss opportunity to leverage federal funds to fund PRITS technology initiatives. (0.6)
PR	10	Ishak, Christine	6/24/2021	1.4	\$380.00	\$532.00	Participate in meeting with N. Martinez (PRITS) and M. Cabiya (PRITS) to discuss next steps regarding Technology Assessment project charter changes needed as well ServiceNow demo scheduling. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Ishak, Christine	6/24/2021	0.3	\$380.00	\$114.00	Participate in meeting with W. Acevedo (PRITS) to discuss telecommunications information that will need to be added to the FOMB presentation materials that will be presented on 6/24/2021 as part of the Certified Fiscal Plan deliverables. (0.3)
PR	10	Ishak, Christine	6/24/2021	0.5	\$380.00	\$190.00	Update the PRITS Implementation Status document to reflect additional changes discussed in the 6/24/2021 meeting with representatives of FOMB as part of the Certified Fiscal Plan deliverables. (0.5)
PR	10	Ishak, Christine	6/24/2021	0.6	\$380.00	\$228.00	Update the weekly report for O. Marrero (AAFAF) for week ending 6/25/2021. (0.6)
Outside PR	10	Ishak, Christine	6/25/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/25/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.8)
Outside PR	10	Ishak, Christine	6/28/2021	1	\$380.00	\$380.00	Participate in virtual meeting with AAFAF and representatives of Ankura including H. Martinez (AAFAF) and V. Hart (ACG) to review the Staff Optimization Playbook template and capture feedback. (1)
Outside PR	10	Ishak, Christine	6/28/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/28/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Ishak, Christine	6/28/2021	0.8	\$380.00	\$304.00	Review correspondence and documentation received from V. Hart (ACG) regarding the approved FOMB budget and determine if any major deviations have occurred for PRITS and other agencies within the scope of the Certified Fiscal Plan deliverables. (0.8)
Outside PR	10	Ishak, Christine	6/28/2021	1.8	\$380.00	\$684.00	Review key activities and outcomes from the week of 6/21/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 6/28/2021 Certified Fiscal Plan meetings and deliverables. (1.8)
Outside PR	10	Ishak, Christine	6/29/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/29/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Ishak, Christine	6/29/2021	0.3	\$380.00	\$114.00	Participate on telephone call with C. Gonzales (ACG) to review client file organization and ensure most current information is made available as part of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	6/30/2021	1	\$380.00	\$380.00	Make additional updates to the Technology Implementation playbook requested by H. Martinez (AAFAF). (1)
Outside PR	10	Ishak, Christine	6/30/2021	1	\$380.00	\$380.00	Participate in meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura to discuss feedback on Technology Implementation and Real Estate Optimization playbooks. (1)
Outside PR	10	Ishak, Christine	6/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of AAFAF and ACG to discuss playbook feedback and action items. (0.5)
Outside PR	10	Ishak, Christine	6/30/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/30/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Ishak, Christine	6/30/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 6/28/2021 to 6/30/2021 related to Certified Fiscal Plan Initiatives work stream to prepare

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							work plan for remainder of the week of 6/28/2021. (0.6)
Outside PR	10	Ishak, Christine	6/30/2021	1.5	\$380.00	\$570.00	Review key activities and outcomes from 6/28/2021 to 6/30/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 6/28/2021. (1.5)
Outside PR	10	Jandura, Daniel	6/1/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/1/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.9)
Outside PR	10	Jandura, Daniel	6/1/2021	0.5	\$380.00	\$190.00	Prepare for 6/1/2021 meeting with representatives of ASG to review Certified Fiscal Plan initiative progress and other assigned agency updates of the Certified Fiscal Plan. (0.5)
Outside PR	10	Jandura, Daniel	6/1/2021	1.3	\$380.00	\$494.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.3)
Outside PR	10	Jandura, Daniel	6/2/2021	0.2	\$380.00	\$76.00	Participate in meeting with C. Gonzalez (ACG) regarding consolidation of template for Process Framework presentation for H. Martinez (AAFAF). (0.2)
Outside PR	10	Jandura, Daniel	6/2/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with L. Guillen (AAFAF) to cover status of DOH Implementation Plan. (0.5)
Outside PR	10	Jandura, Daniel	6/2/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/2/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.7)
Outside PR	10	Jandura, Daniel	6/2/2021	0.2	\$380.00	\$76.00	Participate on telephone call with E. Zaula (DOH) and L. Guillen (AAFAF) to discuss DOH implementation updates, kickoff meetings, and action items. (0.2)
Outside PR	10	Jandura, Daniel	6/2/2021	0.4	\$380.00	\$152.00	Prepare for 6/2/2021 call with E. Zaula (DOH) and L. Guillen (AAFAF) to discuss DOH implementation updates, kickoff meetings, and action items. (0.4)
Outside PR	10	Jandura, Daniel	6/2/2021	0.3	\$380.00	\$114.00	Prepare for 6/2/2021 call with L. Guillen (AAFAF) to cover status of DOH Implementation Plan. (0.3)
Outside PR	10	Jandura, Daniel	6/2/2021	0.3	\$380.00	\$114.00	Prepare for 6/2/2021 meeting with representatives of AAFAF and ASG to review progress on the Certified Fiscal Plan Implementation Plan with J. Marrero (ASG), E. Guzman (AAFAF) and H. Martinez (AAFAF). (0.3)
Outside PR	10	Jandura, Daniel	6/2/2021	1.7	\$380.00	\$646.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.7)
Outside PR	10	Jandura, Daniel	6/3/2021	0.3	\$380.00	\$114.00	Participate in meeting with C. Gonzales (ACG) and A. Perez (V2A) regarding ASG medical supply weekly meeting updates. (0.2)
Outside PR	10	Jandura, Daniel	6/3/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/3/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Jandura, Daniel	6/3/2021	0.8	\$380.00	\$304.00	Participate on telephone call with C. Ishak (ACG), P. Bigham (ACG), and C. Gonzalez (ACG) to discuss the content of the playbook templates to be reviewed by V. Hart (ACG). (0.8)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Jandura, Daniel	6/3/2021	0.4	\$380.00	\$152.00	Prepare for 6/3/2021 meeting with representatives of ASG focused on Medical Supplies and Personal Protective Equipment Wave Implementation. (0.4)
Outside PR	10	Jandura, Daniel	6/3/2021	1.9	\$380.00	\$722.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.9)
Outside PR	10	Jandura, Daniel	6/4/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/4/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Jandura, Daniel	6/4/2021	1.8	\$380.00	\$684.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.8)
Outside PR	10	Jandura, Daniel	6/7/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with L. Guillen (AAFAF) to cover status of DOH Implementation Plan. (0.3)
Outside PR	10	Jandura, Daniel	6/7/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/7/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Jandura, Daniel	6/7/2021	0.3	\$380.00	\$114.00	Participate on telephone call with P. Bigham (ACG) to discuss updates on template development for review by H. Martinez (AAFAF). (0.3)
Outside PR	10	Jandura, Daniel	6/7/2021	0.5	\$380.00	\$190.00	Prepare for 6/7/2021 call with L. Guillen (AAFAF) to cover status of DOH Implementation Plan. (0.5)
Outside PR	10	Jandura, Daniel	6/7/2021	1.5	\$380.00	\$570.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.5)
Outside PR	10	Jandura, Daniel	6/8/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/8/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.6)
Outside PR	10	Jandura, Daniel	6/8/2021	0.5	\$380.00	\$190.00	Participate on telephone call with P. Bigham (ACG) to discuss updates on template development for review by H. Martinez (AAFAF). (0.5)
Outside PR	10	Jandura, Daniel	6/8/2021	1.9	\$380.00	\$722.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.9)
Outside PR	10	Jandura, Daniel	6/8/2021	0.5	\$380.00	\$190.00	Review Staff Optimization Framework playbook to support agency implementation of the Certified Fiscal Plan. (0.5)
Outside PR	10	Jandura, Daniel	6/9/2021	2.4	\$380.00	\$912.00	Participate in virtual meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura to review the playbook templates, capture feedback, and align on timelines. (2.4)
Outside PR	10	Jandura, Daniel	6/9/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with J. Hamilton (ACG) to review playbook templates, and DOH and ASG Certified Fiscal Plan initiative status. (0.4)
Outside PR	10	Jandura, Daniel	6/9/2021	0.7	\$380.00	\$266.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (0.7)
Outside PR	10	Jandura, Daniel	6/9/2021	1.7	\$380.00	\$646.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.7)
Outside PR	10	Jandura, Daniel	6/10/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/10/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.6)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Jandura, Daniel	6/10/2021	1.7	\$380.00	\$646.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.7)
Outside PR	10	Jandura, Daniel	6/10/2021	1.8	\$380.00	\$684.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.8)
Outside PR	10	Jandura, Daniel	6/11/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/11/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Jandura, Daniel	6/11/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Meditech, J. Rios (CCC), R. Santiago (CCC) to conduct a weekly status update meeting regarding Hospital Centro Comprensivo de Cancer EMR implementation. (0.5)
Outside PR	10	Jandura, Daniel	6/11/2021	0.4	\$380.00	\$152.00	Prepare for 6/11/2021 meeting with representatives of Meditech to conduct a weekly status update meeting regarding Hospital Centro Comprensivo de Cancer EMR implementation. (0.4)
Outside PR	10	Jandura, Daniel	6/11/2021	1.8	\$380.00	\$684.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.8)
Outside PR	10	Jandura, Daniel	6/11/2021	1.8	\$380.00	\$684.00	Prepare Request for Proposal (RFP) Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.8)
Outside PR	10	Jandura, Daniel	6/14/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with L. Guillen (AAFAF) to cover status of DOH Implementation Plan. (0.4)
Outside PR	10	Jandura, Daniel	6/14/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/14/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1.1)
Outside PR	10	Jandura, Daniel	6/14/2021	0.2	\$380.00	\$76.00	Participate on telephone call with P. Bigham (ACG) to discuss DOH next steps and prepare for meeting on 6/15/2021. (0.2)
Outside PR	10	Jandura, Daniel	6/14/2021	0.5	\$380.00	\$190.00	Prepare for 6/14/2021 call with L. Guillen (AAFAF) to cover status of DOH Implementation Plan. (0.5)
Outside PR	10	Jandura, Daniel	6/14/2021	1.5	\$380.00	\$570.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.5)
Outside PR	10	Jandura, Daniel	6/14/2021	1.9	\$380.00	\$722.00	Prepare Process Improvement Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.9)
Outside PR	10	Jandura, Daniel	6/14/2021	1.4	\$380.00	\$532.00	Prepare Request for Proposal Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.4)
Outside PR	10	Jandura, Daniel	6/14/2021	1.5	\$380.00	\$570.00	Prepare Request for Proposal Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.5)
Outside PR	10	Jandura, Daniel	6/15/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/15/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.5)
Outside PR	10	Jandura, Daniel	6/15/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to review Staffing Optimization playbook. (0.5)
Outside PR	10	Jandura, Daniel	6/15/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of ASES and AAFAF to review Certified Fiscal Plan initiatives and financial reports for ASES to DOH with L. Guillen (AAFAF), C. Negron (ASES) and E. Lavergne (ASES). (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Jandura, Daniel	6/15/2021	0.5	\$380.00	\$190.00	Prepare for 6/15/2021 meeting with representatives of ASES and AAFAF to review Certified Fiscal Plan initiatives and financial reports for ASES to DOH. (0.5)
Outside PR	10	Jandura, Daniel	6/15/2021	1.1	\$380.00	\$418.00	Prepare for 6/21/2021 meeting on Review Drug Purchase Order Review analysis from DOH drug spend data with AAFAF. (1.1)
Outside PR	10	Jandura, Daniel	6/15/2021	1.5	\$380.00	\$570.00	Prepare Request for Proposal Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.5)
Outside PR	10	Jandura, Daniel	6/15/2021	1.8	\$380.00	\$684.00	Prepare Request for Proposal Framework playbook to support agency implementation of the Certified Fiscal Plan. (1.8)
Outside PR	10	Jandura, Daniel	6/15/2021	0.8	\$380.00	\$304.00	Review Drug Purchase Order Review analysis from DOH drug spend data. (0.8)
Outside PR	10	Jandura, Daniel	6/16/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with C. Freire (ASG), E. Guzman (AAFAF), L. Guillen (AAFAF) and H. Martinez (AAFAF) to review progress on the Certified Fiscal Plan Implementation Plan. (0.4)
Outside PR	10	Jandura, Daniel	6/16/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/16/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Jandura, Daniel	6/16/2021	0.3	\$380.00	\$114.00	Prepare for 6/16/2021 meeting with representatives of AAFAF and ASG to review progress on the Certified Fiscal Plan Implementation Plan with J. Marrero (ASG), E. Guzman (AAFAF) and H. Martinez (AAFAF). (0.3)
Outside PR	10	Jandura, Daniel	6/16/2021	0.7	\$380.00	\$266.00	Prepare for 6/21/2021 meeting with representatives of AAFAF with review of ASES reporting and funding issues. (0.7)
Outside PR	10	Jandura, Daniel	6/17/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/17/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Jandura, Daniel	6/21/2021	0.2	\$380.00	\$76.00	Follow up and determine next steps after 6/21/2021 meeting with L. Guillen (AAFAF) on Drug Purchase Order analysis from DOH drug spend data with J. Low (ACG). (0.2)
Outside PR	10	Jandura, Daniel	6/21/2021	1	\$380.00	\$380.00	Participate in virtual meeting with L. Guillen (AAFAF), F. Mercado (AAFAF), I. Carmona (AAFAF) and J. Low (ACG) to review the Drug Purchase Order analysis from DOH drug spend data. (1)
Outside PR	10	Jandura, Daniel	6/21/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/21/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.1)
Outside PR	10	Jandura, Daniel	6/21/2021	0.6	\$380.00	\$228.00	Prepare for 6/21/2021 meeting to review the Drug Purchase Order analysis from DOH drug spend data with L. Guillen (AAFAF). (0.6)
Outside PR	10	Jandura, Daniel	6/22/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with P. Bigham (ACG) and C. Gonzalez (ACG) to discuss, identify and list Certified Fiscal Plan FY22 initiatives as ongoing or new for H. Martinez (AAFAF) communication email to agencies (partial). (0.2)
Outside PR	10	Jandura, Daniel	6/22/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/22/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Jandura, Daniel	6/23/2021	1.3	\$380.00	\$494.00	Create proposal for DOH Consolidation Opportunities to support the FY22 Certified Fiscal Plan. (1.3)
Outside PR	10	Jandura, Daniel	6/23/2021	1.9	\$380.00	\$722.00	Create proposal for DOH Consolidation Opportunities to support the FY22 Certified Fiscal Plan. (1.9)
Outside PR	10	Jandura, Daniel	6/23/2021	1.7	\$380.00	\$646.00	Develop support plan for ACG support of DOH, ASG and AAFAF in the implementation of the Certified Fiscal Plan. (1.7)
Outside PR	10	Jandura, Daniel	6/23/2021	0.5	\$380.00	\$190.00	Participate in meeting with J. Morales (ASG), C. Gonzalez (ACG) and E. Guzman (AAFAF) regarding ASG implementation updates for the bid process and administration advances. (0.5)
Outside PR	10	Jandura, Daniel	6/23/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with J. Morales (ASG), E. Guzman (AAFAF), C. Gonzalez (ASG) and H. Martinez (AAFAF) to review progress on the Certified Fiscal Plan Implementation Plan. (0.6)
Outside PR	10	Jandura, Daniel	6/23/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with J. Hamilton (ACG) and C. Butler (ACG) covering DOH and ASG support of Certified Fiscal Plan initiatives. (0.2)
Outside PR	10	Jandura, Daniel	6/23/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/23/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (0.7)
Outside PR	10	Jandura, Daniel	6/23/2021	0.4	\$380.00	\$152.00	Prepare for 6/23/2021 meeting representatives of with AAFAF and ASG to review progress on the Certified Fiscal Plan Implementation Plan. (0.4)
Outside PR	10	Jandura, Daniel	6/24/2021	1.8	\$380.00	\$684.00	Create proposal for DOH Consolidation Opportunities to support the FY22 Certified Fiscal Plan. (1.8)
Outside PR	10	Jandura, Daniel	6/24/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with A. Perez (V2A), D. Miranda (V2A) and C. Gonzalez (ACG) to conduct ASG Working Session focused on Medical Supplies and Personal Protective Equipment Wave Implementation. (0.3)
Outside PR	10	Jandura, Daniel	6/24/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/24/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.8)
Outside PR	10	Jandura, Daniel	6/24/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to review PRITS, DOH and other agency needs. (0.5)
Outside PR	10	Jandura, Daniel	6/24/2021	0.3	\$380.00	\$114.00	Prepare for 6/24/2021 ASG Working Session focused on Medical Supplies and Personal Protective Equipment Wave Implementation with V2A and ASG. (0.3)
Outside PR	10	Jandura, Daniel	6/25/2021	1.4	\$380.00	\$532.00	Create proposal for DOH Consolidation Opportunities to support the FY22 Certified Fiscal Plan. (1.4)
Outside PR	10	Jandura, Daniel	6/25/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/25/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.8)
Outside PR	10	Jandura, Daniel	6/25/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Meditech, J. Rios (CCC), M. Luisa (CCC) to conduct a weekly status update meeting regarding Hospital Centro Comprensivo de Cancer EMR implementation. (0.5)
Outside PR	10	Jandura, Daniel	6/25/2021	0.3	\$380.00	\$114.00	Prepare for 6/25/2021 meeting with representatives of Meditech and Hospital

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Centro Comprensivo de Cancer about EMR implementation. (0.3)
Outside PR	10	Jandura, Daniel	6/28/2021	1	\$380.00	\$380.00	Participate in virtual meeting with AAFAF and representatives of Ankura including H. Martinez (AAFAF) and V. Hart (ACG) to review the Staff Optimization Playbook template and capture feedback. (1)
Outside PR	10	Jandura, Daniel	6/28/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/28/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation (partial). (0.5)
Outside PR	10	Jandura, Daniel	6/28/2021	1.2	\$380.00	\$456.00	Prepare for 6/28/2021 meeting with representatives of AAFAF and Ankura to review the Request for Proposal and Process Improvement Playbook template and capture feedback. (1.2)
Outside PR	10	Jandura, Daniel	6/28/2021	0.6	\$380.00	\$228.00	Prepare for 6/30/2021 meeting with representatives of Ankura to conduct a status update regarding Hospital Centro Comprensivo de Cancer EMR implementation. (0.6)
Outside PR	10	Jandura, Daniel	6/29/2021	1.5	\$380.00	\$570.00	Create companion guide to support AAFAF Certified Fiscal Plan Implementation team led by H. Martinez (AAFAF) use of the Process Improvement playbook to guide agency efforts. (1.5)
Outside PR	10	Jandura, Daniel	6/29/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with A. Perez (V2A), D. Miranda (V2A), S. Brickner (ACG) and C. Gonzalez (ACG) to conduct ASG Working Session focused on Medical Supplies and Personal Protective Equipment Wave Implementation. (0.7)
Outside PR	10	Jandura, Daniel	6/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with P. Bigham (ACG) covering the status of initiatives for DOH related to implementation of the Certified Fiscal Plan. (0.3)
Outside PR	10	Jandura, Daniel	6/29/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/29/2021 updates and action items to support the Puerto Rico 2021 Certified Fiscal Plan implementation. (0.5)
Outside PR	10	Jandura, Daniel	6/29/2021	0.7	\$380.00	\$266.00	Prepare for 6/29/2021 ASG Working Session focused on Medical Supplies and Personal Protective Equipment Wave Implementation with V2A and ASG. (0.7)
Outside PR	10	Jandura, Daniel	6/30/2021	0.5	\$380.00	\$190.00	Participate in a virtual meeting with representatives of Ankura to provide status of Ankura interaction with the Cancer Center Hospital related to EHR Implementation and Business Case development for future funding. (0.5)
Outside PR	10	Jandura, Daniel	6/30/2021	1	\$380.00	\$380.00	Participate in meeting with H. Martinez (AAFAF), E. Guzman (AAFAF), and representatives of Ankura to discuss feedback on Technology Implementation and Real Estate Optimization playbooks. (1)
Outside PR	10	Jandura, Daniel	6/30/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with C. Freire (ASG), E. Guzman (AAFAF), C. Gonzalez (ASG) and H. Martinez (AAFAF) to review progress on the Certified Fiscal Plan Implementation Plan (partial). (0.4)
Outside PR	10	Jandura, Daniel	6/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of AAFAF and ACG to discuss playbook feedback and action items. (0.5)
Outside PR	10	Jandura, Daniel	6/30/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura team to discuss 6/30/2021 updates and action items to support

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the Puerto Rico 2021 Certified Fiscal Plan implementation. (1)
Outside PR	10	Jandura, Daniel	6/30/2021	0.5	\$380.00	\$190.00	Prepare for 6/30/2021 meeting with representatives of AAFAF and ASG to review progress on the Certified Fiscal Plan Implementation Plan. (0.5)
Outside PR	10	Kratzman, E.	6/15/2021	0.3	\$451.25	\$135.38	Participate on telephone call with C. Gonzalez (ACG) regarding setting up a meeting with J. Melendez (PRIDCO) for property inspection update. (0.3)
Outside PR	10	Kratzman, E.	6/17/2021	0.5	\$451.25	\$225.63	Participate in meeting with J. Morrison (ACG), C. Gonzalez (ACG) and M. Riccio (PRIDCO) regarding updates of PRIDCO work related to property inspection and debt restructuring. (0.5)
Outside PR	10	Kratzman, E.	6/25/2021	0.2	\$451.25	\$90.25	Participate in meeting with C. Gonzalez (ACG) and J. Morrison (ACG) regarding PRIDCO property inspection and next steps. (0.2)
Outside PR	10	Kratzman, E.	6/28/2021	0.3	\$451.25	\$135.38	Participate on telephone call with C. Gonzalez (ACG) regarding new meeting we need to schedule with PRIDCO to complete evaluation of systems. (0.3)
Outside PR	10	Loaiza, Juan	6/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with R. Tabor (ACG) to review current state functional organization background for research of United States Department of Transportation Grantee status regulations. (0.2)
Outside PR	10	Loaiza, Juan	6/14/2021	2	\$332.50	\$665.00	Prepare presentation with all the pertinent information for United States Department of Transportation Grantee status. (2.0)
Outside PR	10	Loaiza, Juan	6/14/2021	1.5	\$332.50	\$498.75	Research DOT organizations and structures for other states to support HTA Fiscal Plan effort. (1.5)
Outside PR	10	Loaiza, Juan	6/14/2021	1.5	\$332.50	\$498.75	Research United States Department of Transportation Grantee status parameters supporting the current state functional organization mapping activity in process to support the HTA Fiscal Plan. (1.5)
Outside PR	10	Loaiza, Juan	6/15/2021	2	\$332.50	\$665.00	Analyze the HTA Employee Roster provided by G. Loran (AAFAF) to support the current state functional organization mapping activity in process to support the HTA Fiscal Plan. (2)
Outside PR	10	Low, Jeffrey	6/14/2021	1	\$451.25	\$451.25	Review of data analytic results of data cleansing and analysis of drug codes and costs provide by DOH at the request of L. Guillen (AAFAF) using Medi-Span data. (1)
Outside PR	10	Low, Jeffrey	6/15/2021	1	\$451.25	\$451.25	Review of data and develop presentation of information from analysis of drug codes and costs provided by DOH at the request of L. Guillen (AAFAF) using Medi-Span data. (1)
Outside PR	10	Low, Jeffrey	6/21/2021	0.2	\$451.25	\$90.25	Follow up and determine next steps after 6/21/2021 meeting with L. Guillen (AAFAF) on Drug Purchase Order analysis from DOH drug spend data with D. Jandura (ACG). (0.2)
Outside PR	10	Low, Jeffrey	6/21/2021	1	\$451.25	\$451.25	Participate in virtual meeting with L. Guillen (AAFAF), F. Mercado (AAFAF), I. Carmona (AAFAF) and D. Jandura (ACG) to review the Drug Purchase Order analysis from DOH drug spend data. (1)
Outside PR	10	McAfee, Maggie	6/1/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for May 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	6/1/2021	1	\$195.00	\$195.00	Prepare labor codes for May 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	6/1/2021	1.5	\$195.00	\$292.50	Prepare labor codes for May 2021 fee statement. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	McAfee, Maggie	6/3/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for May 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	6/3/2021	1.5	\$195.00	\$292.50	Prepare labor codes for May 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	6/4/2021	1.2	\$195.00	\$234.00	Continue to prepare labor codes for May 2021 fee statement. (1.2)
Outside PR	10	McAfee, Maggie	6/4/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for May 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	6/4/2021	0.8	\$195.00	\$156.00	Prepare labor codes for May 2021 fee statement. (0.8)
Outside PR	10	McAfee, Maggie	6/4/2021	1	\$195.00	\$195.00	Prepare labor codes for May 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	6/6/2021	1	\$195.00	\$195.00	Prepare labor codes for May 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	6/7/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for May 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	6/7/2021	0.8	\$195.00	\$156.00	Continue to prepare labor codes for May 2021 fee statement. (0.8)
Outside PR	10	McAfee, Maggie	6/7/2021	2	\$195.00	\$390.00	Finalize labor codes for May 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	6/7/2021	1.2	\$195.00	\$234.00	Review and revise labor codes for May 2021 fee statement. (1.2)
Outside PR	10	McAfee, Maggie	6/7/2021	1.5	\$195.00	\$292.50	Review and revise labor codes for May 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	6/8/2021	1.5	\$195.00	\$292.50	Finalize labor codes for May 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	6/11/2021	2	\$195.00	\$390.00	Prepare project invoice for May 2021. (2)
Outside PR	10	McAfee, Maggie	6/12/2021	1.6	\$195.00	\$312.00	Continue to prepare project invoice for May 2021. (1.6)
Outside PR	10	McAfee, Maggie	6/12/2021	0.9	\$195.00	\$175.50	Prepare project invoice for May 2021. (0.9)
Outside PR	10	McAfee, Maggie	6/13/2021	1	\$195.00	\$195.00	Prepare project invoice for May 2021. (1)
Outside PR	10	McAfee, Maggie	6/14/2021	1.5	\$195.00	\$292.50	Continue to prepare project invoice for May 2021. (1.5)
Outside PR	10	McAfee, Maggie	6/14/2021	2	\$195.00	\$390.00	Continue to prepare project invoice for May 2021. (2)
Outside PR	10	McAfee, Maggie	6/14/2021	0.5	\$195.00	\$97.50	Prepare project invoice for May 2021. (0.5)
Outside PR	10	McAfee, Maggie	6/15/2021	0.5	\$195.00	\$97.50	Prepare project invoice for May 2021. (0.5)
Outside PR	10	McAfee, Maggie	6/17/2021	0.5	\$195.00	\$97.50	Prepare project invoice for May 2021. (0.5)
Outside PR	10	McAfee, Maggie	6/25/2021	1.5	\$195.00	\$292.50	Continue to prepare project invoice for May 2021. (1.5)
Outside PR	10	McAfee, Maggie	6/25/2021	0.5	\$195.00	\$97.50	Prepare project invoice for May 2021. (0.5)
Outside PR	10	McAfee, Maggie	6/28/2021	1	\$195.00	\$195.00	Review and revise project invoice for May 2021. (1)
Outside PR	10	McAfee, Maggie	6/29/2021	1	\$195.00	\$195.00	Finalize project invoice for May 2021. (1)
Outside PR	10	McAfee, Maggie	6/29/2021	1.5	\$195.00	\$292.50	Finalize project invoice for May 2021. (1.5)
Outside PR	10	McAfee, Maggie	6/29/2021	0.5	\$195.00	\$97.50	Review and revise project invoice for May 2021. (0.5)
Outside PR	10	Miller, Ken	6/11/2021	0.5	\$451.25	\$225.63	Participate on telephone call with V. Hart (ACG) on process and best practices for obtaining American Rescue Plan Act funding for PRITS at request of E. Volkens (PRITS). (0.5)
Outside PR	10	Morrison, J.	6/17/2021	0.5	\$850.00	\$425.00	Participate in meeting with C. Gonzalez (ACG), E. Kratzman (ACG) and M. Riccio (PRIDCO) regarding updates of PRIDCO work related to property inspection and debt restructuring. (0.5)
Outside PR	10	Morrison, J.	6/25/2021	0.2	\$850.00	\$170.00	Participate in meeting with E. Kratzman (ACG) and C. Gonzalez (ACG) regarding PRIDCO property inspection and next steps. (0.2)
Outside PR	10	Perez-Casellas, JorgeEnrique	6/30/2021	0.5	\$451.25	\$225.63	Participate in a virtual meeting with representatives of Ankura to provide status of Ankura interaction with the Cancer Center Hospital related to EHR Implementation and



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Business Case development for future funding. (0.5)
Outside PR	10	Sung, Krystal	6/11/2021	4.2	\$285.00	\$1,197.00	Perform data cleansing and analysis of drug codes and costs provide by DOH at the request of L. Guillen (AAFAF) using Medi-Span data. (4.2)
Outside PR	10	Sung, Krystal	6/14/2021	0.4	\$285.00	\$114.00	Validate preliminary analysis of drug codes and costs provided by DOH at the request of L. Guillen (AAFAF) using Medi-Span data to find savings opportunities. (0.4)
Outside PR	10	Tabor, Ryan	6/1/2021	0.7	\$522.50	\$365.75	Participate on call with representatives of Ankura to discuss the transportation sector reform plan. (0.7)
Outside PR	10	Tabor, Ryan	6/1/2021	0.2	\$522.50	\$104.50	Prepare April 2021 fee statement. (0.2)
Outside PR	10	Tabor, Ryan	6/3/2021	2	\$522.50	\$1,045.00	Develop organizational model assessment questionnaire to support HTA asset reorganization. (2)
Outside PR	10	Tabor, Ryan	6/3/2021	0.2	\$522.50	\$104.50	Participate in telephone conversation with F. Batlle (ACG) to discuss Transportation reform plan. (0.2)
Outside PR	10	Tabor, Ryan	6/3/2021	0.5	\$522.50	\$261.25	Participate on telephone call with V. Hart (ACG) and C. Ishak (ACG) to discuss schedule and logistics for upcoming client meetings with representatives of HTA, PRITS and AAFAF during the week of 6/7/2021. (0.5)
Outside PR	10	Tabor, Ryan	6/3/2021	0.6	\$522.50	\$313.50	Review HTA budget and fiscal plan to inform development of organizational model assessment questionnaire to support HTA asset reorganization. (0.6)
Outside PR	10	Tabor, Ryan	6/4/2021	1.9	\$522.50	\$992.75	Develop organizational model assessment questionnaire to support HTA asset reorganization. (1.9)
Outside PR	10	Tabor, Ryan	6/7/2021	0.1	\$522.50	\$52.25	Participate in meeting with C. Gonzalez (ACG) regarding HTA new engagement for Organizational structure analysis. (0.1)
Outside PR	10	Tabor, Ryan	6/7/2021	0.2	\$522.50	\$104.50	Participate on telephone call with C. Gonzalez (ACG) to discuss schedule and logistics for upcoming organizational design meetings with representatives of HTA and AAFAF during the week of 6/7/2021. (0.2)
Outside PR	10	Tabor, Ryan	6/7/2021	0.2	\$522.50	\$104.50	Participate on telephone call with M. Garcia (HTA) to discuss schedule and logistics for upcoming organizational design meetings with representatives of HTA and AAFAF during the week of 6/7/2021. (0.2)
Outside PR	10	Tabor, Ryan	6/7/2021	2	\$522.50	\$1,045.00	Review 2021 HTA Certified Fiscal Plan to understand organizational priorities, current, and future state design information in support of planned organizational design meetings with representatives of HTA and AAFAF during the week of 6/7/2021. (2)
Outside PR	10	Tabor, Ryan	6/7/2021	0.5	\$522.50	\$261.25	Review and revise organizational model assessment questionnaire to support HTA asset reorganization based on feedback provided by M. Garcia (HTA). (0.5)
PR	10	Tabor, Ryan	6/8/2021	1.1	\$522.50	\$574.75	Participate in meeting with C. Gonzalez (ACG) to prepare for current state functional organization mapping interviews scheduled for 6/8/2021 as requested by G. Loran (AAFAF). (1.1)
PR	10	Tabor, Ryan	6/8/2021	0.7	\$522.50	\$365.75	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG) and G. Loran (AAFAF) to discuss strategy and meeting plan for the current state functional organization mapping activity to support the HTA Fiscal Plan. (0.7)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Tabor, Ryan	6/8/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG) and representatives of HTA to discuss current state organizational functions for the Transit area within HTA. (1)
PR	10	Tabor, Ryan	6/8/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions for the Construction area within HTA. (1)
PR	10	Tabor, Ryan	6/8/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions for the Design area within HTA. (1)
PR	10	Tabor, Ryan	6/8/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions for the Materials Quality area within HTA. (1)
PR	10	Tabor, Ryan	6/8/2021	1.5	\$522.50	\$783.75	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), G. Loran (AAFAF), and representatives of HTA to discuss current state organizational functions for the Finance and Accounting area within HTA. (1.5)
PR	10	Tabor, Ryan	6/9/2021	0.6	\$522.50	\$313.50	Participate in meeting with C. Gonzalez (ACG) to prepare for current state functional organization mapping interviews scheduled for 6/9/2021 as requested by G. Loran (AAFAF). (0.6)
PR	10	Tabor, Ryan	6/9/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions for the Highway Maintenance area within HTA. (1)
PR	10	Tabor, Ryan	6/9/2021	1.5	\$522.50	\$783.75	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions for the Human Resources area within HTA. (1.5)
PR	10	Tabor, Ryan	6/9/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions for the Real Estate Acquisition area within HTA. (1)
PR	10	Tabor, Ryan	6/9/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions for the Real Estate Administration area within HTA. (1)
PR	10	Tabor, Ryan	6/9/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions for the Security area within HTA. (1)
PR	10	Tabor, Ryan	6/9/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions for the Technology area within HTA. (1)
PR	10	Tabor, Ryan	6/10/2021	0.5	\$522.50	\$261.25	Participate in meeting with C. Gonzalez (ACG) to prepare for current state functional organization mapping interviews scheduled for 6/10/2021 as requested by G. Loran (AAFAF). (0.5)
PR	10	Tabor, Ryan	6/10/2021	0.7	\$522.50	\$365.75	Participate in meeting with F. Battle (ACG) and D. Barrett (ACG) to discuss outcomes and next steps related to the current state functional organization mapping activity in process to support the HTA Fiscal Plan. (0.7)
PR	10	Tabor, Ryan	6/10/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							for the Federal Transportation Administration Coordination area within HTA. (1)
PR	10	Tabor, Ryan	6/10/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), and representatives of HTA to discuss current state organizational functions for the Procurement area within HTA. (1)
PR	10	Tabor, Ryan	6/10/2021	1	\$522.50	\$522.50	Participate in meeting with M. Garcia (HTA), C. Gonzalez (ACG), F. Batlle (ACG), and G. Loran (AAFAF) to discuss outcomes and next steps related to the current state functional organization mapping activity in process to support the HTA Fiscal Plan. (1)
Outside PR	10	Tabor, Ryan	6/14/2021	1.5	\$522.50	\$783.75	Develop deliverable outline and work plan for week of 6/14/2021 supporting the current state functional organization mapping activity in process to support the HTA Fiscal Plan. (1.5)
Outside PR	10	Tabor, Ryan	6/14/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with J. Loaiza (ACG) to review current state functional organization background for research of United States Department of Transportation Grantee status regulations. (0.2)
Outside PR	10	Tabor, Ryan	6/15/2021	2	\$522.50	\$1,045.00	Develop detailed current state functional organization diagram deliverable to illustrate current state functional organization map of non-shared service areas to support the HTA Fiscal Plan. (2)
Outside PR	10	Tabor, Ryan	6/15/2021	2	\$522.50	\$1,045.00	Develop detailed current state functional organization diagram deliverable to illustrate current state functional organization map of shared service areas to support the HTA Fiscal Plan. (2)
Outside PR	10	Tabor, Ryan	6/15/2021	1.5	\$522.50	\$783.75	Develop high-level current state functional organization diagram deliverable to illustrate current state functional organization map of all service areas to support the HTA Fiscal Plan. (1.5)
Outside PR	10	Tabor, Ryan	6/16/2021	2	\$522.50	\$1,045.00	Update detailed current state functional organization diagram deliverable to indicate non-shared service areas that support DTOP to support the HTA Fiscal Plan. (2)
Outside PR	10	Tabor, Ryan	6/16/2021	1.5	\$522.50	\$783.75	Update detailed current state functional organization diagram deliverable to indicate required United States Department of Transportation Grantee service areas to support the HTA Fiscal Plan. (1.5)
Outside PR	10	Tabor, Ryan	6/16/2021	2	\$522.50	\$1,045.00	Update detailed current state functional organization diagram deliverable to indicate shared service areas that support DTOP to support the HTA Fiscal Plan. (2)
Outside PR	10	Tabor, Ryan	6/17/2021	1.7	\$522.50	\$888.25	Develop functional area summary deliverable to identify current state functional organization service area, description, scope of roads serviced, number of employees, and payroll budget to support the HTA Fiscal Plan. (1.7)
Outside PR	10	Tabor, Ryan	6/17/2021	2	\$522.50	\$1,045.00	Develop observations and insights deliverable to summarize key themes and information learned during the HTA information gathering sessions held 6/8/2021 to 6/10/2021 to support the HTA Fiscal Plan. (2)
Outside PR	10	Tabor, Ryan	6/17/2021	0.5	\$522.50	\$261.25	Participate on telephone call with F. Batlle (ACG) and R. Feldman (ACG) to discuss HTA employee roster summary analysis to support the HTA Fiscal Plan. (0.5)
Outside PR	10	Tabor, Ryan	6/17/2021	0.5	\$522.50	\$261.25	Participate on telephone call with F. Batlle (ACG) to discuss feedback and revisions regarding the observations and insights

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							deliverable to support the HTA Fiscal Plan. (0.5)
Outside PR	10	Tabor, Ryan	6/17/2021	1.1	\$522.50	\$574.75	Review and revise individual functional area summaries deliverable created from information learned during the HTA information gathering sessions held 6/8/2021 to 6/10/2021 to support the HTA Fiscal Plan. (1.1)
Outside PR	10	Tabor, Ryan	6/25/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with members of ACG to review PRITS, DOH and other agency needs. (0.5)
Outside PR	10	Tabor, Ryan	6/29/2021	0.8	\$522.50	\$418.00	Develop DTOP interviewee agenda for functional organization mapping meetings planned for the week of 7/12/2021 with DTOP and in support of transportation asset segmentation in the HTA fiscal plan. (0.8)
Outside PR	10	Tabor, Ryan	6/29/2021	1	\$522.50	\$522.50	Participate in virtual meeting with C. Butler (ACG) and V. Hart (ACG) to plan next steps for Certified Fiscal Plan Implementation initiatives for HTA. (1)
Outside PR	10	Tabor, Ryan	6/29/2021	0.3	\$522.50	\$156.75	Participate on telephone call with C. Gonzalez (ACG) to discuss meetings planned for the week of 7/12/2021 with DTOP and in support of transportation asset segmentation in the HTA fiscal plan. (0.3)
Outside PR	300	Hart, Valerie	6/25/2021	0.3	\$451.25	\$135.38	Participate on telephone call with C. Ishak (ACG) to discuss updates for PRITS related to the IT Service Management Project and the IDEAL go live. (0.3)
Outside PR	300	Hart, Valerie	6/28/2021	0.3	\$451.25	\$135.38	Participate on telephone call with C. Ishak (ACG) to discuss updates for PRITS related to the IT Service Management Project and the IDEAL go live. (0.3)
Outside PR	300	Ishak, Christine	6/1/2021	0.4	\$380.00	\$152.00	Prepare for meeting with M. Cabiya (PRITS) to discuss next steps regarding project artifacts related to the IT Service Management Project. (0.4)
Outside PR	300	Ishak, Christine	6/1/2021	1.5	\$380.00	\$570.00	Review outcomes and deliverables specific to the PRITS IT Service Management project to determine which meetings will need to be arranged to move things forward remotely during the week of 5/31/2021. (1.5)
Outside PR	300	Ishak, Christine	6/2/2021	0.4	\$380.00	\$152.00	Prepare for meeting with M. Cabiya (PRITS) to discuss next steps regarding project artifacts related to the IT Service Management Project. (0.4)
Outside PR	300	Ishak, Christine	6/2/2021	0.4	\$380.00	\$152.00	Prepare for meeting with N. Oliveras (PRITS) to discuss next steps regarding the Incident Response Plan document as part of the IT Service Management Project. (0.4)
Outside PR	300	Ishak, Christine	6/3/2021	0.9	\$380.00	\$342.00	Conduct research around Incident Response Policies to prepare for the draft of the PRITS policy as part of the IT Service Management Project. (0.9)
PR	300	Ishak, Christine	6/8/2021	1	\$380.00	\$380.00	Participate in meeting with C. Nazario (PRITS) and M. Cabiya (PRITS) to review the executive presentation materials regarding the data strategy program to be delivered to PRITS executives as part of the IT Service Management project. (1)
PR	300	Ishak, Christine	6/8/2021	2	\$380.00	\$760.00	Participate in meeting with M. Cabiya (PRITS) to debrief on the IDEAL, IT Service Management and PMO presentation to the Governor and assess next steps as it pertains to the IT Service Management project. (2)
PR	300	Ishak, Christine	6/8/2021	1.1	\$380.00	\$418.00	Prepare initial draft of the PRITS Incident Response Policy for cybersecurity as part of the IT Service Management Project. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	300	Ishak, Christine	6/9/2021	0.9	\$380.00	\$342.00	Participate in meeting with M. Cabiya (PRITS) to discuss next steps regarding the Technology Assessment Project as part of the IT Service Management project. (0.9)
PR	300	Ishak, Christine	6/9/2021	0.4	\$380.00	\$152.00	Participate in meeting with N. Martinez (PRITS) to discuss draft of Technology Assessment Project Charter as part of the IT Service Management Project. (0.4)
PR	300	Ishak, Christine	6/9/2021	0.5	\$380.00	\$190.00	Prepare for meeting with M. Cabiya (PRITS) to discuss next steps regarding project artifacts related to the IT Service Management Project. (0.5)
PR	300	Ishak, Christine	6/9/2021	1	\$380.00	\$380.00	Prepare initial draft of the Technology Assessment Project Charter document as part of the IT Service Management Project. (1)
PR	300	Ishak, Christine	6/9/2021	0.8	\$380.00	\$304.00	Review initial draft of the PRITS Cybersecurity Program document as part of the IT Service Management Project. (0.8)
PR	300	Ishak, Christine	6/9/2021	0.8	\$380.00	\$304.00	Revise the Incident Response Policy draft document to add additional content as part of the IT Service Management Project. (0.8)
PR	300	Ishak, Christine	6/10/2021	2.7	\$380.00	\$1,026.00	Participate in meeting with C. Nazario (PRITS) to discuss the initial draft of the PRITS Cybersecurity Program as part of the IT Service Management Project. (2.7)
PR	300	Ishak, Christine	6/10/2021	0.4	\$380.00	\$152.00	Participate in meeting with M. Cabiya (PRITS) to review the preliminary list of project goals for the Technology Assessments Project as part of the IT Service Management Project. (0.4)
PR	300	Ishak, Christine	6/10/2021	1.8	\$380.00	\$684.00	Participate in meeting with N. Oliveras (PRITS) to review PRITS Information Security Policy and Incident Response Plan as part of the IT Service Management project. (1.8)
PR	300	Ishak, Christine	6/10/2021	0.6	\$380.00	\$228.00	Prepare for meeting with C. Nazario (PRITS) on 6/10/2021 to discuss the initial draft of the PRITS Cybersecurity Program as part of the IT Service Management Project. (0.6)
Outside PR	300	Ishak, Christine	6/15/2021	1.3	\$380.00	\$494.00	Update the Technology Assessment Project Charter to add content related to additional goals, objectives and risks as part of the IT Service Management Project. (1.3)
Outside PR	300	Ishak, Christine	6/16/2021	1.1	\$380.00	\$418.00	Review outcomes and deliverables specific to the PRITS IT Service Management project to determine which meetings will need to be arranged to move things forward during week of 6/21/2021. (1.1)
PR	300	Ishak, Christine	6/21/2021	0.8	\$380.00	\$304.00	Participate on telephone call with M. Cabiya (PRITS) to discuss the topics that will be reviewed during the meetings scheduled at PRITS from 6/22/2021 to 6/24/2021 as part of the IT Service Management project. (0.8)
PR	300	Ishak, Christine	6/22/2021	1.4	\$380.00	\$532.00	Participate in meeting with C. Nazario (PRITS) to review changes made to the PRITS Cybersecurity Program matrix and determine if any changes are needed as part of the IT Service Management project. (1.4)
PR	300	Ishak, Christine	6/22/2021	1.8	\$380.00	\$684.00	Participate in meeting with M. Cabiya (PRITS) to discuss the status of the data strategy project and next steps related the IT Service Management tool selection as part of the IT Service Management project. (1.8)
PR	300	Ishak, Christine	6/22/2021	3	\$380.00	\$1,140.00	Participate in meeting with M. Cabiya (PRITS) to revise the content of the Project Charter for Technology Assessment Project as part of the IT Service Management project. (3)
PR	300	Ishak, Christine	6/22/2021	1.8	\$380.00	\$684.00	Prepare for meeting on 6/22/2021 with M. Cabiya (PRITS) to discuss updates to the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Technology Assessment Project related to the IT Service Management Project. (1.8)
PR	300	Ishak, Christine	6/23/2021	1.9	\$380.00	\$722.00	Participate in meeting with M. Cabiya (PRITS), N. Martinez (PRITS) and D. Kleinberg (CodeDogs) to review the change management and event management processes for IDEAL platform as it pertains to the IT Service Management Project. (1.9)
PR	300	Ishak, Christine	6/23/2021	1.8	\$380.00	\$684.00	Participate in meeting with M. Cabiya (PRITS), to discuss additional updates to the change management and incident management processes for IDEAL as it pertains to the IT Service Management Project. (1.8)
PR	300	Ishak, Christine	6/23/2021	1.5	\$380.00	\$570.00	Prepare for meeting with M. Cabiya (PRITS) to review the IDEAL event and change management artifacts related to the IT Service Management Project. (1.5)
Outside PR	300	Ishak, Christine	6/25/2021	1.1	\$380.00	\$418.00	Document the detailed outcome of all meetings conducted at PRITS during the week of 6/21/2021 as part of the IT Service Management project. (1.1)
Outside PR	300	Ishak, Christine	6/25/2021	0.3	\$380.00	\$114.00	Participate on telephone call with V. Hart (ACG) to discuss updates for PRITS related to the IT Service Management Project and the IDEAL go live. (0.3)
Outside PR	300	Ishak, Christine	6/28/2021	0.3	\$380.00	\$114.00	Participate on telephone call with V. Hart (ACG) to discuss updates for PRITS related to the IT Service Management Project and the IDEAL go live. (0.3)
Outside PR	300	Ishak, Christine	6/28/2021	1.9	\$380.00	\$722.00	Perform a detailed review and markup of the first two sections of the preliminary Cybersecurity Program Guide for PRITS as part of the IT Service Management Project. (1.9)
Outside PR	300	Ishak, Christine	6/28/2021	1.1	\$380.00	\$418.00	Perform a detailed review and markup of the last section of the preliminary Cybersecurity Program Guide for PRITS as part of the IT Service Management Project. (1.1)
Outside PR	300	Ishak, Christine	6/29/2021	1.5	\$380.00	\$570.00	Conduct research on features and functionality of Microsoft Dynamics 365 to determine if it can be a candidate for the Technology Assessment Tool as part of the IT Service Management Project. (1.5)
Outside PR	300	Ishak, Christine	6/29/2021	1	\$380.00	\$380.00	Participate in meeting with M. Cabiya (PRITS) and M. Vazquez (PRITS) to create the preliminary list of requirements for the Technology Assessment Tool as part of the IT Service Management Project. (1)
Outside PR	300	Ishak, Christine	6/29/2021	0.3	\$380.00	\$114.00	Participate on telephone call with N. Martinez (PRITS) to discuss contract and Memorandum of Understanding as it pertains to next steps in the IT Service Management Project. (0.3)
Outside PR	300	Ishak, Christine	6/29/2021	1.9	\$380.00	\$722.00	Perform a detailed review and markup of the Change Management process in the preliminary version of the IDEAL Service Management Guide for PRITS as part of the IT Service Management Project. (1.9)
Outside PR	300	Ishak, Christine	6/29/2021	1.8	\$380.00	\$684.00	Perform a detailed review and markup of the Incident Management process in the preliminary version of the IDEAL Service Management Guide for PRITS as part of the IT Service Management Project. (1.8)
Outside PR	300	Ishak, Christine	6/29/2021	0.4	\$380.00	\$152.00	Prepare for meeting with M. Cabiya (PRITS) to discuss next steps regarding project artifacts related to the IT Service Management Project. (0.4)
Outside PR	300	Ishak, Christine	6/29/2021	0.9	\$380.00	\$342.00	Recommend changes needed to the IDEAL Service Management guide for PRITS as part of the IT Service Management Project. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	300	Ishak, Christine	6/29/2021	1.3	\$380.00	\$494.00	Review outcomes and deliverables specific to the PRITS IT Service Management project to determine which meetings will need to be arranged to move things forward remotely during the weeks of 6/28/2021 and 7/5/2021. (1.3)
Outside PR	300	Ishak, Christine	6/30/2021	0.3	\$380.00	\$114.00	Participate on telephone call with M. Cabiya (PRITS) to discuss plan of action for 6/30/2021 regarding the review of the IDEAL Service Management Guide as part of the IT Service Management Project. (0.3)
Outside PR	300	Ishak, Christine	6/30/2021	1	\$380.00	\$380.00	Participate on telephone call with M. Vazquez (PRITS) to discuss updates to the IDEAL Service Management Guide as part of the IT Service Management Project. (1)
Outside PR	300	Ishak, Christine	6/30/2021	1.1	\$380.00	\$418.00	Revise the Incident Response Process Guide document to modify content as part of the IT Service Management Project. (1.1)

Total Hourly Fees 604.2 \$227,500.25

**Total Fees** \$227,500.25



## Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Hart, Valerie	6/7/2021	\$514.09	Roundtrip airfare from Ft. Lauderdale, FL to San Juan, PR and San Juan, PR to Nashville, TN 6/7/21 to 6/10/21	1
Meals - PR	Hart, Valerie	6/7/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Hart, Valerie	6/7/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Hart, Valerie	6/8/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Hart, Valerie	6/8/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Hart, Valerie	6/9/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Hart, Valerie	6/9/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging PR	Hart, Valerie	6/10/2021	\$709.32	Lodging in San Juan, PR from 6/7/21 to 6/10/21 (3 nights)	2
Meals - PR	Hart, Valerie	6/10/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Hart, Valerie	6/10/2021	\$5.35	Travel meal, snack	3
Transportation - PR	Hart, Valerie	6/10/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Ishak, Christine	6/7/2021	\$277.40	Roundtrip airfare from Nashville, TN to San Juan, PR and San Juan, PR to Ft. Lauderdale, FL 6/7/21 to 6/10/21	4
Meals - PR	Ishak, Christine	6/7/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Ishak, Christine	6/7/2021	\$12.30	Travel meal, breakfast	5
Transportation - PR	Ishak, Christine	6/7/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Ishak, Christine	6/7/2021	\$43.96	Travel from home to airport on 6/7/21	6
Meals - PR	Ishak, Christine	6/8/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	6/8/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Ishak, Christine	6/9/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	6/9/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging PR	Ishak, Christine	6/10/2021	\$709.32	Lodging in San Juan, PR from 6/7/21 to 6/10/21 (3 nights)	7
Meals - PR	Ishak, Christine	6/10/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	6/10/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Ishak, Christine	6/21/2021	\$568.40	Roundtrip airfare from Nashville, TN to San Juan, PR 6/21/21 to 6/24/21	8
Meals - PR	Ishak, Christine	6/21/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Ishak, Christine	6/21/2021	\$10.81	Travel meal, breakfast	9
Transportation - PR	Ishak, Christine	6/21/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Ishak, Christine	6/22/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	6/22/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Ishak, Christine	6/23/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	6/23/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging PR	Ishak, Christine	6/24/2021	\$709.32	Lodging in San Juan, PR from 6/21/21 to 6/24/21 (3 nights)	10
Meals - PR	Ishak, Christine	6/24/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	6/24/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Ishak, Christine	6/24/2021	\$56.00	Parking airport 6/21/21 to 6/24/21	11
Airfare	Tabor, Ryan	6/7/2021	\$697.40	Roundtrip airfare from Nashville, TN to San Juan, PR 6/7/21 to 6/10/21	12
Meals - PR	Tabor, Ryan	6/7/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	6/7/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	6/8/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	6/8/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Tabor, Ryan	6/9/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Tabor, Ryan	6/9/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging PR	Tabor, Ryan	6/10/2021	\$949.53	Lodging in San Juan, PR from 6/7/21 to 6/10/21 (3 nights)	13
Meals - PR	Tabor, Ryan	6/10/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Meals - US	Tabor, Ryan	6/10/2021	\$10.69	Travel meal, dinner	14



Expense Type	Professional	Date	Expense	Description	Reference
Transportation - PR	Tabor, Ryan	6/10/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Transportation - US	Tabor, Ryan	6/10/2021	\$50.28	Parking airport 6/7/21 to 6/10/21	15

<b>Total Expenses</b>	<b>\$6,686.09</b>
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<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

EXHIBIT F

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
JULY 1, 2021 TO JULY 31, 2021



Ankura Consulting Group LLC  
PO Box 74007043  
Chicago, IL 60674-7043

## INVOICE

Date	Invoice Number
09/02/2021	CI-039956

Payment Terms	Due Date
Immediate	09/02/2021

FEIN NO.:	47-2435218
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Bill To:
Omar Marrero Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) Financial Oversight & Management Board for PR PROMESA Title III San Juan, PR 00901 United States of America

Project Information:
Project Name: DV-B00549.02 Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) / Restructuring Services Title III
Project Number: DV-B00549.02
PO Number:

Professional Services rendered, June 25-June 30, 2021. (Contract 2021-000004)
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<b>Net Amount:</b>	<b>12,793.04</b>
<b>Tax:</b>	
<b>Total Invoice Amount:</b>	<b>USD 12,793.04</b>

For billing questions, please contact [ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)  
For wire and ACH payment questions, please contact [accounting@ankura.com](mailto:accounting@ankura.com)

Remittance Information:
<p><b>Electronic Payment Info</b></p> <p><u>Wire Instructions</u></p> <p>Account Name: Ankura Consulting Group LLC Account Number: 226005697768 Bank of America 222 Broadway New York, NY 10038 United States ABA# 026009593 SWIFT: BOFAUS3N</p> <p><u>ACH Instructions</u></p> <p>Account Name: Ankura Consulting Group LLC Account Number: 226005697768 Bank of America 1455 Market Street San Francisco, CA 94109 United States ABA# 054001204 SWIFT: BOFAUS3N</p> <p>Please include the invoice number and/or Ankura Project Code to your remittance to ensure prompt application of funds.</p>



Ankura Consulting Group LLC  
PO Box 74007043  
Chicago, IL 60674-7043

## INVOICE

Date	Invoice Number
09/02/2021	CI-039955

Payment Terms	Due Date
Immediate	09/02/2021

FEIN NO.:	47-2435218
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Bill To:
Omar Marrero Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) Financial Oversight & Management Board for PR PROMESA Title III San Juan, PR 00901 United States of America

Project Information:
Project Name: DV-B00549.02 Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) / Restructuring Services Title III
Project Number: DV-B00549.02
PO Number:

Professional Services rendered, July 1-July 24, 2021. (Contract 2022-000026)
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<b>Net Amount:</b>	<b>51,172.14</b>
<b>Tax:</b>	
<b>Total Invoice Amount:</b>	<b>USD 51,172.14</b>

For billing questions, please contact [ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)  
For wire and ACH payment questions, please contact [accounting@ankura.com](mailto:accounting@ankura.com)

Remittance Information:
<p><b>Electronic Payment Info</b></p> <p><u>Wire Instructions</u></p> <p>Account Name: Ankura Consulting Group LLC Account Number: 226005697768 Bank of America 222 Broadway New York, NY 10038 United States ABA# 026009593 SWIFT: BOFAUS3N</p> <p><u>ACH Instructions</u></p> <p>Account Name: Ankura Consulting Group LLC Account Number: 226005697768 Bank of America 1455 Market Street San Francisco, CA 94109 United States ABA# 054001204 SWIFT: BOFAUS3N</p> <p>Please include the invoice number and/or Ankura Project Code to your remittance to ensure prompt application of funds.</p>



INVOICE

Phone: 1.888.867.0309 • www.datasite.com

Ankura Consulting Group, LLC  
485 Lexington Avenue, 10th Floor  
New York NY 10017  
Attn: Fernando Batlle

Invoice #: 2603863  
Invoice Date: 27-Jul-2021  
Datasite Order #: 031-a270h000004TINKAA4  
Cust Order #:  
Date Received:  
Salesperson: Keefe, Kelly-Leigh

Terms: Per the Agreement between customer and Datasite

AAFAF  
Effective 24-Dec-2020  
Initial Term 12 Months  
Invoice for services 25-Jun-2021 - 24-Jul-2021

<u>QTY</u>	<u>DESCRIPTION</u>	<u>UNIT PRICE</u>	<u>TOTAL</u>
100	Gigabytes in Warehousing	\$580.00	\$58,000.00
2.0298	Gigabytes in Warehousing	\$370.00	\$751.03

Subtotal: \$58,751.03  
Messenger and Freight: \$.00  
Postage and Handling: \$.00  
Tax: \$5,214.15  
Total Invoice USD: \$63,965.18

Remit Check Payment to:  
Datasite LLC  
P. O. Box 74007252  
Chicago, IL 60674-7252

PLEASE PAY FROM THIS INVOICE  
(1.5% SERVICE CHARGE PER MONTH ADDED TO PAST  
DUE ACCOUNTS)

Remit ACH/Fed Wire Payment to:  
Datasite LLC  
Account #: 4451043298  
Bank of America  
100 West 33rd Street  
New York, NY 10001  
ACH Routing: 111000012  
Wire ABA Routing: 026009593  
SWIFT CODE: BOFAUS3N  
Please reference Datasite invoice # on your payment.



August 10, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTIETH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JULY 1, 2021 TO JULY 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fiftieth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of July 1, 2021 through July 31, 2021.

Pursuant to the professional services agreement, **Contract number 2021-000023** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 14, 2020 and the First Amendment to the Agreement for Professional Services between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 17, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re: ) PROMESA  
) Title III  
THE FINANCIAL OVERSIGHT AND )  
MANAGEMENT BOARD FOR PUERTO RICO )  
)  
as representative of ) Case No. 17 BK 3283-LTS  
)  
THE COMMONWEALTH OF PUERTO )  
RICO, *et. al* )  
)  
Debtor. <sup>1</sup> )  
\_\_\_\_\_ )

**COVER SHEET TO FIFTIETH MONTHLY FEE STATEMENT OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2021-000023 FOR THE PERIOD JULY 1, 2021 THROUGH JULY 31,  
2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: July 1, 2021 through July 31, 2021

Amount of compensation sought  
as actual, reasonable and necessary: \$326,928.63

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$ 10,972.67

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's fiftieth fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.



1. This is the fiftieth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$294,235.76 (90% of \$326,928.63 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of July 1, 2021 through July 31, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$11,379.34 and Ankura has written off \$406.67 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services;
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negrón, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon,

Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;

- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Title III Matters</b>			
25	Preparation of Fee App	60.4	\$ 25,202.00
54	Debt Restructuring	63.6	\$ 36,797.00
57	Debt Restructuring - PREPA	9.1	\$ 6,766.00
201	GO Restructuring	367.9	\$ 234,316.90
208	HTA Restructuring	60.5	\$ 23,846.73
Total - Municipal Advisor Hourly Fees		110.0	\$ 74,571.30
Total - Non-Municipal Advisor Hourly Fees		451.5	\$ 252,357.33
<b>Total - Fees</b>		<b>561.5</b>	<b>\$ 326,928.63</b>

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 917.00	66.6	\$ 61,072.20
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	25.7	\$ 17,578.80
Barrett, Dennis	Senior Managing Director	\$ 850.00	97.9	\$ 83,215.00
Tabor, Ryan	Senior Managing Director	\$ 522.50	0.8	\$ 418.00
Hart, Valerie	Senior Managing Director	\$ 451.25	6.9	\$ 3,113.63
Morrison, Jonathan	Managing Director	\$ 850.00	7.8	\$ 6,630.00
Squiers, Jay	Managing Director	\$ 785.00	3.3	\$ 2,590.50
Kratzman, E.A.	Managing Director	\$ 855.00	4.3	\$ 3,676.50
Butler, Charles	Managing Director	\$ 451.25	12.5	\$ 5,640.63
Miller, Ken	Managing Director	\$ 451.25	1.0	\$ 451.25
Ishak, Christine	Senior Director	\$ 380.00	13.4	\$ 5,092.00
Feldman, Robert	Director	\$ 525.00	136.8	\$ 71,820.00
Gonzalez, Carlos A.	Director	\$ 332.50	21.8	\$ 7,248.50
Leon, Daniel	Senior Associate	\$ 308.75	11.1	\$ 3,427.13
Giese, Michael	Associate	\$ 413.00	65.8	\$ 27,175.40
Sekhar, Nikhil	Associate	\$ 371.00	62.1	\$ 23,039.10
Parker, Christine	Associate	\$ 200.00	23.7	\$ 4,740.00
<b>Total</b>			<b>561.5</b>	<b>326,928.6</b>



EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 201	Feldman, Robert	7/1/2021	0.20	\$ 525.00	\$ 105.00	Participate on calls with N. Sekhar (ACG) to discuss the clawback contingent value instrument cap.
Outside PR	MA - 201	Sekhar, Nikhil	7/1/2021	0.20	\$ 371.00	\$ 74.20	Participate on calls with R. Feldman (ACG) to discuss the clawback contingent value instrument cap.
Outside PR	54	Feldman, Robert	7/1/2021	1.40	\$ 525.00	\$ 735.00	Participate in the FOMB 29th public hearing to approve the FY22 budgets.
Outside PR	54	Barrett, Dennis	7/1/2021	1.40	\$ 850.00	\$ 1,190.00	Participate in the FOMB 29th public hearing to approve the FY22 budgets.
Outside PR	54	Battle, Fernando	7/1/2021	1.40	\$ 917.00	\$ 1,283.80	Participate in the FOMB 29th public hearing to approve the FY22 budgets.
Outside PR	54	Sekhar, Nikhil	7/1/2021	0.60	\$ 371.00	\$ 222.60	Participate on call with M. Giese (ACG) and J. Morrison (ACG) to discuss current workstreams.
Outside PR	54	Giese, Michael	7/1/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with N. Sekhar (ACG) and J. Morrison (ACG) to discuss current workstreams.
Outside PR	54	Morrison, Jonathan	7/1/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with N. Sekhar (ACG) and M. Giese (ACG) to discuss current workstreams.
PR	201	Gonzalez, Carlos A.	7/1/2021	0.70	\$ 332.50	\$ 232.75	Participate in virtual meeting with Ankura team members to discuss 07/01's updates and to-dos to support the Puerto Rico 2021 Certified Fiscal Plan implementation.
Outside PR	201	Hart, Valerie	7/1/2021	0.70	\$ 451.25	\$ 315.88	Participate in virtual meeting with Ankura team members to discuss 07/01's updates and to-dos to support the Puerto Rico 2021 Certified Fiscal Plan implementation.
PR	54	Battle, Juan Carlos	7/1/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with J. Morrison (ACG) to discuss Ports restructuring materials.
Outside PR	54	Morrison, Jonathan	7/1/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with J. Battle (ACG) to discuss Ports restructuring materials.
Outside PR	201	Battle, Fernando	7/1/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) to discuss treatment of certain unsecured claims as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	7/1/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with F. Battle (ACG) to discuss treatment of certain unsecured claims as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	7/1/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with W. Everts (PJT) regarding GUC pool and treatment of TRANS claims.
Outside PR	201	Barrett, Dennis	7/1/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with C. Saavedra (AAFAF) regarding TRANS treatment and municipality GUC claims as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	7/1/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with W. Everts (PJT) to discuss UCC claims and potential solutions.
Outside PR	201	Sekhar, Nikhil	7/1/2021	0.20	\$ 371.00	\$ 74.20	Prepare data room as requested by representatives from PJT Partners for the Commonwealth Fiscal Plan model.
Outside PR	208	Battle, Fernando	7/1/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with G. Loran (AAFAF) to discuss the broadband initiative and the Teodoro Moscoso transaction.
PR	201	Battle, Juan Carlos	7/1/2021	0.30	\$ 684.00	\$ 205.20	Correspond with R. Mendez (McV) in connection with accrued claims on GSA Helicopter Loan differences between the proof of claim and the Plan of Adjustment claim.
Outside PR	54	Barrett, Dennis	7/1/2021	0.70	\$ 850.00	\$ 595.00	Review and provide comments on revised PRPA discussion materials.
Outside PR	54	Sekhar, Nikhil	7/1/2021	0.40	\$ 371.00	\$ 148.40	Perform diligence on clawback creditors contingent value instrument cap included as part of the Barclays investor presentation.
PR	201	Battle, Juan Carlos	7/1/2021	0.50	\$ 684.00	\$ 342.00	Review information provided by representatives from Conway Mackenzie in connection with OCFI cash balances and correspond with N. Zequeira (Commissioner of Financial Institutions).
Outside PR	54	Morrison, Jonathan	7/1/2021	0.50	\$ 850.00	\$ 425.00	Participate in virtual meeting with L. Umpierre (AAFAF), J. Santiago (Ad Astra) and representatives from EDB regarding EDB work plan and diligence materials.
Outside PR	208	Ishak, Christine	7/1/2021	0.60	\$ 380.00	\$ 228.00	Review correspondence and documentation received from C. Gonzales (ACG) related to the upcoming DTOP interviews as they pertain to the HTA initiative.
Outside PR	54	Giese, Michael	7/1/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	7/1/2021	0.70	\$ 525.00	\$ 367.50	Revise variance analysis comparing the available cash reforecast performed in May to the current TSA cash balance based on the latest information from TSA.
PR	54	Battle, Juan Carlos	7/1/2021	0.80	\$ 684.00	\$ 547.20	Review and revise materials prepared for AAFAF in connection with Ports restructuring alternatives.
Outside PR	MA - 54	Squiers, Jay	7/1/2021	0.80	\$ 785.00	\$ 628.00	Review revised drafts of principal documents for the PRASA financing.
Outside PR	208	Hart, Valerie	7/1/2021	0.80	\$ 451.25	\$ 361.00	Review HTA Certified Fiscal Plan for FY22 and other materials in preparation for the organizational evaluation of DTOP at request of G. Loran (AAFAF).
Outside PR	25	Giese, Michael	7/1/2021	1.10	\$ 413.00	\$ 454.30	Prepare the May fee statement.
Outside PR	25	Parker, Christine	7/1/2021	1.30	\$ 200.00	\$ 260.00	Review and revise additional Exhibit C time descriptions submitted for the period 6/20/21 - 6/26/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	MA - 201	Feldman, Robert	7/1/2021	1.30	\$ 525.00	\$ 682.50	Prepare summary of the DRA proposal as requested by representatives from Ankura.
Outside PR	25	Parker, Christine	7/1/2021	1.40	\$ 200.00	\$ 280.00	Prepare meeting reconciliations for the period 6/13/21 - 6/26/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	25	Parker, Christine	7/1/2021	2.80	\$ 200.00	\$ 560.00	Prepare meeting reconciliations for the period 6/1/21 - 6/12/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	25	Barrett, Dennis	7/1/2021	3.50	\$ 850.00	\$ 2,975.00	Review and revise May Fee statement.
Outside PR	MA - 201	Sekhar, Nikhil	7/2/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss the rum tax contingent value instrument proposal.
Outside PR	MA - 201	Feldman, Robert	7/2/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with N. Sekhar (ACG) and D. Barrett (ACG) to discuss the rum tax contingent value instrument proposal.
Outside PR	MA - 201	Barrett, Dennis	7/2/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with N. Sekhar (ACG) and R. Feldman (ACG) to discuss the rum tax contingent value instrument proposal.
Outside PR	MA - 201	Sekhar, Nikhil	7/2/2021	0.50	\$ 371.00	\$ 185.50	Participate on calls with R. Feldman (ACG) to discuss the rum tax contingent value instrument proposal and rum tax treatment in the Certified Fiscal Plan.
Outside PR	MA - 201	Feldman, Robert	7/2/2021	0.50	\$ 525.00	\$ 262.50	Participate on calls with N. Sekhar (ACG) to discuss the rum tax contingent value instrument proposal and rum tax treatment in the Certified Fiscal Plan.
Outside PR	201	Sekhar, Nikhil	7/2/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with M. Giese (ACG) to discuss the July 2021 CBO macroeconomic update to inform the Fiscal Plan scenario analysis.
Outside PR	201	Giese, Michael	7/2/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with N. Sekhar (ACG) to discuss the July 2021 CBO macroeconomic update to inform the Fiscal Plan scenario analysis.
PR	208	Gonzalez, Carlos A.	7/2/2021	0.50	\$ 332.50	\$ 166.25	Participate in meeting with C. Butler (ACH) and C. Ishak (ACG) regarding Public Works engagement, meeting scheduling and Certified Fiscal Plan research in preparation for interviews with agency management.
Outside PR	208	Ishak, Christine	7/2/2021	0.50	\$ 380.00	\$ 190.00	Participate in meeting with C. González (ACH) and C. Butler (ACG) regarding Public Works engagement, meeting scheduling and Certified Fiscal Plan research in preparation for interviews with agency management.
Outside PR	208	Butler, Charles	7/2/2021	0.50	\$ 451.25	\$ 225.63	Participate in meeting with C. González (ACH) and C. Ishak (ACG) regarding Public Works engagement, meeting scheduling and Certified Fiscal Plan research in preparation for interviews with agency management.
PR	208	Gonzalez, Carlos A.	7/2/2021	0.50	\$ 332.50	\$ 166.25	Participate in meeting with L. Alicea (DTOP) and C. Butler (ACG) to plan and coordinate meetings with multiple departments of Public Works, which will help us understand their operation and maintenance of roads as per the request of G. Loran (AAFAF).
Outside PR	208	Butler, Charles	7/2/2021	0.50	\$ 451.25	\$ 225.63	Participate in meeting with L. Alicea (DTOP) and C. González (ACG) to plan and coordinate meetings with multiple departments of Public Works, which will help us understand their operation and maintenance of roads as per the request of G. Loran (AAFAF).
Outside PR	201	Battle, Fernando	7/2/2021	1.00	\$ 917.00	\$ 917.00	Participate on call with representatives from O'Melveny & Myers, AAFAF and Ankura to discuss treatment of UCC unsecured claims (partial).
Outside PR	201	Feldman, Robert	7/2/2021	1.40	\$ 525.00	\$ 735.00	Participate on call with representatives from O'Melveny & Myers, AAFAF and Ankura to discuss treatment of UCC unsecured claims.
Outside PR	201	Barrett, Dennis	7/2/2021	1.40	\$ 850.00	\$ 1,190.00	Participate on call with representatives from O'Melveny & Myers, AAFAF and Ankura to discuss treatment of UCC unsecured claims.
PR	201	Battle, Juan Carlos	7/2/2021	1.40	\$ 684.00	\$ 957.60	Participate on call with representatives from O'Melveny & Myers, AAFAF and Ankura to discuss treatment of UCC unsecured claims.
Outside PR	201	Battle, Fernando	7/2/2021	1.00	\$ 917.00	\$ 917.00	Participate on call with representatives from O'Melveny & Myers, Citi, PJT Partners, Alvarez & Marsal and Ernst & Young to discuss the pool of unsecured claims as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	7/2/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with representatives from O'Melveny & Myers, Citi, PJT Partners, Alvarez & Marsal and Ernst & Young to discuss the pool of unsecured claims as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	7/2/2021	1.00	\$ 525.00	\$ 525.00	Participate on call with representatives from O'Melveny & Myers, Citi, PJT Partners, Alvarez & Marsal and Ernst & Young to discuss the pool of unsecured claims as part of the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	7/2/2021	1.00	\$ 684.00	\$ 684.00	Participate on call with representatives from O'Melveny & Myers, Citi, PJT Partners, Alvarez & Marsal and Ernst & Young to discuss the pool of unsecured claims as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Sekhar, Nikhil	7/2/2021	0.20	\$ 371.00	\$ 74.20	Review the PRIFA contingent value instrument proposal prior to discussion with R. Feldman (ACG).
PR	208	Gonzalez, Carlos A.	7/2/2021	0.30	\$ 332.50	\$ 99.75	Participate in meeting with G. Loran (AAFAF) to discuss Public Work meeting topics.
Outside PR	201	Battle, Fernando	7/2/2021	0.40	\$ 917.00	\$ 366.80	Review the SIFC and ACAA financial statements and financial summary as part of resolving claims in the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Barrett, Dennis	7/2/2021	0.50	\$ 850.00	\$ 425.00	Review mediators proposal regarding PRIFA claims.
Outside PR	201	Sekhar, Nikhil	7/2/2021	0.50	\$ 371.00	\$ 185.50	Review the SIFC and ACAA financial statements to determine TRANS note background and treatment in balance sheet.
Outside PR	MA - 201	Feldman, Robert	7/2/2021	0.50	\$ 525.00	\$ 262.50	Participate on series of calls with L. Weetman (PJT) to discuss the contingent value instrument mechanics included in the 7/2/21 PRIFA restructuring proposal.
Outside PR	MA - 201	Feldman, Robert	7/2/2021	0.50	\$ 525.00	\$ 262.50	Read and analyze the 7/2/21 PRIFA restructuring proposal as provided by the mediation team.
Outside PR	54	Morrison, Jonathan	7/2/2021	0.50	\$ 850.00	\$ 425.00	Further develop the PRPA discussion document for AAFAF based on slides received from representatives from O'Melveny & Myers.
Outside PR	208	Butler, Charles	7/2/2021	0.50	\$ 451.25	\$ 225.63	Develop plan for conducting Directorate of Public Works interviews for the Transportation Reform initiative.
Outside PR	25	Parker, Christine	7/2/2021	0.60	\$ 200.00	\$ 120.00	Update Exhibit C with time entries submitted for the period 6/27/21 - 6/30/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	54	Giese, Michael	7/2/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	25	Parker, Christine	7/2/2021	0.80	\$ 200.00	\$ 160.00	Prepare meeting reconciliations for the period 6/27/21 - 6/30/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	201	Sekhar, Nikhil	7/2/2021	0.90	\$ 371.00	\$ 333.90	Perform financial modeling to determine impact of the updated CBO macroeconomic forecast.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	7/2/2021	1.10	\$ 525.00	\$ 577.50	Analyze historical annual financial statements for SIFC and AACA to understand treatment of TRANS debt issuances as requested by C. Saavedra (AAFAF).
Outside PR	MA - 201	Feldman, Robert	7/2/2021	1.10	\$ 525.00	\$ 577.50	Prepare initial list of diligence questions and concerns regarding the PRIFA contingent value instrument included in the 7/2/21 PRIFA restructuring proposal as provided by the mediation team.
Outside PR	25	Parker, Christine	7/2/2021	1.20	\$ 200.00	\$ 240.00	Review and revise Exhibit C time descriptions submitted for the period 6/27/21 - 6/30/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	MA - 201	Feldman, Robert	7/2/2021	1.30	\$ 525.00	\$ 682.50	Perform financial modeling of an initial illustrative scenario on the PRIFA contingent value instrument assuming the extension of the supplemental carry over as part of the review of the PRIFA restructuring proposal requested by representatives from AAFAF.
Outside PR	25	Parker, Christine	7/2/2021	1.60	\$ 200.00	\$ 320.00	Continue to prepare meeting reconciliations for the period 6/13/21 - 6/26/21 for inclusion in the June 2021 monthly fee statement.
Outside PR	25	Giese, Michael	7/2/2021	2.40	\$ 413.00	\$ 991.20	Continue to prepare the May fee statement.
Outside PR	25	Giese, Michael	7/2/2021	2.50	\$ 413.00	\$ 1,032.50	Prepare the May fee statement.
Outside PR	MA - 201	Feldman, Robert	7/2/2021	2.50	\$ 525.00	\$ 1,312.50	Perform financial modeling of the PRIFA sales and use tax contingent value instrument and the PRIFA rum tax contingent value instrument as part of the review of the PRIFA restructuring proposal requested by representatives from AAFAF.
Outside PR	25	Barrett, Dennis	7/2/2021	3.50	\$ 850.00	\$ 2,975.00	Review and revise May Fee statement.
Outside PR	MA - 201	Feldman, Robert	7/3/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) regarding PRIFA contingent value instrument mechanics.
Outside PR	MA - 201	Barrett, Dennis	7/3/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with R. Feldman (ACG) regarding PRIFA contingent value instrument mechanics.
Outside PR	MA - 201	Barrett, Dennis	7/3/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with W. Everts (PJT) regarding PRIFA CVI mechanics.
Outside PR	MA - 201	Barrett, Dennis	7/3/2021	0.40	\$ 850.00	\$ 340.00	Review and analyze PRIFA CVI analysis prepared by R. Feldman (ACG) prior to discussing with AAFAF.
Outside PR	201	Barrett, Dennis	7/3/2021	0.90	\$ 850.00	\$ 765.00	Prepare analysis of municipality GUC claims against the CW relative to PayGo debt and what set off would imply.
Outside PR	MA - 201	Feldman, Robert	7/3/2021	0.90	\$ 525.00	\$ 472.50	Modify initial list of diligence questions and concerns regarding the PRIFA contingent value instrument and prepare notes on the illustrative scenarios and recovery implications as part of the review of the PRIFA restructuring proposal requested by representatives from AAFAF.
Outside PR	MA - 201	Feldman, Robert	7/3/2021	1.20	\$ 525.00	\$ 630.00	Prepare summary of illustrative recoveries on cash and the contingent value instrument under varying scenarios as part of the review of the PRIFA restructuring proposal requested by representatives from AAFAF.
Outside PR	MA - 201	Feldman, Robert	7/3/2021	1.90	\$ 525.00	\$ 997.50	Perform financial modeling of multiple scenarios on the PRIFA contingent value instrument with varying assumptions on price and volume as part of the review of the PRIFA restructuring proposal requested by representatives from AAFAF.
Outside PR	MA - 201	Battle, Fernando	7/4/2021	2.00	\$ 917.00	\$ 1,834.00	Review the mediation proposal related to PRIFA including analysis performed by R. Feldman (ACG) as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	7/5/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with representatives from AAFAF and Ankura to discuss the PRIFA contingent value instrument structure and GUC claims as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Barrett, Dennis	7/5/2021	0.70	\$ 850.00	\$ 595.00	Participate on call with representatives from AAFAF and Ankura to discuss the PRIFA contingent value instrument structure and GUC claims as part of the Commonwealth Plan of Adjustment.
Outside PR	54	Battle, Fernando	7/5/2021	0.50	\$ 917.00	\$ 458.50	Review and edit the bi-weekly creditor call materials.
Outside PR	54	Giese, Michael	7/5/2021	0.70	\$ 413.00	\$ 289.10	Update the bi-weekly creditor presentation and script to incorporate comments received from F. Battle (ACG).
Outside PR	201	Barrett, Dennis	7/5/2021	1.90	\$ 850.00	\$ 1,615.00	Analyze cash accounts deemed unrestricted but outside of the TSA to formulate plan to move the cash to the TSA.
Outside PR	54	Sekhar, Nikhil	7/6/2021	0.20	\$ 371.00	\$ 74.20	Participate on the bi-weekly creditor call.
Outside PR	54	Barrett, Dennis	7/6/2021	0.20	\$ 850.00	\$ 170.00	Participate on the bi-weekly creditor call.
Outside PR	54	Giese, Michael	7/6/2021	0.20	\$ 413.00	\$ 82.60	Participate on the bi-weekly creditor call.
Outside PR	54	Feldman, Robert	7/6/2021	0.20	\$ 525.00	\$ 105.00	Participate on the bi-weekly creditor call.
Outside PR	54	Battle, Fernando	7/6/2021	0.20	\$ 917.00	\$ 183.40	Participate on the bi-weekly creditor call.
Outside PR	54	Morrison, Jonathan	7/6/2021	0.20	\$ 850.00	\$ 170.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	54	Barrett, Dennis	7/6/2021	0.20	\$ 850.00	\$ 170.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	54	Sekhar, Nikhil	7/6/2021	0.20	\$ 371.00	\$ 74.20	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	54	Giese, Michael	7/6/2021	0.20	\$ 413.00	\$ 82.60	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	54	Feldman, Robert	7/6/2021	0.20	\$ 525.00	\$ 105.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	MA - 201	Sekhar, Nikhil	7/6/2021	0.40	\$ 371.00	\$ 148.40	Participate on call with representatives from Ankura to discuss municipal claims in Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Barrett, Dennis	7/6/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with representatives from Ankura to discuss municipal claims in Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with representatives from Ankura to discuss municipal claims in Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	7/6/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantoni Méndez & Alvarez to discuss structure of the contingent value instrument and issues list to be submitted to FOMB as part of the Commonwealth Plan of Adjustment (partial).
Outside PR	MA - 201	Giese, Michael	7/6/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantoni Méndez & Alvarez to discuss structure of the contingent value instrument and issues list to be submitted to FOMB as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Barrett, Dennis	7/6/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantoni Méndez & Alvarez to discuss structure of the contingent value instrument and issues list to be submitted to FOMB as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Sekhar, Nikhil	7/6/2021	1.00	\$ 371.00	\$ 371.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantoni Méndez & Alvarez to discuss structure of the contingent value instrument and issues list to be submitted to FOMB as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	1.00	\$ 525.00	\$ 525.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantoni Méndez & Alvarez to discuss structure of the contingent value instrument and issues list to be submitted to FOMB as part of the Commonwealth Plan of Adjustment.
Outside PR	208	Leon, Daniel	7/6/2021	0.40	\$ 308.75	\$ 123.50	Participate in virtual meeting with Ankura team members to discuss 07/06's updates and to-dos to Public Works engagement and Puerto Rico 2021 Certified Fiscal Plan implementation.
PR	208	Gonzalez, Carlos A.	7/6/2021	0.40	\$ 332.50	\$ 133.00	Participate in virtual meeting with Ankura team members to discuss 07/06's updates and to-dos to Public Works engagement and Puerto Rico 2021 Certified Fiscal Plan implementation.
Outside PR	208	Ishak, Christine	7/6/2021	0.40	\$ 380.00	\$ 152.00	Participate in virtual meeting with Ankura team members to discuss 07/06's updates and to-dos to Public Works engagement and Puerto Rico 2021 Certified Fiscal Plan implementation.
Outside PR	208	Butler, Charles	7/6/2021	0.40	\$ 451.25	\$ 180.50	Participate in virtual meeting with Ankura team members to discuss 07/06's updates and to-dos to Public Works engagement and Puerto Rico 2021 Certified Fiscal Plan implementation.
Outside PR	201	Battle, Fernando	7/6/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with representatives from Ankura to discuss outstanding questions related to the GUC claims.
Outside PR	201	Barrett, Dennis	7/6/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with representatives from Ankura to discuss outstanding questions related to the GUC claims.
PR	201	Battle, Juan Carlos	7/6/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with representatives from Ankura to discuss outstanding questions related to the GUC claims.
Outside PR	201	Battle, Fernando	7/6/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) to discuss the Governor's alternative pension plan.
Outside PR	201	Barrett, Dennis	7/6/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) to discuss the Governor's alternative pension plan.
Outside PR	MA - 201	Battle, Fernando	7/6/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with R. Feldman (ACG) to discuss valuation of the rum tax contingent value instrument as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with F. Battle (ACG) to discuss valuation of the rum tax contingent value instrument as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	7/6/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) to discuss GUC claims as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	7/6/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with F. Battle (ACG) to discuss GUC claims as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) to discuss the contingent value instrument mechanics included in the 7/2/21 PRIFA restructuring proposal.
Outside PR	MA - 201	Barrett, Dennis	7/6/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with D. Barrett (ACG) to discuss the contingent value instrument mechanics included in the 7/2/21 PRIFA restructuring proposal.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Conway Mackenzie, Ankura, PJT Partners, Ernst & Young and McKinsey to discuss the mechanics and economics of the 7/2/21 proposal on the PRIFA contingent value instrument.
Outside PR	MA - 201	Barrett, Dennis	7/6/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Conway Mackenzie, Ankura, PJT Partners, Ernst & Young and McKinsey to discuss the mechanics and economics of the 7/2/21 proposal on the PRIFA contingent value instrument.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with F. Battle (ACG), D. Barrett (ACG) and J. Battle (ACG) to discuss the next steps on the general unsecured creditor questions.
Outside PR	MA - 201	Barrett, Dennis	7/6/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with F. Battle (ACG), R. Feldman (ACG) and J. Battle (ACG) to discuss the next steps on the general unsecured creditor questions.
Outside PR	MA - 201	Battle, Fernando	7/6/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with F. Battle (ACG), R. Feldman (ACG) and D. Barrett (ACG) to discuss the next steps on the general unsecured creditor questions.
PR	MA - 201	Battle, Juan Carlos	7/6/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with F. Battle (ACG), R. Feldman (ACG) and D. Barrett (ACG) to discuss the next steps on the general unsecured creditor questions.
Outside PR	MA - 201	Battle, Fernando	7/6/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) regarding structure of the rum tax contingent value instrument as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Barrett, Dennis	7/6/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) regarding structure of the rum tax contingent value instrument as part of the Commonwealth Plan of Adjustment.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 201	Battle, Fernando	7/6/2021	0.30	\$	917.00	\$ 275.10 Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss structuring considerations of the rum tax contingent value instrument.
Outside PR	MA - 201	Barrett, Dennis	7/6/2021	0.30	\$	850.00	\$ 255.00 Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss structuring considerations of the rum tax contingent value instrument.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	0.30	\$	525.00	\$ 157.50 Participate on call with F. Battle (ACG) and D. Barrett (ACG) to discuss structuring considerations of the rum tax contingent value instrument.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	0.30	\$	525.00	\$ 157.50 Participate on call with J. York (CM) and D. Barrett (ACG) to discuss the mechanics of the 7/2/21 proposal on the PRIFA contingent value instrument.
Outside PR	MA - 201	Barrett, Dennis	7/6/2021	0.30	\$	850.00	\$ 255.00 Participate on call with J. York (CM) and R. Feldman (ACG) to discuss the mechanics of the 7/2/21 proposal on the PRIFA contingent value instrument.
PR	54	Gonzalez, Carlos A.	7/6/2021	1.30	\$	332.50	\$ 432.25 Participate in meeting with E.A. Kratzman (ACG), L. Negron (PRIDCO), J. Lopez (DDEC), A. Guerra (AAFAF) and M. Riccio (PRIDCO) to understand the functions of the finance and real estate departments.
Outside PR	54	Kratzman, E.A.	7/6/2021	1.30	\$	855.00	\$ 1,111.50 Participate in meeting with C. Gonzalez (ACG), L. Negron (PRIDCO), J. Lopez (DDEC), A. Guerra (AAFAF) and M. Riccio (PRIDCO) to understand the functions of the finance and real estate departments.
PR	MA - 54	Battle, Juan Carlos	7/6/2021	0.80	\$	684.00	\$ 547.20 Attend working group call to discuss open items on main documents for the PRASA financing.
Outside PR	MA - 54	Squiers, Jay	7/6/2021	0.80	\$	785.00	\$ 628.00 Attend working group call to discuss open items on main documents for the PRASA financing.
Outside PR	201	Barrett, Dennis	7/6/2021	0.10	\$	850.00	\$ 85.00 Participate on call with A. Chepenik (EY) regarding municipality GUC claims.
Outside PR	201	Barrett, Dennis	7/6/2021	0.10	\$	850.00	\$ 85.00 Participate on call with M. Kremer (OMM) regarding UCC outstanding diligence items.
Outside PR	201	Battle, Fernando	7/6/2021	0.10	\$	917.00	\$ 91.70 Participate on call with representatives of Pietrantonio Méndez & Alvarez to discuss withholding tax treatment as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	7/6/2021	0.20	\$	850.00	\$ 170.00 Participate on call with M. Kremer (OMM) regarding PBA unsecured claims and treatment under the plan.
Outside PR	MA - 201	Barrett, Dennis	7/6/2021	0.20	\$	850.00	\$ 170.00 Participate on call with W. Everts (PJT) regarding comments on PRIFA CVI and GUC claims pool.
Outside PR	MA - 201	Battle, Fernando	7/6/2021	0.20	\$	917.00	\$ 183.40 Participate on call with C. Saavedra (AAFAF) to discuss terms of the rum tax contingent value instrument included in mediator's proposal as part of the Commonwealth Plan of Adjustment.
Outside PR	54	Kratzman, E.A.	7/6/2021	0.20	\$	855.00	\$ 171.00 Correspond with M. Riccio (PRIDCO) seeking information as to number of FAS PRIDCO users, current PRIDCO reports and number of employees per PRIDCO department.
Outside PR	201	Barrett, Dennis	7/6/2021	0.60	\$	850.00	\$ 510.00 Revise municipality GUC claims schedule to update for claims settled as part of GDB title VI.
Outside PR	201	Barrett, Dennis	7/6/2021	0.30	\$	850.00	\$ 255.00 Participate on call with J. York (CM) regarding FY21 outperformance and potential upside to POA cash bridge.
PR	54	Gonzalez, Carlos A.	7/6/2021	0.30	\$	332.50	\$ 99.75 Participate in meeting with A. Guerra (AAFAF) regarding our collaboration on matters related to the FOMB and Capex study for PRIDCO.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	0.30	\$	525.00	\$ 157.50 Participate on call with J. York (CM) to discuss the contingent value instrument mechanics included in the 7/2/21 PRIFA restructuring proposal.
Outside PR	201	Barrett, Dennis	7/6/2021	0.40	\$	850.00	\$ 340.00 Analyze Milliman revised pension analysis and prepare summary for C. Saavedra (AAFAF).
Outside PR	MA - 201	Feldman, Robert	7/6/2021	0.40	\$	525.00	\$ 210.00 Review the 7/2/21 proposal on the PRIFA contingent value instrument in preparation for call with representatives from Conway Mackenzie, Ankura, PJT Partners, Ernst & Young and McKinsey.
Outside PR	MA - 201	Battle, Fernando	7/6/2021	0.40	\$	917.00	\$ 366.80 Participate on call with O. Marrero (AAFAF) to discuss terms of Mediator's proposal related to the PRIFA settlement as part of the Commonwealth Plan of Adjustment.
PR	54	Gonzalez, Carlos A.	7/6/2021	0.50	\$	332.50	\$ 166.25 Participate in meeting with A. Guerra (AAFAF) and L. Negron (AAFAF) regarding PRIDCO debt restructuring of mercantile plaza pending task.
Outside PR	MA - 201	Battle, Fernando	7/6/2021	0.50	\$	917.00	\$ 458.50 Review materials and analysis related to the rum tax contingent value instrument structure to prepare list of issues to be shared with AAFAF and FOMB as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Sekhar, Nikhil	7/6/2021	0.60	\$	371.00	\$ 222.60 Revise structure and format of the municipal claims PayGo debt file as requested by D. Barrett (ACG).
PR	54	Battle, Juan Carlos	7/6/2021	0.60	\$	684.00	\$ 410.40 Correspond with L. Negron (PRIDCO), A. Guerra (AAFAF) and C. Saavedra (AAFAF) regarding first interest payment pursuant to the terms of the PRIDCO forbearance agreement with GoldenTree Asset Management.
Outside PR	MA - 201	Battle, Fernando	7/6/2021	0.70	\$	917.00	\$ 641.90 Participate on call with D. Brownstein (Citi) to discuss terms of the mediators proposal as part of the Commonwealth Plan of Adjustment.
Outside PR	25	Giese, Michael	7/6/2021	0.70	\$	413.00	\$ 289.10 Prepare the May fee statement.
Outside PR	54	Giese, Michael	7/6/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	208	Ishak, Christine	7/6/2021	0.70	\$	380.00	\$ 266.00 Review in detail the RFP submitted by Ankura related to the transportation reform implementation services.
Outside PR	25	Giese, Michael	7/6/2021	0.80	\$	413.00	\$ 330.40 Continue to prepare the May fee statement.
Outside PR	25	Giese, Michael	7/6/2021	0.80	\$	413.00	\$ 330.40 Incorporate comments from J. Battle (ACG) into the May fee statement.
Outside PR	MA - 201	Barrett, Dennis	7/6/2021	0.90	\$	850.00	\$ 765.00 Participate on call with C. Saavedra (AAFAF) R. Valentin (AAFAF) and representatives to discuss PRIFA CVI per mediators proposal and outstanding GUC questions.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	0.90	\$	525.00	\$ 472.50 Prepare list of issues included in the 7/2/21 PRIFA restructuring as requested by C. Saavedra (AAFAF).
Outside PR	54	Morrison, Jonathan	7/6/2021	1.00	\$	850.00	\$ 850.00 Participate on call with PRIDCO management to discuss open issues related to "Task A" of strategic initiatives.
Outside PR	201	Barrett, Dennis	7/6/2021	1.00	\$	850.00	\$ 850.00 Review PBA unsecured claims to see if there would be any issue classifying them in the CW GUC pool.
Outside PR	25	Giese, Michael	7/6/2021	1.10	\$	413.00	\$ 454.30 Prepare the May fee statement.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	1.20	\$	525.00	\$ 630.00 Prepare list of initial commentary on the mechanical and operational issues included in the 7/2/21 PRIFA restructuring as requested by C. Saavedra (AAFAF).
Outside PR	208	Leon, Daniel	7/6/2021	2.00	\$	308.75	\$ 617.50 Read and develop an understanding of Puerto Rico on-boarding documents and AAFAF Agency Kickoff Presentation.
Outside PR	MA - 201	Feldman, Robert	7/6/2021	2.30	\$	525.00	\$ 1,207.50 Perform financial modeling of alternative contingent value instrument scenarios and present value implications on recoveries based on the 7/2/21 PRIFA restructuring proposal.
PR	25	Battle, Juan Carlos	7/6/2021	3.00	\$	684.00	\$ 2,052.00 Review and revise May Fee statement.
Outside PR	208	Butler, Charles	7/6/2021	3.00	\$	451.25	\$ 1,353.75 Conduct analysis of the Transportation Reform initiative documented in the HTA Fiscal Plan and Certified Fiscal Plan to prepare for upcoming interviews of Directorate of Public Works leaders.
Outside PR	MA - 201	Battle, Fernando	7/7/2021	0.50	\$	917.00	\$ 458.50 Participate on call with representatives from Ankura to discuss the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Barrett, Dennis	7/7/2021	0.50	\$	850.00	\$ 425.00 Participate on call with representatives from Ankura to discuss the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Giese, Michael	7/7/2021	0.50	\$	413.00	\$ 206.50 Participate on call with representatives from Ankura to discuss the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Sekhar, Nikhil	7/7/2021	0.50	\$	371.00	\$ 185.50 Participate on call with representatives from Ankura to discuss the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Feldman, Robert	7/7/2021	0.50	\$	525.00	\$ 262.50 Participate on call with representatives from Ankura to discuss the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	201	Sekhar, Nikhil	7/7/2021	0.20	\$	371.00	\$ 74.20 Participate on call with M. Giese (ACG) to discuss and review the July CBO impact to the 2021 Certified Fiscal Plan presentation.
Outside PR	201	Giese, Michael	7/7/2021	0.20	\$	413.00	\$ 82.60 Participate on call with N. Sekhar (ACG) to discuss and review the July CBO impact to the 2021 Certified Fiscal Plan presentation.
Outside PR	201	Sekhar, Nikhil	7/7/2021	0.30	\$	371.00	\$ 111.30 Participate on call with M. Giese (ACG) to discuss the July CBO impact to the 2021 Certified Fiscal Plan forecast.
Outside PR	201	Giese, Michael	7/7/2021	0.30	\$	413.00	\$ 123.90 Participate on call with N. Sekhar (ACG) to discuss the July CBO impact to the 2021 Certified Fiscal Plan forecast.
Outside PR	208	Leon, Daniel	7/7/2021	0.50	\$	308.75	\$ 154.38 Participate on call with C. González (ACG) to discuss HTA and Public Works upcoming work and the AAFAF and FOMB Certified Fiscal Plan process.
PR	208	Gonzalez, Carlos A.	7/7/2021	0.50	\$	332.50	\$ 166.25 Participate on call with D. Leon (ACG) to discuss HTA and Public Works upcoming work and the AAFAF and FOMB Certified Fiscal Plan process.
PR	54	Gonzalez, Carlos A.	7/7/2021	1.30	\$	332.50	\$ 432.25 Participate on call with E.A. Kratzman (ACG), J. Morrison (ACG) and J. Battle (ACG) regarding scope change on PRIDCO capex study.
Outside PR	54	Morrison, Jonathan	7/7/2021	1.30	\$	850.00	\$ 1,105.00 Participate on call with E.A. Kratzman (ACG), J. Battle (ACG) and J. Battle (ACG) regarding scope change on PRIDCO capex study.
PR	54	Battle, Juan Carlos	7/7/2021	1.30	\$	684.00	\$ 889.20 Participate on call with E.A. Kratzman (ACG), C. González (ACG) and J. Morrison (ACG) to discuss status of the PRIDCO feasibility studies (Tasks A and B) and delivery of final report.
Outside PR	54	Kratzman, E.A.	7/7/2021	1.30	\$	855.00	\$ 1,111.50 Participate on call with J. Battle (ACG), C. González (ACG) and J. Morrison (ACG) to discuss status of the PRIDCO feasibility studies (Tasks A and B) and delivery of final report.
Outside PR	MA - 201	Battle, Fernando	7/7/2021	0.60	\$	917.00	\$ 550.20 Participate on call with representatives from O'Melveny & Myers, Proskauer, Citi and PJT Partners to discuss terms of FOMB counter to the PRIFA mediator proposal.
Outside PR	MA - 201	Barrett, Dennis	7/7/2021	0.60	\$	850.00	\$ 510.00 Participate on call with representatives from O'Melveny & Myers, Proskauer, Citi and PJT Partners to discuss terms of FOMB counter to the PRIFA mediator proposal.
Outside PR	MA - 201	Battle, Fernando	7/7/2021	0.50	\$	917.00	\$ 458.50 Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss the mechanics and economics of the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Barrett, Dennis	7/7/2021	0.50	\$	850.00	\$ 425.00 Participate on call with R. Feldman (ACG) and F. Battle (ACG) to discuss the mechanics and economics of the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Feldman, Robert	7/7/2021	0.50	\$	525.00	\$ 262.50 Participate on call with F. Battle (ACG) and D. Barrett (ACG) to discuss the mechanics and economics of the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Feldman, Robert	7/7/2021	0.30	\$	525.00	\$ 157.50 Participate on call with representatives from Ankura and PJT Partners to clarify various components of the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Barrett, Dennis	7/7/2021	0.30	\$	850.00	\$ 255.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, PJT Partners and Proskauer to discuss the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Feldman, Robert	7/7/2021	0.60	\$	525.00	\$ 315.00 Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, PJT Partners and Proskauer to discuss the rum tax contingent value instrument counterproposal from FOMB.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 201	Barrett, Dennis	7/7/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, PJT Partners and Proskauer to discuss the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Battle, Fernando	7/7/2021	0.60	\$ 917.00	\$ 550.20	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, PJT Partners and Proskauer to discuss the rum tax contingent value instrument counterproposal from FOMB.
Outside PR	MA - 201	Battle, Fernando	7/7/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with C. Saavedra (AAFAF) and D. Barrett (ACG) to discuss Oversight Board counter to the mediation proposal.
Outside PR	MA - 201	Barrett, Dennis	7/7/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with C. Saavedra (AAFAF) and F. Battle (ACG) to discuss Oversight Board counter to the mediation proposal.
Outside PR	MA - 201	Battle, Fernando	7/7/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with D. Barrett (ACG) to discuss terms of FOMB counterproposal to the mediators proposal.
Outside PR	MA - 201	Barrett, Dennis	7/7/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with F. Battle (ACG) to discuss terms of FOMB counterproposal to the mediators proposal.
Outside PR	208	Butler, Charles	7/7/2021	0.50	\$ 451.25	\$ 225.63	Participate in meeting with V. Hart (ACG) to review team assignments and work to date for Transportation Reform.
Outside PR	208	Hart, Valerie	7/7/2021	0.50	\$ 451.25	\$ 225.63	Participate in meeting with C. Butler (ACG) to review team assignments and work to date for Transportation Reform.
Outside PR	201	Giese, Michael	7/7/2021	0.20	\$ 413.00	\$ 82.60	Incorporate comments from F. Battle (ACG) into the July CBO impact presentation.
Outside PR	201	Battle, Fernando	7/7/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with P. Friedman (OMM) to discuss terms of FOMB counter to mediator proposal and GUC-related outstanding items.
Outside PR	201	Sekhar, Nikhil	7/7/2021	0.30	\$ 371.00	\$ 111.30	Perform financial modeling to determine impact of the updated CBO macroeconomic forecast.
Outside PR	201	Sekhar, Nikhil	7/7/2021	0.30	\$ 371.00	\$ 111.30	Review and provide comments to the presentation regarding the CBO macroeconomic update impact, prepared by M. Giese (ACG).
Outside PR	54	Morrison, Jonathan	7/7/2021	0.30	\$ 850.00	\$ 255.00	Review the previously prepared term sheets for potential use with EDB creditors.
Outside PR	201	Sekhar, Nikhil	7/7/2021	0.40	\$ 371.00	\$ 148.40	Review and provide comments to the supporting detail regarding the CBO macroeconomic update impact, prepared by M. Giese (ACG).
Outside PR	57	Giese, Michael	7/7/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	MA - 201	Battle, Fernando	7/7/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with J. Gavin (Citi) to discuss terms of the PRIFA proposal approved by FOMB.
Outside PR	54	Giese, Michael	7/7/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	7/7/2021	0.80	\$ 413.00	\$ 330.40	Prepare and update 2021 Certified Fiscal Plan for the July 2021 CBO macroeconomic update.
Outside PR	201	Giese, Michael	7/7/2021	0.80	\$ 413.00	\$ 330.40	Prepare exhibits for 2021 July CBO macroeconomic presentation.
Outside PR	54	Morrison, Jonathan	7/7/2021	0.80	\$ 850.00	\$ 680.00	Analyze the EDB recovery model prepared by J. Santiago (Ad Astra).
Outside PR	MA - 201	Feldman, Robert	7/7/2021	0.80	\$ 525.00	\$ 420.00	Perform financial modeling of the aggregate caps between the SUT and rum tax contingent value instruments as part of the rum tax PRIFA contingent value instrument review requested by representatives from AAFAF.
Outside PR	MA - 201	Feldman, Robert	7/7/2021	0.80	\$ 525.00	\$ 420.00	Prepare summary of annual tests and outputs as part of the rum tax PRIFA contingent value instrument as requested by representatives from AAFAF.
Outside PR	25	Giese, Michael	7/7/2021	1.00	\$ 413.00	\$ 413.00	Review and finalize May fee statement before sending to F. Battle (ACG) for final review.
PR	208	Gonzalez, Carlos A.	7/7/2021	1.00	\$ 332.50	\$ 332.50	Review Ankura's proposal to HTA to understand intended work scope in preparation for the Public Works Interview.
Outside PR	201	Giese, Michael	7/7/2021	1.20	\$ 413.00	\$ 495.60	Prepare July CBO macroeconomic impact presentation.
Outside PR	MA - 201	Feldman, Robert	7/7/2021	1.20	\$ 525.00	\$ 630.00	Perform financial modeling of the detailed Fiscal Plan and actual waterfall breakout as part of the rum tax PRIFA contingent value instrument review requested by representatives from AAFAF.
Outside PR	MA - 201	Feldman, Robert	7/7/2021	1.30	\$ 525.00	\$ 682.50	Perform financial modeling of the annual and cumulative caps as part of the rum tax PRIFA contingent value instrument as requested by representatives from AAFAF.
Outside PR	MA - 201	Feldman, Robert	7/7/2021	1.30	\$ 525.00	\$ 682.50	Prepare summary of present value and nominal value under various sharing and outperformance scenarios as part of the rum tax PRIFA contingent value instrument review requested by representatives from AAFAF.
PR	208	Gonzalez, Carlos A.	7/7/2021	1.30	\$ 332.50	\$ 432.25	Review the FOMB Certified Fiscal Plan Transportation Reform to understand FOMB intention and plan for future state of DOTOP and its agencies operations, in preparation for the Public Works interview.
Outside PR	MA - 201	Feldman, Robert	7/7/2021	1.50	\$ 525.00	\$ 787.50	Perform financial modeling of various sharing percentage, annual cap, and outperformance scenarios as part of the rum tax PRIFA contingent value instrument review requested by representatives from AAFAF.
PR	208	Gonzalez, Carlos A.	7/7/2021	1.50	\$ 332.50	\$ 498.75	Review the FOMB HTA Certified Fiscal Plan to understand FOMB intention and plan for future state of HTA operations, in preparation for the Public Works interview.
Outside PR	208	Ishak, Christine	7/7/2021	1.90	\$ 380.00	\$ 722.00	Review the Certified Fiscal Plan's Chapter 11 to evaluate the differences between its content and the Fiscal Plan for the Puerto Rico HTA.
Outside PR	208	Leon, Daniel	7/7/2021	2.00	\$ 308.75	\$ 617.50	Develop an understanding of the HTA FY21 Fiscal Plan and Certified Fiscal Plan.
Outside PR	208	Ishak, Christine	7/7/2021	2.00	\$ 380.00	\$ 760.00	Review the detailed actions and content of the Transportation Reform section of the Fiscal Plan for the Puerto Rico HTA to determine the differences between its content and the Certified Fiscal Plan.
Outside PR	208	Leon, Daniel	7/8/2021	0.70	\$ 308.75	\$ 216.13	Participate in virtual meeting with Ankura team members to discuss 07/08's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
PR	208	Gonzalez, Carlos A.	7/8/2021	0.70	\$ 332.50	\$ 232.75	Participate in virtual meeting with Ankura team members to discuss 07/08's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Ishak, Christine	7/8/2021	0.70	\$ 380.00	\$ 266.00	Participate in virtual meeting with Ankura team members to discuss 07/08's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Butler, Charles	7/8/2021	0.70	\$ 451.25	\$ 315.88	Participate in virtual meeting with Ankura team members to discuss 07/08's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Leon, Daniel	7/8/2021	0.20	\$ 308.75	\$ 61.75	Participate on a call with C. Gonzales (ACG) and C. Ishak (ACG) to review the list of actions related to the Transportation Reform implementation actions.
PR	208	Gonzalez, Carlos A.	7/8/2021	0.20	\$ 332.50	\$ 66.50	Participate on a call with C. Ishak (ACG) and D. Leon (ACG) to review the list of actions related to the Transportation Reform implementation.
Outside PR	208	Ishak, Christine	7/8/2021	0.20	\$ 380.00	\$ 76.00	Participate on a call with C. Gonzales (ACG) and D. Leon (ACG) to review the list of actions related to the Transportation Reform implementation actions.
Outside PR	208	Hart, Valerie	7/8/2021	1.00	\$ 451.25	\$ 451.25	Participate in virtual meeting with K. Miller (ACG) and C. Butler (ACG) to review work in progress for Transportation Reform and for the federal funds administrative project.
Outside PR	208	Miller, Ken	7/8/2021	1.00	\$ 451.25	\$ 451.25	Participate in virtual meeting with K. Miller (ACG) and C. Butler (ACG) to review work in progress for Transportation Reform and for the federal funds administrative project.
Outside PR	208	Butler, Charles	7/8/2021	1.00	\$ 451.25	\$ 451.25	Participate in virtual meeting with K. Miller (ACG), V. Hart (ACG) to review work in progress for Transportation Reform and for the federal funds administrative project.
Outside PR	MA - 201	Feldman, Robert	7/8/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from PRIFA creditor advisors, Oversight Board advisors and government advisors regarding the PRIFA rum contingent value instrument.
Outside PR	MA - 201	Barrett, Dennis	7/8/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from PRIFA creditor advisors, Oversight Board advisors and government advisors regarding the PRIFA rum contingent value instrument.
Outside PR	MA - 201	Battle, Fernando	7/8/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from PRIFA creditor advisors, Oversight Board advisors and government advisors regarding the PRIFA rum contingent value instrument.
Outside PR	201	Battle, Fernando	7/8/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) to discuss the historical pension benefit cut calculation.
Outside PR	201	Barrett, Dennis	7/8/2021	0.30	\$ 850.00	\$ 255.00	Participate in telephone conversation with F. Battle (ACG) to discuss historical pension benefit cut calculation.
Outside PR	54	Morrison, Jonathan	7/8/2021	1.00	\$ 850.00	\$ 850.00	Participate in discussion with AREA team regarding upcoming deadlines and expectations for PRIDCO feasibility studies.
Outside PR	54	Kratzman, E.A.	7/8/2021	1.00	\$ 855.00	\$ 855.00	Participate in discussion with AREA team regarding upcoming deadlines and expectations for PRIDCO feasibility studies.
Outside PR	MA - 201	Battle, Fernando	7/8/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with D. Brownstein (Citi) to discuss alternatives to tax treatment of the contingent value instrument.
Outside PR	201	Battle, Fernando	7/8/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with C. Saavedra (AAFAF) to discuss bills related to the new retirement benefits.
Outside PR	201	Battle, Fernando	7/8/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with C. Saavedra (AAFAF) to discuss next steps related to the PRIFA counteroffer.
PR	54	Battle, Juan Carlos	7/8/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with M. Kremer (OMM) to discuss the PRIFA-MEPSI 207 request process.
Outside PR	MA - 201	Battle, Fernando	7/8/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with E. Arias (PMA) to discuss withholding tax on the contingent value instrument.
Outside PR	MA - 201	Battle, Fernando	7/8/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with H. Negroni (FCO) to discuss impact of withholding tax on the contingent value instrument for the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	7/8/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with J. Gavin (Citi) to discuss status of response to FOMB counter to the PRIFA mediator proposal.
PR	54	Battle, Juan Carlos	7/8/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with A. Guerra (AAFAF) to discuss status of the PRIDCO feasibility studies.
Outside PR	201	Barrett, Dennis	7/8/2021	0.40	\$ 850.00	\$ 340.00	Review and analyze revised CBO forecast on Fiscal Plan projections.
Outside PR	201	Barrett, Dennis	7/8/2021	0.40	\$ 850.00	\$ 340.00	Review Doral claim information provided by S. Martinez (Alix) to try and come up with construct for settlement.
Outside PR	201	Barrett, Dennis	7/8/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with W. Evans (PJT) regarding outstanding claims information needed.
Outside PR	208	Battle, Fernando	7/8/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with C. Saavedra (AAFAF) and representatives from Pietrantonio Méndez & Alvarez to discuss modification of the APR agreement related to the Teodoro Moscoso bridge.
PR	54	Gonzalez, Carlos A.	7/8/2021	0.50	\$ 332.50	\$ 166.25	Participate in meeting with E.A. Kratzman (ACG) and M. Thomas (Yardi) to discuss and compare PRIDCO FAS system modules to Yardi Property Management modules.
Outside PR	54	Kratzman, E.A.	7/8/2021	0.50	\$ 855.00	\$ 427.50	Participate in meeting with C. Gonzalez (ACG) and M. Thomas (Yardi) to discuss and compare PRIDCO FAS system modules to Yardi Property Management modules.
Outside PR	201	Barrett, Dennis	7/8/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with S. Martinez (Alix) regarding status of UCC negotiations and GUC claims pool.
Outside PR	54	Giese, Michael	7/8/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	54	Battle, Juan Carlos	7/8/2021	0.70	\$ 684.00	\$ 478.80	Prepare status report on feasibility studies for discussion with AAFAF, O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura teams.
Outside PR	208	Leon, Daniel	7/8/2021	1.00	\$ 308.75	\$ 308.75	Make edits to the Transformation Reform Actions List.
Outside PR	208	Leon, Daniel	7/8/2021	1.00	\$ 308.75	\$ 308.75	Develop an understanding of the HTA FY21 Fiscal Plan and Certified Fiscal Plan.
Outside PR	208	Ishak, Christine	7/8/2021	1.00	\$ 380.00	\$ 380.00	Update list of all action items from both the Certified Fiscal Plan and the HTA Fiscal Plan to document the differences side by side.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	7/8/2021	1.10	\$ 850.00	\$ 935.00	Review and update pension proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	25	Giese, Michael	7/8/2021	1.40	\$ 413.00	\$ 578.20	Prepare the June fee statement.
Outside PR	MA - 201	Feldman, Robert	7/8/2021	1.40	\$ 525.00	\$ 735.00	Perform financial modeling of alternate scenarios based on discussion with PRIFA creditor advisors as part of the run tax PRIFA contingent value instrument review requested by representatives from AAFAF.
PR	208	Gonzalez, Carlos A.	7/8/2021	1.40	\$ 332.50	\$ 465.50	Work on table to compare the HTA Certified Fiscal Plan and the FOMB Transportation Reform Certified Fiscal Plan.
Outside PR	25	Parker, Christine	7/8/2021	1.60	\$ 200.00	\$ 320.00	Compile and review expense receipts for travel to Puerto Rico by Ankura professionals for inclusion in the June 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	208	Ishak, Christine	7/8/2021	1.60	\$ 380.00	\$ 608.00	Create a list of all action items from both the Certified Fiscal Plan and the Transportation Fiscal Plan to document the differences side by side.
Outside PR	25	Giese, Michael	7/8/2021	1.80	\$ 413.00	\$ 743.40	Continue to prepare June fee statement.
Outside PR	MA - 201	Sekhar, Nikhil	7/9/2021	0.20	\$ 371.00	\$ 74.20	Participate on calls with R. Feldman (ACG) to discuss preparation of materials for the IRS subsidy for the PBA claims request.
Outside PR	MA - 201	Feldman, Robert	7/9/2021	0.20	\$ 525.00	\$ 105.00	Participate on calls with N. Sekhar (ACG) to discuss preparation of materials for the IRS subsidy for the PBA claims request.
Outside PR	201	Sekhar, Nikhil	7/9/2021	0.20	\$ 371.00	\$ 74.20	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss the IRS subsidy for the PBA claims request.
Outside PR	201	Feldman, Robert	7/9/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) and N. Sekhar (ACG) to discuss the IRS subsidy for the PBA claims request.
Outside PR	201	Barrett, Dennis	7/9/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with R. Feldman (ACG) and N. Sekhar (ACG) to discuss IRS subsidy for PBA claims request.
Outside PR	201	Sekhar, Nikhil	7/9/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss the IRS subsidy for the PBA claims request.
Outside PR	201	Feldman, Robert	7/9/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss the IRS subsidy for the PBA claims request.
Outside PR	201	Barrett, Dennis	7/9/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss IRS subsidy for PBA claims request.
Outside PR	208	Leon, Daniel	7/9/2021	0.60	\$ 308.75	\$ 185.25	Participate in virtual meeting with Ankura team members to discuss 07/09's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
PR	208	Gonzalez, Carlos A.	7/9/2021	0.60	\$ 332.50	\$ 199.50	Participate in virtual meeting with Ankura team members to discuss 07/09's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Ishak, Christine	7/9/2021	0.60	\$ 380.00	\$ 228.00	Participate in virtual meeting with Ankura team members to discuss 07/09's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Butler, Charles	7/9/2021	0.60	\$ 451.25	\$ 270.75	Participate in virtual meeting with Ankura team members to discuss 07/09's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	201	Battle, Fernando	7/9/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) and C. Saavedra (AAFAF) to discuss status of UCC negotiations including the Doral claim.
Outside PR	201	Barrett, Dennis	7/9/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) and C. Saavedra (AAFAF) to discuss status of UCC negotiations including the Doral claim.
Outside PR	MA - 201	Battle, Fernando	7/9/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) to discuss impact of withholding tax on value of the contingent value instrument.
Outside PR	MA - 201	Barrett, Dennis	7/9/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with F. Battle (ACG) to discuss impact of withholding tax on value of the contingent value instrument.
Outside PR	MA - 201	Feldman, Robert	7/9/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with F. Battle (ACG) and D. Barrett (ACG) regarding the PRIFA run tax contingent value instrument.
Outside PR	MA - 201	Barrett, Dennis	7/9/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) regarding the PRIFA run tax contingent value instrument.
Outside PR	MA - 201	Battle, Fernando	7/9/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) regarding the PRIFA run tax contingent value instrument.
Outside PR	201	Battle, Fernando	7/9/2021	0.30	\$ 917.00	\$ 275.10	Participate on follow up call with representatives of Ankura, OMM, Citi, PJT, Proskauer and the unsecured creditor committee advisors regarding mediation with the unsecured creditors committee
Outside PR	201	Feldman, Robert	7/9/2021	0.30	\$ 525.00	\$ 157.50	Participate on follow up call with representatives of Ankura, OMM, Citi, PJT, Proskauer and the unsecured creditor committee advisors regarding mediation with the unsecured creditors committee
Outside PR	201	Barrett, Dennis	7/9/2021	0.30	\$ 850.00	\$ 255.00	Participate on follow up call with representatives of Ankura, OMM, Citi, PJT, Proskauer and the unsecured creditor committee advisors regarding mediation with the unsecured creditors committee
Outside PR	201	Battle, Fernando	7/9/2021	0.90	\$ 917.00	\$ 825.30	Participate on call with representatives of Ankura, OMM, Citi, PJT, Proskauer and the unsecured creditor committee advisors regarding mediation with the unsecured creditors committee
Outside PR	201	Feldman, Robert	7/9/2021	0.90	\$ 525.00	\$ 472.50	Participate on call with representatives of Ankura, OMM, Citi, PJT, Proskauer and the unsecured creditor committee advisors regarding mediation with the unsecured creditors committee
Outside PR	201	Barrett, Dennis	7/9/2021	0.90	\$ 850.00	\$ 765.00	Participate on call with representatives of Ankura, OMM, Citi, PJT, Proskauer and the unsecured creditor committee advisors regarding mediation with the unsecured creditors committee
Outside PR	201	Battle, Fernando	7/9/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss the counterproposal submitted by Ambac and FGIC to the mediator proposal.
Outside PR	201	Feldman, Robert	7/9/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss the counterproposal submitted by Ambac and FGIC to the mediator proposal.
Outside PR	201	Barrett, Dennis	7/9/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss the counterproposal submitted by Ambac and FGIC to the mediator proposal.
PR	54	Battle, Juan Carlos	7/9/2021	0.90	\$ 684.00	\$ 615.60	Participate on call with J. Morrison (ACG) to discuss status and update report for the PRIDCO feasibility studies and selection of properties for completion of Task B pursuant to revised scope of work.
Outside PR	54	Morrison, Jonathan	7/9/2021	0.90	\$ 850.00	\$ 765.00	Participate on call with J. Battle (ACG) to discuss status and update report for the PRIDCO feasibility studies and selection of properties for completion of Task B pursuant to revised scope of work.
PR	208	Gonzalez, Carlos A.	7/9/2021	0.80	\$ 332.50	\$ 266.00	Participate in meeting with C. Butler (ACG) and L. Alicea (DTOP) to coordinate meeting with Public Works directors related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Butler, Charles	7/9/2021	0.80	\$ 451.25	\$ 361.00	Participate in meeting with C. González (ACG) and L. Alicea (DTOP) to coordinate meeting with Public Works directors related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	201	Battle, Fernando	7/9/2021	0.20	\$ 917.00	\$ 183.40	Review FOMB offer to UCC prior to the mediation session.
Outside PR	201	Battle, Fernando	7/9/2021	0.20	\$ 917.00	\$ 183.40	Review letter received by creditors related to impact of withholding tax on the Commonwealth Plan of Adjustment.
Outside PR	25	Giese, Michael	7/9/2021	0.30	\$ 413.00	\$ 123.90	Incorporate D. Barrett (ACG) comments into May fee statement.
Outside PR	57	Giese, Michael	7/9/2021	0.30	\$ 413.00	\$ 123.90	Perform upload of PREPA file prepared by O'Melveny & Myers to Datasite.
Outside PR	54	Morrison, Jonathan	7/9/2021	0.40	\$ 850.00	\$ 340.00	Participate in discussion with M. Riccio (PRIDCO) regarding professional services contracts and relationship with DDEC.
PR	54	Battle, Juan Carlos	7/9/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with A. Guerra (AAFAF) to discuss the PRICO/PRIDCO loan refinancing and preparation of indicative terms document for Firstbank.
Outside PR	MA - 201	Battle, Fernando	7/9/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with C. Saavedra (AAFAF) and representatives from Pietrantonio Méndez & Alvarez to discuss letter from creditors related to withholding tax on the contingent value instrument.
Outside PR	57	Battle, Fernando	7/9/2021	0.50	\$ 917.00	\$ 458.50	Participate on monthly conference call with representatives PREPA creditors and the mediation team.
Outside PR	201	Battle, Fernando	7/9/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with C. Saavedra (AAFAF) to discuss terms of the AMBAC and FGIC counterproposal to FOMB proposal related to PRIFA claims.
Outside PR	54	Feldman, Robert	7/9/2021	0.50	\$ 525.00	\$ 262.50	Review claims data and prepare summary of the PBA claims request from representatives from O'Melveny & Myers.
PR	208	Gonzalez, Carlos A.	7/9/2021	0.50	\$ 332.50	\$ 166.25	Participate in call with G. Loran (AAFAF) to discuss upcoming interview schedule with Public Works and obtain guidance for presenting HTA with Toll and None Toll roads operation report.
Outside PR	54	Giese, Michael	7/9/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	25	Giese, Michael	7/9/2021	0.80	\$ 413.00	\$ 330.40	Prepare the June fee statement.
Outside PR	208	Ishak, Christine	7/9/2021	0.90	\$ 380.00	\$ 342.00	Revise list of all action items from both the Certified Fiscal Plan and the HTA Fiscal Plan to document the differences side by side in preparation for final review.
Outside PR	25	Giese, Michael	7/9/2021	1.30	\$ 413.00	\$ 536.90	Prepare May Title III invoice.
Outside PR	25	Giese, Michael	7/9/2021	1.60	\$ 413.00	\$ 660.80	Incorporate F. Battle (ACG) comments into May fee statement.
Outside PR	54	Sekhar, Nikhil	7/9/2021	1.60	\$ 371.00	\$ 593.60	Continue to prepare analysis to illustrate QTCB notes makeup of PBA bond claims and schedule of accrued interest as requested by M. DiConza (OMM).
Outside PR	54	Sekhar, Nikhil	7/9/2021	1.80	\$ 371.00	\$ 667.80	Prepare analysis to illustrate QTCB notes makeup of PBA bond claims and schedule of accrued interest as requested by M. DiConza (OMM).
Outside PR	MA - 201	Feldman, Robert	7/9/2021	1.80	\$ 525.00	\$ 945.00	Perform financial modeling of the revised proposal from the PRIFA creditors as part of the run tax PRIFA contingent value instrument review requested by representatives from AAFAF.
Outside PR	54	Sekhar, Nikhil	7/10/2021	0.20	\$ 371.00	\$ 74.20	Review and revise the PBA bonds analysis as requested by M. DiConza (OMM) to incorporate comments received from D. Barrett (ACG).
Outside PR	54	Sekhar, Nikhil	7/10/2021	0.30	\$ 371.00	\$ 111.30	Review and revise the PBA bonds analysis as requested by M. DiConza (OMM) to incorporate comments received from R. Feldman (ACG).
Outside PR	54	Feldman, Robert	7/10/2021	0.30	\$ 525.00	\$ 157.50	Review and provide comments to N. Sekhar (ACG) regarding the PBA claims request from representatives from O'Melveny & Myers.
Outside PR	201	Sekhar, Nikhil	7/10/2021	0.40	\$ 371.00	\$ 148.40	Prepare slide to illustrate impact of adjusted 76% FMAP in the 2021 Commonwealth Certified Fiscal Plan model.
Outside PR	201	Feldman, Robert	7/10/2021	0.40	\$ 525.00	\$ 210.00	Review and provide comments to N. Sekhar (ACG) regarding the Medicaid variance analysis requested by F. Battle (ACG).
Outside PR	MA - 201	Battle, Fernando	7/10/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with M. Yassin (OMM) to discuss creditor letter related to withholding tax on the contingent value instrument's and bond legislation.
Outside PR	201	Sekhar, Nikhil	7/10/2021	2.00	\$ 371.00	\$ 742.00	Prepare analysis to illustrate impact of adjusted 76% FMAP in the 2021 Commonwealth Certified Fiscal Plan model.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 201	Battle, Fernando	7/11/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with D. Barrett (ACG) to discuss withholding tax on the contingent value instrument and status of negotiations.
Outside PR	MA - 201	Barrett, Dennis	7/11/2021	0.10	\$ 850.00	\$ 85.00	Participate on call with F. Batlle (ACG) to discuss withholding tax on the contingent value instrument and status of negotiations.
Outside PR	201	Battle, Fernando	7/11/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with R. Feldman (ACG) to discuss impact of the Medicaid bill.
Outside PR	201	Feldman, Robert	7/11/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with F. Batlle (ACG) to discuss impact of the Medicaid bill.
Outside PR	201	Battle, Fernando	7/11/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with M. Yassin (OMM) to discuss impairment to employee contributions from enactment of Act 106.
Outside PR	201	Battle, Fernando	7/11/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with C. Saavedra (AAFAF) to discuss status of the Commonwealth Plan of Adjustment negotiations.
Outside PR	201	Sekhar, Nikhil	7/11/2021	0.80	\$ 371.00	\$ 296.80	Revise slide illustrating impact of adjusted 76% FMAP to incorporate comments received from F. Batlle (ACG) and R. Feldman (ACG).
PR	54	Battle, Juan Carlos	7/11/2021	2.10	\$ 684.00	\$ 1,436.40	Prepare illustrative terms for proposed refinancing of the PRICO - BPPR loan requested by A. Guerra (AAFAF).
Outside PR	208	Butler, Charles	7/12/2021	0.80	\$ 451.25	\$ 361.00	Participate in meeting with R. Tabor (ACG) and V. Hart (ACG) to discuss Transportation Reform work plan, timeline, and deliverables.
Outside PR	208	Hart, Valerie	7/12/2021	0.80	\$ 451.25	\$ 361.00	Participate in meeting with R. Tabor (ACG) and C. Butler (ACG) to discuss Transportation Reform work plan, timeline, and deliverables.
Outside PR	208	Tabor, Ryan	7/12/2021	0.80	\$ 522.50	\$ 418.00	Participate in meeting with C. Butler (ACG) and V. Hart (ACG) to discuss Transportation Reform work plan, timeline, and deliverables.
Outside PR	208	Leon, Daniel	7/12/2021	0.60	\$ 308.75	\$ 185.25	Participate in virtual meeting with Ankura team members to discuss 07/12's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
PR	208	Gonzalez, Carlos A.	7/12/2021	0.60	\$ 332.50	\$ 199.50	Participate in virtual meeting with Ankura team members to discuss 07/12's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Ishak, Christine	7/12/2021	0.60	\$ 380.00	\$ 228.00	Participate in virtual meeting with Ankura team members to discuss 07/12's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Butler, Charles	7/12/2021	0.60	\$ 451.25	\$ 270.75	Participate in virtual meeting with Ankura team members to discuss 07/12's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Hart, Valerie	7/12/2021	0.60	\$ 451.25	\$ 270.75	Participate in virtual meeting with Ankura team members to discuss 07/12's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
PR	208	Battle, Fernando	7/12/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Brownstein (Citi) to discuss HTA indenture language.
PR	201	Battle, Fernando	7/12/2021	0.30	\$ 917.00	\$ 275.10	Review deal summary for the Commonwealth Plan of Adjustment and correspond with R. Feldman (ACG) related to changes requested by AAFAF.
PR	54	Battle, Juan Carlos	7/12/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with representatives from PRIFA, Nixon Peabody and AAFAF to discuss PRIFA-MEPSI pending items in connection with the tax analysis.
Outside PR	MA - 54	Squires, Jay	7/12/2021	0.30	\$ 785.00	\$ 235.50	Review the revised investor presentation from Barclays.
PR	201	Barrett, Dennis	7/12/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with M. Yassin (OMM) regarding historical pension impairments and Act-106.
PR	201	Sekhar, Nikhil	7/12/2021	0.40	\$ 371.00	\$ 148.40	Review and revise the Puerto Rico historical cost of living adjustment calculation to incorporate comments received from R. Feldman (ACG).
PR	54	Gonzalez, Carlos A.	7/12/2021	0.50	\$ 332.50	\$ 166.25	Review PRIDCO property report for 30 municipalities to select which properties will be inspected for the capex assessment.
PR	201	Barrett, Dennis	7/12/2021	0.50	\$ 850.00	\$ 425.00	Review Amended and Restated GO PSA.
PR	208	Gonzalez, Carlos A.	7/12/2021	0.50	\$ 332.50	\$ 166.25	Work on communication for L. Alicea (DTOP) regarding proposed meeting schedule with Public Work management on 7/27/21.
PR	201	Feldman, Robert	7/12/2021	0.60	\$ 525.00	\$ 315.00	Review definition of own source revenues and revisions to debt management policy included in the fifth amended Plan of Adjustment as requested by F. Batlle (ACG).
PR	54	Giese, Michael	7/12/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	201	Sekhar, Nikhil	7/12/2021	0.70	\$ 371.00	\$ 259.70	Prepare the Puerto Rico historical cost of living adjustment calculation as requested by F. Batlle (ACG).
PR	201	Feldman, Robert	7/12/2021	0.80	\$ 525.00	\$ 420.00	Prepare summary of unsecured creditors committee deals as part of the summary of restructuring deals memorandum requested by C. Saavedra (AAFAF).
Outside PR	208	Hart, Valerie	7/12/2021	0.90	\$ 451.25	\$ 406.13	Review activity and outcomes from week ending 7/9/21.
PR	201	Feldman, Robert	7/12/2021	1.00	\$ 525.00	\$ 525.00	Prepare summary of AMBAC and FGIC deals as part of the summary of restructuring deals memorandum requested by C. Saavedra (AAFAF).
Outside PR	208	Hart, Valerie	7/12/2021	1.00	\$ 451.25	\$ 451.25	Prepare for reports and agendas for meetings and other deliverables for upcoming week of 7/19/21.
PR	201	Feldman, Robert	7/12/2021	1.10	\$ 525.00	\$ 577.50	Prepare summary of GO, PBA and ERS deals as part of the summary of restructuring deals memorandum requested by C. Saavedra (AAFAF).
PR	201	Barrett, Dennis	7/12/2021	1.10	\$ 850.00	\$ 935.00	Review draft 5th Amended Plan of Adjustment.
PR	201	Feldman, Robert	7/12/2021	1.20	\$ 525.00	\$ 630.00	Prepare analysis showing cost of living adjustment since Title III petition date as requested by representatives from O'Melveny & Myers.
PR	54	Feldman, Robert	7/12/2021	1.40	\$ 525.00	\$ 735.00	Modify the QTCB claims analysis to include further breakout by series as requested by representatives from O'Melveny & Myers.
Outside PR	MA - 54	Squires, Jay	7/12/2021	1.40	\$ 785.00	\$ 1,099.00	Provide comments to the draft investor presentation from Barclays.
PR	201	Barrett, Dennis	7/12/2021	1.40	\$ 850.00	\$ 1,190.00	Review ERS actuarial valuations for purposes of understanding historical pension reform and impact on financials (impairment).
PR	201	Feldman, Robert	7/12/2021	1.60	\$ 525.00	\$ 840.00	Prepare analysis showing the estimated cash required for HTA, UCC and PRIFA agreements as requested by F. Batlle (ACG).
PR	54	Gonzalez, Carlos A.	7/12/2021	2.10	\$ 332.50	\$ 698.25	Develop and populate tracker list of PRIDCO properties, identifying tenants, cost of repair and condition.
PR	54	Gonzalez, Carlos A.	7/12/2021	2.70	\$ 332.50	\$ 897.75	Review PRIDCO property report for 30 municipalities to select which properties will be inspected for the capex assessment.
PR	201	Sekhar, Nikhil	7/13/2021	3.50	\$ 371.00	\$ 1,298.50	Participate in morning session of the Commonwealth disclosure statement hearing with AAFAF advisors.
PR	201	Feldman, Robert	7/13/2021	3.50	\$ 525.00	\$ 1,837.50	Participate in morning session of the Commonwealth disclosure statement hearing with AAFAF advisors.
PR	201	Battle, Juan Carlos	7/13/2021	3.50	\$ 684.00	\$ 2,394.00	Participate in morning session of the Commonwealth disclosure statement hearing with AAFAF advisors.
PR	201	Battle, Fernando	7/13/2021	3.50	\$ 917.00	\$ 3,209.50	Participate in morning session of the Commonwealth disclosure statement hearing with AAFAF advisors.
PR	201	Barrett, Dennis	7/13/2021	3.50	\$ 850.00	\$ 2,975.00	Participate in morning session of the Commonwealth disclosure statement hearing with AAFAF advisors.
PR	201	Giese, Michael	7/13/2021	3.50	\$ 413.00	\$ 1,445.50	Participate in morning session of the Commonwealth disclosure statement hearing with AAFAF advisors.
PR	201	Sekhar, Nikhil	7/13/2021	1.60	\$ 371.00	\$ 593.60	Participate in afternoon session of the Commonwealth disclosure statement hearing with AAFAF advisors (partial).
PR	201	Feldman, Robert	7/13/2021	1.60	\$ 525.00	\$ 840.00	Participate in afternoon session of the Commonwealth disclosure statement hearing with AAFAF advisors (partial).
PR	201	Barrett, Dennis	7/13/2021	1.60	\$ 850.00	\$ 1,360.00	Participate in afternoon session of the Commonwealth disclosure statement hearing with AAFAF advisors (partial).
PR	201	Battle, Fernando	7/13/2021	1.90	\$ 917.00	\$ 1,742.30	Participate in afternoon session of the Commonwealth disclosure statement hearing with AAFAF advisors.
PR	201	Giese, Michael	7/13/2021	1.90	\$ 413.00	\$ 784.70	Participate in afternoon session of the Commonwealth disclosure statement hearing with AAFAF advisors.
Outside PR	208	Leon, Daniel	7/13/2021	0.60	\$ 308.75	\$ 185.25	Participate in virtual meeting with Ankura team members to discuss 07/13's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
PR	208	Gonzalez, Carlos A.	7/13/2021	0.60	\$ 332.50	\$ 199.50	Participate in virtual meeting with Ankura team members to discuss 07/13's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Hart, Valerie	7/13/2021	0.60	\$ 451.25	\$ 270.75	Participate in virtual meeting with Ankura team members to discuss 07/13's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Ishak, Christine	7/13/2021	0.60	\$ 380.00	\$ 228.00	Participate in virtual meeting with Ankura team members to discuss 07/13's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
Outside PR	208	Butler, Charles	7/13/2021	0.60	\$ 451.25	\$ 270.75	Participate in virtual meeting with Ankura team members to discuss 07/13's updates and to-dos related to the Transportation Reform Implementation engagement for the government of Puerto Rico.
PR	201	Sekhar, Nikhil	7/13/2021	0.30	\$ 371.00	\$ 111.30	Prepare analysis to determine impact of pension freeze and cuts to 2021 Commonwealth Certified Fiscal Plan projections.
PR	54	Giese, Michael	7/13/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	201	Feldman, Robert	7/13/2021	1.10	\$ 525.00	\$ 577.50	Prepare pension adjustments for the pension freeze, pension cuts and social security as part of the illustrative cash roll-forward analysis as requested by representatives from AAFAF.
Outside PR	208	Ishak, Christine	7/13/2021	1.10	\$ 380.00	\$ 418.00	Review correspondence from Ankura team members, including C. Butler (ACG), regarding next steps related to the Transportation Reform Implementation engagement for Puerto Rico.
Outside PR	25	Parker, Christine	7/13/2021	1.20	\$ 200.00	\$ 240.00	Update Exhibit C with time entries submitted for the period 7/1/21 - 7/10/21 for inclusion in the July 2021 monthly fee statement.
PR	25	Giese, Michael	7/13/2021	1.20	\$ 413.00	\$ 495.60	Continue to prepare the June fee statement.
PR	201	Sekhar, Nikhil	7/13/2021	1.20	\$ 371.00	\$ 445.20	Perform diligence on unpaid and accrued interest on PBA bonds as requested by R. Holm (OMM).
PR	201	Feldman, Robert	7/13/2021	1.20	\$ 525.00	\$ 630.00	Prepare a detailed breakout of the SUT contingent value instrument as part of the illustrative cash roll-forward analysis as requested by representatives from AAFAF.
PR	201	Barrett, Dennis	7/13/2021	1.20	\$ 850.00	\$ 1,020.00	Participate in discussion with representatives from O'Melveny & Myers regarding pensioner treatment under the plan, pension reform and potential alternatives.
PR	25	Giese, Michael	7/13/2021	1.40	\$ 413.00	\$ 578.20	Prepare the June fee statement.
Outside PR	25	Parker, Christine	7/13/2021	1.50	\$ 200.00	\$ 300.00	Review Exhibit C time descriptions submitted for the period 7/1/21 - 7/10/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	208	Leon, Daniel	7/13/2021	1.50	\$ 308.75	\$ 463.13	Develop draft project work plan for HTA Transportation Reform workstreams per the HTA Fiscal Plan and the FOMB CFP for review by C. Butler (ACG).
PR	201	Sekhar, Nikhil	7/13/2021	1.60	\$ 371.00	\$ 593.60	Prepare analysis to illustrate monthly impact of additional Medicaid funding for 5-year projection period.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Feldman, Robert	7/13/2021	1.90	\$	\$ 525.00	\$ 997.50 Prepare illustrative cash roll-forward analysis showing cash flows pursuant to the Fiscal Plan and other various cash flow related items as requested by representatives from AAFAF.
Outside PR	208	Butler, Charles	7/13/2021	2.00	\$	\$ 451.25	\$ 902.50 Conduct analysis of Transportation Reform documents to prepare for upcoming Public Works interviews and build work plan.
PR	201	Sekhar, Nikhil	7/13/2021	2.10	\$	\$ 371.00	\$ 779.10 Prepare impacts of various Fiscal Plan scenarios as part of the Plan of Adjustment cash roll forward scenario analysis.
PR	201	Battle, Juan Carlos	7/14/2021	1.50	\$	\$ 684.00	\$ 1,026.00 Participate on disclosure statement hearing as requested by AAFAF (partial).
PR	201	Sekhar, Nikhil	7/14/2021	3.20	\$	\$ 371.00	\$ 1,187.20 Participate on disclosure statement hearing as requested by AAFAF.
PR	201	Feldman, Robert	7/14/2021	3.20	\$	\$ 525.00	\$ 1,680.00 Participate on disclosure statement hearing as requested by AAFAF.
PR	201	Giese, Michael	7/14/2021	3.20	\$	\$ 413.00	\$ 1,321.60 Participate on disclosure statement hearing as requested by AAFAF.
PR	201	Barrett, Dennis	7/14/2021	3.20	\$	\$ 850.00	\$ 2,720.00 Participate on disclosure statement hearing as requested by AAFAF.
PR	201	Battle, Fernando	7/14/2021	0.20	\$	\$ 917.00	\$ 183.40 Participate on call with D. Barrett (ACG) to discuss terms of the AMBAC settlement.
PR	201	Barrett, Dennis	7/14/2021	0.20	\$	\$ 850.00	\$ 170.00 Participate on call with F. Battle (ACG) to discuss terms of the AMBAC settlement.
PR	201	Battle, Fernando	7/14/2021	0.20	\$	\$ 917.00	\$ 183.40 Participate on call with D. Barrett (ACG) to discuss the disclosure statement hearing.
PR	201	Barrett, Dennis	7/14/2021	0.20	\$	\$ 850.00	\$ 170.00 Participate on call with F. Battle (ACG) to discuss the disclosure statement hearing.
PR	201	Feldman, Robert	7/14/2021	0.50	\$	\$ 525.00	\$ 262.50 Participate on call with representatives from Ankura and Conway Mackenzie to discuss reconciliation of liquidity plan as part of the update to the cash bridge.
PR	201	Battle, Fernando	7/14/2021	0.50	\$	\$ 917.00	\$ 458.50 Participate on call with representatives from Ankura and Conway Mackenzie to discuss reconciliation of liquidity plan as part of the update to the cash bridge.
PR	201	Barrett, Dennis	7/14/2021	0.50	\$	\$ 850.00	\$ 425.00 Participate on call with representatives from Ankura and Conway Mackenzie to discuss reconciliation of liquidity plan as part of the update to the cash bridge.
PR	201	Barrett, Dennis	7/14/2021	0.20	\$	\$ 850.00	\$ 170.00 Review OMM presentation regarding alternative pension treatment.
PR	MA - 201	Battle, Fernando	7/14/2021	0.30	\$	\$ 917.00	\$ 275.10 Participate on call with C. Saavedra (AAFAF) to discuss the AMBAC settlement and modeling pension alternatives.
PR	201	Battle, Fernando	7/14/2021	0.30	\$	\$ 917.00	\$ 275.10 Review the Commonwealth Plan of Adjustment deal summary requested by AAFAF.
PR	201	Barrett, Dennis	7/14/2021	0.40	\$	\$ 850.00	\$ 340.00 Review Ambac counter to FOMB regarding PRIFA settlement.
PR	57	Giese, Michael	7/14/2021	0.50	\$	\$ 413.00	\$ 206.50 Perform upload of the PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
PR	54	Giese, Michael	7/14/2021	0.70	\$	\$ 413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	201	Sekhar, Nikhil	7/14/2021	0.70	\$	\$ 371.00	\$ 259.70 Review revised Fiscal Plan model for the July 2021 CBO macro update prepared by E. Forrest (DevTech) to incorporate into the cash roll forward analysis.
PR	201	Barrett, Dennis	7/14/2021	0.70	\$	\$ 850.00	\$ 595.00 Participate in follow-up discussion with M. Yassin (OMM) regarding possible framework for alternative pension treatment.
PR	201	Feldman, Robert	7/14/2021	0.80	\$	\$ 525.00	\$ 420.00 Prepare a detailed breakout of the run tax contingent value instrument as part of the illustrative cash roll-forward analysis as requested by representatives from AAFAF.
PR	201	Barrett, Dennis	7/14/2021	0.80	\$	\$ 850.00	\$ 680.00 Participate in discussion with M. Yassin (OMM) regarding possible framework for alternative pension treatment.
PR	201	Feldman, Robert	7/14/2021	1.00	\$	\$ 525.00	\$ 525.00 Prepare the Fiscal Plan cash flow adjustment for the revised July 2021 CBO forecast as part of the illustrative cash roll-forward analysis as requested by representatives from AAFAF.
PR	201	Feldman, Robert	7/14/2021	1.10	\$	\$ 525.00	\$ 577.50 Review, modify and provide comments to N. Sekhar (ACG) regarding the revised available cash presentation as requested by representatives from AAFAF.
PR	201	Sekhar, Nikhil	7/14/2021	1.30	\$	\$ 371.00	\$ 482.30 Revise cash bridge presentation to incorporate revised information received from Conway Mackenzie.
PR	MA - 201	Feldman, Robert	7/14/2021	1.80	\$	\$ 525.00	\$ 945.00 Perform financial modeling of the run tax contingent value instrument as requested by representatives from PJT Partners.
Outside PR	25	Parker, Christine	7/14/2021	2.00	\$	\$ 200.00	\$ 400.00 Review and revise Exhibit C time descriptions submitted for the period 7/1/21 - 7/10/21 for inclusion in the July 2021 monthly fee statement.
PR	201	Feldman, Robert	7/14/2021	2.40	\$	\$ 525.00	\$ 1,260.00 Prepare financial modeling of the pension trust fund contributions and withdrawals as part of the illustrative cash roll-forward analysis as requested by representatives from AAFAF.
Outside PR	201	Battle, Fernando	7/15/2021	0.20	\$	\$ 917.00	\$ 183.40 Participate on call with D. Barrett (ACG) to discuss the cash bridge update analysis.
Outside PR	201	Barrett, Dennis	7/15/2021	0.20	\$	\$ 850.00	\$ 170.00 Participate on call with F. Battle (ACG) to discuss cash bridge update analysis.
Outside PR	201	Battle, Fernando	7/15/2021	0.20	\$	\$ 917.00	\$ 183.40 Participate on call with D. Barrett (ACG) to discuss the pension reform forecast.
Outside PR	201	Barrett, Dennis	7/15/2021	0.20	\$	\$ 850.00	\$ 170.00 Participate on call with F. Battle (ACG) to discuss pension reform forecast.
PR	201	Feldman, Robert	7/15/2021	0.50	\$	\$ 525.00	\$ 262.50 Participate on call with D. Barrett (ACG) and J. Tirado (AAFAF) to discuss the available cash at the Commonwealth and future cash distributions.
Outside PR	201	Barrett, Dennis	7/15/2021	0.50	\$	\$ 850.00	\$ 425.00 Participate on call with R. Feldman (ACG) and J. Tirado (AAFAF) to discuss the available cash at the commonwealth and future cash distributions
PR	57	Giese, Michael	7/15/2021	0.10	\$	\$ 413.00	\$ 41.30 Perform upload of PREPA Certified Fiscal Plan to Datasite for L. Porter (ACG).
Outside PR	201	Battle, Fernando	7/15/2021	0.20	\$	\$ 917.00	\$ 183.40 Participate on call with D. Brownstein (Citi) to discuss inclusion of retail investors in the joinder process.
Outside PR	201	Battle, Fernando	7/15/2021	0.20	\$	\$ 917.00	\$ 183.40 Review summary for presubmission IRS conference as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	7/15/2021	0.30	\$	\$ 917.00	\$ 275.10 Participate on call with D. Brownstein (Citi) to discuss the disclosure statement hearing.
Outside PR	57	Battle, Fernando	7/15/2021	0.50	\$	\$ 917.00	\$ 458.50 Participate on call with D. Brownstein (Citi) to discuss the PREPA RSA and alternatives to demand protections.
PR	201	Feldman, Robert	7/15/2021	0.50	\$	\$ 525.00	\$ 262.50 Prepare financial modeling of the annual principal and interest payments included as part of the illustrative cash roll-forward analysis as requested by representatives from AAFAF.
PR	201	Sekhar, Nikhil	7/15/2021	0.60	\$	\$ 371.00	\$ 222.60 Review and provide comments to M. Giese (ACG) on debt service schedule for PBA QTCB bonds as requested by R. Holm (OMM).
PR	201	Giese, Michael	7/15/2021	0.60	\$	\$ 413.00	\$ 247.80 Prepare the scenario structure for the cash roll-forward analysis.
PR	54	Giese, Michael	7/15/2021	0.70	\$	\$ 413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	201	Sekhar, Nikhil	7/15/2021	0.80	\$	\$ 371.00	\$ 296.80 Perform diligence on accrued and unpaid interest for PBA claims as requested by R. Holm (OMM).
PR	201	Feldman, Robert	7/15/2021	0.90	\$	\$ 525.00	\$ 472.50 Modify the illustrative cash roll-forward analysis to include the latest available cash figures and detailed cash build up as part of the illustrative cash roll-forward analysis requested by representatives from AAFAF.
PR	201	Giese, Michael	7/15/2021	0.90	\$	\$ 413.00	\$ 371.70 Review the PBA claims analysis prepared by N. Sekhar (ACG).
PR	201	Giese, Michael	7/15/2021	1.80	\$	\$ 413.00	\$ 743.40 Prepare the quarterly debt schedule for the PBA QTCB Series R and Series T bonds.
PR	201	Sekhar, Nikhil	7/15/2021	2.30	\$	\$ 371.00	\$ 853.30 Perform financial modeling to incorporate Fiscal Plan scenarios into the cash roll forward analysis.
PR	201	Feldman, Robert	7/15/2021	2.80	\$	\$ 525.00	\$ 1,470.00 Prepare financial modeling of the pension trust fund contributions and withdrawals as part of the illustrative cash roll-forward analysis as requested by representatives from AAFAF.
Outside PR	201	Battle, Fernando	7/16/2021	1.20	\$	\$ 917.00	\$ 1,100.40 Participate on call with representatives from Ankura to discuss and review the draft cash roll-forward exercise requested by AAFAF.
Outside PR	201	Sekhar, Nikhil	7/16/2021	1.20	\$	\$ 371.00	\$ 445.20 Participate on call with representatives from Ankura to discuss and review the draft cash roll-forward exercise requested by AAFAF.
Outside PR	201	Giese, Michael	7/16/2021	1.20	\$	\$ 413.00	\$ 495.60 Participate on call with representatives from Ankura to discuss and review the draft cash roll-forward exercise requested by AAFAF.
Outside PR	201	Feldman, Robert	7/16/2021	1.20	\$	\$ 525.00	\$ 630.00 Participate on call with representatives from Ankura to discuss and review the draft cash roll-forward exercise requested by AAFAF.
Outside PR	201	Barrett, Dennis	7/16/2021	1.20	\$	\$ 850.00	\$ 1,020.00 Participate on call with representatives from Ankura to discuss and review the draft cash roll-forward exercise requested by AAFAF.
Outside PR	201	Battle, Fernando	7/16/2021	1.30	\$	\$ 917.00	\$ 1,192.10 Participate on call with representatives from Ankura and O'Melveny & Myers to discuss and review the draft cash roll-forward exercise requested by AAFAF.
Outside PR	201	Sekhar, Nikhil	7/16/2021	1.30	\$	\$ 371.00	\$ 482.30 Participate on call with representatives from Ankura and O'Melveny & Myers to discuss and review the draft cash roll-forward exercise requested by AAFAF.
Outside PR	201	Giese, Michael	7/16/2021	1.30	\$	\$ 413.00	\$ 536.90 Participate on call with representatives from Ankura and O'Melveny & Myers to discuss and review the draft cash roll-forward exercise requested by AAFAF.
Outside PR	201	Feldman, Robert	7/16/2021	1.30	\$	\$ 525.00	\$ 682.50 Participate on call with representatives from Ankura and O'Melveny & Myers to discuss and review the draft cash roll-forward exercise requested by AAFAF.
Outside PR	201	Barrett, Dennis	7/16/2021	1.30	\$	\$ 850.00	\$ 1,105.00 Participate on call with representatives from Ankura and O'Melveny & Myers to discuss and review the draft cash roll-forward exercise requested by AAFAF.
Outside PR	201	Sekhar, Nikhil	7/16/2021	0.60	\$	\$ 371.00	\$ 222.60 Participate on call with R. Feldman (ACG) to discuss the cash roll-forward analysis and presentation.
Outside PR	201	Feldman, Robert	7/16/2021	0.60	\$	\$ 525.00	\$ 315.00 Participate on call with N. Sekhar (ACG) to discuss the cash roll-forward analysis and presentation.
Outside PR	57	Battle, Fernando	7/16/2021	1.40	\$	\$ 917.00	\$ 1,283.80 Participate on call with representatives from O'Melveny & Myers, Proskauer and BRG to discuss claims reconciliation for PREPA.
Outside PR	57	Barrett, Dennis	7/16/2021	1.40	\$	\$ 850.00	\$ 1,190.00 Participate on call with representatives from O'Melveny & Myers, Proskauer and BRG to discuss claims reconciliation for PREPA.
Outside PR	57	Battle, Fernando	7/16/2021	0.60	\$	\$ 917.00	\$ 550.20 Review the PREPA claims reconciliation status update presentation prepared by BRG in preparation for conference call to discuss same with FOMB advisors.
Outside PR	201	Feldman, Robert	7/16/2021	0.60	\$	\$ 525.00	\$ 315.00 Review and provide comments to M. Giese (ACG) regarding the PBA QTCB claims analysis requested by representatives from O'Melveny & Myers.
Outside PR	57	Barrett, Dennis	7/16/2021	0.60	\$	\$ 850.00	\$ 510.00 Review BRG PREPA claims analysis in advance of call on the same.
Outside PR	54	Giese, Michael	7/16/2021	0.70	\$	\$ 413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	7/16/2021	0.80	\$	\$ 525.00	\$ 420.00 Prepare one-page 10-year, 20-year and 30-year outputs for each of the illustrative scenarios as part of the cash roll-forward scenario analysis requested by representatives O'Melveny & Myers and AAFAF.
Outside PR	201	Giese, Michael	7/16/2021	0.80	\$	\$ 413.00	\$ 330.40 Prepare the quarterly debt schedule for the PBA QTCB Series R and Series T bonds.
Outside PR	201	Feldman, Robert	7/16/2021	1.00	\$	\$ 525.00	\$ 525.00 Modify the one-page memorandum reflecting the feasibility of the Commonwealth Plan of Adjustment as requested by representatives from AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Sekhar, Nikhil	7/16/2021	1.20	\$ 371.00	\$ 445.20	Continue to perform financial modeling for Fiscal Plan scenarios in the cash roll-forward analysis.
Outside PR	201	Sekhar, Nikhil	7/16/2021	1.20	\$ 371.00	\$ 445.20	Continue to prepare presentation to illustrate impact of Fiscal Plan scenarios in the cash roll-forward analysis as requested by representatives from AAFAF.
Outside PR	201	Feldman, Robert	7/16/2021	1.20	\$ 525.00	\$ 630.00	Prepare summary matrix showing the ending cash balance for various scenarios as part of the cash roll-forward scenario analysis requested by representatives O'Melveny & Myers and AAFAF.
Outside PR	201	Sekhar, Nikhil	7/16/2021	1.80	\$ 371.00	\$ 667.80	Prepare presentation to illustrate impact of Fiscal Plan scenarios in the cash roll forward analysis as requested by representatives from AAFAF.
Outside PR	201	Sekhar, Nikhil	7/18/2021	0.40	\$ 371.00	\$ 148.40	Review and revise the cash roll forward analysis to incorporate additional Fiscal Plan scenario to be included in presentation requested by AAFAF.
Outside PR	201	Battle, Fernando	7/18/2021	0.40	\$ 917.00	\$ 366.80	Review presentation related to the updated pension strategy prepared by representatives from O'Melveny & Myers in preparation for conference call with C. Saavedra (AAFAF).
Outside PR	201	Giese, Michael	7/18/2021	0.60	\$ 413.00	\$ 247.80	Prepare additional schedules for the PBA IRS QTCB bonds based on comments received from R. Feldman (ACG).
Outside PR	201	Feldman, Robert	7/18/2021	1.10	\$ 525.00	\$ 577.50	Review and provide comments to N. Sekhar (ACG) regarding the cash roll forward scenario analysis requested by representatives from O'Melveny & Myers and AAFAF.
Outside PR	201	Giese, Michael	7/18/2021	1.20	\$ 413.00	\$ 495.60	Update the PBA IRS QTCB quarterly schedules based on comments received from R. Feldman (ACG).
Outside PR	201	Barrett, Dennis	7/18/2021	1.30	\$ 850.00	\$ 1,105.00	Compare POA cash bridge figures for non-TSA accounts to current balances to understand if upside/downside exists.
Outside PR	201	Giese, Michael	7/18/2021	1.40	\$ 413.00	\$ 578.20	Prepare the PBA QTCB quarterly missed payments and debt service schedules.
Outside PR	201	Sekhar, Nikhil	7/18/2021	1.50	\$ 371.00	\$ 556.50	Review and revise the cash roll forward presentation to incorporate comments received from R. Feldman (ACG).
Outside PR	201	Feldman, Robert	7/18/2021	2.20	\$ 525.00	\$ 1,155.00	Prepare summary of annual and quarterly interest, missed payment schedule and quarterly total debt service for the PBA QTCB bonds as requested by representatives from O'Melveny & Myers.
Outside PR	201	Battle, Fernando	7/19/2021	1.30	\$ 917.00	\$ 1,192.10	Participate on call with C. Saavedra (AAFAF) and representatives from Ankura and O'Melveny & Myers to discuss the Fiscal Plan scenario analysis and Plan of Adjustment disclosure statement.
Outside PR	201	Feldman, Robert	7/19/2021	1.30	\$ 525.00	\$ 682.50	Participate on call with C. Saavedra (AAFAF) and representatives from Ankura and O'Melveny & Myers to discuss the Fiscal Plan scenario analysis and Plan of Adjustment disclosure statement.
Outside PR	201	Sekhar, Nikhil	7/19/2021	1.30	\$ 371.00	\$ 482.30	Participate on call with C. Saavedra (AAFAF) and representatives from Ankura and O'Melveny & Myers to discuss the Fiscal Plan scenario analysis and Plan of Adjustment disclosure statement.
Outside PR	201	Barrett, Dennis	7/19/2021	1.30	\$ 850.00	\$ 1,105.00	Participate on call with C. Saavedra (AAFAF) and representatives from Ankura and O'Melveny & Myers to discuss the Fiscal Plan scenario analysis and Plan of Adjustment disclosure statement.
Outside PR	201	Sekhar, Nikhil	7/19/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) to discuss pension expenses in the cash roll-forward analysis.
Outside PR	201	Feldman, Robert	7/19/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with N. Sekhar (ACG) to discuss pension expenses in the cash roll-forward analysis.
Outside PR	MA - 201	Sekhar, Nikhil	7/19/2021	0.60	\$ 371.00	\$ 222.60	Participate on call with representatives from Ankura and Conway Mackenzie to discuss PRIFA rum tax contingent value instrument language.
Outside PR	MA - 201	Feldman, Robert	7/19/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with representatives from Ankura and Conway Mackenzie to discuss PRIFA rum tax contingent value instrument language.
Outside PR	MA - 201	Barrett, Dennis	7/19/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from Ankura and Conway Mackenzie to discuss PRIFA rum tax contingent value instrument language.
Outside PR	MA - 201	Battle, Fernando	7/19/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) to discuss terms of the rum tax contingent value instrument included in term sheet prepared by representatives from PJT Partners.
Outside PR	MA - 201	Barrett, Dennis	7/19/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) to discuss terms of the rum tax contingent value instrument included in term sheet prepared by representatives from PJT Partners.
Outside PR	MA - 201	Battle, Fernando	7/19/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) to discuss the rum tax contingent value instrument terms related to payment mechanism.
Outside PR	MA - 201	Barrett, Dennis	7/19/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) to discuss the rum tax contingent value instrument terms related to payment mechanism.
Outside PR	MA - 201	Battle, Fernando	7/19/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives of Ankura, O'Melveny & Myers, Nixon and PMA to discuss responses to the Oversight Board regarding implementation of the PRIFA and CCDA plan of adjustment (partial).
Outside PR	MA - 201	Feldman, Robert	7/19/2021	0.80	\$ 525.00	\$ 420.00	Participate on call with representatives of Ankura, O'Melveny & Myers, Nixon and PMA to discuss responses to the Oversight Board regarding implementation of the PRIFA and CCDA plan of adjustment.
Outside PR	MA - 201	Barrett, Dennis	7/19/2021	0.80	\$ 850.00	\$ 680.00	Participate on call with representatives of Ankura, O'Melveny & Myers, Nixon and PMA to discuss responses to the Oversight Board regarding implementation of the PRIFA and CCDA plan of adjustment.
PR	MA - 201	Battle, Juan Carlos	7/19/2021	0.60	\$ 684.00	\$ 410.40	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Citi, PJT Partners and Proskauer to discuss next steps regarding implementation of the PRIFA and CCDA Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	7/19/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Citi, PJT Partners and Proskauer to discuss next steps regarding implementation of the PRIFA and CCDA Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	7/19/2021	0.60	\$ 917.00	\$ 550.20	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Citi, PJT Partners and Proskauer to discuss next steps regarding implementation of the PRIFA and CCDA Plan of Adjustment.
Outside PR	MA - 201	Barrett, Dennis	7/19/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Citi, PJT Partners and Proskauer to discuss next steps regarding implementation of the PRIFA and CCDA Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	7/19/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with D. Brownstein (Citi) to discuss mechanics of payment of the rum tax contingent value instrument.
Outside PR	MA - 201	Battle, Fernando	7/19/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with D. Brownstein (Citi) to discuss structure of the PRIFA Rum CVI payment.
Outside PR	MA - 201	Feldman, Robert	7/19/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with representatives from Conway Mackenzie to discuss the government advisor comments to the PRIFA rum tax settlement summary.
Outside PR	201	Battle, Fernando	7/19/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with V. Wong (NP) to discuss items to include in the Commonwealth Plan of Adjustment RFP.
Outside PR	MA - 201	Battle, Fernando	7/19/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with C. Saavedra (AAFAF) to discuss mechanics of payment of the PRIFA rum tax contingent value instrument.
Outside PR	201	Feldman, Robert	7/19/2021	0.40	\$ 525.00	\$ 210.00	Correspond with representatives from Ankura, O'Melveny & Myers, and DLA Piper regarding the PBA QTCB tax refund analysis.
Outside PR	201	Sekhar, Nikhil	7/19/2021	0.50	\$ 371.00	\$ 185.50	Perform financial modeling to incorporate alternative pension expense scenario in cash roll forward analysis.
Outside PR	MA - 201	Battle, Fernando	7/19/2021	0.50	\$ 917.00	\$ 458.50	Prepare RFP related to the Commonwealth Plan of Adjustment securities.
Outside PR	201	Barrett, Dennis	7/19/2021	0.50	\$ 850.00	\$ 425.00	Review PRIFA settlement summary and markup.
Outside PR	54	Giese, Michael	7/19/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	MA - 201	Feldman, Robert	7/19/2021	0.70	\$ 525.00	\$ 367.50	Modify the illustrative cash roll-forward analysis to include alternative scenarios regarding pensioner treatment and the PRIFA rum tax contingent value instrument as part of the illustrative cash roll-forward analysis requested by representatives from AAFAF.
Outside PR	MA - 201	Battle, Fernando	7/19/2021	0.80	\$ 917.00	\$ 733.60	Review PRIFA PSA settlement summary and rum producer contract to ensure waterfall is correct.
Outside PR	MA - 201	Feldman, Robert	7/19/2021	1.30	\$ 525.00	\$ 682.50	Prepare red line edits to the PRIFA rum tax settlement summary provided by representatives from PJT Partners as requested by representatives from AAFAF.
Outside PR	MA - 201	Feldman, Robert	7/20/2021	0.90	\$ 525.00	\$ 472.50	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez and Ankura to discuss implementation of the PRIFA settlement.
PR	MA - 201	Battle, Juan Carlos	7/20/2021	0.90	\$ 684.00	\$ 615.60	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez and Ankura to discuss implementation of the PRIFA settlement.
Outside PR	MA - 201	Battle, Fernando	7/20/2021	0.90	\$ 917.00	\$ 825.30	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez and Ankura to discuss implementation of the PRIFA settlement.
Outside PR	MA - 201	Barrett, Dennis	7/20/2021	0.90	\$ 850.00	\$ 765.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez and Ankura to discuss implementation of the PRIFA settlement.
Outside PR	MA - 201	Battle, Fernando	7/20/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss calculation of payment of rum producer incentive as part of review of the rum tax contingent value instrument settlement summary.
Outside PR	MA - 201	Feldman, Robert	7/20/2021	0.10	\$ 525.00	\$ 52.50	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss calculation of payment of rum producer incentive as part of review of the rum tax contingent value instrument settlement summary.
Outside PR	MA - 201	Barrett, Dennis	7/20/2021	0.10	\$ 850.00	\$ 85.00	Participate in conference call with F. Battle (ACG) and R. Feldman (ACG) to discuss calculation of payment of rum producer incentive as part of review of Rum Tax CVI settlement summary.
PR	MA - 201	Battle, Juan Carlos	7/20/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with representatives from Proskauer, Citigroup, PJT Partners, O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez and Ankura to discuss mechanisms to implement PRIFA and CCDA debt restructuring transactions.
Outside PR	MA - 201	Battle, Fernando	7/20/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with representatives from Proskauer, Citigroup, PJT Partners, O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez and Ankura to discuss mechanisms to implement PRIFA and CCDA debt restructuring transactions.
Outside PR	MA - 201	Feldman, Robert	7/20/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with representatives from Proskauer, Citigroup, PJT Partners, O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez and Ankura to discuss mechanisms to implement PRIFA and CCDA debt restructuring transactions.
Outside PR	MA - 201	Barrett, Dennis	7/20/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with representatives from Proskauer, Citigroup, PJT Partners, O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez and Ankura to discuss mechanisms to implement PRIFA and CCDA debt restructuring transactions.
Outside PR	MA - 201	Battle, Fernando	7/20/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with representatives from PJT Partners, Ankura and Conway Mackenzie to discuss the government advisor comments to the PRIFA rum tax settlement summary (partial).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 201	Feldman, Robert	7/20/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with representatives from PJT Partners, Ankura and Conway Mackenzie to discuss the government advisor comments to the PRIFA rum tax settlement summary.
Outside PR	MA - 201	Barrett, Dennis	7/20/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from PJT Partners, Ankura and Conway Mackenzie to discuss the government advisor comments to the PRIFA rum tax settlement summary.
Outside PR	MA - 201	Feldman, Robert	7/20/2021	0.20	\$ 525.00	\$ 105.00	Participate on follow-up call with representatives from Ankura and Conway Mackenzie to discuss the outstanding requests regarding the PRIFA rum tax settlement summary.
Outside PR	MA - 201	Barrett, Dennis	7/20/2021	0.20	\$ 850.00	\$ 170.00	Participate on follow-up call with representatives from Ankura and Conway Mackenzie to discuss the outstanding requests regarding the PRIFA rum tax settlement summary.
Outside PR	MA - 201	Battle, Fernando	7/20/2021	0.20	\$ 917.00	\$ 183.40	Review risk factors related to legislative action prepared by FOMB advisors to be included in the disclosure statement.
Outside PR	201	Battle, Fernando	7/20/2021	0.20	\$ 917.00	\$ 183.40	Review changes to the PRIFA PSA Settlement summary.
Outside PR	201	Feldman, Robert	7/20/2021	0.40	\$ 525.00	\$ 210.00	Revise the monoline summary holdings summary schedule to include additional information as requested by M. Kremer (OMM).
Outside PR	201	Giese, Michael	7/20/2021	0.40	\$ 413.00	\$ 165.20	Prepare PBA QTCB bond accrued interest based on dates discussed on call with representatives from O'Melveny & Myers.
Outside PR	54	Giese, Michael	7/20/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	MA - 201	Feldman, Robert	7/20/2021	1.50	\$ 525.00	\$ 787.50	Prepare alternative definitions regarding the actual collections of rum taxes to include as part of the PRIFA rum tax settlement summary.
Outside PR	201	Feldman, Robert	7/20/2021	1.60	\$ 525.00	\$ 840.00	Prepare analysis showing the incremental accrued interest beyond the PBA petition date under various illustrative scenarios as part of the PBA QTCB tax refund analysis as requested by representatives from O'Melveny & Myers.
Outside PR	201	Battle, Fernando	7/21/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) and D. Brownstein (Citi) to discuss RFP for dealer management services for the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	7/21/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) and D. Brownstein (Citi) to discuss RFP for dealer management services for the Commonwealth Plan of Adjustment.
Outside PR	57	Giese, Michael	7/21/2021	0.20	\$ 413.00	\$ 82.60	Perform upload of PREPA monthly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Feldman, Robert	7/21/2021	0.30	\$ 525.00	\$ 157.50	Prepare responses to questions posed by R. Hold (OMM) regarding the illustrative PBA QTCB scenarios.
Outside PR	201	Battle, Fernando	7/21/2021	0.30	\$ 917.00	\$ 275.10	Review risk factors related to legislative action to be included in the disclosure statement prepared by representatives from Proskauer.
Outside PR	201	Giese, Michael	7/21/2021	0.30	\$ 413.00	\$ 123.90	Prepare and send PBA QTCB Series R and T official statements for R. Feldman (ACG).
Outside PR	201	Giese, Michael	7/21/2021	0.30	\$ 413.00	\$ 123.90	Review and verify PBA IRS QTCB schedules before sending final version to representatives from O'Melveny & Myers.
Outside PR	MA - 201	Battle, Fernando	7/21/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Brownstein (Citi) to discuss requirements for a dealer manager for the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	7/21/2021	0.40	\$ 917.00	\$ 366.80	Review letter to FOMB related to additional disclosures required by the Title III court.
Outside PR	57	Giese, Michael	7/21/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Barrett, Dennis	7/21/2021	0.60	\$ 850.00	\$ 510.00	Review analysis of QTCB bonds for purposes of formulating potential settlements with the IRS regarding interest subsidies.
Outside PR	54	Giese, Michael	7/21/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	MA - 201	Feldman, Robert	7/21/2021	1.20	\$ 525.00	\$ 630.00	Prepare edits to the revised PRIFA rum settlement summary as requested by representatives from AAFAF and the Oversight Board.
Outside PR	201	Feldman, Robert	7/21/2021	1.70	\$ 525.00	\$ 892.50	Prepare analysis showing three illustrative scenarios of pre-petition interest and post petition interest for the Series R and Series T QTCB bonds as part of the PBA QTCB tax refund analysis as requested by representatives from O'Melveny & Myers, Nixon Peabody and DLA Piper.
Outside PR	25	Parker, Christine	7/21/2021	1.80	\$ 200.00	\$ 360.00	Review Exhibit C time descriptions submitted for the period 7/11/21 - 7/17/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	201	Feldman, Robert	7/21/2021	1.90	\$ 525.00	\$ 997.50	Prepare analysis showing the pre-petition interest for the Series R and Series T QTCB bonds as part of the PBA QTCB tax refund analysis as requested by representatives from O'Melveny & Myers.
Outside PR	MA - 201	Battle, Fernando	7/21/2021	1.90	\$ 917.00	\$ 1,742.30	Prepare draft of RFP for consent solicitation, tender and exchange for the Commonwealth Plan of Adjustment.
Outside PR	25	Barrett, Dennis	7/21/2021	3.50	\$ 850.00	\$ 2,975.00	Review and edit the June fee statement time detail.
Outside PR	201	Sekhar, Nikhil	7/22/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss GO/PBA claims and CUSIPs.
Outside PR	201	Giese, Michael	7/22/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) and N. Sekhar (ACG) to discuss GO/PBA claims and CUSIPs.
Outside PR	201	Feldman, Robert	7/22/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with N. Sekhar (ACG) and M. Giese (ACG) to discuss GO/PBA claims and CUSIPs.
Outside PR	208	Sekhar, Nikhil	7/22/2021	0.20	\$ 371.00	\$ 74.20	Participate in discussion with M. Giese (ACG) to verify FY22 toll increases as requested by R. Flanagan (ACG).
Outside PR	208	Giese, Michael	7/22/2021	0.20	\$ 413.00	\$ 82.60	Participate in discussion with N. Sekhar (ACG) to verify FY22 toll increases as requested by R. Flanagan (ACG).
Outside PR	201	Sekhar, Nikhil	7/22/2021	0.20	\$ 371.00	\$ 74.20	Participate on call with R. Feldman (ACG) to discuss GO/PBA claims and CUSIPs.
Outside PR	201	Feldman, Robert	7/22/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with N. Sekhar (ACG) to discuss GO/PBA claims and CUSIPs.
Outside PR	MA - 201	Battle, Fernando	7/22/2021	0.90	\$ 917.00	\$ 825.30	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss required providers for execution of the GO Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	7/22/2021	0.90	\$ 525.00	\$ 472.50	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss required providers for execution of the GO Plan of Adjustment.
PR	MA - 201	Battle, Juan Carlos	7/22/2021	0.90	\$ 684.00	\$ 615.60	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss required providers for execution of the GO Plan of Adjustment.
Outside PR	MA - 201	Barrett, Dennis	7/22/2021	0.90	\$ 850.00	\$ 765.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss required providers for execution of the GO Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	7/22/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers, Nixon Peabody, and Ankura to discuss implementation of the PRIFA settlement.
Outside PR	MA - 201	Barrett, Dennis	7/22/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers, Nixon Peabody, and Ankura to discuss implementation of the PRIFA settlement.
Outside PR	MA - 201	Battle, Fernando	7/22/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with M. Rapaport (NP), V. Wong (NP), and D. Barrett (ACG) to discuss tax opinion assuming no legislation for GO bonds in the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Barrett, Dennis	7/22/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with M. Rapaport (NP), V. Wong (NP), and F. Battle (ACG) to discuss tax opinion assuming no legislation for GO bonds in the Commonwealth Plan of Adjustment.
Outside PR	208	Sekhar, Nikhil	7/22/2021	0.20	\$ 371.00	\$ 74.20	Perform diligence on impact of HTA roll road increases in the 2021 Certified Fiscal Plan as requested by R. Flanagan (ACG).
Outside PR	57	Battle, Fernando	7/22/2021	0.30	\$ 917.00	\$ 275.10	Review and provide comments to script for the PREPA monthly creditor call.
Outside PR	201	Barrett, Dennis	7/22/2021	0.60	\$ 850.00	\$ 510.00	Review PRIFA PSA.
Outside PR	54	Giese, Michael	7/22/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	7/22/2021	0.70	\$ 525.00	\$ 367.50	Prepare analysis showing the breakout of GO and PBA outstanding principal, accrued interest and total claim as requested by representatives from Nixon Peabody.
Outside PR	201	Battle, Fernando	7/22/2021	0.70	\$ 917.00	\$ 641.90	Review and provide comments to the PRIFA Plan Support Agreement prepared by FOMB.
Outside PR	201	Barrett, Dennis	7/22/2021	0.70	\$ 850.00	\$ 595.00	Participate on calls with M. DiConza (OMM) regarding potential settlement with IRS regarding the QTCB bonds.
Outside PR	201	Feldman, Robert	7/22/2021	0.80	\$ 525.00	\$ 420.00	Prepare analysis on the insured CUSIPs included in the PSA and responses to questions on CUSIP discrepancies as requested by representatives from Nixon Peabody.
Outside PR	201	Sekhar, Nikhil	7/22/2021	1.60	\$ 371.00	\$ 593.60	Perform analysis to illustrate variances in CUSIP data provided by Citi as requested by representatives from Nixon Peabody.
Outside PR	201	Sekhar, Nikhil	7/22/2021	1.80	\$ 371.00	\$ 667.80	Perform analysis to illustrate principal and interest for GO and PBA creditors as requested by representatives from Nixon Peabody.
Outside PR	MA - 201	Feldman, Robert	7/23/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) to discuss the analysis on the constitutional debt limit.
Outside PR	MA - 201	Barrett, Dennis	7/23/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with R. Feldman (ACG) to discuss the analysis on the constitutional debt limit.
Outside PR	201	Battle, Fernando	7/23/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with A. Billoch (PMA) and D. Barrett (ACG) to discuss proposed changes to the PRIFA PSA.
Outside PR	201	Barrett, Dennis	7/23/2021	0.20	\$ 850.00	\$ 170.00	Participate in conference call with A. Billoch (PMA) and F. Battle (ACG) to discuss proposed changes to PRIFA PSA.
Outside PR	57	Battle, Fernando	7/23/2021	0.50	\$ 917.00	\$ 458.50	Participate on the monthly PREPA creditor call.
Outside PR	57	Barrett, Dennis	7/23/2021	0.50	\$ 850.00	\$ 425.00	Participate on the monthly PREPA creditor call.
Outside PR	201	Feldman, Robert	7/23/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) to discuss the analysis on the insured CUSIPs as requested by representatives from Nixon Peabody.
Outside PR	201	Barrett, Dennis	7/23/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with R. Feldman (ACG) to discuss the analysis on the insured CUSIPs as requested by representatives from Nixon Peabody.
Outside PR	MA - 201	Battle, Fernando	7/23/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) to discuss the rum tax contingent value instrument structure.
Outside PR	MA - 201	Barrett, Dennis	7/23/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) to discuss the rum tax contingent value instrument structure.
Outside PR	MA - 201	Battle, Fernando	7/23/2021	1.00	\$ 917.00	\$ 917.00	Participate on call with M. Yassin (OMM), V. Wong (NP), D. Barrett (ACG) and D. Brownstein (Citi) to discuss structure of the rum tax contingent value instrument.
Outside PR	MA - 201	Barrett, Dennis	7/23/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with M. Yassin (OMM), V. Wong (NP), F. Battle (ACG) and D. Brownstein (Citi) to discuss structure of the rum tax contingent value instrument.
Outside PR	57	Giese, Michael	7/23/2021	0.20	\$ 413.00	\$ 82.60	Perform upload of PREPA file prepared by O'Melveny & Myers to Datasite.
Outside PR	MA - 201	Feldman, Robert	7/23/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with A. Vazquez (PMA) to discuss the PRIFA rum contingent value instrument mechanics.
Outside PR	201	Giese, Michael	7/23/2021	0.30	\$ 413.00	\$ 123.90	Verify the insurance status of certain GO/PBA CUSIPs based on monoline publicly available databases.
Outside PR	201	Feldman, Robert	7/23/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with J. Castiglioni (Citi) regarding the analysis on the insured CUSIPs as requested by representatives from Nixon Peabody.
Outside PR	201	Feldman, Robert	7/23/2021	0.50	\$ 525.00	\$ 262.50	Modify analysis on the insured CUSIPs included in the PSA based on discussions with Citi as requested by representatives from Nixon Peabody.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	7/23/2021	0.50	\$ 917.00	\$ 458.50	Review and provide comments to the fifth amended plan without CCDA bonds.
Outside PR	54	Giese, Michael	7/23/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	7/23/2021	0.70	\$ 917.00	\$ 641.90	Review and provide comments to the PRIFA Plan Support Agreement prepared by FOMB.
Outside PR	201	Barrett, Dennis	7/23/2021	1.00	\$ 850.00	\$ 850.00	Review latest turn of amended POA.
Outside PR	201	Sekhar, Nikhil	7/23/2021	1.50	\$ 371.00	\$ 556.50	Continue to perform diligence on principal and interest for GO and PBA creditors as requested by representatives from Nixon Peabody.
Outside PR	MA - 201	Feldman, Robert	7/23/2021	2.10	\$ 525.00	\$ 1,102.50	Prepare analysis on the constitutional debt limit including debt service and contingent value instrument payouts as requested by D. Barrett (ACG).
Outside PR	201	Battle, Fernando	7/24/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with H. Negroni (Foundation) to discuss status of the Commonwealth Plan of Adjustment process.
Outside PR	201	Battle, Fernando	7/24/2021	0.50	\$ 917.00	\$ 458.50	Review the Sixth Amended plan without CCDA bonds as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	7/25/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with D. Brownstein (Citi) to discuss inclusion of retail holders in the joinder process.
Outside PR	MA - 201	Feldman, Robert	7/25/2021	0.30	\$ 525.00	\$ 157.50	Review and provide comments to A. Midha (PJT) regarding the latest PRIFA rum tax settlement summary.
Outside PR	MA - 201	Feldman, Robert	7/25/2021	0.30	\$ 525.00	\$ 157.50	Prepare responses to F. Battle (ACG) regarding the rum producer incentive payments included in the PRIFA rum tax settlement summary.
Outside PR	201	Battle, Fernando	7/25/2021	0.50	\$ 917.00	\$ 458.50	Review and provide comments to Exchange Opportunity notice related to uninsured bonds of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	7/25/2021	0.60	\$ 850.00	\$ 510.00	Continue reviewing latest turn of amended POA.
Outside PR	201	Battle, Fernando	7/25/2021	1.20	\$ 917.00	\$ 1,100.40	Review and provide comments to the Sixth Amended Plan of Adjustment.
Outside PR	201	Feldman, Robert	7/26/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss cash accounts related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Fernando	7/26/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss cash accounts related to the Commonwealth Plan of Adjustment.
PR	201	Barrett, Dennis	7/26/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss cash accounts related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Fernando	7/26/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Barrett (ACG) to discuss movement of cash needed for the Commonwealth Plan of Adjustment.
PR	201	Barrett, Dennis	7/26/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with F. Battle (ACG) to discuss movement of cash needed for the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	7/26/2021	0.50	\$ 525.00	\$ 262.50	Review and analyze CUSIP exchange notice for general obligation bonds.
Outside PR	MA - 201	Feldman, Robert	7/26/2021	0.50	\$ 525.00	\$ 262.50	Research historical language related to the PRIDCO rum tax waterfall distributions as part of the PRIFA rum tax waterfall as requested by representatives from PJT Partners.
Outside PR	201	Feldman, Robert	7/26/2021	0.60	\$ 525.00	\$ 315.00	Review and provide comments to N. Sekhar (ACG) regarding the outstanding questions on the breakout of outstanding principal and accrued interest for general obligation and PBA claims.
PR	201	Battle, Juan Carlos	7/26/2021	0.60	\$ 684.00	\$ 410.40	Participate on call with C. Piñero (RBC) to discuss status of GO restructuring and timeline for Plan of Adjustment and potential need for investment banking services.
Outside PR	54	Giese, Michael	7/26/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	201	Barrett, Dennis	7/26/2021	3.10	\$ 850.00	\$ 2,635.00	Compare POA recoveries between financial creditors and pensioners when factoring in prior cuts, freeze and current cuts and review feasibility scenarios.
Outside PR	201	Sekhar, Nikhil	7/27/2021	0.60	\$ 371.00	\$ 222.60	Participate on call with R. Feldman (ACG) to discuss the cash roll-forward forecast.
Outside PR	201	Feldman, Robert	7/27/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with N. Sekhar (ACG) to discuss the cash roll-forward forecast.
Outside PR	MA - 201	Feldman, Robert	7/27/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Citi, PJT Partners and Proskauer to discuss implementation of the PRIFA settlement.
PR	MA - 201	Battle, Fernando	7/27/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Citi, PJT Partners and Proskauer to discuss implementation of the PRIFA settlement.
PR	MA - 201	Battle, Juan Carlos	7/27/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Citi, PJT Partners and Proskauer to discuss implementation of the PRIFA settlement.
PR	MA - 201	Barrett, Dennis	7/27/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody, Citi, PJT Partners and Proskauer to discuss implementation of the PRIFA settlement.
Outside PR	201	Feldman, Robert	7/27/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) to discuss the financial modeling of the Act 1 and Act 447 pension initiative as part of the government proposal scenario requested by C. Saavedra (AAFAF).
PR	201	Barrett, Dennis	7/27/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with R. Feldman (ACG) to discuss the financial modeling of the Act 1 and Act 447 pension initiative as part of the government proposal scenario requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	7/27/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) to discuss alternative cash roll forward scenario to include as part of the government proposal presentation requested by C. Saavedra (AAFAF).
PR	201	Barrett, Dennis	7/27/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with R. Feldman (ACG) to discuss alternative cash roll forward scenario to include as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	7/27/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with D. Barrett (ACG) to discuss alternative cash roll forward scenario to include as part of the government proposal presentation requested by C. Saavedra (AAFAF).
PR	201	Barrett, Dennis	7/27/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with R. Feldman (ACG) to discuss the financial modeling of the Act 1 and Act 447 pension initiative as part of the government proposal scenario requested by C. Saavedra (AAFAF).
PR	201	Battle, Fernando	7/27/2021	2.50	\$ 917.00	\$ 2,292.50	Participate in meeting with representatives from AAFAF and O'Melveny & Myers to discuss open items related to the Commonwealth Plan of Adjustment including pension strategy.
PR	201	Barrett, Dennis	7/27/2021	2.50	\$ 850.00	\$ 2,125.00	Participate in meeting with representatives from AAFAF and O'Melveny & Myers to discuss open items related to the Commonwealth Plan of Adjustment including pension strategy.
PR	201	Battle, Fernando	7/27/2021	1.00	\$ 917.00	\$ 917.00	Participate on call with representatives from O'Melveny & Myers to discuss legislation related issues for issuance of bonds under the Commonwealth Plan of Adjustment.
PR	201	Barrett, Dennis	7/27/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with representatives from O'Melveny & Myers to discuss legislation related issues for issuance of bonds under the Commonwealth Plan of Adjustment.
Outside PR	208	Feldman, Robert	7/27/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with representatives from the Oversight Board and advisors and the government and advisors to discuss HTA-related documentation.
PR	208	Barrett, Dennis	7/27/2021	0.40	\$ 850.00	\$ 340.00	Participate on call with representatives from the Oversight Board and advisors and the government and advisors to discuss HTA-related documentation.
PR	201	Battle, Fernando	7/27/2021	0.50	\$ 917.00	\$ 458.50	Participate on call with representatives from FTI to discuss latest developments related to treatment of retiree claims and filing of the Sixth Plan of Adjustment and [incomplete].
Outside PR	54	Giese, Michael	7/27/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	MA - 201	Feldman, Robert	7/27/2021	0.80	\$ 525.00	\$ 420.00	Perform financial modeling of the revised rum tax and sales and use tax contingent value instruments as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	7/27/2021	1.10	\$ 525.00	\$ 577.50	Prepare executive summary and cash roll forward summary as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	7/27/2021	1.40	\$ 525.00	\$ 735.00	Perform financial modeling of the Act 1 and 447 pension initiatives as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	7/27/2021	1.50	\$ 525.00	\$ 787.50	Prepare detailed Certified Fiscal Plan scenario outputs and government proposal scenario outputs and commentary as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Sekhar, Nikhil	7/28/2021	0.50	\$ 371.00	\$ 185.50	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss and review the cash roll-forward forecast.
Outside PR	201	Feldman, Robert	7/28/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with N. Sekhar (ACG) and D. Barrett (ACG) to discuss and review the cash roll-forward forecast.
PR	201	Barrett, Dennis	7/28/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with N. Sekhar (ACG) and R. Feldman (ACG) to discuss and review cash roll forward forecast.
Outside PR	201	Feldman, Robert	7/28/2021	0.50	\$ 525.00	\$ 262.50	Participate on series of calls with N. Sekhar (ACG) regarding the cash roll-forward scenarios as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Sekhar, Nikhil	7/28/2021	0.50	\$ 371.00	\$ 185.50	Participate on series of calls with R. Feldman (ACG) regarding the cash roll-forward scenarios as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	57	Giese, Michael	7/28/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
PR	201	Battle, Fernando	7/28/2021	0.50	\$ 917.00	\$ 458.50	Participate in meeting with C. Saavedra (AAFAF) to discuss several matters related to the Commonwealth Plan of Adjustment.
PR	201	Barrett, Dennis	7/28/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from O'Melveny & Myers regarding POA discovery.
Outside PR	54	Giese, Michael	7/28/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Sekhar, Nikhil	7/28/2021	0.80	\$ 371.00	\$ 296.80	Review and revise Government proposal to incorporate comments received from F. Battle (ACG) and D. Barrett (ACG).
Outside PR	MA - 201	Feldman, Robert	7/28/2021	0.80	\$ 525.00	\$ 420.00	Prepare detailed assumptions on Medicaid, debt service and contingent value instruments as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	MA - 201	Feldman, Robert	7/28/2021	0.80	\$ 525.00	\$ 420.00	Prepare commentary on the cash flow adjustments, contingent value instrument and investment in the pension reserve trust fund over the 30-year forecast period as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	7/28/2021	0.90	\$ 525.00	\$ 472.50	Prepare detailed assumptions on pension initiatives, pension trust fund contributions and withdrawals and return on investment as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	7/28/2021	1.20	\$ 525.00	\$ 630.00	Modify the government proposal presentation for comments provided by F. Battle (ACG) and D. Barrett (ACG) as part of the government proposal presentation requested by C. Saavedra (AAFAF).
PR	201	Battle, Juan Carlos	7/28/2021	1.20	\$ 684.00	\$ 820.80	Participate on call with J. Gavin (Citi) to discuss strategy for selection of banking teams for execution of Commonwealth Plan of Adjustment.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	7/28/2021	1.30	\$ 525.00	\$ 682.50	Review and provide comments to N. Sekhar (ACG) regarding the ending cash balance and pension reserve trust detail included in the government proposal presentation requested by C. Saavedra (AAFAF).
PR	201	Barrett, Dennis	7/28/2021	1.70	\$ 850.00	\$ 1,445.00	Review disclosure statement to draft list of POA discovery requests.
Outside PR	25	Parker, Christine	7/28/2021	2.40	\$ 200.00	\$ 480.00	Review Exhibit C time descriptions submitted for the period 7/18/21 - 7/24/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	201	Feldman, Robert	7/28/2021	2.40	\$ 525.00	\$ 1,260.00	Prepare the detailed variance analysis comparing 10-year and 30-year outputs between the Certified Fiscal Plan and government proposal scenarios as part of the government proposal analysis requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	7/29/2021	1.70	\$ 525.00	\$ 892.50	Participate in disclosure statement hearing with C. Saavedra (AAFAF) and representatives from MPM and O'Melveny & Myers.
PR	201	Battle, Fernando	7/29/2021	1.70	\$ 917.00	\$ 1,558.90	Participate in disclosure statement hearing with C. Saavedra (AAFAF) and representatives from MPM and O'Melveny & Myers.
PR	201	Barrett, Dennis	7/29/2021	1.70	\$ 850.00	\$ 1,445.00	Participate in disclosure statement hearing with C. Saavedra (AAFAF) and representatives from MPM and O'Melveny & Myers.
PR	201	Battle, Fernando	7/29/2021	0.50	\$ 917.00	\$ 458.50	Participate in meeting with representatives from O'Melveny & Myers to discuss ability to use local law to issue bonds under the Commonwealth Plan of Adjustment.
PR	201	Barrett, Dennis	7/29/2021	0.50	\$ 850.00	\$ 425.00	Participate in meeting with representatives from O'Melveny & Myers to discuss ability to use local law to issue bonds under the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	7/29/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with D. Barrett (ACG) regarding the treatment of the pension freeze and social security in the government proposal presentation requested by C. Saavedra (AAFAF).
PR	201	Barrett, Dennis	7/29/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with R. Feldman (ACG) regarding the treatment of the pension freeze and social security in the government proposal presentation requested by C. Saavedra (AAFAF).
PR	201	Battle, Fernando	7/29/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with E. Arias (PMA) to discuss laws related to the refunding of GO bonds.
PR	MA - 201	Battle, Fernando	7/29/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with J. Gavin (Citi) to discuss tasks related to bond issuance as part of the Commonwealth Plan of Adjustment.
Outside PR	54	Giese, Michael	7/29/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Sekhar, Nikhil	7/29/2021	0.70	\$ 371.00	\$ 259.70	Review and revise cash roll forward scenario slides to incorporate comments received from R. Feldman (ACG) prior to sending to M. Yassin (OMM).
Outside PR	201	Feldman, Robert	7/29/2021	0.70	\$ 525.00	\$ 367.50	Modify the government proposal presentation to reflect revised treatment of the pension freeze and social security.
Outside PR	201	Feldman, Robert	7/29/2021	0.90	\$ 525.00	\$ 472.50	Perform financial modeling to modify the government proposal scenario to reflect revised treatment of the pension freeze and social security as part of the government proposal analysis requested by C. Saavedra (AAFAF).
PR	201	Barrett, Dennis	7/29/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with G. Bowen (Milliman) regarding impact of act 106 and alternative pension construct.
Outside PR	201	Feldman, Robert	7/29/2021	1.50	\$ 525.00	\$ 787.50	Prepare surplus bridge between the Certified Fiscal Plan scenario and the government proposal scenario as part of the government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	7/29/2021	1.80	\$ 525.00	\$ 945.00	Review and provide comments to N. Sekhar (ACG) regarding the alternative cash roll forward scenarios requested by M. Yassin (OMM).
Outside PR	201	Sekhar, Nikhil	7/29/2021	1.90	\$ 371.00	\$ 704.90	Prepare cash roll forward scenarios as requested by M. Yassin (OMM) for inclusion in the Government proposal.
PR	201	Barrett, Dennis	7/29/2021	2.10	\$ 850.00	\$ 1,785.00	Continue to review disclosure statement to draft list of POA discovery requests.
Outside PR	25	Sekhar, Nikhil	7/29/2021	2.30	\$ 371.00	\$ 853.30	Continue to prepare the fee statements and supporting files for the implementation, retirement, and CRF invoices from June 2019 through January 2021 as requested by the fee examiner.
Outside PR	201	Feldman, Robert	7/30/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) regarding the status of the negotiations with the Government and Oversight Board.
Outside PR	201	Barrett, Dennis	7/30/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with R. Feldman (ACG) regarding the status of the negotiations with the Government and Oversight Board.
Outside PR	201	Battle, Fernando	7/30/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with C. Saavedra (AAFAF) and D. Barrett (ACG) to discuss pension strategy and approach to FOMB.
Outside PR	201	Barrett, Dennis	7/30/2021	0.70	\$ 850.00	\$ 595.00	Participate in conference call with C. Saavedra (AAFAF) and F. Battle (ACG) to discuss pension strategy and approach to FOMB.
Outside PR	201	Battle, Fernando	7/30/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with D. Barrett (ACG) to discuss strategy related to the pension negotiation.
Outside PR	201	Barrett, Dennis	7/30/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with F. Battle (ACG) to discuss strategy related to the pension negotiation.
Outside PR	201	Feldman, Robert	7/30/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) and N. Sekhar (ACG) regarding the 10-year cash flow waterfall bridge included in the Government proposal presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Barrett, Dennis	7/30/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with R. Feldman (ACG) and N. Sekhar (ACG) regarding the 10-year cash flow waterfall bridge included in the government proposal presentation requested by C. Saavedra (ACG).
Outside PR	201	Sekhar, Nikhil	7/30/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) regarding the 10-year cash flow waterfall bridge included in the government proposal presentation requested by C. Saavedra (ACG).
Outside PR	25	Giese, Michael	7/30/2021	0.30	\$ 413.00	\$ 123.90	Verify proper uploading of all eighth to eleventh fee period fee examiner files before sending confirmation to D. Barrett (ACG).
Outside PR	25	Giese, Michael	7/30/2021	0.40	\$ 413.00	\$ 165.20	Upload the eighth to eleventh fee period files to Sharefile for the fee examiner.
Outside PR	MA - 201	Battle, Fernando	7/30/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with M. Yassin (OMM) to discuss alternatives to issue GO bonds and contingent value instrument and pension strategy with FOMB.
Outside PR	54	Giese, Michael	7/30/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	7/30/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with J. Gavin (Citi) to discuss pension alternatives as part of the Commonwealth Plan of Adjustment process.
Outside PR	25	Parker, Christine	7/30/2021	3.50	\$ 200.00	\$ 700.00	Continue to review and revise Exhibit C time descriptions submitted for the period 7/18/21 - 7/24/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	201	Barrett, Dennis	7/31/2021	2.20	\$ 850.00	\$ 1,870.00	Review and analyze EY pension analysis included in the disclosure statement for discovery purposes.
Outside PR	201	Barrett, Dennis	7/31/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with M. Yassin (OMM) regarding pension questions for discovery purposes.
Outside PR	201	Feldman, Robert	7/31/2021	1.30	\$ 525.00	\$ 682.50	Modify the Barclays investor presentation for the agreement with AMBAC and FGIC and the PRIFA rum contingent value instrument details as requested by F. Battle (ACG).
<b>Total - Hourly Fees</b>				<b>561.5</b>		<b>\$ 326,928.63</b>	
<b>Total - Fees</b>				<b>561.5</b>		<b>\$ 326,928.63</b>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records  
By Professional In Chronological Order

Expense Category	Billed Amount
Airfare/Railway	\$ 3,837.20
Lodging	\$ 4,549.85
Meals	\$ 1,428.00
Other	\$ -
Transportation	\$ 1,157.62
<b>Total, Expenses</b>	<b>\$ 10,972.67</b>

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Fernando Batlle	7/12/2021	\$ 45.08	Travel taxi from home to MIA.	1
Transportation - US	Michael Giese	7/12/2021	\$ 96.98	Travel taxi from home to JFK.	2
Transportation - US	Robert Feldman	7/12/2021	\$ 39.98	Travel taxi from home to ORD.	3
Airfare/Railway	Fernando Batlle	7/12/2021	\$ 557.40	Round trip airfare from MIA to SJU (7/12/21 - 7/14/21).	4
Airfare/Railway	Dennis Barrett	7/12/2021	\$ 469.40	Round trip airfare from JFK to SJU (7/12/21 - 7/14/21).	5
Airfare/Railway	Michael Giese	7/12/2021	\$ 686.40	Round trip airfare from JFK to SJU (7/12/21 - 7/15/21).	6
Airfare/Railway	Robert Feldman	7/12/2021	\$ 483.00	Round trip airfare from ORD to SJU (7/12/21 - 7/15/21).	7
Airfare/Railway	Nikhil Sekhar	7/12/2021	\$ 659.40	Round trip airfare from EWR to SJU (7/12/21 - 7/15/21).	8
Meals - PR	Fernando Batlle	7/12/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	7/12/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	7/12/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	7/12/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	7/12/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	7/12/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Giese	7/12/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Giese	7/12/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Nikhil Sekhar	7/12/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Nikhil Sekhar	7/12/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	7/13/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	7/13/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	7/13/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	7/13/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	7/13/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	7/13/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Giese	7/13/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Giese	7/13/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Nikhil Sekhar	7/13/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Nikhil Sekhar	7/13/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	7/14/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	7/14/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	7/14/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	7/14/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	7/14/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	7/14/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Giese	7/14/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Giese	7/14/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Nikhil Sekhar	7/14/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Nikhil Sekhar	7/14/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	7/14/2021	\$ 500.00	Lodging in San Jan, PR for two nights (7/12/21 - 7/14/21).	9
Lodging - PR	Dennis Barrett	7/14/2021	\$ 500.00	Lodging in San Jan, PR for two nights (7/12/21 - 7/14/21).	10
Transportation - US	Fernando Batlle	7/14/2021	\$ 34.39	Travel taxi from MIA to home.	11
Meals - PR	Robert Feldman	7/15/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	7/15/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Giese	7/15/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Giese	7/15/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Nikhil Sekhar	7/15/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Nikhil Sekhar	7/15/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Michael Giese	7/15/2021	\$ 664.08	Lodging in San Jan, PR for three nights (7/12/21 - 7/15/21).	12
Lodging - PR	Robert Feldman	7/15/2021	\$ 721.69	Lodging in San Jan, PR for three nights (7/12/21 - 7/15/21).	13
Lodging - PR	Nikhil Sekhar	7/15/2021	\$ 664.08	Lodging in San Jan, PR for three nights (7/12/21 - 7/15/21).	14
Transportation - US	Michael Giese	7/15/2021	\$ 77.47	Travel taxi from JFK to home.	15
Transportation - US	Robert Feldman	7/15/2021	\$ 50.96	Travel taxi from ORD to home.	16
Transportation - US	Nikhil Sekhar	7/15/2021	\$ 156.00	Parking at EWR (7/12/21 - 7/15/21).	17
Transportation - US	Fernando Batlle	7/26/2021	\$ 40.66	Travel taxi from home to MIA.	18
Airfare/Railway	Fernando Batlle	7/26/2021	\$ 463.40	Round trip airfare from MIA to SJU (7/26/21 - 7/29/21).	19
Airfare/Railway	Dennis Barrett	7/26/2021	\$ 518.20	Round trip airfare from JFK to SJU (7/26/21 - 7/29/21).	20
Meals - PR	Fernando Batlle	7/26/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	7/26/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	7/26/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	7/26/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	7/27/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	7/27/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	7/27/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	7/27/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals - PR	Fernando Batlle	7/28/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	7/28/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	7/28/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	7/28/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	7/29/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	7/29/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	7/29/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	7/29/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	7/29/2021	\$ 750.00	Lodging in San Jan, PR for three nights (7/26/21 - 7/29/21).	21
Lodging - PR	Fernando Batlle	7/29/2021	\$ 750.00	Lodging in San Jan, PR for three nights (7/26/21 - 7/29/21).	22
Transportation - US	Fernando Batlle	7/29/2021	\$ 28.45	Travel taxi from MIA to home.	23
Transportation - US	Dennis Barrett	7/29/2021	\$ 67.65	Travel taxi from JFK to home.	24
<b>Total</b>			<b>\$ 10,972.67</b>		

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing.

Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



***Invoice Remittance***

August 31, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTIETH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC JULY 1, 2021 TO JULY 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fiftieth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of July 1, 2021 through July 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-00016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



## ***Invoice Remittance***

Re: Coronavirus Relief Fund Project

**Professional Services from July 1, 2021 to July 31, 2021**

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Professional Services	\$247,139.25
Expenses	\$263.40
<b>Total Amount Due</b>	<b>\$247,402.65</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: Coronavirus Relief Fund Project

### Professional Services from July 1, 2021 to July 31, 2021

Professional	Title	Rate	Hours	Total
Barrett, Dennis	Senior Managing Director	\$850.00	0.2	\$170.00
Bowie, Michael	Director	\$332.50	16.9	\$5,619.25
Brown, Aiden	Senior Associate	\$308.75	1.6	\$494.00
Flanagan, Ryan	Director	\$332.50	71.1	\$23,640.75
Hubin, Kent	Senior Director	\$380.00	141.4	\$53,732.00
Hull, Sarah	Managing Director	\$451.25	8.4	\$3,790.50
Khoury, Mya	Senior Associate	\$308.75	1.5	\$463.13
Loaiza, Juan	Director	\$332.50	100.5	\$33,416.25
Maffuid, Michael	Associate	\$285.00	4.6	\$1,311.00
McAfee, Maggie	Director	\$195.00	10	\$1,950.00
Miller, Ken	Managing Director	\$451.25	32.1	\$14,485.13
Pasciak, Kevin	Director	\$332.50	9.5	\$3,158.75
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	131.8	\$59,474.75
Tabor, Ryan	Senior Managing Director	\$522.50	3.8	\$1,985.50
Viramontes-Gallegos, Joel	Senior Associate	\$308.75	4.6	\$1,420.25
Voigt, Lindsay	Director	\$332.50	125.6	\$41,762.00
Yoshimura, Arren	Senior Director	\$380.00	0.7	\$266.00
Total Hourly Fees				664.3
<b>Total Fees</b>				<b>\$247,139.25</b>

### Summary of Expenses by Expense Category from July 1, 2021 to July 31, 2021

Expense Category	Billed Amount
Airfare/Railway	\$0.00
Lodging - PR	\$0.00
Lodging - US	\$0.00
Meals - PR	\$0.00
Meals - US	\$0.00
Other	\$0.00
Software Passthrough	\$263.40
Transportation - PR	\$0.00
Transportation - US	\$0.00
<b>TOTAL</b>	<b>\$263.40</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Barrett, Dennis	7/30/2021	0.2	\$850.00	\$170.00	Participate on telephone call with R. Tabor (ACG) to discuss Puerto Rico Maintenance of Effort request submitted by M. Gonzalez (AAFAF). (0.2)
Outside PR	233	Bowie, Michael	7/6/2021	2	\$332.50	\$665.00	Debug agency weekly validation program to determine why some valid dates are being rejected. (2)
Outside PR	233	Bowie, Michael	7/6/2021	2	\$332.50	\$665.00	Update agency weekly validation program to correct issue with valid dates being rejected. (2)
Outside PR	233	Bowie, Michael	7/7/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Hubin (ACG) to review 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting and resulting impact on the submission history file. (0.9)
Outside PR	233	Bowie, Michael	7/7/2021	2	\$332.50	\$665.00	Prepare submission history file for cycle 5 Coronavirus Relief Fund Use of Funds reporting to United States Treasury. (2)
Outside PR	233	Bowie, Michael	7/7/2021	2	\$332.50	\$665.00	Review submitted data in order to prepare updated submission history file for Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	7/8/2021	2	\$332.50	\$665.00	Prepare period 1 submission history file for cycle 5 Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	7/8/2021	2	\$332.50	\$665.00	Prepare period 2 submission history file for cycle 5 Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	7/29/2021	2	\$332.50	\$665.00	Prepare the final submission history file for Cycle 5 agency submission for Period 1. (2)
Outside PR	233	Bowie, Michael	7/29/2021	2	\$332.50	\$665.00	Prepare the final submission history file for Cycle 5 agency submission for Period 2. (2)
Outside PR	233	Brown, Aidan	7/19/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with M. Maffuid (ACG) and M. Khoury (ACG) to discuss coverage plan for AAFAF dashboards. (0.5)
Outside PR	233	Brown, Aidan	7/21/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with M. Maffuid (ACG) to review reporting process for AAFAF dashboards. (0.2)
Outside PR	233	Brown, Aidan	7/28/2021	0.9	\$308.75	\$277.88	Troubleshoot Python connection errors and refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda) and reformat dashboard to best display new data. (0.9)
Outside PR	233	Flanagan, Ryan	7/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with J. Viramontes-Gallegos (ACG) and S. Hull (ACG) to discuss compliance program comparison related to the management of Coronavirus Relief Funds (partial). (0.1)
Outside PR	233	Flanagan, Ryan	7/1/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Flanagan, Ryan	7/1/2021	0.5	\$332.50	\$166.25	Review and respond to 7/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	7/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/2/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Flanagan, Ryan	7/2/2021	0.7	\$332.50	\$232.75	Participate on telephone call with L. Voigt (ACG) regarding procedures for management of NEU, Centers for Diagnostics and Treatment, and Agency Request Programs. (0.7)
Outside PR	233	Flanagan, Ryan	7/2/2021	0.4	\$332.50	\$133.00	Review and respond to 7/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	7/3/2021	0.6	\$332.50	\$199.50	Create overview of all unobligated American Rescue Plan Act funding as requested by J. Tirado (AAFAF). (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	7/3/2021	1.2	\$332.50	\$399.00	Create overview of all unobligated Coronavirus Aid, Relief, and Economic Security Act funding as requested by J. Tirado (AAFAF). (1.2)
Outside PR	233	Flanagan, Ryan	7/3/2021	0.4	\$332.50	\$133.00	Create overview of all unobligated Coronavirus Response and Relief Supplemental Appropriations Act funding as requested by J. Tirado (AAFAF). (0.4)
Outside PR	233	Flanagan, Ryan	7/4/2021	1.6	\$332.50	\$532.00	Update overview of all unobligated Coronavirus Aid, Relief, and Economic Security Act funding as requested by J. Tirado (AAFAF) based on feedback from K. Miller (ACG). (1.6)
Outside PR	233	Flanagan, Ryan	7/4/2021	1.3	\$332.50	\$432.25	Update overview of all unobligated Act funding as requested by J. Tirado (AAFAF) based on feedback from K. Miller (ACG). (1.3)
Outside PR	233	Flanagan, Ryan	7/4/2021	0.9	\$332.50	\$299.25	Update overview of all unobligated Coronavirus Response and Relief Supplemental Appropriations Act funding as requested by J. Tirado (AAFAF) based on feedback from K. Miller (ACG). (0.9)
Outside PR	233	Flanagan, Ryan	7/6/2021	1.5	\$332.50	\$498.75	Create analysis of eligible uses of the Governor's Emergency Education Relief funds. (1.5)
Outside PR	233	Flanagan, Ryan	7/6/2021	1.4	\$332.50	\$465.50	Create response to the United States Department of Education questions on the Governor's Emergency Education Relief fund 45-day report. (1.4)
Outside PR	233	Flanagan, Ryan	7/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and K. Miller (ACG) regarding the Puerto Rico pandemic relief programs strategic disbursement. (0.2)
Outside PR	233	Flanagan, Ryan	7/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Flanagan, Ryan	7/6/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/6/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Flanagan, Ryan	7/6/2021	1.3	\$332.50	\$432.25	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.3)
Outside PR	233	Flanagan, Ryan	7/6/2021	0.2	\$332.50	\$66.50	Review and respond to 7/6/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Flanagan, Ryan	7/6/2021	1.2	\$332.50	\$399.00	Update program guidelines for the Educational Services in the Local Community program under Governor's Emergency Education Relief fund. (1.2)
Outside PR	233	Flanagan, Ryan	7/7/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/7/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/7/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to review Use of Funds tracking and analysis for the Coronavirus Relief Fund Municipality and Coronavirus Relief Fund Private and Public Hospital programs. (1)
Outside PR	233	Flanagan, Ryan	7/7/2021	0.3	\$332.50	\$99.75	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.3)
Outside PR	233	Flanagan, Ryan	7/7/2021	0.2	\$332.50	\$66.50	Review and respond to 7/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Flanagan, Ryan	7/7/2021	1.1	\$332.50	\$365.75	Update Coronavirus Relief Fund Strategic Disbursement Plan based on programmatic updates. (1.1)
Outside PR	233	Flanagan, Ryan	7/8/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) to review process for updating Use of Funds tracking and analysis for the Coronavirus Relief Fund Municipality and Coronavirus Relief Fund Private and Public Hospital programs. (0.6)
Outside PR	233	Flanagan, Ryan	7/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/8/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Flanagan, Ryan	7/8/2021	1.5	\$332.50	\$498.75	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	7/8/2021	0.4	\$332.50	\$133.00	Review and respond to 7/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	7/8/2021	0.7	\$332.50	\$232.75	Update Coronavirus Relief Fund Municipality guidelines to accommodate a Phase IV of disbursements. (0.7)
Outside PR	233	Flanagan, Ryan	7/9/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Tirado (AAFAF), S. Batista (AAFAF), F. Sanchez (AAFAF), and K. Miller (ACG) to review outstanding questions related to the United States Department of Education questions on the Governor's Emergency Education Relief fund 45-day report. (0.4)
Outside PR	233	Flanagan, Ryan	7/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/9/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Flanagan, Ryan	7/9/2021	1.3	\$332.50	\$432.25	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.3)
Outside PR	233	Flanagan, Ryan	7/9/2021	0.4	\$332.50	\$133.00	Review and respond to 7/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	7/9/2021	0.9	\$332.50	\$299.25	Update Coronavirus Relief Fund Municipality guidelines to accommodate a Phase IV of disbursements. (0.9)
Outside PR	233	Flanagan, Ryan	7/9/2021	0.6	\$332.50	\$199.50	Update response to the United States Department of Education questions on the Governor's Emergency Education Relief fund 45-day report. (0.6)
Outside PR	233	Flanagan, Ryan	7/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/12/2021	1.1	\$332.50	\$365.75	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.1)
Outside PR	233	Flanagan, Ryan	7/12/2021	0.2	\$332.50	\$66.50	Review and respond to 7/12/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Flanagan, Ryan	7/12/2021	0.9	\$332.50	\$299.25	Update Coronavirus Relief Fund Municipality guidelines to accommodate a Phase IV of disbursements based on feedback from S. Diaz (AAFAF). (0.9)
Outside PR	233	Flanagan, Ryan	7/13/2021	1.4	\$332.50	\$465.50	Analyze United States Department of Education guidance on Maintenance of Effort for Higher Education Emergency Relief fund. (1.4)
Outside PR	233	Flanagan, Ryan	7/13/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives from Deloitte, L. Voigt (ACG), and K. Miller (ACG) to discuss the closeout status for Coronavirus Relief Fund programs and discuss next steps. (0.8)
Outside PR	233	Flanagan, Ryan	7/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/13/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Flanagan, Ryan	7/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/13/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/13/2021	0.3	\$332.50	\$99.75	Participate on telephone call with L. Voigt (ACG) regarding updates to Smartsheet dashboards for municipalities program and private hospitals Use of Funds template. (0.3)
Outside PR	233	Flanagan, Ryan	7/13/2021	1.2	\$332.50	\$399.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.2)
Outside PR	233	Flanagan, Ryan	7/13/2021	0.4	\$332.50	\$133.00	Review and respond to 7/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	7/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/14/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of CGI, representatives of Ankura, and S. Batista (AAFAF) to discuss coordinating efforts to report Puerto Rico

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Coronavirus Relief Fund spending through the existing CGI federal relief dashboards. (0.7)
Outside PR	233	Flanagan, Ryan	7/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with S. Batista (AAFAF) and R. Tabor (ACG) to review Maintenance of Effort requirement for the Higher Education Emergency Relief fund. (0.5)
Outside PR	233	Flanagan, Ryan	7/14/2021	0.9	\$332.50	\$299.25	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.9)
Outside PR	233	Flanagan, Ryan	7/14/2021	0.6	\$332.50	\$199.50	Review and respond to 7/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	7/14/2021	0.4	\$332.50	\$133.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 7/13/2021. (0.4)
Outside PR	233	Flanagan, Ryan	7/14/2021	1.5	\$332.50	\$498.75	Update analysis of United States Department of Education guidance on Maintenance of Effort for Higher Education Emergency Relief fund. (1.5)
Outside PR	233	Flanagan, Ryan	7/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and R. Tabor (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.2)
Outside PR	233	Flanagan, Ryan	7/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs (partial). (0.3)
Outside PR	233	Flanagan, Ryan	7/15/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to review Municipalities Phase IV disbursement logic (partial). (0.8)
Outside PR	233	Flanagan, Ryan	7/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/15/2021	0.7	\$332.50	\$232.75	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.7)
Outside PR	233	Flanagan, Ryan	7/15/2021	0.4	\$332.50	\$133.00	Review and respond to 7/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	7/15/2021	1	\$332.50	\$332.50	Update analysis of the United States Department of Education guidance on Maintenance of Effort for Higher Education Emergency Relief fund. (1)
Outside PR	233	Flanagan, Ryan	7/19/2021	1.6	\$332.50	\$532.00	Create application for Coronavirus Relief Fund Assistance Program to Restaurants. (1.6)
Outside PR	233	Flanagan, Ryan	7/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/19/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/19/2021	1.2	\$332.50	\$399.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.2)
Outside PR	233	Flanagan, Ryan	7/19/2021	0.5	\$332.50	\$166.25	Review and respond to 7/19/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	7/20/2021	1	\$332.50	\$332.50	Create Disbursement Oversight Committee Report to facilitate payment for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1)
Outside PR	233	Flanagan, Ryan	7/20/2021	1.5	\$332.50	\$498.75	Create overview outlining manual application flow to process applications for the Coronavirus Relief Fund Assistance Program to Restaurants. (1.5)
Outside PR	233	Flanagan, Ryan	7/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Flanagan, Ryan	7/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/20/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/20/2021	0.6	\$332.50	\$199.50	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.6)
Outside PR	233	Flanagan, Ryan	7/20/2021	0.2	\$332.50	\$66.50	Review and respond to 7/20/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Flanagan, Ryan	7/21/2021	0.4	\$332.50	\$133.00	Analyze United States Department of Education guidance on Maintenance of Effort for Higher Education Emergency Relief fund. (0.4)
Outside PR	233	Flanagan, Ryan	7/21/2021	0.9	\$332.50	\$299.25	Create analysis of possible distribution allocations for Phase IV of the Municipal Transfer Program. (0.9)
Outside PR	233	Flanagan, Ryan	7/21/2021	1.4	\$332.50	\$465.50	Evaluate which data source Puerto Rico should leverage adhere to the United States Department of Education guidance on Maintenance of Effort for Higher Education Emergency Relief fund. (1.4)
Outside PR	233	Flanagan, Ryan	7/21/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Loaiza (ACG), J. Perez-Casellas (ACG) to review operationalization options for Phase IV of the Municipal Transfer Program. (0.9)
Outside PR	233	Flanagan, Ryan	7/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF) and representatives of Ankura to discuss establishment of Phase IV of the Municipal Transfer Program. (0.5)
Outside PR	233	Flanagan, Ryan	7/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/21/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/21/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), K. Miller (ACG), and J. Perez-Casellas (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.4)
Outside PR	233	Flanagan, Ryan	7/21/2021	0.3	\$332.50	\$99.75	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.3)
Outside PR	233	Flanagan, Ryan	7/21/2021	0.4	\$332.50	\$133.00	Review and respond to 7/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	7/22/2021	0.7	\$332.50	\$232.75	Create application for Phase IV of Municipal Transfer Program. (0.7)
Outside PR	233	Flanagan, Ryan	7/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with J. Loaiza (ACG) to discuss the next steps of Phase IV of the Municipal Transfer Program. (0.2)
Outside PR	233	Flanagan, Ryan	7/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/22/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/22/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/22/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Flanagan, Ryan	7/22/2021	0.5	\$332.50	\$166.25	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.5)
Outside PR	233	Flanagan, Ryan	7/22/2021	0.4	\$332.50	\$133.00	Review and respond to 7/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	7/22/2021	0.3	\$332.50	\$99.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 7/20/2021. (0.3)
Outside PR	233	Flanagan, Ryan	7/23/2021	0.4	\$332.50	\$133.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.4)
Outside PR	233	Flanagan, Ryan	7/23/2021	0.3	\$332.50	\$99.75	Review and respond to 7/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	7/23/2021	1.5	\$332.50	\$498.75	Update application for Phase IV of Municipal Transfer Program. (1.5)
Outside PR	233	Flanagan, Ryan	7/26/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/26/2021	0.8	\$332.50	\$266.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.8)
Outside PR	233	Flanagan, Ryan	7/26/2021	0.3	\$332.50	\$99.75	Review and respond to 7/26/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	7/27/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Flanagan, Ryan	7/27/2021	0.4	\$332.50	\$133.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.4)
Outside PR	233	Flanagan, Ryan	7/27/2021	0.5	\$332.50	\$166.25	Review and respond to 7/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	7/27/2021	1.3	\$332.50	\$432.25	Update application for Phase IV of Municipal Transfer Program. (1.3)
Outside PR	233	Flanagan, Ryan	7/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review Request for Information from Municipal auditors regarding Coronavirus Relief Fund funds. (0.5)
Outside PR	233	Flanagan, Ryan	7/28/2021	0.5	\$332.50	\$166.25	Review and respond to 7/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	7/28/2021	0.3	\$332.50	\$99.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 7/27/2021. (0.3)
Outside PR	233	Flanagan, Ryan	7/29/2021	1.6	\$332.50	\$532.00	Create Application Review Form for Phase IV of the Coronavirus Relief Fund Municipality program. (1.6)
Outside PR	233	Flanagan, Ryan	7/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/29/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Flanagan, Ryan	7/29/2021	0.8	\$332.50	\$266.00	Participate on telephone call with L. Voigt (ACG) and J. Loaiza (ACG) regarding design of Phase IV Municipalities application review form. (0.8)
Outside PR	233	Flanagan, Ryan	7/29/2021	0.4	\$332.50	\$133.00	Review and respond to 7/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	7/29/2021	1.2	\$332.50	\$399.00	Update Application Review Form for Phase IV of the Coronavirus Relief Fund Municipality program. (1.2)
Outside PR	233	Flanagan, Ryan	7/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/30/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Flanagan, Ryan	7/30/2021	1	\$332.50	\$332.50	Participate on telephone call with L. Voigt (ACG) and J. Loaiza (ACG) regarding application review form design and eligible expense calculations for Municipalities Phase IV funding. (1)
Outside PR	233	Flanagan, Ryan	7/30/2021	0.7	\$332.50	\$232.75	Participate on telephone call with representatives of Ankura to resolve approach for reviewing Municipalities Phase III reconsideration requests (partial). (0.7)
Outside PR	233	Flanagan, Ryan	7/30/2021	0.8	\$332.50	\$266.00	Process additional applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.8)
Outside PR	233	Flanagan, Ryan	7/30/2021	2	\$332.50	\$665.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (2)
Outside PR	233	Flanagan, Ryan	7/30/2021	0.4	\$332.50	\$133.00	Review and respond to 7/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	7/1/2021	2	\$380.00	\$760.00	Compile batch 1 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (2)
Outside PR	233	Hubin, Kent	7/1/2021	2	\$380.00	\$760.00	Compile batch 2 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (2)
Outside PR	233	Hubin, Kent	7/1/2021	2	\$380.00	\$760.00	Compile batch 3 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (2)
Outside PR	233	Hubin, Kent	7/1/2021	2	\$380.00	\$760.00	Compile batch 4 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (2)
Outside PR	233	Hubin, Kent	7/1/2021	1.5	\$380.00	\$570.00	Compile batch 5 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.5)
Outside PR	233	Hubin, Kent	7/1/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with A. Yoshimura (ACG) to collaborate on 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (0.4)
Outside PR	233	Hubin, Kent	7/1/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with K. Miller (ACG) to review tasks, progress, and next steps related to 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (0.3)
Outside PR	233	Hubin, Kent	7/1/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Hubin, Kent	7/1/2021	0.5	\$380.00	\$190.00	Process Batch A of the 7/2/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	7/2/2021	2	\$380.00	\$760.00	Compile batch 1 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (2)
Outside PR	233	Hubin, Kent	7/2/2021	2	\$380.00	\$760.00	Compile batch 2 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (2)
Outside PR	233	Hubin, Kent	7/2/2021	2	\$380.00	\$760.00	Compile batch 3 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (2)
Outside PR	233	Hubin, Kent	7/2/2021	2	\$380.00	\$760.00	Compile batch 4 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (2)
Outside PR	233	Hubin, Kent	7/2/2021	1.6	\$380.00	\$608.00	Compile batch 5 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.6)
Outside PR	233	Hubin, Kent	7/2/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 7/2/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Hubin, Kent	7/6/2021	1.9	\$380.00	\$722.00	Compile batch 1 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.9)
Outside PR	233	Hubin, Kent	7/6/2021	1.8	\$380.00	\$684.00	Compile batch 2 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.8)
Outside PR	233	Hubin, Kent	7/6/2021	1.5	\$380.00	\$570.00	Compile batch 3 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.5)
Outside PR	233	Hubin, Kent	7/6/2021	1.8	\$380.00	\$684.00	Compile batch 4 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.8)
Outside PR	233	Hubin, Kent	7/6/2021	1.6	\$380.00	\$608.00	Compile batch 5 of components of 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.6)
Outside PR	233	Hubin, Kent	7/6/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with A. Yoshimura (ACG) to collaborate on 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (0.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	7/6/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 7/6/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Hubin, Kent	7/7/2021	1.1	\$380.00	\$418.00	Continue to improve the ingestion process for the PP budget transfer report that shows Coronavirus Relief Fund allocations by project and agency. (1.1)
Outside PR	233	Hubin, Kent	7/7/2021	0.5	\$380.00	\$190.00	Generate weekly status for agency expenditures related to Office of the Inspector General Coronavirus Relief Fund reporting requirements for the week of 7/5/2021. (0.5)
Outside PR	233	Hubin, Kent	7/7/2021	1.9	\$380.00	\$722.00	Improve the ingestion process for the PP budget transfer report that shows Coronavirus Relief Fund allocations by project and agency. (1.9)
Outside PR	233	Hubin, Kent	7/7/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with M. Bowie (ACG) to review 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting and resulting impact on the submission history file. (0.9)
Outside PR	233	Hubin, Kent	7/7/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 7/7/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs (partial). (0.1)
Outside PR	233	Hubin, Kent	7/7/2021	0.9	\$380.00	\$342.00	Process batch A of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.9)
Outside PR	233	Hubin, Kent	7/7/2021	0.5	\$380.00	\$190.00	Process the 6/29/2021 PP budget transfer report for agency by project allocation of Coronavirus Relief Fund. (0.5)
Outside PR	233	Hubin, Kent	7/7/2021	0.5	\$380.00	\$190.00	Request contact information on an agency newly allocated Coronavirus Relief Funds and process contact information for information received on other such agencies the week of 6/28/2021. (0.5)
Outside PR	233	Hubin, Kent	7/7/2021	0.6	\$380.00	\$228.00	Research and document Coronavirus Relief Fund project over expenditures by agencies and prepare for follow-up as needed. (0.6)
Outside PR	233	Hubin, Kent	7/7/2021	1.3	\$380.00	\$494.00	Troubleshoot errors and correct aggregate agency data log associated with the Office of Inspector General Coronavirus Relief Fund reporting. (1.3)
Outside PR	233	Hubin, Kent	7/8/2021	1.5	\$380.00	\$570.00	Compile a program to date report showing Coronavirus Relief Fund funding transferred to Municipalities to support a request made by J. Tirado Polo (AAFAF). (1.5)
Outside PR	233	Hubin, Kent	7/8/2021	1.5	\$380.00	\$570.00	Document procedure and lessons learned from the 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (1.5)
Outside PR	233	Hubin, Kent	7/8/2021	1.1	\$380.00	\$418.00	Generate a proposed detailed communication to Convention Center to support their resolution of Coronavirus Relief Fund reporting errors and non-compliance. (1.1)
Outside PR	233	Hubin, Kent	7/8/2021	0.5	\$380.00	\$190.00	Generate a proposed detailed communication to the Electoral Comptroller's Office to support their resolution of Coronavirus Relief Fund reporting errors and non-compliance. (0.5)
Outside PR	233	Hubin, Kent	7/8/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 7/8/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Hubin, Kent	7/8/2021	0.5	\$380.00	\$190.00	Prepare and send a consolidated Office of the Inspector General Coronavirus Relief Fund expenditure quarter-to-date file to J. Tirado-Polo (AAFAF) per his request. (0.5)
Outside PR	233	Hubin, Kent	7/8/2021	0.5	\$380.00	\$190.00	Process batch B of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	7/8/2021	0.6	\$380.00	\$228.00	Processes the 7/6/2021 PP budget transfer report for agency by project allocation of Coronavirus Relief Fund. (0.6)
Outside PR	233	Hubin, Kent	7/8/2021	1.1	\$380.00	\$418.00	Research and document reminders for record adjustments necessary for 2021-Q3 cycle 6 Office of

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Inspector General Coronavirus Relief Fund reporting. (1.1)
Outside PR	233	Hubin, Kent	7/8/2021	0.5	\$380.00	\$190.00	Send detailed email to the Department of Culture to support their resolution of Coronavirus Relief Fund reporting errors and non-compliance. (0.5)
Outside PR	233	Hubin, Kent	7/9/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 7/9/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Hubin, Kent	7/9/2021	1.9	\$380.00	\$722.00	Process batch C of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.9)
Outside PR	233	Hubin, Kent	7/9/2021	1.7	\$380.00	\$646.00	Process batch D of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.7)
Outside PR	233	Hubin, Kent	7/9/2021	1	\$380.00	\$380.00	Process batch E of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1)
Outside PR	233	Hubin, Kent	7/9/2021	1.9	\$380.00	\$722.00	Process batch F of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.9)
Outside PR	233	Hubin, Kent	7/9/2021	0.5	\$380.00	\$190.00	Process batch G of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	7/9/2021	0.8	\$380.00	\$304.00	Research Grant Solutions reporting capabilities to support a specific reporting request by J. Tirado-Polo (AAFAF) related to the 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund report submission. (0.8)
Outside PR	233	Hubin, Kent	7/12/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hubin, Kent	7/12/2021	2	\$380.00	\$760.00	Process batch H of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/12/2021	2	\$380.00	\$760.00	Process batch I of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/12/2021	0.9	\$380.00	\$342.00	Process batch J of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.9)
Outside PR	233	Hubin, Kent	7/12/2021	1.1	\$380.00	\$418.00	Send follow-up email to agencies that are out of compliance with Coronavirus Relief Fund reporting requirements. (1.1)
Outside PR	233	Hubin, Kent	7/13/2021	2	\$380.00	\$760.00	Document batch A for the procedures related to the Office of Inspector General quarterly reporting. (2)
Outside PR	233	Hubin, Kent	7/13/2021	2	\$380.00	\$760.00	Document batch B for the procedures related to the Office of Inspector General quarterly reporting. (2)
Outside PR	233	Hubin, Kent	7/13/2021	2	\$380.00	\$760.00	Document batch C for the procedures related to the Office of Inspector General quarterly reporting. (2)
Outside PR	233	Hubin, Kent	7/13/2021	0.3	\$380.00	\$114.00	Document batch D for the procedures related to the Office of Inspector General quarterly reporting. (0.3)
Outside PR	233	Hubin, Kent	7/13/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/13/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hubin, Kent	7/13/2021	0.7	\$380.00	\$266.00	Prepare and distribute a weekly status for Agency compliance and progress in Coronavirus Relief Fund expenditure reporting. (0.7)
Outside PR	233	Hubin, Kent	7/13/2021	0.5	\$380.00	\$190.00	Process Batch K of the 7/9/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	7/14/2021	2	\$380.00	\$760.00	Document batch E for the procedures related to the Office of Inspector General quarterly reporting. (2)
Outside PR	233	Hubin, Kent	7/14/2021	0.4	\$380.00	\$152.00	Document batch F for the procedures related to the Office of Inspector General quarterly reporting. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	7/14/2021	0.3	\$380.00	\$114.00	Escalate Capitol Superintendency to S. Diaz-Vazquez (AAFAF) for follow-up on the need for completion of Coronavirus Relief Fund expenditure reporting. (0.3)
Outside PR	233	Hubin, Kent	7/14/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hubin, Kent	7/14/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of CGI, representatives of Ankura, and S. Batista (AAFAF) to discuss coordinating efforts to report Puerto Rico Coronavirus Relief Fund spending through the existing CGI federal relief dashboards. (0.7)
Outside PR	233	Hubin, Kent	7/15/2021	2	\$380.00	\$760.00	Continue to document procedures necessary to ingest the weekly PP budget transfer report on Agency Coronavirus Relief Fund allocations related to Office of Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/15/2021	1	\$380.00	\$380.00	Document batch G for the procedures related to the Office of Inspector General quarterly reporting. (1)
Outside PR	233	Hubin, Kent	7/15/2021	2	\$380.00	\$760.00	Document procedures necessary to ingest the weekly PP budget transfer report on Agency Coronavirus Relief Fund allocations related to Office of Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/15/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hubin, Kent	7/15/2021	0.5	\$380.00	\$190.00	Process Batch A of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	7/15/2021	0.6	\$380.00	\$228.00	Process PP budget transfer report changes for 07/13/2021 as they relate to Agency Coronavirus Relief Fund allocations and Office of Inspector General reporting requirements. (0.6)
Outside PR	233	Hubin, Kent	7/15/2021	0.5	\$380.00	\$190.00	Sent email notification to Department of Education regarding over-expenditure on Acquisition of Materials and Personal Protective Equipment in the most recent Agency Coronavirus Relief Fund expenditure report. (0.5)
Outside PR	233	Hubin, Kent	7/16/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/16/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hubin, Kent	7/16/2021	2	\$380.00	\$760.00	Process Batch B of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/16/2021	1.1	\$380.00	\$418.00	Process Batch C of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.1)
Outside PR	233	Hubin, Kent	7/19/2021	1.2	\$380.00	\$456.00	Improve contact log for tracking follow-up with agencies regarding their Coronavirus Relief Fund expenditure reporting. (1.2)
Outside PR	233	Hubin, Kent	7/19/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/19/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hubin, Kent	7/19/2021	2	\$380.00	\$760.00	Process Batch D of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/19/2021	2	\$380.00	\$760.00	Process Batch E of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/19/2021	0.5	\$380.00	\$190.00	Send reminder email to agencies who have not submitted Coronavirus Relief Fund expenditure reports within the past week and log communication with agency. (0.5)
Outside PR	233	Hubin, Kent	7/20/2021	0.7	\$380.00	\$266.00	Generate and distribute weekly status report for the week of 7/19/2021 on agency Coronavirus Relief Fund expenditure reporting compliance. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	7/20/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/20/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hubin, Kent	7/20/2021	2	\$380.00	\$760.00	Process Batch F of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/20/2021	2	\$380.00	\$760.00	Process Batch G of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/20/2021	1	\$380.00	\$380.00	Process Batch H of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1)
Outside PR	233	Hubin, Kent	7/21/2021	1.6	\$380.00	\$608.00	Follow up on action items from meeting with S. Díaz Vázquez (AAFAF) related to Agency weekly Coronavirus Relief Fund expenditure reporting. (1.6)
Outside PR	233	Hubin, Kent	7/21/2021	0.7	\$380.00	\$266.00	Follow up on an agency newly award funding to obtain and distribute contact information as well as provide reporting expectations instructions regarding Coronavirus Relief Fund expenditures. (0.7)
Outside PR	233	Hubin, Kent	7/21/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Loaiza (ACG) and S. Díaz Vázquez (AAFAF) to review status of Agency weekly Coronavirus Relief Fund expenditure reporting and set action items. (0.5)
Outside PR	233	Hubin, Kent	7/21/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/21/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hubin, Kent	7/21/2021	0.4	\$380.00	\$152.00	Prepare for meeting with S. Díaz Vázquez (AAFAF) related to Agency weekly Coronavirus Relief Fund expenditure reporting. (0.4)
Outside PR	233	Hubin, Kent	7/21/2021	1.3	\$380.00	\$494.00	Process Batch I of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.3)
Outside PR	233	Hubin, Kent	7/21/2021	0.5	\$380.00	\$190.00	Process the 7/20/2021 PP budget transfer report for Coronavirus Relief Fund funding by agency and project. (0.5)
Outside PR	233	Hubin, Kent	7/21/2021	1	\$380.00	\$380.00	Research PRDE Back to School program to find support for associated Coronavirus Relief Fund expenditures. (1)
Outside PR	233	Hubin, Kent	7/22/2021	0.6	\$380.00	\$228.00	Enhance log and report used to track and provide visibility to Agency Coronavirus Relief Fund expenditure reporting. (0.6)
Outside PR	233	Hubin, Kent	7/22/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with R. Tabor (ACG) to review Office of Inspector General status and discuss opportunities going forward. (0.3)
Outside PR	233	Hubin, Kent	7/22/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 7/22/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Hubin, Kent	7/22/2021	0.5	\$380.00	\$190.00	Process Batch J of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	7/22/2021	1.5	\$380.00	\$570.00	Send follow-up emails to agencies and log communication regarding delinquent Coronavirus Relief Fund expenditure reporting. (1.5)
Outside PR	233	Hubin, Kent	7/23/2021	2	\$380.00	\$760.00	Continue to define requirements for next iteration of the PP budget transfer report ingestion tool. (2)
Outside PR	233	Hubin, Kent	7/23/2021	2	\$380.00	\$760.00	Define requirements for next iteration of the PP budget transfer report ingestion tool. (2)
Outside PR	233	Hubin, Kent	7/23/2021	2	\$380.00	\$760.00	Process Batch K of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/23/2021	1.2	\$380.00	\$456.00	Process Batch L of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	7/23/2021	0.9	\$380.00	\$342.00	Process Batch M of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.9)
Outside PR	233	Hubin, Kent	7/26/2021	1.9	\$380.00	\$722.00	Design next iteration of the PP budget transfer report ingestion tool. (1.9)
Outside PR	233	Hubin, Kent	7/26/2021	0.8	\$380.00	\$304.00	Improve event log reporting tool to accommodate longer than default exception follow-up timing and investigate merits of accounting for holidays. (0.8)
Outside PR	233	Hubin, Kent	7/26/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hubin, Kent	7/26/2021	2	\$380.00	\$760.00	Process Batch N of the 7/16/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/27/2021	2	\$380.00	\$760.00	Continue to design next iteration of the PP budget transfer report ingestion tool. (2)
Outside PR	233	Hubin, Kent	7/27/2021	2	\$380.00	\$760.00	Continue to develop next iteration of the PP budget transfer report ingestion tool. (2)
Outside PR	233	Hubin, Kent	7/27/2021	1.7	\$380.00	\$646.00	Develop next iteration of the PP budget transfer report ingestion tool. (1.7)
Outside PR	233	Hubin, Kent	7/27/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Hubin, Kent	7/27/2021	2	\$380.00	\$760.00	Test next iteration of the PP budget transfer report ingestion tool. (2)
Outside PR	233	Hubin, Kent	7/28/2021	0.9	\$380.00	\$342.00	Clean up SharePoint folders and files related to the processing of weekly agency Coronavirus Relief Fund expenditure reports. (0.9)
Outside PR	233	Hubin, Kent	7/28/2021	2	\$380.00	\$760.00	Continue to test next iteration of the PP budget transfer report ingestion tool. (2)
Outside PR	233	Hubin, Kent	7/28/2021	2	\$380.00	\$760.00	Finalize next iteration of the PP budget transfer report ingestion tool. (2)
Outside PR	233	Hubin, Kent	7/28/2021	1	\$380.00	\$380.00	Implement improvements in tools used for processing weekly agency expenditure reports related to the Coronavirus Relief Fund and Office of Inspector General compliance. (1)
Outside PR	233	Hubin, Kent	7/28/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to review Request for Information from Municipal auditors regarding Coronavirus Relief Fund funds (partial). (0.3)
Outside PR	233	Hubin, Kent	7/28/2021	0.7	\$380.00	\$266.00	Process Batch A of the 7/30/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.7)
Outside PR	233	Hubin, Kent	7/28/2021	0.5	\$380.00	\$190.00	Review request from S. Diaz-Vazquez (AAFAF) regarding documentation for three audits of municipalities and conduct some preliminary research accordingly. (0.5)
Outside PR	233	Hubin, Kent	7/29/2021	0.5	\$380.00	\$190.00	Enhance tool used to validate expenditures are within allocations for weekly Agency Coronavirus Relief Fund reporting. (0.5)
Outside PR	233	Hubin, Kent	7/29/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 7/29/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Hubin, Kent	7/29/2021	1	\$380.00	\$380.00	Process Batch B of the 7/30/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1)
Outside PR	233	Hubin, Kent	7/29/2021	0.7	\$380.00	\$266.00	Research Grant Solutions reporting capabilities to support a specific reporting request by J. Tirado-Polo (AAFAF) related to the 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund report submission. (0.7)
Outside PR	233	Hubin, Kent	7/29/2021	1	\$380.00	\$380.00	Standardize agency naming conventions across all Coronavirus Relief Fund expenditure reporting tools. (1)
Outside PR	233	Hubin, Kent	7/30/2021	2	\$380.00	\$760.00	Continue to develop next generation Coronavirus Relief Fund Agency reporting status dashboard. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	7/30/2021	2	\$380.00	\$760.00	Design next generation Coronavirus Relief Fund Agency reporting status dashboard. (2)
Outside PR	233	Hubin, Kent	7/30/2021	1.1	\$380.00	\$418.00	Develop next generation Coronavirus Relief Fund Agency reporting status dashboard. (1.1)
Outside PR	233	Hubin, Kent	7/30/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/30/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hubin, Kent	7/30/2021	2	\$380.00	\$760.00	Process Batch C of the 7/30/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	7/30/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with K. Miller (ACG) to review Grant Solutions reporting capabilities related to the Treasury Department Office of Inspector General Coronavirus Relief Fund quarterly reporting. (0.4)
Outside PR	233	Hull, Sarah	7/1/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with J. Viramontes-Gallegos (ACG) and R Flanagan (ACG) to discuss compliance program comparison related to the management of Coronavirus Relief Funds. (0.2)
Outside PR	233	Hull, Sarah	7/1/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hull, Sarah	7/6/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Hull, Sarah	7/6/2021	0.6	\$451.25	\$270.75	Update Private Hospital Use of Funds Analysis for late 5/15/2021 or 6/15/2021 reports for hospitals that had not reached 100% spend. (0.6)
Outside PR	233	Hull, Sarah	7/7/2021	0.5	\$451.25	\$225.63	Finalize the Use of Funds reporting Analysis for municipalities and send communication regarding carryover amounts. (0.5)
Outside PR	233	Hull, Sarah	7/7/2021	0.8	\$451.25	\$361.00	Finalize the Use of Funds reporting Analysis for Private and Public Hospitals and send communication regarding carryover amounts. (0.8)
Outside PR	233	Hull, Sarah	7/7/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to review Use of Funds tracking and analysis for the Coronavirus Relief Fund Municipality and Coronavirus Relief Fund Private and Public Hospital programs. (1)
Outside PR	233	Hull, Sarah	7/7/2021	1.9	\$451.25	\$857.38	Update Municipality Use of Funds Analysis for late 5/15/2021 or 6/15/2021 reports for those municipalities that had not reached 100% spend. (1.9)
Outside PR	233	Hull, Sarah	7/7/2021	0.4	\$451.25	\$180.50	Update Public Hospital Use of Funds Analysis for late 5/15/2021 or 6/15/2021 reports for those hospitals that had not reached 100% spend. (0.4)
Outside PR	233	Hull, Sarah	7/12/2021	0.3	\$451.25	\$135.38	Participate on telephone call with L. Voigt (ACG) regarding Private Hospital Damas Phase II and Phase III Use of Funds Templates. (0.3)
Outside PR	233	Hull, Sarah	7/13/2021	0.2	\$451.25	\$90.25	Develop draft language for Centers for Diagnostics and Treatment recommendations. (0.2)
Outside PR	233	Hull, Sarah	7/13/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/13/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Hull, Sarah	7/14/2021	0.7	\$451.25	\$315.88	Participate on telephone call with L. Voigt (ACG) and J. Perez-Casellas (ACG) regarding creation of Coronavirus Relief Fund Grant Office audit preparedness plan. (0.7)
Outside PR	233	Hull, Sarah	7/15/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs (partial). (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hull, Sarah	7/20/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Hull, Sarah	7/22/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/22/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Hull, Sarah	7/29/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Khoury, Mya	7/16/2021	1	\$308.75	\$308.75	Participate in virtual meeting with M. Maffuid (ACG) to discuss coverage plan for AAFAF dashboards. (1)
Outside PR	233	Khoury, Mya	7/19/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with M. Maffuid (ACG) and A. Brown (ACG) to discuss coverage plan for AAFAF dashboards. (0.5)
Outside PR	233	Loaiza, Juan	7/1/2021	1.5	\$332.50	\$498.75	Download and store agreements signed by hospitals and update respective trackers. (1.5)
Outside PR	233	Loaiza, Juan	7/1/2021	1	\$332.50	\$332.50	Follow up with agencies regarding outstanding reports related to Office of the Inspector General Weekly Reports for 7/1/2021. (1)
Outside PR	233	Loaiza, Juan	7/1/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Loaiza, Juan	7/1/2021	1.7	\$332.50	\$565.25	Prepare and deliver Coronavirus Relief Fund Centers for Diagnostics and Treatment program training. (1.7)
Outside PR	233	Loaiza, Juan	7/1/2021	0.5	\$332.50	\$166.25	Respond to inquiries about Centers for Diagnostics and Treatment application process. (0.5)
Outside PR	233	Loaiza, Juan	7/1/2021	0.2	\$332.50	\$66.50	Review municipalities Disbursement Oversight Committee Report. (0.2)
Outside PR	233	Loaiza, Juan	7/1/2021	1.5	\$332.50	\$498.75	Send 12 Phase II and III Agreements for Private Hospital for their signature via DocuSign. (1.5)
Outside PR	233	Loaiza, Juan	7/1/2021	1	\$332.50	\$332.50	Update Private Hospitals contact list in DocuSign. (1)
Outside PR	233	Loaiza, Juan	7/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/2/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Loaiza, Juan	7/2/2021	2	\$332.50	\$665.00	Process of 16 Office of the Inspector General Weekly Reports for week ending 7/2/2021. (2)
Outside PR	233	Loaiza, Juan	7/2/2021	0.3	\$332.50	\$99.75	Respond to 7/2/2021 inquiries about Centers for Diagnostics and Treatment application process. (0.3)
Outside PR	233	Loaiza, Juan	7/2/2021	1.5	\$332.50	\$498.75	Send 12 Phase II and III Agreements for Private Hospital signature via DocuSign. (1.5)
Outside PR	233	Loaiza, Juan	7/2/2021	1	\$332.50	\$332.50	Troubleshoot Office of the Inspector General reports macro for errors with submitted reports. (1)
Outside PR	233	Loaiza, Juan	7/2/2021	0.5	\$332.50	\$166.25	Update Hospital Panamericano agreements with additional language and generate CIMA agreements. (0.5)
Outside PR	233	Loaiza, Juan	7/2/2021	1	\$332.50	\$332.50	Update Private Hospitals contact list in DocuSign. (1)
Outside PR	233	Loaiza, Juan	7/2/2021	1	\$332.50	\$332.50	Update tracker and send communications for 7/2/2021 Office of the Inspector General Reports. (1)
Outside PR	233	Loaiza, Juan	7/6/2021	0.2	\$332.50	\$66.50	Answer phone inquiries about Use of Funds Reports to municipalities. (0.2)
Outside PR	233	Loaiza, Juan	7/6/2021	0.5	\$332.50	\$166.25	Document draft Centers for Diagnostics and Treatment program reminder email. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	7/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Loaiza, Juan	7/6/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/6/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Loaiza, Juan	7/6/2021	2	\$332.50	\$665.00	Process of 12 Office of the Inspector General Weekly Reports for 7/6/2021. (2)
Outside PR	233	Loaiza, Juan	7/6/2021	1	\$332.50	\$332.50	Respond to inquiries about Centers for Diagnostics and Treatment application process and Form 730 Supplier Registration. (1)
Outside PR	233	Loaiza, Juan	7/6/2021	0.5	\$332.50	\$166.25	Review and respond to 7/6/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico inboxes. (0.5)
Outside PR	233	Loaiza, Juan	7/6/2021	2	\$332.50	\$665.00	Update tracker and sending communications for 7/6/2021 Office of the Inspector General Reports. (2)
Outside PR	233	Loaiza, Juan	7/7/2021	0.5	\$332.50	\$166.25	Answer inquiry from Las Piedras about Use of Funds Reports. (0.5)
Outside PR	233	Loaiza, Juan	7/7/2021	1	\$332.50	\$332.50	Download and store signed by hospitals agreement and also update respective trackers. (1)
Outside PR	233	Loaiza, Juan	7/7/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/7/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/7/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to review Use of Funds tracking and analysis for the Coronavirus Relief Fund Municipality and Coronavirus Relief Fund Private and Public Hospital programs. (1)
Outside PR	233	Loaiza, Juan	7/7/2021	0.1	\$332.50	\$33.25	Participate on telephone call with K. Miller (ACG) regarding the Puerto Rico pandemic relief programs tasks and organization. (0.1)
Outside PR	233	Loaiza, Juan	7/7/2021	0.3	\$332.50	\$99.75	Resend private and public hospitals transfer agreements for signatures in DocuSign. (0.3)
Outside PR	233	Loaiza, Juan	7/7/2021	1	\$332.50	\$332.50	Respond to 7/7/2021 inquiries about Centers for Diagnostics and Treatment application process and Form 730 Supplier Registration. (1)
Outside PR	233	Loaiza, Juan	7/7/2021	0.8	\$332.50	\$266.00	Update municipalities signed transfer agreements and reach out to municipalities with outstanding files. (0.8)
Outside PR	233	Loaiza, Juan	7/8/2021	0.5	\$332.50	\$166.25	Learn how to process Centers for Diagnostics and Treatment application. (0.5)
Outside PR	233	Loaiza, Juan	7/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with A. Lopes (ODESEC) to provide support on how to complete the Weekly Office of the Inspector General Report. (0.5)
Outside PR	233	Loaiza, Juan	7/8/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with L. Voigt (ACG) and R. Flanagan (ACG) to review process for updating Use of Funds tracking and analysis for the Coronavirus Relief Fund Municipality and Coronavirus Relief Fund Private and Public Hospital programs. (0.6)
Outside PR	233	Loaiza, Juan	7/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/8/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Loaiza, Juan	7/8/2021	1.5	\$332.50	\$498.75	Prepare for and monitor Coronavirus Relief Fund Centers for Diagnostics and Treatment Training. (1.5)
Outside PR	233	Loaiza, Juan	7/8/2021	0.3	\$332.50	\$99.75	Prepare for meeting with representatives of ODESEC agency. (0.3)
Outside PR	233	Loaiza, Juan	7/8/2021	1	\$332.50	\$332.50	Process of 4 Office of the Inspector General Weekly Reports for 7/8/2021. (1)
Outside PR	233	Loaiza, Juan	7/8/2021	1	\$332.50	\$332.50	Respond to 7/8/2021 inquiries about Centers for Diagnostics and Treatment application process and Form 730 Supplier Registration. (1)
Outside PR	233	Loaiza, Juan	7/8/2021	0.2	\$332.50	\$66.50	Review Municipalities Disbursement Oversight Committee Report. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	7/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/9/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Loaiza, Juan	7/9/2021	1	\$332.50	\$332.50	Prepare and respond to each NEU separately with status of their application. (1)
Outside PR	233	Loaiza, Juan	7/9/2021	1	\$332.50	\$332.50	Respond to 7/9/2021 inquiries about Centers for Diagnostics and Treatment application process and Form 730 Supplier Registration. (1)
Outside PR	233	Loaiza, Juan	7/9/2021	1.5	\$332.50	\$498.75	Update tracker and sending communications for 7/9/2021 Office of the Inspector General Reports. (1.5)
Outside PR	233	Loaiza, Juan	7/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/12/2021	0.2	\$332.50	\$66.50	Process Centers for Diagnostics and Treatment application (0.2)
Outside PR	233	Loaiza, Juan	7/13/2021	1.2	\$332.50	\$399.00	Download and store agreements signed by hospitals and update respective trackers. (1.2)
Outside PR	233	Loaiza, Juan	7/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/13/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Loaiza, Juan	7/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/13/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/13/2021	0.5	\$332.50	\$166.25	Participate on telephone call with S. Valle (Ashford Hospital) regarding Use of Funds questions. (0.5)
Outside PR	233	Loaiza, Juan	7/13/2021	1	\$332.50	\$332.50	Prepared Phase III Lares Use of Funds. (1)
Outside PR	233	Loaiza, Juan	7/13/2021	0.5	\$332.50	\$166.25	Resend private and public hospitals transfer agreements for signatures in DocuSign. (0.5)
Outside PR	233	Loaiza, Juan	7/13/2021	0.5	\$332.50	\$166.25	Respond to 7/13/2021 inquiries about Centers for Diagnostics and Treatment application process and Form 730 Supplier Registration. (0.5)
Outside PR	233	Loaiza, Juan	7/13/2021	0.5	\$332.50	\$166.25	Update received Phase III signed agreements from Municipalities. (0.5)
Outside PR	233	Loaiza, Juan	7/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/14/2021	0.3	\$332.50	\$99.75	Participate on telephone call with representatives of Utuado Municipalities regarding Use of Funds template. (0.3)
Outside PR	233	Loaiza, Juan	7/14/2021	0.5	\$332.50	\$166.25	Prepare communication to incentivize Centers for Diagnostics and Treatment to apply for funds. (0.5)
Outside PR	233	Loaiza, Juan	7/14/2021	0.2	\$332.50	\$66.50	Review and send Phase III Transfer Agreement for Hospital Damas. (0.2)
Outside PR	233	Loaiza, Juan	7/14/2021	0.5	\$332.50	\$166.25	Send follow up emails to agencies regarding outstanding reports related to 7/14/2021 Office of the Inspector General Weekly Reports. (0.5)
Outside PR	233	Loaiza, Juan	7/15/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with J. Perez-Casellas (ACG) to build analysis file for Municipalities Phase IV disbursement logic. (0.7)
Outside PR	233	Loaiza, Juan	7/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	233	Loaiza, Juan	7/15/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to review Municipalities Phase IV disbursement logic. (1)
Outside PR	233	Loaiza, Juan	7/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	7/15/2021	0.2	\$332.50	\$66.50	Participate on telephone call with G. Felix (OCE) about the weekly Office of the Inspector General Report. (0.2)
Outside PR	233	Loaiza, Juan	7/15/2021	0.5	\$332.50	\$166.25	Respond to 7/15/2021 inquiries about Centers for Diagnostics and Treatment funding and send reminder email. (0.5)
Outside PR	233	Loaiza, Juan	7/15/2021	1	\$332.50	\$332.50	Update Municipalities Phase IV disbursement file. (1)
Outside PR	233	Loaiza, Juan	7/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/16/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/16/2021	1	\$332.50	\$332.50	Update folders, respond to inquiries and process Centers for Diagnostics and Treatment applications and Form 730 Supplier Registration. (1)
Outside PR	233	Loaiza, Juan	7/19/2021	0.4	\$332.50	\$133.00	Communicate with Municipio de Rio Grande about update in their Use of Funds template. (0.4)
Outside PR	233	Loaiza, Juan	7/19/2021	0.3	\$332.50	\$99.75	Follow up on Office of the Inspector General Weekly Reports related to new funding for Autoridad para el Financiamiento de la Vivienda. (0.3)
Outside PR	233	Loaiza, Juan	7/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/19/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/19/2021	2	\$332.50	\$665.00	Update folders, respond to inquiries and process Centers for Diagnostics and Treatment applications and Form 730 Supplier Registration. (2)
Outside PR	233	Loaiza, Juan	7/20/2021	2	\$332.50	\$665.00	Download and store agreements signed by hospitals and update respective trackers. (2)
Outside PR	233	Loaiza, Juan	7/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Loaiza, Juan	7/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/20/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/20/2021	0.5	\$332.50	\$166.25	Resend private and public hospitals transfer agreements for signatures in DocuSign. (0.5)
Outside PR	233	Loaiza, Juan	7/20/2021	1.3	\$332.50	\$432.25	Respond to inquiries about Centers for Diagnostics and Treatment program, process Form 730 Supplier Registration and review communications. (1.3)
Outside PR	233	Loaiza, Juan	7/20/2021	0.3	\$332.50	\$99.75	Review Municipalities Disbursement Oversight Committee Report. (0.3)
Outside PR	233	Loaiza, Juan	7/20/2021	0.3	\$332.50	\$99.75	Review restaurant program manual process presentation. (0.3)
Outside PR	233	Loaiza, Juan	7/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF) and representatives of Ankura to discuss establishment of Phase IV of the Municipal Transfer Program. (0.5)
Outside PR	233	Loaiza, Juan	7/21/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Hubin (ACG) and S. Díaz Vázquez (AAFAF) to review status of Agency weekly Coronavirus Relief Fund expenditure reporting and set action items. (0.5)
Outside PR	233	Loaiza, Juan	7/21/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with R. Flanagan (ACG), J. Perez-Casellas (ACG) to review operationalization options for Phase IV of the Municipal Transfer Program. (0.9)
Outside PR	233	Loaiza, Juan	7/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/21/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/21/2021	1	\$332.50	\$332.50	Prepare notes and review communication with suggested Phase IV Guidelines for S. Diaz (AAFAF). (1)
Outside PR	233	Loaiza, Juan	7/21/2021	0.2	\$332.50	\$66.50	Reach out to Autoridad para el Financiamiento de la Vivienda for Office of the Inspector General weekly reports. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	7/21/2021	1.5	\$332.50	\$498.75	Review Municipalities signature tracker and Municipalities application tracker in Smartsheet and follow up with outstanding items. (1.5)
Outside PR	233	Loaiza, Juan	7/21/2021	0.3	\$332.50	\$99.75	Review Office of the Inspector General report log file to identify and resolve processing errors. (0.3)
Outside PR	233	Loaiza, Juan	7/21/2021	0.5	\$332.50	\$166.25	Update folders, respond to inquiries and process Centers for Diagnostics and Treatment applications and Form 730 Supplier Registration. (0.5)
Outside PR	233	Loaiza, Juan	7/21/2021	2	\$332.50	\$665.00	Update Phase IV Disbursement Analysis for Municipalities program. (2)
Outside PR	233	Loaiza, Juan	7/22/2021	2	\$332.50	\$665.00	Calculate Expedited disbursement amounts and update analysis file for Phase IV of the Coronavirus Relief Fund Municipalities program (2)
Outside PR	233	Loaiza, Juan	7/22/2021	1.5	\$332.50	\$498.75	Develop draft municipalities communication for Coronavirus Relief Fund Municipalities Phase IV announcement in both English and Spanish. (1.5)
Outside PR	233	Loaiza, Juan	7/22/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Perez-Casellas (ACG) to review Municipal Transfer Program Phase IV disbursement list and guidelines. (1)
Outside PR	233	Loaiza, Juan	7/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with R. Flanagan (ACG) to discuss the next steps of Phase IV of the Municipal Transfer Program. (0.2)
Outside PR	233	Loaiza, Juan	7/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/22/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/22/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/22/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Loaiza, Juan	7/22/2021	0.3	\$332.50	\$99.75	Update Strategic Disbursement Plan for Municipalities Phase IV program. (0.3)
Outside PR	233	Loaiza, Juan	7/23/2021	1	\$332.50	\$332.50	Follow up with agencies regarding outstanding reports for the Office of the Inspector General Weekly Reports for 7/23/2021. (1)
Outside PR	233	Loaiza, Juan	7/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Perez-Casellas (ACG) to update Municipal Transfer Program Phase IV disbursement list, official communication and program guidelines. (0.6)
Outside PR	233	Loaiza, Juan	7/23/2021	1	\$332.50	\$332.50	Respond to 7/23/2021 inquiries about Centers for Diagnostics and Treatment funding and send reminder email. (1)
Outside PR	233	Loaiza, Juan	7/23/2021	1	\$332.50	\$332.50	Review and update Phase IV disbursement list, official communication and program guidelines. (1)
Outside PR	233	Loaiza, Juan	7/23/2021	0.3	\$332.50	\$99.75	Review Coronavirus Relief Fund Municipalities Phase IV application form as quality assurance before application process opens (0.3)
Outside PR	233	Loaiza, Juan	7/23/2021	0.3	\$332.50	\$99.75	Send Municipal Transfer Program Phase IV communication to all municipalities. (0.3)
Outside PR	233	Loaiza, Juan	7/23/2021	1.5	\$332.50	\$498.75	Update Municipalities signature tracker and Municipalities application tracker in Smartsheets. (1.5)
Outside PR	233	Loaiza, Juan	7/26/2021	2	\$332.50	\$665.00	Download and store agreements signed by hospitals and update respective trackers. (2)
Outside PR	233	Loaiza, Juan	7/26/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/26/2021	2	\$332.50	\$665.00	Prepare Municipal Transfer Program Phase IV training presentation. (2)
Outside PR	233	Loaiza, Juan	7/26/2021	0.5	\$332.50	\$166.25	Resend private and public hospitals transfer agreements for signatures in DocuSign. (0.5)
Outside PR	233	Loaiza, Juan	7/26/2021	1.5	\$332.50	\$498.75	Respond to 7/26/2021 inquiries about Centers for Diagnostics and Treatment funding and send reminder email. (1.5)
Outside PR	233	Loaiza, Juan	7/26/2021	1.5	\$332.50	\$498.75	Review and send request for outstanding Transfer Agreements to municipalities. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	7/26/2021	1	\$332.50	\$332.50	Review Municipal Transfer Program Phase IV guidelines and communications. (1)
Outside PR	233	Loaiza, Juan	7/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/27/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Loaiza, Juan	7/27/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Loaiza, Juan	7/27/2021	0.4	\$332.50	\$133.00	Respond to 7/27/2021 inquiries about Centers for Diagnostics and Treatment funding and send reminder email. (0.4)
Outside PR	233	Loaiza, Juan	7/27/2021	1	\$332.50	\$332.50	Review and update Municipal Transfer Program Phase IV disbursement list, official communication and program guidelines. (1)
Outside PR	233	Loaiza, Juan	7/27/2021	1.5	\$332.50	\$498.75	Review Municipal Transfer Program Phase IV application form and start building DocuSign template. (1.5)
Outside PR	233	Loaiza, Juan	7/27/2021	2	\$332.50	\$665.00	Update Municipal Transfer Program Phase IV training presentation. (2)
Outside PR	233	Loaiza, Juan	7/28/2021	2	\$332.50	\$665.00	Build Municipalities Phase IV DocuSign electronic form. (2)
Outside PR	233	Loaiza, Juan	7/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review Request for Information from Municipal auditors regarding Coronavirus Relief Fund funds. (0.5)
Outside PR	233	Loaiza, Juan	7/28/2021	1.2	\$332.50	\$399.00	Prepare request for information for Cayey, Hormigueros and Ponce funds. (1.2)
Outside PR	233	Loaiza, Juan	7/28/2021	0.5	\$332.50	\$166.25	Test Municipalities Phase IV DocuSign electronic form. (0.5)
Outside PR	233	Loaiza, Juan	7/28/2021	0.3	\$332.50	\$99.75	Update Municipal Transfer Program Phase IV Program Guidelines. (0.3)
Outside PR	233	Loaiza, Juan	7/28/2021	0.5	\$332.50	\$166.25	Update Municipal Transfer Program Phase IV Training presentation. (0.5)
Outside PR	233	Loaiza, Juan	7/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/29/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Loaiza, Juan	7/29/2021	0.8	\$332.50	\$266.00	Participate on telephone call with R. Flanagan (ACG) and L. Voigt (ACG) regarding design of Phase IV Municipalities application review form. (0.8)
Outside PR	233	Loaiza, Juan	7/29/2021	2	\$332.50	\$665.00	Review Municipal Transfer Program phase IV DocuSign application, application review form and generate 3 tests cases. (2)
Outside PR	233	Loaiza, Juan	7/29/2021	0.5	\$332.50	\$166.25	Update Municipal Transfer Program Phase IV Training presentation with support documentation. (0.5)
Outside PR	233	Loaiza, Juan	7/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/30/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Loaiza, Juan	7/30/2021	0.8	\$332.50	\$266.00	Participate on telephone call with R. Flanagan (ACG) and L. Voigt (ACG) regarding application review form design and eligible expense calculations for Municipalities Phase IV funding (partial). (0.8)
Outside PR	233	Loaiza, Juan	7/30/2021	1	\$332.50	\$332.50	Participate on telephone call with representatives of Ankura to resolve approach for reviewing Municipalities Phase III reconsideration requests (partial). (1)
Outside PR	233	Loaiza, Juan	7/30/2021	1.5	\$332.50	\$498.75	Update municipalities eligible expenses form Use of Funds for Coronavirus Relief Fund Municipalities Phase IV calculations. (1.5)
Outside PR	233	Maffuid, Michael	7/1/2021	0.2	\$285.00	\$57.00	Refresh Coronavirus Relief Fund Dashboard. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Maffuid, Michael	7/8/2021	0.5	\$285.00	\$142.50	Maintain the Coronavirus Relief Fund Dashboards on Tableau. (0.5)
Outside PR	233	Maffuid, Michael	7/12/2021	0.1	\$285.00	\$28.50	Refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda). (0.1)
Outside PR	233	Maffuid, Michael	7/13/2021	0.1	\$285.00	\$28.50	Refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda). (0.1)
Outside PR	233	Maffuid, Michael	7/14/2021	0.1	\$285.00	\$28.50	Refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda). (0.1)
Outside PR	233	Maffuid, Michael	7/15/2021	0.1	\$285.00	\$28.50	Refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda). (0.1)
Outside PR	233	Maffuid, Michael	7/16/2021	1	\$285.00	\$285.00	Participate in virtual meeting with M. Khoury (ACG) to discuss coverage plan for AAFAF dashboards. (1)
Outside PR	233	Maffuid, Michael	7/16/2021	0.1	\$285.00	\$28.50	Refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda). (0.1)
Outside PR	233	Maffuid, Michael	7/19/2021	0.5	\$285.00	\$142.50	Develop documentation for the AAFAF refresh process in order to transfer the process to other associates. (0.5)
Outside PR	233	Maffuid, Michael	7/19/2021	0.5	\$285.00	\$142.50	Participate in meeting with M. Khoury (ACG) and A. Brown (ACG) to discuss coverage plan for AAFAF dashboards. (0.5)
Outside PR	233	Maffuid, Michael	7/19/2021	0.1	\$285.00	\$28.50	Refresh Coronavirus Relief Fund Dashboard with daily data received from J. Belen (Hacienda). (0.1)
Outside PR	233	Maffuid, Michael	7/21/2021	0.2	\$285.00	\$57.00	Participate in virtual meeting with A. Brown (ACG) to review reporting process for AAFAF dashboards. (0.2)
Outside PR	233	Maffuid, Michael	7/23/2021	1.1	\$285.00	\$313.50	Add new Domestic Violence program to Coronavirus Relief Fund Tableau dashboard and reformat. (1.1)
Outside PR	233	McAfee, Maggie	7/4/2021	0.5	\$195.00	\$97.50	Prepare project invoice for May 2021. (0.5)
Outside PR	233	McAfee, Maggie	7/13/2021	2	\$195.00	\$390.00	Prepare labor codes for June 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	7/14/2021	0.5	\$195.00	\$97.50	Continue to prepare labor codes for June 2021 fee statement. (0.5)
Outside PR	233	McAfee, Maggie	7/14/2021	1.5	\$195.00	\$292.50	Prepare labor codes for June 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	7/14/2021	2	\$195.00	\$390.00	Prepare labor codes for June 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	7/24/2021	1.5	\$195.00	\$292.50	Prepare project invoice for June 2021. (1.5)
Outside PR	233	McAfee, Maggie	7/25/2021	1	\$195.00	\$195.00	Prepare project invoice for June 2021. (1)
Outside PR	233	McAfee, Maggie	7/26/2021	1	\$195.00	\$195.00	Finalize project invoice for June 2021. (1)
Outside PR	233	Miller, Ken	7/1/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with K. Hubin (ACG) to review tasks, progress, and next steps related to 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (0.3)
Outside PR	233	Miller, Ken	7/1/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/1/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Miller, Ken	7/1/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 7/2/2021 related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	7/1/2021	0.5	\$451.25	\$225.63	Review and respond to 7/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	7/2/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 7/2/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Miller, Ken	7/2/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Relief Fund Program Office performance and optimization progress. (0.5)
Outside PR	233	Miller, Ken	7/2/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 7/6/2021 related to the Puerto Rico Coronavirus Relief Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	7/2/2021	0.5	\$451.25	\$225.63	Provide oversight and readiness assessment for Cycle 5 reporting to Office of Inspector General for Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	7/2/2021	0.3	\$451.25	\$135.38	Review and respond to 7/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	7/6/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and R. Flanagan (ACG) regarding the Puerto Rico pandemic relief programs strategic disbursement. (0.2)
Outside PR	233	Miller, Ken	7/6/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Miller, Ken	7/6/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 7/6/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Miller, Ken	7/6/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 7/7/2021 related to the Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Miller, Ken	7/6/2021	0.5	\$451.25	\$225.63	Review and refine next steps and plan for reporting of Coronavirus Relief Fund activity to the federal Office of the Inspector General. (0.5)
Outside PR	233	Miller, Ken	7/6/2021	0.7	\$451.25	\$315.88	Review and respond to 7/6/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	7/7/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/7/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/7/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to review Use of Funds tracking and analysis for the Coronavirus Relief Fund Municipality and Coronavirus Relief Fund Private and Public Hospital programs. (1)
Outside PR	233	Miller, Ken	7/7/2021	0.1	\$451.25	\$45.13	Participate on telephone call with J. Loaiza (ACG) regarding the Puerto Rico pandemic relief programs tasks and organization. (0.1)
Outside PR	233	Miller, Ken	7/7/2021	0.8	\$451.25	\$361.00	Prioritize and communicate key next day tasks for 7/8/2021 related to the Puerto Rico Coronavirus Relief Fund. (0.8)
Outside PR	233	Miller, Ken	7/7/2021	0.7	\$451.25	\$315.88	Review and refine next steps and plan for reporting of Coronavirus Relief Fund activity to the federal Office of the Inspector General. (0.7)
Outside PR	233	Miller, Ken	7/8/2021	1.5	\$451.25	\$676.88	Develop reporting to show all funds provided to municipalities under all Coronavirus Relief Fund programs for J. Tirado (AAFAF). (1.5)
Outside PR	233	Miller, Ken	7/8/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 7/8/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Miller, Ken	7/9/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with J. Tirado (AAFAF), S. Batista (AAFAF), F. Sanchez (AAFAF), and R. Flanagan (ACG) to review outstanding questions related to the United States Department of Education questions on the Governor's Emergency Education Relief fund 45-day report. (0.4)
Outside PR	233	Miller, Ken	7/9/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 7/9/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Miller, Ken	7/12/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/12/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 7/13/2021 related to the Puerto Rico Coronavirus Relief Fund. (0.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	7/12/2021	0.4	\$451.25	\$180.50	Review and respond to 7/12/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	7/13/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives from Deloitte, L. Voigt (ACG), and R. Flanagan (ACG) to discuss the closeout status for Coronavirus Relief Fund programs and discuss next steps. (0.8)
Outside PR	233	Miller, Ken	7/13/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 7/14/2021 related to the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	7/13/2021	0.2	\$451.25	\$90.25	Review and respond to 7/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	7/14/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/14/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of CGI, representatives of Ankura, and S. Batista (AAFAF) to discuss coordinating efforts to report Puerto Rico Coronavirus Relief Fund spending through the existing CGI federal relief dashboards. (0.7)
Outside PR	233	Miller, Ken	7/14/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 7/15/2021 related to the Puerto Rico Coronavirus Relief Fund. (0.6)
Outside PR	233	Miller, Ken	7/14/2021	0.6	\$451.25	\$270.75	Review and respond to 7/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	7/15/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with C. Butler (ACG), V. Hart (ACG) and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal funds administrative project (partial). (0.4)
Outside PR	233	Miller, Ken	7/15/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF, R. Tabor (ACG), and R. Flanagan (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.2)
Outside PR	233	Miller, Ken	7/15/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs (partial). (0.3)
Outside PR	233	Miller, Ken	7/15/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/15/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 7/16/2021 related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	7/15/2021	0.4	\$451.25	\$180.50	Review and respond to 7/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	7/16/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/16/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/16/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.5)
Outside PR	233	Miller, Ken	7/16/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 7/19/2021 related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	7/16/2021	0.7	\$451.25	\$315.88	Review and respond to 7/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	7/16/2021	1	\$451.25	\$451.25	Update presentation of restricted and unrestricted Coronavirus Relief Fund funds for J. Tirado (AAFAF). (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	7/19/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/19/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/19/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 7/20/2021 tasks related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	7/19/2021	0.4	\$451.25	\$180.50	Review and respond to 7/19/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	7/19/2021	0.5	\$451.25	\$225.63	Update logos on Smartsheet workspaces used by the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	7/20/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Miller, Ken	7/20/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/20/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/20/2021	2	\$451.25	\$902.50	Perform administrative review of time entries for monthly invoice to AAFAF. (2)
Outside PR	233	Miller, Ken	7/20/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 7/21/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	7/20/2021	0.7	\$451.25	\$315.88	Review and respond to 7/20/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	7/21/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/21/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/21/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), R. Flanagan (ACG), and J. Perez-Casellas (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.4)
Outside PR	233	Miller, Ken	7/21/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 7/22/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	7/21/2021	0.2	\$451.25	\$90.25	Review and respond to 7/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	7/22/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 7/22/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Miller, Ken	7/22/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 7/23/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	7/22/2021	0.2	\$451.25	\$90.25	Review and respond to 7/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	7/23/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 7/26/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	7/23/2021	0.2	\$451.25	\$90.25	Review and respond to 7/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	7/26/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/26/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 7/27/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	7/26/2021	0.2	\$451.25	\$90.25	Review and respond to 7/26/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	7/27/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Miller, Ken	7/27/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 7/28/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	7/27/2021	0.3	\$451.25	\$135.38	Review and respond to 7/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	7/28/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review Request for Information from Municipal auditors regarding the Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	7/28/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 7/29/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	7/28/2021	0.4	\$451.25	\$180.50	Review and respond to 7/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	7/29/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/29/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 7/30/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	7/29/2021	0.4	\$451.25	\$180.50	Review and respond to 7/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	7/30/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/30/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Miller, Ken	7/30/2021	0.7	\$451.25	\$315.88	Participate on telephone call with representatives of Ankura to resolve approach for reviewing Municipalities Phase III reconsideration requests (partial). (0.7)
Outside PR	233	Miller, Ken	7/30/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 8/2/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	7/30/2021	0.3	\$451.25	\$135.38	Review and respond to 7/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	7/30/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with K. Hubin (ACG) to review Grant Solutions reporting capabilities related to the Treasury Department Office of Inspector General Coronavirus Relief Fund quarterly reporting. (0.4)
Outside PR	233	Pasciak, Kevin	7/1/2021	1.6	\$332.50	\$532.00	Monitor and document webinar of session two of Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.6)
Outside PR	233	Pasciak, Kevin	7/1/2021	2	\$332.50	\$665.00	Prepare webinar for session two of the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (2)
Outside PR	233	Pasciak, Kevin	7/6/2021	1.1	\$332.50	\$365.75	Plan and prepare webinar hosting Ankura team updates (1.1)
Outside PR	233	Pasciak, Kevin	7/8/2021	1.6	\$332.50	\$532.00	Document, follow up and respond to questions for Session II Centers for Diagnostics and Treatment webinar. (1.6)
Outside PR	233	Pasciak, Kevin	7/8/2021	1	\$332.50	\$332.50	Host Session II Centers for Diagnostics and Treatment webinar. (1)
Outside PR	233	Pasciak, Kevin	7/8/2021	1.5	\$332.50	\$498.75	Prepare for Session II Centers for Diagnostics and Treatment webinar. (1.5)
Outside PR	233	Pasciak, Kevin	7/22/2021	0.7	\$332.50	\$232.75	Review and create webinar session for Coronavirus Relief Fund application submissions. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	7/1/2021	1.7	\$451.25	\$767.13	Hold virtual Webinar pertaining to application and eligibility criteria under the Coronavirus Relief Fund Assistance to Centers for Diagnostics and Treatment Program. (1.7)
PR	233	Perez-Casellas, JorgeEnrique	7/1/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	7/1/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	7/1/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	7/1/2021	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.7)
PR	233	Perez-Casellas, JorgeEnrique	7/1/2021	0.7	\$451.25	\$315.88	Review Hospital Damas amended application and prepare case for Panel referral for purposes of Phase III award under the Coronavirus Relief Fund Assistance to Hospitals Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/1/2021	0.5	\$451.25	\$225.63	Review presentation materials and prepare for Coronavirus Relief Fund Assistance to Centers for Diagnostics and Treatment Program Training. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/1/2021	0.5	\$451.25	\$225.63	Review various panel determinations provided by J. Jimenez (OGP) under the Coronavirus Relief Fund Municipal Transfer Program Phase III and channel processing for final disbursement. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/6/2021	1.5	\$451.25	\$676.88	Participate in virtual meeting with J. Jimenez (OGP) and S. Diaz (AAFAF) to continue discussion of pending Panel determinations under the Coronavirus Relief Fund Municipal Transfer Program Phase III. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	7/6/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/6/2021	0.4	\$451.25	\$180.50	Participate on telephone call with P. Padrón (Municipality of Culebra) pertaining to eligibility criteria for assistance to individuals program to be implemented by the municipality of Culebra and amendment to Phase III request. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/6/2021	0.5	\$451.25	\$225.63	Prepare for meeting with OGP Panel pertaining to pending panel determinations under the Coronavirus Relief Fund Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/6/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/6/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	7/6/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	0.4	\$451.25	\$180.50	Participate on telephone call with A. Castro (Pavia, Hospital San Francisco) pertaining to installation of COVID-19 Ward elevators and eligibility criteria under the Coronavirus Relief Fund Hospital Program, Phase III. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	0.5	\$451.25	\$225.63	Participate on telephone call with A. Santiago (Doctor's Center Hospital) pertaining to Centers for Diagnostics and Treatment Program training, eligibility criteria and management of cost duality so as to impede overlap of costs with Private Hospital Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	0.7	\$451.25	\$315.88	Participate on telephone call with L. Voigt (ACG) to review applications to Tire Collection Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to training material and eligibility criteria and hold various communications with Ankura team and AAFAF officers. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	1.6	\$451.25	\$722.00	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.6)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	0.4	\$451.25	\$180.50	Receive and review approval by Coronavirus Relief Fund Hospital Program Panel of Phase III grant to Hospital Damas and channel for Disbursement Oversight Committee approval and disbursement. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	0.3	\$451.25	\$135.38	Review request for funding related to educational campaigns from A. González (Oficina de la Procuradora de las Mujeres), review opinion of S. Díaz (AAFAF) and provide feedback. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	0.6	\$451.25	\$270.75	Review request from A. Colón (Municipality of Lares) pertaining to eligibility of payroll expenses, provide analysis and response. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	0.7	\$451.25	\$315.88	Review the Use of Funds Analysis for Phase I and II for the Public and Private Hospitals Program and for the Municipal Transfer Program provided by S. Hull (ACG) and channel for closeout review purposes. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/7/2021	0.6	\$451.25	\$270.75	Review the Use of Funds Report Analysis for the Assistance to Hospitals Program and Municipal Transfer Program Phase III from S. Hull (ACG). (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/8/2021	1.5	\$451.25	\$676.88	Hold Virtual Webinar pertaining to Application and eligibility criteria under the Coronavirus Relief Fund Assistance to Centers for Diagnostics and Treatment Program. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	7/8/2021	0.5	\$451.25	\$225.63	Participate on telephone call with N. Pérez (Municipality of Adjuntas) pertaining to clarifications of certain approved expenses under Phase III of the Municipal Transfer Program and eligibility Criteria). (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/8/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	7/8/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	7/8/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, JorgeEnrique	7/8/2021	1	\$451.25	\$451.25	Review communication from S. Díaz (AAFAF) pertaining to implementation of Phase IV under the Coronavirus Relief Fund Municipal Transfer Program and initiate strategy discussions with Ankura team. (1)
PR	233	Perez-Casellas, JorgeEnrique	7/8/2021	0.5	\$451.25	\$225.63	Review presentation materials and prepare for Coronavirus Relief Fund Assistance to Centers for Diagnostics and Treatment Program Training. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/9/2021	1.2	\$451.25	\$541.50	Develop draft communication to AAFAF Officers pertaining to summary of Use of Funds and expense categories with specific expenditure amounts under the Coronavirus Relief Fund Municipal Transfer Program for purposes of request for information for newspaper article. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	7/9/2021	0.3	\$451.25	\$135.38	Participate on telephone call with L. Lopez (Pavia Centers for Diagnostics and Treatment) pertaining to eligibility criteria under the Coronavirus Relief Fund Centers for Diagnostics and Treatment Program and provide platform for filing application. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/9/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/9/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	7/9/2021	0.6	\$451.25	\$270.75	Review communication from I. Ramos (Hospital San Cristóbal) pertaining to Final Use of Funds report under Phase III and communicate with hospital officer to clarify several reporting and eligibility criteria aspects. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/9/2021	0.5	\$451.25	\$225.63	Review communication from J. Tirado (AAFAF) pertaining to Use of Funds analysis and expense classification under the Municipal transfer Program for purposes of newspaper request for article pertaining to the implementation of the Program and begin development of analysis. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/9/2021	1.4	\$451.25	\$631.75	Review latest Use of Funds Analysis for both Phase I/II and Phase III of the Coronavirus Relief Fund Municipal Transfer Program and begin expense classification description and review of specific samples. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	7/9/2021	0.4	\$451.25	\$180.50	Review request for consideration of generator eligibility for elderly homes within the municipality of Añasco as forwarded by S. Díaz (AAFAF) and provide feedback pertaining to eligibility criteria and channel for panel determination. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/12/2021	1	\$451.25	\$451.25	Participate in virtual meeting with S. Diaz (AAFAF), G. Ortiz (Metro Pavia Cabo Rojo) and O. Hernandez (Metro Pavia Sabana Grande) to discuss eligibility criteria under the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	7/12/2021	0.3	\$451.25	\$135.38	Prepare for Centers for Diagnostics and Treatment Program meeting with metro Pavia officers under the Coronavirus Relief Fund program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/12/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1)
PR	233	Perez-Casellas, JorgeEnrique	7/12/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/12/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas, JorgeEnrique	7/12/2021	0.3	\$451.25	\$135.38	Review amended guidelines for Phase IV of the Coronavirus Relief Fund Municipal Transfer Program from by R. Flanagan (ACG) and provide feedback. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/12/2021	0.4	\$451.25	\$180.50	Review communication from M. Alvarez (Manati) pertaining to Use of Funds report, review report and provide feedback. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/12/2021	0.5	\$451.25	\$225.63	Review COR3 manual pertaining to establishment of Hotline to manage fraud claims, federal fund management and provide feedback to R. Flanagan (ACG) pertaining to interrelationship of compliance programs between agencies for purposes of monitoring Coronavirus Relief Fund Funds. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/13/2021	0.3	\$451.25	\$135.38	Communicate with C. Hernandez (metro Pavia, Hato Rey) pertaining to Use of Funds report and closeout report under the Coronavirus Relief Fund Assistance to Hospitals Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/13/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/13/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/13/2021	1.5	\$451.25	\$676.88	Participate in virtual meeting with Z. Adorno (ASSMCA) pertaining to pending Phase III awards for Ponce and Rio Piedras Psychiatric Hospitals and review of award for Fernandez Marina hospital under Phase III of the Coronavirus Relief Fund Assistance to hospitals Program. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	7/13/2021	0.6	\$451.25	\$270.75	Participate on telephone call with A. Santiago (Doctor's Centers' Hospitals) pertaining to eligibility criteria for Centers for Diagnostics and Treatment owned by the Hospital under the Coronavirus Relief Fund Centers for Diagnostics and Treatment Program and funding interplay with Coronavirus Relief Fund Assistance to Hospitals Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/13/2021	1.2	\$451.25	\$541.50	Perform analysis of Awards for the three ASSMCA hospitals to determine appropriateness of award amount and pending determinations from Panel, in preparation for meeting with ASSMCA officers. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	7/13/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/13/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	7/13/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	7/13/2021	0.3	\$451.25	\$135.38	Receive various communications from M. Dinella (Hospital Panamericano) pertaining to grant agreement and clarify validity of DocuSign. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	0.4	\$451.25	\$180.50	Evaluate Cidra case for completeness and additional expenses needed to reach CAP under Phase III of the Coronavirus Relief Fund Municipal Transfer Program by municipality and send communication to finance director for Cidra. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	0.6	\$451.25	\$270.75	Evaluate Rincón case for completeness and additional expenses needed to reach CAP Coronavirus Relief Fund Municipal Transfer Program by municipality and send communication to finance director for Rincón. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	0.7	\$451.25	\$315.88	Evaluate Toa Alta case for completeness and additional expenses needed to reach CAP Coronavirus Relief Fund Municipal Transfer Program by municipality and send communication to mayor of Toa Alta. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	2	\$451.25	\$902.50	Participate in virtual meeting with J. Jimenez (OGP) to discuss pending cases under Phase III of the Municipal Transfer Program and develop strategies to complete specific municipalities reviews. (2)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	0.2	\$451.25	\$90.25	Participate on telephone call with L. Voigt (ACG) regarding updates to the Tire Collection Program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	0.7	\$451.25	\$315.88	Participate on telephone call with S. Hull (ACG) and L. Voigt (ACG) regarding creation of Coronavirus Relief Fund Grant Office audit preparedness plan. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.7)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	0.3	\$451.25	\$135.38	Receive and process request from Utuado to participate in the Tire Collection expense refund program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/14/2021	0.4	\$451.25	\$180.50	Review set of inquiries from Hospital Correccional, review Use of Funds reports for Phase I/II and III and provide feedback and instructions on proper filing. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/15/2021	1.2	\$451.25	\$541.50	Document and complete analysis of pros and cons of establishing a participation criterion based on effect of Equalization fund for purposes of distribution of Phase IV funds under the Coronavirus Relief Fund Municipal Transfer Program and send to J. Tirado (AAFAF) and S. Díaz (AAFAF). (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	7/15/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with J. Loaiza (ACG) to build analysis file for Municipalities Phase IV disbursement logic. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/15/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to review Municipalities Phase IV disbursement logic. (1)
PR	233	Perez-Casellas, JorgeEnrique	7/15/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Tirado (AAFAF) to discuss process for Phase IV eligibility determination and analysis of expenses. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/15/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/15/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	7/15/2021	1.3	\$451.25	\$586.63	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.3)
PR	233	Perez-Casellas, JorgeEnrique	7/15/2021	0.8	\$451.25	\$361.00	Review list of municipalities and corresponding distribution under the State Equalization Fund provided by J. Tirado (AAFAF) in order to compare municipalities most affected by the Pandemic and those more impacted by the reduction in funds available through said state fund. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	7/15/2021	0.3	\$451.25	\$135.38	Review preliminary analysis of pros and cons of establishing a participation criterion based on effect of equalization fund provided by Ankura Application Review team for purposes of distribution of Phase IV funds under the Coronavirus Relief Fund Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/16/2021	0.7	\$451.25	\$315.88	Develop strategy for Compliance Program approach to be implemented within the AAFAF Federal Funds Program office and set up next steps with Ankura Team. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/16/2021	0.4	\$451.25	\$180.50	Participate on telephone call with J. Rodriguez (San Jorge Children's Hospital) pertaining to waiver of 60% limit on payroll costs under Phase III of the Assistance to hospitals Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/16/2021	0.5	\$451.25	\$225.63	Participate on telephone call with J. Viramontes-Gallegos (ACG) pertaining to AAFAF Management Office Compliance Program implementation. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/16/2021	0.4	\$451.25	\$180.50	Participate on telephone call with V. Solivan (Metro Pavia Clinics) pertaining to eligibility and participation criteria under the Coronavirus Relief Fund Centers for Diagnostics and Treatment program and provide links for registration. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/16/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/16/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/16/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	7/16/2021	0.3	\$451.25	\$135.38	Receive and review approval from Panel pertaining to Waiver of Payroll limit sought by San Jorge Children's hospital under Phase III of the Municipal Transfer Program and process notification. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/16/2021	0.7	\$451.25	\$315.88	Review approval of expenses of San Jorge Children's Hospital, communication from Hospital San Jorge pertaining to waiver of payroll limit and submit for Panel evaluation. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/16/2021	0.6	\$451.25	\$270.75	Review communication from N. Perez (Salinas) pertaining to Use of Funds Reports disparities, perform analysis and submit for next steps to S. Hull (ACG) for compliance review under Phase III of the Coronavirus Relief Fund Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/19/2021	0.4	\$451.25	\$180.50	Participate on telephone call with P. Velez (Municipality of Cidra) to discuss pending expense eligibility determinations for the municipality under Phase III of the Coronavirus Relief Fund Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/19/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	7/19/2021	1.1	\$451.25	\$496.38	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.1)
PR	233	Perez-Casellas, JorgeEnrique	7/19/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	7/19/2021	0.3	\$451.25	\$135.38	Review Cidra current application and communicate with J. Jimenez (OGP) pertaining to pending expense eligibility determinations for the municipality under Phase III of the Coronavirus Relief Fund Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/19/2021	0.5	\$451.25	\$225.63	Review Cidra Expense Reports under Phase I and II and coordinate PEA creation with Ankura Team for purposes of final determination for Cidra under Phases II and III of the Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/19/2021	0.3	\$451.25	\$135.38	Review communication from A. Ojeda (SARAF) pertaining to participant eligibility for Southwest Health Corporation under the Centers for Diagnostics and Treatment Program and coordinate next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/19/2021	0.3	\$451.25	\$135.38	Review communication from R. Flanagan (ACG) pertaining to two applicants under the Coronavirus Relief Fund Centers for Diagnostics and Treatment Program that were not in the Appendix A list and draft communication to E. Leon (SARAF) pertaining to participants eligibility. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	7/19/2021	0.4	\$451.25	\$180.50	Review communication from T. Conde (Multy Medical Facilities) pertaining to reporting responsibilities of the hospital, perform preliminary research and develop next steps to provide response under the Coronavirus Relief Fund Assistance to Hospitals Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/19/2021	0.4	\$451.25	\$180.50	Review request for reconsideration and new expense submittal by A. Andujar (Utuado) under Phase III of the Municipal Transfer Program, compare with current Panel Approval and process for evaluation. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	1.3	\$451.25	\$586.63	Participate on telephone call with L. Voigt (ACG) regarding inquiries in Coronavirus Relief Fund Reporting and Municipalities Inboxes. (1.3)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.6	\$451.25	\$270.75	Participate on telephone call with N. Perez (Municipality of Salinas) pertaining to reclassification of expenses under Phase II of the Coronavirus Relief Fund Municipal Transfer Program, review file and written request submitted by municipality and provide next steps to Application Review Team for proper processing. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.3	\$451.25	\$135.38	Review communication from O. Rivera (Hospital Correccional), pertaining to expense eligibility criteria under Phase III of the Coronavirus Relief Fund Hospital Program and provide feedback. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.3	\$451.25	\$135.38	Review communication from R. Flanagan (ACG) pertaining to Southwest Health Corporation approval for grant under the Centers for Diagnostics and Treatment Program and coordinate for panelists for approval. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.3	\$451.25	\$135.38	Review communication from S. Alvarez (Salud) pertaining to change in HURRA executive director and respond to administrative inquiries pertaining to management of the Coronavirus Relief Fund Assistance to Hospitals Program Grant. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.5	\$451.25	\$225.63	Review determinations and list of hospitals which required ratification of Panel Approval and coordinate notification for purposes of documenting Phase III Panel approval under the Phase III of the Coronavirus Relief Fund Assistance to Hospitals Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.4	\$451.25	\$180.50	Review Panel determination for the municipality of Hatillo and communicate with J. Jimenez (OGP) regarding pending vehicles determination under the Coronavirus Relief Fund Phase III of the Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.5	\$451.25	\$225.63	Review Panel determination for various municipalities under Phase 2.2 and III of the Municipal Transfer Program and coordinate referral from report template

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							development and Disbursement Oversight Committee referral. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/20/2021	0.2	\$451.25	\$90.25	Review request from the Municipality of Anasco pertaining to eligibility of COVID-19 bag kit and provide feedback to AAFAF officers. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	0.4	\$451.25	\$180.50	Amend distribution plan in accordance with Ankura Team discussion and develop draft communication to AAFAF officers pertaining to Phase IV Distribution Plan. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with J. Loaiza (ACG), R. Flanagan (ACG) to review operationalization options for Phase IV of the Municipal Transfer Program. (0.9)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz (AAFAF) and representatives of Ankura to discuss establishment of Phase IV of the Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), R. Flanagan (ACG), and J. Perez-Casellas (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	1	\$451.25	\$451.25	Participate on telephone call with L. Voigt (ACG) to address outstanding inquiries in the Coronavirus Relief Fund Municipalities inbox. (1)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	0.2	\$451.25	\$90.25	Review communication from S. Diaz (AAFAF) pertaining to telemedicine program and refer to Application Review Team for processing. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	1.4	\$451.25	\$631.75	Review Distribution List created by representatives of Ankura Team and develop Coronavirus Relief Fund Municipal Transfer Program Phase IV Distribution Plan. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	0.4	\$451.25	\$180.50	Review letter from A. Colón (Municipality of Lares) pertaining to reconsideration of an expense as eligible under Coronavirus Relief Fund Municipal Transfer Program and provide feedback. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/21/2021	0.3	\$451.25	\$135.38	Review requirements for Phase IV and send communication to AAFAF officers to set up next steps and Program implementation. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	0.7	\$451.25	\$315.88	Amend Phase IV Distribution Plan, send notification to municipalities and send to AAFAF officers for authorization. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	1.2	\$451.25	\$541.50	Communicate with J. Tirado (AAFAF) pertaining to amendments to Phase IV Distribution Plan and work with Ankura Application Review Team for Guideline and notification amendments. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	0.3	\$451.25	\$135.38	Communicate with J. Tirado (AAFAF) pertaining to request of Centro Cardiovascular to cover professional services contract with Coronavirus Relief Fund Funds and the alternative to secure such agreement with Coronavirus Relief Fund funds. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	0.5	\$451.25	\$225.63	Develop action and priorities plan for implementation of Phase IV under the Coronavirus Relief Fund Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	0.5	\$451.25	\$225.63	Develop and coordinate with Ankura Compliance Review Team regarding provision of Webinar pertaining to Phase IV of the Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	1	\$451.25	\$451.25	Participate in virtual meeting with J. Loaiza (ACG) to review Municipal Transfer Program Phase IV disbursement list and guidelines. (1)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/22/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	0.6	\$451.25	\$270.75	Perform amendments to Guidelines pertaining to Phase IV of the Coronavirus Relief Fund Municipal Transfer Program and send to Application Review Team for next steps. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	0.4	\$451.25	\$180.50	Receive and review communication and attachments from E. Zayas (Metro Pavia Hato Rey) pertaining to eligibility criteria of Special Projects under the Coronavirus Relief Fund Assistance to Hospitals Program and request for extension of time to comply and provide feedback. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/22/2021	0.4	\$451.25	\$180.50	Review communication from J. Tirado (AAFAF) pertaining to Centro Cardiovascular request to review current funding though Phase I/II under the Coronavirus Relief Fund Assistance to Public hospitals Program, including review of Use of Funds Template and provide feedback. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/23/2021	1.4	\$451.25	\$631.75	Complete final review of Distribution Plan, notifications to municipalities and distribution list for purposes of implementation of Phase IV of the Coronavirus Relief Fund Municipal Transfer Program. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	7/23/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with J. Loaiza (ACG) to update Municipal Transfer Program Phase IV disbursement list, official communication and program guidelines. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/23/2021	0.8	\$451.25	\$361.00	Participate on telephone calls with J. Tirado (AAFAF) pertaining to final adjustments to the distribution plan of Phase IV and coordinate with representatives of Ankura Team for amendments and final notification to municipalities under the Coronavirus Relief Fund Municipal Transfer Program. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	7/23/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	7/23/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/23/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	7/23/2021	0.3	\$451.25	\$135.38	Review inquiry from the municipality of Guayanilla pertaining to expense reimbursement to municipality as owner vis a vis reimbursement to operator under contract for purposes of award under the Coronavirus Relief Fund Centers for Diagnostics and Treatment Program and provide preliminary feedback to Application Review Team. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/27/2021	1.2	\$451.25	\$541.50	Communicate with J. Tirado (AAFAF) pertaining to final amendments to Phase IV Distribution List of the Coronavirus Relief Fund Municipal Transfer Program and coordinate accordingly with Application Review Team. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	7/27/2021	1.4	\$451.25	\$631.75	Continue Municipal Transfer Program Phase IV development and implementation, review amended distribution lists and guidelines and send communications to AAFAF officers with amended documentation and next steps. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	7/27/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/27/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/27/2021	0.4	\$451.25	\$180.50	Participate on telephone call with M. Torres (Menonita) pertaining to Centers for Diagnostics and Treatment Program participant and eligibility criteria discussion. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/27/2021	0.5	\$451.25	\$225.63	Participate on telephone call with V. Solivan (Metro Pavia Clinics) pertaining to Centers for Diagnostics and Treatment Program participant and eligibility criteria discussion. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/27/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/27/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	7/27/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	7/27/2021	0.3	\$451.25	\$135.38	Review communication from G. González (Metro Pavia Hato Rey) seeking extension of time to comply with Special Projects requirements for Phase II, review Use of Funds template and provide response. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/28/2021	1.2	\$451.25	\$541.50	Continue Phase IV development and implementation, review amended training materials, coordination of municipality notification process and next steps. (1.2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	7/28/2021	1.4	\$451.25	\$631.75	Participate on telephone call with L. Voigt (ACG) regarding issues and inquiries in the Municipalities inbox. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	7/28/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/28/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/28/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	7/28/2021	0.4	\$451.25	\$180.50	Review first version of the Phase IV Application provided by J. Loaiza (ACG), discuss with team and provide feedback. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	7/28/2021	0.7	\$451.25	\$315.88	Review Memorandum on beneficiary responsibilities, reporting and audit requirement, specifically related to Single Audit Act compliance under the Coronavirus Relief Fund Program provided by J. Viramontes-Gallegos (ACG) and develop next steps for response to several inquiries submitted by grantees under the Coronavirus Relief Fund Assistance to Hospitals Program. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/28/2021	0.6	\$451.25	\$270.75	Review second version of the Municipal Transfer Program Phase IV training material provided by J. Loaiza (ACG) and provide feedback. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/28/2021	0.3	\$451.25	\$135.38	Review various communications from A. Ojeda (SARAF) and process for approval of certain Centers for Diagnostics and Treatment, Southwest Corp, disbursements under the Coronavirus Relief Fund Centers for Diagnostics and Treatment Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/28/2021	0.5	\$451.25	\$225.63	Review various communications from N. Pérez (Salinas, consultant) pertaining to Phase II pending expenses and Phase III Use of Funds template and perform preliminary analysis. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/29/2021	1.7	\$451.25	\$767.13	Continue Municipal Transfer Program Phase IV development and implementation in order to open the Phase for municipalities and provide the training. (1.7)
PR	233	Perez-Casellas, JorgeEnrique	7/29/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	7/29/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/29/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	7/29/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	7/29/2021	0.6	\$451.25	\$270.75	Receive communication from J. Tirado (AAFAF) and coordinate development of Tire Program report. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	7/29/2021	1.2	\$451.25	\$541.50	Receive Use of Funds report from N. Perez (Municipality of Salinas), perform Phase eligible expense analysis approved by Panel and process case for Use of Funds template amendment. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	7/29/2021	1.4	\$451.25	\$631.75	Receive Use of Funds report from N. Perez (Municipality of Salinas), perform Phase II additional eligible expense analysis and process case for further evaluation by the Panel of the Coronavirus Relief Fund Municipal Transfer Program. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	7/30/2021	0.3	\$451.25	\$135.38	Develop draft communication to AAFAF officers pertaining to Phase III reconsideration process under the Coronavirus Relief Fund Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/30/2021	0.2	\$451.25	\$90.25	Develop draft communication to OGP officers pertaining to Phase III reconsideration process under the Coronavirus Relief Fund Municipal Transfer Program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	7/30/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Tirado (AAFAF) pertaining to pending reconsiderations under Phase III of the Coronavirus Relief Fund Municipal Transfer Program and coordinate meeting with representatives of ACG Team to process request. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	7/30/2021	1.1	\$451.25	\$496.38	Participate on telephone call with representatives of Ankura to resolve approach for reviewing Municipalities Phase III reconsideration requests. (1.1)
PR	233	Perez-Casellas, JorgeEnrique	7/30/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Centers for Diagnostics and Treatment implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	7/30/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	7/30/2021	1.3	\$451.25	\$586.63	Review and analyze Phase III pending reconsideration logs for reconsiderations of Panel review and develop next steps for discussion with the Application Review Team. (1.3)
Outside PR	233	Tabor, Ryan	7/1/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Tabor, Ryan	7/2/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Relief Fund Program Office performance and optimization progress. (0.5)
Outside PR	233	Tabor, Ryan	7/12/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Tabor, Ryan	7/14/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Tabor, Ryan	7/14/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with S. Batista (AAFAF) and R. Flanagan (ACG) to review Maintenance of Effort requirement for the Higher Education Emergency Relief fund. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Tabor, Ryan	7/15/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and R. Flanagan (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.2)
Outside PR	233	Tabor, Ryan	7/15/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Tabor, Ryan	7/16/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 7/16/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Tabor, Ryan	7/16/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.5)
Outside PR	233	Tabor, Ryan	7/19/2021	0.2	\$522.50	\$104.50	Participate on telephone call with C. Berrios (San Juan DOH) to discuss status of Centers for Diagnostics and Treatment assistance program applications for San Juan municipality managed Centers for Diagnostics and Treatment. (0.2)
Outside PR	233	Tabor, Ryan	7/22/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with K. Hubin (ACG) to review Office of Inspector General status and discuss improvement opportunities. (0.3)
Outside PR	233	Tabor, Ryan	7/22/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 7/22/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Tabor, Ryan	7/26/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Tabor, Ryan	7/27/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Tabor, Ryan	7/29/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 7/29/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Tabor, Ryan	7/30/2021	0.2	\$522.50	\$104.50	Participate on telephone call with D. Barrett (ACG) to discuss Puerto Rico Maintenance of Effort request submitted by M. Gonzalez (AAFAF). (0.2)
Outside PR	233	Viramontes-Gallegos, Joel	7/1/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with S. Hull (ACG) and R. Flanagan (ACG) to discuss compliance program comparison related to the management of Coronavirus Relief Funds. (0.2)
Outside PR	233	Viramontes-Gallegos, Joel	7/16/2021	0.5	\$308.75	\$154.38	Participate on telephone call with J. Perez-Casellas (ACG) pertaining to AAFAF Management Office Compliance Program implementation. (0.5)
Outside PR	233	Viramontes-Gallegos, Joel	7/27/2021	0.6	\$308.75	\$185.25	Review request from J. Perez-Casellas (ACG) to create a memo regarding Single Audit Act requirements for S. Diaz (AAFAF). (0.6)
Outside PR	233	Viramontes-Gallegos, Joel	7/28/2021	2	\$308.75	\$617.50	Research Single Audit Act reporting requirements for beneficiary private organizations receiving funds from Coronavirus Relief Fund. Write memo and deliver to J. Perez-Casellas. (2)
Outside PR	233	Viramontes-Gallegos, Joel	7/28/2021	1.3	\$308.75	\$401.38	Summarize Single Audit Act reporting requirements for beneficiary private organizations receiving funds from Coronavirus Relief Fund. Write memo and deliver to J. Perez-Casellas. (1.3)
Outside PR	233	Voigt, Lindsay	7/1/2021	1.4	\$332.50	\$465.50	Generate and send Disbursement Oversight Committee Report for Coronavirus Relief Fund Municipalities. (1.4)
Outside PR	233	Voigt, Lindsay	7/1/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	7/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Voigt, Lindsay	7/1/2021	1.4	\$332.50	\$465.50	Participate in webinar regarding launch of Centers for Diagnostics and Treatment Program. (1.4)
Outside PR	233	Voigt, Lindsay	7/1/2021	1.8	\$332.50	\$598.50	Respond to and file messages in Coronavirus Relief Fund Municipalities inbox. (1.8)
Outside PR	233	Voigt, Lindsay	7/1/2021	0.8	\$332.50	\$266.00	Update dashboards and log to reflect new Municipality Panel decisions. (0.8)
Outside PR	233	Voigt, Lindsay	7/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/2/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Voigt, Lindsay	7/2/2021	0.7	\$332.50	\$232.75	Participate on telephone call with R. Flanagan (ACG) regarding procedures for management of NEU, Centers for Diagnostics and Treatment, and Agency Request Programs. (0.7)
Outside PR	233	Voigt, Lindsay	7/2/2021	1.2	\$332.50	\$399.00	Process 2.2 Panel decision for Arecibo, prepare Phase III Use of Funds Template, Transfer Agreement, and Award Notification. (1.2)
Outside PR	233	Voigt, Lindsay	7/2/2021	1.2	\$332.50	\$399.00	Process 2.2 Panel decision for Isabela, prepare Phase III Use of Funds Template, Transfer Agreement, and Award Notification. (1.2)
Outside PR	233	Voigt, Lindsay	7/2/2021	1.2	\$332.50	\$399.00	Process 2.2 Panel decision for Maricao, prepare Phase III Use of Funds Template, Transfer Agreement, and Award Notification. (1.2)
Outside PR	233	Voigt, Lindsay	7/2/2021	1.2	\$332.50	\$399.00	Process 2.2 Panel decision for Utuado, prepare Phase III Use of Funds Template, Transfer Agreement, and Award Notification. (1.2)
Outside PR	233	Voigt, Lindsay	7/2/2021	0.9	\$332.50	\$299.25	Process 3.2 Panel decision for Gurabo, prepare new Use of Funds template, notify Municipality. (0.9)
Outside PR	233	Voigt, Lindsay	7/2/2021	0.8	\$332.50	\$266.00	Update 2.2 and 3.2 Panel decision tracker with notes on Panel determinations. (0.8)
Outside PR	233	Voigt, Lindsay	7/2/2021	0.3	\$332.50	\$99.75	Update dashboard and logs to reflect agreements and Use of Funds templates being sent. (0.3)
Outside PR	233	Voigt, Lindsay	7/2/2021	1	\$332.50	\$332.50	Update Municipalities request reconsideration log with supporting materials. (1)
Outside PR	233	Voigt, Lindsay	7/2/2021	0.7	\$332.50	\$232.75	Update Reconsideration Request log to include Utuado. (0.7)
Outside PR	233	Voigt, Lindsay	7/6/2021	0.6	\$332.50	\$199.50	Continue to update Phase III Reconsideration Request log template. (0.6)
Outside PR	233	Voigt, Lindsay	7/6/2021	0.5	\$332.50	\$166.25	Intake submissions to tire collection program and update tracking document. (0.5)
Outside PR	233	Voigt, Lindsay	7/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Voigt, Lindsay	7/6/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/6/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Voigt, Lindsay	7/6/2021	1.9	\$332.50	\$631.75	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (1.9)
Outside PR	233	Voigt, Lindsay	7/6/2021	0.5	\$332.50	\$166.25	Update Coronavirus Relief Fund Dashboard and Event logs. (0.5)
Outside PR	233	Voigt, Lindsay	7/6/2021	2	\$332.50	\$665.00	Update Phase III Reconsideration Request log template. (2)
Outside PR	233	Voigt, Lindsay	7/6/2021	0.6	\$332.50	\$199.50	Update Use of Funds Analysis document with reports received. (0.6)
Outside PR	233	Voigt, Lindsay	7/7/2021	0.2	\$332.50	\$66.50	Continue to respond to messages in Coronavirus Relief Fund Municipalities inbox. (0.2)
Outside PR	233	Voigt, Lindsay	7/7/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/7/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	7/7/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to review Use of Funds tracking and analysis for the Coronavirus Relief Fund Municipality and Coronavirus Relief Fund Private and Public Hospital programs. (1)
Outside PR	233	Voigt, Lindsay	7/7/2021	0.7	\$332.50	\$232.75	Participate on telephone call with J. Perez-Casellas (ACG) to review applications to Tire Collection Program. (0.7)
Outside PR	233	Voigt, Lindsay	7/7/2021	2	\$332.50	\$665.00	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	7/7/2021	0.7	\$332.50	\$232.75	Update Dashboard and Event Log with signed transfer agreement information. (0.7)
Outside PR	233	Voigt, Lindsay	7/8/2021	1	\$332.50	\$332.50	Generate private hospitals Disbursement Oversight Committee Report, review and send to client for approval. (1)
Outside PR	233	Voigt, Lindsay	7/8/2021	2	\$332.50	\$665.00	Intake and respond to messages from Coronavirus Relief Fund Program Inboxes. (2)
Outside PR	233	Voigt, Lindsay	7/8/2021	1.4	\$332.50	\$465.50	Participate in Centers for Diagnostics and Treatment Program Training webinar. (1.4)
Outside PR	233	Voigt, Lindsay	7/8/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) to review process for updating Use of Funds tracking and analysis for the Coronavirus Relief Fund Municipality and Coronavirus Relief Fund Private and Public Hospital programs. (0.6)
Outside PR	233	Voigt, Lindsay	7/8/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/8/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Voigt, Lindsay	7/9/2021	0.8	\$332.50	\$266.00	Define category breakdown items for Municipalities Phase I and II categories. (0.8)
Outside PR	233	Voigt, Lindsay	7/9/2021	2	\$332.50	\$665.00	Intake and respond to messages from Coronavirus Relief Fund Program Inboxes. (2)
Outside PR	233	Voigt, Lindsay	7/9/2021	2	\$332.50	\$665.00	Organize Coronavirus Relief Fund Private Hospitals and Municipalities reporting folders on AAFAF SharePoint site. (2)
Outside PR	233	Voigt, Lindsay	7/9/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/9/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Voigt, Lindsay	7/9/2021	1.2	\$332.50	\$399.00	Prepare Hospital Damas Use of Funds Template, Agreement, and award notification. (1.2)
Outside PR	233	Voigt, Lindsay	7/9/2021	0.6	\$332.50	\$199.50	Review Use of Funds Analysis documents in preparation for creation of Smartsheet Phase III Spending Dashboard. (0.6)
Outside PR	233	Voigt, Lindsay	7/12/2021	0.6	\$332.50	\$199.50	Compose and send reminder of 7/15/2021 report deadline to Municipalities. (0.6)
Outside PR	233	Voigt, Lindsay	7/12/2021	1.3	\$332.50	\$432.25	Gather Municipalities Phase I, II award and Use of Funds data to populate Smartsheet grid. (1.3)
Outside PR	233	Voigt, Lindsay	7/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/12/2021	0.3	\$332.50	\$99.75	Participate on telephone call with S. Hull (ACG) regarding Private Hospital Damas Phase II and Phase III Use of Funds Templates. (0.3)
Outside PR	233	Voigt, Lindsay	7/12/2021	2	\$332.50	\$665.00	Populate Smartsheet grid with information on private hospitals Phase I and II awards and spending. (2)
Outside PR	233	Voigt, Lindsay	7/12/2021	0.6	\$332.50	\$199.50	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (0.6)
Outside PR	233	Voigt, Lindsay	7/12/2021	1.3	\$332.50	\$432.25	Troubleshoot creation of Smartsheet graphs for Coronavirus Relief Fund Municipalities Dashboard. (1.3)
Outside PR	233	Voigt, Lindsay	7/12/2021	1.4	\$332.50	\$465.50	Validate Phase II rollover amounts against Phase III Use of Funds Templates for private hospitals and municipalities. (1.4)
Outside PR	233	Voigt, Lindsay	7/13/2021	1.5	\$332.50	\$498.75	Continue to generate graphs for Coronavirus Relief Fund Hospitals Dashboard in Smartsheet. (1.5)
Outside PR	233	Voigt, Lindsay	7/13/2021	1.2	\$332.50	\$399.00	Generate graphs for Coronavirus Relief Fund Hospitals Dashboard in Smartsheet. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	7/13/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives from Deloitte, R. Flanagan (ACG), and K. Miller (ACG) to discuss the closeout status for Coronavirus Relief Fund programs and discuss next steps. (0.8)
Outside PR	233	Voigt, Lindsay	7/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/13/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Voigt, Lindsay	7/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/13/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/13/2021	0.3	\$332.50	\$99.75	Participate on telephone call with R. Flanagan (ACG) regarding updates to Smartsheet dashboards for municipalities program and private hospitals Use of Funds template. (0.3)
Outside PR	233	Voigt, Lindsay	7/13/2021	1.5	\$332.50	\$498.75	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (1.5)
Outside PR	233	Voigt, Lindsay	7/13/2021	1.4	\$332.50	\$465.50	Update Smartsheet grid for Coronavirus Relief Fund Municipalities Program. (1.4)
Outside PR	233	Voigt, Lindsay	7/14/2021	0.4	\$332.50	\$133.00	Create and share update with S. Diaz (AAFAF) on status of tire collection program. (0.4)
Outside PR	233	Voigt, Lindsay	7/14/2021	1.5	\$332.50	\$498.75	Create Phase III Use of Funds Template for Hospital Damas and notify facility of award. (1.5)
Outside PR	233	Voigt, Lindsay	7/14/2021	0.6	\$332.50	\$199.50	Finalize and share minutes and action items from audit preparedness meeting with Compliance Review team. (0.6)
Outside PR	233	Voigt, Lindsay	7/14/2021	0.4	\$332.50	\$133.00	Intake tire collection program applications and update tracking document. (0.4)
Outside PR	233	Voigt, Lindsay	7/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/14/2021	0.2	\$332.50	\$66.50	Participate on telephone call with J. Perez-Casellas (ACG) regarding updates to the Tire Collection Program. (0.2)
Outside PR	233	Voigt, Lindsay	7/14/2021	0.7	\$332.50	\$232.75	Participate on telephone call with S. Hull (ACG) and J. Perez-Casellas (ACG) regarding creation of Coronavirus Relief Fund Grant Office audit preparedness plan. (0.7)
Outside PR	233	Voigt, Lindsay	7/14/2021	1.6	\$332.50	\$532.00	Reorder Coronavirus Relief Fund Municipalities folder structure on AAFAF SharePoint. (1.6)
Outside PR	233	Voigt, Lindsay	7/14/2021	0.8	\$332.50	\$266.00	Respond to inquiry from Deloitte regarding public hospitals Use of Funds reporting. (0.8)
Outside PR	233	Voigt, Lindsay	7/14/2021	0.9	\$332.50	\$299.25	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (0.9)
Outside PR	233	Voigt, Lindsay	7/14/2021	0.3	\$332.50	\$99.75	Update internal Coronavirus Relief Fund Grant Office Dashboard. (0.3)
Outside PR	233	Voigt, Lindsay	7/15/2021	0.8	\$332.50	\$266.00	Intake expense reconsideration requests from Municipalities inbox. (0.8)
Outside PR	233	Voigt, Lindsay	7/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	233	Voigt, Lindsay	7/15/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to review Municipalities Phase IV disbursement logic. (1)
Outside PR	233	Voigt, Lindsay	7/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/15/2021	0.6	\$332.50	\$199.50	Populate municipalities Phase IV distribution model with Phase I / II / III data. (0.6)
Outside PR	233	Voigt, Lindsay	7/15/2021	1.2	\$332.50	\$399.00	Prepare communication for private hospital Panel reflecting all Phase III Awards for approval. (1.2)
Outside PR	233	Voigt, Lindsay	7/15/2021	0.4	\$332.50	\$133.00	Respond to messages in Coronavirus Relief Fund Municipalities inbox (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	7/15/2021	2	\$332.50	\$665.00	Update and format Coronavirus Relief Fund Phase III Request Reconsideration log. (2)
Outside PR	233	Voigt, Lindsay	7/16/2021	1.6	\$332.50	\$532.00	Intake Municipalities Use of Funds Reports from Reporting Inbox and update trackers. (1.6)
Outside PR	233	Voigt, Lindsay	7/16/2021	1.9	\$332.50	\$631.75	Intake private hospitals Use of Funds reports from Reporting inbox and update tracking document. (1.9)
Outside PR	233	Voigt, Lindsay	7/16/2021	0.9	\$332.50	\$299.25	Intake Use of Funds reports from hospitals inbox and update trackers. (0.9)
Outside PR	233	Voigt, Lindsay	7/16/2021	1.7	\$332.50	\$565.25	Intake Use of Funds reports from Municipalities inbox and update trackers. (1.7)
Outside PR	233	Voigt, Lindsay	7/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/16/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/16/2021	1.4	\$332.50	\$465.50	Perform quality assurance on Municipalities Use of Funds tracking document. (1.4)
Outside PR	233	Voigt, Lindsay	7/19/2021	2	\$332.50	\$665.00	Create Coronavirus Relief Fund Hospital Use of Funds Reports in Smartsheet Dashboard. (2)
Outside PR	233	Voigt, Lindsay	7/19/2021	2	\$332.50	\$665.00	Create Coronavirus Relief Fund Municipality Use of Funds Reports in Smartsheet Dashboard. (2)
Outside PR	233	Voigt, Lindsay	7/19/2021	1.1	\$332.50	\$365.75	Intake Use of Funds Reports and update Use of Funds data. (1.1)
Outside PR	233	Voigt, Lindsay	7/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/19/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/19/2021	2	\$332.50	\$665.00	Respond to inquiries in Coronavirus Relief Fund Reporting and Municipalities Inboxes. (2)
Outside PR	233	Voigt, Lindsay	7/19/2021	0.7	\$332.50	\$232.75	Update Coronavirus Relief Fund Dashboards with Use of Funds Data from 7/15/2021 reports. (0.7)
Outside PR	233	Voigt, Lindsay	7/20/2021	1	\$332.50	\$332.50	Continue to respond to and file messages from Coronavirus Relief Fund Municipalities inbox. (1)
Outside PR	233	Voigt, Lindsay	7/20/2021	2	\$332.50	\$665.00	Create Disbursement Oversight Committee Report for Coronavirus Relief Fund Municipalities panel decisions. (2)
Outside PR	233	Voigt, Lindsay	7/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Voigt, Lindsay	7/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/20/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/20/2021	1.3	\$332.50	\$432.25	Participate on telephone call with J. Perez-Casellas (ACG) regarding inquiries in Coronavirus Relief Fund Reporting and Municipalities Inboxes. (1.3)
Outside PR	233	Voigt, Lindsay	7/20/2021	0.8	\$332.50	\$266.00	Perform quality assurance on Disbursement Oversight Committee Report for Centers for Diagnostics and Treatment panel decisions. (0.8)
Outside PR	233	Voigt, Lindsay	7/20/2021	2	\$332.50	\$665.00	Respond to and file messages from Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	7/21/2021	1.7	\$332.50	\$565.25	Intake Phase III reconsideration requests from Coronavirus Relief Fund Municipalities inbox. (1.7)
Outside PR	233	Voigt, Lindsay	7/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/21/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/21/2021	1	\$332.50	\$332.50	Participate on telephone call with J. Perez-Casellas (ACG) to address outstanding inquiries in the Coronavirus Relief Fund Municipalities inbox. (1)
Outside PR	233	Voigt, Lindsay	7/21/2021	1.9	\$332.50	\$631.75	Process 2.2 Panel decisions from Coronavirus Relief Fund Municipalities inbox and inform Municipalities of updated decisions. (1.9)
Outside PR	233	Voigt, Lindsay	7/21/2021	2	\$332.50	\$665.00	Update Phase III reconsideration request log for Coronavirus Relief Fund for Municipalities. (2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	7/26/2021	0.3	\$332.50	\$99.75	Continue to update Use of Funds templates for Phase III for Municipalities based on most recent Panel decisions. (0.3)
Outside PR	233	Voigt, Lindsay	7/26/2021	1.2	\$332.50	\$399.00	Generate transfer agreements for Municipalities based on most recent OGP Panel Decisions. (1.2)
Outside PR	233	Voigt, Lindsay	7/26/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/26/2021	2	\$332.50	\$665.00	Update Use of Funds templates for Phase III for Municipalities based on most recent Panel decisions. (2)
Outside PR	233	Voigt, Lindsay	7/27/2021	2	\$332.50	\$665.00	Continue review and revision of 2021 Strategic Disbursement Plan. (2)
Outside PR	233	Voigt, Lindsay	7/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/27/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.3)
Outside PR	233	Voigt, Lindsay	7/27/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Voigt, Lindsay	7/27/2021	1.3	\$332.50	\$432.25	Respond to messages in Coronavirus Relief Fund Inboxes. (1.3)
Outside PR	233	Voigt, Lindsay	7/27/2021	0.8	\$332.50	\$266.00	Update Phase III Reconsideration log to include new request from Municipality of Lares. (0.8)
Outside PR	233	Voigt, Lindsay	7/27/2021	0.9	\$332.50	\$299.25	Update Phase III Use of Funds Template for Municipality of Salinas and send to Municipality. (0.9)
Outside PR	233	Voigt, Lindsay	7/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review Request for Information from Municipal auditors regarding Coronavirus Relief Fund funds. (0.5)
Outside PR	233	Voigt, Lindsay	7/28/2021	1.4	\$332.50	\$465.50	Participate on telephone phone call with J. Perez-Casellas (ACG) regarding issues and inquiries in the Municipalities inbox. (1.4)
Outside PR	233	Voigt, Lindsay	7/28/2021	0.7	\$332.50	\$232.75	Prepare audit data request related to 3 Municipalities and provide to S. Diaz (AAFAF). (0.7)
Outside PR	233	Voigt, Lindsay	7/28/2021	1.5	\$332.50	\$498.75	Respond to messages and inquiries in Coronavirus Relief Fund Municipalities inbox. (1.5)
Outside PR	233	Voigt, Lindsay	7/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/29/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 7/29/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.1)
Outside PR	233	Voigt, Lindsay	7/29/2021	0.8	\$332.50	\$266.00	Participate on telephone call with R. Flanagan (ACG) and J. Loaiza (ACG) regarding design of Phase IV Municipalities application review form. (0.8)
Outside PR	233	Voigt, Lindsay	7/29/2021	1.3	\$332.50	\$432.25	Prepare Use of Funds Template and communication for Municipality of Mayaguez and send to Municipality. (1.3)
Outside PR	233	Voigt, Lindsay	7/29/2021	1.5	\$332.50	\$498.75	Prepare Use of Funds Template and communication for Municipality of Rio Grande and send to Municipality. (1.5)
Outside PR	233	Voigt, Lindsay	7/29/2021	1	\$332.50	\$332.50	Respond to messages in Coronavirus Relief Fund Inboxes. (1)
Outside PR	233	Voigt, Lindsay	7/29/2021	1.8	\$332.50	\$598.50	Revise and update Municipalities Tire Collection Program table and send to J. Tirado (AAFAF) for review. (1.8)
Outside PR	233	Voigt, Lindsay	7/29/2021	0.6	\$332.50	\$199.50	Send Municipal Transfer Program Phase IV application information to various municipalities at request of S. Diaz (AAFAF). (0.6)
Outside PR	233	Voigt, Lindsay	7/30/2021	1.2	\$332.50	\$399.00	Create Phase III Use of Funds template for Adjuntas and send agreement and notification. (1.2)
Outside PR	233	Voigt, Lindsay	7/30/2021	1.3	\$332.50	\$432.25	Create Phase III Use of Funds template for Catano send agreement and notification. (1.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	7/30/2021	1.3	\$332.50	\$432.25	Create Phase III Use of Funds template for Dorado and send with agreement and notification. (1.3)
Outside PR	233	Voigt, Lindsay	7/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/30/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	233	Voigt, Lindsay	7/30/2021	1	\$332.50	\$332.50	Participate on telephone call with R. Flanagan (ACG) and J. Loaiza (ACG) regarding application review form design and eligible expense calculations for Municipalities Phase IV funding. (1)
Outside PR	233	Voigt, Lindsay	7/30/2021	1.1	\$332.50	\$365.75	Participate on telephone call with representatives of Ankura to resolve approach for reviewing Municipalities Phase III reconsideration requests. (1.1)
Outside PR	233	Voigt, Lindsay	7/30/2021	0.6	\$332.50	\$199.50	Save completed transfer agreements for Municipalities and update event log. (0.6)
Outside PR	233	Voigt, Lindsay	7/30/2021	0.5	\$332.50	\$166.25	Update eligible funds amounts for Coronavirus Relief Fund Municipalities Phase IV Funding Model. (0.5)
Outside PR	233	Voigt, Lindsay	7/30/2021	0.5	\$332.50	\$166.25	Update Phase III Municipality reconsideration log to share with Compliance Review team. (0.5)
Outside PR	233	Yoshimura, Arren	7/1/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with K. Hubin (ACG) to collaborate on 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (0.4)
Outside PR	233	Yoshimura, Arren	7/6/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with K. Hubin (ACG) to collaborate on 2021-Q2 cycle 5 Office of Inspector General Coronavirus Relief Fund reporting. (0.3)

Total Hourly Fees

664.3

\$247,139.25

**Total Fees**

**\$247,139.25**



## Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Software Passthrough	Miller, Ken	6/10/2021	\$ 263.40	DocuSign Software - Monthly subscription + 1 additional license	1

<b>Total Expenses</b>	<b>\$263.40</b>
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***Invoice Remittance***

August 31, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTIETH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC JULY 1, 2021 TO JULY 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fiftieth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of July 1, 2021 through July 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-00016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



## ***Invoice Remittance***

Re: Coronavirus State Fiscal Recovery Fund Project

**Professional Services from July 1, 2021 to July 31, 2021**

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Professional Services	\$167,481.23
Expenses	\$0.00
<b>Total Amount Due</b>	<b>\$167,481.23</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: Coronavirus State Fiscal Recovery Fund Project

### Professional Services from July 1, 2021 to July 31, 2021

Professional	Title	Rate	Hours	Total
Barrett, Dennis	Senior Managing Director	\$850.00	0.3	\$255.00
Battle, Fernando	Senior Managing Director	\$917.00	0.3	\$275.10
Flanagan, Ryan	Director	\$332.50	117.8	\$39,168.50
Hubin, Kent	Senior Director	\$380.00	34.6	\$13,148.00
Hull, Sarah	Managing Director	\$451.25	5.4	\$2,436.75
Loaiza, Juan	Director	\$332.50	70.5	\$23,441.25
McAfee, Maggie	Director	\$195.00	21	\$4,095.00
Miller, Ken	Managing Director	\$451.25	118.7	\$53,563.38
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	9.5	\$4,286.88
Tabor, Ryan	Senior Managing Director	\$522.50	32.8	\$17,138.00
Viramontes-Gallegos, Joel	Senior Associate	\$308.75	4.3	\$1,327.63
Voigt, Lindsay	Director	\$332.50	25.1	\$8,345.75
Total Hourly Fees			440.3	\$167,481.23
<b>Total Fees</b>				<b>\$167,481.23</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Barrett, Dennis	7/23/2021	0.3	\$850.00	\$255.00	Participate on telephone call with F. Batlle (ACG) and R. Tabor (ACG) to discuss use of Coronavirus State Fiscal Recovery Funds by Puerto Rico for lost revenue measures. (0.3)
Outside PR	533	Batlle, Fernando	7/23/2021	0.3	\$917.00	\$275.10	Participate on telephone call with R. Tabor (ACG) and D. Barrett (ACG) to discuss use of Coronavirus State Fiscal Recovery Funds by Puerto Rico for lost revenue measures. (0.3)
Outside PR	533	Flanagan, Ryan	7/1/2021	1.7	\$332.50	\$565.25	Add Seven Pillars of Compliance content to the Compliance Policies and Procedures for management of Coronavirus State Fiscal Recovery Fund. (1.7)
Outside PR	533	Flanagan, Ryan	7/1/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Miller (ACG) to review Compliance Policies and Procedures for management of Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Flanagan, Ryan	7/1/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Flanagan, Ryan	7/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/1/2021	1.5	\$332.50	\$498.75	Research the Government Accountability Office Standard for Internal Control to shape Puerto Rico Internal Controls. (1.5)
Outside PR	533	Flanagan, Ryan	7/1/2021	0.5	\$332.50	\$166.25	Review and respond to 7/1/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	7/1/2021	1.9	\$332.50	\$631.75	Update Compliance Policies and Procedures for management of Coronavirus State Fiscal Recovery Fund based on feedback from K. Miller (ACG). (1.9)
Outside PR	533	Flanagan, Ryan	7/1/2021	0.9	\$332.50	\$299.25	Update process flow document detailing the Request for Funding process for Agencies requesting Coronavirus State Fiscal Recovery Funds based on feedback from K. Miller (ACG). (0.9)
Outside PR	533	Flanagan, Ryan	7/1/2021	1.2	\$332.50	\$399.00	Update Seven Pillars of Compliance content to the Compliance Policies and Procedures for management of Coronavirus State Fiscal Recovery Fund based on feedback from S. Hull (ACG). (1.2)
Outside PR	533	Flanagan, Ryan	7/2/2021	0.6	\$332.50	\$199.50	Continue to review and respond to 7/2/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	7/2/2021	1.9	\$332.50	\$631.75	Create eligibility analysis of using the Coronavirus State Fiscal Recovery Fund to cover student debt for economically disadvantaged students at the University of Puerto Rico. (1.9)
Outside PR	533	Flanagan, Ryan	7/2/2021	1.3	\$332.50	\$432.25	Create overview of Request for Funding process for Agencies requesting Coronavirus State Fiscal Recovery Funds. (1.3)
Outside PR	533	Flanagan, Ryan	7/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/2/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/2/2021	1.8	\$332.50	\$598.50	Update Compliance Policies and Procedures for management of Coronavirus State Fiscal Recovery Fund based on feedback from K. Miller (ACG). (1.8)
Outside PR	533	Flanagan, Ryan	7/2/2021	1.1	\$332.50	\$365.75	Update program guidelines for the Coronavirus State Fiscal Recovery Fund Premium Pay to Essential Workers program based on updates from J. Tirado (AAFAF). (1.1)
Outside PR	533	Flanagan, Ryan	7/6/2021	0.9	\$332.50	\$299.25	Create Disbursement Request report to facilitate payment to Non-Entitlement Units of Local Government

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							requesting Coronavirus Local Fiscal Recovery Funds for 7/6/2021. (0.9)
Outside PR	533	Flanagan, Ryan	7/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and K. Miller (ACG) regarding the Puerto Rico pandemic relief programs strategic disbursement. (0.3)
Outside PR	533	Flanagan, Ryan	7/6/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and J. Perez-Casellas (ACG) to review the high priority topics to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
Outside PR	533	Flanagan, Ryan	7/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Flanagan, Ryan	7/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/6/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/6/2021	1	\$332.50	\$332.50	Process applications for Non-Entitlement Units of Local Government requesting Coronavirus Local Fiscal Recovery Funds. (1)
Outside PR	533	Flanagan, Ryan	7/6/2021	0.5	\$332.50	\$166.25	Review and respond to 7/6/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	7/6/2021	0.3	\$332.50	\$99.75	Update tracker to track application and program details for Non-Entitlement Units of Local Government requesting Coronavirus Local Fiscal Recovery Funds. (0.3)
Outside PR	533	Flanagan, Ryan	7/7/2021	1.6	\$332.50	\$532.00	Continue to create Coronavirus State Fiscal Recovery Fund overview for mayors that outlines eligibility rules, procurement, and reporting requirements. (1.6)
Outside PR	533	Flanagan, Ryan	7/7/2021	1.3	\$332.50	\$432.25	Create Coronavirus State Fiscal Recovery Fund overview for heads of agencies that outlines eligibility rules, procurement, and reporting requirements. (1.3)
Outside PR	533	Flanagan, Ryan	7/7/2021	0.2	\$332.50	\$66.50	Create Disbursement Request report to facilitate payment to Non-Entitlement Units of Local Government requesting Coronavirus Local Fiscal Recovery Funds for 7/7/2021. (0.2)
Outside PR	533	Flanagan, Ryan	7/7/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/7/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Flanagan, Ryan	7/7/2021	1.6	\$332.50	\$532.00	Process applications for Non-Entitlement Units of Local Government requesting Coronavirus Local Fiscal Recovery Funds. (1.6)
Outside PR	533	Flanagan, Ryan	7/7/2021	0.4	\$332.50	\$133.00	Review and respond to 7/7/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	7/7/2021	0.6	\$332.50	\$199.50	Update Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan based on programmatic updates. (0.6)
Outside PR	533	Flanagan, Ryan	7/8/2021	0.2	\$332.50	\$66.50	Create Disbursement Request report to facilitate payment to Non-Entitlement Units of Local Government requesting Coronavirus Local Fiscal Recovery Funds for 7/8/2021. (0.2)
Outside PR	533	Flanagan, Ryan	7/8/2021	1.1	\$332.50	\$365.75	Create guidelines for disbursements to municipalities under the Coronavirus State Fiscal Recovery Fund. (1.1)
Outside PR	533	Flanagan, Ryan	7/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/8/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Flanagan, Ryan	7/8/2021	0.8	\$332.50	\$266.00	Process applications for Non-Entitlement Units of Local Government requesting Coronavirus Local Fiscal Recovery Funds. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	7/8/2021	0.6	\$332.50	\$199.50	Review and respond to 7/8/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	7/8/2021	1.2	\$332.50	\$399.00	Update Coronavirus State Fiscal Recovery Fund overview for heads of agencies that outlines eligibility rules, procurement, and reporting requirements. (1.2)
Outside PR	533	Flanagan, Ryan	7/8/2021	1.6	\$332.50	\$532.00	Update Coronavirus State Fiscal Recovery Fund overview for mayors that outlines eligibility rules, procurement, and reporting requirements. (1.6)
Outside PR	533	Flanagan, Ryan	7/9/2021	0.2	\$332.50	\$66.50	Create Disbursement Request report to facilitate payment to Non-Entitlement Units of Local Government requesting Coronavirus Local Fiscal Recovery Funds for 7/9/2021. (0.2)
Outside PR	533	Flanagan, Ryan	7/9/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with J. Loaiza (ACG) to review Coronavirus State Fiscal Recovery Fund overview for heads of agencies and mayors that outlines eligibility rules, procurement, and reporting requirements. (0.7)
Outside PR	533	Flanagan, Ryan	7/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) to review outstanding Coronavirus State Fiscal Recovery Fund priority items. (0.5)
Outside PR	533	Flanagan, Ryan	7/9/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/9/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/9/2021	0.4	\$332.50	\$133.00	Process applications for Non-Entitlement Units of Local Government requesting Coronavirus Local Fiscal Recovery Funds. (0.4)
Outside PR	533	Flanagan, Ryan	7/9/2021	0.5	\$332.50	\$166.25	Review and respond to 7/9/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	7/9/2021	0.8	\$332.50	\$266.00	Update Coronavirus State Fiscal Recovery Fund overview for heads of agencies that outlines eligibility rules, procurement, and reporting requirements. (0.8)
Outside PR	533	Flanagan, Ryan	7/9/2021	1	\$332.50	\$332.50	Update Coronavirus State Fiscal Recovery Fund overview for mayors that outlines eligibility rules, procurement, and reporting requirements. (1)
Outside PR	533	Flanagan, Ryan	7/9/2021	0.4	\$332.50	\$133.00	Update Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan based on programmatic updates. (0.4)
Outside PR	533	Flanagan, Ryan	7/12/2021	1.2	\$332.50	\$399.00	Create guidelines outlining the use of Coronavirus State Fiscal Recovery Fund funds for water and sewer infrastructure at Caño Martín Peña. (1.2)
Outside PR	533	Flanagan, Ryan	7/12/2021	1.8	\$332.50	\$598.50	Participate in virtual meeting with K. Miller (ACG) and J. Loaiza (ACG) to review Coronavirus State Fiscal Recovery Fund overview for heads of agencies and mayors that outlines eligibility rules, procurement, and reporting requirements. (1.8)
Outside PR	533	Flanagan, Ryan	7/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/12/2021	0.4	\$332.50	\$133.00	Review and respond to 7/12/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	7/12/2021	0.6	\$332.50	\$199.50	Review COR3 fraud, waste, and abuse guidance to determine its relevance to Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Flanagan, Ryan	7/12/2021	0.8	\$332.50	\$266.00	Update Coronavirus State Fiscal Recovery Fund overview for heads of agencies that outlines eligibility rules, procurement, and reporting requirements based on feedback from K. Miller (ACG). (0.8)
Outside PR	533	Flanagan, Ryan	7/12/2021	0.7	\$332.50	\$232.75	Update Coronavirus State Fiscal Recovery Fund overview for mayors that outlines eligibility rules, procurement, and reporting requirements based on feedback from K. Miller (ACG). (0.7)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	7/13/2021	0.7	\$332.50	\$232.75	Continue to update Coronavirus State Fiscal Recovery Fund overview for mayors that outlines eligibility rules, procurement, and reporting requirements based on feedback from K. Miller (ACG). (0.7)
Outside PR	533	Flanagan, Ryan	7/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/13/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Flanagan, Ryan	7/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/13/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/13/2021	0.5	\$332.50	\$166.25	Review and respond to 7/13/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	7/13/2021	0.4	\$332.50	\$133.00	Update Coronavirus State Fiscal Recovery Fund overview for heads of agencies that outlines eligibility rules, procurement, and reporting requirements based on feedback from K. Miller (ACG). (0.4)
Outside PR	533	Flanagan, Ryan	7/13/2021	1.3	\$332.50	\$432.25	Update overview of all unobligated CARES Act funding as requested by S. Diaz (AAFAF). (1.3)
Outside PR	533	Flanagan, Ryan	7/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with K. Miller (ACG) and J. Loaiza (ACG) to review updates to the Coronavirus State Fiscal Recovery Fund overview for heads of agencies and mayors that outlines eligibility rules, procurement, and reporting requirements as requested by J. Tirado (AAFAF). (0.4)
Outside PR	533	Flanagan, Ryan	7/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Flanagan, Ryan	7/14/2021	0.6	\$332.50	\$199.50	Review and respond to 7/14/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	7/14/2021	1.1	\$332.50	\$365.75	Update Coronavirus State Fiscal Recovery Fund overview for heads of agencies that outlines eligibility rules, procurement, and reporting requirements based on feedback from K. Miller (ACG). (1.1)
Outside PR	533	Flanagan, Ryan	7/14/2021	0.9	\$332.50	\$299.25	Update Coronavirus State Fiscal Recovery Fund overview for mayors that outlines eligibility rules, procurement, and reporting requirements based on feedback from K. Miller (ACG). (0.9)
Outside PR	533	Flanagan, Ryan	7/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and R. Tabor (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.5)
Outside PR	533	Flanagan, Ryan	7/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs (partial). (0.5)
Outside PR	533	Flanagan, Ryan	7/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/15/2021	0.8	\$332.50	\$266.00	Review and respond to 7/15/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	7/15/2021	1.3	\$332.50	\$432.25	Update Coronavirus State Fiscal Recovery Fund overview for heads of agencies that outlines eligibility rules, procurement, and reporting requirements based on feedback from S. Diaz (AAFAF). (1.3)
Outside PR	533	Flanagan, Ryan	7/15/2021	1.4	\$332.50	\$465.50	Update Coronavirus State Fiscal Recovery Fund overview for mayors that outlines eligibility rules, procurement, and reporting requirements based on feedback from S. Diaz (AAFAF). (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	7/15/2021	0.3	\$332.50	\$99.75	Update Strategic Disbursement Plan to incorporate newly announced Coronavirus State Fiscal Recovery Fund programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/15/2021	1.4	\$332.50	\$465.50	Update tracker of outlining all Coronavirus State Fiscal Recovery Fund related activities undertaken since the passage of the American Rescue Plan. (1.4)
Outside PR	533	Flanagan, Ryan	7/19/2021	1.4	\$332.50	\$465.50	Participate in virtual meeting with J. Tirado (AAFAF), K. Miller (ACG), R. Tabor (ACG), and J. Loaiza (ACG) to review and update Coronavirus State Fiscal Recovery Fund overview presentation outlining current allocation of funding in Puerto Rico. (1.4)
Outside PR	533	Flanagan, Ryan	7/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/19/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/19/2021	0.8	\$332.50	\$266.00	Review and respond to 7/19/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	7/19/2021	1.3	\$332.50	\$432.25	Update Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation of funding in Puerto Rico based on feedback from J. Tirado (AAFAF). (1.3)
Outside PR	533	Flanagan, Ryan	7/19/2021	1.8	\$332.50	\$598.50	Update Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation of funding in Puerto Rico based on feedback from R. Tabor (ACG). (1.8)
Outside PR	533	Flanagan, Ryan	7/19/2021	1.6	\$332.50	\$532.00	Update Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation of funding in Puerto Rico. (1.6)
Outside PR	533	Flanagan, Ryan	7/20/2021	1.4	\$332.50	\$465.50	Create analysis outlining eligibility of using Coronavirus State Fiscal Recovery Fund funds for vaccination incentives in response to the Office of Inspector General. (1.4)
Outside PR	533	Flanagan, Ryan	7/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Tirado (AAFAF), K. Miller (ACG), R. Tabor (ACG), and J. Loaiza (ACG) to review and update Coronavirus State Fiscal Recovery Fund overview presentation outlining current allocation of funding in Puerto Rico. (0.3)
Outside PR	533	Flanagan, Ryan	7/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Flanagan, Ryan	7/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/20/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Flanagan, Ryan	7/20/2021	0.9	\$332.50	\$299.25	Research requirement for Puerto Rico to report to United States Treasury on disbursement of Coronavirus Local Fiscal Recovery Fund funds to Non-Entitlement Units. (0.9)
Outside PR	533	Flanagan, Ryan	7/20/2021	0.4	\$332.50	\$133.00	Review and respond to 7/20/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	7/20/2021	1.3	\$332.50	\$432.25	Update Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation of funding in Puerto Rico based on feedback from R. Tabor (ACG). (1.3)
Outside PR	533	Flanagan, Ryan	7/21/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with J. Tirado (AAFAF), K. Miller (ACG), and R. Tabor (ACG) to review Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation and priority objectives of funding in Puerto Rico. (1.3)
Outside PR	533	Flanagan, Ryan	7/21/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/21/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	7/21/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), K. Miller (ACG), and J. Perez-Casellas (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.8)
Outside PR	533	Flanagan, Ryan	7/21/2021	0.8	\$332.50	\$266.00	Review and respond to 7/21/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	7/21/2021	2	\$332.50	\$665.00	Update Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation and priority objectives of funding in Puerto Rico based on feedback from J. Tirado (AAFAF). (2)
Outside PR	533	Flanagan, Ryan	7/21/2021	0.5	\$332.50	\$166.25	Update Request for Funding application for Agencies to request Coronavirus State Fiscal Recovery Funds based on feedback from S. Batista (AAFAF). (0.5)
Outside PR	533	Flanagan, Ryan	7/22/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG), J. Loaiza (ACG), and K. Hubin (ACG) to brainstorm approaches for collecting data and reporting spend of Coronavirus State Fiscal Recovery Fund funds. (1)
Outside PR	533	Flanagan, Ryan	7/22/2021	2.5	\$332.50	\$831.25	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and J. Loaiza (ACG) to discuss takeaways from the Fortaleza meeting and required updates to the Coronavirus State Fiscal Recovery Fund presentation outlining current allocation and priority objectives of funding in Puerto Rico. (2.5)
Outside PR	533	Flanagan, Ryan	7/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/22/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Flanagan, Ryan	7/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/22/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/22/2021	0.6	\$332.50	\$199.50	Review and respond to 7/22/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	7/22/2021	1.4	\$332.50	\$465.50	Update Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation and priority objectives of funding in Puerto Rico based on feedback from J. Tirado (AAFAF). (1.4)
Outside PR	533	Flanagan, Ryan	7/23/2021	1.5	\$332.50	\$498.75	Continue to create Coronavirus State Fiscal Recovery Fund dashboard of announced programs, allocations, disbursements, and transfers. (1.5)
Outside PR	533	Flanagan, Ryan	7/23/2021	1.1	\$332.50	\$365.75	Continue to update Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation and priority objectives of funding in Puerto Rico based on feedback from S. Diaz (AAFAF). (1.1)
Outside PR	533	Flanagan, Ryan	7/23/2021	0.7	\$332.50	\$232.75	Create Coronavirus State Fiscal Recovery Fund dashboard of announced programs, allocations, disbursements, and transfers based on feedback from J. Tirado (AAFAF). (0.7)
Outside PR	533	Flanagan, Ryan	7/23/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review updates to the Coronavirus State Fiscal Recovery Fund presentation outlining current allocation and priority objectives of funding in Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	7/23/2021	0.7	\$332.50	\$232.75	Review and respond to 7/23/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	7/23/2021	1.4	\$332.50	\$465.50	Update Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation and priority objectives of funding in Puerto Rico based on feedback from J. Tirado (AAFAF). (1.4)
Outside PR	533	Flanagan, Ryan	7/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	7/26/2021	1	\$332.50	\$332.50	Process Agency Requests for Funding for the Coronavirus State Fiscal Recovery Fund allocation to Puerto Rico. (1)
Outside PR	533	Flanagan, Ryan	7/26/2021	0.4	\$332.50	\$133.00	Review and respond to 7/26/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	7/26/2021	1.9	\$332.50	\$631.75	Review Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan based on updates from Fortaleza meeting with program allocations and priority objectives. (1.9)
Outside PR	533	Flanagan, Ryan	7/26/2021	1.7	\$332.50	\$565.25	Revise Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan based on updates from Fortaleza meeting with program allocations and priority objectives based on feedback from L. Voigt (ACG). (1.7)
Outside PR	533	Flanagan, Ryan	7/26/2021	2	\$332.50	\$665.00	Update Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan based on updates from Fortaleza meeting with program allocations and priority objectives. (2)
Outside PR	533	Flanagan, Ryan	7/27/2021	1.8	\$332.50	\$598.50	Continue to update Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan based on updates from Fortaleza meeting with program allocations and priority objectives. (1.8)
Outside PR	533	Flanagan, Ryan	7/27/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz Vazquez (AAFAF), K. Miller (ACG) and J. Loaiza (ACG) to review Coronavirus State Fiscal Recovery Fund funding allocation presentation feedback. (1)
Outside PR	533	Flanagan, Ryan	7/27/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with L. Voigt (ACG) to review revisions to the Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan. (1.5)
Outside PR	533	Flanagan, Ryan	7/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Flanagan, Ryan	7/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review Puerto Rico allocations and strategy for use of Coronavirus State Fiscal Recovery Fund funds. (0.5)
Outside PR	533	Flanagan, Ryan	7/27/2021	0.7	\$332.50	\$232.75	Review and respond to 7/27/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	7/27/2021	1.5	\$332.50	\$498.75	Update Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation and priority objectives of funding in Puerto Rico (AAFAF). (1.5)
Outside PR	533	Flanagan, Ryan	7/28/2021	1.8	\$332.50	\$598.50	Create talking points for the governor to announce Puerto Rico's Use of Funds Strategy. (1.8)
Outside PR	533	Flanagan, Ryan	7/28/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG) to review talking points for the governor to announce the Puerto Rico Use of Funds Strategy. (1)
Outside PR	533	Flanagan, Ryan	7/28/2021	1.9	\$332.50	\$631.75	Participate in virtual meeting with representatives of ACG to review and revise the Puerto Rico Coronavirus State Fiscal Recovery Fund Use of Funds Strategy presentation based on feedback provided by Gov. Pierluisi (Fortaleza) and J. Tirado (AAFAF). (1.9)
Outside PR	533	Flanagan, Ryan	7/28/2021	1	\$332.50	\$332.50	Review and respond to 7/28/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1)
Outside PR	533	Flanagan, Ryan	7/28/2021	1.4	\$332.50	\$465.50	Update Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan based on feedback from J. Tirado (AAFAF). (1.4)
Outside PR	533	Flanagan, Ryan	7/28/2021	1.5	\$332.50	\$498.75	Update talking points for the governor to announce the Puerto Rico Use of Funds Strategy. (1.5)
Outside PR	533	Flanagan, Ryan	7/29/2021	1.7	\$332.50	\$565.25	Create dashboard to visualize disbursement status of all Coronavirus State Fiscal Recovery Fund programs. (1.7)
Outside PR	533	Flanagan, Ryan	7/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Flanagan, Ryan	7/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/29/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/29/2021	0.3	\$332.50	\$99.75	Review and respond to 7/29/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Flanagan, Ryan	7/29/2021	1.1	\$332.50	\$365.75	Update dashboard to visualize disbursement status of all Coronavirus State Fiscal Recovery Fund programs. (1.1)
Outside PR	533	Flanagan, Ryan	7/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/30/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Flanagan, Ryan	7/30/2021	0.7	\$332.50	\$232.75	Review and respond to 7/30/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	7/30/2021	0.6	\$332.50	\$199.50	Update Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation and priority objectives of funding in Puerto Rico based on updates for J. Tirado (AAFAF). (0.6)
Outside PR	533	Flanagan, Ryan	7/30/2021	1.2	\$332.50	\$399.00	Update Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan based on updates for J. Tirado (AAFAF). (1.2)
Outside PR	533	Flanagan, Ryan	7/30/2021	1	\$332.50	\$332.50	Update dashboard to visualize disbursement status of all Coronavirus State Fiscal Recovery Fund programs based on feedback from K. Miller (ACG). (1)
Outside PR	533	Hubin, Kent	7/1/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hubin, Kent	7/2/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/2/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Hubin, Kent	7/6/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/6/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hubin, Kent	7/7/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/7/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs (partial). (0.3)
Outside PR	533	Hubin, Kent	7/8/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/8/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Hubin, Kent	7/9/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/9/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hubin, Kent	7/12/2021	1.5	\$380.00	\$570.00	Established structure for ongoing funds reporting for the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.5)
Outside PR	533	Hubin, Kent	7/12/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hubin, Kent	7/13/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/13/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hubin, Kent	7/14/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Hubin, Kent	7/15/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hubin, Kent	7/15/2021	2	\$380.00	\$760.00	Review guidelines for Coronavirus State and Local Fiscal Recovery Funds, Department of Treasury Interim Final Rule. (2)
Outside PR	533	Hubin, Kent	7/16/2021	1.8	\$380.00	\$684.00	Continue to generate draft template for Agency reporting to support compliance with the Interim Report requirements of the Coronavirus State Fiscal Recovery Fund. (1.8)
Outside PR	533	Hubin, Kent	7/16/2021	2	\$380.00	\$760.00	Design draft template for Agency reporting to support compliance with the Interim Report requirements of the Coronavirus State Fiscal Recovery Fund. (2)
Outside PR	533	Hubin, Kent	7/16/2021	2	\$380.00	\$760.00	Generate draft template for Agency reporting to support compliance with the Interim Report requirements of the Coronavirus State Fiscal Recovery Fund. (2)
Outside PR	533	Hubin, Kent	7/16/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 7/16/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Hubin, Kent	7/16/2021	1.9	\$380.00	\$722.00	Review guidelines for Coronavirus State and Local Fiscal Recovery Funds Referenced Documents. (1.9)
Outside PR	533	Hubin, Kent	7/19/2021	1.8	\$380.00	\$684.00	Collect requirements for a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (1.8)
Outside PR	533	Hubin, Kent	7/19/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/19/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hubin, Kent	7/20/2021	1.7	\$380.00	\$646.00	Continue to collect requirements for a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (1.7)
Outside PR	533	Hubin, Kent	7/20/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 7/20/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Hubin, Kent	7/21/2021	1.5	\$380.00	\$570.00	Develop requirements for a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (1.5)
Outside PR	533	Hubin, Kent	7/21/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 7/21/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Hubin, Kent	7/22/2021	1.7	\$380.00	\$646.00	Continue to design a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (1.7)
Outside PR	533	Hubin, Kent	7/22/2021	2	\$380.00	\$760.00	Design a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	7/22/2021	1	\$380.00	\$380.00	Participate in virtual meeting with K. Miller (ACG), J. Loaiza (ACG), and R. Flanagan (ACG) to brainstorm approaches for collecting data and reporting spend of Coronavirus State Fiscal Recovery Fund funds. (1)
Outside PR	533	Hubin, Kent	7/22/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/22/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hubin, Kent	7/26/2021	0.8	\$380.00	\$304.00	Continue to develop a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (0.8)
Outside PR	533	Hubin, Kent	7/26/2021	2	\$380.00	\$760.00	Develop a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	7/26/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hubin, Kent	7/27/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Hubin, Kent	7/28/2021	0.6	\$380.00	\$228.00	Review draft discussion points for planned use of Coronavirus State Fiscal Recovery Fund funding by Puerto Rico. (0.6)
Outside PR	533	Hubin, Kent	7/29/2021	2	\$380.00	\$760.00	Continue to develop a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	7/29/2021	2	\$380.00	\$760.00	Develop draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	7/29/2021	0.4	\$380.00	\$152.00	Finalize draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (0.4)
Outside PR	533	Hubin, Kent	7/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/29/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hubin, Kent	7/30/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 7/30/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Hull, Sarah	7/1/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Hull, Sarah	7/1/2021	1.6	\$451.25	\$722.00	Review and provide feedback on Coronavirus State Fiscal Recovery Fund Compliance Policies and Procedures. (1.6)
Outside PR	533	Hull, Sarah	7/6/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Hull, Sarah	7/6/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Perez-Casellas (ACG) regarding compliance plan implementation for the Coronavirus State Fiscal Recovery Fund Program office. (0.3)
Outside PR	533	Hull, Sarah	7/13/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/13/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Hull, Sarah	7/15/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs (partial). (0.7)
Outside PR	533	Hull, Sarah	7/20/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Hull, Sarah	7/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/22/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Hull, Sarah	7/29/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Loaiza, Juan	7/1/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Loaiza, Juan	7/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/1/2021	0.3	\$332.50	\$99.75	Participate on telephone call with K. Miller (ACG) regarding Coronavirus State Fiscal Recovery Fund Program tasks and organization (0.3)
Outside PR	533	Loaiza, Juan	7/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/2/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Loaiza, Juan	7/6/2021	1	\$332.50	\$332.50	Develop draft NEUs program reminder and daily application reminder. (1)
Outside PR	533	Loaiza, Juan	7/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Loaiza, Juan	7/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/6/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/7/2021	0.5	\$332.50	\$166.25	Answer inquiries from municipalities regarding NEUs electronic form link. (0.5)
Outside PR	533	Loaiza, Juan	7/7/2021	1	\$332.50	\$332.50	Conduct research regarding CFR 200 Procurement Requirements. (1)
Outside PR	533	Loaiza, Juan	7/7/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/7/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Loaiza, Juan	7/7/2021	0.2	\$332.50	\$66.50	Participate on telephone call with K. Miller (ACG) regarding the Puerto Rico pandemic relief programs tasks and organization. (0.2)
Outside PR	533	Loaiza, Juan	7/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/8/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Loaiza, Juan	7/8/2021	2	\$332.50	\$665.00	Update Coronavirus State Fiscal Recovery Fund presentation on eligibility, funds requests and reporting. (2)
Outside PR	533	Loaiza, Juan	7/9/2021	1.5	\$332.50	\$498.75	Create presentation materials for agency reporting process for Coronavirus State Fiscal Recovery Fund funds. (1.5)
Outside PR	533	Loaiza, Juan	7/9/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with R. Flanagan (ACG) to review Coronavirus State Fiscal Recovery Fund overview for heads of agencies and mayors that outlines eligibility rules, procurement, and reporting requirements. (0.7)
Outside PR	533	Loaiza, Juan	7/9/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/9/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/9/2021	2	\$332.50	\$665.00	Review Treasury Interim Rule Frequently Asked Questions for the Coronavirus State Fiscal Recovery Fund. (2.0)
Outside PR	533	Loaiza, Juan	7/12/2021	1.8	\$332.50	\$598.50	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review Coronavirus State Fiscal Recovery Fund overview for heads of agencies and mayors that outlines eligibility rules, procurement, and reporting requirements. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	7/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/12/2021	1.5	\$332.50	\$498.75	Research Coronavirus State and Local Fiscal Relief Fund reporting and procurement requirements. (1.5)
Outside PR	533	Loaiza, Juan	7/12/2021	2	\$332.50	\$665.00	Review and update information on expenditures categories, projects and Key Performance Indicators for Coronavirus Local Fiscal Recovery Fund presentation. (2.0)
Outside PR	533	Loaiza, Juan	7/12/2021	2	\$332.50	\$665.00	Update the reporting section for the Coronavirus Local Fiscal Recovery Fund presentation. (2)
Outside PR	533	Loaiza, Juan	7/13/2021	0.5	\$332.50	\$166.25	Answer inquiries in the municipalities and hospitals inboxes. (0.5)
Outside PR	533	Loaiza, Juan	7/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/13/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Loaiza, Juan	7/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/13/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/13/2021	2	\$332.50	\$665.00	Review Spanish translation of Coronavirus State and Local Fiscal Recovery Fund presentations. (2)
Outside PR	533	Loaiza, Juan	7/14/2021	1	\$332.50	\$332.50	Gather NEUs DUNS number from online applications. (1)
Outside PR	533	Loaiza, Juan	7/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review updates to the Coronavirus State Fiscal Recovery Fund overview for heads of agencies and mayors that outlines eligibility rules, procurement, and reporting requirements as requested by J. Tirado (AAFAF). (0.4)
Outside PR	533	Loaiza, Juan	7/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Loaiza, Juan	7/14/2021	0.3	\$332.50	\$99.75	Participate on telephone call with K. Miller (ACG) regarding Coronavirus State Fiscal Recovery Fund Program tasks and organization. (0.3)
Outside PR	533	Loaiza, Juan	7/14/2021	1	\$332.50	\$332.50	Research how to access and download data from Sam.gov to review exceptions for NEUs. (1)
Outside PR	533	Loaiza, Juan	7/14/2021	2	\$332.50	\$665.00	Search and confirm NEUs DUNS to validate funds requests. (2)
Outside PR	533	Loaiza, Juan	7/14/2021	2	\$332.50	\$665.00	Update Coronavirus State Fiscal Recovery Fund presentation. (2)
Outside PR	533	Loaiza, Juan	7/15/2021	1.5	\$332.50	\$498.75	Conduct research regarding other states and jurisdiction uses of Coronavirus State Fiscal Recovery Fund funding. (1.5)
Outside PR	533	Loaiza, Juan	7/15/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (1)
Outside PR	533	Loaiza, Juan	7/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/15/2021	2	\$332.50	\$665.00	Update Coronavirus State Fiscal Recovery Fund presentation with requested changes from S. Diaz (AAFAF). (2)
Outside PR	533	Loaiza, Juan	7/16/2021	1	\$332.50	\$332.50	Conduct research on uses of American Rescue Plan Act funds by other states. (1)
Outside PR	533	Loaiza, Juan	7/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/16/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	7/16/2021	1	\$332.50	\$332.50	Review applications and file NEUs with DUNs corrections. (1)
Outside PR	533	Loaiza, Juan	7/16/2021	2	\$332.50	\$665.00	Update and proofread Coronavirus Local Fiscal Recovery Fund presentation. (2)
Outside PR	533	Loaiza, Juan	7/16/2021	2	\$332.50	\$665.00	Update and proofread Coronavirus State Fiscal Recovery Fund presentation. (2)
Outside PR	533	Loaiza, Juan	7/17/2021	2	\$332.50	\$665.00	Conduct research on news and disbursements plans for American Rescue Plan Act by other states. (2)
Outside PR	533	Loaiza, Juan	7/17/2021	1	\$332.50	\$332.50	Update presentation for Fortaleza about American Rescue Plan Act funds usage and strategy. (1)
Outside PR	533	Loaiza, Juan	7/18/2021	2	\$332.50	\$665.00	Update Coronavirus State Fiscal Recovery Fund programs in other jurisdictions section for the Fortaleza presentation. (2)
Outside PR	533	Loaiza, Juan	7/18/2021	2	\$332.50	\$665.00	Update funds usage and strategy section for the Fortaleza presentation. (2)
Outside PR	533	Loaiza, Juan	7/19/2021	1	\$332.50	\$332.50	Create one page program summary for Arizona Tourism initiative. (1)
Outside PR	533	Loaiza, Juan	7/19/2021	1.4	\$332.50	\$465.50	Participate in virtual meeting with J. Tirado (AAFAF), K. Miller (ACG), R. Tabor (ACG), and R. Flanagan (ACG) to review and update Coronavirus State Fiscal Recovery Fund overview presentation outlining current allocation of funding in Puerto Rico. (1.4)
Outside PR	533	Loaiza, Juan	7/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/19/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/19/2021	1.5	\$332.50	\$498.75	Research the Arizona Tourism Initiative program for American Rescue Plan Act funds. (1.5)
Outside PR	533	Loaiza, Juan	7/19/2021	2	\$332.50	\$665.00	Update funds usage and spending categories section for the Fortaleza presentation. (2)
Outside PR	533	Loaiza, Juan	7/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Tirado (AAFAF), K. Miller (ACG), R. Tabor (ACG), and R. Flanagan (ACG) to review and update Coronavirus State Fiscal Recovery Fund overview presentation outlining current allocation of funding in Puerto Rico. (0.3)
Outside PR	533	Loaiza, Juan	7/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Loaiza, Juan	7/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/20/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Loaiza, Juan	7/20/2021	1	\$332.50	\$332.50	Validate NEU submissions against SAM.gov exclusion list for every NEU DUNS. (1)
Outside PR	533	Loaiza, Juan	7/21/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/21/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Loaiza, Juan	7/22/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG), R. Flanagan (ACG), and K. Hubin (ACG) to brainstorm approaches for collecting data and reporting spend of Coronavirus State Fiscal Recovery Fund funds. (1)
Outside PR	533	Loaiza, Juan	7/22/2021	2.5	\$332.50	\$831.25	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and R. Flanagan (ACG) to discuss takeaways from the Fortaleza meeting and required updates to the Coronavirus State Fiscal Recovery Fund presentation outlining current allocation and priority objectives of funding in Puerto Rico. (2.5)
Outside PR	533	Loaiza, Juan	7/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/22/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Loaiza, Juan	7/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/22/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/23/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review updates to the Coronavirus State Fiscal Recovery Fund presentation outlining current allocation and priority objectives of funding in Puerto Rico. (0.7)
Outside PR	533	Loaiza, Juan	7/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/27/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz Vazquez (AAFAF), K. Miller (ACG) and R. Flanagan (ACG) to review Coronavirus State Fiscal Recovery Fund funding allocation presentation feedback. (1)
Outside PR	533	Loaiza, Juan	7/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/27/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Loaiza, Juan	7/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Loaiza, Juan	7/27/2021	0.6	\$332.50	\$199.50	Update Coronavirus State Fiscal Recovery Fund funding allocation presentation. (0.6)
Outside PR	533	Loaiza, Juan	7/28/2021	1.9	\$332.50	\$631.75	Participate in virtual meeting with representatives of ACG to review and revise the Puerto Rico Coronavirus State Fiscal Recovery Fund Use of Funds Strategy presentation based on feedback provided by Gov. Pierluisi (Fortaleza) and J. Tirado (AAFAF). (1.9)
Outside PR	533	Loaiza, Juan	7/28/2021	1	\$332.50	\$332.50	Review and update translated Puerto Rico Coronavirus State Fiscal Recovery Fund Use of Funds Strategy presentation. (1)
Outside PR	533	Loaiza, Juan	7/28/2021	0.6	\$332.50	\$199.50	Review and update translated Puerto Rico Coronavirus State Fiscal Recovery Fund Use of Funds Strategy talking points. (0.6)
Outside PR	533	Loaiza, Juan	7/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Loaiza, Juan	7/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/29/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/30/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Loaiza, Juan	7/30/2021	1.5	\$332.50	\$498.75	Review and update Strategy for Coronavirus State Fiscal Recovery Fund presentation changes. (1.5)
Outside PR	533	McAfee, Maggie	7/4/2021	1.5	\$195.00	\$292.50	Prepare project invoice for May 2021. (1.5)
Outside PR	533	McAfee, Maggie	7/12/2021	0.5	\$195.00	\$97.50	Continue to prepare labor codes for June 2021 fee statement. (0.5)
Outside PR	533	McAfee, Maggie	7/12/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for June 2021 fee statement. (1.5)
Outside PR	533	McAfee, Maggie	7/12/2021	1.3	\$195.00	\$253.50	Prepare labor codes for June 2021 fee statement. (1.3)
Outside PR	533	McAfee, Maggie	7/12/2021	1.7	\$195.00	\$331.50	Prepare labor codes for June 2021 fee statement. (1.7)
Outside PR	533	McAfee, Maggie	7/12/2021	2	\$195.00	\$390.00	Prepare labor codes for June 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	7/13/2021	1.2	\$195.00	\$234.00	Continue to prepare labor codes for June 2021 fee statement. (1.2)
Outside PR	533	McAfee, Maggie	7/13/2021	1.8	\$195.00	\$351.00	Prepare labor codes for June 2021 fee statement. (1.8)
Outside PR	533	McAfee, Maggie	7/13/2021	2	\$195.00	\$390.00	Prepare labor codes for June 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	7/19/2021	0.5	\$195.00	\$97.50	Continue to prepare labor codes for June 2021 fee statement. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	McAfee, Maggie	7/23/2021	2	\$195.00	\$390.00	Prepare project invoice for June 2021. (2)
Outside PR	533	McAfee, Maggie	7/24/2021	0.5	\$195.00	\$97.50	Prepare project invoice for June 2021. (0.5)
Outside PR	533	McAfee, Maggie	7/25/2021	2	\$195.00	\$390.00	Prepare project invoice for June 2021. (2)
Outside PR	533	McAfee, Maggie	7/26/2021	1	\$195.00	\$195.00	Finalize project invoice for June 2021. (1)
Outside PR	533	McAfee, Maggie	7/26/2021	1.5	\$195.00	\$292.50	Review and revise project invoice for June 2021. (1.5)
Outside PR	533	Miller, Ken	7/1/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with K. Hubin (ACG) to review Compliance Policies and Procedures for management of Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Miller, Ken	7/1/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Miller, Ken	7/1/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Miller, Ken	7/1/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Loaiza (ACG) regarding Coronavirus State Fiscal Recovery Fund Program tasks and organization. (0.3)
Outside PR	533	Miller, Ken	7/1/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review progress and issues in the Certified Fiscal Plan Implementation program (0.5)
Outside PR	533	Miller, Ken	7/1/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 7/2/2021 related to the Coronavirus State Fiscal Recovery Funds program. (0.6)
Outside PR	533	Miller, Ken	7/1/2021	1.2	\$451.25	\$541.50	Review and respond to 7/1/2021 email messages related to the Coronavirus State Fiscal Recovery Fund program for Puerto Rico. (1.2)
Outside PR	533	Miller, Ken	7/2/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 7/2/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Miller, Ken	7/2/2021	1.5	\$451.25	\$676.88	Perform analysis of proposed spending plan of University of Puerto Rico with respect to use of Coronavirus State Fiscal Recovery Fund funds. (1.5)
Outside PR	533	Miller, Ken	7/2/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 7/6/2021 related to the Coronavirus State Fiscal Recovery Funds program. (0.7)
Outside PR	533	Miller, Ken	7/2/2021	0.7	\$451.25	\$315.88	Research DocuSign access issue for J. Tirado (AAFAF). (0.7)
Outside PR	533	Miller, Ken	7/2/2021	1.2	\$451.25	\$541.50	Review and respond to 7/2/2021 email messages related to the Coronavirus State Fiscal Recovery Fund program for Puerto Rico. (1.2)
Outside PR	533	Miller, Ken	7/2/2021	0.6	\$451.25	\$270.75	Review Premium Pay Phase 1 guidelines for Coronavirus State Fiscal Recovery Fund program. (0.6)
Outside PR	533	Miller, Ken	7/3/2021	2	\$451.25	\$902.50	Prepare a summary of pandemic funds awarded to Puerto Rico for J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/3/2021	1.2	\$451.25	\$541.50	Review and respond to 7/3/2021 email messages related to the Coronavirus State Fiscal Recovery Fund program for Puerto Rico. (1.2)
Outside PR	533	Miller, Ken	7/4/2021	2	\$451.25	\$902.50	Finalize presentation for J. Tirado (AAFAF) with supporting documents for general pandemic fund disbursements. (2)
Outside PR	533	Miller, Ken	7/4/2021	1.5	\$451.25	\$676.88	Respond to Coronavirus State Fiscal Recovery Fund program emails from J. Tirado (AAFAF). (1.5)
Outside PR	533	Miller, Ken	7/5/2021	2	\$451.25	\$902.50	Respond to American Rescue Plan Coronavirus State Fiscal Recovery Fund emails from J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/6/2021	2	\$451.25	\$902.50	Develop draft email message for J. Tirado (AAFAF) requesting official Hacienda calculation of Puerto Rico Lost Revenue from the Coronavirus pandemic which is critical in the determination of eligible fund uses. (2)
Outside PR	533	Miller, Ken	7/6/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and R. Flanagan (ACG) regarding the Puerto Rico pandemic relief programs strategic disbursement. (0.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	7/6/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of AAFAF, R. Flanagan (ACG), and J. Perez-Casellas (ACG) to review the high priority topics to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
Outside PR	533	Miller, Ken	7/6/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Miller, Ken	7/6/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 7/6/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Miller, Ken	7/6/2021	1	\$451.25	\$451.25	Prepare end of day summary for J. Tirado (AAFAF) for all high-priority Coronavirus State Fiscal Recovery Fund requests. (1)
Outside PR	533	Miller, Ken	7/6/2021	1	\$451.25	\$451.25	Review analysis of Puerto Rico Governor's Emergency Education Relief documents submitted to United States Department of Education as well as the United States Department of Education responses as requested by J. Tirado (AAFAF). (1)
Outside PR	533	Miller, Ken	7/7/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 7/7/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Miller, Ken	7/7/2021	0.2	\$451.25	\$90.25	Participate on telephone call with J. Loaiza (ACG) regarding the Puerto Rico pandemic relief programs tasks and organization. (0.2)
Outside PR	533	Miller, Ken	7/7/2021	1.3	\$451.25	\$586.63	Review and respond to 7/7/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.3)
Outside PR	533	Miller, Ken	7/7/2021	1	\$451.25	\$451.25	Review draft email message for J. Tirado (AAFAF) requesting official Hacienda calculation of Puerto Rico Lost Revenue from the Coronavirus pandemic which is critical in the determination of eligible fund uses. (1)
Outside PR	533	Miller, Ken	7/8/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/8/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Miller, Ken	7/8/2021	1	\$451.25	\$451.25	Perform final analysis for draft email message for J. Tirado (AAFAF) requesting official Hacienda calculation of Puerto Rico Lost Revenue from the Coronavirus pandemic which is critical in the determination of eligible fund uses. (1)
Outside PR	533	Miller, Ken	7/8/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 7/9/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Miller, Ken	7/8/2021	0.7	\$451.25	\$315.88	Review and respond to 7/8/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	7/8/2021	1	\$451.25	\$451.25	Review program guidelines for Coronavirus State Fiscal Recovery Fund projects to provide to J. Tirado (AAFAF). (1)
Outside PR	533	Miller, Ken	7/8/2021	0.6	\$451.25	\$270.75	Set up Smartsheet access for additional AAFAF users and send introductory mail for J. Bayne (AAFAF). (0.6)
Outside PR	533	Miller, Ken	7/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Flanagan (ACG) to review outstanding Coronavirus State Fiscal Recovery Fund priority items. (0.5)
Outside PR	533	Miller, Ken	7/9/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 7/9/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Miller, Ken	7/9/2021	0.3	\$451.25	\$135.38	Review and respond to 7/9/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	7/12/2021	1.8	\$451.25	\$812.25	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) to review Coronavirus State Fiscal Recovery Fund overview for heads of agencies and mayors that outlines eligibility rules, procurement, and reporting requirements. (1.8)
Outside PR	533	Miller, Ken	7/12/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Miller, Ken	7/12/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to discuss Coronavirus State Fiscal Recovery Fund reporting strategy for Puerto Rico Coronavirus State Fiscal Recovery Fund recipients and Program Office. (0.5)
Outside PR	533	Miller, Ken	7/12/2021	1	\$451.25	\$451.25	Prioritize and communicate key next day tasks for 7/13/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1)
Outside PR	533	Miller, Ken	7/12/2021	1.2	\$451.25	\$541.50	Review and respond to 7/12/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.2)
Outside PR	533	Miller, Ken	7/12/2021	2	\$451.25	\$902.50	Review presentation materials for AAFAF 7/20/2021 seminars prepared for J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/13/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 7/14/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	7/13/2021	1.2	\$451.25	\$541.50	Review and respond to 7/13/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.2)
Outside PR	533	Miller, Ken	7/13/2021	1.2	\$451.25	\$541.50	Review and revise presentation materials for AAFAF 7/20/2021 seminars prepared for J. Tirado (AAFAF). (1.2)
Outside PR	533	Miller, Ken	7/14/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) to review updates to the Coronavirus State Fiscal Recovery Fund overview for heads of agencies and mayors that outlines eligibility rules, procurement, and reporting requirements as requested by J. Tirado (AAFAF). (0.4)
Outside PR	533	Miller, Ken	7/14/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Miller, Ken	7/14/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Loaiza (ACG) regarding Coronavirus State Fiscal Recovery Fund Program tasks and organization. (0.3)
Outside PR	533	Miller, Ken	7/14/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 7/15/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	7/14/2021	0.8	\$451.25	\$361.00	Review and respond to 7/14/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Miller, Ken	7/14/2021	1.5	\$451.25	\$676.88	Review and revise presentation materials for AAFAF 7/20/2021 seminars prepared for J. Tirado (AAFAF). (1.5)
Outside PR	533	Miller, Ken	7/15/2021	2	\$451.25	\$902.50	Formalize and distribute Agency Project Submission procedures for J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of AAFAF, R. Tabor (ACG), and R. Flanagan (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.5)
Outside PR	533	Miller, Ken	7/15/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs (partial). (0.7)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	7/15/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Miller, Ken	7/15/2021	1.5	\$451.25	\$676.88	Provide a report of key dates and activities for each American Rescue Plan Coronavirus State Fiscal Recovery Fund program for S. Diaz (AAFAF). (1.5)
Outside PR	533	Miller, Ken	7/15/2021	2	\$451.25	\$902.50	Review and revise presentation materials for AAFAF 7/20/2021 seminars prepared for J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/16/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 7/16/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Miller, Ken	7/16/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 7/19/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	7/16/2021	1	\$451.25	\$451.25	Review and reorganize Coronavirus State Fiscal Recovery Fund presentation to be used in 7/20/2021 AAFAF seminars for municipalities and agencies. (1)
Outside PR	533	Miller, Ken	7/16/2021	0.7	\$451.25	\$315.88	Review and respond to 7/16/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	7/16/2021	2	\$451.25	\$902.50	Review materials for 7/20/2021 AAFAF seminars for Agencies and Municipalities. (2)
Outside PR	533	Miller, Ken	7/16/2021	2	\$451.25	\$902.50	Revise materials for 7/20/2021 AAFAF seminars for Agencies and Municipalities. (2)
Outside PR	533	Miller, Ken	7/16/2021	1	\$451.25	\$451.25	Update materials for 7/20/2021 AAFAF seminars for Agencies and Municipalities. (1)
Outside PR	533	Miller, Ken	7/17/2021	2	\$451.25	\$902.50	Analyze requirements and prepare outline of the presentation for Fortaleza meeting related to Coronavirus State Fiscal Recovery Fund program selection. (2)
Outside PR	533	Miller, Ken	7/17/2021	2	\$451.25	\$902.50	Compile content and other starting materials presentation for Fortaleza meeting related to Coronavirus State Fiscal Recovery Fund program selection. (2)
Outside PR	533	Miller, Ken	7/17/2021	2	\$451.25	\$902.50	Develop documentation for the AAFAF refresh process in order to transfer the process to other associates. (0.5)
Outside PR	533	Miller, Ken	7/17/2021	1	\$451.25	\$451.25	Implement navigation structure for Fortaleza presentation related to the Coronavirus State Fiscal Recovery Fund program selection to be presented by J. Tirado (AAFAF). (1)
Outside PR	533	Miller, Ken	7/17/2021	0.4	\$451.25	\$180.50	Participate on telephone call with R. Tabor (ACG) to discuss feedback from Fortaleza on the Coronavirus State Fiscal Recovery Fund strategic disbursement plan and develop follow-up action items. (0.4)
Outside PR	533	Miller, Ken	7/17/2021	2	\$451.25	\$902.50	Reorganize content of presentation for Fortaleza meeting related to Coronavirus State Fiscal Recovery Fund program selection to align with priorities of J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/18/2021	2	\$451.25	\$902.50	Analyze state Coronavirus State Fiscal Recovery Fund programs in other states for a Fortaleza presentation for J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/18/2021	2	\$451.25	\$902.50	Prepare Coronavirus State Fiscal Recovery Fund materials for a Fortaleza presentation for J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/18/2021	2	\$451.25	\$902.50	Research Coronavirus State Fiscal Recovery Fund programs in other states for a Fortaleza presentation for J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/18/2021	2	\$451.25	\$902.50	Update material in a Fortaleza presentation related to Coronavirus State Fiscal Recovery Fund program selection for J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/19/2021	1.5	\$451.25	\$676.88	Make additional revisions to Coronavirus State Fiscal Recovery Fund presentation to be presented to Fortaleza by J. Tirado (AAFAF). (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	7/19/2021	1.4	\$451.25	\$631.75	Participate in virtual meeting with J. Tirado (AAFAF), R. Flanagan (ACG), R. Tabor (ACG), and J. Loaiza (ACG) to review and update Coronavirus State Fiscal Recovery Fund overview presentation outlining current allocation of funding in Puerto Rico. (1.4)
Outside PR	533	Miller, Ken	7/19/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 7/19/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Miller, Ken	7/19/2021	0.9	\$451.25	\$406.13	Prioritize and communicate key next day tasks for 7/20/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.9)
Outside PR	533	Miller, Ken	7/19/2021	0.8	\$451.25	\$361.00	Review and respond to 7/19/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Miller, Ken	7/19/2021	2	\$451.25	\$902.50	Review and update Coronavirus State Fiscal Recovery Fund presentation to be presented to Fortaleza by J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	7/20/2021	1.2	\$451.25	\$541.50	Clarify eligibility of Coronavirus State Fiscal Recovery Fund funds for vaccine lotteries upon inquiries from the federal representatives on behalf of J. Tirado (AAFAF). (1.2)
Outside PR	533	Miller, Ken	7/20/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with J. Tirado (AAFAF), J. Loaiza (ACG), R. Tabor (ACG), and R. Flanagan (ACG) to review and update Coronavirus State Fiscal Recovery Fund overview presentation outlining current allocation of funding in Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	7/20/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Miller, Ken	7/20/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 7/20/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Miller, Ken	7/20/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 7/21/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	7/20/2021	1	\$451.25	\$451.25	Review and refine Fortaleza Coronavirus State Fiscal Recovery Fund update presentation for J. Tirado (AAFAF). (1)
Outside PR	533	Miller, Ken	7/20/2021	1.2	\$451.25	\$541.50	Review and respond to 7/20/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.2)
Outside PR	533	Miller, Ken	7/21/2021	1.3	\$451.25	\$586.63	Participate in virtual meeting with J. Tirado (AAFAF), R. Flanagan (ACG), and R. Tabor (ACG) to review Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation and priority objectives of funding in Puerto Rico (1.3)
Outside PR	533	Miller, Ken	7/21/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 7/21/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Miller, Ken	7/21/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), R. Flanagan (ACG), and J. Perez-Casellas (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.8)
Outside PR	533	Miller, Ken	7/21/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 7/22/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	7/21/2021	1	\$451.25	\$451.25	Review and respond to 7/21/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	7/22/2021	1	\$451.25	\$451.25	Participate in virtual meeting with R. Flanagan (ACG), J. Loaiza (ACG), and K. Hubin (ACG) to brainstorm approaches for collecting data and reporting spend of Coronavirus State Fiscal Recovery Fund funds. (1)
Outside PR	533	Miller, Ken	7/22/2021	2.5	\$451.25	\$1,128.13	Participate in virtual meeting with representatives of AAFAF, R. Flanagan (ACG), and J. Loaiza (ACG) to discuss takeaways from the Fortaleza meeting and required updates to the Coronavirus State Fiscal Recovery Fund presentation outlining current allocation and priority objectives of funding in Puerto Rico. (2.5)
Outside PR	533	Miller, Ken	7/22/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 7/22/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Miller, Ken	7/22/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day 7/23/2021 tasks related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	7/22/2021	0.7	\$451.25	\$315.88	Review and respond to 7/22/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	7/23/2021	1	\$451.25	\$451.25	Apply feedback from representatives of AAFAF team to the Coronavirus State Fiscal Recovery Fund materials to be presented to Fortaleza. (1)
Outside PR	533	Miller, Ken	7/23/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to review updates to the Coronavirus State Fiscal Recovery Fund presentation outlining current allocation and priority objectives of funding in Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	7/23/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day 7/26/2021 tasks related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	7/23/2021	0.5	\$451.25	\$225.63	Review and respond to 7/23/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	7/23/2021	1	\$451.25	\$451.25	Review feedback from S. Diaz (AAFAF) and updates to the Coronavirus State Fiscal Recovery Fund materials to be presented to Fortaleza. (1)
Outside PR	533	Miller, Ken	7/26/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Miller, Ken	7/26/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 7/27/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	7/26/2021	0.8	\$451.25	\$361.00	Review and respond to 7/26/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Miller, Ken	7/27/2021	1	\$451.25	\$451.25	Participate in virtual meeting with J. Tirado (AAFAF), S. Diaz Vazquez (AAFAF), J. Loaiza (ACG) and R. Flanagan (ACG) to review Coronavirus State Fiscal Recovery Fund funding allocation presentation feedback. (1)
Outside PR	533	Miller, Ken	7/27/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Miller, Ken	7/27/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review Puerto Rico allocations and strategy for use of Coronavirus State Fiscal Recovery Fund funds. (0.5)
Outside PR	533	Miller, Ken	7/27/2021	1	\$451.25	\$451.25	Prepare for Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan review with J. Tirado (AAFAF). (1)
Outside PR	533	Miller, Ken	7/27/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day 7/28/2021 tasks related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	7/27/2021	1.4	\$451.25	\$631.75	Review and respond to 7/27/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	7/28/2021	1	\$451.25	\$451.25	Participate in virtual meeting with R. Flanagan (ACG) to review talking points for the governor to announce the Puerto Rico Use of Funds Strategy. (1)
Outside PR	533	Miller, Ken	7/28/2021	1.9	\$451.25	\$857.38	Participate in virtual meeting with representatives of ACG to review and revise the Puerto Rico Coronavirus State Fiscal Recovery Fund Use of Funds Strategy presentation based on feedback provided by Gov. Pierluisi (Fortaleza) and J. Tirado (AAFAF). (1.9)
Outside PR	533	Miller, Ken	7/28/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 7/29/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	7/28/2021	1.3	\$451.25	\$586.63	Review Strategic Disbursement plan updates requested by J. Tirado (AAFAF). (1.3)
Outside PR	533	Miller, Ken	7/29/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Miller, Ken	7/29/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day 7/30/2021 tasks related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	7/29/2021	0.2	\$451.25	\$90.25	Provide information to S. Diaz (AAFAF) to be used in the establishment of a SharePoint site for Coronavirus State Fiscal Recovery Fund activity. (0.2)
Outside PR	533	Miller, Ken	7/29/2021	1	\$451.25	\$451.25	Review and analyze initial dashboards for Coronavirus State Fiscal Recovery Fund program. (1)
Outside PR	533	Miller, Ken	7/29/2021	0.8	\$451.25	\$361.00	Review and respond to 7/29/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Miller, Ken	7/30/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 7/30/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Miller, Ken	7/30/2021	0.6	\$451.25	\$270.75	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus State Fiscal Recovery Fund Program Office performance and optimization progress. (0.6)
Outside PR	533	Miller, Ken	7/30/2021	0.6	\$451.25	\$270.75	Plan and schedule recurring meetings for Coronavirus State Fiscal Recovery Fund program administration. (0.6)
Outside PR	533	Miller, Ken	7/30/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 8/2/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	7/30/2021	1.1	\$451.25	\$496.38	Review and respond to 7/30/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.1)
Outside PR	533	Miller, Ken	7/30/2021	0.5	\$451.25	\$225.63	Review updates to the Coronavirus State Fiscal Recovery Fund Strategic Plan presentation as requested by J. Tirado (AAFAF). (0.5)
PR	533	Perez-Casellas, JorgeEnrique	7/1/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	7/6/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and R. Flanagan (ACG) to review the high priority topics to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.7)
PR	533	Perez-Casellas, JorgeEnrique	7/6/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	7/6/2021	0.3	\$451.25	\$135.38	Participate on telephone call with S. Hull (ACG) regarding compliance plan implementation for the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Coronavirus State Fiscal Recovery Fund Program office. (0.3)
PR	533	Perez-Casellas, Jorge Enrique	7/6/2021	0.5	\$451.25	\$225.63	Review OMM Memorandum on Coronavirus State Fiscal Recovery Fund and provide for integration into Compliance Program development for the AAFAF Office. (0.5)
PR	533	Perez-Casellas, Jorge Enrique	7/9/2021	1.5	\$451.25	\$676.88	Review communication from K. Miller (ACG) pertaining to AAFAF Compliance Policies and Procedures for the Federal Programs oversight and begin strategy for development for implementation. (1.5)
PR	533	Perez-Casellas, Jorge Enrique	7/9/2021	0.2	\$451.25	\$90.25	Review various communications from S. Díaz (AAFAF) and R. Flanagan (ACG) pertaining to implementation of NEUs Program. (0.2)
PR	533	Perez-Casellas, Jorge Enrique	7/12/2021	0.5	\$451.25	\$225.63	Review various communications from J. Tirado (AAFAF) and S. Díaz (AAFAF) pertaining to 7/20/2021 presentation, specifically material pertaining to 200 CFR, and provide strategy to ACG Team for alternate presentation. (0.5)
PR	533	Perez-Casellas, Jorge Enrique	7/13/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/13/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
PR	533	Perez-Casellas, Jorge Enrique	7/15/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (1)
PR	533	Perez-Casellas, Jorge Enrique	7/20/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
PR	533	Perez-Casellas, Jorge Enrique	7/21/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), R. Flanagan (ACG), and J. Perez-Casellas (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.8)
PR	533	Perez-Casellas, Jorge Enrique	7/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/22/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
PR	533	Perez-Casellas, Jorge Enrique	7/23/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to review updates to the Coronavirus State Fiscal Recovery Fund presentation outlining current allocation and priority objectives of funding in Puerto Rico. (0.7)
PR	533	Perez-Casellas, Jorge Enrique	7/27/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/27/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
PR	533	Perez-Casellas, Jorge Enrique	7/29/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Tabor, Ryan	7/1/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Tabor, Ryan	7/1/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review progress and issues in the Certified Fiscal Plan Implementation program (0.5)
Outside PR	533	Tabor, Ryan	7/1/2021	0.7	\$522.50	\$365.75	Provide quality control review of the Coronavirus Local Fiscal Recovery Fund Non-Entitlement Unit program guidelines. (0.7)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	7/1/2021	1.1	\$522.50	\$574.75	Provide quality control review of the Coronavirus State Fiscal Recovery Fund Premium Pay to Health Workers program guidelines. (1.1)
Outside PR	533	Tabor, Ryan	7/1/2021	0.3	\$522.50	\$156.75	Review BluHaus recommendations for University of Puerto Rico use of Coronavirus State Fiscal Recovery Fund funds provided by J. Tirado (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	7/2/2021	0.3	\$522.50	\$156.75	Participate on telephone call with J. Tirado (AAFAF) to discuss potential use of Coronavirus State Fiscal Recovery Fund funds for University of Puerto Rico. (0.3)
Outside PR	533	Tabor, Ryan	7/2/2021	0.6	\$522.50	\$313.50	Prepare analysis of BluHaus recommendations regarding UPR Coronavirus State Fiscal Recovery Fund Use of Funds as requested by T. Tirado (AAFAF). (0.6)
Outside PR	533	Tabor, Ryan	7/2/2021	0.8	\$522.50	\$418.00	Prepare analysis of UPR Coronavirus State Fiscal Recovery Fund Use of Funds as requested by T. Tirado (AAFAF). (0.8)
Outside PR	533	Tabor, Ryan	7/12/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Tabor, Ryan	7/12/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to discuss Coronavirus State Fiscal Recovery Fund reporting strategy for Puerto Rico Coronavirus State Fiscal Recovery Fund recipients and Program Office. (0.5)
Outside PR	533	Tabor, Ryan	7/14/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Tabor, Ryan	7/15/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of AAFAF, K. Miller (ACG), and R. Flanagan (ACG) regarding the Puerto Rico pandemic relief programs Strategic Disbursement. (0.5)
Outside PR	533	Tabor, Ryan	7/15/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Tabor, Ryan	7/15/2021	1.2	\$522.50	\$627.00	Review and revise Maintenance of Efforts analysis memorandum related to UPR and broad Puerto Rico Government obligations as requested by J. Tirado (AAFAF). (1.2)
Outside PR	533	Tabor, Ryan	7/16/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 7/16/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Tabor, Ryan	7/17/2021	1	\$522.50	\$522.50	Conduct analysis to determine how state-level jurisdictions are expending Coronavirus State Fiscal Recovery Fund funds as requested by J. Tirado (AAFAF). (1)
Outside PR	533	Tabor, Ryan	7/17/2021	1.5	\$522.50	\$783.75	Conduct research to determine how state-level jurisdictions are expending Coronavirus State Fiscal Recovery Fund funds as requested by J. Tirado (AAFAF). (1.5)
Outside PR	533	Tabor, Ryan	7/17/2021	0.4	\$522.50	\$209.00	Participate on telephone call with J. Tirado (AAFAF) to discuss feedback from Fortaleza on the Coronavirus State Fiscal Recovery Fund strategic disbursement plan. (0.4)
Outside PR	533	Tabor, Ryan	7/17/2021	0.4	\$522.50	\$209.00	Participate on telephone call with K. Miller (ACG) to discuss feedback from Fortaleza on the Coronavirus State Fiscal Recovery Fund strategic disbursement plan and develop follow-up action items. (0.4)
Outside PR	533	Tabor, Ryan	7/18/2021	1.9	\$522.50	\$992.75	Review and revise Coronavirus State Fiscal Recovery Fund Use of Funds discussion document for 7/21/2021 planned meeting with Fortaleza. (1.9)
Outside PR	533	Tabor, Ryan	7/19/2021	1.4	\$522.50	\$731.50	Participate in virtual meeting with J. Tirado (AAFAF), K. Miller (ACG), R. Flanagan (ACG), and J. Loaiza (ACG) to review and update Coronavirus State Fiscal Recovery Fund overview presentation outlining current allocation of funding in Puerto Rico. (1.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	7/19/2021	1.5	\$522.50	\$783.75	Review Coronavirus State Fiscal Recovery Fund Use of Funds discussion document for 7/21/2021 planned meeting with Fortaleza. (1.5)
Outside PR	533	Tabor, Ryan	7/19/2021	1	\$522.50	\$522.50	Revise Coronavirus State Fiscal Recovery Fund Use of Funds discussion document for 7/21/2021 planned meeting with Fortaleza. (1)
Outside PR	533	Tabor, Ryan	7/20/2021	0.4	\$522.50	\$209.00	Conduct quality control review of the Weekly Agency Office of Inspector General Report Status for 7/20/2021. (0.4)
Outside PR	533	Tabor, Ryan	7/20/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with J. Tirado (AAFAF), K. Miller (ACG), J. Loaiza (ACG), and R. Flanagan (ACG) to review and update Coronavirus State Fiscal Recovery Fund overview presentation outlining current allocation of funding in Puerto Rico. (0.3)
Outside PR	533	Tabor, Ryan	7/20/2021	1.1	\$522.50	\$574.75	Review and revise Coronavirus State Fiscal Recovery Fund Use of Funds discussion document for 7/21/2021 planned meeting with Fortaleza using feedback provided by J. Tirado (AAFAF). (1.1)
Outside PR	533	Tabor, Ryan	7/21/2021	1.3	\$522.50	\$679.25	Participate in virtual meeting with J. Tirado (AAFAF), K. Miller (ACG), and R. Flanagan (ACG) to review Coronavirus State Fiscal Recovery Fund presentation for Fortaleza outlining current allocation and priority objectives of funding in Puerto Rico. (1.3)
Outside PR	533	Tabor, Ryan	7/21/2021	1.6	\$522.50	\$836.00	Review and revise Coronavirus State Fiscal Recovery Fund Use of Funds discussion document for 7/22/2021 planned meeting with Fortaleza using feedback provided by J. Tirado (AAFAF). (1.6)
Outside PR	533	Tabor, Ryan	7/22/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 7/22/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Tabor, Ryan	7/23/2021	1.2	\$522.50	\$627.00	Conduct quality control review of the Coronavirus State Fiscal Recovery Fund presentation outlining current allocation and priority objectives of funding in Puerto Rico. (1.2)
Outside PR	533	Tabor, Ryan	7/23/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with representatives of Ankura to review updates to the Coronavirus State Fiscal Recovery Fund presentation outlining current allocation and priority objectives of funding in Puerto Rico. (0.7)
Outside PR	533	Tabor, Ryan	7/23/2021	0.3	\$522.50	\$156.75	Participate on telephone call with F. Batlle (ACG) and D. Barrett (ACG) to discuss use of Coronavirus State Fiscal Recovery Funds by Puerto Rico for lost revenue measures. (0.3)
Outside PR	533	Tabor, Ryan	7/23/2021	1.7	\$522.50	\$888.25	Revise work plan to support the updated Puerto Rico Coronavirus State Fiscal Recovery Fund programs and underlying program office operations based on outcomes from 7/22/2021 meeting with representatives of AAFAF and Fortaleza. (1.7)
Outside PR	533	Tabor, Ryan	7/26/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Tabor, Ryan	7/26/2021	0.3	\$522.50	\$156.75	Provide 2022-000016 contract effort breakdown as requested by I. Carmona (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	7/26/2021	1.5	\$522.50	\$783.75	Revise work plan to support the updated Puerto Rico Coronavirus State Fiscal Recovery Fund programs and underlying program office operations. (1.5)
Outside PR	533	Tabor, Ryan	7/27/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Tabor, Ryan	7/28/2021	1.9	\$522.50	\$992.75	Participate in virtual meeting with representatives of ACG to review and revise the Puerto Rico Coronavirus State Fiscal Recovery Fund Use of Funds Strategy presentation based on feedback provided by Gov. Pierluisi (Fortaleza) and J. Tirado (AAFAF). (1.9)
Outside PR	533	Tabor, Ryan	7/29/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 7/29/2021 morning updates and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Tabor, Ryan	7/30/2021	1.5	\$522.50	\$783.75	Conduct quality control review of the Coronavirus State Fiscal Recovery Fund presentation outlining current allocation and priority objectives of funding in Puerto Rico. (1.5)
Outside PR	533	Tabor, Ryan	7/30/2021	0.6	\$522.50	\$313.50	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus State Fiscal Recovery Fund Program Office performance and optimization progress. (0.6)
Outside PR	533	Viramontes-Gallegos, Joel	7/16/2021	1.5	\$308.75	\$463.13	Analyze state, municipality and city compliance programs to identify whether they apply to new Coronavirus State Fiscal Recovery Fund regulations. (1.5)
Outside PR	533	Viramontes-Gallegos, Joel	7/16/2021	1.5	\$308.75	\$463.13	Review documents provided by J. Perez-Casellas (ACG) in preparation for meeting pertaining to AAFAF Management Office Compliance Program implementation. (1.5)
Outside PR	533	Viramontes-Gallegos, Joel	7/16/2021	1	\$308.75	\$308.75	Review state, municipality and city compliance programs to identify whether they apply to new Coronavirus State Fiscal Recovery Fund regulations. (1)
Outside PR	533	Viramontes-Gallegos, Joel	7/19/2021	0.3	\$308.75	\$92.63	Update email to J. Perez-Casellas (ACG) regarding any update to compliance programs to encompass Coronavirus State Fiscal Recovery Fund disbursements. (0.3)
Outside PR	533	Voigt, Lindsay	7/1/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/1/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Voigt, Lindsay	7/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/1/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Voigt, Lindsay	7/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/2/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Voigt, Lindsay	7/6/2021	0.7	\$332.50	\$232.75	Compose and send communication to NEU entities regarding application deadline and process. (0.7)
Outside PR	533	Voigt, Lindsay	7/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/6/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Voigt, Lindsay	7/6/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/6/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Voigt, Lindsay	7/7/2021	0.9	\$332.50	\$299.25	Compose and send communication to NEU entities regarding application deadline and process. (0.9)
Outside PR	533	Voigt, Lindsay	7/7/2021	1.9	\$332.50	\$631.75	Intake NEU applications, save files, and update tracking document. (1.9)
Outside PR	533	Voigt, Lindsay	7/7/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/7/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Voigt, Lindsay	7/8/2021	1.5	\$332.50	\$498.75	Intake NEU applications, save files, and update tracking document. (1.5)
Outside PR	533	Voigt, Lindsay	7/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/8/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Voigt, Lindsay	7/8/2021	0.8	\$332.50	\$266.00	Update email list and send communication to NEU entities regarding application deadline and process. (0.8)
Outside PR	533	Voigt, Lindsay	7/9/2021	0.5	\$332.50	\$166.25	Intake NEU applications, save files, and update tracking document. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	7/9/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/9/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Voigt, Lindsay	7/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/12/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Voigt, Lindsay	7/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/13/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Voigt, Lindsay	7/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/13/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Voigt, Lindsay	7/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/14/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Voigt, Lindsay	7/15/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/15/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (1)
Outside PR	533	Voigt, Lindsay	7/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/15/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Voigt, Lindsay	7/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/16/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Voigt, Lindsay	7/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/19/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Voigt, Lindsay	7/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/20/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)
Outside PR	533	Voigt, Lindsay	7/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/20/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Voigt, Lindsay	7/21/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 7/21/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Voigt, Lindsay	7/26/2021	2	\$332.50	\$665.00	Continue to review and revise 2021 Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan. (2)
Outside PR	533	Voigt, Lindsay	7/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/26/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Voigt, Lindsay	7/26/2021	2	\$332.50	\$665.00	Review and revise 2021 Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan. (2)
Outside PR	533	Voigt, Lindsay	7/27/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with R. Flanagan (ACG) to review revisions to the Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan. (1.5)
Outside PR	533	Voigt, Lindsay	7/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/27/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	7/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 7/27/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.2)
Outside PR	533	Voigt, Lindsay	7/28/2021	1.9	\$332.50	\$631.75	Participate in virtual meeting with representatives of ACG to review and revise the Puerto Rico Coronavirus State Fiscal Recovery Fund Use of Funds Strategy presentation based on feedback provided by Governor Pierluisi (Fortaleza) and J. Tirado (AAFAF). (1.9)
Outside PR	533	Voigt, Lindsay	7/28/2021	1.9	\$332.50	\$631.75	Prepare first draft of talking points for Governor Pierluisi (Fortaleza) regarding updates and changes to Coronavirus State Fiscal Recovery Fund Programs. (1.9)
Outside PR	533	Voigt, Lindsay	7/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 7/29/2021 and answer any outstanding questions related to the Puerto Rico pandemic relief programs. (0.4)
Outside PR	533	Voigt, Lindsay	7/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/29/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)
Outside PR	533	Voigt, Lindsay	7/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 7/30/2021 morning updates and action items to operationalize the Puerto Rico pandemic relief programs. (0.3)

Total Hourly Fees

440.3

\$167,481.23

**Total Fees**

**\$167,481.23**



August 31, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTIETH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JULY 13, 2021 TO JULY 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the forty-eighth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of July 13, 2021 through July 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett  
Senior Managing Director  
Enclosure

*Footnote: Ankura's July 2021 Title 3 invoice was issued under its extension of its FY2021 contract which did not reflect the rate increases proposed and approved in the FY2022 proposal. Professional fee rates included herein are consistent with Ankura's FY2021 contracts to be consistent across July 2021 invoices. Beginning in August 2021, Ankura's professional fee rate will be updated pursuant to the FY2022 contract, as approved by AAFAF.*

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO FORTY-NINTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2022-000026 FOR THE PERIOD JULY 13, 2021 THROUGH JULY 31,  
2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: July 13, 2021 through July 31, 2021

Amount of compensation sought  
as actual, reasonable and necessary: \$ 310,956.35

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's fiftieth monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.



1. This is the fiftieth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$279,860.72 (90% of \$310,956.35 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of July 13, 2021 through July 31, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour;

**NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Non-Title III Matters</b>			
2	Cash & Liquidity Analysis	0.6	\$ 315.00
3	Fiscal Plan and Implementation	7.9	\$ 5,669.30
21	Case Management	8.2	\$ 5,263.75
25	Preparation of Fee App	51.5	\$ 18,943.00
50	Preparation of materials and for meetings with FOMB, UCC, and/or Advisors	4.1	\$ 2,083.10
56	PRIDCO Restructuring	7.2	\$ 5,240.20
200	COFINA Restructuring	5.3	\$ 4,263.70
209	PRIFA Restructuring	1.3	\$ 889.20
210	PORTS Restructuring	31.6	\$ 24,470.80
213	UPR Restructuring	50.0	\$ 24,460.20
216	Non Title 3 financial & strategic analysis	38.9	\$ 20,810.20
221	NT3-General Debt Restructuring Matters	3.9	\$ 2,879.10
228	NT3_PRIFA Restructuring	1.4	\$ 1,097.40
231	NT-3 DRA Restructuring	3.3	\$ 2,257.20
237	AAFAF - NT3 PRASA Refunding	34.5	\$ 24,152.70
240	NT3_PRIDCO Feasibility Studies	141.1	\$ 100,382.80
242	NT3_EDB Restructuring	11.4	\$ 7,778.70
<b>Total - Hourly Fees</b>		<b>402.2</b>	<b>\$ 250,956.35</b>
Total - Municipal Advisor Hourly Fees		58.4	\$ 36,086.10
Municipal Advisory Fee			\$ 60,000.00
Total - Non-Municipal Advisor Hourly Fees		343.8	\$ 214,870.25
<b>Total - Fees</b>		<b>402.2</b>	<b>\$ 310,956.35</b>

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 917.00	16.0	\$ 14,672.00
Battle, Juan Carlos	Senior Managing Director	\$ 684.00	85.4	\$ 58,413.60
Tabor, Ryan	Senior Managing Director	\$ 522.50	0.3	\$ 156.75
Barrett, Dennis	Senior Managing Director	\$ 850.00	20.9	\$ 17,765.00
Morrison, Jonathan	Managing Director	\$ 850.00	31.4	\$ 26,690.00
Kratzman, E.A.	Managing Director	\$ 855.00	76.9	\$ 65,749.50
Squiers, Jay	Managing Director	\$ 785.00	4.8	\$ 3,768.00
Feldman, Robert	Senior Director	\$ 525.00	20.7	\$ 10,867.50
Gonzalez, Carlos A.	Director	\$ 332.50	29.8	\$ 9,908.50
Giese, Michael	Associate	\$ 413.00	71.2	\$ 29,405.60
Sekhar, Nikhil	Associate	\$ 371.00	26.9	\$ 9,979.90
Parker, Christine	Associate	\$ 200.00	17.9	\$ 3,580.00
Total - Hourly Fees			402.2	\$ 250,956.35
Municipal Advisory Fee				\$ 60,000.00
<b>Total - Fees</b>			<b>402.2</b>	<b>\$ 310,956.35</b>



EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	216	Sekhar, Nikhil	7/13/2021	0.20	\$ 371.00	\$ 74.20	Participate on call with R. Holm (OMM) and representatives from Ankura to discuss the PBA claims analysis.
PR	216	Feldman, Robert	7/13/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with R. Holm (OMM) and representatives from Ankura to discuss the PBA claims analysis.
PR	216	Barrett, Dennis	7/13/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with R. Holm (OMM) and representatives from Ankura to discuss the PBA claims analysis.
PR	216	Sekhar, Nikhil	7/13/2021	0.10	\$ 371.00	\$ 37.10	Participate in follow-up meeting with R. Feldman (ACG) to discuss calculations in the PBA claims analysis.
PR	216	Feldman, Robert	7/13/2021	0.10	\$ 525.00	\$ 52.50	Participate in follow-up meeting with N. Sekhar (ACG) to discuss calculations in the PBA claims analysis.
PR	MA - 237	Battle, Juan Carlos	7/13/2021	0.30	\$ 684.00	\$ 205.20	Participate on weekly call with working group representatives to discuss status and open matters in connection with the PRASA refunding.
Outside PR	MA - 237	Squiers, Jay	7/13/2021	0.30	\$ 785.00	\$ 235.50	Participate on weekly call with working group representatives to discuss status and open matters in connection with the PRASA refunding.
PR	56	Battle, Juan Carlos	7/13/2021	0.20	\$ 684.00	\$ 136.80	Prepare correspondence for C. Saavedra (AAFAF) in connection with information requests related to the sale of Trusteed Properties by PRIDCO.
PR	240	Gonzalez, Carlos A.	7/13/2021	0.50	\$ 332.50	\$ 166.25	Work on updating PRIDCO property list with square footage to reflect impact in scope as part of the selection process for in-person property inspections.
PR	240	Gonzalez, Carlos A.	7/13/2021	1.70	\$ 332.50	\$ 565.25	Prepare presentation with comparison of software features list for PRIDCO report.
PR	240	Gonzalez, Carlos A.	7/13/2021	2.10	\$ 332.50	\$ 698.25	Review PRIDCO property report for 15 municipalities to select which properties will be inspected for the capex assessment.
PR	MA - 237	Battle, Juan Carlos	7/13/2021	0.40	\$ 684.00	\$ 273.60	Review and revise investor presentation in connection with the PRASA refunding transaction.
PR	56	Battle, Juan Carlos	7/13/2021	0.50	\$ 684.00	\$ 342.00	Review and finalize illustrative terms term sheet for PRIDCO refinancing at the request of A. Guerra (AAFAF).
PR	3	Giese, Michael	7/14/2021	0.80	\$ 371.00	\$ 296.80	Participate on call with M. Giese (ACG) to discuss the DevTech July CBO update framework.
PR	3	Giese, Michael	7/14/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with N. Sekhar (ACG) to discuss the DevTech July CBO update framework.
PR	240	Gonzalez, Carlos A.	7/14/2021	1.50	\$ 332.50	\$ 498.75	Participate in meeting with J. Battle (ACG) to discuss selection of properties for the capex reserve fund study and materials prepared in connection with occupancy optimization report for PRIDCO.
PR	240	Battle, Juan Carlos	7/14/2021	1.50	\$ 684.00	\$ 1,026.00	Participate in meeting with C. González (ACG) to discuss selection of properties for the capex reserve fund study and materials prepared in connection with occupancy optimization report for PRIDCO.
PR	240	Gonzalez, Carlos A.	7/14/2021	0.50	\$ 332.50	\$ 166.25	Participate in the PRIDCO property report review meeting with EA. Kratzman (ACG).
Outside PR	240	Kratzman, E.A.	7/14/2021	0.50	\$ 855.00	\$ 427.50	Participate in the PRIDCO property report review meeting with C. González (ACG).
PR	3	Giese, Michael	7/14/2021	0.30	\$ 413.00	\$ 123.90	Prepare comparison graphs of the DevTech CBO impact to the Ankura analysis.
PR	3	Giese, Michael	7/14/2021	0.60	\$ 413.00	\$ 247.80	Review and replicate the DevTech July 2021 macroeconomic impact update to verify outputs.
Outside PR	25	Parker, Christine	7/14/2021	1.40	\$ 200.00	\$ 280.00	Compile and review expense receipts for travel to Puerto Rico by Ankura professionals for inclusion in the June 2021 monthly fee statement prior to distributing to M. Giese (ACG).
PR	25	Giese, Michael	7/14/2021	1.60	\$ 413.00	\$ 660.80	Prepare the June fee statement.
PR	240	Battle, Juan Carlos	7/14/2021	0.50	\$ 684.00	\$ 342.00	Review the initial analysis of cost of repairs needed for select group of properties to incorporate in the capex reserve fund study.
PR	MA - 216	Battle, Juan Carlos	7/14/2021	0.20	\$ 684.00	\$ 136.80	Review and revise EMMA notice of potential financing in connection with Auxilio Mutuo AFICA refunding.
PR	MA - 216	Battle, Juan Carlos	7/14/2021	0.30	\$ 684.00	\$ 205.20	Review and revise EMMA notice of Ankura extension as IRMA advisor.
PR	MA - 231	Battle, Juan Carlos	7/14/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with A. Guerra (AAFAF) to discuss restructuring of PR Housing Finance Authority repurchase agreement with DRA.
PR	MA - 237	Battle, Juan Carlos	7/14/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with L. Bauer (Norton Rose) to discuss COVID and PRASA P3 sections of the PRASA refunding preliminary limited offering memorandum.
Outside PR	MA - 237	Squiers, Jay	7/14/2021	0.60	\$ 785.00	\$ 471.00	Review the revised investor presentation and other key documents for the PRASA exchange/tender offer.
PR	MA - 237	Battle, Juan Carlos	7/14/2021	1.10	\$ 684.00	\$ 752.40	Review and revise the preliminary limited offering memorandum in connection with PRASA refunding of 2012 Bonds.
PR	MA - 237	Battle, Juan Carlos	7/14/2021	1.30	\$ 684.00	\$ 889.20	Review and revise the preliminary limited offering memorandum for refunding of PRASA 2012 bonds.
PR	MA - 237	Battle, Juan Carlos	7/14/2021	1.80	\$ 684.00	\$ 1,231.20	Review and revise the Dealer Manager Agreement and Invitation to Tender for the PRASA refunding transaction.
PR	MA - 237	Battle, Juan Carlos	7/15/2021	0.30	\$ 684.00	\$ 205.20	Participate on pre-launch call in connection with the PRASA refunding to discuss open items and launch logistics.
Outside PR	MA - 237	Squiers, Jay	7/15/2021	0.30	\$ 785.00	\$ 235.50	Participate on pre-launch call in connection with the PRASA refunding to discuss open items and launch logistics.
PR	216	Giese, Michael	7/15/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Sekhar (ACG) to discuss PBA claims analysis.
PR	216	Sekhar, Nikhil	7/15/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with M. Giese (ACG) to discuss PBA claims analysis.
PR	216	Battle, Juan Carlos	7/15/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with M. González (AAFAF), A. Guerra (AAFAF), F. Battle (ACG) and representatives from Moody's Investors Services to discuss matters related to ratings actions on government credits.
Outside PR	216	Battle, Fernando	7/15/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with M. González (AAFAF), A. Guerra (AAFAF), F. Battle (ACG) and representatives from Moody's Investors Services to discuss matters related to ratings actions on government credits.
Outside PR	221	Battle, Fernando	7/15/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with D. Barrett (ACG) to discuss list of items necessary for AMA due diligence as part of the potential loan restructuring.
Outside PR	221	Barrett, Dennis	7/15/2021	0.10	\$ 850.00	\$ 85.00	Participate in telephone conversation with F. Battle (ACG) to discuss list of items necessary for AMA due diligence as part of potential loan restructuring.
Outside PR	221	Battle, Fernando	7/15/2021	0.30	\$ 917.00	\$ 275.10	Participate on the bi-weekly call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and AAFAF to discuss status of non-Title III credits.
PR	221	Battle, Juan Carlos	7/15/2021	0.30	\$ 684.00	\$ 205.20	Participate on the bi-weekly call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and AAFAF to discuss status of non-Title III credits.
Outside PR	221	Barrett, Dennis	7/15/2021	0.30	\$ 850.00	\$ 255.00	Participate on the bi-weekly call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and AAFAF to discuss status of non-Title III credits.
PR	240	Gonzalez, Carlos A.	7/15/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with M. Thomas (Yardi) and E.A. Kratzman (ACG) to discuss and compare PRIDCO FAS system modules to Yardi Property Management modules.
Outside PR	240	Kratzman, E.A.	7/15/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with M. Thomas (Yardi) and C. González (ACG) to discuss and compare PRIDCO FAS system modules to Yardi Property Management modules.
Outside PR	216	Battle, Fernando	7/15/2021	1.00	\$ 917.00	\$ 917.00	Participate in call with representatives from Act 154 and D. Barrett (ACG) to debrief regarding the US Treasury position related to transition of Act 154 creditability.
Outside PR	216	Barrett, Dennis	7/15/2021	1.00	\$ 850.00	\$ 850.00	Participate in call with representatives from Act 154 and F. Battle (ACG) to debrief regarding the US Treasury position related to transition of Act 154 creditability.
PR	240	Gonzalez, Carlos A.	7/15/2021	0.50	\$ 332.50	\$ 166.25	Participate in meeting with J. Battle (ACG) and E.A. Kratzman (ACG) regarding PRIDCO's presentation topics to be included in report to AAFAF.
PR	240	Battle, Juan Carlos	7/15/2021	0.50	\$ 684.00	\$ 342.00	Participate in meeting with C. González (ACG) and E.A. Kratzman (ACG) regarding PRIDCO's presentation topics to be included in report to AAFAF.
Outside PR	240	Kratzman, E.A.	7/15/2021	0.50	\$ 855.00	\$ 427.50	Participate in meeting with C. González (ACG) and J. Battle (ACG) regarding PRIDCO's presentation topics to be included in report to AAFAF.
Outside PR	25	Parker, Christine	7/15/2021	2.80	\$ 200.00	\$ 560.00	Continue to review and revise Exhibit C time descriptions submitted for the period 7/1/21 - 7/10/21 for inclusion in the July 2021 monthly fee statement.
PR	50	Giese, Michael	7/15/2021	1.40	\$ 413.00	\$ 578.20	Prepare first draft of the bi-weekly creditor presentation and script.
PR	200	Sekhar, Nikhil	7/15/2021	0.20	\$ 371.00	\$ 74.20	Prepare tab of 5.5% SUT forecast from the 2021 Commonwealth Certified Fiscal Plan as requested by C. Yamin (Fortaleza).
Outside PR	216	Battle, Fernando	7/15/2021	0.20	\$ 917.00	\$ 183.40	Review notes from meeting with the US Treasury in preparation for meeting with Act 154 companies.
Outside PR	240	Kratzman, E.A.	7/15/2021	0.50	\$ 855.00	\$ 427.50	Review and revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
PR	240	Battle, Juan Carlos	7/15/2021	0.90	\$ 684.00	\$ 615.60	Review and revise the PRIDCO systems assessment and occupancy process optimization report.
Outside PR	240	Kratzman, E.A.	7/15/2021	1.00	\$ 855.00	\$ 855.00	Review the 6/30/21 Aging Report for status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
PR	MA - 237	Battle, Juan Carlos	7/15/2021	0.80	\$ 684.00	\$ 547.20	Review and revise opinions from counsel and preliminary limited offering memorandum in connection with the PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	7/15/2021	1.10	\$ 684.00	\$ 752.40	Review and revise the Preliminary Limited Offering Memorandum and Dealer Manager Agreement for the PRASA refunding transaction.
PR	242	Battle, Juan Carlos	7/15/2021	1.10	\$ 684.00	\$ 752.40	Participate on call with L. Umptierre (AAFAF) and J. Santiago (Ad Astra) to discuss EDB restructuring alternatives.
PR	216	Battle, Juan Carlos	7/15/2021	0.10	\$ 684.00	\$ 68.40	Review press release provided by Moody's Investors Service in connection with rating actions on all Government credits.
PR	56	Battle, Juan Carlos	7/15/2021	0.80	\$ 684.00	\$ 547.20	Prepare historical PRIME rate analysis requested by A. Guerra (AAFAF) for discussion with Banco Popular officers.
Outside PR	213	Barrett, Dennis	7/15/2021	2.10	\$ 850.00	\$ 1,785.00	Review UPR Certified Fiscal Plan and model received from Bluhauas as part of review needed for negotiation of forbearance extension.
Outside PR	213	Barrett, Dennis	7/15/2021	0.70	\$ 850.00	\$ 595.00	Participate on call with A. Toro (BH) regarding UPR fiscal plan model and changes to prior year.
Outside PR	216	Feldman, Robert	7/16/2021	0.40	\$ 525.00	\$ 210.00	Participate on a call with M. Giese (ACG) and R. Holm (OMM) to discuss the PBA QTCB IRS analysis.
Outside PR	216	Giese, Michael	7/16/2021	0.40	\$ 413.00	\$ 165.20	Participate on a call with R. Feldman (ACG) and R. Holm (OMM) to discuss the PBA QTCB IRS analysis.
Outside PR	216	Feldman, Robert	7/16/2021	0.80	\$ 525.00	\$ 420.00	Participate on a call with M. Giese (ACG) to discuss the PBA QTCB IRS analysis.
Outside PR	216	Giese, Michael	7/16/2021	0.80	\$ 413.00	\$ 330.40	Participate on a call with R. Feldman (ACG) to discuss the PBA QTCB IRS analysis.
PR	240	Gonzalez, Carlos A.	7/16/2021	1.00	\$ 332.50	\$ 332.50	Participate on call with E.A. Kratzman (ACG) and J. Battle (ACG) to discuss status of Task A and Task B of feasibility studies requested by Oversight Board in connection with PRIDCO real estate operations.
PR	240	Battle, Juan Carlos	7/16/2021	1.00	\$ 684.00	\$ 684.00	Participate on call with E.A. Kratzman (ACG) and C. González (ACG) to discuss status of Task A and Task B of feasibility studies requested by Oversight Board in connection with PRIDCO real estate operations.
Outside PR	240	Kratzman, E.A.	7/16/2021	1.00	\$ 855.00	\$ 855.00	Participate on call with J. Battle (ACG) and C. González (ACG) to discuss status of Task A and Task B of feasibility studies requested by Oversight Board in connection with PRIDCO real estate operations.
Outside PR	216	Sekhar, Nikhil	7/16/2021	0.20	\$ 371.00	\$ 74.20	Participate on call with M. Giese (ACG) to discuss the PBA QTCB accrued interest analysis.
Outside PR	216	Giese, Michael	7/16/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Sekhar (ACG) to discuss the PBA QTCB accrued interest analysis.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	200	Battle, Juan Carlos	7/16/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with representatives from Davis Polk, Ducera, Ankura and O'Melveny & Myers to discuss the professional fees payment related to the COFINA transaction.
Outside PR	200	Battle, Fernando	7/16/2021	0.40	\$ 917.00	\$ 366.80	Participate on call with representatives from Davis Polk, Ducera, Ankura and O'Melveny & Myers to discuss the professional fees payment related to the COFINA transaction.
Outside PR	200	Barrett, Dennis	7/16/2021	0.40	\$ 850.00	\$ 340.00	Participate in conference call with representatives from Davis Polk, Ducera, and OMM to discuss professional fees payment related to COFINA transaction.
Outside PR	200	Battle, Fernando	7/16/2021	0.80	\$ 917.00	\$ 733.60	Participate on call with representatives from Citi to discuss the COFINA call option rights term sheet presented to Government and FOMB.
PR	MA - 237	Battle, Juan Carlos	7/16/2021	0.20	\$ 684.00	\$ 136.80	Participate on bring down due diligence call in connection with PRASA refunding transaction with representatives from Kevane Grant Thornton, Barclays, Norton Rose, McDermott, PRASA, AAFAP, DLA Piper and Nixon Peabody.
PR	MA - 237	Battle, Juan Carlos	7/16/2021	0.30	\$ 684.00	\$ 205.20	Participate on bring down due diligence call in connection with PRASA refunding transaction with representatives from Barclays, Norton Rose, McDermott, PRASA, AAFAP, DLA Piper and Nixon Peabody.
Outside PR	25	Parker, Christine	7/16/2021	2.40	\$ 200.00	\$ 480.00	Prepare meeting reconciliations for the period 7/1/21 - 7/10/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	216	Giese, Michael	7/16/2021	1.30	\$ 413.00	\$ 536.90	Prepare weekly update and dashboard for O. Marrero (AAFAF).
PR	240	Battle, Juan Carlos	7/16/2021	0.30	\$ 684.00	\$ 205.20	Review and revise the draft of the systems assessment and occupancy process optimization report requested by the Oversight Board.
PR	240	Gonzalez, Carlos A.	7/16/2021	2.50	\$ 332.50	\$ 831.25	Review property inspection reports in connection with the capex reserve study requested by the Oversight Board.
Outside PR	240	Kratzman, E.A.	7/16/2021	1.00	\$ 855.00	\$ 855.00	Review the Metrics report dated 6/30/21 for status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/16/2021	1.30	\$ 855.00	\$ 1,111.50	Participate on call with A. Carlson (JLL) to discuss the Puerto Rico industrial market and trends and review reports regarding the same.
PR	221	Battle, Juan Carlos	7/16/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with G. Portela (JP Morgan) to discuss EMMA notice of potential financing in connection with AFICA Auxilio Mutoo refunding.
PR	MA - 237	Battle, Juan Carlos	7/16/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with L. Alfaro (Barclays) to discuss status of Oversight Board approval and PRASA Governing Board expiration of terms matter.
PR	MA - 237	Battle, Juan Carlos	7/16/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with G. Portela (JP Morgan) to discuss matters related to PRASA refunding launching and pricing logistics.
PR	MA - 237	Battle, Juan Carlos	7/16/2021	0.30	\$ 684.00	\$ 205.20	Review materials and prepare for call with R. Taylor (Barclays) regarding market conditions and pricing factors for PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	7/16/2021	1.10	\$ 684.00	\$ 752.40	Participate on call with R. Taylor (Barclays) and L. Alfaro (Barclays) to discuss pricing indication and strategy to launch tender offer for PRASA 2012 bonds.
PR	MA - 237	Battle, Juan Carlos	7/16/2021	1.80	\$ 684.00	\$ 1,231.20	Prepare materials and analysis in connection with PRASA refunding pricing and refunding launch logistics.
Outside PR	3	Barrett, Dennis	7/16/2021	1.10	\$ 850.00	\$ 935.00	Review millman analysis regarding alternative pension proposal re: Act 447 and Act 1 and in the context of the revised CBO forecast and medicaid.
Outside PR	3	Barrett, Dennis	7/16/2021	0.90	\$ 850.00	\$ 765.00	Review prior work done re: pension roll forwards to understand impact of upfront payments into the trust over time.
Outside PR	3	Barrett, Dennis	7/16/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with G. Bowen (Milliman) regarding pension proposal alternative.
Outside PR	3	Barrett, Dennis	7/16/2021	1.90	\$ 850.00	\$ 1,615.00	Review prior work done related to pension roll forwards to understand impact of upfront payments into the trust over time.
Outside PR	200	Battle, Fernando	7/17/2021	0.80	\$ 917.00	\$ 733.60	Participate on call with representatives from Citi and Ankura to discuss the COFINA call option rights term sheet presented to Government and FOMB.
Outside PR	200	Feldman, Robert	7/17/2021	0.80	\$ 525.00	\$ 420.00	Participate on call with representatives from Citi and Ankura to discuss the COFINA call option rights term sheet presented to Government and FOMB.
Outside PR	200	Barrett, Dennis	7/17/2021	0.80	\$ 850.00	\$ 680.00	Participate on call with representatives from Citi and Ankura to discuss the COFINA call option rights term sheet presented to Government and FOMB.
Outside PR	216	Barrett, Dennis	7/17/2021	1.40	\$ 850.00	\$ 1,190.00	Prepare analysis estimating potential value of COFINA call option right as proposed by Golden Tree.
Outside PR	240	Kratzman, E.A.	7/17/2021	2.00	\$ 855.00	\$ 1,710.00	Review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
PR	MA - 237	Battle, Juan Carlos	7/17/2021	0.80	\$ 684.00	\$ 547.20	Review and revise language proposed by DLA Piper in connection with expiration of appointments of PRASA Governing Board members.
PR	MA - 237	Battle, Juan Carlos	7/17/2021	1.10	\$ 684.00	\$ 752.40	Review and revise invitation to tender in preparation to launch refunding transaction for PRASA 2012 Bonds.
PR	MA - 237	Battle, Juan Carlos	7/17/2021	2.20	\$ 684.00	\$ 1,504.80	Review and revise the PRASA refunding preliminary limited offering memorandum and investor presentation in preparation to launch the 2021 refunding transaction.
Outside PR	240	Kratzman, E.A.	7/17/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/17/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/17/2021	2.00	\$ 855.00	\$ 1,710.00	Review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/17/2021	2.00	\$ 855.00	\$ 1,710.00	Review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/17/2021	1.00	\$ 855.00	\$ 855.00	Review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/18/2021	2.00	\$ 855.00	\$ 1,710.00	Review and revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/18/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review and revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/18/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review and revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/18/2021	1.00	\$ 855.00	\$ 855.00	Continue to review and revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	MA - 237	Squiers, Jay	7/18/2021	1.10	\$ 785.00	\$ 863.50	Review the final revised documents for the PRASA exchange/tender offer.
Outside PR	21	Battle, Fernando	7/19/2021	0.50	\$ 917.00	\$ 458.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Sekhar, Nikhil	7/19/2021	0.50	\$ 371.00	\$ 185.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	7/19/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	7/19/2021	0.50	\$ 525.00	\$ 262.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	7/19/2021	0.50	\$ 684.00	\$ 342.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	7/19/2021	0.50	\$ 850.00	\$ 425.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	210	Battle, Juan Carlos	7/19/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with N. Perez (P3A) to discuss financial model and projections for PR Ports Authority.
Outside PR	216	Feldman, Robert	7/19/2021	0.30	\$ 525.00	\$ 157.50	Review and provide comments to M. Giese (ACG) regarding the FEMA federal funds analysis requested by M. Yassin (OMM).
Outside PR	216	Feldman, Robert	7/19/2021	0.30	\$ 525.00	\$ 157.50	Review and provide comments to M. Giese (ACG) regarding the summary of federal funds analysis requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	7/19/2021	0.80	\$ 413.00	\$ 330.40	Prepare summary of fiscal year 2021 Commonwealth federal funds budgeted amounts on the request of F. Battle (ACG) for M. Yassin (OMM).
Outside PR	216	Giese, Michael	7/19/2021	0.90	\$ 413.00	\$ 371.70	Prepare summary of FEMA and CDBG historical spending on the request of F. Battle (ACG) for M. Yassin (OMM).
Outside PR	216	Battle, Fernando	7/19/2021	0.50	\$ 917.00	\$ 458.50	Review and provide comments to the ARP funds allocation.
Outside PR	216	Giese, Michael	7/19/2021	1.20	\$ 413.00	\$ 495.60	Prepare a variance of 2021 Certified Fiscal Plan FEMA and CDBG historical spending compared to historical actuals received from Government agencies.
PR	240	Gonzalez, Carlos A.	7/19/2021	2.00	\$ 332.50	\$ 665.00	Work on PRIDCO's systems assessment and leasing process optimization report requested by the Oversight Board in PRIDCO's certified fiscal plan.
Outside PR	240	Kratzman, E.A.	7/19/2021	1.00	\$ 855.00	\$ 855.00	Participate on call with M. Thomas (Yardi) to discuss training and implementation, scope and other module options.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	240	Kratzman, E.A.	7/19/2021	2.60	\$ 855.00	\$ 2,223.00	Review and revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/19/2021	1.40	\$ 855.00	\$ 1,197.00	Continue to review and revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
PR	MA - 237	Battle, Juan Carlos	7/19/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with L. Alfaro (Barclays) to discuss resolution alternatives to PRASA Governing Board appointments issues in anticipation of launching of PRASA refunding transaction.
PR	MA - 237	Battle, Juan Carlos	7/19/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with A. Guerra (AAFAF) regarding pending resolution of appointments of PRASA Governing Board members and Oversight Board approval in connection with PRASA refunding.
PR	MA - 213	Battle, Juan Carlos	7/19/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with RBC representatives and A. Guerra (AAFAF) to discuss RBC's ideas for potential refunding of UPR bonds.
PR	209	Battle, Juan Carlos	7/19/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with M. Rapoport (NP) to discuss result of tax analysis for PRIFA MEPST transaction.
PR	MA - 237	Battle, Juan Carlos	7/19/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with L. Alfaro (Barclays) to discuss PRASA Governing Board issue and potential resolution alternatives.
PR	MA - 237	Battle, Juan Carlos	7/19/2021	0.60	\$ 684.00	\$ 410.40	Review and revise language proposed by DLA Piper in connection with expiration of appointments of PRASA Governing Board members.
PR	MA - 231	Battle, Juan Carlos	7/19/2021	0.70	\$ 684.00	\$ 478.80	Participate on call with representatives from Jefferies LLC in connection with refunding possibility of Children's Trust bonds.
PR	221	Battle, Juan Carlos	7/19/2021	0.80	\$ 684.00	\$ 547.20	Participate on call with RBC representatives and A. Guerra (AAFAF) to discuss RBC's liability management capabilities.
PR	240	Gonzalez, Carlos A.	7/20/2021	0.20	\$ 332.50	\$ 66.50	Participate on call with C. González (ACG) regarding summary of observations of PRIDCO systems assessment for A. Guerra (AAFAF).
PR	240	Battle, Juan Carlos	7/20/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with C. González (ACG) regarding summary of observations for A. Guerra (AAFAF).
Outside PR	213	Sekhar, Nikhil	7/20/2021	1.80	\$ 371.00	\$ 667.80	Participate on call with M. Giese (ACG) to discuss and update the UPR debt sustainability analysis with 2021 UPR Certified Fiscal Plan.
Outside PR	213	Giese, Michael	7/20/2021	1.80	\$ 413.00	\$ 743.40	Participate on call with N. Sekhar (ACG) to discuss and update the UPR debt sustainability analysis with 2021 UPR Certified Fiscal Plan.
Outside PR	216	Feldman, Robert	7/20/2021	0.50	\$ 525.00	\$ 262.50	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss the PBA QTCB IRS analysis and tax treatment.
Outside PR	216	Giese, Michael	7/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss the PBA QTCB IRS analysis and tax treatment.
Outside PR	216	Barrett, Dennis	7/20/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss PBA QTCB IRS analysis and tax treatment.
Outside PR	216	Sekhar, Nikhil	7/20/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with R. Feldman (ACG) to discuss and review pre-petition PBA QTCB bond interest payments.
Outside PR	216	Feldman, Robert	7/20/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with N. Sekhar (ACG) to discuss and review pre-petition PBA QTCB bond interest payments.
Outside PR	216	Feldman, Robert	7/20/2021	0.70	\$ 525.00	\$ 367.50	Participate on pre-call with representatives from Nixon Peabody, O'Melveny & Myers and Ankura to discuss the PBA QTCB tax refund analysis.
Outside PR	216	Barrett, Dennis	7/20/2021	0.70	\$ 850.00	\$ 595.00	Participate on pre-call with representatives of Nixon, O'Melveny & Myers and Ankura to discuss the PBA QTCB tax refund analysis.
Outside PR	MA - 237	Squiers, Jay	7/20/2021	0.20	\$ 785.00	\$ 157.00	Participate in discussion with J. Battle (ACG) regarding the remaining open items with respect to the PRASA exchange/tender offer.
PR	MA - 237	Battle, Juan Carlos	7/20/2021	0.20	\$ 684.00	\$ 136.80	Participate in discussion with J. Squiers (ACG) regarding the remaining open items with respect to the PRASA exchange/tender offer.
Outside PR	200	Battle, Fernando	7/20/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with J. Gavin (CITI) to discuss the Government's response to offer to sell COFINA's call option rights.
Outside PR	200	Battle, Fernando	7/20/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with C. Saavedra (AAFAF) to discuss the COFINA call rights option proposed transaction.
Outside PR	2	Feldman, Robert	7/20/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with T. Ahlberg (CM) to discuss a request for additional information on the NAP federal funding in FY22 as part of the 2022 liquidity plan.
Outside PR	2	Feldman, Robert	7/20/2021	0.40	\$ 525.00	\$ 210.00	Review the 2022 Fiscal Plan and correspond with representatives from Ankura to find additional information on the NAP federal funding in FY22 as part of the 2022 liquidity plan.
Outside PR	25	Parker, Christine	7/20/2021	1.30	\$ 200.00	\$ 260.00	Update Exhibit C with time entries submitted for the period 7/11/21 - 7/17/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	25	Giese, Michael	7/20/2021	1.40	\$ 413.00	\$ 578.20	Prepare May Non-Title III invoices.
PR	209	Battle, Juan Carlos	7/20/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with M. Bartok (PRASA) to discuss role of PRIFA in management and administration of Clean Water and Drinking Water State Revolving Funds programs.
PR	209	Battle, Juan Carlos	7/20/2021	0.40	\$ 684.00	\$ 273.60	Participate on call with A. Guerra (AAFAF) to discuss projects being managed by PRIFA in connection with schools impacted by earthquakes and COVID-19 pandemic.
Outside PR	213	Giese, Michael	7/20/2021	2.40	\$ 413.00	\$ 991.20	Prepare UPR debt sustainability analysis based on the 2021 UPR Certified Fiscal Plan.
Outside PR	216	Battle, Fernando	7/20/2021	0.10	\$ 917.00	\$ 91.70	Review proposed changes to the Moody's press release related to withdrawal of ratings.
Outside PR	216	Battle, Fernando	7/20/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with D. Brownstein (Citi) to discuss the Moody's announcement on ratings withdrawal.
PR	216	Battle, Juan Carlos	7/20/2021	0.30	\$ 684.00	\$ 205.20	Review Moody's draft press release in connection with withdrawal of ratings and prepare correspondence for AAFAF's consideration in connection with suggested language.
PR	216	Battle, Juan Carlos	7/20/2021	0.30	\$ 684.00	\$ 205.20	Prepare draft response for media inquiry to AAFAF in connection with Moody's withdrawal of Puerto Rico's ratings.
Outside PR	228	Battle, Fernando	7/20/2021	0.20	\$ 917.00	\$ 183.40	Review summary of trust indenture language related to FGIC/AMBAC PRIFA bonds.
Outside PR	240	Kratzman, E.A.	7/20/2021	1.00	\$ 855.00	\$ 855.00	Prepare status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/20/2021	2.00	\$ 855.00	\$ 1,710.00	Review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/20/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/20/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
PR	240	Battle, Juan Carlos	7/20/2021	0.50	\$ 684.00	\$ 342.00	Continue reviewing and revising overview of observations and recommendations in connection with Task A feasibility study for PRIDCO.
PR	240	Battle, Juan Carlos	7/20/2021	1.80	\$ 684.00	\$ 1,231.20	Review and revise overview of observations and recommendations section of the systems assessment and occupancy optimization report requested by the Oversight Board.
Outside PR	216	Feldman, Robert	7/21/2021	0.80	\$ 525.00	\$ 420.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and DLA Piper to discuss the IRS subsidies for the PBA QTCB bonds.
Outside PR	216	Barrett, Dennis	7/21/2021	0.80	\$ 850.00	\$ 680.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and DLA Piper to discuss the IRS subsidies for the PBA QTCB bonds.
Outside PR	216	Feldman, Robert	7/21/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with representatives from O'Melveny & Myers and Ankura regarding the next steps on the IRS subsidies analysis for the PBA QTCB bonds.
Outside PR	216	Barrett, Dennis	7/21/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with representatives from O'Melveny & Myers and Ankura regarding the next steps on the IRS subsidies analysis for the PBA QTCB bonds.
PR	240	Gonzalez, Carlos A.	7/21/2021	0.50	\$ 332.50	\$ 166.25	Participate in meeting with A. Guerra (AAFAF), L. Negron (PRIDCO) and J. Battle (ACG) to discuss PRIDCO bank account classifications.
PR	240	Battle, Juan Carlos	7/21/2021	0.50	\$ 684.00	\$ 342.00	Participate in meeting with A. Guerra (AAFAF), L. Negron (PRIDCO) and C. Gonzalez (ACG) to discuss PRIDCO bank account classifications.
PR	240	Battle, Juan Carlos	7/21/2021	1.50	\$ 684.00	\$ 1,026.00	Participate in meeting with representatives from the Oversight Board, Ernst & Young, PRIDCO, A. Guerra (AAFAF) and C. González (ACG) in connection with kickoff of capex reserve study being conducted by Ernst & Young for PRIDCO real estate portfolio.
PR	240	Gonzalez, Carlos A.	7/21/2021	1.50	\$ 332.50	\$ 498.75	Participate in meeting with representatives from the Oversight Board, Ernst & Young, PRIDCO, A. Guerra (AAFAF) and J. Battle (ACG) in connection with kickoff of capex reserve study being conducted by Ernst & Young for PRIDCO real estate portfolio.
Outside PR	216	Battle, Fernando	7/21/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with B. Meyers (Ducera) to discuss status of the tax credits proposal.
Outside PR	200	Battle, Fernando	7/21/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with C. Saavedra (AAFAF) to discuss the COFINA call rights transaction.
Outside PR	25	Giese, Michael	7/21/2021	0.30	\$ 413.00	\$ 123.90	Prepare and update Non-Title III invoices.
Outside PR	25	Giese, Michael	7/21/2021	0.40	\$ 413.00	\$ 165.20	Prepare June 2021 fee statement.
Outside PR	25	Parker, Christine	7/21/2021	2.40	\$ 200.00	\$ 480.00	Revise Exhibit C time descriptions submitted for the period 7/11/21 - 7/17/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	210	Battle, Fernando	7/21/2021	1.30	\$ 917.00	\$ 1,192.10	Review and provide comments to the Ports restructuring presentation requested by AAFAF.
Outside PR	213	Giese, Michael	7/21/2021	0.40	\$ 413.00	\$ 165.20	Prepare summary of 2021 to 2020 UPR Certified Fiscal Plan variance analysis.
Outside PR	MA - 213	Giese, Michael	7/21/2021	0.90	\$ 413.00	\$ 371.70	Prepare scenarios for UPR debt sustainability analysis.
Outside PR	MA - 213	Giese, Michael	7/21/2021	1.30	\$ 413.00	\$ 536.90	Review and verify UPR debt sustainability model.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	213	Giese, Michael	7/21/2021	1.60	\$ 413.00	\$ 660.80	Prepare a variance analysis of the 2021 UPR Certified Fiscal Plan to the 2020 UPR Certified Fiscal Plan.
PR	240	Gonzalez, Carlos A.	7/21/2021	1.00	\$ 332.50	\$ 332.50	Work on updates to PRIDCO's systems assessment and occupancy process optimization report.
Outside PR	240	Kratzman, E.A.	7/21/2021	0.50	\$ 855.00	\$ 427.50	Revise PRIDCO's systems assessment and occupancy process optimization report requested by the Oversight Board.
Outside PR	240	Kratzman, E.A.	7/21/2021	3.30	\$ 855.00	\$ 2,821.50	Review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/21/2021	2.70	\$ 855.00	\$ 2,308.50	Continue to review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
Outside PR	MA - 237	Squiers, Jay	7/21/2021	2.30	\$ 785.00	\$ 1,805.50	Review final round of revisions to the principal documents for the PRASA exchange/tender offer.
PR	MA - 237	Battle, Juan Carlos	7/21/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with L. Alfaro (Barclays) regarding update to scheduling of PRASA refunding offer in light of final resolution of open issues in offering documents.
PR	56	Battle, Juan Carlos	7/21/2021	0.70	\$ 684.00	\$ 478.80	Participate on call with M. Kremer (OMM), A. Guerra (AAFAF) and C. Saavedra (AAFAF) regarding letter received from Quinn Emanuel in connection with PRIDCO debt restructuring and action plan for response.
PR	56	Battle, Juan Carlos	7/21/2021	0.70	\$ 684.00	\$ 478.80	Review PRIDCO updated cash balances and prepare response to sections of Quinn Emanuel letter in connection with PRIDCO restructuring.
PR	MA - 237	Battle, Juan Carlos	7/21/2021	0.80	\$ 684.00	\$ 547.20	Review and revise final draft of preliminary limited offering memorandum and offer invitation in connection with PRASA refunding.
PR	231	Battle, Juan Carlos	7/21/2021	0.80	\$ 684.00	\$ 547.20	Participate on call with F. de Armas (Amerinat) and A. Guerra (AAFAF) regarding forbearance terms for HFA repurchase agreement and expected timeline for counter offer.
PR	56	Battle, Juan Carlos	7/21/2021	1.20	\$ 684.00	\$ 820.80	Participate in meeting with representatives from PRIDCO and A. Guerra (AAFAF) to discuss sources and restrictions of cash balances in PRIDCO accounts in light of communications from Quinn Emanuel.
PR	240	Battle, Juan Carlos	7/21/2021	2.20	\$ 684.00	\$ 1,504.80	Review and revise draft of feasibility study in connection with PRIDCO's information systems assessment and occupancy process optimization.
Outside PR	213	Giese, Michael	7/22/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss next steps for the UPR Certified Fiscal Plan extension model.
Outside PR	213	Feldman, Robert	7/22/2021	0.40	\$ 525.00	\$ 210.00	Participate on call with M. Giese (ACG) to discuss next steps for the UPR Certified Fiscal Plan extension model.
Outside PR	216	Sekhar, Nikhil	7/22/2021	0.50	\$ 371.00	\$ 185.50	Participate in discussion with M. Giese (ACG) to discuss verifying insurance status of PBA and GO CUSIPs as requested by representatives from Nixon Peabody.
Outside PR	216	Giese, Michael	7/22/2021	0.50	\$ 413.00	\$ 206.50	Participate in discussion with N. Sekhar (ACG) to discuss verifying insurance status of PBA and GO CUSIPs as requested by representatives from Nixon Peabody.
Outside PR	210	Battle, Fernando	7/22/2021	0.70	\$ 917.00	\$ 641.90	Participate on call with representatives of Ankura to discuss financial projections and restructuring alternatives for PR Ports Authority.
PR	210	Battle, Juan Carlos	7/22/2021	0.70	\$ 684.00	\$ 478.80	Participate on call with representatives of Ankura to discuss financial projections and restructuring alternatives for PR Ports Authority.
Outside PR	210	Giese, Michael	7/22/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives of Ankura to discuss financial projections and restructuring alternatives for PR Ports Authority.
Outside PR	210	Feldman, Robert	7/22/2021	0.70	\$ 525.00	\$ 367.50	Participate on call with representatives of Ankura to discuss financial projections and restructuring alternatives for PR Ports Authority.
Outside PR	210	Barrett, Dennis	7/22/2021	0.70	\$ 850.00	\$ 595.00	Participate on call with representatives of Ankura to discuss financial projections and restructuring alternatives for PR Ports Authority.
Outside PR	210	Morrison, Jonathan	7/22/2021	0.70	\$ 850.00	\$ 595.00	Participate on call with representatives of Ankura to discuss financial projections and restructuring alternatives for PR Ports Authority.
PR	242	Battle, Juan Carlos	7/22/2021	0.60	\$ 684.00	\$ 410.40	Participate on call with L. Umpierre (AAFAF), J. Morrison (ACG) and J. Santiago (Ad Astra) to discuss materials to be prepared for O. Marrero (AAFAF) regarding status and options to restructure EDB.
Outside PR	242	Morrison, Jonathan	7/22/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with L. Umpierre (AAFAF), J. Battle (ACG) and J. Santiago (Ad Astra) to discuss materials to be prepared for O. Marrero (AAFAF) regarding status and options to restructure EDB.
Outside PR	216	Battle, Fernando	7/22/2021	0.20	\$ 917.00	\$ 183.40	Participate on call with R. Feldman (ACG) to discuss the QTCB settlement calculation scenarios.
Outside PR	216	Feldman, Robert	7/22/2021	0.20	\$ 525.00	\$ 105.00	Participate on call with F. Battle (ACG) to discuss the QTCB settlement calculation scenarios.
Outside PR	216	Battle, Fernando	7/22/2021	0.10	\$ 917.00	\$ 91.70	Participate on call with C. Saavedra (AAFAF) to discuss inquiries related to Moody's withdrawal of ratings.
Outside PR	25	Giese, Michael	7/22/2021	1.00	\$ 413.00	\$ 413.00	Prepare the June 2021 travel expenses.
Outside PR	25	Giese, Michael	7/22/2021	1.30	\$ 413.00	\$ 536.90	Prepare June 2021 fee statement.
Outside PR	213	Giese, Michael	7/22/2021	0.80	\$ 413.00	\$ 330.40	Review and verify variances between Certified Fiscal Plan baseline and measures tabs with the final projected financials.
Outside PR	216	Battle, Fernando	7/22/2021	0.30	\$ 917.00	\$ 275.10	Review allocation options for the ARP funds received by the Government.
Outside PR	MA - 237	Battle, Fernando	7/22/2021	0.30	\$ 917.00	\$ 275.10	Review and provide comments to AAFAF press release related to the PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	7/22/2021	0.70	\$ 684.00	\$ 478.80	Prepare summary and highlights of potential refunding transaction being launched for PRASA as requested by C. Saavedra (AAFAF).
PR	MA - 237	Battle, Juan Carlos	7/22/2021	1.30	\$ 684.00	\$ 889.20	Review final draft of preliminary limited offering memorandum and provide sign-off to working group.
PR	MA - 237	Battle, Juan Carlos	7/22/2021	1.40	\$ 684.00	\$ 957.60	Participate on call with L. Alfaro (Barclays) to coordinate logistics in launching the PRASA refunding transaction.
PR	MA - 237	Battle, Juan Carlos	7/22/2021	1.40	\$ 684.00	\$ 957.60	Correspond with representatives of Norton Rose, PRASA, AAFAF and Barclays in connection with final sign-offs for launching of PRASA refunding offer documents.
Outside PR	240	Kratzman, E.A.	7/22/2021	0.80	\$ 855.00	\$ 684.00	Participate on call M. Riccio (PRIDCO) regarding PRIDCO response to the FOMB and Ernst & Young information request.
PR	240	Gonzalez, Carlos A.	7/22/2021	3.00	\$ 332.50	\$ 997.50	Work on updates to PRIDCO's systems assessment and occupancy optimization report to incorporate comments from E.A. Kratzman (ACG) and J. Battle (ACG).
Outside PR	240	Kratzman, E.A.	7/22/2021	2.80	\$ 855.00	\$ 2,394.00	Revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/22/2021	2.20	\$ 855.00	\$ 1,881.00	Continue to revise the feasibility study report in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	210	Morrison, Jonathan	7/22/2021	0.30	\$ 850.00	\$ 255.00	Participate in discussion with M. Kremer (OMM) regarding PRPA restructuring considerations.
Outside PR	210	Morrison, Jonathan	7/22/2021	1.00	\$ 850.00	\$ 850.00	Further develop the PRPA discussion document for AAFAF based on comments received from F. Battle (ACG).
Outside PR	210	Morrison, Jonathan	7/22/2021	1.50	\$ 850.00	\$ 1,275.00	Further develop the PRPA operating model based on comments received from F. Battle (ACG).
PR	56	Battle, Juan Carlos	7/22/2021	0.80	\$ 684.00	\$ 547.20	Review PRIDCO updated cash balances provided by representatives from Conway Mackenzie and prepare response to sections of Quinn Emanuel letter in connection with PRIDCO restructuring.
PR	231	Battle, Juan Carlos	7/22/2021	0.80	\$ 684.00	\$ 547.20	Participate on call with F. de Armas (Amerinat) to discuss status of DRA held credits (Ports, FIDA, EDB and municipal loans).
Outside PR	242	Giese, Michael	7/23/2021	0.50	\$ 413.00	\$ 206.50	Participate in discussion with J. Morrison (ACG) regarding the EDB restructuring analysis.
Outside PR	242	Morrison, Jonathan	7/23/2021	0.50	\$ 850.00	\$ 425.00	Participate in discussion with M. Giese (ACG) regarding the EDB restructuring analysis.
PR	240	Gonzalez, Carlos A.	7/23/2021	1.50	\$ 332.50	\$ 498.75	Participate on call with E.A. Kratzman (ACG) to discuss revisions to the PRIDCO systems assessment and occupancy optimization report.
Outside PR	240	Kratzman, E.A.	7/23/2021	1.50	\$ 855.00	\$ 1,282.50	Participate on call with C. Gonzalez (ACG) to discuss revisions to the PRIDCO systems assessment and occupancy optimization report.
Outside PR	25	Giese, Michael	7/23/2021	0.60	\$ 413.00	\$ 247.80	Prepare the April and May 2021 Datasite CNOs for D. Barrett (ACG).
Outside PR	25	Giese, Michael	7/23/2021	0.80	\$ 413.00	\$ 330.40	Prepare June 2021 fee statement.
Outside PR	25	Parker, Christine	7/23/2021	2.20	\$ 200.00	\$ 440.00	Continue to review and revise Exhibit C time descriptions submitted for the period 7/11/21 - 7/17/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	MA - 213	Giese, Michael	7/23/2021	0.40	\$ 413.00	\$ 165.20	Finalize the UPR debt sustainability analysis before distributing to R. Feldman (ACG).
Outside PR	MA - 213	Giese, Michael	7/23/2021	0.80	\$ 413.00	\$ 330.40	Prepare responses to R. Feldman (ACG) comments related to the UPR debt sustainability analysis.
Outside PR	213	Giese, Michael	7/23/2021	1.10	\$ 413.00	\$ 454.30	Review and verify variances between the Certified Fiscal Plan baseline and measures tabs with the final projected financials.
Outside PR	213	Sekhar, Nikhil	7/23/2021	1.40	\$ 371.00	\$ 519.40	Perform quality check on the UPR Fiscal Plan analysis prepared by M. Giese (ACG) prior to review by R. Feldman (ACG).
Outside PR	MA - 213	Feldman, Robert	7/23/2021	1.10	\$ 525.00	\$ 577.50	Review and provide comments to M. Giese (ACG) regarding the extension of the UPR financial model and next steps related to the UPR restructuring presentation.
Outside PR	216	Giese, Michael	7/23/2021	1.00	\$ 413.00	\$ 413.00	Prepare weekly update and dashboard for O. Marrero (AAFAF).
PR	221	Battle, Juan Carlos	7/23/2021	0.60	\$ 684.00	\$ 410.40	Participate on call with K. Amone (Jefferies) to discuss challenges in connection with potential refunding of Children's Trust bonds.
Outside PR	240	Kratzman, E.A.	7/23/2021	0.80	\$ 855.00	\$ 684.00	Review of Financial Application Software users by department as provided by L. Negron (PRIDCO) for YARDI proposal.
Outside PR	240	Kratzman, E.A.	7/23/2021	1.00	\$ 855.00	\$ 855.00	Participate on call with B. Marshall (Yardi) and M. Thomas (Yardi) regarding pricing on software module.
Outside PR	240	Morrison, Jonathan	7/23/2021	1.50	\$ 850.00	\$ 1,275.00	Review and provide comments to AREA report on PRIDCO systems and leasing deficiencies.
Outside PR	240	Kratzman, E.A.	7/23/2021	3.00	\$ 855.00	\$ 2,565.00	Review the Property Inspection report files for PRIDCO systems assessment and occupancy optimization report.
Outside PR	242	Giese, Michael	7/23/2021	0.40	\$ 413.00	\$ 165.20	Update the EDB restructuring analysis based on comments received from J. Morrison (ACG).
Outside PR	242	Morrison, Jonathan	7/23/2021	0.60	\$ 850.00	\$ 510.00	Review and provide comments to the EDB restructuring analysis prepared by M. Giese (ACG).
Outside PR	242	Morrison, Jonathan	7/23/2021	0.80	\$ 850.00	\$ 680.00	Analyze the EDB recovery model prepared by J. Santiago (Ad Astra).
Outside PR	242	Morrison, Jonathan	7/23/2021	2.00	\$ 850.00	\$ 1,700.00	Develop materials for AAFAF related to EDB restructuring alternatives at request of L. Umpierre (AAFAF).



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	MA - 231	Battle, Juan Carlos	7/23/2021	0.80	\$ 684.00	\$ 547.20	Participate on call with representatives of PR Housing Finance Authority, Pietrantonio Méndez & Alvarez and A. Guerra (AAFAF) to discuss proposed forbearance terms offered by Amerinat and action plan to respond.
Outside PR	25	Giese, Michael	7/24/2021	1.10	\$ 413.00	\$ 454.30	Prepare the June 2021 travel expenses.
Outside PR	242	Giese, Michael	7/24/2021	0.50	\$ 413.00	\$ 206.50	Prepare the EDB discussion document presentation for AAFAF with the updated restructuring analysis and financial exhibits.
Outside PR	242	Giese, Michael	7/24/2021	0.80	\$ 413.00	\$ 330.40	Update the EDB restructuring analysis based on comments received from J. Morrison (ACG).
Outside PR	242	Giese, Michael	7/24/2021	1.30	\$ 413.00	\$ 536.90	Prepare financial exhibits for the EDB discussion document presentation to AAFAF for J. Morrison (ACG).
Outside PR	MA - 213	Giese, Michael	7/25/2021	0.40	\$ 413.00	\$ 165.20	Prepare exhibits for the UPR debt restructuring presentation.
Outside PR	MA - 213	Giese, Michael	7/25/2021	0.80	\$ 413.00	\$ 330.40	Review the 2021 UPR Fiscal Plan document for background to inform the UPR debt restructuring presentation.
Outside PR	MA - 213	Giese, Michael	7/25/2021	2.10	\$ 413.00	\$ 867.30	Prepare the UPR debt restructuring presentation.
Outside PR	21	Tabor, Ryan	7/26/2021	0.30	\$ 522.50	\$ 156.75	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Sekhar, Nikhil	7/26/2021	0.70	\$ 371.00	\$ 259.70	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	7/26/2021	0.70	\$ 413.00	\$ 289.10	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	7/26/2021	0.70	\$ 525.00	\$ 367.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	7/26/2021	0.70	\$ 684.00	\$ 478.80	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	7/26/2021	0.70	\$ 850.00	\$ 595.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Fernando	7/26/2021	0.70	\$ 917.00	\$ 641.90	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Barrett, Dennis	7/26/2021	0.70	\$ 850.00	\$ 595.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	MA - 213	Sekhar, Nikhil	7/26/2021	0.60	\$ 371.00	\$ 222.60	Participate on call with representatives from Ankura to discuss and review the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	MA - 213	Giese, Michael	7/26/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from Ankura to discuss and review the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	MA - 213	Feldman, Robert	7/26/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with representatives from Ankura to discuss and review the UPR debt restructuring and Fiscal Plan analysis.
PR	MA - 213	Barrett, Dennis	7/26/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with representatives from Ankura to discuss and review the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	240	Morrison, Jonathan	7/26/2021	1.10	\$ 850.00	\$ 935.00	Participate in discussion with E.A. Kratzman (AREA) regarding key issues in the PRIDCO system analysis and reporting.
Outside PR	240	Kratzman, E.A.	7/26/2021	1.10	\$ 855.00	\$ 940.50	Participate in discussion with J. Morrison (AREA) regarding key issues in the PRIDCO system analysis and reporting.
PR	240	Gonzalez, Carlos A.	7/26/2021	0.70	\$ 332.50	\$ 232.75	Participate with E.A. Kratzman (ACG), M. Thomas (Yardi) and B. Marshall (Yardi) regarding capabilities and cost to be included in PRIDCO's Task A report.
Outside PR	240	Kratzman, E.A.	7/26/2021	0.70	\$ 855.00	\$ 598.50	Participate on call with C. González (ACG), M. Thomas (Yardi) and B. Marshall (Yardi) regarding capabilities and cost to be included in PRIDCO systems assessment and occupancy optimization report.
Outside PR	240	Kratzman, E.A.	7/26/2021	0.60	\$ 855.00	\$ 513.00	Participate in meeting with J. Morrison (ACG) and C. González (ACG) to discuss additional materials that needs to be included on PRIDCO systems assessment and occupancy optimization report.
Outside PR	240	Morrison, Jonathan	7/26/2021	0.60	\$ 850.00	\$ 510.00	Participate in meeting with C. González (ACG) and E.A. Kratzman (ACG) to discuss additional materials that needs to be included on the PRIDCO systems assessment and occupancy optimization report.
PR	240	Gonzalez, Carlos A.	7/26/2021	0.60	\$ 332.50	\$ 199.50	Participate in meeting with J. Morrison (ACG) and E.A. Kratzman (ACG) to discuss additional materials that needs to be included on the PRIDCO systems assessment and occupancy optimization report.
Outside PR	25	Giese, Michael	7/26/2021	0.90	\$ 413.00	\$ 371.70	Incorporate comments received from M. McAfee (ACG) into June 2021 fee statement.
Outside PR	25	Giese, Michael	7/26/2021	1.20	\$ 413.00	\$ 495.60	Continue to review and prepare June 2021 fee statement.
Outside PR	25	Giese, Michael	7/26/2021	1.30	\$ 413.00	\$ 536.90	Incorporate comments received from J. Battle (ACG) into the June 2021 fee statement.
PR	25	Battle, Juan Carlos	7/26/2021	2.40	\$ 684.00	\$ 1,641.60	Review and revise June fee application for AAFAF engagement.
PR	25	Battle, Fernando	7/26/2021	2.50	\$ 917.00	\$ 2,292.50	Review and provide comments to the June fee statement.
PR	56	Battle, Juan Carlos	7/26/2021	0.40	\$ 684.00	\$ 273.60	Prepare correspondence for PRIDCO personnel in connection with request for clarification of bank accounts reported on AAFAF monthly bank balance report.
Outside PR	240	Morrison, Jonathan	7/26/2021	0.70	\$ 850.00	\$ 595.00	Review and comment to AREA report on PRIDCO systems and leasing deficiencies.
Outside PR	MA - 213	Giese, Michael	7/26/2021	0.40	\$ 413.00	\$ 165.20	Update the UPR debt sustainability model based on comments received on UPR debt restructuring analysis.
Outside PR	MA - 213	Giese, Michael	7/26/2021	0.60	\$ 413.00	\$ 247.80	Prepare pension schedule comparison between FOMB and government assumptions in the 2021 UPR debt sustainability analysis.
Outside PR	MA - 213	Feldman, Robert	7/26/2021	0.70	\$ 525.00	\$ 367.50	Review financial modeling of the alternative scenarios included as part of the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	MA - 213	Sekhar, Nikhil	7/26/2021	1.20	\$ 371.00	\$ 445.20	Review and provide comments to M. Giese (ACG) on the UPR Fiscal Plan analysis model and presentation.
Outside PR	MA - 213	Feldman, Robert	7/26/2021	0.90	\$ 525.00	\$ 472.50	Prepare revised debt roll forward schedule and summary output as part of the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	MA - 213	Feldman, Robert	7/26/2021	1.20	\$ 525.00	\$ 630.00	Prepare the modified executive summary as part of the UPR debt restructuring and Fiscal Plan analysis.
PR	240	Gonzalez, Carlos A.	7/26/2021	1.20	\$ 332.50	\$ 399.00	Work on changes requested by E.A. Kratzman (ACG) for the PRIDCO systems assessment and occupancy optimization report submitted final document for management review.
Outside PR	210	Morrison, Jonathan	7/26/2021	0.80	\$ 850.00	\$ 680.00	Further develop the PRPA discussion document for AAFAF based on comments received from F. Battle (ACG).
Outside PR	242	Morrison, Jonathan	7/26/2021	1.10	\$ 850.00	\$ 935.00	Analyze the updated EDB restructuring analysis received from M. Giese (ACG).
Outside PR	213	Giese, Michael	7/27/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with A. Toro (Bluhau) and representatives from Ankura to discuss the UPR Government and Certified Fiscal Plans.
Outside PR	213	Feldman, Robert	7/27/2021	0.60	\$ 525.00	\$ 315.00	Participate on call with A. Toro (Bluhau) and representatives from Ankura to discuss the UPR Government and Certified Fiscal Plans.
PR	213	Barrett, Dennis	7/27/2021	0.60	\$ 850.00	\$ 510.00	Participate on call with A. Toro (Bluhau) and representatives from Ankura to discuss the UPR Government and Certified Fiscal Plans.
Outside PR	216	Giese, Michael	7/27/2021	0.50	\$ 413.00	\$ 206.50	Participate in virtual meeting with representatives from Ankura to review Puerto Rico's allocations and strategy for use of CSFRF funds.
Outside PR	216	Feldman, Robert	7/27/2021	0.50	\$ 525.00	\$ 262.50	Participate in virtual meeting with representatives from Ankura to review Puerto Rico's allocations and strategy for use of CSFRF funds.
PR	216	Battle, Fernando	7/27/2021	0.50	\$ 917.00	\$ 458.50	Participate in virtual meeting with representatives from Ankura to review Puerto Rico's allocations and strategy for use of CSFRF funds.
PR	216	Barrett, Dennis	7/27/2021	0.50	\$ 850.00	\$ 425.00	Participate in virtual meeting with representatives from Ankura to review Puerto Rico's allocations and strategy for use of CSFRF funds.
PR	210	Battle, Juan Carlos	7/27/2021	1.40	\$ 684.00	\$ 957.60	Participation on call with J. Morrison (ACG), Nelson Perez (P3A) and M. Figueroa (DLA Piper) regarding PRPA restructuring and feasibility issues.
Outside PR	210	Morrison, Jonathan	7/27/2021	1.40	\$ 850.00	\$ 1,190.00	Participation on call with J. Battle (ACG), Nelson Perez (P3A) and M. Figueroa (DLA Piper) regarding PRPA restructuring and feasibility issues.
PR	210	Battle, Juan Carlos	7/27/2021	0.70	\$ 684.00	\$ 478.80	Participate on call with M. Figueroa (DLA) and J. Morrison (ACG) to discuss status of Ports P3 - Regional Airports and impact on overall Ports financial situation.
Outside PR	210	Morrison, Jonathan	7/27/2021	0.70	\$ 850.00	\$ 595.00	Participate on call with M. Figueroa (DLA) and J. Battle (ACG) to discuss status of Ports P3 - Regional Airports and impact on overall Ports financial situation.
Outside PR	213	Feldman, Robert	7/27/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss the discrepancies between the UPR Certified Fiscal Plan document and financial model.
PR	213	Barrett, Dennis	7/27/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss the discrepancies between UPR certified fiscal plan document and financial model.
Outside PR	213	Giese, Michael	7/27/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss the discrepancies between UPR certified fiscal plan document and financial model.
Outside PR	240	Morrison, Jonathan	7/27/2021	0.50	\$ 850.00	\$ 425.00	Participate in meeting with E.A. Kratzman (ACG), C. González (ACG) and J. Battle (ACG) regarding PRIDCO systems assessment and occupancy optimization report final review.
PR	240	Gonzalez, Carlos A.	7/27/2021	0.50	\$ 332.50	\$ 166.25	Participate in meeting with E.A. Kratzman (ACG), J. Morrison (ACG) and J. Battle (ACG) regarding PRIDCO systems assessment and occupancy optimization report final review.
Outside PR	240	Kratzman, E.A.	7/27/2021	0.50	\$ 855.00	\$ 427.50	Participate in meeting with C. González (ACG), J. Morrison (ACG) and J. Battle (ACG) regarding PRIDCO systems assessment and occupancy optimization report final review.
PR	240	Battle, Juan Carlos	7/27/2021	0.50	\$ 684.00	\$ 342.00	Participate in meeting with E.A. Kratzman (ACG), J. Morrison (ACG) and C. González (ACG) regarding PRIDCO systems assessment and occupancy optimization report final review.
PR	240	Battle, Juan Carlos	7/27/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with J. Morrison (ACG) to discuss action plan for finalizing PRIDCO systems assessment and occupancy process report.
Outside PR	240	Morrison, Jonathan	7/27/2021	0.20	\$ 850.00	\$ 170.00	Participate on call with J. Battle (ACG) to discuss action plan for finalizing PRIDCO systems assessment and occupancy process report.
PR	MA - 213	Barrett, Dennis	7/27/2021	1.00	\$ 850.00	\$ 850.00	Participate on follow up call with A. Toro (BH) regarding UPR cash flow and forbearance extension.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	213	Barrett, Dennis	7/27/2021	0.70	\$ 850.00	\$ 595.00	Review UPR pension fund actuarial analysis provided by BluHaus to inform UPR cash flow projection adjustments.
PR	3	Battle, Fernando	7/27/2021	0.30	\$ 917.00	\$ 275.10	Participate on call with G. Bowen (Milliman) to discuss the actuarial analysis related to the alternative pension plan.
Outside PR	25	Giese, Michael	7/27/2021	0.30	\$ 413.00	\$ 123.90	Incorporate comments from J. Battle (ACG) into the June 2021 fee statement.
Outside PR	25	Parker, Christine	7/27/2021	1.60	\$ 200.00	\$ 320.00	Update Exhibit C with time entries submitted for the period 7/18/21 - 7/24/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	25	Giese, Michael	7/27/2021	0.80	\$ 413.00	\$ 330.40	Incorporate comments from F. Battle (ACG) into the June 2021 fee statement.
Outside PR	25	Giese, Michael	7/27/2021	0.90	\$ 413.00	\$ 371.70	Prepare June 2021 Expenses.
Outside PR	240	Morrison, Jonathan	7/27/2021	0.60	\$ 850.00	\$ 510.00	Review and comment to AREA report on PRIDCO systems and leasing deficiencies.
Outside PR	213	Giese, Michael	7/27/2021	0.60	\$ 413.00	\$ 247.80	Verify exhibits in the UPR Certified Fiscal Plan document to numbers presented in the Certified Fiscal Plan model.
Outside PR	213	Giese, Michael	7/27/2021	0.90	\$ 413.00	\$ 371.70	Continue to prepare UPR debt restructuring presentation.
Outside PR	MA - 213	Giese, Michael	7/27/2021	1.00	\$ 413.00	\$ 413.00	Prepare additional exhibits for the UPR debt restructuring presentation.
Outside PR	MA - 213	Feldman, Robert	7/27/2021	1.10	\$ 525.00	\$ 577.50	Review and provide comments to M. Giese (ACG) regarding the debt restructuring scenarios and the 2021 Certified Fiscal Plan variance analysis included in the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	213	Feldman, Robert	7/27/2021	1.20	\$ 525.00	\$ 630.00	Prepare illustrative 30-year summary profit and loss statement with present value valuation metrics as part of the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	213	Giese, Michael	7/27/2021	1.70	\$ 413.00	\$ 702.10	Prepare variance analysis of the UPR Certified Fiscal Plan document and model to determine reconciling issues on the request of R. Feldman (ACG).
Outside PR	213	Giese, Michael	7/27/2021	2.20	\$ 413.00	\$ 908.60	Incorporate comments from R. Feldman (ACG) into UPR debt restructuring presentation.
Outside PR	216	Sekhar, Nikhil	7/27/2021	1.10	\$ 371.00	\$ 408.10	Prepare slides illustrating impact of Act 447 and Act 1 as part of government proposal presentation as requested by representatives from AAFAP.
Outside PR	216	Sekhar, Nikhil	7/27/2021	1.20	\$ 371.00	\$ 445.20	Continue to prepare government presentation as requested by representatives from AAFAP.
Outside PR	216	Sekhar, Nikhil	7/27/2021	1.20	\$ 371.00	\$ 445.20	Continue to prepare government presentation as requested by representatives from AAFAP.
Outside PR	216	Sekhar, Nikhil	7/27/2021	1.80	\$ 371.00	\$ 667.80	Prepare analysis to illustrate state government accounting methods as requested by O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	7/27/2021	1.80	\$ 413.00	\$ 743.40	Prepare summary of state accounting standards on the request of D. Barrett (ACG).
Outside PR	216	Sekhar, Nikhil	7/27/2021	2.40	\$ 371.00	\$ 890.40	Prepare government proposal presentation outline as requested by representatives from AAFAP.
PR	240	Gonzalez, Carlos A.	7/27/2021	2.10	\$ 332.50	\$ 698.25	Work on changes requested by E.A. Kratzman (ACG) on PRIDCO systems assessment and occupancy optimization report before final submission to AAFAP.
Outside PR	240	Kratzman, E.A.	7/27/2021	1.30	\$ 855.00	\$ 1,111.50	Revise PRIDCO systems assessment and occupancy optimization report status update as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/27/2021	1.20	\$ 855.00	\$ 1,026.00	Continue to revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/27/2021	2.00	\$ 855.00	\$ 1,710.00	Review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/27/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
PR	242	Battle, Juan Carlos	7/27/2021	0.60	\$ 684.00	\$ 410.40	Review and revise draft of presentation prepared at the request of L. Umpierre (AAFAF) regarding restructuring alternatives for EDB obligations.
Outside PR	210	Morrison, Jonathan	7/27/2021	0.50	\$ 850.00	\$ 425.00	Further develop the PRPA discussion document for AAFAP based on comments received from M. Kremer (OMM).
PR	210	Battle, Juan Carlos	7/27/2021	0.20	\$ 684.00	\$ 136.80	Review Ports financial projections and prepare for call with N. Perez (P3 Authority) and M. Figueroa (DLA) regarding status and Ports situations in connection with cruise ship terminal P3 Project.
PR	240	Battle, Juan Carlos	7/27/2021	0.30	\$ 684.00	\$ 205.20	Continue working on revisions of the draft of information assessment and occupancy process report in connection with PRIDCO certified fiscal plan initiatives.
PR	210	Battle, Juan Carlos	7/27/2021	2.10	\$ 684.00	\$ 1,436.40	Review and revise draft of presentation regarding Ports financial condition and restructuring alternatives.
PR	240	Battle, Juan Carlos	7/27/2021	2.30	\$ 684.00	\$ 1,573.20	Review and revise draft of information assessment and occupancy process report in connection with PRIDCO certified fiscal plan initiatives.
Outside PR	210	Giese, Michael	7/28/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss PRPA restructuring alternatives.
Outside PR	210	Feldman, Robert	7/28/2021	1.00	\$ 525.00	\$ 525.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss PRPA restructuring alternatives.
Outside PR	210	Morrison, Jonathan	7/28/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss PRPA restructuring alternatives.
PR	210	Battle, Juan Carlos	7/28/2021	1.00	\$ 684.00	\$ 684.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss PRPA restructuring alternatives.
PR	210	Battle, Fernando	7/28/2021	1.00	\$ 917.00	\$ 917.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss PRPA restructuring alternatives.
PR	210	Barrett, Dennis	7/28/2021	1.00	\$ 850.00	\$ 850.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss PRPA restructuring alternatives.
Outside PR	213	Sekhar, Nikhil	7/28/2021	0.30	\$ 371.00	\$ 111.30	Participate on call with A. Toro (Bluhaus) and representatives from Ankura to discuss the UPR Fiscal Plan model and document.
Outside PR	213	Giese, Michael	7/28/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with A. Toro (Bluhaus) and representatives from Ankura to discuss the UPR Fiscal Plan model and document.
Outside PR	213	Feldman, Robert	7/28/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with A. Toro (Bluhaus) and representatives from Ankura to discuss the UPR Fiscal Plan model and document.
PR	213	Barrett, Dennis	7/28/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with representatives from Ankura and A. Toro (Bluhaus) to discuss UPR fiscal plan model and document.
PR	3	Battle, Fernando	7/28/2021	0.60	\$ 917.00	\$ 550.20	Review the pension proposal presentation to be presented to FOMB.
Outside PR	25	Giese, Michael	7/28/2021	0.80	\$ 413.00	\$ 330.40	Prepare June 2021 travel expense receipts.
Outside PR	25	Giese, Michael	7/28/2021	0.80	\$ 413.00	\$ 330.40	Prepare split exhibits in the June 2021 fee statement.
Outside PR	240	Morrison, Jonathan	7/28/2021	0.50	\$ 850.00	\$ 425.00	Review and provide comments to the updated AREA report on PRIDCO systems and leasing deficiencies.
Outside PR	MA - 213	Giese, Michael	7/28/2021	0.60	\$ 413.00	\$ 247.80	Prepare updated UPR restructuring analysis scenarios based on discussion with R. Feldman (ACG) based on discussion with UPR advisors.
Outside PR	MA - 213	Giese, Michael	7/28/2021	1.30	\$ 413.00	\$ 536.90	Incorporate comments received from R. Feldman (ACG) into the UPR debt restructuring presentation.
PR	228	Battle, Juan Carlos	7/28/2021	0.80	\$ 684.00	\$ 547.20	Participate in meeting with H. Torres (AAFAF consultant) regarding accounting treatment of COFINA bonds to be used for the PRIFA-MEPSI settlement.
Outside PR	240	Kratzman, E.A.	7/28/2021	2.00	\$ 855.00	\$ 1,710.00	Revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/28/2021	2.00	\$ 855.00	\$ 1,710.00	Review the property inspection reports as commissioned by J. Melendez (PRIDCO) for Task B: Capex Expenditure Fund where AREA will evaluate the current conditions for PRIDCO's approximately 23.1 million square feet of improved facilities, grounds, and miscellaneous structures and generate a 20 year CAPEX plan as requested by A. Guerra (AAFAF).
PR	240	Battle, Juan Carlos	7/28/2021	0.80	\$ 684.00	\$ 547.20	Review and revise the draft information assessment and occupancy process report in connection with PRIDCO Certified Fiscal Plan initiatives.
PR	240	Battle, Juan Carlos	7/28/2021	0.80	\$ 684.00	\$ 547.20	Review and revise recommendations section of information assessment and occupancy process report in connection with PRIDCO certified fiscal plan initiatives.
PR	240	Battle, Juan Carlos	7/28/2021	1.60	\$ 684.00	\$ 1,094.40	Continue working on revision of draft of information assessment and occupancy process report in connection with PRIDCO certified fiscal plan initiatives.
PR	240	Battle, Juan Carlos	7/28/2021	2.60	\$ 684.00	\$ 1,778.40	Review and revise findings section of draft of information assessment and occupancy process report in connection with PRIDCO certified fiscal plan initiatives.
Outside PR	210	Morrison, Jonathan	7/28/2021	0.50	\$ 850.00	\$ 425.00	Conduct analysis of PRPA past due amounts with other government agencies relative to operating needs.
Outside PR	210	Morrison, Jonathan	7/28/2021	0.70	\$ 850.00	\$ 595.00	Update the PRPA operating model based on comments received from J. Battle (ACG).
Outside PR	210	Morrison, Jonathan	7/28/2021	0.80	\$ 850.00	\$ 680.00	Further develop the PRPA discussion document for AAFAP based on comments received from J. Battle (ACG).
Outside PR	210	Morrison, Jonathan	7/28/2021	1.00	\$ 850.00	\$ 850.00	Review negotiations with DRA relative to PRPA and communication to AAFAP team regarding same.
Outside PR	221	Feldman, Robert	7/29/2021	0.30	\$ 525.00	\$ 157.50	Participate on call with representatives from AAFAP, Ankura, Pietrantonio Méndez & Alvarez and O'Melveny & Myers regarding non-Title III credits.
PR	221	Battle, Juan Carlos	7/29/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with representatives from AAFAP, Ankura, Pietrantonio Méndez & Alvarez and O'Melveny & Myers regarding non-Title III credits.
PR	221	Barrett, Dennis	7/29/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with representatives from AAFAP, Ankura, Pietrantonio Méndez & Alvarez and O'Melveny & Myers regarding non-Title III credits.
Outside PR	221	Morrison, Jonathan	7/29/2021	0.30	\$ 850.00	\$ 255.00	Participate on call with representatives from AAFAP, Ankura, Pietrantonio Méndez & Alvarez and O'Melveny & Myers regarding non-Title III credits.
Outside PR	210	Morrison, Jonathan	7/29/2021	1.20	\$ 850.00	\$ 1,020.00	Participate on call with J. Battle (ACG) to discuss materials being prepared in connection with Ports restructuring alternatives.
PR	210	Battle, Juan Carlos	7/29/2021	1.20	\$ 684.00	\$ 820.80	Participate on call with J. Morrison (ACG) to discuss materials being prepared in connection with Ports restructuring alternatives.
Outside PR	25	Giese, Michael	7/29/2021	0.40	\$ 413.00	\$ 165.20	Prepare the June 2021 expense write offs schedule for D. Barrett (ACG).



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Giese, Michael	7/29/2021	0.60	\$ 413.00	\$ 247.80	Prepare the June 2021 invoices.
Outside PR	25	Parker, Christine	7/29/2021	3.80	\$ 200.00	\$ 760.00	Revise Exhibit C time descriptions submitted for the period 7/18/21 - 7/24/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	25	Sekhar, Nikhil	7/29/2021	2.10	\$ 371.00	\$ 779.10	Continue to prepare fee statements and supporting files for the restructuring invoices from November 2019 through January 2021 as requested by the fee examiner.
Outside PR	25	Sekhar, Nikhil	7/29/2021	2.40	\$ 371.00	\$ 890.40	Prepare fee statements and supporting files for the restructuring invoices from November 2019 through January 2021 as requested by the fee examiner.
Outside PR	25	Sekhar, Nikhil	7/29/2021	2.60	\$ 371.00	\$ 964.60	Prepare fee statements and supporting files for the implementation, retirement, and CRF invoices from June 2019 through January 2021 as requested by the fee examiner.
Outside PR	50	Giese, Michael	7/29/2021	0.10	\$ 413.00	\$ 41.30	Upload the final bi-weekly creditor meeting presentation to Datasite.
Outside PR	50	Giese, Michael	7/29/2021	0.60	\$ 413.00	\$ 247.80	Update the bi-weekly creditor meeting presentation and script based on comments received from F. Batlle (ACG).
PR	50	Battle, Fernando	7/29/2021	0.40	\$ 917.00	\$ 366.80	Review and provide comments to the bi-weekly creditor call script.
Outside PR	50	Giese, Michael	7/29/2021	1.20	\$ 413.00	\$ 495.60	Prepare first draft of the bi-weekly creditor meeting presentation and script as requested by F. Batlle (ACG).
Outside PR	213	Giese, Michael	7/29/2021	0.40	\$ 413.00	\$ 165.20	Prepare the UPR restricted cash bridge for inclusion in the UPR debt restructuring presentation.
Outside PR	213	Giese, Michael	7/29/2021	0.70	\$ 413.00	\$ 289.10	Review the UPR Certified Fiscal Plan model and document to verify ARPA fund amounts.
Outside PR	213	Feldman, Robert	7/29/2021	1.10	\$ 525.00	\$ 577.50	Prepare language and outputs showing the illustrative baseline restructuring scenario as part of the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	MA - 213	Feldman, Robert	7/29/2021	1.20	\$ 525.00	\$ 630.00	Prepare language for the Certified Fiscal Plan, in-court and out-of-court restructuring comparison and restructuring implications as part of the UPR debt restructuring and Fiscal Plan analysis.
PR	228	Battle, Fernando	7/29/2021	0.40	\$ 917.00	\$ 366.80	Prepare response to question received from reporter related to terms of the PRIFA rum tax bond settlement.
PR	240	Gonzalez, Carlos A.	7/29/2021	2.00	\$ 332.50	\$ 665.00	Work on additional changes from J. Batlle (ACG) and E.A. Kratzman (ACG) to the PRIDCO systems assessment and occupancy optimization report.
Outside PR	240	Kratzman, E.A.	7/29/2021	2.00	\$ 855.00	\$ 1,710.00	Revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/29/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	7/29/2021	1.00	\$ 855.00	\$ 855.00	Continue to revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
Outside PR	210	Morrison, Jonathan	7/29/2021	0.80	\$ 850.00	\$ 680.00	Analyze the PRPA financial projections and potential operational levers to address annual deficit projections.
Outside PR	210	Morrison, Jonathan	7/29/2021	1.30	\$ 850.00	\$ 1,105.00	Analyze the PRPA financial projections included in the 2021 Certified Fiscal Plan and required adjustments for long-term feasibility.
Outside PR	210	Morrison, Jonathan	7/29/2021	1.50	\$ 850.00	\$ 1,275.00	Further develop the PRPA discussion document for AAFAF based on discussions with representatives from Ankura and O'Melveny & Myers.
PR	210	Battle, Juan Carlos	7/29/2021	0.20	\$ 684.00	\$ 136.80	Participate on call with J. Bayne (AAFAF) to discuss potential PR Ports restructuring alternatives and mechanisms in light of potential P3 Project for cruise ship terminals.
PR	209	Battle, Juan Carlos	7/29/2021	0.30	\$ 684.00	\$ 205.20	Participate on call with M. Kremer (OMM) to discuss logistics and action plan for settlement of PRIFA-MEPSI agreement.
PR	MA - 237	Battle, Juan Carlos	7/29/2021	0.50	\$ 684.00	\$ 342.00	Review questions received from Invesco and commence preparation of proposed responses.
PR	240	Battle, Juan Carlos	7/29/2021	2.20	\$ 684.00	\$ 1,504.80	Review and revise draft of information assessment and occupancy process report in connection with PRIDCO certified fiscal plan initiatives.
PR	240	Battle, Juan Carlos	7/30/2021	0.50	\$ 684.00	\$ 342.00	Participate on call with E.A. Kratzman (ACG), J. Morrison (ACG) and C. González (ACG) to discuss the PRIDCO feasibility study changes and delivery of final report to AAFAF.
PR	240	Gonzalez, Carlos A.	7/30/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with E.A. Kratzman (ACG), J. Morrison (ACG) and J. Batlle (ACG) to discuss the PRIDCO feasibility study changes and delivery of final report to AAFAF.
Outside PR	240	Morrison, Jonathan	7/30/2021	0.50	\$ 850.00	\$ 425.00	Participate on call with E.A. Kratzman (ACG), J. Batlle (ACG) and C. González (ACG) to discuss the PRIDCO feasibility study changes and delivery of final report to AAFAF.
Outside PR	240	Kratzman, E.A.	7/30/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with J. Morrison (ACG), J. Batlle (ACG) and C. González (ACG) to discuss the PRIDCO feasibility study changes and delivery of final report to AAFAF.
Outside PR	50	Battle, Fernando	7/30/2021	0.20	\$ 917.00	\$ 183.40	Participate on biweekly creditor call.
Outside PR	50	Barrett, Dennis	7/30/2021	0.20	\$ 850.00	\$ 170.00	Participate on biweekly creditor call.
Outside PR	3	Battle, Fernando	7/30/2021	0.30	\$ 917.00	\$ 275.10	Prepare summary of Act 154 revenues projection included in the certified fiscal plan.
Outside PR	25	Giese, Michael	7/30/2021	0.50	\$ 413.00	\$ 206.50	Prepare final version of the June 2021 fee statement.
Outside PR	25	Giese, Michael	7/30/2021	1.60	\$ 413.00	\$ 660.80	Prepare fee statements, receipts, and expenses for the eighth to eleventh interim fee period upload for the fee examiner as requested by D. Barrett (ACG).
Outside PR	25	Sekhar, Nikhil	7/30/2021	3.00	\$ 371.00	\$ 1,113.00	Continue to prepare fee statements and supporting files for implementation, retirement, and CRF invoices from June 2019 through January 2021 as requested by the fee examiner.
Outside PR	56	Morrison, Jonathan	7/30/2021	0.30	\$ 850.00	\$ 255.00	Review PRIDCO cash balances and restrictions.
Outside PR	240	Morrison, Jonathan	7/30/2021	1.00	\$ 850.00	\$ 850.00	Review and provide comments to the AREA report on PRIDCO systems and leasing deficiencies.
Outside PR	216	Giese, Michael	7/30/2021	1.20	\$ 413.00	\$ 495.60	Prepare weekly update and dashboard for O. Marrero (AAFAF).
PR	MA - 237	Battle, Juan Carlos	7/30/2021	0.80	\$ 684.00	\$ 547.20	Review and revise draft of responses to questions from Invesco in connection with investor meetings scheduled in connection with the PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	7/30/2021	3.20	\$ 684.00	\$ 2,188.80	Review and revise draft of responses to questions received from Invesco, T. Rowe Price and Lord Abbett in connection with investor meetings scheduled in connection with the PRASA refunding.
PR	240	Gonzalez, Carlos A.	7/30/2021	1.70	\$ 332.50	\$ 565.25	Update the PRIDCO systems assessment and occupancy optimization report to incorporate revisions received from J. Batlle (ACG) and E.A. Kratzman (ACG).
Outside PR	240	Kratzman, E.A.	7/30/2021	2.00	\$ 855.00	\$ 1,710.00	Revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
PR	240	Battle, Juan Carlos	7/30/2021	2.70	\$ 684.00	\$ 1,846.80	Review and revise draft of the information assessment and occupancy process report in connection with PRIDCO Certified Fiscal Plan initiatives.
Outside PR	56	Morrison, Jonathan	7/30/2021	1.60	\$ 850.00	\$ 1,360.00	Analyze PRIDCO restructuring alternatives and related financial modeling to prepare proposal to PRIDCO senior bondholders.
Outside PR	216	Giese, Michael	7/31/2021	0.20	\$ 413.00	\$ 82.60	Incorporate R. Feldman (ACG) comments and slides into the investor presentation update.
Outside PR	216	Giese, Michael	7/31/2021	0.40	\$ 413.00	\$ 165.20	Review and make final changes to the updated investor presentation prior to distribution to F. Batlle (ACG).
Outside PR	216	Giese, Michael	7/31/2021	1.80	\$ 413.00	\$ 743.40	Update the Barclays investor presentation based on material events included in the Sixth Amended Plan of Adjustment as requested by F. Batlle (ACG).
Outside PR	240	Kratzman, E.A.	7/31/2021	0.10	\$ 855.00	\$ 85.50	Correspond with A. Guerra (AAFAF) regarding the final PRIDCO systems assessment and occupancy optimization report.
Outside PR	240	Kratzman, E.A.	7/31/2021	1.00	\$ 855.00	\$ 855.00	Revise status update report for the feasibility study in connection with PRIDCO's information systems assessment and leasing process optimization as requested by A. Guerra (AAFAF).
PR	240	Battle, Juan Carlos	7/31/2021	1.30	\$ 684.00	\$ 889.20	Review and revise updated version of the systems assessment and occupancy process report for PRIDCO and provide sign-off of final version.
PR	MA - 237	Battle, Juan Carlos	7/31/2021	1.60	\$ 684.00	\$ 1,094.40	Review and revise responses to questions received from representatives from Mackay Shields in connection with investor one-on-one virtual calls with PRASA and AAFAF management.
Total - Hourly Fees				402.2		\$ 250,956.35	
Municipal Advisory Fee						\$ 60,000.00	
Total - Fees				402.2		\$ 310,956.35	



***Invoice Remittance***

August 31, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTIETH (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC JULY 13, 2021 TO JULY 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fiftieth (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of July 13, 2021 through July 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



***Invoice Remittance***

Re: AAFAF Transportation Reform Program Management

**Professional Services from July 13, 2021 to July 31, 2021**

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Professional Services	\$78,643.73
Expenses	\$0.00
<b>Total Amount Due</b>	<b>\$78,643.73</b>

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***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: AAFAF Transportation Reform Program Management

### Professional Services from July 13, 2021 to July 31, 2021

Professional	Title	Rate	Hours	Total
Barrett, Dennis	Senior Managing Director	\$850.00	0.1	\$85.00
Battle, Fernando	Senior Managing Director	\$917.00	2.3	\$2,109.10
Butler, Charles	Managing Director	\$451.25	13.3	\$6,001.63
Fuhr, Elliot	Senior Managing Director	\$736.25	1.4	\$1,030.75
Gonzalez, Carlos	Director	\$332.50	35.2	\$11,704.00
Goodman, Eli	Senior Associate	\$332.50	8.7	\$2,892.75
Hart, Valerie	Senior Managing Director	\$451.25	15.6	\$7,039.50
Ishak, Christine	Senior Director	\$380.00	65.6	\$24,928.00
Leon, Daniel	Senior Associate	\$308.75	44.8	\$13,832.00
McAfee, Maggie	Director	\$195.00	22	\$4,290.00
Pena-Alfaro, Fernando	Senior Director	\$617.50	1.4	\$864.50
Tabor, Ryan	Senior Managing Director	\$522.50	7.4	\$3,866.50
Total Hourly Fees			217.8	\$78,643.73
<b>Total Fees</b>				<b>\$78,643.73</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Barrett, Dennis	7/29/2021	0.1	\$850.00	\$85.00	Participate on telephone call with F. Batlle (ACG) to discuss transportation sector reform meeting with EY. (0.1)
Outside PR	10	Batlle, Fernando	7/16/2021	0.3	\$917.00	\$275.10	Participate in virtual meeting with C. Gonzalez (ACG), V. Hart (ACG), C. Butler (ACG), G. Loran (AAFAF), and M. Acevedo (AAFAF) to obtain update on Phase 1 tasks outlined in the Transportation Reform 205 letter dated 4/26/2021. (0.3)
Outside PR	10	Batlle, Fernando	7/16/2021	0.3	\$917.00	\$275.10	Participate in virtual meeting with V. Hart (ACG), C. Butler (ACG), and C. Gonzalez (ACG) to determine objectives and approach for obtaining update on Phase 1 tasks outlined in the Transportation Reform 205 letter dated 4/26/2021 meeting with AAFAF. (0.3)
Outside PR	10	Batlle, Fernando	7/27/2021	0.6	\$917.00	\$550.20	Participate in virtual meeting with representatives of DTOP, Ankura and G. Loran (AAFAF) to review draft presentation for meeting with FOMB on 7/29/2021 regarding the United States Department of Transportation Grantee application status. (0.6)
Outside PR	10	Batlle, Fernando	7/29/2021	0.4	\$917.00	\$366.80	Participate in virtual meeting with representatives of Ankura to discuss the agenda and topics that will be reviewed during the 7/30/2021 meeting with representatives of EY and the FOMB as part of the Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (0.4)
Outside PR	10	Batlle, Fernando	7/29/2021	0.1	\$917.00	\$91.70	Participate on telephone call with D. Barrett (ACG) to discuss transportation sector reform meeting with EY. (0.1)
Outside PR	10	Batlle, Fernando	7/30/2021	0.6	\$917.00	\$550.20	Participate on telephone call with representatives of ACG, EY, and FOMB to discuss consultant workstream project scope as part of the Transportation Reform Implementation engagement for the government of Puerto Rico to ensure clarity of roles and mitigate duplication of effort. (0.6)
Outside PR	10	Butler, Charles	7/13/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 07/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	7/14/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 07/14/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	7/15/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with K. Miller (ACG), V. Hart (ACG) and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal funds administrative project. (0.8)
Outside PR	10	Butler, Charles	7/15/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with R. Tabor (ACG), C. Gonzalez (ACG), G. Loran (AAFAF) M. Acevedo (AAFAF), E. Gonzalez (HTA) and M. Garcia (HTA) to discuss findings obtained from HTA Functional Areas Analysis Report and acquire feedback from representatives of HTA management. (0.9)
Outside PR	10	Butler, Charles	7/15/2021	0.4	\$451.25	\$180.50	Participate on telephone call with R. Tabor (ACG) and C. Gonzalez (ACG) to prepare talking points for the planned 7/15/2021 meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), E. Gonzalez (HTA), and M. Garcia (HTA) regarding findings from the 6/8/2021 to 6/10/2021 HTA interviews conducted at HTA in support of the overall Transportation Reform initiative. (0.4)
Outside PR	10	Butler, Charles	7/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with F. Batlle (ACG), V. Hart (ACG), C. Gonzalez (ACG), G. Loran (AAFAF), and M. Acevedo (AAFAF) to obtain update on Phase 1

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							tasks outlined in the Transportation Reform 205 letter dated 4/26/2021. (0.3)
Outside PR	10	Butler, Charles	7/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with F. Batlle (ACG), V. Hart (ACG), and C. Gonzalez (ACG) to determine objectives and approach for obtaining update on Phase 1 tasks outlined in the Transportation Reform 205 letter dated 4/26/2021 meeting with AAFAF. (0.3)
Outside PR	10	Butler, Charles	7/16/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 07/16/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (0.5)
Outside PR	10	Butler, Charles	7/16/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with V. Hart (ACG) and C. Gonzalez (ACG) to debrief meeting to obtain update on Phase 1 tasks outlined in the 205 letter dated 4/26/2021 and determine next steps. (0.4)
Outside PR	10	Butler, Charles	7/19/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with C. Gonzalez (ACG), D. Leon (ACG) and C. Ishak (ACG) to further develop the work plan related to the Transportation Reform Implementation engagement for Puerto Rico (partial). (0.5)
Outside PR	10	Butler, Charles	7/19/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 07/19/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	7/20/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 07/20/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	7/20/2021	0.5	\$451.25	\$225.63	Perform first review of HTA Transportation Reform work plan to check against the FY22 Certified Fiscal Plan, HTA Fiscal Plan, FOMB 205 Letter, and AAFAF 205 Response Letter to support the Transportation Reform initiative. (0.5)
Outside PR	10	Butler, Charles	7/21/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 07/21/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	7/21/2021	1	\$451.25	\$451.25	Continue to perform in-depth review of HTA Transportation Reform draft work plan to ensure validate inclusion of workstreams and deliverables from the Certified Fiscal Plan, HTA Fiscal Plan, FOMB 205 Letter, and AAFAF 205 Response Letter. (1)
Outside PR	10	Butler, Charles	7/21/2021	1.5	\$451.25	\$676.88	Perform in-depth review of HTA Transportation Reform draft work plan to ensure validate inclusion of workstreams and deliverables from the Certified Fiscal Plan, HTA Fiscal Plan, FOMB 205 Letter, and AAFAF 205 Response Letter. (2)
Outside PR	10	Butler, Charles	7/22/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with V. Hart (ACG) to review work in progress for Transportation Reform. (0.3)
Outside PR	10	Butler, Charles	7/22/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to discuss 07/22/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	7/23/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 07/23/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	7/23/2021	0.5	\$451.25	\$225.63	Perform additional review of HTA Transportation Reform work plan to ensure all workstreams are represented based on information in the Certified Fiscal Plan, HTA Fiscal Plan, FOMB 205 Letter, and AAFAF 205 Response Letter to support the Transportation Reform initiative. (0.5)
Outside PR	10	Butler, Charles	7/27/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of DTOP, Ankura and G. Loran (AAFAF) to review draft presentation for meeting with FOMB on 7/29/2021 regarding the United States Department of Transportation Grantee application status. (0.6)
Outside PR	10	Butler, Charles	7/27/2021	0.4	\$451.25	\$180.50	Participate on telephone call with C. Ishak (ACG) to discuss PRITA / FOMB meeting preparation to obtain grantee status update and upcoming interviews with representatives of DTOP to support the Transportation Reform initiative. (0.4)
Outside PR	10	Butler, Charles	7/28/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to discuss 07/28/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Fuhr, Elliot	7/29/2021	0.8	\$736.25	\$589.00	Participate in virtual meeting with representatives of Ankura to discuss the agenda and topics that will be reviewed during the 7/30/2021 meeting with representatives of EY and the FOMB as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Fuhr, Elliot	7/30/2021	0.6	\$736.25	\$441.75	Participate on telephone call with representatives of ACG, EY, and FOMB to discuss consultant work stream project scope as part of the Transportation Reform Implementation engagement for the government of Puerto Rico to ensure clarity of roles and mitigate duplication of effort. (0.6)
Outside PR	10	Gonzalez, Carlos	7/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 07/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Gonzalez, Carlos	7/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 07/14/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Gonzalez, Carlos	7/15/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with R. Tabor (ACG), C. Butler (ACG), G. Loran (AAFAF) M. Acevedo (AAFAF), E. Gonzalez (DTOP) and M. Garcia (DTOP) to discuss findings obtained from HTA Functional Areas Analysis Report and acquire feedback from representatives of HTA management. (0.9)
Outside PR	10	Gonzalez, Carlos	7/15/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 07/15/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Gonzalez, Carlos	7/15/2021	0.4	\$332.50	\$133.00	Participate on telephone call with C. Butler (ACG) and R. Tabor (ACG) to prepare talking points for the planned 7/15/2021 meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), E. Gonzalez (HTA), and M. Garcia (HTA) regarding findings from the 6/8/2021 to 6/10/2021 HTA interviews conducted at HTA in support of the overall Transportation Reform initiative. (0.4)
Outside PR	10	Gonzalez, Carlos	7/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with F. Battle (ACG), V. Hart (ACG), C. Butler (ACG), G. Loran (AAFAF), and M. Acevedo (AAFAF) to obtain update on Phase 1 tasks outlined in the Transportation Reform 205 letter dated 4/26/2021. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Gonzalez, Carlos	7/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with F. Batlle (ACG), V. Hart (ACG), and C. Butler (ACG) to determine objectives and approach for obtaining update on Phase 1 tasks outlined in the Transportation Reform 205 letter dated 4/26/2021 meeting with AAFAF. (0.3)
Outside PR	10	Gonzalez, Carlos	7/16/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 07/16/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (0.5)
Outside PR	10	Gonzalez, Carlos	7/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with V. Hart (ACG) and C. Butler (ACG) to debrief meeting to obtain update on Phase 1 tasks outlined in the 205 letter dated 4/26/2021 and determine next steps. (0.4)
Outside PR	10	Gonzalez, Carlos	7/16/2021	0.5	\$332.50	\$166.25	Participate on telephone call with G. Loran (AAFAF) regarding DTOP interview meeting schedule and topics to be discuss in the meeting. (0.5)
Outside PR	10	Gonzalez, Carlos	7/19/2021	2.8	\$332.50	\$931.00	Participate in virtual meeting with C. Ishak (ACG), D. Leon (ACG) and C. Butler (ACG) to further develop the work plan related to the Transportation Reform Implementation engagement for Puerto Rico. (2.8)
Outside PR	10	Gonzalez, Carlos	7/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 07/19/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (0.2)
Outside PR	10	Gonzalez, Carlos	7/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with C. Gonzalez (ACG) and D. Leon (ACG) to discuss next steps related to the Transportation Reform Implementation engagement for Puerto Rico. (0.4)
Outside PR	10	Gonzalez, Carlos	7/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 07/20/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Gonzalez, Carlos	7/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 07/21/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Gonzalez, Carlos	7/21/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 07/21/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Gonzalez, Carlos	7/21/2021	1	\$332.50	\$332.50	Update HTA Transportation Reform work plan for task and proposed dates. (1)
Outside PR	10	Gonzalez, Carlos	7/22/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to discuss 07/22/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Gonzalez, Carlos	7/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 07/23/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Gonzalez, Carlos	7/26/2021	2	\$332.50	\$665.00	Create additional Program Office materials including a RACI, Roles and Responsibilities and other reporting templates for the HTA Transportation Reform Program Office for use during interviews with DTOP representatives. (2)
Outside PR	10	Gonzalez, Carlos	7/26/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 07/26/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Gonzalez, Carlos	7/26/2021	0.5	\$332.50	\$166.25	Participate on telephone call with C. Ishak (ACG) D. Leon (ACG) to discuss next steps related to the milestone of standing up the program office as part of the Transportation Reform Implementation engagement for Puerto Rico. (0.5)
Outside PR	10	Gonzalez, Carlos	7/27/2021	1	\$332.50	\$332.50	Create Gantt chart for transportation reform Memorandums of Understanding. (1)
Outside PR	10	Gonzalez, Carlos	7/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review and revise presentation for planned 7/28/2021 meeting with representatives of AAFAF, PRITA, and FOMB, to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (0.5)
Outside PR	10	Gonzalez, Carlos	7/27/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review and revise presentation for planned 7/29/2021 meeting with representatives of AAFAF, PRITA, and FOMB to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (0.6)
Outside PR	10	Gonzalez, Carlos	7/27/2021	0.7	\$332.50	\$232.75	Participate on telephone call with C. Ishak (ACG) to discuss work products that will need to be created in support of the work plan for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Gonzalez, Carlos	7/27/2021	0.7	\$332.50	\$232.75	Review multiple documents pertaining to PRITA Grantee status, presentation and FOMB letters. (0.7)
Outside PR	10	Gonzalez, Carlos	7/27/2021	0.8	\$332.50	\$266.00	Develop comparison of PRITA denial letter and presentation to be reviewed during meeting with PRITA management. (0.8)
Outside PR	10	Gonzalez, Carlos	7/28/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to discuss 07/28/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Gonzalez, Carlos	7/28/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss timing and deliverables of tasks within the current work plan as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Gonzalez, Carlos	7/28/2021	1.7	\$332.50	\$565.25	Participate on telephone call with D. Leon (ACG) and C. Ishak (ACG) to review the current HTA Transportation Reform work plan, prepare a list of questions, reconcile documentation received and outline next steps as it pertains to the Transformation Reform Implementation engagement for the Government of Puerto Rico. (1.7)
Outside PR	10	Gonzalez, Carlos	7/28/2021	1.5	\$332.50	\$498.75	Review Enacting Legislation A-001-2015 documents provided by D. Alvarez (PRITA) regarding PRITA and HTA tax assignment for repayment of debt. (1.5)
Outside PR	10	Gonzalez, Carlos	7/28/2021	2	\$332.50	\$665.00	Review Enacting Legislation A-123-2014 documents provided by D. Alvarez (PRITA) regarding creation, powers and functions of PRITA. (2)
Outside PR	10	Gonzalez, Carlos	7/28/2021	1.3	\$332.50	\$432.25	Review Exhibit A -15 02 016 Ferry Service Description document provided by D. Alvarez (PRITA) regarding MTA ferry functions. (1.3)
Outside PR	10	Gonzalez, Carlos	7/29/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss the agenda and topics that will be reviewed during the 7/30/2021 meeting with representatives of EY and the FOMB as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Gonzalez, Carlos	7/29/2021	0.5	\$332.50	\$166.25	Participate in meeting with G. Loran (AAFAF), C. Ishak (ACG), V. Hart (ACG) and D. Leon (ACG) to discuss how to move forward with communication and data request with DTOP/ HTA and PRITA as part of the Transportation Reform. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Gonzalez, Carlos	7/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 07/29/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Gonzalez, Carlos	7/29/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura, PRITA and the FOMB to review the PRITA United States Department of Transportation Grantee application status as requested by R. Ramos (FOMB). (0.8)
Outside PR	10	Gonzalez, Carlos	7/29/2021	0.2	\$332.50	\$66.50	Participate on telephone call with V. Hart (ACG) and G. Loran (AAFAF) to discuss ASSES inquiry regarding Telemedicine and Pharmacy Spend grant applications. (0.2)
Outside PR	10	Gonzalez, Carlos	7/29/2021	0.2	\$332.50	\$66.50	Participate on telephone call with C. Ishak (ACG) and C. Gonzalez (ACG) to discuss the new breakdown of the work plan for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Gonzalez, Carlos	7/30/2021	0.6	\$332.50	\$199.50	Participate on telephone call with C. Ishak (ACG) to discuss next steps in engaging with AAFAF and PRITA in support of the work plan for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Gonzalez, Carlos	7/30/2021	0.6	\$332.50	\$199.50	Participate on telephone call with representatives of ACG, EY, and FOMB to discuss consultant workstream project scope as part of the Transportation Reform Implementation engagement for the government of Puerto Rico to ensure clarity of roles and mitigate duplication of effort. (0.6)
Outside PR	10	Gonzalez, Carlos	7/30/2021	0.9	\$332.50	\$299.25	Review FPRITA Authorization Resolution V1 document provided by D. Alvarez (PRITA) regarding draft authorization to share documents with federal government for federal funding assistance. (0.9)
Outside PR	10	Gonzalez, Carlos	7/30/2021	1.4	\$332.50	\$465.50	Review FPRITA Disadvantaged Business Enterprise document provided by D. Alvarez (PRITA) regarding the implementation of PRITA Disadvantaged Business Enterprise (DBE). (1.4)
Outside PR	10	Gonzalez, Carlos	7/30/2021	1.3	\$332.50	\$432.25	Review United States Department of Transportation Region IV New Grantee Process Technical Capacity Questionnaire document provided by D. Alvarez (PRITA) regarding MTA Ridership, rates, and capital projects. (1.3)
Outside PR	10	Gonzalez, Carlos	7/30/2021	0.4	\$332.50	\$133.00	Review PRITA Equal Employment Opportunity Exemption document provided by D. Alvarez (PRITA) regarding exemption of PRITA from the United States Department of Transportation federal grantee application requirement for an Equal Employment Opportunity program. (0.4)
Outside PR	10	Goodman, Eli	7/28/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to discuss 07/28/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Goodman, Eli	7/29/2021	0.3	\$332.50	\$99.75	Analyze the government response to the FOMB 205 recommendation letter for the HTA Transportation Reform engagement for G. Loran (AAFAF). (0.3)
Outside PR	10	Goodman, Eli	7/29/2021	1.1	\$332.50	\$365.75	Analyze FOMB FY21 Fiscal year plan for the HTA Transportation Reform engagement for G. Loran (AAFAF); (1.1)
Outside PR	10	Goodman, Eli	7/29/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss the agenda and topics that will be reviewed during the 7/30/2021 meeting with representatives of EY and the FOMB as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Goodman, Eli	7/29/2021	1.1	\$332.50	\$365.75	Perform research on transportation policies and FOMB recommendations to prepare questions for virtual

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							meeting with representatives of Ankura on 07/29/2021. (1.1)
Outside PR	10	Goodman, Eli	7/29/2021	0.9	\$332.50	\$299.25	Reviewed HTA FY21 Fiscal year plan to gain background on fiscal planning. (0.9)
Outside PR	10	Goodman, Eli	7/30/2021	1.8	\$332.50	\$598.50	Analyze HTA model built by Ankura Turnaround and Restructuring team to gain understanding of historical and forecasted revenue. (1.8)
Outside PR	10	Goodman, Eli	7/30/2021	0.6	\$332.50	\$199.50	Participate on telephone call with representatives of ACG, EY, and FOMB to discuss consultant workstream project scope as part of the Transportation Reform Implementation engagement for the government of Puerto Rico to ensure clarity of roles and mitigate duplication of effort. (0.6)
Outside PR	10	Goodman, Eli	7/30/2021	1.1	\$332.50	\$365.75	Research and review HTA functional area analysis to create further understanding of current state responsibilities of transportation entities. (1.1)
Outside PR	10	Hart, Valerie	7/13/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 07/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	7/15/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with K. Miller (ACG), C. Butler (ACG) and R. Tabor (ACG) to review work in progress for Transportation Reform and for Federal funds administrative project. (0.8)
Outside PR	10	Hart, Valerie	7/16/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with C. Butler (ACG) and C. Gonzalez (ACG) to debrief meeting to obtain update on Phase 1 tasks outlined in the 205 letter dated 4/26/2021 and determine next steps. (0.4)
Outside PR	10	Hart, Valerie	7/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with F. Battle (ACG), C. Butler (ACG), C. Gonzalez (ACG), G. Loran (AAFAF), and M. Acevedo (AAFAF) to obtain update on Phase 1 tasks outlined in the Transportation Reform 205 letter dated 4/26/2021. (0.3)
Outside PR	10	Hart, Valerie	7/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with F. Battle (ACG), C. Butler (ACG), and C. Gonzalez (ACG) to determine objectives and approach for obtaining update on Phase 1 tasks outlined in the Transportation Reform 205 letter dated 4/26/2021 meeting with AAFAF. (0.3)
Outside PR	10	Hart, Valerie	7/16/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 07/16/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	7/19/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 07/19/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	7/20/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 07/20/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	7/20/2021	0.7	\$451.25	\$315.88	Review HTA Transportation Reform work plan in draft and other materials to prepare for meetings during week ending 7/23/2021. (0.7)
Outside PR	10	Hart, Valerie	7/22/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with C. Butler (ACG) to review work in progress for Transportation Reform. (0.3)
Outside PR	10	Hart, Valerie	7/22/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to discuss 07/22/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Hart, Valerie	7/23/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 07/23/2021 updates and action items related to the Transportation Reform



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	7/26/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 07/26/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	7/26/2021	0.4	\$451.25	\$180.50	Participate on telephone call with R. Tabor (ACG) regarding next steps for HTA Transportation Reform work plan development. (0.4)
Outside PR	10	Hart, Valerie	7/26/2021	0.3	\$451.25	\$135.38	Review HTA Transportation Reform work plan draft and incorporate edits, changes and comments. (0.3)
Outside PR	10	Hart, Valerie	7/27/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of DTOP, Ankura and G. Loran (AAFAF) to review draft presentation for meeting with FOMB on 7/29/2021 regarding the United States Department of Transportation Grantee application status. (0.6)
Outside PR	10	Hart, Valerie	7/27/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review and revise presentation for planned 7/28/2021 meeting with representatives of AAFAF, PRITA, and FOMB, to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (0.5)
Outside PR	10	Hart, Valerie	7/27/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to review and revise presentation for planned 7/29/2021 meeting with representatives of AAFAF, PRITA, and FOMB to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (0.6)
Outside PR	10	Hart, Valerie	7/27/2021	0.9	\$451.25	\$406.13	Prepare for meeting with representatives of DTOP, ACG and G. Loran (AAFAF) to review draft presentation for meeting with FOMB on 7/29/2021. (0.9)
Outside PR	10	Hart, Valerie	7/28/2021	0.9	\$451.25	\$406.13	Create and send agenda for meeting on 7/30/2021 with representatives of EY, FOMB, AAFAF and ACG to review scope of financial review and analysis to ensure efficiency and coordination between EY and ACG. (0.9)
Outside PR	10	Hart, Valerie	7/28/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to discuss 07/28/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Hart, Valerie	7/28/2021	0.5	\$451.25	\$225.63	Participate on telephone call with C. Ishak (ACG) to discuss the required updates to the presentation for meeting with FOMB on 7/29/2021 regarding the United States Department of Transportation Grantee application status. (0.5)
Outside PR	10	Hart, Valerie	7/29/2021	0.1	\$451.25	\$45.13	Participate in meeting with G. Loran (AAFAF), C. Ishak (ACG), C. Gonzalez (ACG) and D. Leon (ACG) to discuss how to move forward with communication and data request with DTOP, HTA and PRITA as part of the Transportation Reform (partial). (0.1)
Outside PR	10	Hart, Valerie	7/29/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 07/29/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	7/29/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to discuss the agenda and topics that will be reviewed during the 7/30/2021 meeting with representatives of EY and the FOMB as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Hart, Valerie	7/29/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss the restructuring of milestones and tasks within the current work plan as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	7/29/2021	0.2	\$451.25	\$90.25	Participate on telephone call with C. Gonzalez (ACG) and G. Loran (AAFAF) to discuss ASES inquiry regarding Telemedicine and Pharmacy Spend grant applications. (0.2)
Outside PR	10	Hart, Valerie	7/29/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura, PRITA and the FOMB to review the PRITA United States Department of Transportation Grantee application status as requested by R. Ramos (FOMB). (0.8)
Outside PR	10	Hart, Valerie	7/30/2021	0.4	\$451.25	\$180.50	Participate on telephone call with R. Tabor (ACG) to discuss ACG project scope and EY project scope as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	7/14/2021	0.7	\$380.00	\$266.00	Review the preliminary HTA Transportation Reform work plan document to determine if any immediate changes are needed as part of the Transportation Reform Implementation engagement for Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	7/15/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 07/15/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	7/16/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 07/16/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	7/16/2021	1.5	\$380.00	\$570.00	Review communication and documentation received from representatives of Ankura, including C. Butler (ACG), regarding next steps related to the Transportation Reform Implementation engagement for Puerto Rico. (1.5)
Outside PR	10	Ishak, Christine	7/19/2021	2.8	\$380.00	\$1,064.00	Participate in virtual meeting with C. Gonzalez (ACG), D. Leon (ACG) and C. Butler (ACG) to further develop the work plan related to the Transportation Reform Implementation engagement for Puerto Rico. (2.8)
Outside PR	10	Ishak, Christine	7/19/2021	1.8	\$380.00	\$684.00	Review HTA Transportation Reform draft work plan to assess additional sources needed for review and began to add milestones. (1.8)
Outside PR	10	Ishak, Christine	7/19/2021	1	\$380.00	\$380.00	Review key activities and outcomes from the week of 7/12/21 related to the Transportation Reform Implementation engagement to prepare work plan for week of 7/19/2021 Transportation Reform meetings and deliverables. (1)
Outside PR	10	Ishak, Christine	7/19/2021	1.5	\$380.00	\$570.00	Review the 1/29/2021 letter from the FOMB regarding the transportation reform to determine which actions, if any, are different, additional or missing from the latest HTA Certified Fiscal Plan. (1.5)
Outside PR	10	Ishak, Christine	7/20/2021	2	\$380.00	\$760.00	Compare the HTA Transportation Reform draft work plan with the 2021 Certified Fiscal Plan and the HTA Certified Fiscal Plan and add any actions items that have not yet been included to the work plan related to the Transportation Reform Implementation engagement for Puerto Rico. (2)
Outside PR	10	Ishak, Christine	7/20/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with C. Gonzalez (ACG) and D. Leon (ACG) to discuss next steps related to the Transportation Reform Implementation engagement for Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	7/20/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 07/20/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	7/20/2021	1.6	\$380.00	\$608.00	Review updates made to the current work plan for the Transportation Reform Implementation engagement for Puerto Rico. (1.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	7/21/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 07/21/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	7/21/2021	0.9	\$380.00	\$342.00	Participate on telephone call with D. Leon (ACG) to update the work plan related to the Transportation Reform Implementation engagement for Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	7/21/2021	1.9	\$380.00	\$722.00	Populate the current work plan with the dates that are published in the HTA Certified Fiscal Plan and other source documents as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	7/21/2021	1.5	\$380.00	\$570.00	Research previous Puerto Rico artifacts used in implementation engagements from other agencies to determine if any can be leveraged for the Transportation Reform implementation engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Ishak, Christine	7/21/2021	0.3	\$380.00	\$114.00	Review key activities and outcomes from 7/19/2021 to 7/21/2021 related to Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 7/19/2021. (0.3)
Outside PR	10	Ishak, Christine	7/22/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 07/22/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	7/22/2021	1.6	\$380.00	\$608.00	Perform initial review of the HTA Transportation Reform work plan in its new format in Smartsheet and determine if any additional changes should be made. (1.6)
Outside PR	10	Ishak, Christine	7/22/2021	1	\$380.00	\$380.00	Research 7/22/2021 political media updates to determine if any current events may impact the current Certified Fiscal Plan implementation work being delivered. (1)
Outside PR	10	Ishak, Christine	7/22/2021	1.9	\$380.00	\$722.00	Review the Project Management tools to determine which artifacts can be leveraged for the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	7/23/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 07/23/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	7/23/2021	1.5	\$380.00	\$570.00	Update the HTA Transportation Reform work plan to include an Ankura assignee that will be responsible for driving the deliverables listed in the work plan as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Ishak, Christine	7/23/2021	1.9	\$380.00	\$722.00	Update the HTA Transportation Reform work plan to include deliverable dates for all work plan items that do not currently have a due date as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	7/26/2021	0.9	\$380.00	\$342.00	Conduct research related to artifacts that can be leveraged as part of the Transportation Reform program office as part of the deliverables for the Transportation Reform Implementation engagement for Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	7/26/2021	1.1	\$380.00	\$418.00	Create a preliminary workbook intended to combine the different areas of the proposed Transportation Program Office as part of the deliverables for the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	7/26/2021	1.3	\$380.00	\$494.00	Create draft of the Transportation Program Office summary presentation as part of the deliverables for

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	7/26/2021	1.6	\$380.00	\$608.00	Create initial draft of presentation for planned 7/28/2021 meeting with representatives of AAFAF, PRITA, and FOMB, to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (1.6)
Outside PR	10	Ishak, Christine	7/26/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 07/26/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	7/26/2021	0.5	\$380.00	\$190.00	Participate on telephone call with C. Gonzalez (ACG) D. Leon (ACG) to discuss next steps related to the milestone of standing up the program office as part of the Transportation Reform Implementation engagement for Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	7/26/2021	1.1	\$380.00	\$418.00	Review communication and documentation received from R. Tabor (ACG) regarding the input information needed to create the initial draft of the presentation for meeting with FOMB on 7/29/2021 regarding the United States Department of Transportation Grantee application status. (1.1)
Outside PR	10	Ishak, Christine	7/26/2021	0.5	\$380.00	\$190.00	Review feedback received from V. Hart (ACG) regarding the updated work plan for the Transformation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	7/26/2021	1.5	\$380.00	\$570.00	Review key activities and outcomes from the week of 7/19/2021 related to the Transportation Reform Implementation engagement to prepare work plan for week of 7/26/2021 Transportation Reform meetings and deliverables. (1.5)
Outside PR	10	Ishak, Christine	7/27/2021	1.6	\$380.00	\$608.00	Add additional information regarding governance and communications in the Transportation Program Office summary presentation as part of the deliverables for the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Ishak, Christine	7/27/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of DTOP, Ankura and G. Loran (AAFAF) to review draft presentation for meeting with FOMB on 7/29/2021 regarding the FTA Grantee application status. (0.6)
Outside PR	10	Ishak, Christine	7/27/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to review and revise presentation for planned 7/28/2021 meeting with representatives of AAFAF, PRITA, and FOMB, to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (0.5)
Outside PR	10	Ishak, Christine	7/27/2021	0.4	\$380.00	\$152.00	Participate on telephone call with C. Butler (ACG) to discuss PRITA / FOMB meeting preparation to obtain grantee status update and upcoming interviews with representatives of DTOP to support the Transportation Reform initiative. (0.4)
Outside PR	10	Ishak, Christine	7/27/2021	0.7	\$380.00	\$266.00	Participate on telephone call with C. Gonzalez (ACG) to discuss work products that will need to be created in support of the work plan for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	7/27/2021	1.4	\$380.00	\$532.00	Prepare for 7/27/2021 meeting with representatives of AAFAF to review presentation that will be shared with FOMB on 7/29/2021 to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (1.4)
Outside PR	10	Ishak, Christine	7/27/2021	1.9	\$380.00	\$722.00	Update the presentation for planned 7/28/2021 meeting with representatives of AAFAF, PRITA, and FOMB to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (1.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	7/28/2021	0.8	\$380.00	\$304.00	Update the presentation for meeting with FOMB on 7/29/2021 regarding the United States Department of Transportation Grantee application status. (0.8)
Outside PR	10	Ishak, Christine	7/28/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura to discuss 07/28/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	7/28/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss timing and deliverables of tasks within the current work plan as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	7/28/2021	0.2	\$380.00	\$76.00	Participate on telephone call with D. Alvarez (PRITA) to discuss additional updates to the draft presentation for meeting with FOMB on 7/29/2021 in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	7/28/2021	1.7	\$380.00	\$646.00	Participate on telephone call with D. Leon (ACG) and C. Gonzalez (ACG) to review the current HTA Transportation Reform work plan, prepare a list of questions, reconcile documentation received and outline next steps as it pertains to the Transformation Reform Implementation engagement for the Government of Puerto Rico. (1.7)
Outside PR	10	Ishak, Christine	7/28/2021	0.5	\$380.00	\$190.00	Participate on telephone call with V. Hart (ACG) to discuss the required updates to the presentation for meeting with FOMB on 7/29/2021 regarding the United States Department of Transportation Grantee application status. (0.5)
Outside PR	10	Ishak, Christine	7/28/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 7/26/2021 to 7/28/2021 related to Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 7/26/2021. (0.6)
Outside PR	10	Ishak, Christine	7/28/2021	1.9	\$380.00	\$722.00	Review updates made and additional formatting changes to the presentation for meeting with FOMB on 7/29/2021 in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	7/28/2021	0.9	\$380.00	\$342.00	Revise Question List, Contact List and Document list that will be used to support the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	7/29/2021	0.5	\$380.00	\$190.00	Participate in meeting with G. Loran (AAFAF), V. Hart (ACG), C. Gonzalez (ACG) and D. Leon (ACG) to discuss how to move forward with communication and data request with DTOP, HTA and PRITA as part of the Transportation Reform. (0.5)
Outside PR	10	Ishak, Christine	7/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 07/29/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	7/29/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss the agenda and topics that will be reviewed during the 7/30/2021 meeting with representatives of EY and the FOMB as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	7/29/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss the restructuring of milestones and tasks within the current work plan as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	7/29/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura, PRITA and the FOMB to review the PRITA United States Department of Transportation Grantee

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							application status as requested by R. Ramos (FOMB). (0.8)
Outside PR	10	Ishak, Christine	7/29/2021	0.2	\$380.00	\$76.00	Participate on telephone call with D. Leon (ACG) and C. Gonzalez (ACG) to discuss the new breakdown of the work plan for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	7/29/2021	1.6	\$380.00	\$608.00	Prepare for 7/29/2021 meeting with representatives of FOMB and PRITA to discuss Transportation Reform Implementation engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Ishak, Christine	7/29/2021	0.8	\$380.00	\$304.00	Prepare for 7/29/2021 meeting with G. Loran (AAFAF) to discuss communications and data requests from DTOP, HTA and PRITA as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	7/29/2021	0.6	\$380.00	\$228.00	Review changes requested by G. Loran (AAFAF) and update the presentation for meeting with FOMB on 7/29/2021 as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	7/29/2021	1.1	\$380.00	\$418.00	Review current new work plan to determine if any additional changes need to be made to the new structure as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	7/29/2021	1	\$380.00	\$380.00	Review work plan and corresponding sources to determine what activities need to be combined and which dates should be revisited as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	7/30/2021	0.5	\$380.00	\$190.00	Update new work plan and assess deliverables that will still need to be migrated from the old work plan in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	7/30/2021	1	\$380.00	\$380.00	Make final changes to the presentation materials and distribute to PRITA team members as well as G. Loran (AAFAF) for final review prior to distributing it to the attendees from the 7/29/2021 meeting with representatives of FOMB and PRITA to discuss United States Department of Transportation Grantee Status. (1)
Outside PR	10	Ishak, Christine	7/30/2021	0.6	\$380.00	\$228.00	Participate on telephone call with C. Gonzalez (ACG) to discuss next steps in engaging with AAFAF and PRITA in support of the work plan for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	7/30/2021	0.6	\$380.00	\$228.00	Participate on telephone call with representatives of ACG, EY, and FOMB to discuss consultant workstream project scope as part of the Transportation Reform Implementation engagement for the government of Puerto Rico to ensure clarity of roles and mitigate duplication of effort. (0.6)
Outside PR	10	Ishak, Christine	7/30/2021	0.5	\$380.00	\$190.00	Prepare for meeting with E. Goodman (ACG) and F. Pena (ACG) to discuss task management specific to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	7/30/2021	0.6	\$380.00	\$228.00	Review notes, create and send detailed meeting minutes to V. Hart (ACG) for 7/30/2021 meeting with representatives of ACG, EY, and FOMB to discuss consultant workstream project scope to ensure clarity of roles and mitigate duplication of effort as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	7/13/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 07/13/2021 updates and action items related to the Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	7/14/2021	1.5	\$308.75	\$463.13	Begin development of program work plan in Smartsheet for the 6 workstreams comprising the HTA Transportation Reform program per direction of G. Loran (AAFAF) and M. Acevedo (AAFAF). (1.5)
Outside PR	10	Leon, Daniel	7/14/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 07/14/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	7/15/2021	1.4	\$308.75	\$432.25	Continue development of program work plan in Smartsheet for the 6 workstreams comprising the HTA Transportation Reform program per direction of G. Loran (AAFAF) and M. Acevedo (AAFAF). (1.4)
Outside PR	10	Leon, Daniel	7/15/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 07/15/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	7/16/2021	1.5	\$308.75	\$463.13	Continue development of program work plan in Smartsheet for the 6 workstreams comprising the HTA Transportation Reform program per direction of G. Loran (AAFAF) and M. Acevedo (AAFAF). (1.5)
Outside PR	10	Leon, Daniel	7/16/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 07/16/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (0.5)
Outside PR	10	Leon, Daniel	7/19/2021	2.8	\$308.75	\$864.50	Participate in virtual meeting with C. Gonzalez (ACG), C. Ishak (ACG) and C. Butler (ACG) to further develop the work plan related to the Transportation Reform Implementation engagement for Puerto Rico. (2.8)
Outside PR	10	Leon, Daniel	7/19/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 07/19/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (0.2)
Outside PR	10	Leon, Daniel	7/20/2021	1	\$308.75	\$308.75	Continue development of HTA Transportation Reform draft work plan in Smartsheet for the 6 workstreams comprising the HTA Transportation Reform program per direction of G. Loran (AAFAF) and M. Acevedo (AAFAF). (1)
Outside PR	10	Leon, Daniel	7/20/2021	2	\$308.75	\$617.50	Develop of HTA Transportation Reform draft work plan in Smartsheet for the 6 workstreams comprising the HTA Transportation Reform program per direction of G. Loran (AAFAF) and M. Acevedo (AAFAF). (2)
Outside PR	10	Leon, Daniel	7/20/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 07/20/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	7/20/2021	1	\$308.75	\$308.75	Continue development of program work plan in Smartsheet for the 6 workstreams comprising the HTA Transportation Reform program incorporating information from multiple sources from FOMB and government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	7/20/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to discuss next steps related to the Transportation Reform Implementation engagement for Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	7/21/2021	1.5	\$308.75	\$463.13	Develop HTA Transportation Reform draft work plan in Smartsheet for the 6 workstreams comprising the HTA Transportation Reform program incorporating information from multiple sources from FOMB and government of Puerto Rico. (1.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	7/21/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 07/21/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	7/21/2021	0.9	\$308.75	\$277.88	Participate on telephone call with C. Ishak (ACG) to update the work plan related to the Transportation Reform Implementation engagement for Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	7/22/2021	0.7	\$308.75	\$216.13	Participate in virtual meeting with representatives of Ankura to discuss 07/22/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	7/22/2021	2	\$308.75	\$617.50	Continue development of program work plan in Smartsheet for the 6 workstreams comprising the HTA Transportation Reform program incorporating information from multiple sources from FOMB and government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	7/23/2021	1	\$308.75	\$308.75	Develop Program Office materials for monitoring, tracking and reporting on the HTA Transportation Reform program in accordance with requirements from G. Loran (AAFAF) and M. Acevedo (AAFAF). (1)
Outside PR	10	Leon, Daniel	7/23/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 07/23/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	7/26/2021	2	\$308.75	\$617.50	Continue to develop additional Program Office materials for specific tasks in the various workstreams comprising the HTA Transportation Reform work plan. (2)
Outside PR	10	Leon, Daniel	7/26/2021	0.5	\$308.75	\$154.38	Develop additional Program Office materials for specific tasks in the various workstreams comprising the HTA Transportation Reform work plan. (0.5)
Outside PR	10	Leon, Daniel	7/26/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 07/26/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	7/26/2021	0.5	\$308.75	\$154.38	Participate on telephone call with C. Gonzalez (ACG) C. Ishak (ACG) to discuss next steps related to the milestone of standing up the program office as part of the Transportation Reform Implementation engagement for Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	7/26/2021	1	\$308.75	\$308.75	Continue developing additional Program Office materials for specific tasks in the various workstreams comprising the HTA Transportation Reform work plan. (1)
Outside PR	10	Leon, Daniel	7/27/2021	2	\$308.75	\$617.50	Assess Puerto Rico Highways and Transportation Authority Transportation Asset Management Plan. (2)
Outside PR	10	Leon, Daniel	7/27/2021	0.5	\$308.75	\$154.38	Develop contact list for each workstream and government agency involved with the HTA Transportation Reform work plan. (0.5)
Outside PR	10	Leon, Daniel	7/27/2021	2	\$308.75	\$617.50	Develop additional Program Office materials for specific tasks in the various workstreams comprising the HTA Transportation Reform work plan. (2)
Outside PR	10	Leon, Daniel	7/27/2021	0.4	\$308.75	\$123.50	Continue to develop additional Program Office materials for specific tasks in the various workstreams comprising the HTA Transportation Reform work plan. (0.4)
Outside PR	10	Leon, Daniel	7/27/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to review and revise presentation for planned 7/28/2021 meeting with representatives of AAFAF, PRITA, and FOMB, to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	7/27/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to review and revise presentation for planned 7/29/2021 meeting with representatives of AAFAF, PRITA, and FOMB to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (0.6)
Outside PR	10	Leon, Daniel	7/28/2021	2	\$308.75	\$617.50	Continue to add to Program Office materials for HTA Transportation Reform initiative including Management Capacity and Capability templates and other artifacts useful to the ACG team in preparing for interviews. (2)
Outside PR	10	Leon, Daniel	7/28/2021	0.5	\$308.75	\$154.38	Provide materials to ACG HTA Transportation Reform team to utilize during call with representatives of EY, FOMB and G. Loran (AAFAF). (0.5)
Outside PR	10	Leon, Daniel	7/28/2021	1	\$308.75	\$308.75	Participate in virtual meeting with representatives of Ankura to discuss 07/28/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	7/28/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss timing and deliverables of tasks within the current work plan as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	7/28/2021	1.7	\$308.75	\$524.88	Participate on telephone call with C. Gonzalez (ACG) and C. Ishak (ACG) to review the current HTA Transportation Reform work plan, prepare a list of questions, reconcile documentation received and outline next steps as it pertains to the Transformation Reform Implementation engagement for the Government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	7/29/2021	0.9	\$308.75	\$277.88	Integrate additional information from FOMB FY21 Fiscal year plan into the HTA Transportation Reform work plan for G. Loran (AAFAF). (0.9)
Outside PR	10	Leon, Daniel	7/29/2021	1.8	\$308.75	\$555.75	Continue to realign HTA Transportation Reform work plan with modifications to workstreams based on additional information from HTA and DTOP. (1.8)
Outside PR	10	Leon, Daniel	7/29/2021	1.2	\$308.75	\$370.50	Realign HTA Transportation Reform work plan with modifications to workstreams based on additional information from HTA and DTOP. (1.2)
Outside PR	10	Leon, Daniel	7/29/2021	0.5	\$308.75	\$154.38	Participate in meeting with G. Loran (AAFAF), V. Hart (ACG), C. Ishak (ACG) and C. Gonzalez (ACG) to discuss how to move forward with communication and data request with DTOP, HTA and PRITA as part of the Transportation Reform. (0.5)
Outside PR	10	Leon, Daniel	7/29/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 07/29/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	7/29/2021	0.8	\$308.75	\$247.00	Participate in virtual meeting with representatives of Ankura to discuss the agenda and topics that will be reviewed during the 7/30/2021 meeting with representatives of EY and the FOMB as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	7/29/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss the restructuring of milestones and tasks within the current work plan as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	7/29/2021	0.8	\$308.75	\$247.00	Participate in virtual meeting with representatives of Ankura, PRITA and the FOMB to review the PRITA United States Department of Transportation Grantee application status as requested by R. Ramos (FOMB). (0.8)
Outside PR	10	Leon, Daniel	7/29/2021	0.2	\$308.75	\$61.75	Participate on telephone call with C. Ishak (ACG) and C. Gonzalez (ACG) to discuss the new breakdown of the work plan for the Transportation Reform.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	McAfee, Maggie	7/16/2021	2	\$195.00	\$390.00	Prepare expenses for June 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	7/19/2021	1	\$195.00	\$195.00	Prepare expenses for June 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	7/20/2021	1.5	\$195.00	\$292.50	Continue to prepare expenses for June 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	7/20/2021	1	\$195.00	\$195.00	Prepare expenses for June 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	7/21/2021	1.8	\$195.00	\$351.00	Continue to prepare expenses for June 2021 fee statement. (1.8)
Outside PR	10	McAfee, Maggie	7/21/2021	1.2	\$195.00	\$234.00	Prepare expenses for June 2021 fee statement. (1.2)
Outside PR	10	McAfee, Maggie	7/22/2021	1	\$195.00	\$195.00	Prepare expenses for June 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	7/24/2021	0.5	\$195.00	\$97.50	Continue to prepare project invoice for June 2021. (0.5)
Outside PR	10	McAfee, Maggie	7/24/2021	2	\$195.00	\$390.00	Continue to prepare project invoice for June 2021. (2)
Outside PR	10	McAfee, Maggie	7/24/2021	1.5	\$195.00	\$292.50	Prepare project invoice for June 2021. (1.5)
Outside PR	10	McAfee, Maggie	7/25/2021	1.3	\$195.00	\$253.50	Continue to prepare project invoice for June 2021. (1.3)
Outside PR	10	McAfee, Maggie	7/25/2021	1.7	\$195.00	\$331.50	Prepare project invoice for June 2021. (1.7)
Outside PR	10	McAfee, Maggie	7/25/2021	2	\$195.00	\$390.00	Prepare project invoice for June 2021. (2)
Outside PR	10	McAfee, Maggie	7/26/2021	1.2	\$195.00	\$234.00	Finalize project invoice for June 2021. (1.2)
Outside PR	10	McAfee, Maggie	7/26/2021	1.8	\$195.00	\$351.00	Review and revise project invoice for June 2021. (1.8)
Outside PR	10	McAfee, Maggie	7/27/2021	0.5	\$195.00	\$97.50	Finalize project invoice for June 2021. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	7/29/2021	0.8	\$617.50	\$494.00	Participate in virtual meeting with representatives of Ankura to discuss the agenda and topics that will be reviewed during the 7/30/2021 meeting with representatives of EY and the FOMB as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	7/30/2021	0.6	\$617.50	\$370.50	Participate on telephone call with representatives of ACG, EY, and FOMB to discuss consultant workstream project scope as part of the Transportation Reform Implementation engagement for the government of Puerto Rico to ensure clarity of roles and mitigate duplication of effort. (0.6)
Outside PR	10	Tabor, Ryan	7/15/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with C. Butler (ACG), C. Gonzalez (ACG), G. Loran (AAFAF), M. Acevedo (AAFAF), E. Gonzalez (HTA) and M. Garcia (HTA) to discuss findings obtained from HTA Functional Areas Analysis Report and acquire feedback from representatives of HTA management. (0.9)
Outside PR	10	Tabor, Ryan	7/15/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with K. Miller (ACG), V. Hart (ACG) and C. Butler (ACG) to review work in progress for Transportation Reform and for Federal funds administrative project. (0.8)
Outside PR	10	Tabor, Ryan	7/15/2021	0.4	\$522.50	\$209.00	Participate on telephone call with C. Butler (ACG) and C. Gonzalez (ACG) to prepare talking points for the planned 7/15/2021 meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), E. Gonzalez (HTA), and M. Garcia (HTA) regarding findings from the 6/8/2021 to 6/10/2021 HTA interviews conducted at HTA in support of the overall Transportation Reform initiative. (0.4)
Outside PR	10	Tabor, Ryan	7/15/2021	0.2	\$522.50	\$104.50	Participate on telephone call with G. Loran (AAFAF) to discuss approach for the planned 7/15/2021 meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), E. Gonzalez (HTA), and M. Garcia (HTA) regarding findings from the 6/8/2021 to 6/10/2021 HTA interviews conducted at HTA in support of the overall Transportation Reform initiative. (0.2)
Outside PR	10	Tabor, Ryan	7/15/2021	0.6	\$522.50	\$313.50	Revise two-week HTA Transportation Reform work plan based on feedback provided by E. Gonzalez (HTA) and G. Loran (AAFAF) during 7/15/2021 HTA Functional Area Analysis review meeting. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Tabor, Ryan	7/26/2021	0.4	\$522.50	\$209.00	Develop presentation outline to prepare for planned 7/28/2021 meeting with representatives of AAFAF, PRITA, and FOMB, to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (0.4)
Outside PR	10	Tabor, Ryan	7/26/2021	0.4	\$522.50	\$209.00	Participate on telephone call with V. Hart (ACG) regarding next steps for HTA Transportation Reform work plan development. (0.4)
Outside PR	10	Tabor, Ryan	7/26/2021	0.4	\$522.50	\$209.00	Review Integrated Transportation Authority Grantee Status Working Document provided by G. Loran (AAFAF) to understand activities underway to achieve United States Department of Transportation Grantee Status. (0.4)
Outside PR	10	Tabor, Ryan	7/27/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to review and revise presentation for planned 7/28/2021 meeting with representatives of AAFAF, PRITA, and FOMB, to discuss the plan for PRITA to achieve United States Department of Transportation Grantee Status. (0.5)
Outside PR	10	Tabor, Ryan	7/27/2021	0.7	\$522.50	\$365.75	Review Transportation Reform project plan and develop recommendations for plan sequencing and optimization. (0.7)
Outside PR	10	Tabor, Ryan	7/28/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss timing and deliverables of tasks within the current work plan as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Tabor, Ryan	7/29/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss the restructuring of milestones and tasks within the current work plan as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Tabor, Ryan	7/30/2021	0.6	\$522.50	\$313.50	Participate on telephone call with representatives of ACG, EY, and FOMB to discuss consultant workstream project scope as part of the Transportation Reform Implementation engagement for the government of Puerto Rico to ensure clarity of roles and mitigate duplication of effort. (0.6)
Outside PR	10	Tabor, Ryan	7/30/2021	0.4	\$522.50	\$209.00	Participate on telephone call with V. Hart (ACG) to discuss ACG project scope and EY project scope as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)

Total Hourly Fees

217.8

\$78,643.73

**Total Fees**

**\$78,643.73**

EXHIBIT G

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
AUGUST 1, 2021 TO AUGUST 31, 2021



Ankura Consulting Group LLC  
PO Box 74007043  
Chicago, IL 60674-7043

## INVOICE

Date	Invoice Number
10/01/2021	CI-041917

Payment Terms	Due Date
Immediate	10/01/2021

FEIN NO.:	47-2435218
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Bill To:
Omar Marrero Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) Financial Oversight & Management Board for PR PROMESA Title III San Juan, PR 00901 United States of America

Project Information:
Project Name: DV-B00549.02 Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) / Restructuring Services Title III
Project Number: DV-B00549.02
PO Number:

Professional Services rendered, see attached.
---

<b>Net Amount:</b>	<b>63,987.54</b>
<b>Tax:</b>	
<b>Total Invoice Amount:</b>	<b>USD 63,987.54</b>

For any questions regarding billing, wire or ACH payments, please contact accounting@ankura.com.

Remittance Information:	
<b>Electronic Payment Info</b>	
<u>Wire Instructions</u>	<u>ACH Instructions</u>
Account Name: Ankura Consulting Group LLC	Account Name: Ankura Consulting Group LLC
Account Number: 226005697768	Account Number: 226005697768
Bank of America	Bank of America
222 Broadway	1455 Market Street
New York, NY 10038	San Francisco, CA 94109
United States	United States
ABA# 026009593	ABA# 054001204
SWIFT: BOFAUS3N	SWIFT: BOFAUS3N
<i>Please include the invoice number and/or Ankura Project Code to your remittance to ensure prompt application of funds.</i>	





INVOICE

Phone: 1.888.867.0309 • www.datasite.com

Ankura Consulting Group, LLC  
485 Lexington Avenue, 10th Floor  
New York NY 10017  
Attn: Fernando Batlle

Invoice #: 2613333  
Invoice Date: 26-Aug-2021  
Datasite Order #: 031-a270h000004TINKAA4  
Cust Order #:  
Date Received:  
Salesperson: Keefe, Kelly-Leigh

Terms: Per the Agreement between customer and Datasite

AAFAF  
Effective 24-Dec-2020  
Initial Term 12 Months  
Invoice for services 25-Jul-2021 - 24-Aug-2021

<u>QTY</u>	<u>DESCRIPTION</u>	<u>UNIT PRICE</u>	<u>TOTAL</u>
100	Gigabytes in Warehousing	\$580.00	\$58,000.00
2.0853	Gigabytes in Warehousing	\$370.00	\$771.56

Subtotal: \$58,771.56  
Messenger and Freight: \$.00  
Postage and Handling: \$.00  
Tax: \$5,215.98  
Total Invoice USD: \$63,987.54

Remit Check Payment to:  
Datasite LLC  
P. O. Box 74007252  
Chicago, IL 60674-7252

PLEASE PAY FROM THIS INVOICE  
(1.5% SERVICE CHARGE PER MONTH ADDED TO PAST  
DUE ACCOUNTS)

Remit ACH/Fed Wire Payment to:  
Datasite LLC  
Account #: 4451043298  
Bank of America  
100 West 33rd Street  
New York, NY 10001  
ACH Routing: 111000012  
Wire ABA Routing: 026009593  
SWIFT CODE: BOFAUS3N  
Please reference Datasite invoice # on your payment.



October 2, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-FIRST MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
AUGUST 1, 2021 TO AUGUST 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-first monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2021 through August 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink that reads "Dennis Patrick Barrett". The signature is written in a cursive, flowing style.

Dennis Barrett  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO FIFTY-FIRST MONTHLY FEE STATEMENT OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2022-000026 FOR THE PERIOD AUGUST 1, 2021 THROUGH AUGUST  
31, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: August 1, 2021 through August 31, 2021

Amount of compensation sought  
as actual, reasonable and necessary: \$ 490,777.75

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's fifty-first monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-first monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$441,699.98 (90% of \$490,777.75 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of August 1, 2021 through August 31, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$12,262.30 and Ankura has written off \$3,379.92 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour;

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.



EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Non-Title III Matters</b>			
3	Fiscal Plan and Implementation	36.5	\$ 25,625.70
21	Case Management	19.4	\$ 14,019.45
25	Preparation of Fee App	64.3	\$ 18,666.70
50	Preparation of materials and for meetings with FOMB, UCC, and/or Advisors	7.4	\$ 3,817.10
56	PRIDCO Restructuring	20.0	\$ 15,613.75
200	COFINA Restructuring	5.3	\$ 3,635.10
206	AMA Restructuring	26.5	\$ 15,350.80
209	PRIFA Restructuring	2.6	\$ 1,910.10
210	PORTS Restructuring	40.4	\$ 33,905.70
213	UPR Restructuring	28.4	\$ 19,298.60
216	Non Title 3 financial & strategic analysis	59.8	\$ 47,839.00
221	NT3-General Debt Restructuring Matters	3.0	\$ 2,450.00
228	NT3_PRIFA Restructuring	2.9	\$ 2,087.00
231	NT-3 DRA Restructuring	30.7	\$ 20,506.20
237	AAFAF - NT3 PRASA Refunding	56.0	\$ 40,207.30
240	NT3_PRIDCO Feasibility Studies	205.6	\$ 148,137.75
242	NT3_EDB Restructuring	22.0	\$ 17,707.50
<b>Total - Hourly Fees</b>		<b>630.8</b>	<b>\$ 430,777.75</b>
Total - Municipal Advisor Hourly Fees		115.3	\$ 104,291.10
Municipal Advisory Fee			\$ 60,000.00
<b>Total - Municipal Advisor Fees</b>		<b>115.3</b>	<b>\$ 164,291.10</b>
Total - Non-Municipal Advisor Hourly Fees		515.5	\$ 326,486.65
<b>Total - Fees</b>		<b>630.8</b>	<b>\$ 490,777.75</b>

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	44.9	\$ 43,104.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	103.5	\$ 74,002.50
Tabor, Ryan	Senior Managing Director	\$ 522.50	0.9	\$ 470.25
Barrett, Dennis	Senior Managing Director	\$ 960.00	43.7	\$ 41,952.00
Unell, Robert	Managing Director	\$ 940.00	0.4	\$ 376.00
Morrison, Jonathan	Managing Director	\$ 890.00	48.9	\$ 43,521.00
Kratzman, E.A.	Managing Director	\$ 855.00	147.3	\$ 125,941.50
Squiers, Jay	Managing Director	\$ 825.00	2.5	\$ 2,062.50
Feldman, Robert	Senior Director	\$ 660.00	57.3	\$ 37,818.00
Gonzalez, Carlos A.	Director	\$ 332.50	54.6	\$ 18,154.50
Giese, Michael	Associate	\$ 413.00	77.2	\$ 31,883.60
Nath, Natasha	Associate	\$ 413.00	5.3	\$ 2,188.90
Parker, Christine	Associate	\$ 210.00	44.3	\$ 9,303.00
Total - Hourly Fees			630.8	\$ 430,777.75
Municipal Advisory Fee				\$ 60,000.00
<b>Total - Fees</b>			<b>630.8</b>	<b>\$ 490,777.75</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	213	Giese, Michael	8/1/2021	0.40	\$ 413.00	\$ 165.20	Update the UPR debt restructuring presentation for comments received from R. Feldman (ACG).
Outside PR	216	Giese, Michael	8/1/2021	0.30	\$ 413.00	\$ 123.90	Update the Barclays investor presentation to incorporate comments received from F. Batlle (ACG).
PR	MA - 237	Battle, Juan Carlos	8/1/2021	0.90	\$ 715.00	\$ 643.50	Review and revise responses to questions received from representatives from Mackay Shields to inform discussion at investor meetings in connection with the PRASA 2012 bonds refunding.
Outside PR	213	Giese, Michael	8/2/2021	0.40	\$ 413.00	\$ 165.20	Participate on a call with R. Feldman (ACG) to discuss updates to the UPR debt restructuring presentation.
Outside PR	213	Feldman, Robert	8/2/2021	0.40	\$ 660.00	\$ 264.00	Participate on a call with M. Giese (ACG) to discuss updates to the UPR debt restructuring presentation.
Outside PR	213	Giese, Michael	8/2/2021	0.70	\$ 413.00	\$ 289.10	Participate on a call with R. Feldman (ACG) to discuss open items related to the UPR debt restructuring presentation.
Outside PR	213	Feldman, Robert	8/2/2021	0.70	\$ 660.00	\$ 462.00	Participate on a call with M. Giese (ACG) to discuss open items related to the UPR debt restructuring presentation.
PR	240	Gonzalez, Carlos A.	8/2/2021	0.40	\$ 332.50	\$ 133.00	Participate on call with E.A. Kratzman (ACG), J. Batlle (ACG) and J. Morrison (ACG) to discuss the Task B - capital expenditure reserve fund study required under the PRIDCO Fiscal Plan.
PR	240	Battle, Juan Carlos	8/2/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with E.A. Kratzman (ACG), C. González (ACG) and J. Morrison (ACG) to discuss the Task B - capital expenditure reserve fund study required under the PRIDCO Fiscal Plan.
Outside PR	240	Morrison, Jonathan	8/2/2021	0.40	\$ 890.00	\$ 356.00	Participate on call with E.A. Kratzman (ACG), C. González (ACG) and J. Batlle (ACG) to discuss the Task B - capital expenditure reserve fund study required under the PRIDCO Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/2/2021	0.40	\$ 855.00	\$ 342.00	Participate on call with J. Batlle (ACG), C. González (ACG) and J. Morrison (ACG) to discuss the Task B - capital expenditure reserve fund study required under the PRIDCO Fiscal Plan.
Outside PR	21	Giese, Michael	8/2/2021	0.40	\$ 413.00	\$ 165.20	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	8/2/2021	0.40	\$ 660.00	\$ 264.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	8/2/2021	0.40	\$ 715.00	\$ 286.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	8/2/2021	0.40	\$ 960.00	\$ 384.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	8/2/2021	0.40	\$ 890.00	\$ 356.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Fernando	8/2/2021	0.40	\$ 960.00	\$ 384.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	213	Barrett, Dennis	8/2/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from AAFAP and Ankura to discuss MOE calculations for UPR.
PR	213	Battle, Fernando	8/2/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from AAFAP and Ankura to discuss MOE calculations for UPR.
PR	206	Battle, Fernando	8/2/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with D. Barrett (ACG) to discuss the Metropolitan Bus Authority financial information received.
Outside PR	206	Barrett, Dennis	8/2/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with F. Batlle (ACG) to discuss the Metropolitan Bus Authority financial information received.
Outside PR	25	Parker, Christine	8/2/2021	1.00	\$ 210.00	\$ 210.00	Update Exhibit C with time entries submitted for the period 7/25/21 - 7/31/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	25	Parker, Christine	8/2/2021	1.20	\$ 210.00	\$ 252.00	Review Exhibit C time descriptions submitted for the period 7/25/21 - 7/31/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	56	Morrison, Jonathan	8/2/2021	0.10	\$ 890.00	\$ 89.00	Correspond with J. Batlle (ACG) regarding PRIDCO cash balances.
Outside PR	216	Feldman, Robert	8/2/2021	0.80	\$ 660.00	\$ 528.00	Modify the UPR lost revenue calculation to remove non-operational revenues as part of the lost revenue analysis requested by representatives from AAFAP.
Outside PR	206	Giese, Michael	8/2/2021	0.60	\$ 413.00	\$ 247.80	Prepare Metropolitan Bus Authority historical financials from supporting documents received from F. Batlle (ACG).
Outside PR	206	Barrett, Dennis	8/2/2021	0.30	\$ 960.00	\$ 288.00	Review Metropolitan Bus Authority financial information provided for basis to prepare offer for creditors.
Outside PR	206	Giese, Michael	8/2/2021	0.90	\$ 413.00	\$ 371.70	Continue to prepare Metropolitan Bus Authority historical financials from supporting documents received from F. Batlle (ACG).
Outside PR	206	Giese, Michael	8/2/2021	1.30	\$ 413.00	\$ 536.90	Prepare the summarized Metropolitan Bus Authority historical income statement and balance sheet.
Outside PR	213	Giese, Michael	8/2/2021	0.40	\$ 413.00	\$ 165.20	Revise the UPR debt restructuring presentation based on information obtained from Fiscal Plan documents.
Outside PR	213	Giese, Michael	8/2/2021	0.60	\$ 413.00	\$ 247.80	Compare the UPR Government Fiscal Plan document to the Government model.
Outside PR	213	Barrett, Dennis	8/2/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with A. Toro (BH) regarding MOE requirements for UPR.
Outside PR	213	Feldman, Robert	8/2/2021	0.50	\$ 660.00	\$ 330.00	Review and provide comments to M. Giese (ACG) regarding the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	213	Giese, Michael	8/2/2021	0.70	\$ 413.00	\$ 289.10	Verify the UPR pension assumptions in the Government and Certified Fiscal Plan documents.
Outside PR	213	Feldman, Robert	8/2/2021	0.70	\$ 660.00	\$ 462.00	Prepare key restructuring considerations as part of the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	213	Feldman, Robert	8/2/2021	0.80	\$ 660.00	\$ 528.00	Prepare analysis showing illustrative restructuring scenarios as part of the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	213	Feldman, Robert	8/2/2021	0.90	\$ 660.00	\$ 594.00	Prepare list of outstanding questions regarding pensions, cash position and COVID-19 federal funding for A. Toro (BH).
Outside PR	213	Feldman, Robert	8/2/2021	1.00	\$ 660.00	\$ 660.00	Prepare comparison of the Certified Fiscal Plan and the UPR management Fiscal Plan as part of the UPR debt restructuring and Fiscal Plan analysis.
Outside PR	213	Feldman, Robert	8/2/2021	1.20	\$ 660.00	\$ 792.00	Prepare comparison of the Oversight Board and UPR management position regarding pensions as part of the UPR debt restructuring and Fiscal Plan analysis.
PR	216	Battle, Fernando	8/2/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with O. Marrero (AAFAF) to discuss parameters of tax credit proposal.
PR	216	Battle, Fernando	8/2/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with B. Meyers (Ducera) to discuss status of the tax credit proposal.
PR	216	Battle, Fernando	8/2/2021	1.50	\$ 960.00	\$ 1,440.00	Review the Ducera tax credit proposal materials and prepare outline of points for discussion with representatives from AAFAP in preparation for meeting with Bonistas.
Outside PR	216	Barrett, Dennis	8/2/2021	0.50	\$ 960.00	\$ 480.00	Review the Bonistas tax credit proposal and prepare issues list in advance of meeting with AAFAP, Bonistas and their advisors.
PR	240	Gonzalez, Carlos A.	8/2/2021	1.60	\$ 332.50	\$ 532.00	Update the Excel tracker to incorporate input of property inspection details for the PRIDCO property list.
Outside PR	240	Kratzman, E.A.	8/2/2021	1.50	\$ 855.00	\$ 1,282.50	Review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/2/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/2/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/2/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	MA - 210	Morrison, Jonathan	8/2/2021	0.20	\$ 890.00	\$ 178.00	Participate in discussion with M. Yassin (OMM) regarding PRPA financial liabilities and potential strategies related thereto.
PR	MA - 237	Battle, Juan Carlos	8/2/2021	0.80	\$ 715.00	\$ 572.00	Review and revise responses to question received from representatives from Lord Abbett to inform discussion at investor meetings in connection with the refunding of PRASA 2012 bonds.
PR	MA - 237	Battle, Juan Carlos	8/2/2021	1.10	\$ 715.00	\$ 786.50	Review and revise responses to questions received from representatives from Vanguard to inform discussion at investor meetings in connection with the refunding of 2012 PRASA senior bonds.
PR	MA - 237	Battle, Juan Carlos	8/2/2021	1.80	\$ 715.00	\$ 1,287.00	Review and revise responses to questions received from representatives from Vanguard to inform discussion at investor meetings in connection with the refunding of PRASA 2012 senior bonds.
PR	MA - 237	Battle, Juan Carlos	8/2/2021	2.20	\$ 715.00	\$ 1,573.00	Review and revise responses to questions received from representatives from Franklin Templeton to inform discussion at investor meetings in connection with the refunding of PRASA 2012 senior bonds.
Outside PR	MA - 242	Morrison, Jonathan	8/2/2021	0.80	\$ 890.00	\$ 712.00	Develop the EDB liquidation analysis and potential sources of recovery for unsecured creditors.
PR	MA - 242	Battle, Juan Carlos	8/2/2021	1.50	\$ 715.00	\$ 1,072.50	Review and revise presentation regarding EDB restructuring alternatives to inform discussion with O. Marrero (AAFAF) as requested by L. Umpierre (AAFAF).
Outside PR	MA - 242	Morrison, Jonathan	8/2/2021	1.40	\$ 890.00	\$ 1,246.00	Review the EDB operating model and analysis of key assumptions included therein.
Outside PR	MA - 242	Morrison, Jonathan	8/2/2021	2.60	\$ 890.00	\$ 2,314.00	Develop materials for AAFAP related to EDB restructuring alternatives at request of L. Umpierre (AAFAF).
PR	MA - 56	Battle, Juan Carlos	8/3/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with J. Morrison (ACG) and M. Kremer (OMM) to discuss framework for the restructuring proposal to GoldenTree Asset Management in connection with PRIDCO.
Outside PR	MA - 56	Morrison, Jonathan	8/3/2021	0.40	\$ 890.00	\$ 356.00	Participate on call with J. Batlle (ACG) and M. Kremer (OMM) to discuss framework for the restructuring proposal to GoldenTree Asset Management in connection with PRIDCO.
Outside PR	213	Giese, Michael	8/3/2021	0.60	\$ 413.00	\$ 247.80	Participate on a call with A. Toro (BH) and representatives from Ankura to discuss outstanding questions related to the UPR Fiscal Plan.
Outside PR	213	Feldman, Robert	8/3/2021	0.60	\$ 660.00	\$ 396.00	Participate on a call with A. Toro (BH) and representatives from Ankura to discuss outstanding questions related to the UPR Fiscal Plan.
Outside PR	213	Barrett, Dennis	8/3/2021	0.60	\$ 960.00	\$ 576.00	Participate on a call with A. Toro (BH) and representatives from Ankura to discuss outstanding questions related to the UPR Fiscal Plan.
Outside PR	213	Feldman, Robert	8/3/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) regarding the lost revenue analysis requested by representatives from AAFAP.
Outside PR	213	Barrett, Dennis	8/3/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) regarding the lost revenue analysis requested by representatives from AAFAP.
Outside PR	MA - 242	Morrison, Jonathan	8/3/2021	0.30	\$ 890.00	\$ 267.00	Participate in discussion with J. Batlle (ACG) regarding EDB materials for AAFAP.
PR	MA - 242	Battle, Juan Carlos	8/3/2021	0.30	\$ 715.00	\$ 214.50	Participate in discussion with J. Morrison (ACG) regarding EDB materials for AAFAP.
Outside PR	MA - 56	Morrison, Jonathan	8/3/2021	0.50	\$ 890.00	\$ 445.00	Participate on call with J. Batlle (ACG) to discuss proposed terms to inform response to the Quinn Emmanuel letter in connection with the PRIDCO restructuring.
PR	MA - 56	Battle, Juan Carlos	8/3/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with J. Morrison (ACG) to discuss proposed terms to inform response to the Quinn Emmanuel letter in connection with the PRIDCO restructuring.
Outside PR	25	Parker, Christine	8/3/2021	3.30	\$ 210.00	\$ 693.00	Prepare meeting reconciliations for the period 7/1/21 - 7/10/21 for inclusion in the July 2021 monthly fee statement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Parker, Christine	8/3/2021	3.50	\$ 210.00	\$ 735.00	Prepare meeting reconciliations for the period 7/11/21 - 7/17/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	213	Giese, Michael	8/3/2021	0.10	\$ 413.00	\$ 41.30	Incorporate changes to the UPR presentation based on discussion with A. Toro (BH).
Outside PR	213	Feldman, Robert	8/3/2021	0.50	\$ 660.00	\$ 330.00	Prepare list of diligence questions for A. Toro (BH) in response to the revised UPR lost revenue estimate as part of the lost revenue analysis requested by representatives from AAFAP.
PR	213	Battle, Fernando	8/3/2021	0.30	\$ 960.00	\$ 288.00	Review correspondence related to UPR maintenance of effort requirement.
Outside PR	213	Feldman, Robert	8/3/2021	0.60	\$ 660.00	\$ 396.00	Prepare summary of UPR revenues from 2016 - 2020 as part of the lost revenue analysis requested by representatives from AAFAP.
Outside PR	216	Giese, Michael	8/3/2021	0.30	\$ 413.00	\$ 123.90	Update the lost revenues packet for R. Tabor (ACG) with the latest tourism agency lost revenue calculations.
PR	216	Battle, Fernando	8/3/2021	0.20	\$ 960.00	\$ 192.00	Review newspaper column to validate numbers used as requested by I. Caraballo (AAFAF).
PR	216	Battle, Fernando	8/3/2021	0.20	\$ 960.00	\$ 192.00	Review note prepared by ABC Consulting related to the impact of government decisions on economic growth and debt sustainability as requested by AAFAP.
PR	216	Battle, Fernando	8/3/2021	0.20	\$ 960.00	\$ 192.00	Review and edit the policy memorandum related to the Bonistas tax credit proposal.
PR	216	Battle, Juan Carlos	8/3/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with J. Santiago (Ad Astra) to discuss status of cash balances at entities that received employees from PREPA.
PR	216	Battle, Fernando	8/3/2021	0.30	\$ 960.00	\$ 288.00	Review and provide comments to AAFAP status report prepared by L. Marini (MPM) for the August Omnibus hearing.
PR	216	Battle, Fernando	8/3/2021	1.50	\$ 960.00	\$ 1,440.00	Participate in review of intern presentations requested by AAFAP.
Outside PR	216	Barrett, Dennis	8/3/2021	1.90	\$ 960.00	\$ 1,824.00	Diligence MOE requirements and budget information for MOE calculations.
Outside PR	240	Kratzman, E.A.	8/3/2021	0.20	\$ 855.00	\$ 171.00	Participate on call with M. Thomas (YARDI) and B. Marshall (YARDI) regarding status of the YARDI proposal for PRIDCO.
Outside PR	240	Kratzman, E.A.	8/3/2021	2.00	\$ 855.00	\$ 1,710.00	Review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/3/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/3/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/3/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/3/2021	0.50	\$ 855.00	\$ 427.50	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
PR	MA - 209	Battle, Juan Carlos	8/3/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with A. Mackeen (VR Capital) to discuss status of settlements for remaining PRIFA-Ports bonds.
Outside PR	MA - 210	Morrison, Jonathan	8/3/2021	0.70	\$ 890.00	\$ 623.00	Analyze the PRPA commercial loans and credits granted liabilities to inform communications with PRPA management regarding same.
Outside PR	MA - 210	Morrison, Jonathan	8/3/2021	1.00	\$ 890.00	\$ 890.00	Further develop the PRPA presentation based on comments received from M. Yassin (OMM).
PR	MA - 237	Battle, Juan Carlos	8/3/2021	0.60	\$ 715.00	\$ 429.00	Prepare responses for questions received from potential investors on the proposed PRASA refunding related to American Rescue Plan Act funds for PRASA.
PR	MA - 237	Battle, Juan Carlos	8/3/2021	0.70	\$ 715.00	\$ 500.50	Review and revise responses to questions received from representatives from Franklin Templeton to inform discussion at investor meetings in connection with the refunding of PRASA 2012 senior bonds.
PR	MA - 237	Battle, Juan Carlos	8/3/2021	1.20	\$ 715.00	\$ 858.00	Review and revise responses to questions received from representatives from T Rowe Price to inform discussion at investor meetings in connection with the refunding of PRASA 2012 senior bonds.
PR	MA - 237	Battle, Juan Carlos	8/3/2021	1.40	\$ 715.00	\$ 1,001.00	Review and revise final version of all responses to questions received from representatives from Franklin Templeton, Vanguard, Lord Abbett, Mackay Shields, Goldman Sachs and Invesco in connection with the proposed PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	8/3/2021	2.20	\$ 715.00	\$ 1,573.00	Review and revise responses to questions received from representatives from Mackay Shields, Invesco and Lord Abbett to inform discussion at investor meetings in connection with the refunding of PRASA 2012 senior bonds.
Outside PR	MA - 242	Morrison, Jonathan	8/3/2021	0.40	\$ 890.00	\$ 356.00	Participate in discussion with J. Santiago (EDB consultant) regarding the EDB operating model and key assumptions included therein.
Outside PR	MA - 242	Morrison, Jonathan	8/3/2021	0.50	\$ 890.00	\$ 445.00	Further develop materials for AAFAP related to EDB restructuring alternatives based on comments received from J. Battle (ACG).
Outside PR	MA - 242	Morrison, Jonathan	8/3/2021	0.80	\$ 890.00	\$ 712.00	Further develop the EDB liquidation analysis based on comments received from J. Battle (ACG).
PR	MA - 242	Battle, Juan Carlos	8/3/2021	1.10	\$ 715.00	\$ 786.50	Review and revise presentation regarding EDB restructuring alternatives to inform discussion with O. Marrero (AAFAF) as requested by L. Umpierre (AAFAF).
Outside PR	MA - 242	Morrison, Jonathan	8/3/2021	1.40	\$ 890.00	\$ 1,246.00	Develop materials for AAFAP related to EDB restructuring alternatives at request of L. Umpierre (AAFAF).
Outside PR	MA - 242	Morrison, Jonathan	8/3/2021	1.80	\$ 890.00	\$ 1,602.00	Review the EDB operating model and analysis of key assumptions included therein.
PR	MA - 56	Battle, Juan Carlos	8/3/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with A. Guerra (AAFAF) to discuss memorandum for the AAFAP Board of Directors in connection with CCE - PRIDCO loan refinancing.
Outside PR	MA - 56	Morrison, Jonathan	8/3/2021	1.70	\$ 890.00	\$ 1,513.00	Analyze PRIDCO cash available for debt service and potential key terms of restructuring with debtholders.
PR	MA - 56	Battle, Juan Carlos	8/4/2021	0.50	\$ 715.00	\$ 357.50	Participate in meeting with C. Saavedra (AAFAF), A. Guerra (AAFAF), M. Kremer (OMM) and J. Morrison (ACG) to discuss response to letter received from Quinn Emmanuel in connection with the PRIDCO Title VI restructuring.
Outside PR	MA - 56	Morrison, Jonathan	8/4/2021	0.50	\$ 890.00	\$ 445.00	Participate in meeting with C. Saavedra (AAFAF), A. Guerra (AAFAF), M. Kremer (OMM) and J. Battle (ACG) to discuss response to letter received from Quinn Emmanuel in connection with the PRIDCO Title VI restructuring.
PR	216	Barrett, Dennis	8/4/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura and Ernst & Young to discuss the MOE analysis and assumptions.
PR	216	Battle, Fernando	8/4/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura and Ernst & Young to discuss the MOE analysis and assumptions.
PR	216	Barrett, Dennis	8/4/2021	1.80	\$ 960.00	\$ 1,728.00	Participate in meeting with B. Meyers (Ducera) and representatives from Bonistas, AAFAP and Ankura to discuss the Bonistas tax credit proposal framework.
PR	216	Battle, Fernando	8/4/2021	1.80	\$ 960.00	\$ 1,728.00	Participate in meeting with B. Meyers (Ducera) and representatives from Bonistas, AAFAP and Ankura to discuss the Bonistas tax credit proposal framework.
Outside PR	213	Giese, Michael	8/4/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) regarding the UPR lost revenue analysis.
Outside PR	213	Feldman, Robert	8/4/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) regarding the UPR lost revenue analysis.
PR	242	Battle, Juan Carlos	8/4/2021	0.50	\$ 715.00	\$ 357.50	Participate in discussion with J. Morrison (ACG) regarding open items for the EDB restructuring and materials for AAFAP.
Outside PR	242	Morrison, Jonathan	8/4/2021	0.50	\$ 890.00	\$ 445.00	Participate in discussion with J. Battle (ACG) regarding open items for the EDB restructuring and materials for AAFAP.
PR	56	Battle, Juan Carlos	8/4/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with C. Gonzalez (ACG), E.A. Kratzman (ACG) and J. Morrison (ACG) regarding the capital expenditure study for PRIDCO.
PR	56	Gonzalez, Carlos A.	8/4/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with J. Battle (ACG), E.A. Kratzman (ACG) and J. Morrison (ACG) regarding the capital expenditure study for PRIDCO.
Outside PR	56	Morrison, Jonathan	8/4/2021	0.50	\$ 890.00	\$ 445.00	Participate on call with J. Battle (ACG), E.A. Kratzman (ACG) and C. Gonzalez (ACG) regarding the capital expenditure study for PRIDCO.
Outside PR	56	Kratzman, E.A.	8/4/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with J. Battle (ACG), J. Morrison (ACG) and C. Gonzalez (ACG) regarding the capital expenditure study for PRIDCO.
PR	3	Battle, Fernando	8/4/2021	0.30	\$ 960.00	\$ 288.00	Review impact of Congressional bill for incremental Medicaid funding for Puerto Rico on Fiscal Plan surplus.
Outside PR	25	Giese, Michael	8/4/2021	2.00	\$ 413.00	\$ 826.00	Continue to prepare the July 2021 Title III and Non-Title time detail.
Outside PR	25	Giese, Michael	8/4/2021	2.20	\$ 413.00	\$ 908.60	Prepare and revise the July 2021 Title III and Non-Title time detail.
Outside PR	25	Parker, Christine	8/4/2021	2.40	\$ 210.00	\$ 504.00	Prepare meeting reconciliations for the period 7/18/21 - 7/24/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	25	Parker, Christine	8/4/2021	2.60	\$ 210.00	\$ 546.00	Prepare meeting reconciliations for the period 7/25/21 - 7/31/21 for inclusion in the July 2021 monthly fee statement.
Outside PR	25	Parker, Christine	8/4/2021	0.80	\$ 210.00	\$ 168.00	Review Exhibits A, B and C of the July 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	25	Giese, Michael	8/4/2021	3.00	\$ 413.00	\$ 1,239.00	Prepare July 2021 Title III and Non-Title time detail.
Outside PR	56	Morrison, Jonathan	8/4/2021	0.40	\$ 890.00	\$ 356.00	Develop report outline for the PRIDCO capital expenditure study and communicate with team regarding the same.
Outside PR	56	Morrison, Jonathan	8/4/2021	0.50	\$ 890.00	\$ 445.00	Examine the PRIDCO capital expenditure study and requirements to complete related analysis.
Outside PR	213	Giese, Michael	8/4/2021	0.60	\$ 413.00	\$ 247.80	Prepare the UPR lost revenues projection based on updated calculation information received from A. Toro (BH).
PR	216	Barrett, Dennis	8/4/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with E. Heath (EY) regarding FOMB MOE analysis.
PR	216	Barrett, Dennis	8/4/2021	0.30	\$ 960.00	\$ 288.00	Participate in discussion with M. Gonzalez (AAFAF) regarding MOE analysis and findings.
PR	216	Barrett, Dennis	8/4/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with the federal funds team regarding the MOE analysis and outcomes.
PR	216	Battle, Fernando	8/4/2021	1.00	\$ 960.00	\$ 960.00	Participate in review of intern presentations requested by AAFAP.
PR	216	Barrett, Dennis	8/4/2021	2.50	\$ 960.00	\$ 2,400.00	Continue working on MOE analysis.
PR	240	Gonzalez, Carlos A.	8/4/2021	1.50	\$ 332.50	\$ 498.75	Update the Excel tracker to incorporate property inspection details for the PRIDCO property list.
Outside PR	240	Kratzman, E.A.	8/4/2021	2.00	\$ 855.00	\$ 1,710.00	Review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/4/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/4/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/4/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
PR	MA - 237	Battle, Juan Carlos	8/4/2021	0.50	\$ 715.00	\$ 357.50	Review and revise updated responses to questions received from Goldman Sachs Asset Management in connection with the refunding of PRASA 2012 senior bonds.
PR	MA - 237	Battle, Juan Carlos	8/4/2021	0.50	\$ 715.00	\$ 357.50	Review, revise and incorporate comments received from members of the PRASA refunding working group to responses to questions received from potential investors in the PRASA refunding.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	MA - 237	Battle, Juan Carlos	8/4/2021	1.10	\$ 715.00	\$ 786.50	Review, revise and incorporate comments received from representatives from DLA Piper and Nixon Peabody to responses to questions received from potential investors for the refunding of PRASA 2012 senior bonds.
PR	MA - 237	Battle, Juan Carlos	8/4/2021	1.80	\$ 715.00	\$ 1,287.00	Review, revise and incorporate comments received from representatives from Norton Rose and Barclays to responses to questions received from potential investors in the refunding of PRASA 2012 senior bonds.
PR	MA - 242	Battle, Juan Carlos	8/4/2021	0.50	\$ 715.00	\$ 357.50	Participate in meeting with L. Umierre (AAFAF) to discuss draft of presentation regarding EDB restructuring alternatives prepared for meeting with O. Marrero (AAFAF).
PR	MA - 242	Battle, Juan Carlos	8/4/2021	0.80	\$ 715.00	\$ 572.00	Review and revise presentation regarding EDB restructuring alternatives for discussion with O. Marrero (AAFAF) as requested by L. Umierre (AAFAF).
PR	MA - 242	Battle, Juan Carlos	8/4/2021	0.90	\$ 715.00	\$ 643.50	Participate in meeting with L. Umierre (AAFAF) to discuss draft of presentation regarding EDB restructuring alternatives prepared for meeting with O. Marrero (AAFAF).
PR	MA - 242	Battle, Juan Carlos	8/4/2021	0.90	\$ 715.00	\$ 643.50	Continue revising materials regarding EDB restructuring alternatives for discussion with O. Marrero (AAFAF) as requested by L. Umierre (AAFAF).
Outside PR	MA - 242	Morrison, Jonathan	8/4/2021	0.80	\$ 890.00	\$ 712.00	Further develop EDB materials for AAFAF based on comments received from J. Battle (ACG).
PR	MA - 56	Battle, Juan Carlos	8/4/2021	0.40	\$ 715.00	\$ 286.00	Prepare responses to financial comments included in the Quinn Emanuel letter regarding the PRIDCO debt restructuring.
PR	3	Battle, Fernando	8/5/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Eli Lilly, DDEC, AAFAF and DLA Piper to discuss transition of the Act 154 excise tax.
Outside PR	25	Parker, Christine	8/5/2021	2.40	\$ 210.00	\$ 504.00	Compile and review expense receipts for travel to Puerto Rico by Ankura professionals for inclusion in the July 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	206	Feldman, Robert	8/5/2021	0.60	\$ 660.00	\$ 396.00	Review and provide comments to M. Giese (ACG) regarding the Metropolitan Bus Authority income statement and balance sheet analysis as requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	8/5/2021	0.40	\$ 413.00	\$ 165.20	Update the lost revenues packet for R. Tabor (ACG) with latest UPR lost revenue calculations.
PR	216	Battle, Juan Carlos	8/5/2021	0.70	\$ 715.00	\$ 500.50	Prepare draft of letter in response to the requests for information from municipalities to the Oversight Board as requested by A. Guerra (AAFAF).
Outside PR	240	Kratzman, E.A.	8/5/2021	2.00	\$ 855.00	\$ 1,710.00	Review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/5/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/5/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/5/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
PR	MA - 237	Battle, Juan Carlos	8/5/2021	0.20	\$ 715.00	\$ 143.00	Review final responses to questions received from investors in connection with the PRASA refunding and prepare for questions assigned to Ankura.
PR	MA - 237	Battle, Juan Carlos	8/5/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with L. Alfaro (Barclays) to discuss logistics for calls with PRASA potential investors.
PR	MA - 237	Battle, Juan Carlos	8/5/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with representatives from Mackay Shields, PRASA, Barclays, Nixon Peabody, AAFAF and DLA Piper to discuss questions received in connection with the proposed PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	8/5/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with representatives from Invesco, PRASA, Barclays, Nixon Peabody, AAFAF and DLA Piper to discuss questions received in connection with the proposed PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	8/5/2021	0.50	\$ 715.00	\$ 357.50	Participate in call with representatives from Goldman Sachs Asset Management, PRASA, Barclays, Nixon Peabody, AAFAF and DLA Piper to discuss questions received in connection with the proposed PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	8/5/2021	0.60	\$ 715.00	\$ 429.00	Participate in meeting with O. Marrero (AAFAF) and A. Guerra (AAFAF) to provide update in connection with the PRASA refunding transaction.
PR	MA - 237	Battle, Juan Carlos	8/5/2021	0.90	\$ 715.00	\$ 643.50	Review final responses to questions received from investors in connection with the refunding of PRASA 2012 senior bonds.
PR	MA - 237	Battle, Juan Carlos	8/5/2021	1.70	\$ 715.00	\$ 1,215.50	Review revised numbers related to the PRASA refunding to understand impact of exchange ratios.
PR	MA - 242	Battle, Juan Carlos	8/5/2021	0.50	\$ 715.00	\$ 357.50	Participate in meeting with L. Umierre (AAFAF) to discuss materials regarding the EDB restructuring and prepare for meeting with O. Marrero (AAFAF).
PR	MA - 242	Battle, Juan Carlos	8/5/2021	0.70	\$ 715.00	\$ 500.50	Participate in meeting with L. Umierre (AAFAF), O. Marrero (AAFAF), A. Guerra (AAFAF) and J. Bayne (AAFAF) to discuss restructuring alternatives for EDB.
Outside PR	MA - 56	Morrison, Jonathan	8/6/2021	0.50	\$ 890.00	\$ 445.00	Participate on call with M. Kremer (OMM) and J. Battle (ACG) to discuss PRIDCO response to Quinn Emanuel in connection with proposal on debt restructuring.
PR	MA - 56	Battle, Juan Carlos	8/6/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with M. Kremer (OMM) and J. Morrison (ACG) to discuss PRIDCO response to Quinn Emanuel in connection with proposal on debt restructuring.
Outside PR	25	Giese, Michael	8/6/2021	0.60	\$ 413.00	\$ 247.80	Prepare the July 2021 travel expenses.
Outside PR	210	Battle, Fernando	8/6/2021	0.50	\$ 960.00	\$ 480.00	Review changes to Ports restructuring presentation prepared by representatives from O'Melveny & Myers.
Outside PR	216	Giese, Michael	8/6/2021	1.30	\$ 413.00	\$ 536.90	Prepare weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Barrett, Dennis	8/6/2021	2.30	\$ 960.00	\$ 2,208.00	Review and analyze FOMB MOE cost estimate and compare to what the Government did (DOE and UPR).
PR	240	Gonzalez, Carlos A.	8/6/2021	2.50	\$ 332.50	\$ 831.25	Work on excel inspection report tracker to input property inspection details for PRIDCO Property List in connection with Capex Reserve Study report required by Oversight Board.
PR	240	Gonzalez, Carlos A.	8/6/2021	1.50	\$ 332.50	\$ 498.75	Continue working on populating excel inspection report tracker to input property inspection details for PRIDCO Property List.
Outside PR	240	Kratzman, E.A.	8/6/2021	2.00	\$ 855.00	\$ 1,710.00	Review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/6/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/6/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	8/6/2021	2.00	\$ 855.00	\$ 1,710.00	Continue to review property inspection reports performed by PRIDCO independent contractors for preparation of Capex Reserve Fund study required by Oversight Board as part of PRIDCO's Certified Fiscal Plan.
PR	MA - 237	Battle, Juan Carlos	8/6/2021	0.50	\$ 715.00	\$ 357.50	Participate in call with representatives from T Rowe Price, PRASA, Barclays, Nixon Peabody, AAFAF and DLA Piper to discuss questions received in connection with proposed PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	8/6/2021	0.50	\$ 715.00	\$ 357.50	Participate in call with representatives from Lord Abbett, PRASA, Barclays, Nixon Peabody, AAFAF and DLA Piper to discuss questions received in connection with proposed PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	8/6/2021	0.50	\$ 715.00	\$ 357.50	Participate in call with representatives from Franklin Templeton, PRASA, Barclays, Nixon Peabody, AAFAF and DLA Piper to discuss questions received in connection with proposed PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	8/6/2021	0.50	\$ 715.00	\$ 357.50	Participate in call with representatives from Vanguard, PRASA, Barclays, Nixon Peabody, AAFAF and DLA Piper to discuss questions received in connection with proposed PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	8/6/2021	0.60	\$ 715.00	\$ 429.00	Review comments from L. Bauer (NR) to the final responses to questions from potential investors in connection with the PRASA refunding and accept or reject prior to final publication.
PR	MA - 237	Battle, Juan Carlos	8/6/2021	0.60	\$ 715.00	\$ 429.00	Review and revise supplement to Preliminary Limited Offering Memorandum to correct for changes in exchange factors.
PR	MA - 237	Battle, Juan Carlos	8/6/2021	0.60	\$ 715.00	\$ 429.00	Continue working on revision of consolidated investor questions to be published on MSRB's EMMA system.
PR	MA - 237	Battle, Juan Carlos	8/6/2021	0.80	\$ 715.00	\$ 572.00	Review comments from M. Bartok (PRASA) to the final responses to questions from potential investors in connection with the PRASA refunding and determine which comments should be incorporated prior to final publication.
PR	MA - 237	Battle, Juan Carlos	8/6/2021	1.50	\$ 715.00	\$ 1,072.50	Review and revise consolidated version of investor questions to be published on MSRB's EMMA system.
Outside PR	MA - 56	Morrison, Jonathan	8/6/2021	0.60	\$ 890.00	\$ 534.00	Review letter from AAFAF to PRIDCO revenue bondholders related to the proposed restructuring.
PR	MA - 56	Battle, Juan Carlos	8/6/2021	0.80	\$ 715.00	\$ 572.00	Review and revise draft of response letter from AAFAF to Quinn Emanuel in connection with PRIDCO restructuring.
PR	MA - 56	Battle, Juan Carlos	8/6/2021	1.30	\$ 715.00	\$ 929.50	Review and revise draft of response letter from AAFAF to Quinn Emanuel in connection with PRIDCO restructuring.
Outside PR	MA - 56	Morrison, Jonathan	8/6/2021	1.30	\$ 890.00	\$ 1,157.00	Develop PRIDCO term sheet for use in letter to PRIDCO revenue bondholders.
Outside PR	240	Kratzman, E.A.	8/7/2021	2.00	\$ 855.00	\$ 1,710.00	Prepare property inspection report spreadsheet required in connection with PRIDCO Capex Reserve Fund study prior to distribution to J. Battle (ACG), J. Morrison (ACG) and C. Gonzalez (ACG).
Outside PR	240	Kratzman, E.A.	8/7/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on property inspection report spreadsheet required in connection with PRIDCO Capex Reserve Fund study prior to distribution to J. Battle (ACG), J. Morrison (ACG) and C. Gonzalez (ACG).
Outside PR	240	Kratzman, E.A.	8/7/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on property inspection report spreadsheet required in connection with PRIDCO Capex Reserve Fund study prior to distribution to J. Battle (ACG), J. Morrison (ACG) and C. Gonzalez (ACG).
PR	MA - 210	Battle, Juan Carlos	8/7/2021	0.30	\$ 715.00	\$ 214.50	Review and revise updated version of response letter to Quinn Emanuel in connection with PRIDCO restructuring.
Outside PR	MA - 206	Giese, Michael	8/9/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority restructuring strategy and updated presentation.
Outside PR	MA - 206	Feldman, Robert	8/9/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority restructuring strategy and updated presentation.
Outside PR	MA - 206	Barrett, Dennis	8/9/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority restructuring strategy and updated presentation.
PR	MA - 206	Battle, Juan Carlos	8/9/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority restructuring strategy and updated presentation.
PR	MA - 206	Battle, Fernando	8/9/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority restructuring strategy and updated presentation.
Outside PR	206	Giese, Michael	8/9/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss the Metropolitan Bus Authority status update presentation and necessary revisions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	206	Feldman, Robert	8/9/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss the Metropolitan Bus Authority status update presentation and necessary revisions.
Outside PR	21	Tabor, Ryan	8/9/2021	0.40	\$ 522.50	\$ 209.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Giese, Michael	8/9/2021	0.90	\$ 413.00	\$ 371.70	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	8/9/2021	0.90	\$ 660.00	\$ 594.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	8/9/2021	0.90	\$ 715.00	\$ 643.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	8/9/2021	0.90	\$ 890.00	\$ 801.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	8/9/2021	0.90	\$ 960.00	\$ 864.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Fernando	8/9/2021	0.90	\$ 960.00	\$ 864.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	MA - 213	Barrett, Dennis	8/9/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss approach to UPR forbearance extension.
PR	MA - 213	Battle, Fernando	8/9/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss approach to UPR forbearance extension.
Outside PR	240	Unell, Robert	8/9/2021	0.40	\$ 940.00	\$ 376.00	Participate on call with J. Morrison (ACG), E.A. Kratzman (ACG), C. Gonzalez (ACG) and J. Battle (ACG) to discuss status and next steps for capex reserve study scope assigned to Ankura Real Estate team.
Outside PR	240	Kratzman, E.A.	8/9/2021	0.40	\$ 855.00	\$ 342.00	Participate on call with R. Unell (ACG), J. Morrison (ACG), C. Gonzalez (ACG) and J. Battle (ACG) to discuss status and next steps for capex reserve study scope assigned to Ankura Real Estate team.
Outside PR	240	Morrison, Jonathan	8/9/2021	0.40	\$ 890.00	\$ 356.00	Participate on call with R. Unell (ACG), E.A. Kratzman (ACG), C. Gonzalez (ACG) and J. Battle (ACG) to discuss status and next steps for capex reserve study scope assigned to Ankura Real Estate team.
PR	240	Gonzalez, Carlos A.	8/9/2021	0.40	\$ 332.50	\$ 133.00	Participate on call with R. Unell (ACG), E.A. Kratzman (ACG), J. Battle (ACG) and J. Morrison (ACG) to discuss status and next steps for capex reserve study scope assigned to Ankura Real Estate team.
PR	240	Battle, Juan Carlos	8/9/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with R. Unell (ACG), E.A. Kratzman (ACG), C. Gonzalez (ACG) and J. Morrison (ACG) to discuss status and next steps for capex reserve study scope assigned to Ankura Real Estate team.
Outside PR	25	Parker, Christine	8/9/2021	0.70	\$ 210.00	\$ 147.00	Compile and review additional expense receipts for travel to Puerto Rico by Ankura professionals for inclusion in the July 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	206	Feldman, Robert	8/9/2021	0.40	\$ 660.00	\$ 264.00	Review and provide comments to M. Giese (ACG) regarding the Metropolitan Bus Authority restructuring strategy and updated presentation.
Outside PR	206	Giese, Michael	8/9/2021	0.60	\$ 413.00	\$ 247.80	Prepare the Metropolitan Bus Authority status update presentation.
PR	MA - 206	Battle, Fernando	8/9/2021	0.80	\$ 960.00	\$ 768.00	Analyze Metropolitan Bus Authority financial information and review farebox recovery ratio comparisons as part of analysis for negotiation of the Metropolitan Bus Authority loan held by Oriental Bank.
PR	216	Battle, Fernando	8/9/2021	0.20	\$ 960.00	\$ 192.00	Review and distribute information to ABC Consulting related to SUT as part of the proposal for change in minimum wage.
PR	216	Battle, Juan Carlos	8/9/2021	0.90	\$ 715.00	\$ 643.50	Participate in meeting with G. Portela (JP Morgan) to discuss logistics and action plan for Auxilio Mutuo AFICA.
PR	216	Battle, Fernando	8/9/2021	1.20	\$ 960.00	\$ 1,152.00	Participate on call with representatives from Abbvie, DDEC, Hacienda and DLA Piper to discuss alternatives for replacement of Act 154.
Outside PR	216	Barrett, Dennis	8/9/2021	2.20	\$ 960.00	\$ 2,112.00	Prepare the CRRSA and American Rescue Plan Act MOE requirement presentation as requested by representatives from AAFAF.
PR	240	Gonzalez, Carlos A.	8/9/2021	1.20	\$ 332.50	\$ 399.00	Update PRIDCO Property List tracker for Trustee and Non-Trustee properties for the capital expenditure analysis property selection.
Outside PR	240	Kratzman, E.A.	8/9/2021	0.60	\$ 855.00	\$ 513.00	Participate on call with A. Carlson (JLL) to discuss property inspections for Task B and obtain recommendations for independent engineers.
Outside PR	240	Kratzman, E.A.	8/9/2021	0.50	\$ 855.00	\$ 427.50	Correspond with C. Gonzalez (ACG) and R. Unell (ACG) regarding Property List for site inspections to complete PRIDCO Capex Reserve Fund study.
Outside PR	240	Kratzman, E.A.	8/9/2021	1.50	\$ 855.00	\$ 1,282.50	Continue working on property inspection report spreadsheet required in connection with PRIDCO Capex Reserve Fund study prior to distribution to J. Battle (ACG), J. Morrison (ACG) and C. Gonzalez (ACG).
Outside PR	240	Kratzman, E.A.	8/9/2021	2.00	\$ 855.00	\$ 1,710.00	Preparation of Site Inspection process report Task B.
Outside PR	240	Kratzman, E.A.	8/9/2021	2.00	\$ 855.00	\$ 1,710.00	Preparation of Site Inspection process report Task B.
Outside PR	240	Kratzman, E.A.	8/9/2021	2.00	\$ 855.00	\$ 1,710.00	Preparation of Site Inspection process report Task B.
Outside PR	213	Barrett, Dennis	8/9/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with M. Kremer (OMM) regarding UPR forbearance extension.
PR	MA - 242	Battle, Juan Carlos	8/9/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with L. Unipierre (AAFAF) to discuss decision with regard to EDB restructuring and materials to be prepared for O. Marrero (AAFAF).
Outside PR	213	Giese, Michael	8/10/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss comments to the UPR restructuring presentation.
Outside PR	213	Feldman, Robert	8/10/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss comments to the UPR restructuring presentation.
Outside PR	213	Barrett, Dennis	8/10/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss comments to the UPR restructuring presentation.
PR	231	Battle, Juan Carlos	8/10/2021	1.00	\$ 715.00	\$ 715.00	Participate on call with representatives from Ankura, Citi, PJT Partners, Proskauer and O'Melveny & Myers to discuss resolution of credits held by DRA.
Outside PR	231	Barrett, Dennis	8/10/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, Citi, PJT Partners, Proskauer and O'Melveny & Myers to discuss resolution of credits held by DRA.
PR	231	Battle, Fernando	8/10/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, Citi, PJT Partners, Proskauer and O'Melveny & Myers to discuss resolution of credits held by DRA.
PR	3	Battle, Fernando	8/10/2021	0.70	\$ 960.00	\$ 672.00	Review and provide comments to the maintenance of efforts analysis related to Education and UPR as requested by representatives from AAFAF.
Outside PR	25	Parker, Christine	8/10/2021	2.40	\$ 210.00	\$ 504.00	Update Exhibit C with time entries submitted for the period 8/1/21 - 8/7/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	25	Giese, Michael	8/10/2021	1.90	\$ 413.00	\$ 784.70	Prepare July travel expenses.
Outside PR	213	Giese, Michael	8/10/2021	0.40	\$ 413.00	\$ 165.20	Incorporate comments from D. Barrett (ACG) UPR MOE presentation.
Outside PR	213	Giese, Michael	8/10/2021	0.70	\$ 413.00	\$ 289.10	Incorporate changes to UPR restructuring presentation based on feedback from D. Barrett (ACG).
Outside PR	213	Barrett, Dennis	8/10/2021	0.50	\$ 960.00	\$ 480.00	Review UPR update presentation in advance of discussion with R. Feldman (ACG) and M. Giese (ACG) on the same.
Outside PR	216	Feldman, Robert	8/10/2021	0.20	\$ 660.00	\$ 132.00	Aggregate the settlement summaries for the GO and PBA plan support agreement, Assured and National plan support agreement and the AMBAC and FGIC plan support agreement as requested by representatives from O'Melveny & Myers.
PR	209	Battle, Fernando	8/10/2021	0.50	\$ 960.00	\$ 480.00	Review and provide comments to presentation on PRIFA rum tax bonds settlement requested by AAFAF.
PR	231	Battle, Juan Carlos	8/10/2021	0.20	\$ 715.00	\$ 143.00	Participate in call with A. Billoch (PMA) to discuss non-Title III credits action plan and potential resolution.
Outside PR	240	Kratzman, E.A.	8/10/2021	1.20	\$ 855.00	\$ 1,026.00	Review of 8/9/21 Metrics report and reconciliation of data with Task B Site inspection report.
PR	MA - 231	Battle, Juan Carlos	8/10/2021	0.60	\$ 715.00	\$ 429.00	Review DRA credits legal and financial analysis in preparation for meeting with Oversight Board advisors to discuss action plan and potential resolution strategies.
PR	MA - 56	Battle, Juan Carlos	8/10/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Kremer (OMM) to discuss strategy to deliver and discuss proposal to PRIDCO creditors.
Outside PR	3	Giese, Michael	8/11/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss Medicaid funding.
Outside PR	3	Feldman, Robert	8/11/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss Medicaid funding.
Outside PR	3	Giese, Michael	8/11/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura and DLA Piper regarding current status of Medicaid negotiations.
Outside PR	3	Feldman, Robert	8/11/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura and DLA Piper regarding current status of Medicaid negotiations.
Outside PR	3	Barrett, Dennis	8/11/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and DLA Piper regarding current status of Medicaid negotiations.
Outside PR	3	Giese, Michael	8/11/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from Ankura, ASES, Milliman and AAFAF to discuss current state of Medicaid legislation and impact on Fiscal Plan surplus.
Outside PR	3	Feldman, Robert	8/11/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura, ASES, Milliman and AAFAF to discuss current state of Medicaid legislation and impact on Fiscal Plan surplus.
PR	3	Battle, Fernando	8/11/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, ASES, Milliman and AAFAF to discuss current state of Medicaid legislation and impact on Fiscal Plan surplus.
Outside PR	3	Barrett, Dennis	8/11/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, ASES, Milliman and AAFAF to discuss current state of Medicaid legislation and impact on Fiscal Plan surplus.
Outside PR	3	Feldman, Robert	8/11/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) regarding more pointed Medicaid assumptions received from O. Marrero (AAFAF).
Outside PR	3	Barrett, Dennis	8/11/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) regarding more pointed Medicaid assumptions received from O. Marrero (AAFAF).
Outside PR	3	Giese, Michael	8/11/2021	0.70	\$ 413.00	\$ 289.10	Review 2021 Government Fiscal and the Certified Fiscal to review Medicaid background in preparation of future workstream.
Outside PR	3	Giese, Michael	8/11/2021	0.80	\$ 413.00	\$ 330.40	Prepare presentation with Medicaid funding scenarios based on prospective Medicaid funding.
Outside PR	3	Feldman, Robert	8/11/2021	0.70	\$ 660.00	\$ 462.00	Modify the Medicaid proposal impact to surplus analysis requested by representatives from AAFAF to reflect a monthly impact for fiscal year 2022 and fiscal year 2027.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	8/11/2021	1.40	\$ 660.00	\$ 924.00	Review financial modeling in the certified fiscal plan and prepare list of key questions regarding the new funding bills in preparation for call with representatives from ASES, Millman and Ankura to discuss current state of Medicaid legislation and future spending plans.
Outside PR	3	Feldman, Robert	8/11/2021	1.50	\$ 660.00	\$ 990.00	Prepare financial modeling of the weighted federal matching percentage as part of the Medicaid proposal impact to surplus analysis requested by representatives from AAFAP.
Outside PR	3	Giese, Michael	8/11/2021	2.20	\$ 413.00	\$ 908.60	Prepare quarterly breakout of Medicaid expenses in the Certified Fiscal Plan for FY2022 requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	8/11/2021	1.80	\$ 660.00	\$ 1,188.00	Prepare financial modeling of the section 4406 funding bill, CHIP and incremental funding as part of the Medicaid proposal impact to surplus analysis requested by representatives from AAFAP.
Outside PR	25	Parker, Christine	8/11/2021	2.60	\$ 210.00	\$ 546.00	Review Exhibit C time descriptions submitted for the period 8/1/21 - 8/7/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	25	Parker, Christine	8/11/2021	3.40	\$ 210.00	\$ 714.00	Revise Exhibit C time descriptions submitted for the period 8/1/21 - 8/7/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	206	Giese, Michael	8/11/2021	0.80	\$ 413.00	\$ 330.40	Review farebox recovery information for the Metropolitan Bus Authority presentation sent by F. Batlle (ACG).
PR	216	Battle, Fernando	8/11/2021	0.10	\$ 960.00	\$ 96.00	Review the ASES letter to FOMB related to interaction between FOMB and ASES.
Outside PR	240	Kratzman, E.A.	8/11/2021	1.20	\$ 855.00	\$ 1,026.00	Review of A/R report for July 31, 2021 and reconciliation with Task B site inspection report.
Outside PR	240	Kratzman, E.A.	8/11/2021	2.00	\$ 855.00	\$ 1,710.00	Preparation of Site Inspection process report Task B.
Outside PR	240	Kratzman, E.A.	8/11/2021	2.00	\$ 855.00	\$ 1,710.00	Preparation of Site Inspection process report Task B.
PR	MA - 237	Battle, Juan Carlos	8/11/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with J. Gavin (Citi) to discuss PRASA refunding pricing indications and pricing logistics.
PR	MA - 242	Battle, Juan Carlos	8/11/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with J. Santiago (Ad Astra) to discuss EDB restructuring alternatives following discussion with AAFAP representatives.
Outside PR	221	Feldman, Robert	8/12/2021	0.50	\$ 660.00	\$ 330.00	Participate on non-title III update call with representatives from AAFAP, Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez.
Outside PR	221	Barrett, Dennis	8/12/2021	0.50	\$ 960.00	\$ 480.00	Participate on non-title III update call with representatives from AAFAP, Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez.
Outside PR	221	Morrison, Jonathan	8/12/2021	0.50	\$ 890.00	\$ 445.00	Participate on non-title III update call with representatives from AAFAP, Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez.
PR	221	Battle, Fernando	8/12/2021	0.50	\$ 960.00	\$ 480.00	Participate on non-title III update call with representatives from AAFAP, Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez.
PR	3	Battle, Fernando	8/12/2021	0.50	\$ 960.00	\$ 480.00	Review the Puerto Rico Medicaid program expenditure forecast and impact on HR 4406 prepared by ASES.
Outside PR	25	Parker, Christine	8/12/2021	2.30	\$ 210.00	\$ 483.00	Continue to review and revise Exhibit C time descriptions submitted for the period 8/1/21 - 8/7/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	50	Giese, Michael	8/12/2021	0.10	\$ 413.00	\$ 41.30	Upload the final bi-weekly creditor meeting presentation to Datasite.
Outside PR	50	Giese, Michael	8/12/2021	1.40	\$ 413.00	\$ 578.20	Prepare first draft of the bi-weekly creditor meeting presentation and script as requested by F. Batlle (ACG).
PR	200	Battle, Fernando	8/12/2021	0.40	\$ 960.00	\$ 384.00	Review the COFINA going concern memorandum as requested by representatives from Pietrantonio Méndez & Alvarez.
Outside PR	206	Giese, Michael	8/12/2021	0.40	\$ 413.00	\$ 165.20	Review transportation data from the National Transit Database for the Metropolitan Bus Authority farebox comparison analysis.
Outside PR	206	Giese, Michael	8/12/2021	1.40	\$ 413.00	\$ 578.20	Continue to prepare the Metropolitan Bus Authority farebox comparison analysis.
Outside PR	206	Giese, Michael	8/12/2021	1.90	\$ 413.00	\$ 784.70	Prepare the Metropolitan Bus Authority farebox comparison analysis.
PR	216	Battle, Fernando	8/12/2021	0.40	\$ 960.00	\$ 384.00	Review and provide comments to O'Melveny & Myers Oped on need for pension cuts.
PR	216	Battle, Fernando	8/12/2021	0.40	\$ 960.00	\$ 384.00	Review and provide comments to bi-weekly creditor call script.
PR	216	Battle, Fernando	8/12/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from AAFAP, Hacienda, Medtronic and DLA Piper to discuss alternatives to substitution of Act 154 taxes.
PR	240	Gonzalez, Carlos A.	8/12/2021	0.30	\$ 332.50	\$ 99.75	Participated in call meeting with A. Guerra (AAFAP) to discuss assistance with coordination of meeting for property visit as part of TASK B Capex Analysis.
Outside PR	240	Kratzman, E.A.	8/12/2021	1.00	\$ 855.00	\$ 855.00	Finalization of Site Inspection process report Task B.
Outside PR	240	Kratzman, E.A.	8/12/2021	1.00	\$ 855.00	\$ 855.00	Participate on calls and exchange correspondence with M. Riccio (PRIDCO) and L. Negron (PRIDCO) regarding site inspection for week of 8/16/21.
Outside PR	240	Kratzman, E.A.	8/12/2021	2.00	\$ 855.00	\$ 1,710.00	Finalization of Site Inspection process report Task B.
Outside PR	240	Kratzman, E.A.	8/12/2021	2.00	\$ 855.00	\$ 1,710.00	Finalization of Site Inspection process report Task B.
Outside PR	240	Kratzman, E.A.	8/12/2021	2.00	\$ 855.00	\$ 1,710.00	Finalization of Site Inspection process report Task B.
PR	MA - 231	Battle, Juan Carlos	8/12/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with representatives from O'Melveny & Myers to discuss discovery requests from DRA legal counsel in connection with HTA loans.
PR	MA - 237	Battle, Juan Carlos	8/12/2021	1.10	\$ 715.00	\$ 786.50	Prepare initial draft of press release for AAFAP and PRASA in connection with refunding of PRASA 2012 bonds at the request of A. Guerra (AAFAP) and I. Caraballo (AAFAP).
Outside PR	21	Giese, Michael	8/13/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with representatives from Ankura to discuss outstanding workstreams.
PR	21	Battle, Juan Carlos	8/13/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from Ankura to discuss outstanding workstreams.
Outside PR	21	Feldman, Robert	8/13/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with representatives from Ankura to discuss outstanding workstreams.
Outside PR	21	Barrett, Dennis	8/13/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Ankura to discuss outstanding workstreams.
Outside PR	50	Giese, Michael	8/13/2021	0.20	\$ 413.00	\$ 82.60	Participate on the bi-weekly creditor call.
Outside PR	50	Feldman, Robert	8/13/2021	0.20	\$ 660.00	\$ 132.00	Participate on the bi-weekly creditor call.
Outside PR	50	Barrett, Dennis	8/13/2021	0.20	\$ 960.00	\$ 192.00	Participate on the bi-weekly creditor call.
Outside PR	240	Morrison, Jonathan	8/13/2021	0.50	\$ 890.00	\$ 445.00	Participate on call with E. Kratzman (ACG) and C. Gonzalez (ACG) regarding site inspection visits for week of 8/16/21.
PR	240	Gonzalez, Carlos A.	8/13/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with J. Morrison (ACG) and E. Kratzman (ACG) regarding site inspection visits for week of 8/16/21.
Outside PR	240	Kratzman, E.A.	8/13/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with J. Morrison (ACG) and C. Gonzalez (ACG) regarding site inspection visits for week of 8/16/21.
Outside PR	3	Giese, Michael	8/13/2021	0.20	\$ 413.00	\$ 82.60	Review Medicaid funding scenarios for R. Feldman (ACG).
Outside PR	3	Feldman, Robert	8/13/2021	1.50	\$ 660.00	\$ 990.00	Prepare outputs showing the memo items and supporting calculations as part of the Medicaid proposal impact to surplus analysis requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	8/13/2021	1.60	\$ 660.00	\$ 1,056.00	Prepare financial modeling of special revenue funds as part of the Medicaid proposal impact to surplus analysis requested by representatives from AAFAP.
Outside PR	3	Feldman, Robert	8/13/2021	1.90	\$ 660.00	\$ 1,254.00	Prepare financial modeling of illustrative 4-year Medicaid impact as part of the Medicaid proposal impact to surplus analysis requested by representatives from AAFAP.
Outside PR	210	Battle, Fernando	8/13/2021	1.50	\$ 960.00	\$ 1,440.00	Review and provide comments to PRPA discussion document outlining the Ports Authority restructuring alternatives.
Outside PR	213	Battle, Fernando	8/13/2021	0.80	\$ 960.00	\$ 768.00	Review and provide comments to UPR presentation related to debt restructuring incorporating new certified fiscal plan.
Outside PR	216	Battle, Fernando	8/13/2021	0.40	\$ 960.00	\$ 384.00	Review the Bonistas tax credit counterproposal terms as requested by representatives from AAFAP.
Outside PR	216	Giese, Michael	8/13/2021	1.20	\$ 413.00	\$ 495.60	Prepare weekly update and dashboard for O. Marrero (AAFAP).
Outside PR	231	Giese, Michael	8/13/2021	0.70	\$ 413.00	\$ 289.10	Prepare the DRA claims file as requested by J. Batlle (ACG).
Outside PR	240	Kratzman, E.A.	8/13/2021	0.20	\$ 855.00	\$ 171.00	Participate on call with L. Negron (PRIDCO) regarding site visits and process for week of 8/16/21.
PR	240	Gonzalez, Carlos A.	8/13/2021	1.20	\$ 332.50	\$ 399.00	Participated in meeting with L. Negron (PRIDCO) to coordinate meeting with the property department director to plan property visits as part of TASK B PRIDCO Capex Analysis.
Outside PR	MA - 206	Battle, Fernando	8/13/2021	0.80	\$ 960.00	\$ 768.00	Review Metropolitan Bus Authority audited financial statements as part of preparation of documentation for negotiation with the financial institution of loan outstanding.
PR	MA - 231	Battle, Juan Carlos	8/13/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with representatives from AAFAP, PR HFA and Pietrantonio Méndez & Alvarez to discuss forbearance agreement terms for HFA repurchase agreement with the DRA.
Outside PR	206	Giese, Michael	8/14/2021	0.80	\$ 413.00	\$ 330.40	Prepare the Metropolitan Bus Authority farebox comparison presentation.
PR	MA - 237	Battle, Juan Carlos	8/15/2021	0.40	\$ 715.00	\$ 286.00	Prepare correspondence with representatives from AAFAP and PRASA in connection with logistics for pricing of PRASA refunding bonds.
Outside PR	213	Giese, Michael	8/16/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with M. Kremer (OMM) and representatives from Ankura to discuss the UPR restructuring strategy.
Outside PR	213	Feldman, Robert	8/16/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with M. Kremer (OMM) and representatives from Ankura to discuss the UPR restructuring strategy.
Outside PR	213	Barrett, Dennis	8/16/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with M. Kremer (OMM) and representatives from Ankura to discuss the UPR restructuring strategy.
Outside PR	213	Battle, Fernando	8/16/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with M. Kremer (OMM) and representatives from Ankura to discuss the UPR restructuring strategy.
Outside PR	21	Giese, Michael	8/16/2021	0.30	\$ 413.00	\$ 123.90	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	8/16/2021	0.30	\$ 660.00	\$ 198.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	8/16/2021	0.30	\$ 960.00	\$ 288.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	8/16/2021	0.30	\$ 890.00	\$ 267.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	8/16/2021	0.30	\$ 960.00	\$ 288.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	210	Feldman, Robert	8/16/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss PRPA strategies.
Outside PR	210	Barrett, Dennis	8/16/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss PRPA strategies.
Outside PR	210	Morrison, Jonathan	8/16/2021	0.20	\$ 890.00	\$ 178.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss PRPA strategies.
PR	MA - 237	Battle, Juan Carlos	8/16/2021	0.30	\$ 715.00	\$ 214.50	Participate on bring down due diligence call for PRASA 2012 bonds refunding with J. Squiers (ACG) and representatives from the working group, PRASA, AAFAP and Kevane Grant Thornton.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 237	Squiers, Jay	8/16/2021	0.30	\$ 825.00	\$ 247.50	Participate on bring down due diligence call for PRASA 2012 bonds refunding with J. Battle (ACG) and representatives from the working group, PRASA, AAFAF and Kevane Grant Thornton.
PR	240	Gonzalez, Carlos A.	8/16/2021	0.40	\$ 332.50	\$ 133.00	Participate on series of calls with E.A. Kratzman (ACG) regarding coordinating the in person visits of PRIDCO properties.
Outside PR	240	Kratzman, E.A.	8/16/2021	0.40	\$ 855.00	\$ 342.00	Participate on series of calls with C. Gonzalez (ACG) regarding coordinating the in person visits of PRIDCO properties.
Outside PR	MA - 237	Squiers, Jay	8/16/2021	0.30	\$ 825.00	\$ 247.50	Participate on bring down due diligence call for PRASA 2012 bonds refunding with J. Battle (ACG) and representatives from the working group, PRASA and AAFAF.
PR	MA - 237	Battle, Juan Carlos	8/16/2021	0.30	\$ 715.00	\$ 214.50	Participate on bring down due diligence call for PRASA 2012 bonds refunding with J. Squiers (ACG) and representatives from the working group, PRASA and AAFAF.
Outside PR	3	Barrett, Dennis	8/16/2021	0.20	\$ 960.00	\$ 192.00	Review Medicaid HR 4406 impact on Certified Fiscal Plan cash flows prepared by R. Feldman (ACG).
Outside PR	25	Giese, Michael	8/16/2021	1.80	\$ 413.00	\$ 743.40	Prepare March and April CNOs.
Outside PR	213	Feldman, Robert	8/16/2021	0.60	\$ 660.00	\$ 396.00	Incorporate comments provided by F. Battle (ACG) as part of the UPR discussion materials requested by representatives from AAFAF.
Outside PR	213	Giese, Michael	8/16/2021	0.80	\$ 413.00	\$ 330.40	Incorporate comments into UPR restructuring presentations based on comments from call with M. Kremer (OMM) and Ankura representatives.
Outside PR	216	Battle, Fernando	8/16/2021	0.30	\$ 960.00	\$ 288.00	Review talking points for meeting with US Treasury officers related to Act 154 legislation.
PR	240	Gonzalez, Carlos A.	8/16/2021	0.40	\$ 332.50	\$ 133.00	Participated in multiple call with L. Negron (PRIDCO) regarding coordinating the in person visits of PRIDCO properties.
Outside PR	240	Kratzman, E.A.	8/16/2021	1.60	\$ 855.00	\$ 1,368.00	Participate on calls and exchange correspondence with L. Negron (PRIDCO) regarding property inspections week of 8/23/21 for Task B.
Outside PR	MA - 210	Morrison, Jonathan	8/16/2021	0.80	\$ 890.00	\$ 712.00	Read the P3 Authority report to the FOMB, dated October 2020, reviewing the Cruise Ship P3.
Outside PR	MA - 210	Morrison, Jonathan	8/16/2021	1.90	\$ 890.00	\$ 1,691.00	Further develop PRPA materials for AAFAF based on comments received from F. Battle (ACG).
PR	MA - 237	Battle, Juan Carlos	8/16/2021	0.40	\$ 715.00	\$ 286.00	Correspond with L. Alfaro (Barclays) regarding materials prepared in advance of launching pricing for PRASA 2022 forward delivery bonds.
PR	MA - 237	Battle, Juan Carlos	8/16/2021	0.50	\$ 715.00	\$ 357.50	Participate on pre-pricing call and market update with representatives from Barclays, AAFAF and PRASA in preparation for pricing of PRASA forward delivery bonds.
Outside PR	MA - 237	Squiers, Jay	8/16/2021	0.60	\$ 825.00	\$ 495.00	Review PRASA disclosure on Certified Fiscal Plan project deadlines and progress to date.
Outside PR	MA - 56	Morrison, Jonathan	8/16/2021	0.70	\$ 890.00	\$ 623.00	Review the 8/16/21 response received from Goldentree Asset Management regarding the PRIDCO restructuring proposal.
Outside PR	210	Giese, Michael	8/17/2021	1.50	\$ 413.00	\$ 619.50	Participate on call with representatives from Pietrantonio Mendez & Alvarez, O'Melveny Myers and Ankura to discuss PRPA restructuring strategy.
Outside PR	210	Feldman, Robert	8/17/2021	1.50	\$ 660.00	\$ 990.00	Participate on call with representatives from Pietrantonio Mendez & Alvarez, O'Melveny Myers and Ankura to discuss PRPA restructuring strategy.
Outside PR	210	Battle, Fernando	8/17/2021	1.50	\$ 960.00	\$ 1,440.00	Participate on call with representatives from Pietrantonio Mendez & Alvarez, O'Melveny Myers and Ankura to discuss PRPA restructuring strategy.
Outside PR	210	Barrett, Dennis	8/17/2021	1.50	\$ 960.00	\$ 1,440.00	Participate on call with representatives from Pietrantonio Mendez & Alvarez, O'Melveny Myers and Ankura to discuss PRPA restructuring strategy.
PR	210	Battle, Juan Carlos	8/17/2021	1.50	\$ 715.00	\$ 1,072.50	Participate on call with representatives from Pietrantonio Mendez & Alvarez, O'Melveny Myers and Ankura to discuss PRPA restructuring strategy.
Outside PR	210	Morrison, Jonathan	8/17/2021	1.50	\$ 890.00	\$ 1,335.00	Participate on call with representatives from Pietrantonio Mendez & Alvarez, O'Melveny Myers and Ankura to discuss PRPA restructuring strategy.
Outside PR	213	Giese, Michael	8/17/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with M. Gonzalez (AAFAF), M. Kremer (OMM) and representatives from Ankura to discuss the UPR presentation related to restructuring efforts.
Outside PR	213	Feldman, Robert	8/17/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Gonzalez (AAFAF), M. Kremer (OMM) and representatives from Ankura to discuss the UPR presentation related to restructuring efforts.
Outside PR	213	Barrett, Dennis	8/17/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with M. Gonzalez (AAFAF), M. Kremer (OMM) and representatives from Ankura to discuss the UPR presentation related to restructuring efforts.
Outside PR	213	Battle, Fernando	8/17/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with M. Gonzalez (AAFAF), M. Kremer (OMM) and representatives from Ankura to discuss the UPR presentation related to restructuring efforts.
Outside PR	240	Morrison, Jonathan	8/17/2021	0.50	\$ 890.00	\$ 445.00	Participate on call with EA Kratzman (ACG), R. Unell (ACG), C. Gonzalez (ACG) and J. Battle (ACG) to discuss PRIDCO capex reserve study property selection and deliverable to AAFAF.
PR	240	Gonzalez, Carlos A.	8/17/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with EA Kratzman (ACG), R. Unell (ACG), J. Battle (ACG) and J. Morrison (ACG) to discuss PRIDCO capex reserve study property selection and deliverable to AAFAF.
PR	240	Battle, Juan Carlos	8/17/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with EA Kratzman (ACG), R. Unell (ACG), C. Gonzalez (ACG) and J. Morrison (ACG) to discuss PRIDCO capex reserve study property selection and deliverable to AAFAF.
PR	MA - 56	Battle, Juan Carlos	8/17/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with M. Kremer (OMM), J. Morrison (ACG), C. Saavedra (AAFAF) and A. Guerra (AAFAF) to discuss counteroffer received from GoldenTree Asset Management counsel.
Outside PR	MA - 56	Morrison, Jonathan	8/17/2021	0.50	\$ 890.00	\$ 445.00	Participate on call with M. Kremer (OMM), J. Battle (ACG), C. Saavedra (AAFAF) and A. Guerra (AAFAF) to discuss counteroffer received from GoldenTree Asset Management counsel.
Outside PR	216	Barrett, Dennis	8/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to walk through comments to the Bonistas tax credit proposal.
Outside PR	216	Battle, Fernando	8/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to walk through comments to the Bonistas tax credit proposal.
Outside PR	206	Battle, Fernando	8/17/2021	1.00	\$ 960.00	\$ 960.00	Participate in meeting with E. Guzman (AAFAF), C. Gonzalez (ACG) and AM legal and Finance directors to discuss interview questions to support the Metropolitan Bus Authority.
PR	206	Gonzalez, Carlos A.	8/17/2021	1.00	\$ 332.50	\$ 332.50	Participate in meeting with E. Guzman (AAFAF), F. Battle (ACG) and AM legal and Finance directors to discuss interview questions to support the Metropolitan Bus Authority.
Outside PR	3	Barrett, Dennis	8/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss projected Medicaid spending.
Outside PR	3	Giese, Michael	8/17/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss projected Medicaid spending.
Outside PR	3	Feldman, Robert	8/17/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss projected Medicaid spending.
Outside PR	240	Kratzman, E.A.	8/17/2021	0.40	\$ 855.00	\$ 342.00	Participate in series of meetings with C. Gonzalez (ACG) to coordinate efforts with L. Negron (PRIDCO) for property visits.
PR	240	Gonzalez, Carlos A.	8/17/2021	0.40	\$ 332.50	\$ 133.00	Participate in series of meetings with E.A. Kratzman (ACG) to coordinate efforts with L. Negron (PRIDCO) for property visits.
Outside PR	216	Battle, Fernando	8/17/2021	1.50	\$ 960.00	\$ 1,440.00	Participate on call with representatives from US Treasury, AAFAF, Hacienda, FOMB, Ernst & Young, DDEC and DLA to discuss framework and process for elimination of creditability of Act 154.
Outside PR	3	Feldman, Robert	8/17/2021	0.50	\$ 660.00	\$ 330.00	Analyze weekly change in TSA cash position based on recent Medicaid payments and appropriations as requested by F. Battle (ACG).
Outside PR	3	Battle, Fernando	8/17/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from AAFAF to discuss implementation support of Fiscal Plan initiatives for FY22.
Outside PR	3	Feldman, Robert	8/17/2021	0.80	\$ 660.00	\$ 528.00	Modify Medicaid analysis based on discussions with D. Barrett (ACG) and M. Giese (ACG) as part of the Medicaid proposal impact to surplus analysis requested by representatives from AAFAF.
Outside PR	25	Giese, Michael	8/17/2021	0.40	\$ 413.00	\$ 165.20	Continue to prepare March and April CNOs.
PR	206	Gonzalez, Carlos A.	8/17/2021	0.50	\$ 332.50	\$ 166.25	Prepare Metropolitan Bus Authority interview meeting notes to discuss internally with Ankura team members on 8/17/21.
Outside PR	206	Battle, Fernando	8/17/2021	0.20	\$ 960.00	\$ 192.00	Research operating and financial information included in the National Transit Database.
Outside PR	206	Giese, Michael	8/17/2021	0.60	\$ 413.00	\$ 247.80	Prepare farebox analysis for the Metropolitan Bus Authority status update presentation.
Outside PR	210	Giese, Michael	8/17/2021	0.30	\$ 413.00	\$ 123.90	Prepare draft timelines for the PRPA restructuring presentation as requested by J. Morrison (ACG).
PR	240	Gonzalez, Carlos A.	8/17/2021	0.30	\$ 332.50	\$ 99.75	Debrief with A. Guerra (AAFAF) and E. Guzman (AAFAF) meeting with DDEC regarding CCE Mercantil Plaza property to PRIICO and options to settle or extend property debt.
PR	240	Gonzalez, Carlos A.	8/17/2021	0.50	\$ 332.50	\$ 166.25	Participate in meeting with A. Guerra (AAFAF), E. Guzman (AAFAF) and J. Sanchez (DDEC) regarding CCE Mercantil Plaza property to PRIICO and options to settle or extend property debt.
Outside PR	240	Kratzman, E.A.	8/17/2021	1.00	\$ 855.00	\$ 855.00	Participate on call with A. Skorniakoff (Fulcrum) and G. Stuart (Fulcrum) to discuss review of specific PRIDCO property leases for upcoming Task B inspections.
Outside PR	240	Kratzman, E.A.	8/17/2021	0.20	\$ 855.00	\$ 171.00	Correspond with L. Negron (PRIDCO) to coordinate 24 property inspections for task week of 8/22/21.
Outside PR	240	Kratzman, E.A.	8/17/2021	0.80	\$ 855.00	\$ 684.00	Preparation and coordination of 24 site inspection reports for inspections Aug 24-26 in Puerto Rico.
Outside PR	240	Kratzman, E.A.	8/17/2021	2.00	\$ 855.00	\$ 1,710.00	Participate on call with L. Negron (PRIDCO) concerning access to 24 lease needed for Task B property inspections week of 8/22/21.
Outside PR	MA - 210	Morrison, Jonathan	8/17/2021	0.20	\$ 890.00	\$ 178.00	Correspond with advisory team regarding the PRPA discussion document for representatives from AAFAF.
Outside PR	MA - 210	Morrison, Jonathan	8/17/2021	0.70	\$ 890.00	\$ 623.00	Analyze PRPA capital structure and compare against DRA claims.
Outside PR	MA - 210	Morrison, Jonathan	8/17/2021	1.50	\$ 890.00	\$ 1,335.00	Update PRPA materials for AAFAF based on strategy discussion with representatives from Ankura, Pietrantonio Méndez & Alvarez and O'Melveny & Myers.
Outside PR	MA - 237	Squiers, Jay	8/17/2021	0.30	\$ 825.00	\$ 247.50	Review final pricing for PRASA exchange/tender and forward delivery offering.
PR	MA - 237	Battle, Juan Carlos	8/17/2021	0.40	\$ 715.00	\$ 286.00	Participate on final pricing call for refunding of PRASA 2012 bonds with representatives from Barclays, AAFAF and PRASA.
PR	MA - 237	Battle, Juan Carlos	8/17/2021	0.50	\$ 715.00	\$ 357.50	Review preliminary pricing wire and related materials in connection with refunding of PRASA 2012 bonds ahead launching pricing process.
PR	MA - 237	Battle, Juan Carlos	8/17/2021	0.50	\$ 715.00	\$ 357.50	Review and discuss final draft of pricing wire for refunding of PRASA 2012 bonds with L. Alfaro (Barclays).
PR	MA - 237	Battle, Juan Carlos	8/17/2021	0.60	\$ 715.00	\$ 429.00	Review and revise draft of press release prepared in connection with PRASA refunding of 2012 bonds.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	MA - 237	Battle, Juan Carlos	8/17/2021	0.90	\$ 715.00	\$ 643.50	Continue working on preparation of PRASA refunding summary for press release in connection with pricing of transaction.
PR	MA - 237	Battle, Juan Carlos	8/17/2021	0.90	\$ 715.00	\$ 643.50	Prepare list of PRASA refunding benefits and highlights requested by I. Caraballo (AAFAF).
PR	MA - 242	Battle, Juan Carlos	8/17/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with J. Santiago (Ad Astra) to discuss feedback from AAFAF in connection with EDB restructuring alternatives.
PR	MA - 56	Battle, Juan Carlos	8/17/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with A. Guerra (AAFAF) to discuss request for preparation of memorandum to AAFAF Board of Directors in connection with PRICO - Promoxport transfer of properties and refinancing.
PR	206	Gonzalez, Carlos A.	8/18/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority due diligence information.
Outside PR	206	Giese, Michael	8/18/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority due diligence information.
Outside PR	206	Feldman, Robert	8/18/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority due diligence information.
Outside PR	206	Barrett, Dennis	8/18/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority due diligence information.
Outside PR	206	Battle, Fernando	8/18/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to discuss prospective Medicaid funding and scenarios.
Outside PR	3	Giese, Michael	8/18/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with Ankura professionals to discuss prospective Medicaid funding and scenarios.
Outside PR	3	Feldman, Robert	8/18/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with Ankura professionals to discuss prospective Medicaid funding and scenarios.
PR	MA - 210	Battle, Juan Carlos	8/18/2021	0.70	\$ 715.00	\$ 500.50	Participate on call with F. Battle (ACG) and J. Morrison (ACG) to review changes and timeline to the PRPA restructuring presentation requested by representatives from AAFAF.
Outside PR	MA - 210	Morrison, Jonathan	8/18/2021	0.70	\$ 890.00	\$ 623.00	Participate on call with J. Battle (ACG) and F. Battle (ACG) to review changes and timeline to the PRPA restructuring presentation requested by representatives from AAFAF.
Outside PR	MA - 210	Battle, Fernando	8/18/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with J. Battle (ACG) and J. Morrison (ACG) to review changes and timeline to the PRPA restructuring presentation requested by representatives from AAFAF.
Outside PR	MA - 210	Giese, Michael	8/18/2021	0.20	\$ 413.00	\$ 82.60	Participate in discussion with J. Morrison (ACG) regarding PRPA restructuring alternatives and timeline.
Outside PR	MA - 210	Morrison, Jonathan	8/18/2021	0.20	\$ 890.00	\$ 178.00	Participate in discussion with M. Giese (ACG) regarding PRPA restructuring alternatives and timeline.
Outside PR	3	Feldman, Robert	8/18/2021	0.40	\$ 660.00	\$ 264.00	Review and provide comments to M. Giese (ACG) regarding the sales and use tax year to date performance.
Outside PR	3	Feldman, Robert	8/18/2021	1.50	\$ 660.00	\$ 990.00	Prepare responses to Medicaid related questions included in the letter from the Oversight Board in response to the Government pension proposal.
Outside PR	25	Parker, Christine	8/18/2021	2.40	\$ 210.00	\$ 504.00	Update Exhibit C with time entries submitted for the period 8/8/21 - 8/14/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	200	Giese, Michael	8/18/2021	1.10	\$ 413.00	\$ 454.30	Verify the COFINA going concern memorandum as requested by F. Battle (ACG).
Outside PR	206	Giese, Michael	8/18/2021	0.70	\$ 413.00	\$ 289.10	Prepare Metropolitan Bus Authority farebox presentation for F. Battle (ACG).
Outside PR	210	Giese, Michael	8/18/2021	0.40	\$ 413.00	\$ 165.20	Prepare next steps timeline for the PRPA restructuring presentation for J. Morrison (ACG).
Outside PR	237	Giese, Michael	8/18/2021	0.60	\$ 413.00	\$ 247.80	Prepare and edit the PRASA deal summary presentation for J. Battle (ACG).
PR	240	Gonzalez, Carlos A.	8/18/2021	1.00	\$ 332.50	\$ 332.50	Participate on calls with L. Negron (PRIDCO) to coordinate property visits with E.A. Kratzman (ACG) as part of the Task B capital expenditure analysis.
Outside PR	240	Kratzman, E.A.	8/18/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with A. Skorniakoff (Fulcrum) and G. Stuart (Fulcrum) to discuss review of specific PRIDCO property leases for upcoming Task B inspections.
PR	240	Gonzalez, Carlos A.	8/18/2021	1.30	\$ 332.50	\$ 432.25	Develop validation tracker for properties that will be inspected as part of the PRIDCO Task B capital expenditure analysis.
Outside PR	240	Kratzman, E.A.	8/18/2021	1.60	\$ 855.00	\$ 1,368.00	Participate on calls and exchange correspondence with L. Negron (PRIDCO) concerning access to 24 lease needed for Task B property inspections the week of 8/22/21.
Outside PR	MA - 210	Morrison, Jonathan	8/18/2021	0.40	\$ 890.00	\$ 356.00	Review and provide comments to PRPA restructuring alternatives and timeline.
PR	MA - 210	Battle, Juan Carlos	8/18/2021	0.60	\$ 715.00	\$ 429.00	Review and revise presentation regarding PRPA restructuring alternatives in advance of discussion with AAFAF management.
Outside PR	MA - 210	Morrison, Jonathan	8/18/2021	1.50	\$ 890.00	\$ 1,335.00	Further develop PRPA financial outlook based on comments received from F. Battle (ACG).
Outside PR	MA - 210	Morrison, Jonathan	8/18/2021	2.00	\$ 890.00	\$ 1,780.00	Further develop the PRPA restructuring presentation based on comments received from F. Battle (ACG).
PR	MA - 56	Battle, Juan Carlos	8/18/2021	0.50	\$ 715.00	\$ 357.50	Prepare memorandum to AAFAF Board of Directors in connection with proposed refinancing of Compañía de Comercio y Exportación loan and transfer to PRICO.
PR	MA - 56	Battle, Juan Carlos	8/18/2021	3.30	\$ 715.00	\$ 2,359.50	Prepare memorandum to the AAFAF Board of Directors in connection with proposed refinancing of Compañía de Comercio y Exportación loan and transfer to PRICO.
Outside PR	3	Feldman, Robert	8/19/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) regarding fiscal plan scenarios.
Outside PR	3	Battle, Fernando	8/19/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) regarding fiscal plan scenarios.
Outside PR	3	Barrett, Dennis	8/19/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) regarding Fiscal Plan scenarios.
Outside PR	MA - 237	Squiers, Jay	8/19/2021	0.30	\$ 825.00	\$ 247.50	Attend working group closing checklist status review on the PRASA exchange/tender offer.
PR	MA - 231	Battle, Juan Carlos	8/19/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with representatives from PR Housing Finance Authority, A. Guerra (AAFAF), A. Billoch (PMA) and E. Arias (AAFAF) to discuss settlement alternatives for HFA repurchase agreement with GDB DRA.
Outside PR	216	Battle, Fernando	8/19/2021	0.40	\$ 960.00	\$ 384.00	Review pension examples presentation requested by AAFAF.
Outside PR	240	Kratzman, E.A.	8/19/2021	2.00	\$ 855.00	\$ 1,710.00	Participate on calls and exchange correspondence with L. Negron (PRIDCO) concerning access to 24 lease needed for Task B property inspections week of 8/22/21.
Outside PR	240	Kratzman, E.A.	8/19/2021	2.00	\$ 855.00	\$ 1,710.00	Prepare and review Capex Reserve Fund report property inspection reports for Aug 24 -26 in Puerto Rico
Outside PR	240	Kratzman, E.A.	8/19/2021	2.00	\$ 855.00	\$ 1,710.00	Prepare and review Capex reserve fund study property inspection reports for August 22, 2021 travel to Puerto Rico for property inspections.
Outside PR	MA - 210	Morrison, Jonathan	8/19/2021	2.00	\$ 890.00	\$ 1,780.00	Further development of PRPA restructuring presentation based on comments received from representatives from Pietrantonio Méndez & Alvarez.
PR	MA - 56	Battle, Juan Carlos	8/19/2021	0.70	\$ 715.00	\$ 500.50	Review and revise draft of memorandum to AAFAF Board of Directors in connection with proposed refinancing and transfer of collateral from Puerto Rico Trade and Export Company to PRICO.
Outside PR	25	Parker, Christine	8/20/2021	2.70	\$ 210.00	\$ 567.00	Review Exhibit C time descriptions submitted for the period 8/8/21 - 8/14/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	216	Battle, Fernando	8/20/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Gavin (Cit) to discuss PRASA P3 project status.
Outside PR	216	Battle, Fernando	8/20/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Abbott, Hacienda, DDEC and DLA Piper to discuss Act 154 creditability and potential substitute framework.
PR	240	Battle, Juan Carlos	8/20/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Riccio (PRIDCO) to discuss Systems Assessment feasibility report prepared as required in the PRIDCO Certified Fiscal Plan.
PR	240	Battle, Juan Carlos	8/20/2021	0.60	\$ 715.00	\$ 429.00	Revise PRIDCO systems assessment and lease occupancy report to incorporate clarifications based on conversation with M. Riccio (PRIDCO).
PR	240	Battle, Juan Carlos	8/20/2021	0.80	\$ 715.00	\$ 572.00	Continue to revise PRIDCO systems assessment and lease occupancy report to incorporate clarifications based on conversation with M. Riccio (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/20/2021	2.00	\$ 332.50	\$ 665.00	Prepare all property inspection documentation needed for visits with EA Kratzman (ACG) as part of PRIDCO task B Capex analysis.
Outside PR	240	Kratzman, E.A.	8/20/2021	1.50	\$ 855.00	\$ 1,282.50	Emails and telephone calls with Marjuli David Mateo regarding property inspection week of Aug 22 for Task B.
PR	MA - 237	Battle, Juan Carlos	8/20/2021	1.30	\$ 715.00	\$ 929.50	Review and revise draft of limited offering memorandum for PRASA 2012 Series A & B refunding.
PR	MA - 237	Battle, Juan Carlos	8/20/2021	2.30	\$ 715.00	\$ 1,644.50	Continue reviewing and revising draft of limited offering memorandum for PRASA 2012 Series A & B refunding.
PR	MA - 210	Battle, Juan Carlos	8/21/2021	1.60	\$ 715.00	\$ 1,144.00	Review and revise presentation prepared in connection with the Cruise Ship P3 and debt restructuring alternatives as requested by J. Bayne (AAFAF).
Outside PR	MA - 210	Morrison, Jonathan	8/22/2021	1.80	\$ 890.00	\$ 1,602.00	Further develop the PRPA restructuring presentation based on comments received from J. Battle (ACG).
Outside PR	21	Nath, Natasha	8/23/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Giese, Michael	8/23/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Tabor, Ryan	8/23/2021	0.50	\$ 522.50	\$ 261.25	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Feldman, Robert	8/23/2021	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	8/23/2021	0.50	\$ 715.00	\$ 357.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Barrett, Dennis	8/23/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Fernando	8/23/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	206	Battle, Fernando	8/23/2021	0.40	\$ 960.00	\$ 384.00	Participate in meeting with M. Giese (ACG) to discuss the Metropolitan Bus Authority restructuring presentations and changes.
PR	206	Giese, Michael	8/23/2021	0.40	\$ 413.00	\$ 165.20	Participate in meeting with F. Battle (ACG) to discuss the Metropolitan Bus Authority restructuring presentations and changes.
PR	240	Gonzalez, Carlos A.	8/23/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with E.A. Kratzman (ACG) to finalize all details related to his arrival and work to be performed.
PR	240	Kratzman, E.A.	8/23/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with C. Gonzalez (ACG) to finalize all details related to his arrival and work to be performed.
PR	240	Kratzman, E.A.	8/23/2021	1.50	\$ 855.00	\$ 1,282.50	Correspond with PRIDCO representatives to finalize agenda and logistics for property inspections
PR	3	Battle, Fernando	8/23/2021	0.30	\$ 960.00	\$ 288.00	Review and respond to correspondence related to transfer of properties from Promo-export to DDEC.
PR	3	Barrett, Dennis	8/23/2021	1.70	\$ 960.00	\$ 1,632.00	Review FY22 liquidity plan in detail.
PR	25	Giese, Michael	8/23/2021	1.20	\$ 413.00	\$ 495.60	Prepare July 2021 Non-Title III fee statement.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Parker, Christine	8/23/2021	3.20	\$ 210.00	\$ 672.00	Revise Exhibit C time descriptions submitted for the period 8/8/21 - 8/14/21 for inclusion in the August 2021 monthly fee statement.
PR	206	Giese, Michael	8/23/2021	0.80	\$ 413.00	\$ 330.40	Prepare the Metropolitan Bus Authority restructuring presentation.
PR	237	Battle, Fernando	8/23/2021	0.30	\$ 960.00	\$ 288.00	Review and provide comments to writup related to PRASA refunding requested by AAFAP.
PR	MA - 210	Battle, Fernando	8/23/2021	0.50	\$ 960.00	\$ 480.00	Review and provide comments to final draft of Ports restructuring alternatives presentation.
PR	MA - 237	Battle, Juan Carlos	8/23/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with representatives from Nixon Peabody, McDermott, Norton Rose, Barclays, DLA Piper, PRASA and Banco Popular.
PR	MA - 237	Battle, Juan Carlos	8/23/2021	0.70	\$ 715.00	\$ 500.50	Participate on call with I. Caraballo (AAFAF) and V. Feliciano (ABC) to discuss communications strategy regarding PRASA treatment under PROMESA.
PR	MA - 237	Battle, Juan Carlos	8/23/2021	0.90	\$ 715.00	\$ 643.50	Review and revise draft of Limited Offering Memorandum in connection with the refunding of PRASA's.
PR	MA - 237	Battle, Juan Carlos	8/23/2021	0.80	\$ 715.00	\$ 572.00	Review and revise materials prepared for press round table as requested by I. Caraballo (AAFAF).
PR	MA - 237	Battle, Juan Carlos	8/23/2021	0.90	\$ 715.00	\$ 643.50	Review and revise draft of Limited Offering Memorandum in connection with the refunding of PRASA's 2012 senior bonds.
PR	MA - 237	Battle, Juan Carlos	8/23/2021	0.90	\$ 715.00	\$ 643.50	Prepare summary description of PRASA achievements as requested by I. Caraballo (AAFAF) and V. Feliciano (ABC) to prepare memorandum for O. Marrero (AAFAF).
PR	MA - 237	Battle, Juan Carlos	8/23/2021	1.10	\$ 715.00	\$ 786.50	Review and revise closing instructions for PRASA refunding closing.
PR	MA - 237	Battle, Juan Carlos	8/23/2021	1.20	\$ 715.00	\$ 858.00	Review and revise draft of Limited Offering Memorandum in connection with the refunding of PRASA's.
PR	MA - 237	Battle, Juan Carlos	8/23/2021	1.20	\$ 715.00	\$ 858.00	Review and revise PRASA section of limited offering memorandum in connection with PRASA refunding.
PR	MA - 237	Battle, Juan Carlos	8/23/2021	1.30	\$ 715.00	\$ 929.50	Review and revise draft of Limited Offering Memorandum in connection with the refunding of PRASA's.
PR	209	Battle, Juan Carlos	8/23/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Kremer (OMM) to discuss settlement logistics for PRIFA-MEPSI bonds.
PR	209	Battle, Juan Carlos	8/23/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with representatives from Nixon Peabody, Pietrantonio Mendez & Alvarez and O'Melveny & Myers to discuss settlement logistics for PRIFA-MEPSI bonds.
Outside PR	MA - 237	Squiers, Jay	8/24/2021	0.40	\$ 825.00	\$ 330.00	Participate on pre-closing logistics call in connection with refunding of PRASA 2012 bonds.
PR	MA - 237	Battle, Juan Carlos	8/24/2021	0.40	\$ 715.00	\$ 286.00	Participate on pre-closing logistics call in connection with refunding of PRASA 2012 bonds.
PR	240	Kratzman, E.A.	8/24/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: M-1330 Ponce, M-1448 Ponce with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/24/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: M-1330 Ponce, M-1448 Ponce with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/24/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: T-1460 and 1461 Lajas with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Kratzman, E.A.	8/24/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: T-1460 and 1461 Lajas with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/24/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: S-0783 Caba Rojo with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Kratzman, E.A.	8/24/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: S-0783 Caba Rojo with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/24/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: T-1004 Mayaguez with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Kratzman, E.A.	8/24/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: T-1004 Mayaguez with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/24/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: S-1055 Mayaguez with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Kratzman, E.A.	8/24/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: S-1055 Mayaguez with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/24/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: T-1465 Sabana Grande with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Kratzman, E.A.	8/24/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: T-1465 Sabana Grande with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	3	Feldman, Robert	8/24/2021	1.40	\$ 660.00	\$ 924.00	Analyze fiscal year 2022 liquidity plan for usage in Plan of Adjustment cash rollforward analysis requested by representatives from AAFAP.
Outside PR	25	Parker, Christine	8/24/2021	2.40	\$ 210.00	\$ 504.00	Update Exhibit C with time entries submitted for the period 8/15/21 - 8/21/21 for inclusion in the August 2021 monthly fee statement.
PR	206	Giese, Michael	8/24/2021	0.40	\$ 413.00	\$ 165.20	Continue to prepare the Metropolitan Bus Authority restructuring presentation.
PR	216	Giese, Michael	8/24/2021	0.30	\$ 413.00	\$ 123.90	Review lost revenues analysis sent by Hacienda.
PR	216	Barrett, Dennis	8/24/2021	0.40	\$ 960.00	\$ 384.00	Review Hacienda calculation of lost revenues under American Rescue Plan Act calculation.
PR	216	Feldman, Robert	8/24/2021	1.30	\$ 660.00	\$ 858.00	Analyze lost revenue analysis prepared by representatives from Hacienda as requested by C. Saavedra (AAFAF).
PR	240	Kratzman, E.A.	8/24/2021	1.50	\$ 855.00	\$ 1,282.50	Reconciliation of notes for 8/24/2021 property inspections.
PR	MA - 237	Battle, Juan Carlos	8/24/2021	0.40	\$ 715.00	\$ 286.00	Participate on bring down due diligence call for PRASA 2012 bonds refunding with representatives from working group, PRASA and AAFAP.
PR	MA - 237	Battle, Juan Carlos	8/24/2021	0.40	\$ 715.00	\$ 286.00	Participate on bring down due diligence call for PRASA 2012 bonds refunding with representatives from working group, PRASA, AAFAP and Kevane Grant Thornton.
PR	MA - 237	Battle, Juan Carlos	8/24/2021	1.10	\$ 715.00	\$ 786.50	Review and revise draft of PRASA opinion paper in connection with achievements and FOMB oversight role as requested by O. Marrero (AAFAF) and I. Caraballo (AAFAF).
Outside PR	MA - 237	Squiers, Jay	8/25/2021	0.30	\$ 825.00	\$ 247.50	Participate on closing call in connection with refunding of PRASA 2012 bonds.
PR	MA - 237	Battle, Juan Carlos	8/25/2021	0.30	\$ 715.00	\$ 214.50	Participate on closing call in connection with refunding of PRASA 2012 bonds.
PR	3	Feldman, Robert	8/25/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Conway Mackenzie to discuss liquidity plan for FY22.
PR	3	Barrett, Dennis	8/25/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Conway Mackenzie to discuss liquidity plan for FY22.
PR	3	Battle, Fernando	8/25/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Conway Mackenzie to discuss liquidity plan for FY22.
PR	3	Giese, Michael	8/25/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Conway Mackenzie to discuss liquidity plan for FY22.
PR	216	Giese, Michael	8/25/2021	0.30	\$ 413.00	\$ 123.90	Participate in discussion with representatives from Ankura to discuss lost revenues analysis sent by Hacienda.
PR	216	Feldman, Robert	8/25/2021	0.30	\$ 660.00	\$ 198.00	Participate in discussion with representatives from Ankura to discuss lost revenues analysis sent by Hacienda.
PR	216	Barrett, Dennis	8/25/2021	0.30	\$ 960.00	\$ 288.00	Participate in discussion with representatives from Ankura to discuss lost revenues analysis sent by Hacienda.
PR	240	Gonzalez, Carlos A.	8/25/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: T-1264 and T-1336 with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Kratzman, E.A.	8/25/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: T-1264 and T-1336 with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/25/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: T-1238 Aguadilla, T-0932 Aguadilla with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Kratzman, E.A.	8/25/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: T-1238 Aguadilla, T-0932 Aguadilla with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/25/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: T-0760 Camuy with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Kratzman, E.A.	8/25/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: T-0760 Camuy with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/25/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: M-1141 Catano, M-1189 Bayamon with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Kratzman, E.A.	8/25/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: M-1141 Catano, M-1189 Bayamon with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/25/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: T-0859 Arecibo, S-0013 San Juan with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
PR	240	Kratzman, E.A.	8/25/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: T-0859 Arecibo, S-0013 San Juan with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	MA - 237	Battle, Juan Carlos	8/25/2021	0.50	\$ 715.00	\$ 357.50	Participate in preparatory meeting with representatives from AAFAP and PRASA in anticipation of press conference to discuss PRASA refunding results.
PR	MA - 237	Battle, Juan Carlos	8/25/2021	0.80	\$ 715.00	\$ 572.00	Participate in meeting with representatives from AAFAP, PRASA and Puerto Rico media outlets in connection with PRASA refunding results.
PR	216	Feldman, Robert	8/25/2021	2.10	\$ 660.00	\$ 1,386.00	Prepare flow chart showing treatment of employee retirement system and teachers retirement system pensions over time as part of discussions between the government and financial oversight board.
PR	231	Giese, Michael	8/25/2021	2.40	\$ 413.00	\$ 991.20	Prepare DRA claims recovery analysis on the request of D. Barrett (ACG) and J. Battle (ACG).
PR	240	Kratzman, E.A.	8/25/2021	1.50	\$ 855.00	\$ 1,282.50	Reconciliation of notes for 8/25/2021 property inspections.
PR	242	Battle, Juan Carlos	8/25/2021	0.80	\$ 715.00	\$ 572.00	Continue reviewing and revising draft of white paper in connection with restructuring alternatives for EDB as requested by L. Umpierre (AAFAF).
PR	242	Battle, Juan Carlos	8/25/2021	1.30	\$ 715.00	\$ 929.50	Review and revise draft of white paper in connection with restructuring alternatives for EDB as requested by L. Umpierre (AAFAF).
Outside PR	50	Nath, Natasha	8/26/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss the bi-weekly creditor materials.
Outside PR	50	Giese, Michael	8/26/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss the bi-weekly creditor materials.
Outside PR	25	Giese, Michael	8/26/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss the preparation of CNOs.
Outside PR	25	Nath, Natasha	8/26/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss the preparation of CNOs.
Outside PR	231	Giese, Michael	8/26/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with R. Feldman (ACG) to discuss the DRA claims recovery analysis.
Outside PR	231	Feldman, Robert	8/26/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with M. Giese (ACG) to discuss the DRA claims recovery analysis.
Outside PR	209	Giese, Michael	8/26/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Rapoport (NP), R. Feldman (ACG) and J. Battle (ACG) to discuss calculations needed with regard to PRIFA and COFINA bonds for PRIFA-MEPSI settlement.
Outside PR	209	Feldman, Robert	8/26/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Rapoport (NP), M. Giese (ACG) and J. Battle (ACG) to discuss calculations needed with regard to PRIFA and COFINA bonds for PRIFA-MEPSI settlement.
PR	209	Battle, Juan Carlos	8/26/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with M. Rapoport (NP), R. Feldman (ACG) and M. Giese (ACG) to discuss calculations needed with regard to PRIFA and COFINA bonds for PRIFA-MEPSI settlement.
Outside PR	MA - 200	Giese, Michael	8/26/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from Ankura to discuss possible COFINA tender/exchange and plan pf action to proceed with AAFAP and COFINA.
Outside PR	MA - 200	Feldman, Robert	8/26/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from Ankura to discuss possible COFINA tender/exchange and plan pf action to proceed with AAFAP and COFINA.
Outside PR	MA - 200	Battle, Fernando	8/26/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura to discuss possible COFINA tender/exchange and plan pf action to proceed with AAFAP and COFINA.
PR	MA - 200	Battle, Juan Carlos	8/26/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with representatives from Ankura to discuss possible COFINA tender/exchange and plan pf action to proceed with AAFAP and COFINA.
Outside PR	MA - 200	Barrett, Dennis	8/26/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura to discuss possible COFINA tender/exchange and plan pf action to proceed with AAFAP and COFINA.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	213	Feldman, Robert	8/26/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) regarding UPR standstill extension.
Outside PR	213	Barrett, Dennis	8/26/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) regarding UPR standstill extension.
Outside PR	50	Giese, Michael	8/26/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with F. Batlle (ACG) to discuss bi-weekly creditor call script.
Outside PR	50	Batlle, Fernando	8/26/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Giese (ACG) to discuss bi-weekly creditor call script.
PR	240	Gonzalez, Carlos A.	8/26/2021	1.00	\$ 332.50	\$ 332.50	Reconciliation of notes for 8/26/2021 property inspections with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
Outside PR	240	Kratzman, E.A.	8/26/2021	1.00	\$ 855.00	\$ 855.00	Reconciliation of notes for 8/26/2021 property inspections with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/26/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: T-0781 Ceiba, S-1312 Fajardo with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
Outside PR	240	Kratzman, E.A.	8/26/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: T-0781 Ceiba, S-1312 Fajardo with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/26/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: T-1123 Canonvans, T-0450 Carolina with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
Outside PR	240	Kratzman, E.A.	8/26/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: T-1123 Canonvans, T-0450 Carolina with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
PR	240	Gonzalez, Carlos A.	8/26/2021	2.00	\$ 332.50	\$ 665.00	Property Inspections for Task B: T-0704 Aguas Buenas, M-1398 Caguas with E.A. Kratzman (ACG) and M. Diaz (PRIDCO).
Outside PR	240	Kratzman, E.A.	8/26/2021	2.00	\$ 855.00	\$ 1,710.00	Property Inspections for Task B: T-0704 Aguas Buenas, M-1398 Caguas with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
Outside PR	25	Giese, Michael	8/26/2021	1.10	\$ 413.00	\$ 454.30	Prepare May 2021 and July CNOs.
Outside PR	25	Parker, Christine	8/26/2021	1.60	\$ 210.00	\$ 336.00	Review Exhibit C time descriptions submitted for the period 8/15/21 - 8/21/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	25	Parker, Christine	8/26/2021	2.20	\$ 210.00	\$ 462.00	Revise Exhibit C time descriptions submitted for the period 8/15/21 - 8/21/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	50	Giese, Michael	8/26/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Erana (CM) to discuss TSA liquidity materials for the bi-weekly creditor call.
Outside PR	50	Nath, Natasha	8/26/2021	0.20	\$ 413.00	\$ 82.60	Incorporate comments from C. Saavedra (AAFAF) into the bi-weekly creditor meeting materials before sending to F. Batlle (ACG).
Outside PR	50	Giese, Michael	8/26/2021	0.30	\$ 413.00	\$ 123.90	Review bi-weekly creditor materials prepared by N. Nath (ACG).
Outside PR	50	Nath, Natasha	8/26/2021	0.40	\$ 413.00	\$ 165.20	Incorporate comments from F. Batlle (ACG) into the bi-weekly creditor meeting materials.
Outside PR	50	Nath, Natasha	8/26/2021	2.10	\$ 413.00	\$ 867.30	Prepare first draft of bi-weekly creditor meeting presentation and script on the request of F. Batlle (ACG).
Outside PR	206	Giese, Michael	8/26/2021	0.40	\$ 413.00	\$ 165.20	Incorporate final comments received from F. Batlle (ACG) into the Metropolitan Bus Authority restructuring presentation before distribution.
Outside PR	213	Barrett, Dennis	8/26/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with A. Toro (BH) regarding standstill payments and UPR's ability to make payments.
Outside PR	213	Feldman, Robert	8/26/2021	0.90	\$ 660.00	\$ 594.00	Analyze UPR debt service figures as part of negotiations regarding the extension of the UPR standstill agreement.
Outside PR	213	Barrett, Dennis	8/26/2021	1.40	\$ 960.00	\$ 1,344.00	Calculate and Prepare schedule of required payments under UPR standstill agreement.
Outside PR	216	Feldman, Robert	8/26/2021	1.00	\$ 660.00	\$ 660.00	Modify the PRIFA plan support agreement presentation in preparation for call with representatives from AAFAF.
PR	200	Batlle, Juan Carlos	8/26/2021	0.80	\$ 715.00	\$ 572.00	Review proposal from Barclays in connection with potential COFINA exchange transaction for savings.
PR	MA - 221	Batlle, Juan Carlos	8/26/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with working group for Auxilio Mutuo in connection with proposed refunding and new money bond issuance.
Outside PR	50	Batlle, Fernando	8/26/2021	0.40	\$ 960.00	\$ 384.00	Review and edit the bi-weekly creditor call script.
Outside PR	231	Giese, Michael	8/26/2021	0.80	\$ 413.00	\$ 330.40	Prepare and edit DRA claims recovery analysis on the request of D. Barrett (ACG) and J. Batlle (ACG).
Outside PR	231	Giese, Michael	8/26/2021	1.00	\$ 413.00	\$ 413.00	Prepare DRA claims recovery analysis on the request of D. Barrett (ACG) and J. Batlle (ACG).
Outside PR	231	Feldman, Robert	8/26/2021	1.10	\$ 660.00	\$ 726.00	Review and provide comments to M. Giese (ACG) regarding the DRA claims recovery analysis.
Outside PR	240	Kratzman, E.A.	8/26/2021	1.00	\$ 855.00	\$ 855.00	Property Inspections for Task B: M-1385 Caguas with C. Gonzalez (ACG) and M. Diaz (PRIDCO).
Outside PR	50	Nath, Natasha	8/27/2021	0.20	\$ 413.00	\$ 82.60	Participate on the bi-weekly creditor call.
Outside PR	50	Giese, Michael	8/27/2021	0.20	\$ 413.00	\$ 82.60	Participate on the bi-weekly creditor call.
Outside PR	50	Feldman, Robert	8/27/2021	0.20	\$ 660.00	\$ 132.00	Participate on the bi-weekly creditor call.
PR	50	Batlle, Juan Carlos	8/27/2021	0.20	\$ 715.00	\$ 143.00	Participate on the bi-weekly creditor call.
Outside PR	50	Barrett, Dennis	8/27/2021	0.20	\$ 960.00	\$ 192.00	Participate on the bi-weekly creditor call.
Outside PR	50	Batlle, Fernando	8/27/2021	0.20	\$ 960.00	\$ 192.00	Participate on the bi-weekly creditor call.
Outside PR	228	Nath, Natasha	8/27/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with C. Saavedra (AAFAF) and representatives from Ankura to discuss the PRIFA rum tax presentation for DDEC.
Outside PR	228	Giese, Michael	8/27/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with C. Saavedra (AAFAF) and representatives from Ankura to discuss the PRIFA rum tax presentation for DDEC.
Outside PR	228	Feldman, Robert	8/27/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with C. Saavedra (AAFAF) and representatives from Ankura to discuss the PRIFA rum tax presentation for DDEC.
Outside PR	228	Batlle, Fernando	8/27/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with C. Saavedra (AAFAF) and representatives from Ankura to discuss the PRIFA rum tax presentation for DDEC.
Outside PR	228	Barrett, Dennis	8/27/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with C. Saavedra (AAFAF) and representatives from Ankura to discuss the PRIFA rum tax presentation for DDEC.
Outside PR	216	Giese, Michael	8/27/2021	0.40	\$ 413.00	\$ 165.20	Participate in a virtual meeting with A. Cruz (Hacienda) and representatives from Ankura to discuss the Puerto Rico Lost Revenues Analysis performed by Hacienda and Ankura to determine the Puerto Rico Lost Revenues amount to include in the 8/31/21 submission of the CSFRF Interim Report.
Outside PR	216	Feldman, Robert	8/27/2021	0.40	\$ 660.00	\$ 264.00	Participate in a virtual meeting with A. Cruz (Hacienda) and representatives from Ankura to discuss the Puerto Rico Lost Revenues Analysis performed by Hacienda and Ankura to determine the Puerto Rico Lost Revenues amount to include in the 8/31/21 submission of the CSFRF Interim Report.
Outside PR	216	Barrett, Dennis	8/27/2021	0.40	\$ 960.00	\$ 384.00	Participate in a virtual meeting with A. Cruz (Hacienda) and representatives from Ankura to discuss the Puerto Rico Lost Revenues Analysis performed by Hacienda and Ankura to determine the Puerto Rico Lost Revenues amount to include in the 8/31/21 submission of the CSFRF Interim Report.
Outside PR	216	Batlle, Fernando	8/27/2021	0.40	\$ 960.00	\$ 384.00	Participate in a virtual meeting with A. Cruz (Hacienda) and representatives from Ankura to discuss the Puerto Rico Lost Revenues Analysis performed by Hacienda and Ankura to determine the Puerto Rico Lost Revenues amount to include in the 8/31/21 submission of the CSFRF Interim Report.
Outside PR	216	Giese, Michael	8/27/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss the lost revenues calculation received from representatives from Hacienda.
Outside PR	216	Feldman, Robert	8/27/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss the lost revenues calculation received from representatives from Hacienda.
Outside PR	216	Barrett, Dennis	8/27/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss the lost revenues calculation received from representatives from Hacienda.
Outside PR	216	Giese, Michael	8/27/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss the general fund lost revenues analysis prepared by representatives from Hacienda.
Outside PR	216	Feldman, Robert	8/27/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss the general fund lost revenues analysis prepared by representatives from Hacienda.
Outside PR	216	Nath, Natasha	8/27/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with M. Giese (ACG) to discuss the weekly dashboard updating process.
Outside PR	216	Giese, Michael	8/27/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with N. Nath (ACG) to discuss the weekly dashboard updating process.
Outside PR	231	Giese, Michael	8/27/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from Ankura to discuss DRA claims and recovery analysis.
Outside PR	231	Feldman, Robert	8/27/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura to discuss DRA claims and recovery analysis.
PR	231	Batlle, Juan Carlos	8/27/2021	1.00	\$ 715.00	\$ 715.00	Participate on call with representatives from Ankura to discuss DRA claims and recovery analysis.
Outside PR	231	Barrett, Dennis	8/27/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura to discuss DRA claims and recovery analysis.
Outside PR	216	Feldman, Robert	8/27/2021	0.30	\$ 660.00	\$ 198.00	Modify the PRIFA plan support agreement presentation following the discussion with representatives from AAFAF.
Outside PR	216	Giese, Michael	8/27/2021	0.40	\$ 413.00	\$ 165.20	Review the Hacienda lost revenues analysis in advance of call with Hacienda representatives.
Outside PR	216	Giese, Michael	8/27/2021	0.70	\$ 413.00	\$ 289.10	Prepare weekly dashboard for O. Marrero (AAFAF).
Outside PR	216	Feldman, Robert	8/27/2021	1.00	\$ 660.00	\$ 660.00	Prepare comparison of the lost revenue analysis prepared by representatives from Hacienda to lost revenue analysis prepared by advisors to AAFAF in preparation for call with representatives from Hacienda.
PR	MA - 221	Batlle, Juan Carlos	8/27/2021	0.20	\$ 715.00	\$ 143.00	Participate in meeting with A. Guerra (AAFAF) and R. Angleró (AAFAF) to discuss the refinancing of municipal loans.
Outside PR	231	Giese, Michael	8/27/2021	0.20	\$ 413.00	\$ 82.60	Edit DRA claims recovery analysis based on comments received from J. Batlle (ACG).
PR	240	Batlle, Juan Carlos	8/27/2021	0.40	\$ 715.00	\$ 286.00	Prepare status report of the Task B - feasibility study requested by A. Guerra (AAFAF).
PR	240	Gonzalez, Carlos A.	8/27/2021	1.00	\$ 332.50	\$ 332.50	Note gathering of all property inspected for PRIDCO Task B Capex assessment.
PR	240	Gonzalez, Carlos A.	8/27/2021	2.00	\$ 332.50	\$ 665.00	Created report summarizing all PRIDCO property visits and findings.
Outside PR	240	Kratzman, E.A.	8/27/2021	2.00	\$ 855.00	\$ 1,710.00	Prepare final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
Outside PR	240	Kratzman, E.A.	8/27/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on preparation of final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
Outside PR	240	Kratzman, E.A.	8/27/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on preparation of final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
PR	MA - 210	Batlle, Juan Carlos	8/27/2021	0.50	\$ 715.00	\$ 357.50	Participate in meeting with J. Bayne (AAFAF) to discuss PRPA restructuring scenarios.
Outside PR	206	Giese, Michael	8/30/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss outstanding items in the Metropolitan Bus Authority restructuring presentation.
Outside PR	206	Feldman, Robert	8/30/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss outstanding items in the Metropolitan Bus Authority restructuring presentation.
Outside PR	231	Barrett, Dennis	8/30/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Batlle (ACG) and R. Feldman (ACG) to discuss approach to valuation of DRA claims.
Outside PR	231	Feldman, Robert	8/30/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with F. Batlle (ACG) and D. Barrett (ACG) to discuss approach to valuation of DRA claims.
Outside PR	231	Batlle, Fernando	8/30/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss approach to valuation of DRA claims.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	240	Kratzman, E.A.	8/30/2021	0.10	\$ 855.00	\$ 85.50	Participate in call meeting with C. Gonzalez (ACG) regarding new property visit template that we need to fill out as part of PRIDCO Task B Capex analysis.
PR	240	Gonzalez, Carlos A.	8/30/2021	0.10	\$ 332.50	\$ 33.25	Participate in call meeting with E.A. Kratzman (ACG) regarding new property visit template that we need to fill out as part of PRIDCO Task B Capex analysis.
PR	MA - 210	Battle, Juan Carlos	8/30/2021	0.30	\$ 715.00	\$ 214.50	Participate in discussion with J. Morrison (ACG) regarding PRPA materials for AAFAF.
Outside PR	MA - 210	Morrison, Jonathan	8/30/2021	0.30	\$ 890.00	\$ 267.00	Participate in discussion with J. Battle (ACG) regarding PRPA materials for AAFAF.
Outside PR	228	Battle, Fernando	8/30/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to prepare for upcoming call with DDEC.
Outside PR	228	Barrett, Dennis	8/30/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to prepare for upcoming call with DDEC.
Outside PR	25	Giese, Michael	8/30/2021	0.30	\$ 413.00	\$ 123.90	Continue to prepare the July Non-Title III fee statement.
Outside PR	25	Giese, Michael	8/30/2021	0.60	\$ 413.00	\$ 247.80	Prepare the July Non-Title III fee statement.
Outside PR	206	Giese, Michael	8/30/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Erana (CM) to discuss Metropolitan Bus Authority cigarette tax appropriations.
Outside PR	206	Giese, Michael	8/30/2021	1.00	\$ 413.00	\$ 413.00	Incorporate comments received from F. Battle (ACG) into the Metropolitan Bus Authority restructuring presentation.
Outside PR	216	Giese, Michael	8/30/2021	0.20	\$ 413.00	\$ 82.60	Prepare the annual Hacienda General Fund revenue files for distribution to D. Barrett (ACG), R. Feldman (ACG) and R. Tabor (ACG).
Outside PR	216	Feldman, Robert	8/30/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with T. Ahlberg (CM) to discuss the tax offset provision in the American Rescue Plan Act reporting requirement analysis.
Outside PR	216	Giese, Michael	8/30/2021	0.60	\$ 413.00	\$ 247.80	Review State and Local Fiscal Recovery funds guidance as requested by R. Feldman (ACG).
Outside PR	216	Feldman, Robert	8/30/2021	0.80	\$ 660.00	\$ 528.00	Review language included in the interim final report and other miscellaneous Treasury compliance and reporting guidelines to understand the reporting requirements for the tax offset provision.
Outside PR	216	Barrett, Dennis	8/30/2021	3.20	\$ 960.00	\$ 3,072.00	Review the American Rescue Plan Act, interim final rule and reporting requirement and diligence what needs to be submitted and strategize.
Outside PR	231	Feldman, Robert	8/30/2021	0.80	\$ 660.00	\$ 528.00	Review and provide comments to M. Giese (ACG) regarding the DRA claims recovery analysis.
PR	240	Gonzalez, Carlos A.	8/30/2021	0.10	\$ 332.50	\$ 33.25	Participate in call with L. Negron (PRIDCO) regarding the information request received from A. Guerra (AAFAF) pertaining to the PRIDCO rent roll analysis report and detailed information regarding the Microsoft property as part of the PRIDCO Certified Fiscal Plan.
PR	240	Gonzalez, Carlos A.	8/30/2021	1.00	\$ 332.50	\$ 332.50	Identify and separate PRIDCO properties that appeared abandoned during our property inspections as part of the Task B PRIDCO capex assessment.
Outside PR	240	Kratzman, E.A.	8/30/2021	2.00	\$ 855.00	\$ 1,710.00	Prepare final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
Outside PR	240	Kratzman, E.A.	8/30/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on preparation of final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
Outside PR	240	Kratzman, E.A.	8/30/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on preparation of final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
Outside PR	240	Kratzman, E.A.	8/30/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on preparation of final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
Outside PR	240	Kratzman, E.A.	8/30/2021	1.00	\$ 855.00	\$ 855.00	Continue working on preparation of final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
Outside PR	MA - 206	Battle, Fernando	8/30/2021	0.70	\$ 960.00	\$ 672.00	Review presentation related to resolution of the Metropolitan Bus Authority claim with Oriental.
Outside PR	MA - 210	Morrison, Jonathan	8/30/2021	0.80	\$ 890.00	\$ 712.00	Participate in discussion with R. Erana (CM) regarding the PRPA liquidity forecast and key operating expenses.
Outside PR	MA - 210	Morrison, Jonathan	8/30/2021	1.00	\$ 890.00	\$ 890.00	Review and analyze PRPA historical spending levels and key operating expenses.
Outside PR	MA - 210	Morrison, Jonathan	8/30/2021	2.10	\$ 890.00	\$ 1,869.00	Review and analyze PRPA operating measures in the Certified Fiscal Plan.
PR	MA - 231	Battle, Juan Carlos	8/30/2021	1.10	\$ 715.00	\$ 786.50	Continue working on revision of DRA recovery analysis and incorporating information of resolved credits.
PR	MA - 231	Battle, Juan Carlos	8/30/2021	2.90	\$ 715.00	\$ 2,073.50	Review and revise recovery analysis for all DRA held credits.
Outside PR	21	Giese, Michael	8/31/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Nath, Natasha	8/31/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	8/31/2021	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	8/31/2021	0.50	\$ 890.00	\$ 445.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	8/31/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	8/31/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	231	Giese, Michael	8/31/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss the DRA PRPA Aguadilla Airport loan.
Outside PR	231	Feldman, Robert	8/31/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss the DRA PRPA Aguadilla Airport loan.
Outside PR	216	Giese, Michael	8/31/2021	0.30	\$ 413.00	\$ 123.90	Participate on series of calls with R. Feldman (ACG) to discuss calculation of General Fund revenues for COVID-19 related funds reporting requirements.
Outside PR	216	Feldman, Robert	8/31/2021	0.30	\$ 660.00	\$ 198.00	Participate on series of calls with M. Giese (ACG) to discuss calculation of General Fund revenues for COVID-19 related funds reporting requirements.
Outside PR	216	Feldman, Robert	8/31/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) regarding the tax offset provision in the American Rescue Plan Act reporting requirement analysis.
Outside PR	216	Barrett, Dennis	8/31/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) regarding the tax offset provision in the American Rescue Plan Act reporting requirement analysis.
Outside PR	231	Giese, Michael	8/31/2021	1.50	\$ 413.00	\$ 619.50	Participate on call with representatives from Ankura to discuss the DRA claims recovery analysis.
Outside PR	231	Feldman, Robert	8/31/2021	1.50	\$ 660.00	\$ 990.00	Participate on call with representatives from Ankura to discuss the DRA claims recovery analysis.
PR	231	Battle, Juan Carlos	8/31/2021	1.50	\$ 715.00	\$ 1,072.50	Participate on call with representatives from Ankura to discuss the DRA claims recovery analysis.
Outside PR	231	Barrett, Dennis	8/31/2021	1.50	\$ 960.00	\$ 1,440.00	Participate on call with representatives from Ankura to discuss the DRA claims recovery analysis.
Outside PR	231	Battle, Fernando	8/31/2021	1.50	\$ 960.00	\$ 1,440.00	Participate on call with representatives from Ankura to discuss the DRA claims recovery analysis.
Outside PR	216	Battle, Fernando	8/31/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) regarding the American Rescue Plan Act reporting requirement.
Outside PR	216	Barrett, Dennis	8/31/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) regarding the American Rescue Plan Act reporting requirement.
Outside PR	240	Morrison, Jonathan	8/31/2021	0.10	\$ 890.00	\$ 89.00	Participate in discussion with E.A. Kratzman (AREA) regarding PRIDCO site visits.
Outside PR	240	Kratzman, E.A.	8/31/2021	0.10	\$ 855.00	\$ 85.50	Participate in discussion with J. Morrison (AREA) regarding PRIDCO site visits.
Outside PR	240	Kratzman, E.A.	8/31/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with J. Battle (ACG), C. Gonzalez (ACG) and J. Morrison (ACG) to discuss status and action plan for delivery of the capital expenditures reserve study requested by Oversight Board.
PR	240	Gonzalez, Carlos A.	8/31/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with E.A. Kratzman (ACG), J. Battle (ACG) and J. Morrison (ACG) to discuss status and action plan for delivery of the capital expenditures reserve study requested by Oversight Board.
PR	240	Battle, Juan Carlos	8/31/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with E.A. Kratzman (ACG), C. Gonzalez (ACG) and J. Morrison (ACG) to discuss status and action plan for delivery of the capital expenditures reserve study requested by Oversight Board.
Outside PR	240	Morrison, Jonathan	8/31/2021	0.50	\$ 890.00	\$ 445.00	Participate on call with E.A. Kratzman (ACG), C. Gonzalez (ACG) and J. Battle (ACG) to discuss status and action plan for delivery of the capital expenditures reserve study requested by Oversight Board.
Outside PR	25	Giese, Michael	8/31/2021	0.20	\$ 413.00	\$ 82.60	Incorporate comments from F. Battle (ACG) into the July Non-Title III fee statement.
Outside PR	25	Giese, Michael	8/31/2021	0.30	\$ 413.00	\$ 123.90	Incorporate D. Barrett (ACG) comments into the July Non-Title III fee statement.
Outside PR	25	Giese, Michael	8/31/2021	0.40	\$ 413.00	\$ 165.20	Incorporate comments from J. Battle (ACG) into the July Non-Title III fee statement.
Outside PR	25	Giese, Michael	8/31/2021	0.40	\$ 413.00	\$ 165.20	Finalize July 2021 invoices.
Outside PR	25	Giese, Michael	8/31/2021	0.60	\$ 413.00	\$ 247.80	Conduct final review of the Non-Title III invoice.
Outside PR	25	Parker, Christine	8/31/2021	1.20	\$ 210.00	\$ 252.00	Update Exhibit C with time entries submitted for the period 8/22/21 - 8/28/21 for inclusion in the August 2021 monthly fee statement.
PR	25	Battle, Juan Carlos	8/31/2021	1.30	\$ 715.00	\$ 929.50	Review and revise the June fee application for the AAFAF engagement.
Outside PR	25	Battle, Fernando	8/31/2021	1.30	\$ 960.00	\$ 1,248.00	Review and edit the July fee statement.
Outside PR	216	Giese, Michael	8/31/2021	0.30	\$ 413.00	\$ 123.90	Prepare monthly Hacienda General Fund revenue files for distribution to D. Barrett (ACG), R. Feldman (ACG) and R. Tabor (ACG).
Outside PR	216	Giese, Michael	8/31/2021	0.30	\$ 413.00	\$ 123.90	Review PREPA and COFINA Official Statements for IRS subsidy analysis requested by representatives from O'Melveny Myers.
Outside PR	216	Giese, Michael	8/31/2021	0.40	\$ 413.00	\$ 165.20	Prepare PREPA and COFINA IRS subsidy analysis requested by representatives from O'Melveny Myers.
Outside PR	216	Giese, Michael	8/31/2021	1.30	\$ 413.00	\$ 536.90	Prepare General Fund revenue analysis to be used for State and Local Fiscal Recovery Funds compliance report requirements as requested by R. Feldman (ACG).
Outside PR	216	Feldman, Robert	8/31/2021	1.60	\$ 660.00	\$ 1,056.00	Prepare analysis showing the calculation of inflation based on Treasury guidelines and historical general fund revenues as part of the American rescue plan act reporting requirement analysis.
Outside PR	216	Battle, Fernando	8/31/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from KPMG, R. Ponte and Colegio de CPA to discuss content of seminar as requested by the Treasury Secretary.
Outside PR	216	Barrett, Dennis	8/31/2021	2.10	\$ 960.00	\$ 2,016.00	Continue working on the American Rescue Plan Act reporting requirement workstream.
Outside PR	240	Kratzman, E.A.	8/31/2021	2.00	\$ 855.00	\$ 1,710.00	Prepare final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
Outside PR	240	Kratzman, E.A.	8/31/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on preparation of final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
Outside PR	240	Kratzman, E.A.	8/31/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on preparation of final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.
Outside PR	240	Kratzman, E.A.	8/31/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on preparation of final report in connection with PRIDCO Capex reserve fund study requested by Oversight Board.

<b>Total - Hourly Fees</b>	<b>630.8</b>	<b>\$ 430,777.75</b>
Municipal Advisory Fee		\$ 60,000.00
<b>Total - Fees</b>	<b>630.8</b>	<b>\$ 490,777.75</b>

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records  
By Professional In Chronological Order

Expense Category	Billed Amount
Airfare/Railway	\$ 4,798.08
Lodging	\$ 4,634.72
Meals	\$ 1,512.00
Other	\$ -
Transportation	\$ 1,317.50
<b>Total, Expenses</b>	<b>\$ 12,262.30</b>

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - US	Fernando Batlle	8/2/2021	\$ 51.80	Travel taxi from home to MIA.	1
Airfare/Railway	Fernando Batlle	8/2/2021	\$ 513.40	Round trip airfare from MIA to SJU (8/2/21 - 8/5/21).	2
Meals - PR	Fernando Batlle	8/2/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/2/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	8/3/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/3/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation - US	Dennis Barrett	8/4/2021	\$ 52.60	Travel taxi from home to JFK.	3
Airfare/Railway	Dennis Barrett	8/4/2021	\$ 364.20	One way airfare from JFK to SJU (8/4/21).	4
Meals - PR	Fernando Batlle	8/4/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/4/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	8/4/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	8/4/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	8/5/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/5/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	8/5/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	8/5/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	8/5/2021	\$ 664.08	Lodging in San Juan, PR for three nights (8/2/21 - 8/5/21).	5
Lodging - PR	Dennis Barrett	8/5/2021	\$ 250.00	Lodging in San Jan, PR for one night (8/4/21-8/5/21).	6
Airfare/Railway	Dennis Barrett	8/5/2021	\$ 449.20	One way airfare from SJU to JFK (8/5/21).	7
Transportation - US	Fernando Batlle	8/5/2021	\$ 52.42	Travel taxi from MIA to home.	8
Transportation - US	Dennis Barrett	8/5/2021	\$ 59.44	Travel taxi from JFK to home.	9
Airfare/Railway	Fernando Batlle	8/9/2021	\$ 657.40	Round trip airfare from MIA to SJU (8/9/21 - 8/12/21).	10
Meals - PR	Fernando Batlle	8/9/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/9/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	8/10/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/10/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	8/11/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/11/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	8/12/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/12/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	8/12/2021	\$ 664.08	Lodging in San Juan, PR for three nights (8/9/21 - 8/12/21).	11
Transportation - US	Fernando Batlle	8/12/2021	\$ 52.11	Travel taxi from MIA to home.	12
Transportation - US	Robert Feldman	8/22/2021	\$ 56.98	Travel taxi from home to ORD.	13
Airfare/Railway	Dennis Barrett	8/22/2021	\$ 665.70	One way airfare from JAX to SJU (8/22/21).	14
Airfare/Railway	Robert Feldman	8/22/2021	\$ 165.00	One way airfare from ORD to SJU (8/22/21).	15
Meals - PR	Dennis Barrett	8/22/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	8/22/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	8/22/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	8/22/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation - US	Fernando Batlle	8/23/2021	\$ 49.65	Travel taxi from home to MIA.	16
Airfare/Railway	Fernando Batlle	8/23/2021	\$ 326.40	Round trip airfare from MIA to SJU (8/23/21 - 8/25/21).	17
Airfare/Railway	Michael Giese	8/23/2021	\$ 250.98	One way airfare from ORD to SJU (8/23/21).	18
Airfare/Railway	E.A. Kratzman	8/23/2021	\$ 831.40	Round trip airfare from JFK to SJU (8/23/21 - 8/27/21).	19
Meals - PR	Fernando Batlle	8/23/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/23/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	8/23/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	8/23/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	8/23/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	8/23/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Giese	8/23/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Giese	8/23/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	E.A. Kratzman	8/23/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	E.A. Kratzman	8/23/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	8/24/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/24/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	8/24/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	8/24/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	8/24/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Robert Feldman	8/24/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Giese	8/24/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Giese	8/24/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	E.A. Kratzman	8/24/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	E.A. Kratzman	8/24/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Fernando Batlle	8/25/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	8/25/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	8/25/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Dennis Barrett	8/25/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	8/25/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation - PR	Robert Feldman	8/25/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	Michael Giese	8/25/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Michael Giese	8/25/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals - PR	E.A. Kratzman	8/25/2021	\$ 70.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	E.A. Kratzman	8/25/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	8/25/2021	\$ 500.00	Lodging in San Juan, PR for two nights (8/23/21 - 8/25/21).	20
Lodging - PR	Dennis Barrett	8/25/2021	\$ 664.08	Lodging in San Jan, PR for three nights (8/22/21-8/25/21).	21
Lodging - PR	Robert Feldman	8/25/2021	\$ 699.76	Lodging in San Jan, PR for three nights (8/22/21 - 8/25/21).	22
Lodging - PR	Michael Giese	8/25/2021	\$ 442.72	Lodging in San Jan, PR for two nights (8/23/21-8/25/21).	23
Airfare/Railway	Dennis Barrett	8/25/2021	\$ 204.20	One way airfare from SJU to JFK (8/25/21).	24
Airfare/Railway	Robert Feldman	8/25/2021	\$ 165.00	One way airfare from SJU to ORD (8/25/21).	25
Airfare/Railway	Michael Giese	8/25/2021	\$ 205.20	One way airfare from SJU to EWR (8/25/21).	26
Transportation - US	Fernando Batlle	8/25/2021	\$ 27.29	Travel taxi from MIA to home.	27
Transportation - US	Dennis Barrett	8/25/2021	\$ 100.00	Travel taxi from JFK to home.	28
Transportation - US	Robert Feldman	8/25/2021	\$ 36.47	Travel taxi from ORD to home.	29
Transportation - US	Michael Giese	8/25/2021	\$ 74.74	Travel taxi from EWR to home.	30
Meals - PR	E.A. Kratzman	8/26/2021	\$ 42.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	E.A. Kratzman	8/26/2021	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging - PR	E.A. Kratzman	8/26/2021	\$ 750.00	Lodging in San Jan, PR for three nights (8/23/21-8/26/21).	31
Transportation - US	E.A. Kratzman	8/26/2021	\$ 144.00	Parking at JFK (8/23/21-8/26/21).	32
<b>Total</b>			<b>\$ 12,262.30</b>		

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing.  
Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



October 2, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-FIRST MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
AUGUST 1, 2021 TO AUGUST 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-first monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2021 through August 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett  
Senior Managing Director  
Enclosure



UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re: ) PROMESA  
) Title III  
THE FINANCIAL OVERSIGHT AND )  
MANAGEMENT BOARD FOR PUERTO RICO )  
)  
as representative of ) Case No. 17 BK 3283-LTS  
)  
THE COMMONWEALTH OF PUERTO )  
RICO, *et. al* )  
)  
Debtor. <sup>1</sup> )  
\_\_\_\_\_ )

**COVER SHEET TO FIFTY-FIRST MONTHLY FEE STATEMENT OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2022-000027 FOR THE PERIOD AUGUST 1, 2021 THROUGH  
AUGUST 31, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: August 1, 2021 through August 31, 2021

Amount of compensation sought  
as actual, reasonable and necessary: \$190,472.90

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's fifty-first fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-first monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$171,425.61 (90% of \$190,472.90 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of August 1, 2021 through August 31, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services;
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

**NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fees
<b>Title III Matters</b>			
25	Preparation of Fee App	12.2	\$ 8,867.60
54	Debt Restructuring	13.3	\$ 5,492.90
57	Debt Restructuring - PREPA	18.1	\$ 14,768.00
201	GO Restructuring	189.7	\$ 144,586.30
208	HTA Restructuring	25.8	\$ 16,758.10
Total - Municipal Advisor Hourly Fees		34.9	\$ 27,924.00
Total - Non-Municipal Advisor Hourly Fees		224.2	\$ 162,548.90
<b>Total - Fees</b>		<b>259.1</b>	<b>\$ 190,472.90</b>

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL



Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	43.2	\$ 41,472.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	5.6	\$ 4,004.00
Barrett, Dennis	Senior Managing Director	\$ 960.00	61.0	\$ 58,560.00
Uddin, Misbah	Managing Director	\$ 460.00	9.5	\$ 4,370.00
Feldman, Robert	Director	\$ 660.00	98.5	\$ 65,010.00
Giese, Michael	Associate	\$ 413.00	29.5	\$ 12,183.50
Nath, Natasha	Associate	\$ 413.00	11.8	\$ 4,873.40
<b>Total</b>			<b>259.1</b>	<b>190,472.9</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 201	Feldman, Robert	8/2/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura and Nixon Peabody to discuss tax exemption of the SUT contingent value instruments.
Outside PR	MA - 201	Barrett, Dennis	8/2/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and Nixon Peabody to discuss tax exemption of the SUT contingent value instruments.
PR	MA - 201	Battle, Fernando	8/2/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and Nixon Peabody to discuss tax exemption of the SUT contingent value instruments.
Outside PR	54	Giese, Michael	8/2/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	MA - 201	Battle, Fernando	8/2/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with C. Saavedra (AAFAF) to discuss alternatives for issuance of bonds and tax credits under the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	8/3/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with D. Barrett (ACG) regarding the 6/30/21 cash balances at various accounts outside of the TSA as part of the available cash analysis requested by representatives from AAFAF.
Outside PR	201	Barrett, Dennis	8/3/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Feldman (ACG) regarding the 6/30/21 cash balances at various accounts outside of the TSA as part of the available cash analysis requested by representatives from AAFAF.
Outside PR	MA - 57	Barrett, Dennis	8/3/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, AAFAF and O'Melveny & Myers regarding the PREPA restructuring strategy.
PR	MA - 57	Battle, Fernando	8/3/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, AAFAF and O'Melveny & Myers regarding the PREPA restructuring strategy.
Outside PR	201	Barrett, Dennis	8/3/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) regarding the pension proposal.
PR	201	Battle, Fernando	8/3/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) regarding the pension proposal.
Outside PR	54	Giese, Michael	8/3/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	8/3/2021	0.50	\$ 413.00	\$ 206.50	Revise the cash update presentation based on comments received from D. Barrett (ACG).
Outside PR	201	Barrett, Dennis	8/3/2021	0.30	\$ 960.00	\$ 288.00	Correspond with C. Tirado (ERS) regarding cash accounts and current balances at ERS, TRS and JRS.
Outside PR	201	Barrett, Dennis	8/3/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with M. Yassin (OMM) regarding Plan of Adjustment discovery related to pensions.
Outside PR	201	Barrett, Dennis	8/3/2021	0.40	\$ 960.00	\$ 384.00	Review and provide comments on cash presentation.
Outside PR	201	Feldman, Robert	8/3/2021	0.90	\$ 660.00	\$ 594.00	Modify the estimated permitted carry-over of prior year appropriations as part of the available cash analysis requested by representatives from AAFAF.
Outside PR	201	Feldman, Robert	8/3/2021	0.90	\$ 660.00	\$ 594.00	Prepare the revised available cash bridge and commentary as part of the Puerto Rico cash update presentation requested by F. Battle (ACG).
Outside PR	201	Feldman, Robert	8/3/2021	1.00	\$ 660.00	\$ 660.00	Prepare summary of the risk in non-TSA accounts and other funding considerations as part of the Puerto Rico cash update presentation requested by F. Battle (ACG).
Outside PR	201	Feldman, Robert	8/3/2021	2.80	\$ 660.00	\$ 1,848.00	Prepare variance analysis comparing the 6/30/20 cash balance to the cash balance as of 6/30/21 across various non-TSA cash accounts as part of the available cash analysis requested by representatives from AAFAF.
PR	208	Battle, Fernando	8/3/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with C. Saavedra (AAFAF) and M. Rodriguez (PMA) to discuss strategy for meeting with Metropistas related to the Teodoro Moscoso Bridge.
Outside PR	201	Feldman, Robert	8/4/2021	2.40	\$ 660.00	\$ 1,584.00	Participate on listen only mode to the Puerto Rico August Omnibus hearing.
PR	201	Battle, Fernando	8/4/2021	1.00	\$ 960.00	\$ 960.00	Participate in discussion with C. Saavedra (AAFAF) and D. Barrett (ACG) regarding the Commonwealth Plan of Adjustment and required implementing legislation.
PR	201	Barrett, Dennis	8/4/2021	1.00	\$ 960.00	\$ 960.00	Participate in discussion with C. Saavedra (AAFAF) and F. Battle (ACG) regarding the Commonwealth Plan of Adjustment and required implementing legislation.
Outside PR	54	Giese, Michael	8/4/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Giese, Michael	8/4/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of the PREPA weekly reporting package prepared by representatives from O'Melveny & Myers to Datasite.
PR	201	Battle, Fernando	8/4/2021	0.20	\$ 960.00	\$ 192.00	Review cash balance information from ERS, TRS and JRS provided by C. Tirado (ERS) as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	8/4/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with J. York (CM) regarding the availability of lottery funds.
Outside PR	201	Feldman, Robert	8/4/2021	0.60	\$ 660.00	\$ 396.00	Prepare summary of the 5-year Medicaid impact of the new agreement as requested by M. Gonzalez (AAFAF).
Outside PR	201	Feldman, Robert	8/4/2021	0.90	\$ 660.00	\$ 594.00	Update the ERS cash balances across cash and investment accounts as part of the available cash analysis requested by representatives from AAFAF.
Outside PR	201	Feldman, Robert	8/4/2021	1.40	\$ 660.00	\$ 924.00	Analyze the various lottery account balances from 6/30/20 to 6/30/21 as part of the available cash analysis requested by representatives from AAFAF.
PR	MA - 201	Battle, Fernando	8/4/2021	1.50	\$ 960.00	\$ 1,440.00	Review and provide comments to the GO contingent value instrument indenture as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	8/5/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss the PBA and GO claims verification request received from J. Rodriguez (BOA).
Outside PR	201	Feldman, Robert	8/5/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss the PBA and GO claims verification request received from J. Rodriguez (BOA).
Outside PR	201	Feldman, Robert	8/5/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) in preparation for call with representatives from McKinsey and Ernst & Young to discuss the Government pension proposal forecast.
PR	201	Barrett, Dennis	8/5/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) in preparation for call with representatives from McKinsey and Ernst & Young to discuss the Government pension proposal forecast.
Outside PR	201	Feldman, Robert	8/5/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from Ankura, McKinsey and Ernst & Young regarding the Government pension proposal forecast.
PR	201	Barrett, Dennis	8/5/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura, McKinsey and Ernst & Young regarding the Government pension proposal forecast.
PR	208	Barrett, Dennis	8/5/2021	0.50	\$ 960.00	\$ 480.00	Participate in meeting with R. Mendez (McConnell), M. Rodriguez (PMA), C. Saavedra (AAFAF), F. Battle (ACG) and representatives from Metropistas to discuss possible Teodoro Moscoso Bridge transaction.
PR	208	Battle, Fernando	8/5/2021	0.50	\$ 960.00	\$ 480.00	Participate in meeting with R. Mendez (McConnell), M. Rodriguez (PMA), C. Saavedra (AAFAF), D. Barrett (ACG) and representatives from Metropistas to discuss possible Teodoro Moscoso Bridge transaction.
Outside PR	201	Giese, Michael	8/5/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss the loan claims verification request received from J. Rodriguez (BOA).
Outside PR	201	Feldman, Robert	8/5/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss the loan claims verification request received from J. Rodriguez (BOA).
Outside PR	201	Feldman, Robert	8/5/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with C. Saavedra (AAFAF) regarding the Medicaid and CBO forecast figures included in the Government pensions proposal analysis.
Outside PR	201	Giese, Michael	8/5/2021	0.40	\$ 413.00	\$ 165.20	Verify claims amounts of the Commonwealth loans based on analysis and request received from Bank of America.
PR	201	Barrett, Dennis	8/5/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with M. Yassin (OMM) regarding additional pension discovery considerations.
PR	201	Barrett, Dennis	8/5/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with W. Everts (PJT) regarding the Government pension proposal.
PR	201	Battle, Fernando	8/5/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with C. Saavedra (AAFAF) to discuss power of attorney for IRS meetings regarding Commonwealth bonds tax exemption and status of negotiations with FOMB re pensions alternatives.
Outside PR	201	Feldman, Robert	8/5/2021	0.50	\$ 660.00	\$ 330.00	Prepare edits to the pension initiatives cheat sheet in preparation for the meeting with the governor as requested by C. Saavedra (AAFAF).
PR	201	Battle, Juan Carlos	8/5/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with J. Gavin (Citi) to discuss general restructuring matters associated with the GO Plan of Adjustment.
Outside PR	201	Feldman, Robert	8/5/2021	0.90	\$ 660.00	\$ 594.00	Prepare commentary regarding discrepancies of four CUSIPs in preparation for call with representatives from Bank of America regarding Plan of Adjustment claim questions.
Outside PR	201	Feldman, Robert	8/5/2021	0.90	\$ 660.00	\$ 594.00	Prepare two alternative versions of the summary of net benefits related to the pension initiatives as requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	8/5/2021	1.10	\$ 660.00	\$ 726.00	Analyze the Bank of America CUSIP analysis and compare against Government and Oversight Board claim figures in preparation for call with representatives from Bank of America regarding Plan of Adjustment claim questions.
Outside PR	201	Feldman, Robert	8/5/2021	1.10	\$ 660.00	\$ 726.00	Prepare summary of net benefits related to the pension initiatives as requested by C. Saavedra (AAFAF).
Outside PR	201	Giese, Michael	8/5/2021	2.00	\$ 413.00	\$ 826.00	Verify claims calculation for PBA and GO CUSIPs based on analysis and request received from Bank of America.
PR	201	Barrett, Dennis	8/5/2021	1.00	\$ 960.00	\$ 960.00	Prepare for call with representatives from Ernst & Young and McKinsey regarding the pension proposal forecast.
Outside PR	201	Feldman, Robert	8/5/2021	2.40	\$ 660.00	\$ 1,584.00	Prepare high-level detail, mid-level detail and summary outputs showing the Plan of Adjustment recoveries by class as requested by O. Marrero (AAFAF).
PR	208	Battle, Fernando	8/5/2021	0.20	\$ 960.00	\$ 192.00	Participate in meeting with C. Saavedra (AAFAF) and M. Rodriguez (PMA) to discuss next steps related to Teodoro Moscoso bridge transaction.
Outside PR	201	Giese, Michael	8/6/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura and Bank of America to discuss reconciliation of claims included in the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	8/6/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura and Bank of America to discuss reconciliation of claims included in the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	8/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura and Bank of America to discuss reconciliation of claims included in the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	8/6/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura and Bank of America to discuss reconciliation of claims included in the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	8/6/2021	1.10	\$ 660.00	\$ 726.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody and Ankura regarding the contingent value instruments indenture.
Outside PR	MA - 201	Barrett, Dennis	8/6/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez regarding comments on the draft contingent value instruments indenture.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	57	Barrett, Dennis	8/6/2021	0.70	\$ 960.00	\$ 672.00	Participate on the PREPA bi-weekly creditor call.
Outside PR	57	Battle, Fernando	8/6/2021	0.70	\$ 960.00	\$ 672.00	Participate on the PREPA bi-weekly creditor call.
Outside PR	201	Battle, Fernando	8/6/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with D. Barrett (ACG) regarding pension discovery and the Government pension proposal.
Outside PR	201	Barrett, Dennis	8/6/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with F. Battle (ACG) regarding pension discovery and the Government pension proposal.
Outside PR	54	Giese, Michael	8/6/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	8/6/2021	0.40	\$ 960.00	\$ 384.00	Review script for monthly PREPA creditor advisor conference call.
Outside PR	201	Feldman, Robert	8/6/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with L. Weetman (PJT) regarding the calculation of certain CUSIPs and notes in preparation for call with representatives from Bank of America regarding Plan of Adjustment claim questions.
Outside PR	201	Barrett, Dennis	8/6/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with C. Saavedra (AAFAF) regarding feedback from the Governor meeting with FOMB.
Outside PR	201	Battle, Fernando	8/6/2021	0.30	\$ 960.00	\$ 288.00	Review FAQ's for GO exchange prepared by representatives from Nixon Peabody as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	8/6/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with J. Gavin (Citi) to discuss status of FOMB and Government negotiations.
Outside PR	201	Feldman, Robert	8/6/2021	0.90	\$ 660.00	\$ 594.00	Prepare commentary regarding the claim figures included for the GSA helicopter loan, Hacienda loan and Ports of America loan in preparation for call with representatives from Bank of America regarding Plan of Adjustment claim questions.
Outside PR	201	Giese, Michael	8/6/2021	1.20	\$ 413.00	\$ 495.60	Verify claims amounts of Commonwealth loans through various original loan documents based on request received from Bank of America.
Outside PR	MA - 201	Feldman, Robert	8/6/2021	0.80	\$ 660.00	\$ 528.00	Prepare summary of the 30-year PRIFA rum tax contingent value instrument mechanics as requested by representatives from Pietrantonio Méndez & Alvarez.
Outside PR	MA - 201	Feldman, Robert	8/6/2021	1.20	\$ 660.00	\$ 792.00	Read and analyze the draft sales and use tax contingent value instrument indenture language prepared by representatives from Nixon Peabody.
Outside PR	25	Barrett, Dennis	8/7/2021	3.50	\$ 960.00	\$ 3,360.00	Review and provide comments to July Fee statement time detail.
Outside PR	MA - 201	Barrett, Dennis	8/7/2021	1.70	\$ 960.00	\$ 1,632.00	Review the contingent value instruments indenture.
Outside PR	MA - 201	Feldman, Robert	8/9/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from O'Melveny & Myers, Ankura, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss mechanics of the rum tax contingent value instrument as part of trust indenture drafting.
Outside PR	MA - 201	Barrett, Dennis	8/9/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers, Ankura, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss mechanics of the rum tax contingent value instrument as part of trust indenture drafting.
PR	MA - 201	Battle, Fernando	8/9/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers, Ankura, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss mechanics of the rum tax contingent value instrument as part of trust indenture drafting.
Outside PR	MA - 201	Feldman, Robert	8/9/2021	0.60	\$ 660.00	\$ 396.00	Participate on follow-up call with D. Barrett (ACG) and M. Yassin (OMM) regarding the mechanics of the PRIFA rum tax contingent value instrument.
Outside PR	MA - 201	Barrett, Dennis	8/9/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with M. Yassin (OMM) and R. Feldman (ACG) regarding PRIFA contingent value instrument mechanics and pensions discovery.
Outside PR	25	Giese, Michael	8/9/2021	0.60	\$ 413.00	\$ 247.80	Continue to prepare Title III fee statement before sending to F. Battle (ACG).
Outside PR	25	Giese, Michael	8/9/2021	1.90	\$ 413.00	\$ 784.70	Incorporate comments from D. Barrett (ACG) into the Title III fee statement.
Outside PR	54	Giese, Michael	8/9/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	201	Battle, Fernando	8/9/2021	0.30	\$ 960.00	\$ 288.00	Pension objection issues list prepared by M. Yassin (OMM).
PR	MA - 201	Battle, Fernando	8/9/2021	0.50	\$ 960.00	\$ 480.00	Review the rum tax contingent value instrument mechanics spreadsheet prior to discussion with AAFAF advisors.
Outside PR	201	Barrett, Dennis	8/9/2021	1.10	\$ 960.00	\$ 1,056.00	Review and provide comments on pensions discovery motions.
Outside PR	MA - 201	Feldman, Robert	8/9/2021	2.30	\$ 660.00	\$ 1,518.00	Prepare series of illustrative outperformance scenarios under revised structure in preparation for call with representatives from the government advisory team to discuss the mechanics of the PRIFA rum tax CVI.
Outside PR	MA - 201	Feldman, Robert	8/9/2021	3.30	\$ 660.00	\$ 2,178.00	Prepare summary of alternative structure based on calculation mechanics and definitions included in the PRIFA plan support agreement in preparation for call with representatives from the government advisory team to discuss the mechanics of the PRIFA rum tax CVI.
Outside PR	201	Feldman, Robert	8/10/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) regarding cash availability analysis and the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	8/10/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) regarding cash availability analysis and the Commonwealth Plan of Adjustment.
Outside PR	57	Barrett, Dennis	8/10/2021	1.50	\$ 960.00	\$ 1,440.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer and Citi to discuss PREPA RSA alternatives, including the possibility of legislation.
PR	57	Battle, Fernando	8/10/2021	1.50	\$ 960.00	\$ 1,440.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer and Citi to discuss PREPA RSA alternatives, including the possibility of legislation.
Outside PR	201	Feldman, Robert	8/10/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with F. Battle (ACG) to discuss presentation to DDEC on PRIFA rum tax bonds settlement.
PR	201	Battle, Fernando	8/10/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) to discuss presentation to DDEC on PRIFA rum tax bonds settlement.
Outside PR	25	Giese, Michael	8/10/2021	0.20	\$ 413.00	\$ 82.60	Incorporate changes into the Title III fee statement based on communications with M. McAfee (ACG).
Outside PR	25	Giese, Michael	8/10/2021	0.40	\$ 413.00	\$ 165.20	Incorporate comments from F. Battle (ACG) into the July Title III fee statement.
Outside PR	25	Giese, Michael	8/10/2021	0.70	\$ 413.00	\$ 289.10	Incorporate D. Barrett (ACG) comments into July Title III fee statement.
Outside PR	25	Giese, Michael	8/10/2021	1.40	\$ 413.00	\$ 578.20	Prepare the Title III invoice.
Outside PR	25	Barrett, Dennis	8/10/2021	1.50	\$ 960.00	\$ 1,440.00	Work on the Title III fee statement.
PR	25	Battle, Fernando	8/10/2021	2.00	\$ 960.00	\$ 1,920.00	Review and edit the July Title III fee statement.
Outside PR	54	Giese, Michael	8/10/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	201	Battle, Fernando	8/10/2021	1.00	\$ 960.00	\$ 960.00	Participate in meeting with C. Saavedra (AAFAF) to discuss strategy related to Commonwealth Plan of Adjustment negotiations with FOMB.
PR	57	Battle, Fernando	8/10/2021	0.20	\$ 960.00	\$ 192.00	Review Adhoc Group letter related to PREPA RSA in preparation to meeting with FOMB advisors.
PR	201	Battle, Juan Carlos	8/10/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with R. Tague (EY) to discuss intergovernmental municipality claims and potential for set off treatment in the Plan of Adjustment.
PR	201	Battle, Juan Carlos	8/10/2021	0.60	\$ 715.00	\$ 429.00	Review intergovernmental claims analysis regarding claims of municipalities against the Commonwealth to determine set off treatment in preparation for call with Ernst & Young representatives.
Outside PR	201	Feldman, Robert	8/10/2021	0.90	\$ 660.00	\$ 594.00	Prepare outputs showing detailed PRIFA Rum Tax contingent value instrument mechanics as part of the presentation on the PRIFA plan support agreement and contingent value instrument as requested by DDEC.
Outside PR	201	Feldman, Robert	8/10/2021	0.90	\$ 660.00	\$ 594.00	Review and reconcile cash at JRS and TRS based on information provided by management as part of the cash availability analysis requested by representatives from AAFAF.
Outside PR	201	Feldman, Robert	8/10/2021	1.00	\$ 660.00	\$ 660.00	Prepare PRIFA rum tax waterfall schedule as part of the presentation on the PRIFA plan support agreement and contingent value instrument as requested by DDEC.
Outside PR	201	Feldman, Robert	8/10/2021	1.20	\$ 660.00	\$ 792.00	Prepare summary of Plan Support Agreement with AMBAC as part of the presentation on the PRIFA Plan Support Agreement and contingent value instrument as requested by DDEC.
Outside PR	201	Feldman, Robert	8/10/2021	1.30	\$ 660.00	\$ 858.00	Prepare summary of the key components of the PRIFA rum tax contingent value instrument and sales and use tax contingent value instrument as part of the presentation on the PRIFA plan support agreement and contingent value instrument as requested by DDEC.
Outside PR	201	Feldman, Robert	8/10/2021	1.40	\$ 660.00	\$ 924.00	Prepare schedule of illustrative recoveries as part of the presentation on the PRIFA plan support agreement and contingent value instrument as requested by DDEC.
Outside PR	MA - 201	Feldman, Robert	8/10/2021	0.40	\$ 660.00	\$ 264.00	Participate on follow-up call with A. Vazquez (PMA) regarding the mechanics of the sales and use tax CVI.
Outside PR	MA - 201	Feldman, Robert	8/10/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with J. York (CM) regarding the PRIFA rum tax waterfall included as part of the PRIFA CVI.
PR	201	Battle, Fernando	8/10/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with A. Chepenik (EY) to discuss PBA leases restructuring.
Outside PR	201	Feldman, Robert	8/11/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with D. Barrett (ACG), F. Battle (ACG) regarding Medicaid guidance received from AAFAF, Federal Funds workstream and Plan of Adjustment meeting between the Governor, Legislature and FOMB.
Outside PR	201	Barrett, Dennis	8/11/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Feldman (ACG) and F. Battle (ACG) regarding Medicaid guidance received from AAFAF, Federal Funds workstream and Plan of Adjustment meeting between the Governor, Legislature and FOMB.
PR	201	Battle, Fernando	8/11/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) regarding Medicaid guidance received from AAFAF, Federal Funds workstream and Plan of Adjustment meeting between the Governor, Legislature and FOMB.
Outside PR	201	Feldman, Robert	8/11/2021	1.00	\$ 660.00	\$ 660.00	Participate on Title III weekly update call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Ankura and AAFAF.
PR	201	Battle, Juan Carlos	8/11/2021	1.00	\$ 715.00	\$ 715.00	Participate on Title III weekly update call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Ankura and AAFAF.
Outside PR	201	Barrett, Dennis	8/11/2021	1.00	\$ 960.00	\$ 960.00	Participate on Title III weekly update call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Ankura and AAFAF.
PR	201	Battle, Fernando	8/11/2021	1.00	\$ 960.00	\$ 960.00	Participate on Title III weekly update call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Ankura and AAFAF.
PR	201	Battle, Fernando	8/11/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with C. Saavedra (AAFAF) and D. Barrett (ACG) regarding TRS and JRS benefits.
Outside PR	201	Barrett, Dennis	8/11/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with C. Saavedra (AAFAF) and F. Battle (ACG) regarding TRS and JRS benefits.
Outside PR	201	Barrett, Dennis	8/11/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) to prepare for the conversation with representatives from AAFAF and advisors to discuss Title III restructuring initiatives.
Outside PR	201	Feldman, Robert	8/11/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) to prepare for the conversation with representatives from AAFAF and advisors to discuss Title III restructuring initiatives.
PR	201	Battle, Fernando	8/11/2021	0.50	\$ 960.00	\$ 480.00	Participate in meeting with C. Saavedra (AAFAF) to discuss status of the Commonwealth Plan of Adjustment and strategy related to pension negotiations.
Outside PR	54	Giese, Michael	8/11/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	57	Giese, Michael	8/11/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
PR	201	Battle, Fernando	8/11/2021	0.40	\$ 960.00	\$ 384.00	Review cash update slides as part of cash bridge prepared for AAFAF related to Commonwealth Plan of Adjustment execution.
PR	201	Battle, Fernando	8/11/2021	0.70	\$ 960.00	\$ 672.00	Review the Commonwealth Plan of Adjustment discovery list prepared by O'Melveny & Myers to be served to FOMB.
PR	201	Battle, Fernando	8/12/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with C. Saavedra (AAFAF) and M. DiConza (OMM) to discuss PBA leases and implications of rejecting them.
Outside PR	208	Feldman, Robert	8/12/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) to discuss the 2019 HTA financial model in preparation for call with representative of Ernst & Young.
Outside PR	208	Barrett, Dennis	8/12/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) to discuss the 2019 HTA financial model in preparation for call with representative of Ernst & Young.
Outside PR	208	Feldman, Robert	8/12/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura and Ernst & Young to discuss the 2019 HTA financial model as part of the HTA transformation process.
Outside PR	208	Barrett, Dennis	8/12/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura and Ernst & Young to discuss the 2019 HTA financial model as part of the HTA transformation process.
Outside PR	208	Feldman, Robert	8/12/2021	0.20	\$ 660.00	\$ 132.00	Participate on follow-up call with D. Barrett (ACG) to discuss the next steps regarding the HTA transformation process.
Outside PR	208	Barrett, Dennis	8/12/2021	0.20	\$ 960.00	\$ 192.00	Participate on follow-up call with R. Feldman (ACG) to discuss the next steps regarding the HTA transformation process.
Outside PR	208	Barrett, Dennis	8/12/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with F. Battle (ACG) to discuss Ernst & Young financial model diligence.
PR	208	Feldman, Robert	8/12/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with D. Barrett (ACG) to discuss Ernst & Young financial model diligence.
Outside PR	54	Giese, Michael	8/12/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	8/12/2021	1.10	\$ 660.00	\$ 726.00	Prepare responses to F. Battle (ACG) regarding recovery percentages shown in pension memorandum prepared by representatives from O'Melveny & Myers.
Outside PR	208	Feldman, Robert	8/12/2021	0.60	\$ 660.00	\$ 396.00	Review 2019 HTA financial model in preparation for call with representatives from Ankura and Ernst & Young to discuss the 2019 HTA financial model as part of the HTA transformation process.
Outside PR	54	Giese, Michael	8/13/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	8/13/2021	0.30	\$ 660.00	\$ 198.00	Review and analyze GDB DRA claims in preparation for discussion with representatives from Ankura.
Outside PR	208	Giese, Michael	8/16/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura to discuss valuation assumptions for the Teodoro Moscoso Bridge.
Outside PR	208	Feldman, Robert	8/16/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from Ankura to discuss valuation assumptions for the Teodoro Moscoso Bridge.
Outside PR	208	Barrett, Dennis	8/16/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura to discuss valuation assumptions for the Teodoro Moscoso Bridge.
Outside PR	208	Battle, Fernando	8/16/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura to discuss valuation assumptions for the Teodoro Moscoso Bridge.
Outside PR	208	Feldman, Robert	8/16/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with D. Barrett (ACG) to discuss the 2019 HTA financial model.
Outside PR	208	Barrett, Dennis	8/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Feldman (ACG) to discuss the 2019 HTA financial model.
Outside PR	54	Giese, Michael	8/16/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	8/16/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with C. Saavedra (AAFAF) to discuss mechanisms for the refunding of GO bonds.
Outside PR	201	Battle, Fernando	8/16/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with V. Wong (NP) to discuss GO issuance legislation needed for refundings.
Outside PR	208	Feldman, Robert	8/16/2021	1.80	\$ 660.00	\$ 1,188.00	Prepare summary analysis of the Macquarie March 2021 high level valuation of the Teodoro Moscoso Bridge as part of the Teodoro Moscoso Bridge valuation exercise requested by representatives from AAFAF.
Outside PR	208	Feldman, Robert	8/16/2021	2.00	\$ 660.00	\$ 1,320.00	Analyze Teodoro Moscoso Bridge valuation materials from historical financial models, information provided by the operator, and financial information provided by independent consultants as part of the Teodoro Moscoso Bridge valuation exercise requested by representatives from AAFAF.
Outside PR	MA - 201	Feldman, Robert	8/17/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) and J. York (CM) regarding the PRIFA rum tax contingent value instrument mechanics.
Outside PR	MA - 201	Barrett, Dennis	8/17/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) and J. York (CM) regarding the PRIFA rum tax contingent value instrument mechanics.
Outside PR	MA - 201	Feldman, Robert	8/17/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with D. Barrett (ACG) regarding PRIFA contingent value instrument mechanics.
Outside PR	MA - 201	Barrett, Dennis	8/17/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with R. Feldman (ACG) regarding PRIFA contingent value instrument mechanics.
Outside PR	201	Battle, Fernando	8/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) regarding new defined benefit construct being contemplated by the Governor.
Outside PR	201	Barrett, Dennis	8/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) regarding new defined benefit construct being contemplated by the Governor.
Outside PR	201	Barrett, Dennis	8/17/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with F. Battle (ACG) to discuss pension system alternatives.
Outside PR	201	Battle, Fernando	8/17/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with D. Barrett (ACG) to discuss pension system alternatives.
Outside PR	MA - 201	Barrett, Dennis	8/17/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss the PRIFA rum tax contingent value instrument waterfall calculation.
Outside PR	MA - 201	Feldman, Robert	8/17/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss the PRIFA rum tax contingent value instrument waterfall calculation.
Outside PR	MA - 201	Battle, Fernando	8/17/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss the PRIFA rum tax contingent value instrument waterfall calculation.
Outside PR	MA - 201	Barrett, Dennis	8/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss rum tax contingent value instrument waterfall.
Outside PR	MA - 201	Battle, Fernando	8/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss rum tax contingent value instrument waterfall.
Outside PR	MA - 201	Battle, Fernando	8/17/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with C. Saavedra (AAFAF) to discuss rum tax waterfall and impact on the contingent value instrument structure.
Outside PR	54	Giese, Michael	8/17/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	8/17/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with C. Saavedra (AAFAF) to discuss refunding alternatives for GO bonds.
Outside PR	201	Barrett, Dennis	8/17/2021	0.30	\$ 960.00	\$ 288.00	Review and provide comments on Bonistas revised tax credit proposal.
Outside PR	MA - 201	Feldman, Robert	8/17/2021	1.70	\$ 660.00	\$ 1,122.00	Prepare financial modeling of various government fiscal plan and certified fiscal plan scenarios related to the PRIFA Rum tax contingent value instrument mechanics.
Outside PR	208	Uddin, Misbah	8/17/2021	2.50	\$ 460.00	\$ 1,150.00	Review background materials on Teodoro Moscoso bridge for kick-off call with the Ankura team to discuss assignment plan and approach.
Outside PR	57	Giese, Michael	8/18/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss the PREPA restructuring.
Outside PR	57	Feldman, Robert	8/18/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura to discuss the PREPA restructuring.
Outside PR	57	Barrett, Dennis	8/18/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss the PREPA restructuring.
Outside PR	57	Barrett, Dennis	8/18/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and Citi to discuss PREPA bondholders letter and FOMB response related to the PREPA RSA.
Outside PR	57	Battle, Fernando	8/18/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and Citi to discuss PREPA bondholders letter and FOMB response related to the PREPA RSA.
Outside PR	201	Giese, Michael	8/18/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss constitutional debt and MADS cap request from F. Battle (ACG).
Outside PR	201	Feldman, Robert	8/18/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss constitutional debt and MADS cap request from F. Battle (ACG).
Outside PR	201	Barrett, Dennis	8/18/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura, Ernst & Young and O'Melveny & Myers to review PBA leases and possible amendments and reorganization of assets post Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	8/18/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura, Ernst & Young and O'Melveny & Myers to review PBA leases and possible amendments and reorganization of assets post Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	8/18/2021	1.10	\$ 660.00	\$ 726.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody, AAFAF and Ankura to discuss the Commonwealth Plan of Adjustment workstreams.
PR	201	Battle, Juan Carlos	8/18/2021	1.10	\$ 715.00	\$ 786.50	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody, AAFAF and Ankura to discuss the Commonwealth Plan of Adjustment workstreams.
Outside PR	201	Barrett, Dennis	8/18/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody, AAFAF and Ankura to discuss the Commonwealth Plan of Adjustment workstreams.
Outside PR	201	Battle, Fernando	8/18/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody, AAFAF and Ankura to discuss the Commonwealth Plan of Adjustment workstreams.
Outside PR	201	Battle, Fernando	8/18/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with D. Barrett (ACG) to discuss materials for meeting between Governor and FOMB.
Outside PR	201	Barrett, Dennis	8/18/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with F. Battle (ACG) to discuss materials for meeting between Governor and FOMB.
Outside PR	201	Barrett, Dennis	8/18/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) regarding illustrative ERS and TRS pension scenarios requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	8/18/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) regarding illustrative ERS and TRS pension scenarios requested by C. Saavedra (AAFAF).
Outside PR	MA - 201	Feldman, Robert	8/18/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with D. Barrett (ACG) regarding the Plan of Adjustment cash bridge and rum tax contingent value instrument mechanics.
Outside PR	MA - 201	Barrett, Dennis	8/18/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with R. Feldman (ACG) regarding the Plan of Adjustment cash bridge and rum tax contingent value instrument mechanics.
Outside PR	54	Giese, Michael	8/18/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Giese, Michael	8/18/2021	0.60	\$ 413.00	\$ 247.80	Perform upload of PREPA weekly and monthly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	57	Battle, Fernando	8/18/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with D. Brownstein (Citi) to discuss House Resolution on PREPA RSA.
Outside PR	201	Battle, Fernando	8/18/2021	0.10	\$ 960.00	\$ 96.00	Participate on telephone conversation with C. Saavedra (AAFAF) to discuss FOMB letter regarding the Plan of Adjustment counteroffer.
Outside PR	201	Feldman, Robert	8/18/2021	0.40	\$ 660.00	\$ 264.00	Review the GO contingent value instrument trust agreement document provided by V. Wong (NP) as requested by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	8/18/2021	0.40	\$ 660.00	\$ 264.00	Prepare illustrative ERS pension scenarios requested by C. Saavedra (AAFAF).



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	8/18/2021	0.40	\$ 660.00	\$ 264.00	Identify information regarding support for general obligation plan support agreement for inclusion in memorandum prepared by M Kremer (OMM).
Outside PR	201	Battle, Fernando	8/18/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with C. Saavedra (AAFAF) to discuss agenda for meeting with FOMB related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	8/18/2021	0.40	\$ 960.00	\$ 384.00	Review FOMB letter related to Governor proposal related to pensions.
Outside PR	201	Feldman, Robert	8/18/2021	0.60	\$ 660.00	\$ 396.00	Modify cash update analysis in preparation for weekly call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody and AAFAF to discuss the Title III restructuring process.
Outside PR	201	Feldman, Robert	8/18/2021	0.60	\$ 660.00	\$ 396.00	Prepare materials related to restructuring deals with GO and PBA creditors, clawback creditors, PRIFA creditors, and ERS creditors as requested by C. Saavedra (AAFAF) in preparation for the meeting with the Governor and Oversight Board.
Outside PR	201	Battle, Fernando	8/18/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with M. Yassin (OMM) to discuss market access concerns related to GO bonds without legislation.
Outside PR	201	Battle, Fernando	8/18/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with J. Gavin (Citi) and D. Brownstein (Citi) to discuss agenda for meeting related to the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	8/18/2021	1.20	\$ 660.00	\$ 792.00	Perform financial modeling of various PRIFA rum tax scenarios as requested by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	8/18/2021	1.40	\$ 660.00	\$ 924.00	Prepare summary showing the impact of incremental debt on the constitutional debt limit test and debt as a percentage of own source revenue as requested by F. Battle (ACG).
Outside PR	201	Feldman, Robert	8/19/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with D. Barrett (ACG) regarding illustrative ERS and TRS pension scenarios requested by C. Saavedra (AAFAF).
Outside PR	201	Barrett, Dennis	8/19/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with R. Feldman (ACG) regarding illustrative ERS and TRS pension scenarios requested by C. Saavedra (AAFAF).
Outside PR	201	Barrett, Dennis	8/19/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with F. Battle (ACG) to discuss retirees examples for meeting between Governor and FOMB.
Outside PR	201	Battle, Fernando	8/19/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Barrett (ACG) to discuss retirees examples for meeting between Governor and FOMB.
Outside PR	201	Battle, Fernando	8/19/2021	0.50	\$ 960.00	\$ 480.00	Participate on calls with D. Barrett (ACG) regarding defined benefit scenarios requested by AAFAF.
Outside PR	201	Barrett, Dennis	8/19/2021	0.50	\$ 960.00	\$ 480.00	Participate on calls with F. Battle (ACG) regarding defined benefit scenarios requested by AAFAF.
Outside PR	201	Feldman, Robert	8/19/2021	1.10	\$ 660.00	\$ 726.00	Participate on call with D. Barrett (ACG) to walk through financial modeling of the illustrative TRS pension scenarios requested by C. Saavedra (AAFAF).
Outside PR	201	Barrett, Dennis	8/19/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with R. Feldman (ACG) to walk through financial modeling of the illustrative TRS pension scenarios requested by C. Saavedra (AAFAF).
Outside PR	201	Barrett, Dennis	8/19/2021	0.40	\$ 960.00	\$ 384.00	Prepare schedule of Maritime Transportation Authority and PHA bank accounts and amounts per cash restriction analysis as requested by AAFAF.
Outside PR	201	Barrett, Dennis	8/19/2021	0.40	\$ 960.00	\$ 384.00	Review revised pension scenarios prepared by R. Feldman (ACG).
Outside PR	201	Feldman, Robert	8/19/2021	0.80	\$ 660.00	\$ 528.00	Prepare matrix output of four illustrative ERS pension cut scenarios as part of the pension scenario presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Barrett, Dennis	8/19/2021	0.60	\$ 960.00	\$ 576.00	Review the Plan of Adjustment for calculation of accrued benefits for TRS/JRS participants for purpose of defined benefit analysis.
Outside PR	201	Barrett, Dennis	8/19/2021	0.70	\$ 960.00	\$ 672.00	Review defined benefit scenarios regarding Plan of Adjustment freeze prepared by R. Feldman (ACG).
Outside PR	201	Barrett, Dennis	8/19/2021	0.80	\$ 960.00	\$ 768.00	Review TRS/JRS valuations for benefit accrual for members under different Acts for purposes of defined benefit analysis requested by AAFAF.
Outside PR	201	Feldman, Robert	8/19/2021	1.30	\$ 660.00	\$ 858.00	Prepare detailed appendix slides showing the outputs related to the TRS pension scenarios as part of the pension scenario presentation requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	8/19/2021	1.50	\$ 660.00	\$ 990.00	Perform financial modeling of various illustrative TRS pension scenarios as part of the illustrative ERS and TRS pension scenarios requested by C. Saavedra (AAFAF).
Outside PR	201	Feldman, Robert	8/19/2021	2.40	\$ 660.00	\$ 1,584.00	Perform financial modeling of the defined benefits, defined contributions and social security as part of the illustrative ERS and TRS pension scenarios requested by C. Saavedra (AAFAF).
Outside PR	208	Feldman, Robert	8/19/2021	0.40	\$ 660.00	\$ 264.00	Prepare summary of HTA claims, HTA capital structure and key plan support agreement documents as requested by F. Alfaro (ACG).
Outside PR	201	Feldman, Robert	8/20/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with C. Saavedra (AAFAF), F. Battle (ACG) and D. Barrett (ACG) to discuss impact of pension benefits cuts and freeze.
Outside PR	201	Barrett, Dennis	8/20/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with C. Saavedra (AAFAF), F. Battle (ACG) and R. Feldman (ACG) to discuss impact of pension benefits cuts and freeze.
Outside PR	201	Battle, Fernando	8/20/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with C. Saavedra (AAFAF), R. Feldman (ACG) and D. Barrett (ACG) to discuss impact of pension benefits cuts and freeze.
Outside PR	201	Feldman, Robert	8/20/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss impact of cuts on retirees benefits at different benefit levels.
Outside PR	201	Barrett, Dennis	8/20/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss impact of cuts on retirees benefits at different benefit levels.
Outside PR	201	Battle, Fernando	8/20/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss impact of cuts on retirees benefits at different benefit levels.
Outside PR	57	Barrett, Dennis	8/20/2021	0.40	\$ 960.00	\$ 384.00	Participate on the bi-weekly PREPA mediation call.
Outside PR	57	Battle, Fernando	8/20/2021	0.40	\$ 960.00	\$ 384.00	Participate on the bi-weekly PREPA mediation call.
Outside PR	201	Battle, Fernando	8/20/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) regarding the discussion with Marti Kopecz regarding the Detroit bankruptcy feasibility study.
Outside PR	201	Feldman, Robert	8/20/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with F. Battle (ACG) regarding the discussion with Marti Kopecz regarding the Detroit bankruptcy feasibility study.
Outside PR	201	Feldman, Robert	8/20/2021	0.30	\$ 660.00	\$ 198.00	Prepare brief summary of unsecured creditors committee deal as requested by C. Saavedra (AAFAF).
Outside PR	201	Battle, Fernando	8/20/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with V. Wong (NP) to discuss refunding laws used in GO refundings.
Outside PR	201	Feldman, Robert	8/20/2021	0.80	\$ 660.00	\$ 528.00	Review and provide comments via red line changes to C. Saavedra (AAFAF) regarding the examples of the impact of pension cuts and freeze on employees memorandum.
Outside PR	201	Battle, Fernando	8/20/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with M. Kopacz (TNG) to discuss feasibility report and financial projections.
Outside PR	201	Feldman, Robert	8/20/2021	1.00	\$ 660.00	\$ 660.00	Read and review the Ernst & Young report on pensioner treatment included as part of the disclosure statement as part of ERS and TRS pension analysis.
Outside PR	201	Feldman, Robert	8/20/2021	1.30	\$ 660.00	\$ 858.00	Perform research by on Detroit bankruptcy feasibility study in response to commentary included in the letter from the oversight board to the government regarding the pension proposal as requested by F. Battle (ACG).
Outside PR	201	Battle, Fernando	8/20/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with C. Saavedra (AAFAF) to discuss status of Commonwealth Plan of Adjustment discussions.
Outside PR	201	Feldman, Robert	8/20/2021	1.90	\$ 660.00	\$ 1,254.00	Prepare comprehensive zip drive of materials regarding the Plan of Adjustment, PREPA restructuring, plan support agreements, Medicaid analysis, fiscal plan and other miscellaneous items as requested by C. Saavedra (AAFAF) in preparation for the meeting with the Governor and oversight board.
Outside PR	201	Feldman, Robert	8/21/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with F. Battle (ACG), D. Barrett (ACG) and M. Yassin (OMM) regarding execution of the Plan of Adjustment.
Outside PR	201	Barrett, Dennis	8/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG), R. Feldman (ACG) and M. Yassin (OMM) regarding execution of the Plan of Adjustment.
Outside PR	201	Battle, Fernando	8/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and M. Yassin (OMM) regarding execution of the Plan of Adjustment.
Outside PR	54	Nath, Natasha	8/23/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
PR	201	Battle, Fernando	8/23/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Gavin (Citi) to discuss meeting among Government and FOMB.
PR	201	Barrett, Dennis	8/23/2021	0.40	\$ 960.00	\$ 384.00	Prepare summary of DB accrual rates as requested by C. Saavedra (AAFAF).
PR	201	Battle, Fernando	8/23/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from O'Melveny & Myers to discuss expert witness related to the Commonwealth Plan of Adjustment.
PR	201	Feldman, Robert	8/23/2021	0.90	\$ 660.00	\$ 594.00	Review and summarize treatment of JRS, TRS and ERS pensioners over time in preparation in preparation for discussion with the government, legislature and financial oversight board.
PR	201	Barrett, Dennis	8/23/2021	1.00	\$ 960.00	\$ 960.00	Participate in a series of discussions with C. Saavedra (AAFAF) regarding the Plan of Adjustment in advance of the 8/24/21 meeting.
PR	201	Feldman, Robert	8/23/2021	1.80	\$ 660.00	\$ 1,188.00	Prepare summary of potential adjustments to the certified fiscal plan based on recent developments following the prior submission in preparation for discussion with the government, legislature and financial oversight board.
PR	201	Barrett, Dennis	8/23/2021	2.00	\$ 960.00	\$ 1,920.00	Prepare for tomorrow's session by reviewing RSA presentations and materials on Fiscal Plans and pensions.
PR	208	Feldman, Robert	8/23/2021	0.60	\$ 660.00	\$ 396.00	Review and summarize historical collections from traffic fines as requested by representatives from O'Melveny & Myers and J. Battle (ACG).
PR	208	Feldman, Robert	8/23/2021	1.10	\$ 660.00	\$ 726.00	Prepare materials regarding pre-restructured bonds, post restructured bonds, Tren Urbano and the commonwealth Plan of Adjustment as requested by F. Alfaro (ACG) in preparation for the go-forward HTA financial analysis.
PR	201	Feldman, Robert	8/23/2021	0.50	\$ 660.00	\$ 330.00	Perform research on Marti Kopecz feasibility report and deposition to further understand implications of the Detroit bankruptcy on the feasibility of the Puerto Rico Plan of Adjustment.
PR	201	Giese, Michael	8/24/2021	4.00	\$ 413.00	\$ 1,652.00	Participate in FOMB, Governor and Legislature meeting at the request of AAFAF.
PR	201	Feldman, Robert	8/24/2021	4.00	\$ 660.00	\$ 2,640.00	Participate in FOMB, Governor and Legislature meeting at the request of AAFAF.
PR	201	Barrett, Dennis	8/24/2021	4.00	\$ 960.00	\$ 3,840.00	Participate in FOMB, Governor and Legislature meeting at the request of AAFAF.
PR	201	Battle, Fernando	8/24/2021	4.00	\$ 960.00	\$ 3,840.00	Participate in FOMB, Governor and Legislature meeting at the request of AAFAF.
PR	MA - 201	Feldman, Robert	8/24/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody, Proskauer, PJT Partners and Citi to discuss the contingent value instrument indenture.
PR	MA - 201	Barrett, Dennis	8/24/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody, Proskauer, PJT Partners and Citi to discuss the contingent value instrument indenture.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Nath, Natasha	8/24/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Nath, Natasha	8/24/2021	0.30	\$	413.00	\$ 123.90 Prepare Visio visualization of treatment of different pensioner groups under the Plan of Adjustment on the request of R. Feldman (ACG).
PR	201	Barrett, Dennis	8/24/2021	0.80	\$	960.00	\$ 768.00 Review and provide comments on the O'Melveny & Myers draft Plan of Adjustment execution list.
Outside PR	57	Nath, Natasha	8/25/2021	0.50	\$	413.00	\$ 206.50 Participate on call with M. Giese (ACG) to conduct the PREPA weekly upload to Datasite.
PR	57	Giese, Michael	8/25/2021	0.50	\$	413.00	\$ 206.50 Participate on call with N. Nath (ACG) to conduct the PREPA weekly upload to Datasite.
PR	201	Giese, Michael	8/25/2021	0.80	\$	413.00	\$ 330.40 Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez, Nixon Peabody and C. Saavedra (AAFAF) to discuss Commonwealth Plan of Adjustment action items.
PR	201	Feldman, Robert	8/25/2021	0.80	\$	660.00	\$ 528.00 Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez, Nixon Peabody and C. Saavedra (AAFAF) to discuss Commonwealth Plan of Adjustment action items.
PR	201	Barrett, Dennis	8/25/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez, Nixon Peabody and C. Saavedra (AAFAF) to discuss Commonwealth Plan of Adjustment action items.
PR	57	Giese, Michael	8/25/2021	1.10	\$	413.00	\$ 454.30 Participate on call with representatives from Citi, Nixon Peabody, O'Melveny & Myers and Ankura to discuss PREPA RSA.
PR	57	Feldman, Robert	8/25/2021	1.10	\$	660.00	\$ 726.00 Participate on call with representatives from Citi, Nixon Peabody, O'Melveny & Myers and Ankura to discuss PREPA RSA.
PR	57	Barrett, Dennis	8/25/2021	1.10	\$	960.00	\$ 1,056.00 Participate on call with representatives from Citi, Nixon Peabody, O'Melveny & Myers and Ankura to discuss PREPA RSA.
PR	57	Battle, Fernando	8/25/2021	1.10	\$	960.00	\$ 1,056.00 Participate on call with representatives from Citi, Nixon Peabody, O'Melveny & Myers and Ankura to discuss PREPA RSA.
PR	201	Feldman, Robert	8/25/2021	1.20	\$	660.00	\$ 792.00 Participate in meeting with M. Yassin (OMM) and representatives from Ankura to discuss executive actions related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Fernando	8/25/2021	1.20	\$	960.00	\$ 1,152.00 Participate in meeting with M. Yassin (OMM) and representatives from Ankura to discuss executive actions related to the Commonwealth Plan of Adjustment.
PR	201	Barrett, Dennis	8/25/2021	1.20	\$	960.00	\$ 1,152.00 Participate in meeting with M. Yassin (OMM) and representatives from Ankura to discuss executive actions related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	8/25/2021	0.80	\$	715.00	\$ 572.00 Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez, Nixon Peabody and C. Saavedra (AAFAF) to discuss Commonwealth Plan of Adjustment action items.
PR	201	Battle, Fernando	8/25/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from O'Melveny & Myers, Pietrantoní Méndez & Alvarez, Nixon Peabody and C. Saavedra (AAFAF) to discuss Commonwealth Plan of Adjustment action items.
PR	201	Barrett, Dennis	8/25/2021	0.50	\$	960.00	\$ 480.00 Participate on the Plan of Adjustment discovery call with representatives from O'Melveny & Myers.
Outside PR	54	Nath, Natasha	8/25/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
PR	MA - 201	Battle, Fernando	8/25/2021	0.10	\$	960.00	\$ 96.00 Review correspondence related to tax exemption of CVI.
PR	MA - 201	Battle, Fernando	8/25/2021	0.20	\$	960.00	\$ 192.00 Participate on call with M. Rapaport (NP) to discuss status of GO bonds tax exemption ruling and issues related to tax exemption of the CVI.
PR	201	Feldman, Robert	8/25/2021	0.40	\$	660.00	\$ 264.00 Prepare summary of cash accounts included in Plan of Adjustment cash roll forward as requested by D. Barrett (ACG).
PR	MA - 201	Barrett, Dennis	8/25/2021	1.60	\$	960.00	\$ 1,536.00 Review the contingent value instrument indenture in detail.
Outside PR	54	Nath, Natasha	8/26/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	8/26/2021	0.50	\$	960.00	\$ 480.00 Participate on call with J. Gavin (Citi) to discuss outcome of Government parties meetings with FOMB.
Outside PR	201	Battle, Fernando	8/26/2021	0.90	\$	960.00	\$ 864.00 Participate on call with J. Gavin (Citi) to discuss pension cuts and freeze and impact on the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	8/26/2021	1.20	\$	960.00	\$ 1,152.00 Prepare detailed list of Plan of Adjustment unrestricted accounts and whether we should move money pre-confirmation.
Outside PR	208	Uddin, Misbah	8/26/2021	2.00	\$	460.00	\$ 920.00 Review historical analysis done by Ankura and Macquarie of Teodoro Moscoso operations and valuation.
PR	201	Battle, Juan Carlos	8/27/2021	0.20	\$	715.00	\$ 143.00 Participate on call with representatives from Ankura to discuss Peter Hein discovery requests in connection with the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	8/27/2021	0.20	\$	960.00	\$ 192.00 Participate on call with representatives from Ankura to discuss Peter Hein discovery requests in connection with the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	8/27/2021	0.30	\$	660.00	\$ 198.00 Participate on call with D. Barrett (ACG) regarding the PRIFA contingent value instrument presentation in advance of presenting to C. Saavedra (AAFAF).
Outside PR	201	Barrett, Dennis	8/27/2021	0.30	\$	960.00	\$ 288.00 Participate on call with R. Feldman (ACG) regarding the PRIFA contingent value instrument presentation in advance of presenting to C. Saavedra (AAFAF).
Outside PR	201	Barrett, Dennis	8/27/2021	0.40	\$	960.00	\$ 384.00 Participate on call with F. Battle (ACG), J. Battle (ACG) and representatives from O'Melveny & Myers to discuss discovery requests from DRA and Peter Hein in connection with the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	8/27/2021	0.40	\$	715.00	\$ 286.00 Participate on call with D. Barrett (ACG), F. Battle (ACG) and representatives from O'Melveny & Myers to discuss discovery requests from DRA and Peter Hein in connection with the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	8/27/2021	0.40	\$	960.00	\$ 384.00 Participate on call with D. Barrett (ACG), J. Battle (ACG) and representatives from O'Melveny & Myers to discuss discovery requests from DRA and Peter Hein in connection with the Commonwealth Plan of Adjustment.
Outside PR	54	Nath, Natasha	8/27/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	8/27/2021	0.10	\$	960.00	\$ 96.00 Participate on call with J. Gavin (Citi) to discuss next steps related to GO negotiation.
Outside PR	MA - 201	Battle, Fernando	8/27/2021	0.10	\$	960.00	\$ 96.00 Participate on call with H. Negroni (Foundational) to discuss the Commonwealth Plan of Adjustment and COFINA refunding.
Outside PR	201	Battle, Fernando	8/27/2021	0.10	\$	960.00	\$ 96.00 Participate on call with M. Yassin (OMM) to discuss status of Commonwealth Plan of Adjustment negotiations.
Outside PR	201	Feldman, Robert	8/27/2021	1.20	\$	660.00	\$ 792.00 Prepare analysis to estimate the market value of the PRIFA contingent value instrument based on market trading prices as requested by F. Battle (ACG).
Outside PR	201	Barrett, Dennis	8/27/2021	2.30	\$	960.00	\$ 2,208.00 Review the Plan of Adjustment to determine if any additional items need to be added to the Plan of Adjustment execution list.
Outside PR	208	Uddin, Misbah	8/27/2021	2.50	\$	460.00	\$ 1,150.00 Review background documents on Teodoro Moscoso to understand a framework to value the assets.
Outside PR	201	Giese, Michael	8/30/2021	0.50	\$	413.00	\$ 206.50 Participate on call with representatives from DDEC, AAFAP, and Ankura to discuss the PRIFA Plan Support Agreement.
Outside PR	201	Nath, Natasha	8/30/2021	0.50	\$	413.00	\$ 206.50 Participate on call with representatives from DDEC, AAFAP, and Ankura to discuss the PRIFA Plan Support Agreement.
Outside PR	201	Feldman, Robert	8/30/2021	0.50	\$	660.00	\$ 330.00 Participate on call with representatives from DDEC, AAFAP, and Ankura to discuss the PRIFA Plan Support Agreement.
Outside PR	201	Barrett, Dennis	8/30/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from DDEC, AAFAP, and Ankura to discuss the PRIFA Plan Support Agreement.
Outside PR	201	Feldman, Robert	8/30/2021	0.50	\$	660.00	\$ 330.00 Participate on call with representatives from Ankura and O'Melveny & Myers regarding document requests made by DRA parties.
Outside PR	201	Barrett, Dennis	8/30/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from Ankura and O'Melveny & Myers regarding document requests made by DRA parties.
Outside PR	201	Nath, Natasha	8/30/2021	0.20	\$	413.00	\$ 82.60 Participate on call with R. Feldman (ACG) to discuss the Plan of Adjustment implementation tracker.
Outside PR	201	Feldman, Robert	8/30/2021	0.20	\$	660.00	\$ 132.00 Participate on call with N. Nath (ACG) to discuss the Plan of Adjustment implementation tracker.
Outside PR	201	Feldman, Robert	8/30/2021	0.70	\$	660.00	\$ 462.00 Participate on series of calls with D. Barrett (ACG) to discuss the PRIFA Plan Support Agreement presentation and prepare for discussions with representatives from DDEC.
Outside PR	201	Barrett, Dennis	8/30/2021	0.70	\$	960.00	\$ 672.00 Participate on series of calls with R. Feldman (ACG) to discuss the PRIFA Plan Support Agreement presentation and prepare for discussions with representatives from DDEC.
Outside PR	MA - 201	Feldman, Robert	8/30/2021	0.40	\$	660.00	\$ 264.00 Participate on call with D. Barrett (ACG) and J. York (CM) to discuss the PRIFA Plan Support Agreement presentation and prepare for discussions with representatives from DDEC.
Outside PR	MA - 201	Barrett, Dennis	8/30/2021	0.40	\$	960.00	\$ 384.00 Participate on call with R. Feldman (ACG) and J. York (CM) to discuss the PRIFA Plan Support Agreement presentation and prepare for discussions with representatives from DDEC.
Outside PR	MA - 201	Feldman, Robert	8/30/2021	0.20	\$	660.00	\$ 132.00 Participate on call with D. Barrett (ACG), V. Wong (NP) and K. Lind (NP) to discuss the PRIFA rum tax language included in the contingent value instrument indenture.
Outside PR	MA - 201	Barrett, Dennis	8/30/2021	0.20	\$	960.00	\$ 192.00 Participate on call with R. Feldman (ACG), V. Wong (NP) and K. Lind (NP) to discuss the PRIFA rum tax language included in the contingent value instrument indenture.
Outside PR	54	Nath, Natasha	8/30/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	8/30/2021	0.90	\$	660.00	\$ 594.00 Review and modify the PRIFA Plan Support Agreement presentation in preparation for discussion with representatives from DDEC, AAFAP, and Ankura.
Outside PR	201	Battle, Fernando	8/30/2021	0.70	\$	960.00	\$ 672.00 Review and provide comments to GO legislation prepared by representatives from Pietrantoní Méndez & Alvarez as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	8/30/2021	3.40	\$	413.00	\$ 1,404.20 Prepare first draft of the Plan of Adjustment implementation workstream spreadsheet as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	8/31/2021	0.50	\$	413.00	\$ 206.50 Participate on call with representatives from Ankura to discuss the Plan of Adjustment implementation tracker.
Outside PR	201	Nath, Natasha	8/31/2021	0.50	\$	413.00	\$ 206.50 Participate on call with representatives from Ankura to discuss the Plan of Adjustment implementation tracker.
Outside PR	201	Feldman, Robert	8/31/2021	0.50	\$	660.00	\$ 330.00 Participate on call with representatives from Ankura to discuss the Plan of Adjustment implementation tracker.
Outside PR	201	Barrett, Dennis	8/31/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from Ankura to discuss the Plan of Adjustment implementation tracker.
Outside PR	201	Battle, Fernando	8/31/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from Ankura to discuss the Plan of Adjustment implementation tracker.
Outside PR	201	Nath, Natasha	8/31/2021	0.10	\$	413.00	\$ 41.30 Participate on call with R. Feldman (ACG) to discuss updates to the Plan of Adjustment implementation tracker.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Feldman, Robert	8/31/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with N. Nath (ACG) to discuss updates to the Plan of Adjustment implementation tracker.
Outside PR	57	Barrett, Dennis	8/31/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss payment of Whitefish invoices as per FEMA determination memorandum.
Outside PR	57	Battle, Fernando	8/31/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss payment of Whitefish invoices as per FEMA determination memorandum.
Outside PR	54	Nath, Natasha	8/31/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Nath, Natasha	8/31/2021	0.10	\$ 413.00	\$ 41.30	Incorporate comments from D. Barrett (ACG) and F. Battle (ACG) into Plan of Adjustment implementation workstreams tracker.
Outside PR	201	Giese, Michael	8/31/2021	0.20	\$ 413.00	\$ 82.60	Review draft Title III Commonwealth legislation as requested by F. Battle (ACG).
Outside PR	201	Giese, Michael	8/31/2021	0.30	\$ 413.00	\$ 123.90	Prepare Department of Labor cash information slides requested by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	8/31/2021	0.40	\$ 660.00	\$ 264.00	Prepare materials regarding the department of labor cash balances over time as requested by D. Barrett (ACG).
Outside PR	201	Barrett, Dennis	8/31/2021	0.30	\$ 960.00	\$ 288.00	Prepare the Department of Labor cash accounts summary as requested by AAFAF for conversation with representatives from the Department of Labor regarding Plan of Adjustment cash.
Outside PR	201	Feldman, Robert	8/31/2021	0.60	\$ 660.00	\$ 396.00	Review and provide comments to N. Nath (ACG) regarding the Plan of Adjustment implementation tracker.
Outside PR	MA - 201	Feldman, Robert	8/31/2021	1.00	\$ 660.00	\$ 660.00	Prepare language regarding the PRIFA rum tax contingent value instrument for inclusion in the contingent value instrument indenture as requested by representatives from Nixon Peabody.
Outside PR	201	Nath, Natasha	8/31/2021	1.30	\$ 413.00	\$ 536.90	Incorporate comments from R. Feldman (ACG) into Plan of Adjustment implementation workstreams.
Outside PR	201	Feldman, Robert	8/31/2021	1.40	\$ 660.00	\$ 924.00	Prepare red line commentary to the draft legislation prepared by representatives from Pietrantonio Méndez & Alvarez as requested by F. Battle (ACG).
PR	208	Battle, Juan Carlos	8/31/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with M. Figueroa (Federal Highways), A. Felix (HTA) and G. Loran (AAFAF) to discuss status of authorized uses for State Infrastructure Bank funds.
Outside PR	208	Uddin, Misbah	8/31/2021	2.50	\$ 460.00	\$ 1,150.00	Review the assumptions in historical models done by Ankura and Macquarie to review drivers for preparing diligence questions and next steps.

<b>Total - Hourly Fees</b>	<b>259.1</b>	<b>\$ 190,472.90</b>
<b>Total - Fees</b>	<b>259.1</b>	<b>\$ 190,472.90</b>



***Invoice Remittance***

September 29, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-FIRST MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
AUGUST 1, 2021 TO AUGUST 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-first monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2021 through August 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-00016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



## ***Invoice Remittance***

Re: Coronavirus Relief Fund Project

**Professional Services from August 1, 2021 to August 31, 2021**

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Professional Services	\$227,325.50
Expenses	\$246.41
<b>Total Amount Due</b>	<b>\$227,571.91</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: Coronavirus Relief Fund Project

### Professional Services from August 1, 2021 to August 31, 2021

Professional	Title	Rate	Hours	Total
Barrett, Dennis	Senior Managing Director	\$960.00	0.6	\$576.00
Battle, Fernando	Senior Managing Director	\$960.00	1	\$960.00
Flanagan, Ryan	Director	\$332.50	29.7	\$9,875.25
Hubin, Kent	Senior Director	\$380.00	95.6	\$36,328.00
Hull, Sarah	Managing Director	\$451.25	8.3	\$3,745.38
Khoury, Mya	Senior Associate	\$308.75	1.5	\$463.13
Loaiza, Juan	Director	\$332.50	106.9	\$35,544.25
Maffuid, Michael	Associate	\$285.00	3	\$855.00
McAfee, Maggie	Director	\$195.00	21.5	\$4,192.50
Miller, Ken	Managing Director	\$451.25	60.8	\$27,436.00
Pasciak, Kevin	Director	\$332.50	9.3	\$3,092.25
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	114.8	\$51,803.50
Tabor, Ryan	Senior Managing Director	\$522.50	21.3	\$11,129.25
Viramontes-Gallegos, Joel	Senior Associate	\$308.75	8.6	\$2,655.25
Voigt, Lindsay	Director	\$332.50	116.3	\$38,669.75
Total Hourly Fees				599.2
Total Fees				\$227,325.50

### Summary of Expenses by Expense Category from August 1, 2021 to August 31, 2021

Expense Category	Billed Amount
Airfare/Railway	\$0.00
Lodging - PR	\$0.00
Lodging - US	\$0.00
Meals - PR	\$0.00
Meals - US	\$0.00
Other	\$0.00
Software Passthrough	\$246.41
Transportation - PR	\$0.00
Transportation - US	\$0.00
<b>TOTAL</b>	<b>\$246.41</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Barrett, Dennis	8/11/2021	0.6	\$960.00	\$576.00	Participate in virtual meeting with representatives of AAFAF to review outstanding questions related to reporting on the use of all Federal Pandemic Relief programs. (0.6)
Outside PR	233	Battle, Fernando	8/13/2021	0.8	\$960.00	\$768.00	Participate on telephone call with R. Tabor (ACG) to discuss readiness preparations for the Department of the Treasury Office of the Inspector Desk Review of the Puerto Rico receipt and use of Coronavirus Relief Funds. (0.8)
Outside PR	233	Battle, Fernando	8/23/2021	0.2	\$960.00	\$192.00	Participate on telephone call with R. Tabor (ACG) to discuss coordination of process to obtain outstanding Hacienda countersignatures on agreements. (0.2)
Outside PR	233	Flanagan, Ryan	8/2/2021	1.2	\$332.50	\$399.00	Create Disbursement Oversight Committee Report to facilitate payment for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.2)
Outside PR	233	Flanagan, Ryan	8/2/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	8/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	8/2/2021	0.7	\$332.50	\$232.75	Review and respond to 8/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Flanagan, Ryan	8/2/2021	0.9	\$332.50	\$299.25	Update Application Review Form for Phase IV of the Coronavirus Relief Fund Municipality program based on programmatic updates. (0.9)
Outside PR	233	Flanagan, Ryan	8/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives from Deloitte, L. Voigt (ACG), and K. Miller (ACG) to discuss the closeout status for Coronavirus Relief Fund programs and discuss next steps. (0.5)
Outside PR	233	Flanagan, Ryan	8/3/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Flanagan, Ryan	8/3/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	8/3/2021	0.3	\$332.50	\$99.75	Review and respond to 8/3/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	8/4/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with K. Miller (ACG), M. Khoury (ACG), and M. Maffuid (ACG) to discuss next steps for the Coronavirus Relief Fund Tableau dashboard. (0.4)
Outside PR	233	Flanagan, Ryan	8/4/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	8/4/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	8/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss needs and options around redirecting unspent Coronavirus Relief Fund funds, related communications, and program close. (0.3)
Outside PR	233	Flanagan, Ryan	8/4/2021	0.4	\$332.50	\$133.00	Review and respond to 8/4/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	8/4/2021	0.3	\$332.50	\$99.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 8/3/2021. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	8/4/2021	0.9	\$332.50	\$299.25	Update presentation outlining Pandemic Funding Available to Puerto Rico at the request of J. Tirado (AAFAF). (0.9)
Outside PR	233	Flanagan, Ryan	8/5/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Flanagan, Ryan	8/5/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review process for communicating with municipalities and relaying necessary information to AAFAF. (0.6)
Outside PR	233	Flanagan, Ryan	8/5/2021	0.3	\$332.50	\$99.75	Review and respond to 8/5/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	8/6/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	8/9/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	8/9/2021	0.8	\$332.50	\$266.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.8)
Outside PR	233	Flanagan, Ryan	8/9/2021	0.3	\$332.50	\$99.75	Review and respond to 8/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	8/10/2021	1.2	\$332.50	\$399.00	Analyze agency funding request to assess eligibility with Coronavirus Relief Fund guidelines and frequently asked questions. (1.2)
Outside PR	233	Flanagan, Ryan	8/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with D. Wiseman (CGI) to review outstanding questions related to the Coronavirus Relief Fund Daily Strategic Disbursement Report. (0.2)
Outside PR	233	Flanagan, Ryan	8/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	8/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Flanagan, Ryan	8/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	8/10/2021	0.4	\$332.50	\$133.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.4)
Outside PR	233	Flanagan, Ryan	8/10/2021	0.4	\$332.50	\$133.00	Review and respond to 8/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	8/11/2021	1.2	\$332.50	\$399.00	Create overview of Coronavirus Relief Fund reporting discrepancies between the Hacienda daily Strategic Disbursement Report and other data sources. (1.2)
Outside PR	233	Flanagan, Ryan	8/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	8/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	8/11/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 8/11/2021. (0.5)
Outside PR	233	Flanagan, Ryan	8/11/2021	0.5	\$332.50	\$166.25	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.5)
Outside PR	233	Flanagan, Ryan	8/11/2021	0.3	\$332.50	\$99.75	Review and respond to 8/11/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	8/11/2021	0.4	\$332.50	\$133.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 8/10/2021. (0.4)
Outside PR	233	Flanagan, Ryan	8/12/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	8/12/2021	0.3	\$332.50	\$99.75	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.3)
Outside PR	233	Flanagan, Ryan	8/12/2021	0.2	\$332.50	\$66.50	Review and respond to 8/12/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Flanagan, Ryan	8/16/2021	1	\$332.50	\$332.50	Participate in virtual meeting with R. Tabor (ACG) to discuss alternative mechanisms to operationalize a Coronavirus Relief Fund Restaurant program. (1)
Outside PR	233	Flanagan, Ryan	8/16/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	8/16/2021	0.4	\$332.50	\$133.00	Review and respond to 8/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	8/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Flanagan, Ryan	8/17/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	8/17/2021	0.2	\$332.50	\$66.50	Review and respond to 8/17/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Flanagan, Ryan	8/18/2021	1	\$332.50	\$332.50	Participate in virtual meeting with R. Tabor (ACG) and J. Perez-Casellas (ACG) to review Coronavirus Relief Fund Program Governance and Decision-Making policies and procedures relevant to the Coronavirus Relief Fund Desk Review. (1)
Outside PR	233	Flanagan, Ryan	8/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	8/18/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	8/18/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review pending action items and escalation needs related to the Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Flanagan, Ryan	8/18/2021	0.5	\$332.50	\$166.25	Review and respond to 8/18/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	8/18/2021	0.4	\$332.50	\$133.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 8/17/2021. (0.4)
Outside PR	233	Flanagan, Ryan	8/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Flanagan, Ryan	8/19/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	8/19/2021	0.4	\$332.50	\$133.00	Review and respond to 8/19/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	8/20/2021	0.6	\$332.50	\$199.50	Create Disbursement Oversight Committee Report to facilitate payment for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.6)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	8/20/2021	1.2	\$332.50	\$399.00	Create presentation to provide an overview of obligated and disbursed Coronavirus Relief Fund funds. (1.2)
Outside PR	233	Flanagan, Ryan	8/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	8/20/2021	0.3	\$332.50	\$99.75	Review and respond to 8/20/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	8/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	8/30/2021	0.3	\$332.50	\$99.75	Participate on telephone call with R. Tabor (ACG) and representatives of OMM to discuss Coronavirus Relief Fund Desk Review preparation activities regarding the execution of subrecipient agreements. (0.3)
Outside PR	233	Flanagan, Ryan	8/30/2021	0.4	\$332.50	\$133.00	Participate on telephone call with R. Tabor (ACG) to discuss outcomes and next steps of the 8/30/2021 discussion with OMM regarding Coronavirus Relief Fund Desk Review preparation activities regarding the execution of subrecipient agreements. (0.4)
Outside PR	233	Flanagan, Ryan	8/30/2021	1	\$332.50	\$332.50	Review and respond to 8/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1)
Outside PR	233	Flanagan, Ryan	8/31/2021	0.6	\$332.50	\$199.50	Create Disbursement Oversight Committee Report to facilitate payment the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.6)
Outside PR	233	Flanagan, Ryan	8/31/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/31/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Flanagan, Ryan	8/31/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/31/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	8/31/2021	1.7	\$332.50	\$565.25	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (1.7)
Outside PR	233	Flanagan, Ryan	8/31/2021	0.4	\$332.50	\$133.00	Review and respond to 8/31/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Hubin, Kent	8/2/2021	0.8	\$380.00	\$304.00	Log and send reminder emails to agencies non-compliant with Coronavirus Relief Fund expenditure reporting requirements related to the Office of the Inspector General. (0.8)
Outside PR	233	Hubin, Kent	8/2/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	8/2/2021	2	\$380.00	\$760.00	Process Batch D of the 7/30/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/2/2021	2	\$380.00	\$760.00	Process Batch E of the 7/30/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/2/2021	2	\$380.00	\$760.00	Process Batch F of the 7/30/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/2/2021	0.8	\$380.00	\$304.00	Process Batch G of the 7/30/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.8)
Outside PR	233	Hubin, Kent	8/3/2021	1.1	\$380.00	\$418.00	Compile and distribute weekly status for agency Coronavirus Relief Fund expenditure reporting for the week of 8/2/2021. (1.1)
Outside PR	233	Hubin, Kent	8/3/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	8/3/2021	1.9	\$380.00	\$722.00	Process Batch H of the 7/30/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.9)
Outside PR	233	Hubin, Kent	8/3/2021	0.8	\$380.00	\$304.00	Research Department of Treasury guidelines regarding when a cost can be considered an expenditure by an agency and included in Coronavirus Relief Fund reporting. (0.8)
Outside PR	233	Hubin, Kent	8/4/2021	1.9	\$380.00	\$722.00	Identify source and resolve discrepancy in agency unspent Coronavirus Relief Fund funds between the Office of Inspector General reporting records and the status report. (1.9)
Outside PR	233	Hubin, Kent	8/4/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss needs and options around redirecting unspent Coronavirus Relief Fund funds, related communications, and program close. (0.3)
Outside PR	233	Hubin, Kent	8/4/2021	1	\$380.00	\$380.00	Process Batch A of the 8/6/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1)
Outside PR	233	Hubin, Kent	8/4/2021	0.8	\$380.00	\$304.00	Provide documentation to S. Diaz (AAFAF) on agencies to support escalation of Use of Funds reporting. (0.8)
Outside PR	233	Hubin, Kent	8/5/2021	2	\$380.00	\$760.00	Add tools for increasing accuracy and decreasing effort related to identifying and populating follow-up emails for agencies out of compliance with Coronavirus Relief Fund expenditure reporting guidelines. (2)
Outside PR	233	Hubin, Kent	8/5/2021	1.9	\$380.00	\$722.00	Continue to add tools for increasing accuracy and decreasing effort related to identifying and populating follow-up emails for agencies out of compliance with Coronavirus Relief Fund expenditure reporting guidelines. (1.9)
Outside PR	233	Hubin, Kent	8/5/2021	0.4	\$380.00	\$152.00	Prepare for bi-weekly meeting with representatives of AAFAF to review status of agency Coronavirus Relief Fund expenditure reporting and follow up with action item email when meeting was canceled by AAFAF. (0.4)
Outside PR	233	Hubin, Kent	8/5/2021	1.3	\$380.00	\$494.00	Process Batch B of the 8/6/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.3)
Outside PR	233	Hubin, Kent	8/5/2021	2	\$380.00	\$760.00	Process Batch B of the 8/6/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/5/2021	0.4	\$380.00	\$152.00	Send follow-up emails regarding agencies non-compliant on weekly Coronavirus Relief Fund expenditure reporting. (0.4)
Outside PR	233	Hubin, Kent	8/6/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	8/6/2021	2	\$380.00	\$760.00	Process Batch C of the 8/6/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/6/2021	2	\$380.00	\$760.00	Process Batch D of the 8/6/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/6/2021	2	\$380.00	\$760.00	Process Batch E of the 8/6/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/6/2021	1.9	\$380.00	\$722.00	Process Batch F of the 8/6/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.9)
Outside PR	233	Hubin, Kent	8/9/2021	1.8	\$380.00	\$684.00	Develop Coronavirus Program Office onboarding materials for new AAFAF members. (1.8)
Outside PR	233	Hubin, Kent	8/9/2021	2	\$380.00	\$760.00	Develop Coronavirus Program Office onboarding materials for new AAFAF members. (2)
Outside PR	233	Hubin, Kent	8/9/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) to review Coronavirus Relief Fund reporting status, issues, and outlook. (0.5)
Outside PR	233	Hubin, Kent	8/9/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	8/9/2021	2	\$380.00	\$760.00	Process Batch G of the 8/6/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/9/2021	1.9	\$380.00	\$722.00	Process Batch H of the 8/6/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.9)
Outside PR	233	Hubin, Kent	8/10/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	8/10/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	8/10/2021	0.6	\$380.00	\$228.00	Prepare and distribute weekly agency Coronavirus Relief Fund expenditure reporting status for the week of 8/9/2021. (0.6)
Outside PR	233	Hubin, Kent	8/10/2021	1.8	\$380.00	\$684.00	Process Batch H of the 8/6/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.8)
Outside PR	233	Hubin, Kent	8/11/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	8/11/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 8/11/2021. (0.5)
Outside PR	233	Hubin, Kent	8/11/2021	0.8	\$380.00	\$304.00	Process Batch A of the 8/13/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.8)
Outside PR	233	Hubin, Kent	8/11/2021	1.6	\$380.00	\$608.00	Research and provide analysis to S. Diaz (AAFAF) on a Department of Health Coronavirus Relief Fund obligation report. (1.6)
Outside PR	233	Hubin, Kent	8/11/2021	0.6	\$380.00	\$228.00	Review United States Treasury communication regarding Office of the Inspector Desk Review. (0.6)
Outside PR	233	Hubin, Kent	8/13/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 8/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	8/13/2021	2	\$380.00	\$760.00	Process Batch B of the 8/13/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/13/2021	2	\$380.00	\$760.00	Process Batch C of the 8/13/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/13/2021	2	\$380.00	\$760.00	Process Batch D of the 8/13/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/13/2021	1	\$380.00	\$380.00	Process Batch E of the 8/13/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1)
Outside PR	233	Hubin, Kent	8/13/2021	0.7	\$380.00	\$266.00	Send follow-up emails and escalations as needed for agencies non-compliant on Coronavirus Relief Fund expenditure reporting. (0.7)
Outside PR	233	Hubin, Kent	8/16/2021	2	\$380.00	\$760.00	Design enhancements to agency Coronavirus Relief Fund tools to track obligated funds. (2)
Outside PR	233	Hubin, Kent	8/16/2021	2	\$380.00	\$760.00	Enhance agency Coronavirus Relief Fund tools to track obligated funds. (2)
Outside PR	233	Hubin, Kent	8/16/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 8/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	8/16/2021	2	\$380.00	\$760.00	Process Batch F of the 8/13/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/16/2021	2	\$380.00	\$760.00	Process Batch G of the 8/13/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/17/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 8/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	8/17/2021	2	\$380.00	\$760.00	Participate in virtual meetings with C. Soto (AAFAF) and C. Viera (AAFAF) to provide an overview of agency Coronavirus Relief Fund expenditure reporting and the quarterly Office of the Inspector General report. (2)
Outside PR	233	Hubin, Kent	8/17/2021	0.7	\$380.00	\$266.00	Prepare and distribute weekly agency Coronavirus Relief Fund expenditure reporting status for the week of 8/16/2021. (0.7)
Outside PR	233	Hubin, Kent	8/17/2021	0.5	\$380.00	\$190.00	Prepare for virtual meetings with C. Soto (AAFAF) and C. Viera (AAFAF) to provide an overview of agency Coronavirus Relief Fund expenditure reporting and the quarterly Office of the Inspector General report. (0.5)
Outside PR	233	Hubin, Kent	8/17/2021	2	\$380.00	\$760.00	Process Batch G of the 8/13/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/18/2021	0.8	\$380.00	\$304.00	Conduct follow-up from AAFAF agency Coronavirus Relief Fund expenditure status meeting. (0.8)
Outside PR	233	Hubin, Kent	8/18/2021	1.5	\$380.00	\$570.00	Continue to enhance agency Coronavirus Relief Fund tools to track obligated funds. (1.5)
Outside PR	233	Hubin, Kent	8/18/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with L. Voigt (ACG), C. Soto (AAFAF), and C. Alsina (AAFAF) to provide an overview the Coronavirus Relief Fund Hospitals Program. (0.7)
Outside PR	233	Hubin, Kent	8/18/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 8/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	8/18/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to review pending action items and escalation needs related to the Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Hubin, Kent	8/18/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with S. Diaz (AAFAF) to discuss status of agency Coronavirus Relief Fund expenditure reporting and action items. (0.4)
Outside PR	233	Hubin, Kent	8/18/2021	0.5	\$380.00	\$190.00	Prepare for weekly AAFAF agency Coronavirus Relief Fund expenditure status meeting. (0.5)
Outside PR	233	Hubin, Kent	8/18/2021	1	\$380.00	\$380.00	Process Batch A of the 8/20/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1)
Outside PR	233	Hubin, Kent	8/19/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 8/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	8/20/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	8/20/2021	0.5	\$380.00	\$190.00	Process Batch B of the 8/20/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hubin, Kent	8/20/2021	0.5	\$380.00	\$190.00	Process the 8/19/2021 PP budget transfer report for Coronavirus Relief Fund funding by agency and project. (0.5)
Outside PR	233	Hubin, Kent	8/21/2021	2	\$380.00	\$760.00	Process Batch C of the 8/20/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/21/2021	1	\$380.00	\$380.00	Process Batch D of the 8/20/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	8/23/2021	1.9	\$380.00	\$722.00	Process Batch E of the 8/20/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.9)
Outside PR	233	Hubin, Kent	8/24/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with J. Loaiza (ACG), K. Miller (ACG) and L. Voigt (ACG) regarding Coronavirus Relief Fund Program email in box triage and response process. (1.1)
Outside PR	233	Hubin, Kent	8/24/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	8/24/2021	2	\$380.00	\$760.00	Process Batch F of the 8/20/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	8/25/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Hubin, Kent	8/25/2021	1.4	\$380.00	\$532.00	Process Batch A of the 08/27/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.4)
Outside PR	233	Hubin, Kent	8/25/2021	0.5	\$380.00	\$190.00	Process the 8/24/2021 PP budget transfer report for Coronavirus Relief Fund funding by agency and project. (0.5)
Outside PR	233	Hubin, Kent	8/26/2021	2	\$380.00	\$760.00	Design overview presentation for the weekly agency Coronavirus Relief Fund expenditure reporting process. (2)
Outside PR	233	Hubin, Kent	8/26/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	8/27/2021	2	\$380.00	\$760.00	Continue to create overview presentation for the weekly agency Coronavirus Relief Fund expenditure reporting process. (2)
Outside PR	233	Hubin, Kent	8/27/2021	1.9	\$380.00	\$722.00	Create overview presentation for the weekly agency Coronavirus Relief Fund expenditure reporting process. (1.9)
Outside PR	233	Hubin, Kent	8/27/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	8/27/2021	1.6	\$380.00	\$608.00	Process Batch B of the 8/27/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.6)
Outside PR	233	Hubin, Kent	8/30/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	8/30/2021	1.3	\$380.00	\$494.00	Process Batch C of the 8/27/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.3)
Outside PR	233	Hubin, Kent	8/30/2021	0.5	\$380.00	\$190.00	Revise overview presentation for the weekly agency Coronavirus Relief Fund expenditure reporting process. (0.5)
Outside PR	233	Hubin, Kent	8/31/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 8/31/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	8/31/2021	0.5	\$380.00	\$190.00	Process Batch D of the 8/27/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.5)
Outside PR	233	Hull, Sarah	8/3/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hull, Sarah	8/5/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Hull, Sarah	8/10/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with J. Perez-Casellas (ACG) regarding Compliance Review for Phase IV of the Coronavirus Relief Fund Municipal Transfer Program. (0.3)
Outside PR	233	Hull, Sarah	8/10/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Hull, Sarah	8/10/2021	0.1	\$451.25	\$45.13	Review grant program dashboard to confirm status updates. (0.1)
Outside PR	233	Hull, Sarah	8/11/2021	0.5	\$451.25	\$225.63	Participate on telephone call with J. Perez-Casellas (ACG), J. Loaiza (ACG) and L. Voigt (ACG) to review the Municipality of Guayanilla Phase IV application and Phase IV approval process (partial). (0.5)
Outside PR	233	Hull, Sarah	8/12/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Hull, Sarah	8/17/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Hull, Sarah	8/19/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Hull, Sarah	8/24/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Viramontes-Gallegos (ACG) regarding documentation of compliance processes and internal control plans in preparation for Desk Review. (1.1)
Outside PR	233	Hull, Sarah	8/24/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/24/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Hull, Sarah	8/24/2021	1.5	\$451.25	\$676.88	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the process for reviewing Coronavirus Relief Fund Municipalities Phase IV applications and ensuring accuracy of eligible funding. (1.5)
Outside PR	233	Hull, Sarah	8/26/2021	0.7	\$451.25	\$315.88	Complete 7 compliance reviews for Phase IV municipality funding. (0.7)
Outside PR	233	Hull, Sarah	8/26/2021	1.8	\$451.25	\$812.25	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding completion of compliance reviews for Phase IV of the Municipality program. (1.8)
Outside PR	233	Hull, Sarah	8/26/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Hull, Sarah	8/31/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/31/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Khoury, Mya	8/4/2021	0.6	\$308.75	\$185.25	Participate in meeting with M. Maffuid (ACG) to discuss action items for Coronavirus Relief Fund Dashboard. (0.6)
Outside PR	233	Khoury, Mya	8/4/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with K. Miller (ACG), R. Flanagan (ACG), and M. Maffuid (ACG) to discuss next

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							steps for the Coronavirus Relief Fund Tableau dashboard. (0.4)
Outside PR	233	Khoury, Mya	8/5/2021	0.5	\$308.75	\$154.38	Participate in meeting with M. Maffuid (ACG) to apply updates to Coronavirus Relief Fund dashboards. (0.5)
Outside PR	233	Loaiza, Juan	8/2/2021	2	\$332.50	\$665.00	Consolidate and update the long forms of all Municipalities Phase II transfer agreements. (2)
Outside PR	233	Loaiza, Juan	8/2/2021	2	\$332.50	\$665.00	Create Municipal program Phase IV Terms and conditions and update DocuSign web form. (2)
Outside PR	233	Loaiza, Juan	8/2/2021	2	\$332.50	\$665.00	Download and store agreements signed by hospitals and update respective trackers. (2)
Outside PR	233	Loaiza, Juan	8/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	8/2/2021	1	\$332.50	\$332.50	Provide support to S. Sanjurjo (Comisión Estatal de Elecciones) and W. Barbosa (Culture) to correct issues for the Weekly Office of the Inspector General report. (1)
Outside PR	233	Loaiza, Juan	8/2/2021	0.5	\$332.50	\$166.25	Resend private and public hospitals transfer agreements for signatures in DocuSign. (0.5)
Outside PR	233	Loaiza, Juan	8/2/2021	0.6	\$332.50	\$199.50	Review and respond to 8/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Loaiza, Juan	8/3/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Loaiza, Juan	8/3/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	8/3/2021	2	\$332.50	\$665.00	Review Municipalities Phase IV Training material. (2)
Outside PR	233	Loaiza, Juan	8/3/2021	1.5	\$332.50	\$498.75	Update municipalities training material for the DocuSign online application. (1.5)
Outside PR	233	Loaiza, Juan	8/4/2021	1	\$332.50	\$332.50	Download and store signed by municipalities and hospitals agreements, update respective trackers. (1)
Outside PR	233	Loaiza, Juan	8/4/2021	2	\$332.50	\$665.00	Generate and send specific communications to each municipality about Preliminary CAPs for Phase IV. (2)
Outside PR	233	Loaiza, Juan	8/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss needs and options around redirecting unspent Coronavirus Relief Fund funds, related communications, and program close. (0.3)
Outside PR	233	Loaiza, Juan	8/4/2021	1.3	\$332.50	\$432.25	Prepare Coronavirus Relief Fund Municipalities Phase IV Training. (1.3)
Outside PR	233	Loaiza, Juan	8/4/2021	1.4	\$332.50	\$465.50	Update Phase IV Excess Eligible Expenses for 8 Municipalities. (1.4)
Outside PR	233	Loaiza, Juan	8/5/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review process for communicating with municipalities and relaying necessary information to AAFAF. (0.6)
Outside PR	233	Loaiza, Juan	8/5/2021	0.4	\$332.50	\$133.00	Process CDT determinations of eligibility for hospital panel to review. (0.4)
Outside PR	233	Loaiza, Juan	8/5/2021	0.6	\$332.50	\$199.50	Respond to 8/5/2021 inquiries about Municipalities Phase IV Programs. (0.6)
Outside PR	233	Loaiza, Juan	8/6/2021	1.5	\$332.50	\$498.75	Follow up on Adjuntas issue and respond to inquiry related to Coronavirus Relief Fund Municipalities program. (1.5)
Outside PR	233	Loaiza, Juan	8/6/2021	1	\$332.50	\$332.50	Generate Municipal program Phase IV Disbursement Oversight Committee Report for Expedited Disbursement. (1.0)
Outside PR	233	Loaiza, Juan	8/6/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	8/6/2021	0.6	\$332.50	\$199.50	Participate on telephone call with L. Voigt (ACG) to review request from Utuado and Adjuntas municipalities. (0.6)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	8/6/2021	0.5	\$332.50	\$166.25	Provide support to A. Lopez (ODSEC) regarding Office of the Inspector General weekly reports. (0.5)
Outside PR	233	Loaiza, Juan	8/6/2021	0.4	\$332.50	\$133.00	Provide support to Santa Isabel regarding Use of Funds report and Municipal program Phase IV questions. (0.4)
Outside PR	233	Loaiza, Juan	8/6/2021	1.5	\$332.50	\$498.75	Update CDT applications tracker, respond to inquiries and generate status report. (1.5)
Outside PR	233	Loaiza, Juan	8/9/2021	0.7	\$332.50	\$232.75	Generate new Panel Expense Adjustments for the Municipality of Santa Isabel using their 8/3/2021 amended Phases I and II Use of Funds Report. (0.7)
Outside PR	233	Loaiza, Juan	8/9/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	8/9/2021	0.5	\$332.50	\$166.25	Participate on telephone call with J. Millan (Santa Isabel) and J. Perez-Casellas (ACG) pertaining to Phase III expenses and eligibility criteria under Phase III of the Municipal Transfer Program. (0.5)
Outside PR	233	Loaiza, Juan	8/9/2021	0.3	\$332.50	\$99.75	Participate on telephone call with J. Perez-Casellas (ACG) to review the status of the CDTs program. (0.3)
Outside PR	233	Loaiza, Juan	8/9/2021	1.2	\$332.50	\$399.00	Research and respond to inquiries about CDTs application process from San Juan Municipality. (1.2)
Outside PR	233	Loaiza, Juan	8/9/2021	0.5	\$332.50	\$166.25	Respond to 8/9/2021 inquiries about Coronavirus Relief Fund Programs. (0.5)
Outside PR	233	Loaiza, Juan	8/9/2021	0.3	\$332.50	\$99.75	Update and follow up on Hospitals DocuSign requests for execution of funds transfer agreements. (0.3)
Outside PR	233	Loaiza, Juan	8/10/2021	0.2	\$332.50	\$66.50	Download and store executed Municipality Transfer agreements and update respective trackers. (0.2)
Outside PR	233	Loaiza, Juan	8/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Loaiza, Juan	8/10/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund (partial). (0.1)
Outside PR	233	Loaiza, Juan	8/10/2021	0.4	\$332.50	\$133.00	Participate on telephone call with L. Voigt (ACG) regarding Coronavirus Relief Fund Municipalities Phase IV Event Log. (0.4)
Outside PR	233	Loaiza, Juan	8/10/2021	2.5	\$332.50	\$831.25	Process 8 Phase IV municipalities applications. (2.5)
Outside PR	233	Loaiza, Juan	8/10/2021	0.6	\$332.50	\$199.50	Provide support to the Municipality of Morovis regarding Phase IV and Phase III Use of Funds. (0.6)
Outside PR	233	Loaiza, Juan	8/10/2021	1.2	\$332.50	\$399.00	Respond to inquiries about CDTs application process and process 730 funds transfer authorization forms. (1.2)
Outside PR	233	Loaiza, Juan	8/10/2021	1	\$332.50	\$332.50	Send follow-up e-mails to agencies regarding errors with 8/10/2021 Office of the Inspector General Weekly Reports. (1)
Outside PR	233	Loaiza, Juan	8/10/2021	0.5	\$332.50	\$166.25	Update Municipal program Phase III applications log file to include Phase IV applications. (0.5)
Outside PR	233	Loaiza, Juan	8/11/2021	2	\$332.50	\$665.00	Download and store signed funds transfer agreements by hospitals, update respective trackers and send signature requests reminders. (2)
Outside PR	233	Loaiza, Juan	8/11/2021	0.3	\$332.50	\$99.75	Follow up on Morovis request for reclassification of expenses for Municipalities Program Phase IV. (0.3)
Outside PR	233	Loaiza, Juan	8/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	8/11/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 8/11/2021. (0.5)
Outside PR	233	Loaiza, Juan	8/11/2021	0.8	\$332.50	\$266.00	Participate on telephone call with J. Perez-Casellas (ACG), S. Hull (ACG) and L. Voigt (ACG) to review the Municipality of Guayanilla Phase IV application and Phase IV approval process. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	8/11/2021	1.5	\$332.50	\$498.75	Prepare CDT status report and notifications for approved applications. (1.5)
Outside PR	233	Loaiza, Juan	8/11/2021	1.2	\$332.50	\$399.00	Respond to inquiries about CDTs application process and process 730 funds transfer authorization forms. (1.2)
Outside PR	233	Loaiza, Juan	8/11/2021	0.2	\$332.50	\$66.50	Review communication to S. Diaz (AAFAF) about Salud Office of the Inspector General Reporting. (0.2)
Outside PR	233	Loaiza, Juan	8/12/2021	0.6	\$332.50	\$199.50	Develop draft communication for DocuSign request for Municipalities with expedited disbursement for Phase IV. (0.6)
Outside PR	233	Loaiza, Juan	8/12/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Perez-Casellas (ACG), S. Diaz-Vazquez (AAFAF) and members of the San Juan Municipality about the municipal, hospitals and CDTs assistance programs. (1)
Outside PR	233	Loaiza, Juan	8/12/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	8/12/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	8/12/2021	0.5	\$332.50	\$166.25	Participate on telephone call with Aguada municipality about Use of Funds report and expenses for Phase III and IV. (0.5)
Outside PR	233	Loaiza, Juan	8/12/2021	2	\$332.50	\$665.00	Prepare Disbursement Oversight Committee Report and supporting documentation for CDTs. (2)
Outside PR	233	Loaiza, Juan	8/12/2021	0.4	\$332.50	\$133.00	Prepare notes from the meeting with the San Juan Municipality related to Phase IV of the Municipalities Transfer Program. (0.4)
Outside PR	233	Loaiza, Juan	8/12/2021	0.5	\$332.50	\$166.25	Process 2 Phase IV municipalities applications. (0.5)
Outside PR	233	Loaiza, Juan	8/12/2021	0.7	\$332.50	\$232.75	Respond to inquiries from Hospitals inbox. (0.7)
Outside PR	233	Loaiza, Juan	8/12/2021	0.8	\$332.50	\$266.00	Respond to inquiries from Municipalities inbox. (0.8)
Outside PR	233	Loaiza, Juan	8/13/2021	1.3	\$332.50	\$432.25	Participate in meeting with J. Perez-Casellas (ACG), S. Diaz-Vazquez (AAFAF) and representatives of the municipality of Arecibo to review awards, eligible expenses and Use of Funds for Phases I, II, III and IV. (1.3)
Outside PR	233	Loaiza, Juan	8/13/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	8/13/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of the municipality of San Juan, S. Díaz (AAFAF) and J. Perez-Casellas (ACG) pertaining to award for the Municipality of San Juan under the Coronavirus Relief Fund Hospital Program, CDT Program and interrelationship of funding under the Coronavirus Relief Fund Municipal Transfer Program. (1)
Outside PR	233	Loaiza, Juan	8/13/2021	0.4	\$332.50	\$133.00	Participate on telephone call with L. Voigt (ACG) regarding Municipality of Arecibo eligible expenses and new Phase III template (0.4)
Outside PR	233	Loaiza, Juan	8/13/2021	1.5	\$332.50	\$498.75	Perform processing and approval notifications for CDT applications. (1.5)
Outside PR	233	Loaiza, Juan	8/13/2021	0.8	\$332.50	\$266.00	Process Municipalities Phase IV applications. (0.8)
Outside PR	233	Loaiza, Juan	8/13/2021	0.8	\$332.50	\$266.00	Send Municipalities Phase IV communications about using DocuSign for terms and conditions. (0.8)
Outside PR	233	Loaiza, Juan	8/16/2021	0.5	\$332.50	\$166.25	Communicate with representatives of the municipalities of Vega Alta and Dorado about Phase III Use of Funds report. (0.5)
Outside PR	233	Loaiza, Juan	8/16/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	8/16/2021	0.6	\$332.50	\$199.50	Participate on telephone call with representatives of Santa Isabel municipality about Use of Funds report and expenses for Phase I, II and III. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	8/16/2021	0.5	\$332.50	\$166.25	Respond to 8/16/2021 inquiries and requests about CDTs program. (0.5)
Outside PR	233	Loaiza, Juan	8/16/2021	0.8	\$332.50	\$266.00	Send follow-up e-mails to agencies regarding outstanding reports for the 8/10/2021 Office of the Inspector General Weekly Reports. (1)
Outside PR	233	Loaiza, Juan	8/17/2021	1	\$332.50	\$332.50	Participate in meeting with J. Perez-Casellas (ACG) and representatives of the Centro Comprensivo del cancer de Puerto Rico to review awards, eligible expenses and Use of Funds for Phases I, II, III and IV. (1)
Outside PR	233	Loaiza, Juan	8/17/2021	0.5	\$332.50	\$166.25	Participate in meeting with J. Perez-Casellas (ACG) and representatives of the municipality of Culebra to review awards, eligible expenses and Use of Funds for Phases I, II, III and IV. (0.5)
Outside PR	233	Loaiza, Juan	8/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Loaiza, Juan	8/17/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	8/17/2021	1.5	\$332.50	\$498.75	Prepare report for countersignature status project. (1.5)
Outside PR	233	Loaiza, Juan	8/17/2021	0.4	\$332.50	\$133.00	Provide support for Governor's Office Office of the Inspector General report errors. (0.4)
Outside PR	233	Loaiza, Juan	8/17/2021	1.5	\$332.50	\$498.75	Update Use of Funds templates for Culebra and CCCUPR. (1.5)
Outside PR	233	Loaiza, Juan	8/18/2021	1.2	\$332.50	\$399.00	Participate in meeting with J. Perez-Casellas (ACG) and representatives of the municipality of Adjuntas to review awards, eligible expenses and Use of Funds for Phases I, II, III and IV. (1.2)
Outside PR	233	Loaiza, Juan	8/18/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	8/18/2021	0	\$332.50	\$0.00	Participate in virtual meeting with representatives of Ankura to review pending action items and escalation needs related to the Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Loaiza, Juan	8/18/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review pending action items and escalation needs related to the Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Loaiza, Juan	8/18/2021	0.3	\$332.50	\$99.75	Participate on telephone call with L. Voigt (ACG) regarding the Municipality of Adjuntas Use of Funds reporting and 2.2 Panel decision (0.3)
Outside PR	233	Loaiza, Juan	8/18/2021	2	\$332.50	\$665.00	Review and update Use of Funds templates for the Municipality of Adjuntas. (2)
Outside PR	233	Loaiza, Juan	8/19/2021	1.5	\$332.50	\$498.75	Create Municipality of Adjuntas Summary Use of Funds, Phase III Template and communications to Panel about their funding situation. (1.5)
Outside PR	233	Loaiza, Juan	8/19/2021	1.3	\$332.50	\$432.25	Create Municipality of Culebra Use of Funds analysis, Phase III Template, Phase IV analysis and Phase III transfer agreement. (1.3)
Outside PR	233	Loaiza, Juan	8/19/2021	1	\$332.50	\$332.50	Participate in virtual meeting with L. Voigt (ACG) and J. Perez-Casellas (ACG) regarding Use of Funds approval questions for municipalities of Adjuntas, Culebra, and Rincon (partial). (1)
Outside PR	233	Loaiza, Juan	8/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Loaiza, Juan	8/19/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	8/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	8/20/2021	2	\$332.50	\$665.00	Process Municipalities Phase IV applications. (2)
Outside PR	233	Loaiza, Juan	8/20/2021	1	\$332.50	\$332.50	Respond to inquiries about CDTs application process. (1)
Outside PR	233	Loaiza, Juan	8/20/2021	1.2	\$332.50	\$399.00	Update Municipalities Phase IV application tracker and send email to municipalities about Terms and Conditions for Phase IV. (1.2)
Outside PR	233	Loaiza, Juan	8/23/2021	0.2	\$332.50	\$66.50	Answer inquiry from Municipality of Toa Baja regarding their Phase IV Cap. (0.2)
Outside PR	233	Loaiza, Juan	8/23/2021	0.3	\$332.50	\$99.75	Participate on telephone call with officer from the Rio Grande Municipality regarding Use funds report questions. (0.3)
Outside PR	233	Loaiza, Juan	8/23/2021	1.5	\$332.50	\$498.75	Review status of transfer agreements signatures. (1.5)
Outside PR	233	Loaiza, Juan	8/23/2021	2.5	\$332.50	\$831.25	Send 134 Municipalities agreements to Hacinada for countersignatures. (2.5)
Outside PR	233	Loaiza, Juan	8/24/2021	1	\$332.50	\$332.50	Answer inquiries about vehicles and Use of Funds report for municipalities. (1)
Outside PR	233	Loaiza, Juan	8/24/2021	0.7	\$332.50	\$232.75	Create Municipal program Phase IV Application tracking file. (0.7)
Outside PR	233	Loaiza, Juan	8/24/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with L. Voigt (ACG), K. Miller (ACG) and K. Hubin (ACG) regarding Coronavirus Relief Fund Program email inbox triage and response process. (1.1)
Outside PR	233	Loaiza, Juan	8/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/24/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Loaiza, Juan	8/24/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the process for reviewing Coronavirus Relief Fund Municipalities Phase IV applications and ensuring accuracy of eligible funding. (1.5)
Outside PR	233	Loaiza, Juan	8/24/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	8/24/2021	1.5	\$332.50	\$498.75	Send 71 Municipalities agreements to Hacienda for countersignatures. (1.5)
Outside PR	233	Loaiza, Juan	8/24/2021	1.5	\$332.50	\$498.75	Send 92 Hospitals agreements to Hacienda for countersignatures. (1.5)
Outside PR	233	Loaiza, Juan	8/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Loaiza, Juan	8/25/2021	0.7	\$332.50	\$232.75	Process and update more hospital and municipalities agreements. (0.7)
Outside PR	233	Loaiza, Juan	8/25/2021	1.5	\$332.50	\$498.75	Process CDT applications, inquiries and send approval notifications. (1.5)
Outside PR	233	Loaiza, Juan	8/25/2021	2	\$332.50	\$665.00	Review document with Overview of Program and Processes for Coronavirus Relief Fund Programs. (2)
Outside PR	233	Loaiza, Juan	8/25/2021	1	\$332.50	\$332.50	Update CDT program tracker and status report. (1)
Outside PR	233	Loaiza, Juan	8/25/2021	1	\$332.50	\$332.50	Updated Phase IV Application Review forms for 18 municipalities and master template. (1.0)
Outside PR	233	Loaiza, Juan	8/26/2021	0.7	\$332.50	\$232.75	File 16 Municipalities program Phase IV Applications. (0.7)
Outside PR	233	Loaiza, Juan	8/26/2021	2	\$332.50	\$665.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and L. Voigt (ACG) to review and respond to Coronavirus Relief Fund Hospital inbox inquiries regarding the Premium Pay and Recruitment Incentives program. (2)
Outside PR	233	Loaiza, Juan	8/26/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Perez-Casellas (ACG) and S. Hull (ACG) regarding completion of compliance reviews for Phase IV of the Municipality program (partial). (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	8/26/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Loaiza, Juan	8/26/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	8/26/2021	1	\$332.50	\$332.50	Review and respond to Coronavirus Relief Fund Hospital inbox inquiries regarding the Premium Pay and Recruitment Incentives program. (1)
Outside PR	233	Loaiza, Juan	8/27/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with K. Miller (ACG) and M. Reisler (Hacienda) to review process and functionalities of DocuSign for Hospitals and Municipalities agreements. (0.4)
Outside PR	233	Loaiza, Juan	8/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	8/30/2021	1.3	\$332.50	\$432.25	Answer inquiries in the CDT, Municipalities and Hospitals inboxes. (1.3)
Outside PR	233	Loaiza, Juan	8/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	8/31/2021	0.5	\$332.50	\$166.25	Answer inquiries in the CDT, Municipalities and Hospitals inboxes. (0.5)
Outside PR	233	Loaiza, Juan	8/31/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Loaiza (ACG) to review and strategize municipalities Use of Funds and eligible expenses review for Phase IV. (0.6)
Outside PR	233	Loaiza, Juan	8/31/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/31/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Loaiza, Juan	8/31/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/31/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	8/31/2021	1	\$332.50	\$332.50	Review eligible expenses for Municipal program Phase IV for Culebra and Santa Isabel. (1)
Outside PR	233	Loaiza, Juan	8/31/2021	2	\$332.50	\$665.00	Update and process approximately 100 completed Municipalities agreements. (2)
Outside PR	233	Loaiza, Juan	8/31/2021	1	\$332.50	\$332.50	Update and process approximately 40 completed Municipalities agreements. (1)
Outside PR	233	Maffuid, Michael	8/3/2021	0.5	\$285.00	\$142.50	Complete formatting changes to Coronavirus Relief Fund Dashboards and determine most useful views. (0.5)
Outside PR	233	Maffuid, Michael	8/3/2021	0.5	\$285.00	\$142.50	Correspond with R. Flanagan (ACG) about proper data for Student Technology program and verify in Tableau. (0.5)
Outside PR	233	Maffuid, Michael	8/4/2021	0.6	\$285.00	\$171.00	Participate in meeting with M. Khoury (ACG) to discuss action items for Coronavirus Relief Fund Dashboard. (0.6)
Outside PR	233	Maffuid, Michael	8/4/2021	0.4	\$285.00	\$114.00	Participate in virtual meeting with K. Miller (ACG), R. Flanagan (ACG), and M. Khoury (ACG) to discuss next steps for the Coronavirus Relief Fund Tableau dashboard. (0.4)
Outside PR	233	Maffuid, Michael	8/5/2021	0.5	\$285.00	\$142.50	Participate in meeting with M. Khoury (ACG) to apply updates to Coronavirus Relief Fund dashboards. (0.5)
Outside PR	233	Maffuid, Michael	8/24/2021	0.3	\$285.00	\$85.50	Reformat and run daily Coronavirus Relief Fund Dashboard refresh manually. (0.3)
Outside PR	233	Maffuid, Michael	8/25/2021	0.1	\$285.00	\$28.50	Run daily Coronavirus Relief Fund Dashboard refresh process. (0.1)
Outside PR	233	Maffuid, Michael	8/26/2021	0.1	\$285.00	\$28.50	Run Daily Coronavirus Relief Fund Dashboard refresh process. (0.1)
Outside PR	233	McAfee, Maggie	8/10/2021	0.5	\$195.00	\$97.50	Continue to prepare labor codes for July 2021 fee statement. (0.5)
Outside PR	233	McAfee, Maggie	8/10/2021	1.5	\$195.00	\$292.50	Prepare labor codes for July 2021 fee statement. (1.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	McAfee, Maggie	8/11/2021	1.5	\$195.00	\$292.50	Prepare labor codes for July 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	8/12/2021	2	\$195.00	\$390.00	Prepare labor codes for July 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	8/13/2021	1	\$195.00	\$195.00	Prepare labor codes for July 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	8/15/2021	1.5	\$195.00	\$292.50	Prepare labor codes for July 2021 fee statement. (1.5)
Outside PR	233	McAfee, Maggie	8/16/2021	2	\$195.00	\$390.00	Prepare labor codes for July 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	8/17/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for July 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	8/18/2021	1	\$195.00	\$195.00	Review and revise labor codes for July 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	8/26/2021	1	\$195.00	\$195.00	Prepare project invoice for July 2021. (1)
Outside PR	233	McAfee, Maggie	8/27/2021	1.4	\$195.00	\$273.00	Continue to prepare project invoice for July 2021. (1.4)
Outside PR	233	McAfee, Maggie	8/27/2021	1.6	\$195.00	\$312.00	Prepare project invoice for July 2021. (1.6)
Outside PR	233	McAfee, Maggie	8/28/2021	1.5	\$195.00	\$292.50	Prepare project invoice for July 2021. (1.5)
Outside PR	233	McAfee, Maggie	8/29/2021	0.5	\$195.00	\$97.50	Continue to prepare project invoice for July 2021. (0.5)
Outside PR	233	McAfee, Maggie	8/30/2021	1.5	\$195.00	\$292.50	Review and revise project invoice for July 2021. (1.5)
Outside PR	233	McAfee, Maggie	8/31/2021	1	\$195.00	\$195.00	Finalize project invoice for July 2021. (1)
Outside PR	233	Miller, Ken	8/2/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	8/2/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	8/2/2021	0.7	\$451.25	\$315.88	Prepare Coronavirus Relief Fund communications recap related to the municipality of Camuy for J. Tirado (AAFAF). (0.7)
Outside PR	233	Miller, Ken	8/2/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 8/3/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	8/2/2021	0.3	\$451.25	\$135.38	Review and respond to 8/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	8/3/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives from Deloitte, L. Voigt (ACG), and R. Flanagan (ACG) to discuss the closeout status for Coronavirus Relief Fund programs and discuss next steps. (0.5)
Outside PR	233	Miller, Ken	8/3/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	8/3/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 8/4/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	8/3/2021	0.4	\$451.25	\$180.50	Review and respond to 8/3/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	8/4/2021	0.4	\$451.25	\$180.50	Participate in meeting with R. Flanagan (ACG), M. Khoury (ACG) and M. Maffuid (ACG) to discuss next steps for the Coronavirus Relief Fund Tableau dashboard. (0.4)
Outside PR	233	Miller, Ken	8/4/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	8/4/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 8/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	8/4/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss needs and options around redirecting unspent Coronavirus Relief Fund funds, related communications, and program close. (0.3)
Outside PR	233	Miller, Ken	8/4/2021	0.2	\$451.25	\$90.25	Participate on telephone call with L. Voigt (ACG) regarding Coronavirus Relief Fund program updates and review of



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							documents for Coronavirus State Fiscal Recovery Fund Program planning meeting. (0.2)
Outside PR	233	Miller, Ken	8/4/2021	0.9	\$451.25	\$406.13	Prepare communications recap regarding Municipal program and currently escalated items for J. Tirado (AAFAF). (0.9)
Outside PR	233	Miller, Ken	8/4/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 8/5/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	8/4/2021	0.2	\$451.25	\$90.25	Review and respond to 8/4/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	8/5/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Miller, Ken	8/5/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 8/6/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	8/5/2021	0.2	\$451.25	\$90.25	Review and respond to 8/5/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	8/6/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	8/6/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 8/9/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	8/6/2021	0.2	\$451.25	\$90.25	Review and respond to 8/6/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	8/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus Relief Fund reporting status, issues, and outlook. (0.5)
Outside PR	233	Miller, Ken	8/9/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	8/9/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 8/10/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	8/9/2021	0.5	\$451.25	\$225.63	Review and respond to 8/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	8/10/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	8/10/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	8/10/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 8/11/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	8/10/2021	0.2	\$451.25	\$90.25	Review and respond to 8/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	8/11/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	8/11/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of AAFAF to review outstanding questions related to reporting on the use of all Federal Pandemic Relief programs. (0.6)
Outside PR	233	Miller, Ken	8/11/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close Puerto Rico's Coronavirus Relief Fund programs as of 8/11/2021. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	8/11/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) and J. Perez-Casellas (ACG) to review and discuss Coronavirus Relief Fund Program Office performance and optimization. (0.5)
Outside PR	233	Miller, Ken	8/11/2021	0.7	\$451.25	\$315.88	Participate on telephone call with R. Tabor (ACG) to discuss team resources and infrastructure required to support request from J. Tirado (AAFAF) regarding federal funds reporting and the pending Desk Review for the Coronavirus Relief Fund program office. (0.7)
Outside PR	233	Miller, Ken	8/11/2021	1.2	\$451.25	\$541.50	Prioritize and communicate key next day tasks for 8/12/2021 related to the Coronavirus Relief Fund for Puerto Rico. (1.2)
Outside PR	233	Miller, Ken	8/11/2021	0.5	\$451.25	\$225.63	Review and respond to 8/11/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	8/12/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 8/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	8/12/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to review progress and identify accelerators for the HTA Transportation Reform initiative requested by G. Loran (AAFAF) and the Coronavirus State Fiscal Recovery Fund and Coronavirus Relief Fund grants administration for J. Tirado (AAFAF). (1)
Outside PR	233	Miller, Ken	8/12/2021	0.6	\$451.25	\$270.75	Prepare for meeting with J. Tirado (AAFAF) by reviewing and revising presentation of programs timelines. (0.6)
Outside PR	233	Miller, Ken	8/12/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 8/13/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	8/12/2021	0.2	\$451.25	\$90.25	Review and respond to 8/12/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	8/13/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 8/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	8/13/2021	0.8	\$451.25	\$361.00	Prioritize and communicate key next day tasks for 8/16/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Miller, Ken	8/13/2021	0.4	\$451.25	\$180.50	Review and respond to 8/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	8/23/2021	1	\$451.25	\$451.25	Participate in virtual meeting with L. Voigt (ACG) to discuss communications triage and escalation process for Program In-boxes. (1)
Outside PR	233	Miller, Ken	8/23/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	8/23/2021	0.3	\$451.25	\$135.38	Participate on telephone call with R. Tabor (ACG) to discuss key activities and priorities for the week of 8/23/21 for the Coronavirus Relief Fund programs for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	8/23/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 8/24/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	8/23/2021	2	\$451.25	\$902.50	Process Private Hospital DocuSign agreements for the hospital programs of the Puerto Rico Coronavirus Relief Program. (2)
Outside PR	233	Miller, Ken	8/23/2021	2	\$451.25	\$902.50	Process Public Hospital DocuSign agreements for the hospital programs of the Puerto Rico Coronavirus Relief Program. (2)
Outside PR	233	Miller, Ken	8/23/2021	0.4	\$451.25	\$180.50	Review and respond to 8/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	8/24/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with A. Lewis (Deloitte), S. Diaz (AAFAF), and L. Voigt (ACG) to share Program updates and plan for Coronavirus Relief Fund Desk Review readiness. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	8/24/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with J. Loaiza (ACG), L. Voigt (ACG) and K. Hubin (ACG) regarding Coronavirus Relief Fund Program email in-box triage and response process. (1.1)
Outside PR	233	Miller, Ken	8/24/2021	1	\$451.25	\$451.25	Participate in virtual meeting with L. Voigt (ACG) to discuss communications triage and escalation process for Program Inboxes. (1)
Outside PR	233	Miller, Ken	8/24/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 8/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	8/24/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 8/25/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	8/24/2021	2	\$451.25	\$902.50	Review and revise plans to address potential requirements for Coronavirus Relief Fund Desk Review Readiness. (2)
Outside PR	233	Miller, Ken	8/25/2021	2	\$451.25	\$902.50	Analyze inventory of outstanding Coronavirus Relief Fund program agreements under the Hospitals program. (2)
Outside PR	233	Miller, Ken	8/25/2021	2	\$451.25	\$902.50	Analyze inventory of outstanding Coronavirus Relief Fund program agreements under the Municipalities program. (2)
Outside PR	233	Miller, Ken	8/25/2021	2	\$451.25	\$902.50	Develop new dashboard to show outstanding program agreements that remain to be executed by Puerto Rico Treasury. (2)
Outside PR	233	Miller, Ken	8/25/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 8/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	8/25/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG), J. Perez-Casellas (ACG), and representatives of OMM to discuss Coronavirus Relief Fund Desk Review preparation activities regarding the execution of subrecipient agreements. (0.5)
Outside PR	233	Miller, Ken	8/25/2021	2	\$451.25	\$902.50	Perform detailed review of July 2021 time entries to support AAFAF invoicing process. (2)
Outside PR	233	Miller, Ken	8/25/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 8/26/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	8/25/2021	0.4	\$451.25	\$180.50	Review and respond to 8/25/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	8/25/2021	2	\$451.25	\$902.50	Review Coronavirus Relief Fund program playbook with emphasis on the grant processing activities in preparation for Coronavirus Relief Fund Desk Review. (2)
Outside PR	233	Miller, Ken	8/25/2021	1	\$451.25	\$451.25	Review Coronavirus Relief Fund program playbook with emphasis on the overall program structure in preparation for Coronavirus Relief Fund Desk Review. (1)
Outside PR	233	Miller, Ken	8/26/2021	1.8	\$451.25	\$812.25	Coordinate completion of Coronavirus Relief Program transfer agreements. (1.8)
Outside PR	233	Miller, Ken	8/26/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 8/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	8/26/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 8/27/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	8/26/2021	0.8	\$451.25	\$361.00	Review and respond to 8/26/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Miller, Ken	8/26/2021	2	\$451.25	\$902.50	Review and revise dashboard to show outstanding program agreements that remain to be executed by Puerto Rico Treasury. (2)
Outside PR	233	Miller, Ken	8/27/2021	2	\$451.25	\$902.50	Design and implement Hacienda dashboard to track Coronavirus Relief Fund transfer agreements for M. Perez (Hacienda). (2)
Outside PR	233	Miller, Ken	8/27/2021	2	\$451.25	\$902.50	Design, develop and validate reports tracking Coronavirus Relief Fund hospital transfer agreements for M. Perez (Hacienda). (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	8/27/2021	2	\$451.25	\$902.50	Design, develop and validate reports tracking Coronavirus Relief Fund municipal transfer agreements for M. Perez (Hacienda). (2)
Outside PR	233	Miller, Ken	8/27/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with J. Loaiza (ACG) and M. Reisler (Hacienda) to review process and functionalities of DocuSign for Hospitals and Municipalities agreements. (0.4)
Outside PR	233	Miller, Ken	8/27/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 8/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	8/27/2021	0.4	\$451.25	\$180.50	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.4)
Outside PR	233	Miller, Ken	8/27/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 8/30/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	8/27/2021	0.8	\$451.25	\$361.00	Review and respond to 8/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Miller, Ken	8/27/2021	1.5	\$451.25	\$676.88	Review and revise presentation covering Coronavirus Relief Fund-to-Office of the Inspector General reporting process. (1.5)
Outside PR	233	Miller, Ken	8/28/2021	2	\$451.25	\$902.50	Develop a recap of DocuSign usage and potential considerations for continued use to process agreements for the Coronavirus Relief Funds. (2)
Outside PR	233	Miller, Ken	8/28/2021	1.5	\$451.25	\$676.88	Prepare contingency plans and alternatives to address potential situation whereby DocuSign may not be available to the Coronavirus Relief Program. (1.5)
Outside PR	233	Pasciak, Kevin	8/4/2021	1.4	\$332.50	\$465.50	Follow up with attendees regarding Coronavirus Relief Fund Municipal Transfer Program Phase IV Webinar and document internal communications. (1.4)
Outside PR	233	Pasciak, Kevin	8/4/2021	2	\$332.50	\$665.00	Prepare Coronavirus Relief Fund Municipal Transfer Program Phase IV Webinar. (2)
Outside PR	233	Pasciak, Kevin	8/9/2021	0.2	\$332.50	\$66.50	Send follow-up information to Coronavirus Relief Fund Municipal Transfer Program Phase IV webinar attendees. (0.2)
Outside PR	233	Pasciak, Kevin	8/20/2021	0.8	\$332.50	\$266.00	Prepare Municipalities Phase IV webinar and perform Gotowebinar platform development and planning for session on 8/23/2021. (0.8)
Outside PR	233	Pasciak, Kevin	8/23/2021	0.7	\$332.50	\$232.75	Conduct follow up with attendees on Municipalities Phase IV webinar. (0.7)
Outside PR	233	Pasciak, Kevin	8/23/2021	1	\$332.50	\$332.50	Host Municipalities Phase IV webinar. (1)
Outside PR	233	Pasciak, Kevin	8/23/2021	1.5	\$332.50	\$498.75	Prepare for Municipalities Phase IV webinar. (1.5)
Outside PR	233	Pasciak, Kevin	8/24/2021	1.7	\$332.50	\$565.25	Share recording information from Municipalities Phase IV webinar and messages/responses to attendees. (1.7)
PR	233	Perez-Casellas, JorgeEnrique	8/3/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/3/2021	0.1	\$451.25	\$45.13	Participate on telephone call with L. Voigt (ACG) regarding Municipalities Phase III Reconsideration Request approvals. (0.1)
PR	233	Perez-Casellas, JorgeEnrique	8/3/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/3/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	8/4/2021	2	\$451.25	\$902.50	Prepare and provide Phase IV Webinar under the Coronavirus Relief Fund Municipal Transfer Program and reply to several inquiries submitted by municipalities. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	8/4/2021	0.4	\$451.25	\$180.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/4/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	8/4/2021	1.2	\$451.25	\$541.50	Review presentation material for Phase IV Webinar under the Coronavirus Relief Fund Municipal Transfer Program and coordinate presentation with Team. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/5/2021	1.2	\$451.25	\$541.50	Develop draft communication to municipalities who received Phase III reconsideration determinations from Panel and submit for S. Diaz (AAFAF) approval. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/5/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	8/5/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to review process for communicating with municipalities and relaying necessary information to AAFAF. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	8/5/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	8/5/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.3	\$451.25	\$135.38	Coordinate review by Panel of the Excess Eligible expenses for the municipality of Santa Isabel pertaining to healthcare facilities salaries under the Coronavirus Relief Fund Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.8	\$451.25	\$361.00	Develop draft opinion pertaining to the inquiry submitted by the municipality of Aguadilla pertaining to Use of Funds under the Coronavirus Relief Fund CDT program, considering the type of agreement between owner and operator of the CDT and providing guidance on eligible uses of funds. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Loaiza (ACG) to review the status of the CDTs program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.5	\$451.25	\$225.63	Participate on telephone call with J. Millan (Santa Isabel) and J. Loaiza (ACG) pertaining to Phase III expenses and eligibility criteria under Phase III of the Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.6	\$451.25	\$270.75	Participate on telephone call with M. Rivera (Hospital San Antonio) pertaining to Special Projects and limitations on use of awards under Phase III of the Coronavirus Relief Fund Hospital Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.4	\$451.25	\$180.50	Participate on telephone call with N. Rivera (Municipality of Cayey) pertaining to eligibility criteria and allocations between the Coronavirus Relief Fund Municipal Transfer Program and CDT Funds. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.5	\$451.25	\$225.63	Participate on telephone call with Y. Negrón (Municipality of Luquillo) pertaining to hazard pay eligibility and other eligibility criteria inquiries under Phase III of the Municipal Transfer Program and provide written response. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase I and II additional expenses needed by certain municipalities, Phase III application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.2	\$451.25	\$90.25	Review communication from AAFAF officers pertaining to follow up to a consult submitted by the municipality of Guayanilla, pertaining to Use of Funds under the CDT program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.3	\$451.25	\$135.38	Review inquiry from M. Díaz (Municipality of Moca) pertaining to status of Phase III reconsideration under the Coronavirus Relief Fund Municipal Transfer Program, discuss and coordinate with Application Review Team for next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.3	\$451.25	\$135.38	Review inquiry from M. Gándara (San Juan Capestrano) and coordinate with Application Review Team for next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.6	\$451.25	\$270.75	Review status report sent by J. Loaiza (ACG) and develop draft communication to CDT panel members pertaining to status of approvals and disbursements under the Coronavirus Relief Fund CDT Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	8/9/2021	0.4	\$451.25	\$180.50	Review the draft of the Preliminary CAP distribution under Phase IV of the Municipal Transfer Program provided by representatives of the Ankura Application Review Team and coordinate next steps with AR. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/10/2021	1	\$451.25	\$451.25	Continue to prepare revised Phase III application review forms and Panel approval communication for 3 ASSMCA hospitals including Fernandez Marina, Ponce, and Rio Piedras Psychiatric Hospitals. (1)
PR	233	Perez-Casellas, JorgeEnrique	8/10/2021	1.5	\$451.25	\$676.88	Evaluate supporting documentation of PP2022-09005 for purposes of applicability of Coronavirus Relief Fund guidelines pertaining to allowability of matching funds for Federal Emergency Management Agency assistance related to COVID-19 and develop draft preliminary compliance analysis. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	8/10/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	8/10/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with S. Hull (ACG) regarding Compliance Review for Phase IV of the Coronavirus Relief Fund Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/10/2021	1.5	\$451.25	\$676.88	Participate on telephone call with L. Voigt (ACG) regarding ASSMCA hospitals Phase III award documents and approvals. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	8/10/2021	2	\$451.25	\$902.50	Prepare revised Phase III application review forms and Panel approval communication for 3 ASSMCA hospitals including Fernandez Marina, Ponce, and Rio Piedras Psychiatric Hospitals. (2)
PR	233	Perez-Casellas, JorgeEnrique	8/10/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	8/10/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	8/10/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	8/10/2021	0.5	\$451.25	\$225.63	Review communication from J. Tirado (AAFAF) pertaining to NMEAD request for Coronavirus Relief Fund funding, 50% matching of Federal Emergency Management Agency grant and review preliminary analysis performed by R. Flanagan (ACG). (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/11/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/11/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with S. Diaz (AAFAF) and L. Voigt (ACG) regarding outstanding Phase III Municipalities determinations. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	8/11/2021	0.8	\$451.25	\$361.00	Participate on telephone call with J. Loaiza (ACG), S. Hull (ACG) and L. Voigt (ACG) to review the Municipality of Guayanilla Phase IV application and Phase IV approval process. (0.8)
PR	233	Perez-Casellas, JorgeEnrique	8/11/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) and K. Miller (ACG) o review and discuss Coronavirus Relief Fund Program Office performance and optimization. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/11/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (.6)
PR	233	Perez-Casellas, JorgeEnrique	8/11/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/11/2021	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.7)
PR	233	Perez-Casellas, JorgeEnrique	8/11/2021	1.6	\$451.25	\$722.00	Review additional information from R. Flanagan (ACG) pertaining to PP2022-09005 and the new Federal Emergency Management Agency guideline on 100% match for EMPG grants, perform research and develop draft compliance review for AAFAF officers. (1.6)
PR	233	Perez-Casellas, JorgeEnrique	8/11/2021	0.4	\$451.25	\$180.50	Review request from J. Tirado (AAFAF) for compliance analysis pertaining to auditing services requested by the Department of Health and provide response. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/12/2021	0.3	\$451.25	\$135.38	Develop draft report to AAFAF officers pertaining to conference call with OGP Panel and status of Phase III and Phase IV of the Coronavirus Relief Fund Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/12/2021	1	\$451.25	\$451.25	Participate in virtual meeting with J. Loaiza (ACG), S. Diaz-Vazquez (AAFAF) and members of the San Juan Municipality about the municipal, hospitals and CDTs assistance programs. (1)
PR	233	Perez-Casellas, JorgeEnrique	8/12/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/12/2021 and answer any

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
PR	233	Perez-Casellas, Jorge Enrique	8/12/2021	1.2	\$451.25	\$541.50	Participate on telephone call with J. Jiménez (OGP) pertaining to Phase III pending cases and prospect of Panel involvement in Phase IV expense review under the Municipal Transfer Program. (1.2)
PR	233	Perez-Casellas, Jorge Enrique	8/12/2021	0.6	\$451.25	\$270.75	Participate on telephone call with J. Vélez (Municipality of Hatillo) pertaining to Phase III expenses and eligibility criteria under Phase III of the Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, Jorge Enrique	8/12/2021	1.9	\$451.25	\$857.38	Participate on telephone call with L. Voigt (ACG) regarding outstanding issues and communications in the Coronavirus Relief Fund Municipalities and Hospitals inboxes. (1.9)
PR	233	Perez-Casellas, Jorge Enrique	8/12/2021	0.5	\$451.25	\$225.63	Participate on telephone call with N. Pérez (Municipality of Moca) pertaining to Phase III reconsideration and process for submitting new expenses under Phase IV of the Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	8/12/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	8/12/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1)
PR	233	Perez-Casellas, Jorge Enrique	8/12/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, Jorge Enrique	8/12/2021	0.5	\$451.25	\$225.63	Review communication from R. Rivera (CCCUPR) pertaining to expenses reported in Phase II, analyze current reporting of the hospital under the Coronavirus Relief Fund Hospital Program and set up meeting to discuss relationship with Capital Expenditure allocations. (0.5)
PR	233	Perez-Casellas, Jorge Enrique	8/12/2021	0.3	\$451.25	\$135.38	Review inquiry from the municipality of Morovis pertaining to eligible payroll expenses under Phase III of the Municipal Transfer Program, discuss with L. Voigt (ACG) and develop draft response to municipality. (0.3)
PR	233	Perez-Casellas, Jorge Enrique	8/12/2021	0.4	\$451.25	\$180.50	Review various communications from S. Díaz (AAFAF) pertaining to status of 2.2 Panel decision reconsideration under the Coronavirus Relief Fund Municipal Transfer Program for Adjuntas and develop next steps for proper response to municipality. (0.4)
PR	233	Perez-Casellas, Jorge Enrique	8/13/2021	1.3	\$451.25	\$586.63	Participate in meeting with J. Loaiza (ACG), S. Diaz-Vazquez (AAFAF) and representatives of the municipality of Arecibo to review awards, eligible expenses and Use of Funds for Phases I, II, III and IV. (1.3)
PR	233	Perez-Casellas, Jorge Enrique	8/13/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of the municipality of San Juan, S. Díaz (AAFAF) and J. Loaiza (ACG) pertaining to award for the Municipality of San Juan under the Coronavirus Relief Fund Hospital Program, CDT Program and interrelationship of funding under the Coronavirus Relief Fund Municipal Transfer Program. (1)
PR	233	Perez-Casellas, Jorge Enrique	8/13/2021	0.3	\$451.25	\$135.38	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	8/13/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	8/13/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/13/2021	0.4	\$451.25	\$180.50	Review amended Phase III Use of Funds reports from the Municipality of Arecibo provided by J. Loaiza (AG) showing balances from unused Phase II eligible expenses categories and provide next steps. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/13/2021	0.3	\$451.25	\$135.38	Review consult submitted by K. Orsini (Municipality of Rincón) pertaining to vehicle request under Phase III of the Municipal Transfer Program and reply with next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/13/2021	0.5	\$451.25	\$225.63	Review consult submitted by M. Parodi (Municipality of Ponce) pertaining to Phase IV process and expense submittal under the Municipal Transfer Program and provide response. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/13/2021	0.4	\$451.25	\$180.50	Review inquiry from N. Rivera (Puerto Rico Women's and Children's Hospital) pertaining to Use of Funds report, review report and provide response. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.4	\$451.25	\$180.50	Communicate with E. León (SARAF) pertaining to eligibility of San Juan Health Centre Clinic under the Coronavirus Relief Fund CDT Program and process next steps for Program communication to new eligible entity. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.6	\$451.25	\$270.75	Communicate with R. Tabor (ACG) pertaining to escalation process of communications related to Coronavirus Relief Fund award determination and develop next steps for implementation. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of the municipality of Santa Isabel to discuss eligibility criteria and reconsiderations under Phase III of the Municipal Transfer Program and Phase IV procedure. (1)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.4	\$451.25	\$180.50	Participate on telephone call with J. Vargas (Municipality of San Sebastian) pertaining to eligibility criteria of certain activities geared towards prevention and mitigation of COVID-19 under Phase III of the Municipal Transfer Program and discussion of reporting through the Use of Funds template. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.3	\$451.25	\$135.38	Participate on telephone call with M. Cintrón (Municipality of Dorado) pertaining to eligibility criteria of certain activities geared towards prevention and mitigation of COVID-219 under Phase III of the Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.6	\$451.25	\$270.75	Participate on telephone call with M. Hernandez (Municipality of Aguadilla) pertaining to reconsideration of Phase II expenses and Phase III approval process under the Municipal Transfer Program. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.5	\$451.25	\$225.63	Review clawback timeline notice under all programs pertaining to Coronavirus Relief Fund funds communication to agencies and beneficiaries. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.3	\$451.25	\$135.38	Review communication from J. Tirado (AAFAF), T. Nevares (Puerto Department of Public Safety), pertaining to PP budget transfer report request for matching funds, review previous analysis and provide response. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.7	\$451.25	\$315.88	Review communications and documents submitted by N. Pérez (Municipality of Salinas) pertaining to clarification of reporting limits under the Coronavirus Relief Fund Phase III of the Municipal Transfer Program, classification of expenses and provide instructions for resolution. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	8/16/2021	0.5	\$451.25	\$225.63	Review Municipality of Santa Isabel Phase III materials, including application, review forms and Use of Funds templates in preparation for meeting with municipality officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	1	\$451.25	\$451.25	Participate in meeting with J. Loaiza (ACG), and representatives of the Centro Comprensivo de Cancer de Puerto Rico to review awards, eligible expenses and Use of Funds for Phases I, II, III and IV. (1)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	0.5	\$451.25	\$225.63	Participate in meeting with J. Loaiza (ACG), and representatives of the municipality of Culebra to review awards, eligible expenses and Use of Funds for Phases I, II, III and IV. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	0.3	\$451.25	\$135.38	Participate on telephone call with M. Parodi (Municipality of Ponce) pertaining to eligibility criteria and expense submission process under Phase IV of the Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	0.3	\$451.25	\$135.38	Participate on telephone call with N. Rivera (Dorado Health, Inc.) pertaining to Use of Funds report limits and eligibility criteria under Phase III of the Assistance to Hospitals Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	1.6	\$451.25	\$722.00	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.6)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	0.5	\$451.25	\$225.63	Review Centro Comprensivo de Cancer Hospital Phase II and III materials, including application, review forms and Use of Funds templates in preparation for meeting with hospital officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	0.4	\$451.25	\$180.50	Review communication from G. González (Metro Pavia Hato Rey) pertaining to extension of time to complete purchases under Special projects requirements under 30

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Municipalities Program Phase II, review attachment and provide response. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/17/2021	0.3	\$451.25	\$135.38	Review Culebra Phase III materials, including application, review forms and Use of Funds templates in preparation for meeting with municipality officers. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	0.2	\$451.25	\$90.25	Communicate with E. León (SARAF) pertaining to eligibility of San Juan Health Centre Clinic under the Coronavirus Relief Fund CDT Program. (0.2)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	0.3	\$451.25	\$135.38	Develop draft communication to J. Viramontes-Gallego (ACG) pertaining to expansion of internal control research, specifically that of the Texas State Educational Agency for purposes of developing AAFAF internal policies. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	1.5	\$451.25	\$676.88	Develop draft preliminary analysis and communication to Application Review team related to the internal controls policies and procedures and other jurisdictions templates pertaining to application of 2 CFR 200 to the Coronavirus Relief Fund management and compliance planning. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	1.2	\$451.25	\$541.50	Participate in meeting with J. Loaiza (ACG), and representatives of the municipality of Adjuntas to review awards, eligible expenses and Use of Funds for Phases I, II, III and IV. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	1	\$451.25	\$451.25	Participate in virtual meeting with R. Tabor (ACG) and R. Flanagan (ACG) to review Coronavirus Relief Fund Program Governance and Decision-Making policies and procedures relevant to the Coronavirus Relief Fund Desk Review. (1)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	0.6	\$451.25	\$270.75	Perform research and identify the Department of Treasury Office of the Inspector General Desk Review requirements in preparation for meeting with Application Review team about Desk Review of the Coronavirus Relief Fund management and administration. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	1.8	\$451.25	\$812.25	Perform research of internal controls policies and procedures and other jurisdictions templates pertaining to application of 2 CFR 200 to the Coronavirus Relief Fund management and compliance planning. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	0.6	\$451.25	\$270.75	Review communication from C. Pérez and S. Alvarez (Salud) pertaining to Cardiovascular ultrasound email, review attachments and support documentation and provide preliminary response. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	8/18/2021	0.5	\$451.25	\$225.63	Review Municipality of Adjuntas Phases I, II and III materials, including application, and review forms and Use of Funds templates in preparation for meeting with municipality officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	1.5	\$451.25	\$676.88	Participate in virtual meeting with J. Loaiza (ACG) and L. Voigt (ACG) regarding Use of Funds approval questions for municipalities of Adjuntas, Culebra, and Rincon. (1.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	0.3	\$451.25	\$135.38	Participate on telephone call with K. Orsini (Municipality of Rincón) pertaining to eligibility criteria of certain vehicles under Phase III reconsideration of the Municipal Transfer Program and set discussion conference. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	0.4	\$451.25	\$180.50	Participate on telephone call with P. Padrón (Municipality of Culebra) pertaining to reclassification of Phase III expenses and report template amendments necessary to complete Phase I and II reporting and begin Phase III reporting under the Coronavirus Relief Fund Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	0.4	\$451.25	\$180.50	Participate on telephone call with S. Aponte (Hospital Cardiovascular) to discuss reconsideration for purchases of ultrasound equipment through Coronavirus Relief Fund funds under the Assistance to Hospitals Program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	1.5	\$451.25	\$676.88	Perform Rincón expense analysis under the Coronavirus Relief Fund Municipal Transfer Program by comparing panel determination in Phases I, II and III in preparation for meeting with municipality representatives. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	0.5	\$451.25	\$225.63	Receive communication from M. Murphy (San Juan) pertaining to reconsideration to include a San Juan CDT within the CDT Program, review document and send to Panel for approval. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	0.6	\$451.25	\$270.75	Review communication from J. Viramontes-Gallego (ACG) pertaining to expansion of internal control research, specifically that of the Texas State Educational Agency for purposes of developing AAFAF internal policies and review several attachments and links. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	8/19/2021	0.6	\$451.25	\$270.75	Review Desk Review internal report on exposures prepared by the Ankura Application Review Team and needed action items in preparation for the initial Desk Review call to be held with representatives of the Office of the Inspector General and provide feedback. (0.6)
PR	233	Perez-Casellas, JorgeEnrique	8/20/2021	0.3	\$451.25	\$135.38	Communicate with S. Díaz (AAFAF) and J. Tirado (AAFAF) pertaining to letter sent by the municipality of Camuy pertaining to reconsideration requests and develop next steps. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/20/2021	0.3	\$451.25	\$135.38	Participate on telephone call with P. Padrón (Municipality of Culebra) pertaining to expense consideration process under Phase III and Phase IV of the Municipal Transfer Program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/20/2021	0.4	\$451.25	\$180.50	Review communication from M. Alvarez (Municipality of Manatí) pertaining to expense consideration process under Phase III and Phase IV of the Municipal Transfer Program and provide responses to inquiries. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/20/2021	0.7	\$451.25	\$315.88	Review letter submitted by the municipality of Camuy and develop draft response in consideration of AAFAF



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							instructions and current status of Phase III determinations. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	8/23/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/23/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/23/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/23/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	8/24/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/24/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/24/2021	1.5	\$451.25	\$676.88	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the process for reviewing Coronavirus Relief Fund Municipalities Phase IV applications and ensuring accuracy of eligible funding. (1.5)
PR	233	Perez-Casellas, JorgeEnrique	8/24/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with S. Hull (ACG) and J. Viramontes-Gallegos (ACG) regarding documentation of compliance processes and internal control plans in preparation for desk audit. (1.1)
PR	233	Perez-Casellas, JorgeEnrique	8/24/2021	0.3	\$451.25	\$135.38	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/24/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	8/24/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas, JorgeEnrique	8/25/2021	0.5	\$451.25	\$225.63	Participate on telephone call with K. Miller (ACG), R. Tabor (ACG), and representatives of OMM to discuss Coronavirus Relief Fund Desk Review preparation activities regarding the execution of subrecipient agreements. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/25/2021	0.4	\$451.25	\$180.50	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/25/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	8/25/2021	1.6	\$451.25	\$722.00	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.6)
PR	233	Perez-Casellas, JorgeEnrique	8/26/2021	1	\$451.25	\$451.25	Participate in virtual meeting with J. Loaiza (ACG) and L. Voigt (ACG) to review and respond to Coronavirus Relief Fund Hospital inbox inquiries regarding the Premium Pay and Recruitment Incentives program (partial). (1)
PR	233	Perez-Casellas, JorgeEnrique	8/26/2021	0	\$451.25	\$0.00	Participate in virtual meeting with J. Loaiza (ACG) and L. Voigt (ACG) to review and respond to Coronavirus Relief Fund Hospital inbox inquiries regarding the Premium Pay and Recruitment Incentives program. (2)
PR	233	Perez-Casellas, JorgeEnrique	8/26/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/26/2021	1.8	\$451.25	\$812.25	Participate in virtual meeting with S. Hull (ACG) and J. Loaiza (ACG) regarding completion of compliance reviews for Phase IV of the Municipality program. (1.8)
PR	233	Perez-Casellas, JorgeEnrique	8/26/2021	0.7	\$451.25	\$315.88	Prepare documentation pertaining to ASSMCA awards under Phase III of the Coronavirus Relief Fund Hospital Program and arrange for processing. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	8/26/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/26/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	8/26/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/27/2021	0.5	\$451.25	\$225.63	Participate on telephone call with M. Rosario (Recovery Programs, Camuy) pertaining to Municipal program Phase IV process and relationship with Phase II reconsiderations and provided next steps for Phase IV review. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/27/2021	0.3	\$451.25	\$135.38	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/27/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/27/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas, JorgeEnrique	8/27/2021	0.6	\$451.25	\$270.75	Review first draft on Coronavirus Relief Fund Internal Controls and Compliance Manual provided by J. Viramontes-Gallego (ACG) and arrange for further review. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas, JorgeEnrique	8/27/2021	1.2	\$451.25	\$541.50	Review Phase IV request submitted by the municipality of Camuy and develop notification pertaining to relationship with Phase III reconsideration process and applicability of Phase IV expenses to pool of general eligible expenses. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/30/2021	0.4	\$451.25	\$180.50	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/30/2021	0.4	\$451.25	\$180.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/30/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas, JorgeEnrique	8/30/2021	0.4	\$451.25	\$180.50	Review inquiry from J. Tirado (AAFAF) pertaining to Department of Health consult for Federal Emergency Management Agency reimbursement interaction with Coronavirus Relief Fund eligible costs, perform analysis and provide response. (0.4)
PR	233	Perez-Casellas, JorgeEnrique	8/31/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/31/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
PR	233	Perez-Casellas, JorgeEnrique	8/31/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas, JorgeEnrique	8/31/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas, JorgeEnrique	8/31/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
Outside PR	233	Tabor, Ryan	8/2/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	8/2/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	8/3/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	8/4/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Tabor, Ryan	8/5/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to review process for communicating with

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							municipalities and relaying necessary information to AAFAF. (0.6)
Outside PR	233	Tabor, Ryan	8/5/2021	1.3	\$522.50	\$679.25	Review and revise the CARES Act funding summary for PRFAA as requested by J. Tirado (AAFAF). (1.3)
Outside PR	233	Tabor, Ryan	8/6/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	8/9/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	8/10/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	8/11/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tabor, Ryan	8/11/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 8/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	8/11/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) and J. Perez-Casellas (ACG) to review and discuss Coronavirus Relief Fund Program Office performance and optimization. (0.5)
Outside PR	233	Tabor, Ryan	8/11/2021	0.7	\$522.50	\$365.75	Participate on telephone call with K. Miller (ACG) to discuss team resources and infrastructure required to support request from J. Tirado (AAFAF) regarding federal funds reporting and the pending Desk Review for the Coronavirus Relief Fund program office. (0.7)
Outside PR	233	Tabor, Ryan	8/11/2021	0.4	\$522.50	\$209.00	Review Coronavirus Relief Fund Office of the Inspector General Desk Review memo provided by J. Tirado (AAFAF) and develop initial action steps. (0.4)
Outside PR	233	Tabor, Ryan	8/12/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 8/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	8/13/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 8/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	8/13/2021	0.8	\$522.50	\$418.00	Participate on telephone call with F. Batlle (ACG) to discuss readiness preparations for the Department of the Treasury Office of the Inspector Desk Review of the Puerto Rico receipt and use of Coronavirus Relief Funds. (0.8)
Outside PR	233	Tabor, Ryan	8/16/2021	1	\$522.50	\$522.50	Participate in virtual meeting with R. Flanagan (ACG) to discuss alternative mechanisms to operationalize a Coronavirus Relief Fund Restaurant program. (1)
Outside PR	233	Tabor, Ryan	8/16/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 8/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	8/16/2021	1.2	\$522.50	\$627.00	Prepare summary of recommendations for operationalizing the Coronavirus Relief Fund Restaurant program. (1.2)
Outside PR	233	Tabor, Ryan	8/16/2021	0.3	\$522.50	\$156.75	Prioritize and communicate key next day tasks for 8/17/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Tabor, Ryan	8/17/2021	0.4	\$522.50	\$209.00	Prepare and send email to J. Tirado (AAFAF) with list of agreements pending Hacienda signature and summary of statistics. (0.4)
Outside PR	233	Tabor, Ryan	8/17/2021	0.6	\$522.50	\$313.50	Provide senior level oversight and review of process to obtain outstanding Hacienda countersignatures on agreements. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Tabor, Ryan	8/18/2021	1	\$522.50	\$522.50	Develop summary of key follow-up activities to prepare for Coronavirus Relief Fund Desk Review. (1)
Outside PR	233	Tabor, Ryan	8/18/2021	1	\$522.50	\$522.50	Participate in virtual meeting with R. Flanagan (ACG) and J. Perez-Casellas (ACG) to review Coronavirus Relief Fund Program Governance and Decision-Making policies and procedures relevant to the Coronavirus Relief Fund Desk Review. (1)
Outside PR	233	Tabor, Ryan	8/18/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund (partial). (0.2)
Outside PR	233	Tabor, Ryan	8/18/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 8/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	8/18/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with representatives of Ankura to review pending action items and escalation needs related to the Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Tabor, Ryan	8/18/2021	0.9	\$522.50	\$470.25	Review summary of Office of the Inspector General procedures for conducting the Coronavirus Relief Fund Desk Review. (0.9)
Outside PR	233	Tabor, Ryan	8/20/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 8/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	8/23/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tabor, Ryan	8/23/2021	0.2	\$522.50	\$104.50	Participate on telephone call with F. Batlle (ACG) to discuss coordination of process to obtain outstanding Hacienda countersignatures on agreements. (0.2)
Outside PR	233	Tabor, Ryan	8/23/2021	0.3	\$522.50	\$156.75	Participate on telephone call with K. Miller (ACG) to discuss key activities and priorities for the week of 8/23/21 for the Coronavirus Relief Fund programs for Puerto Rico. (0.3)
Outside PR	233	Tabor, Ryan	8/23/2021	0.3	\$522.50	\$156.75	Prioritize and communicate key next day tasks for 8/24/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Tabor, Ryan	8/23/2021	0.9	\$522.50	\$470.25	Provide senior level oversight and coordination of process to obtain outstanding Hacienda countersignatures on agreements. (0.9)
Outside PR	233	Tabor, Ryan	8/24/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 8/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	8/25/2021	0.6	\$522.50	\$313.50	Develop Puerto Rico Coronavirus Relief Fund Program Lifecycle presentation for S. Diaz (AAFAF). (0.6)
Outside PR	233	Tabor, Ryan	8/25/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG), J. Perez-Casellas (ACG), and representatives of OMM to discuss Coronavirus Relief Fund Desk Review preparation activities regarding the execution of subrecipient agreements. (0.5)
Outside PR	233	Tabor, Ryan	8/25/2021	0.4	\$522.50	\$209.00	Prepare Puerto Rico Coronavirus Relief Fund Program Management Structure for S. Diaz (AAFAF). (0.4)
Outside PR	233	Tabor, Ryan	8/25/2021	0.7	\$522.50	\$365.75	Provide senior level oversight and coordination of process to obtain outstanding Hacienda countersignatures on agreements. (0.7)
Outside PR	233	Tabor, Ryan	8/25/2021	0.8	\$522.50	\$418.00	Review United States Treasury and 2 CFR 200 guidance in preparation for 8/25/2021 call with representatives of Ankura and OMM to discuss Coronavirus Relief Fund Desk Review preparation activities regarding the execution of subrecipient agreements. (0.8)
Outside PR	233	Tabor, Ryan	8/27/2021	0.4	\$522.50	\$209.00	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Tabor, Ryan	8/30/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 8/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	8/30/2021	0.3	\$522.50	\$156.75	Participate on telephone call with R. Flanagan (ACG) and representatives of OMM to discuss Coronavirus Relief Fund Desk Review preparation activities regarding the execution of subrecipient agreements. (0.3)
Outside PR	233	Tabor, Ryan	8/30/2021	0.4	\$522.50	\$209.00	Participate on telephone call with R. Flanagan (ACG) to discuss outcomes and next steps of the 8/30/2021 discussion with OMM regarding Coronavirus Relief Fund Desk Review preparation activities regarding the execution of subrecipient agreements. (0.4)
Outside PR	233	Tabor, Ryan	8/30/2021	0.3	\$522.50	\$156.75	Prioritize and communicate key next day tasks for 8/31/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Tabor, Ryan	8/31/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 8/31/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	8/31/2021	0.4	\$522.50	\$209.00	Prepare July 2021 fee statement. (0.4)
Outside PR	233	Viramontes-Gallegos, Joel	8/19/2021	1.8	\$308.75	\$555.75	Conduct research and pull TEA internal controls management procedures for Restart Program grants to assist in creating internal controls for CARES Act funds, per request by J. Perez-Casellas (ACG). (1.8)
Outside PR	233	Viramontes-Gallegos, Joel	8/24/2021	1.1	\$308.75	\$339.63	Participate in virtual meeting with J. Perez-Casellas (ACG) and S. Hull (ACG) regarding documentation of compliance processes and internal control plans in preparation for Desk Review. (1.1)
Outside PR	233	Viramontes-Gallegos, Joel	8/24/2021	0.2	\$308.75	\$61.75	Prepare for Coronavirus Relief Fund compliance call with J. Perez-Casellas (ACG) and S. Hull (ACG) (0.2)
Outside PR	233	Viramontes-Gallegos, Joel	8/25/2021	0.3	\$308.75	\$92.63	Prepare for call with J. Perez-Casellas (ACG) to discuss Coronavirus Relief Fund Compliance and Internal Controls Guidebook. (0.3)
Outside PR	233	Viramontes-Gallegos, Joel	8/26/2021	2.3	\$308.75	\$710.13	Begin to create Coronavirus Relief Fund Compliance and Internal Controls Guidebook in preparation for Desk Review. (2.3)
Outside PR	233	Viramontes-Gallegos, Joel	8/27/2021	2	\$308.75	\$617.50	Continue to create Coronavirus Relief Fund Compliance and Internal Controls Guidebook in preparation for Desk Review. Deliver to J. Perez-Casellas (ACG) and S. Hull (ACG) for quality assurance. (2)
Outside PR	233	Viramontes-Gallegos, Joel	8/27/2021	0.9	\$308.75	\$277.88	Revise Coronavirus Relief Fund Compliance and Internal Controls Guidebook in preparation for Desk Review and deliver to J. Perez-Casellas (ACG) and S. Hull (ACG) for quality assurance. (0.9)
Outside PR	233	Voigt, Lindsay	8/2/2021	2	\$332.50	\$665.00	Catalog communications in Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	8/2/2021	1.3	\$332.50	\$432.25	Continue to catalog historic communications in Coronavirus Relief Fund inbox. (1.3)
Outside PR	233	Voigt, Lindsay	8/2/2021	1.4	\$332.50	\$465.50	Ensure Panel Approval email for Municipal Program Phase III decisions is in all Phase III folders. (1.4)
Outside PR	233	Voigt, Lindsay	8/2/2021	1.2	\$332.50	\$399.00	Intake August Use of Funds Reports and update tracking document. (1.2)
Outside PR	233	Voigt, Lindsay	8/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	8/2/2021	0.3	\$332.50	\$99.75	Perform quality check of CDTs Disbursement Oversight Committee Report. (0.3)
Outside PR	233	Voigt, Lindsay	8/2/2021	0.6	\$332.50	\$199.50	Update the Municipal program Phase III Request Consideration Log to accommodate request from OGP. (0.6)
Outside PR	233	Voigt, Lindsay	8/2/2021	0.8	\$332.50	\$266.00	Validate all municipalities reporting folders to ensure structure includes 2021 and Panel Expense Adjustments. (0.8)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	8/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives from Deloitte, R. Flanagan (ACG), and K. Miller (ACG) to discuss the closeout status for Coronavirus Relief Fund programs and discuss next steps. (0.5)
Outside PR	233	Voigt, Lindsay	8/3/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Voigt, Lindsay	8/3/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	8/3/2021	0.1	\$332.50	\$33.25	Participate on telephone call with J. Perez-Casellas (ACG) regarding Municipalities Phase III Reconsideration Request approvals. (0.1)
Outside PR	233	Voigt, Lindsay	8/3/2021	2	\$332.50	\$665.00	Prepare and send reconsideration request notifications to Municipalities. (2)
Outside PR	233	Voigt, Lindsay	8/3/2021	0.5	\$332.50	\$166.25	Prepare communication regarding reconsideration requests for Municipal program Phase III and send to J. Tirado (AAFAF) and S. Diaz (AAFAF) for approval. (0.5)
Outside PR	233	Voigt, Lindsay	8/3/2021	0.5	\$332.50	\$166.25	Save request reconsideration approvals from OGP Panel and design process for notifying Municipalities (0.5)
Outside PR	233	Voigt, Lindsay	8/3/2021	2	\$332.50	\$665.00	Update Municipalities Use of Funds templates to include approved Phase III reconsideration requests and send to Municipalities. (2)
Outside PR	233	Voigt, Lindsay	8/4/2021	0.6	\$332.50	\$199.50	Compile history of communication with municipality of Camuy and send to ACG team for review. (0.6)
Outside PR	233	Voigt, Lindsay	8/4/2021	0.3	\$332.50	\$99.75	Forward Municipal program Phase III reconsideration communications to S. Diaz (AAFAF) for review. (0.3)
Outside PR	233	Voigt, Lindsay	8/4/2021	1	\$332.50	\$332.50	Participate in Phase IV Municipalities program launch webinar. (1)
Outside PR	233	Voigt, Lindsay	8/4/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	8/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss needs and options around redirecting unspent Coronavirus Relief Fund funds, related communications, and program close. (0.3)
Outside PR	233	Voigt, Lindsay	8/4/2021	0.2	\$332.50	\$66.50	Participate on telephone call with K. Miller (ACG) regarding Coronavirus Relief Fund program updates and review of documents for Coronavirus State Fiscal Recovery Fund Program planning meeting. (0.2)
Outside PR	233	Voigt, Lindsay	8/4/2021	0.8	\$332.50	\$266.00	Prepare and send reconsideration request notifications to Municipalities. (0.8)
Outside PR	233	Voigt, Lindsay	8/4/2021	0.5	\$332.50	\$166.25	Research history of communication with Municipality of Camuy and compile relevant documentation. (0.5)
Outside PR	233	Voigt, Lindsay	8/4/2021	1	\$332.50	\$332.50	Update Municipalities Use of Funds templates to include approved Phase III reconsideration requests and send to Municipalities. (1)
Outside PR	233	Voigt, Lindsay	8/5/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Voigt, Lindsay	8/5/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review process for communicating with municipalities and relaying necessary information to AAFAF. (0.6)
Outside PR	233	Voigt, Lindsay	8/5/2021	1.4	\$332.50	\$465.50	Respond to inquiries and communications in Coronavirus Relief Fund Municipalities inbox. (1.4)
Outside PR	233	Voigt, Lindsay	8/6/2021	1	\$332.50	\$332.50	Finalize and send explanatory update to Municipalities who received Phase III reconsideration expense approvals. (1)
Outside PR	233	Voigt, Lindsay	8/6/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	8/6/2021	0.6	\$332.50	\$199.50	Participate on telephone call with J. Loaiza (ACG) to review request from Utuado and Adjuntas municipalities. (0.6)
Outside PR	233	Voigt, Lindsay	8/6/2021	0.6	\$332.50	\$199.50	Respond to Municipality of Aguada regarding Phase III expense reconsideration including explanatory memo. (0.6)
Outside PR	233	Voigt, Lindsay	8/6/2021	0.7	\$332.50	\$232.75	Review Panel Expense Adjustments and Use of Funds Template for Municipality of Salinas and send reminder to OGP Panel for review. (0.7)
Outside PR	233	Voigt, Lindsay	8/9/2021	0.8	\$332.50	\$266.00	Monitor Coronavirus Relief Fund Municipalities Inbox and respond to messages. (0.8)
Outside PR	233	Voigt, Lindsay	8/9/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	8/9/2021	0.5	\$332.50	\$166.25	Send Municipalities Phase IV Disbursement Oversight Committee Report for expedited disbursement to J. Tirado (AAFAF) for review. (0.5)
Outside PR	233	Voigt, Lindsay	8/9/2021	0.7	\$332.50	\$232.75	Update Phase III Reconsideration Request log to include new item from Municipality of Moca. (0.7)
Outside PR	233	Voigt, Lindsay	8/10/2021	1.2	\$332.50	\$399.00	Find panel decisions returned to Coronavirus Relief Fund Municipalities inbox related to new expense approvals and update related logs. (1.2)
Outside PR	233	Voigt, Lindsay	8/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Voigt, Lindsay	8/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	8/10/2021	0.4	\$332.50	\$133.00	Participate on telephone call with J. Loaiza (ACG) regarding Coronavirus Relief Fund Municipalities Phase IV Event Log. (0.4)
Outside PR	233	Voigt, Lindsay	8/10/2021	1.5	\$332.50	\$498.75	Participate on telephone call with J. Perez-Casellas (ACG) regarding ASSMCA hospitals Phase III award documents and approvals. (1.5)
Outside PR	233	Voigt, Lindsay	8/10/2021	1	\$332.50	\$332.50	Prepare and send Coronavirus Relief Fund Municipalities Disbursement Oversight Committee Report to J. Tirado (AAFAF) for review. (1)
Outside PR	233	Voigt, Lindsay	8/10/2021	0.6	\$332.50	\$199.50	Prepare and send Panel approval communication and relevant materials to Coronavirus Relief Fund Private Hospitals Panel for review for 3 Public Hospitals. (0.6)
Outside PR	233	Voigt, Lindsay	8/10/2021	0.8	\$332.50	\$266.00	Update Municipal program Phase III expense reconsideration log with new requests for Panel review. (0.8)
Outside PR	233	Voigt, Lindsay	8/11/2021	1.2	\$332.50	\$399.00	Compile documents and generate Disbursement Oversight Committee Report for Public Hospitals. (1.2)
Outside PR	233	Voigt, Lindsay	8/11/2021	0.9	\$332.50	\$299.25	Finalize and send Disbursement Oversight Committee report for Public Hospitals decisions. (0.9)
Outside PR	233	Voigt, Lindsay	8/11/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	8/11/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 8/11/2021. (0.5)
Outside PR	233	Voigt, Lindsay	8/11/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with S. Diaz (AAFAF) and J. Perez-Casellas (ACG) regarding outstanding Phase III Municipalities determinations (partial). (0.5)
Outside PR	233	Voigt, Lindsay	8/11/2021	0.8	\$332.50	\$266.00	Participate on telephone call with J. Perez-Casellas (ACG), S. Hull (ACG) and J. Loaiza (ACG) to review the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Municipality of Guayanilla Phase IV application and Phase IV approval process. (0.8)
Outside PR	233	Voigt, Lindsay	8/11/2021	0.7	\$332.50	\$232.75	Update Municipality of Aguada Use of Funds template with new panel expenses and notify Municipality of update. (0.7)
Outside PR	233	Voigt, Lindsay	8/11/2021	1.4	\$332.50	\$465.50	Write draft notification letters to Coronavirus Relief Fund funds recipients regarding potential clawback timeline. (1.4)
Outside PR	233	Voigt, Lindsay	8/12/2021	0.3	\$332.50	\$99.75	Forward draft communications regarding deadline for Use of Funds and schedule meeting to discuss communications with S. Diaz (AAFAF). (0.3)
Outside PR	233	Voigt, Lindsay	8/12/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Voigt, Lindsay	8/12/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	8/12/2021	1.9	\$332.50	\$631.75	Participate on telephone call with J. Perez-Casellas (ACG) regarding outstanding issues and communications in the Coronavirus Relief Fund Municipalities and Hospitals inboxes. (1.9)
Outside PR	233	Voigt, Lindsay	8/12/2021	1	\$332.50	\$332.50	Prepare and send PP budget transfer report request communication to Department of Salud to request Phase III disbursements for public hospitals. (1)
Outside PR	233	Voigt, Lindsay	8/12/2021	1.5	\$332.50	\$498.75	Prepare materials, generate and send Disbursement Oversight Committee Report and update Smartsheet dashboard for Coronavirus Relief Fund Municipalities Panel Decisions. (1.5)
Outside PR	233	Voigt, Lindsay	8/12/2021	0.6	\$332.50	\$199.50	Prepare updated Use of Funds Report template for Municipality of Rincon. (0.6)
Outside PR	233	Voigt, Lindsay	8/12/2021	1.1	\$332.50	\$365.75	Respond to and file communications from Coronavirus Relief Fund Municipalities Inbox. (1.1)
Outside PR	233	Voigt, Lindsay	8/12/2021	0.7	\$332.50	\$232.75	Update Municipality of Salinas on status of newly approved expenses. (0.7)
Outside PR	233	Voigt, Lindsay	8/13/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	8/13/2021	0.4	\$332.50	\$133.00	Participate on telephone call with J. Loaiza (ACG) regarding Municipality of Arecibo eligible expenses and new Phase III template. (0.4)
Outside PR	233	Voigt, Lindsay	8/13/2021	0.5	\$332.50	\$166.25	Plan onboarding meetings with new AAFAF team member regarding Coronavirus Relief Fund Hospitals and Municipalities Programs. (0.5)
Outside PR	233	Voigt, Lindsay	8/13/2021	0.7	\$332.50	\$232.75	Prepare draft communications strategy for recipient communications with Program Office and representatives of AAFAF. (0.7)
Outside PR	233	Voigt, Lindsay	8/13/2021	0.6	\$332.50	\$199.50	Validate and send Phase III Use of Funds Template to Municipality of Hatillo. (0.6)
Outside PR	233	Voigt, Lindsay	8/16/2021	1.4	\$332.50	\$465.50	Compose first draft of Coronavirus Relief Fund inbox email protocols. (1.4)
Outside PR	233	Voigt, Lindsay	8/16/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	8/16/2021	0.6	\$332.50	\$199.50	Plan for review sessions with C. Velez (AAFAF) regarding Coronavirus Relief Fund Municipalities and Hospitals Programs. (0.6)
Outside PR	233	Voigt, Lindsay	8/16/2021	1.2	\$332.50	\$399.00	Provide OGP Panel with reconsideration request from Municipality of Aguadilla and update reconsideration request log accordingly. (1.2)
Outside PR	233	Voigt, Lindsay	8/16/2021	1.1	\$332.50	\$365.75	Provide update to Municipality of Anasco on Phase III reconsideration request for generators. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	8/16/2021	1	\$332.50	\$332.50	Provide updates and review notes on clawback warning notice draft and send to S. Diaz (AAFAF) for review and approval. (1)
Outside PR	233	Voigt, Lindsay	8/17/2021	1.1	\$332.50	\$365.75	Contact J. Belen and C. Robles (Hacienda) regarding status of outstanding Phase III Payments for Municipalities and Hospitals. (1.1)
Outside PR	233	Voigt, Lindsay	8/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Voigt, Lindsay	8/17/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	8/17/2021	0.9	\$332.50	\$299.25	Prepare PP budget transfer report request template and relevant attachments for ASSMCA facilities to request Phase III disbursement. (0.9)
Outside PR	233	Voigt, Lindsay	8/17/2021	0.9	\$332.50	\$299.25	Prepare PP budget transfer report request template and relevant attachments for Salud facilities to request Municipal program Phase III disbursement. (0.9)
Outside PR	233	Voigt, Lindsay	8/17/2021	1.5	\$332.50	\$498.75	Respond to and file messages in Coronavirus Relief Fund Program inboxes. (1.5)
Outside PR	233	Voigt, Lindsay	8/17/2021	1.4	\$332.50	\$465.50	Update communications protocol guidelines and send to team for internal Ankura team for review. (1.4)
Outside PR	233	Voigt, Lindsay	8/18/2021	0.6	\$332.50	\$199.50	Incorporate edits and send Communication Protocol to S. Diaz (AAFAF) for review. (0.6)
Outside PR	233	Voigt, Lindsay	8/18/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with K. Hubin (ACG), C. Soto (AAFAF), and C. Alsina (AAFAF) to provide an overview the Coronavirus Relief Fund Hospitals Program. (0.7)
Outside PR	233	Voigt, Lindsay	8/18/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	8/18/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to review pending action items and escalation needs related to the Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Voigt, Lindsay	8/18/2021	0.3	\$332.50	\$99.75	Participate on telephone call with J. Loaiza (ACG) regarding the Municipality of Adjuntas Use of Funds reporting and 2.2 Panel decision. (0.3)
Outside PR	233	Voigt, Lindsay	8/18/2021	1.5	\$332.50	\$498.75	Prepare for Coronavirus Relief Fund Hospitals Overview meeting with C. Soto (AAFAF) and C. Alsina (AAFAF). (1.5)
Outside PR	233	Voigt, Lindsay	8/18/2021	1.3	\$332.50	\$432.25	Respond to and file communications from Coronavirus Relief Fund Program inboxes. (1.3)
Outside PR	233	Voigt, Lindsay	8/18/2021	0.5	\$332.50	\$166.25	Review and send Coronavirus Relief Fund Program Playbook to C. Soto (AAFAF) and C. Velez (AAFAF). (0.5)
Outside PR	233	Voigt, Lindsay	8/19/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with J. Loaiza (ACG) and J. Perez-Casellas (ACG) regarding Use of Funds approval questions for municipalities of Adjuntas, Culebra, and Rincon. (1.5)
Outside PR	233	Voigt, Lindsay	8/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Voigt, Lindsay	8/19/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	8/19/2021	1.7	\$332.50	\$565.25	Respond to and file communications in Coronavirus Relief Fund Program inboxes. (1.7)
Outside PR	233	Voigt, Lindsay	8/20/2021	1.1	\$332.50	\$365.75	Conduct overview of Municipalities Phases I through IV with C. Velez (AAFAF) and C. Alsina (AAFAF). (1.1)
Outside PR	233	Voigt, Lindsay	8/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/20/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	8/20/2021	0.5	\$332.50	\$166.25	Prepare for Municipalities overview session with C. Velez (AAFAF) and C. Alsina (AAFAF). (0.5)
Outside PR	233	Voigt, Lindsay	8/21/2021	2	\$332.50	\$665.00	Intake Coronavirus Relief Fund Hospitals Program Monthly Use of Funds reports from Reporting Inbox and update tracking document. (2)
Outside PR	233	Voigt, Lindsay	8/23/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG) to discuss communications triage and escalation process for Program In-boxes. (1)
Outside PR	233	Voigt, Lindsay	8/24/2021	0.6	\$332.50	\$199.50	Create triage options for managing inbox message escalation. (0.6)
Outside PR	233	Voigt, Lindsay	8/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with A. Lewis (Deloitte), S. Diaz (AAFAF), and K. Miller (ACG) to share Program updates and plan for Coronavirus Relief Fund Desk Review readiness (0.5)
Outside PR	233	Voigt, Lindsay	8/24/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with J. Loaiza (ACG), K. Miller (ACG) and K. Hubin (ACG) regarding Coronavirus Relief Fund Program email inbox triage and response process. (1.1)
Outside PR	233	Voigt, Lindsay	8/24/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG) to discuss communications triage and escalation process for Program Inboxes. (1)
Outside PR	233	Voigt, Lindsay	8/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/24/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Voigt, Lindsay	8/24/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the process for reviewing Coronavirus Relief Fund Municipalities Phase IV applications and ensuring accuracy of eligible funding. (1.5)
Outside PR	233	Voigt, Lindsay	8/24/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	8/24/2021	1.3	\$332.50	\$432.25	Prepare flowchart for email inbox response and escalation process. (1.3)
Outside PR	233	Voigt, Lindsay	8/25/2021	2	\$332.50	\$665.00	Continue to revise and update Coronavirus Relief Fund Program Playbook document. (2)
Outside PR	233	Voigt, Lindsay	8/25/2021	2	\$332.50	\$665.00	Continue to revise and update Coronavirus Relief Fund Program Playbook document. (2)
Outside PR	233	Voigt, Lindsay	8/25/2021	1.2	\$332.50	\$399.00	Finalize revisions to Coronavirus Relief Fund Program Playbook document and send to K. Miller (ACG) for revisions. (1.2)
Outside PR	233	Voigt, Lindsay	8/25/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Voigt, Lindsay	8/25/2021	2	\$332.50	\$665.00	Revise and update Coronavirus Relief Fund Program Playbook document. (2)
Outside PR	233	Voigt, Lindsay	8/26/2021	1	\$332.50	\$332.50	Continue to gather documentation for meeting with Municipality mayors 8/30/2021 and send to S. Diaz (AAFAF). (1)
Outside PR	233	Voigt, Lindsay	8/26/2021	2	\$332.50	\$665.00	Intake Panel 2.2 and 3.2 municipality Panel decisions and update Use of Funds templates accordingly. (2)
Outside PR	233	Voigt, Lindsay	8/26/2021	1.2	\$332.50	\$399.00	Investigate Public Hospital funds awarded and not yet disbursed. (1.2)
Outside PR	233	Voigt, Lindsay	8/26/2021	2	\$332.50	\$665.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) to review and respond to Coronavirus Relief Fund Hospital inbox inquiries regarding the Premium Pay and Recruitment Incentives program. (2)
Outside PR	233	Voigt, Lindsay	8/26/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/26/2021 and answer any



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Voigt, Lindsay	8/26/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	8/26/2021	2	\$332.50	\$665.00	Update the Municipality of Cidra Phase II Use of Funds Template, create Phase III Use of Funds Template, email Cidra regarding Phase III award and reporting, and generate transfer agreement. (2)
Outside PR	233	Voigt, Lindsay	8/27/2021	1	\$332.50	\$332.50	Begin gathering documentation for Municipality mayor meetings 8/30/2021. (1)
Outside PR	233	Voigt, Lindsay	8/27/2021	2	\$332.50	\$665.00	Continue to intake Phase 2.2 Panel decisions from OGP Panel in Coronavirus Relief Fund Municipalities Inbox and process according to Panel determination. (2)
Outside PR	233	Voigt, Lindsay	8/27/2021	1.5	\$332.50	\$498.75	Create Municipality of Aguadilla Use of Funds Template and Transfer Agreement for Phase III, respond to messages about Phase 2.2 Panel decisions, create communication about Phase III Award and send. (1.5)
Outside PR	233	Voigt, Lindsay	8/27/2021	2	\$332.50	\$665.00	Intake Phase 2.2 Panel decisions from OGP Panel in Coronavirus Relief Fund Municipalities Inbox and process according to Panel determination. (2)
Outside PR	233	Voigt, Lindsay	8/27/2021	1.2	\$332.50	\$399.00	Validate list of remaining outstanding Municipalities Phase III Agreements, generate and send outstanding Transfer Agreements (1.2)
Outside PR	233	Voigt, Lindsay	8/27/2021	1.4	\$332.50	\$465.50	Validate list of remaining outstanding Municipalities Phase III Use of Funds templates, generate and send outstanding templates. (1.4)
Outside PR	233	Voigt, Lindsay	8/29/2021	2	\$332.50	\$665.00	Gather documentation for meeting with Municipality mayors on 8/30/2021 and send to S. Diaz (AAFAF). (2)
Outside PR	233	Voigt, Lindsay	8/30/2021	1.4	\$332.50	\$465.50	Organize and file messages in Coronavirus Relief Fund Program Inboxes. (1.4)
Outside PR	233	Voigt, Lindsay	8/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	8/30/2021	0.8	\$332.50	\$266.00	Research disbursement of Coronavirus Relief Fund Public Hospital fund awards (0.8)
Outside PR	233	Voigt, Lindsay	8/31/2021	2	\$332.50	\$665.00	Continue to intake Use of Funds reports from Coronavirus Relief Fund Reporting Inbox and update relevant tracking documents, send confirmations. (2)
Outside PR	233	Voigt, Lindsay	8/31/2021	0.7	\$332.50	\$232.75	Continue to intake Use of Funds reports from Coronavirus Relief Fund Reporting Inbox update relevant tracking documents and send confirmations. (0.7)
Outside PR	233	Voigt, Lindsay	8/31/2021	0.9	\$332.50	\$299.25	Generate Phase III Transfer Agreements for Public Hospitals (0.9)
Outside PR	233	Voigt, Lindsay	8/31/2021	2	\$332.50	\$665.00	Intake Use of Funds reports from Coronavirus Relief Fund Reporting Inbox, update relevant tracking documents and send confirmations. (2)
Outside PR	233	Voigt, Lindsay	8/31/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Loaiza (ACG) to review and strategize municipalities Use of Funds and eligible expenses review for Phase IV. (0.6)
Outside PR	233	Voigt, Lindsay	8/31/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/31/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Voigt, Lindsay	8/31/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 8/31/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Total Hourly Fees

599.2

\$227,325.50

**Total Fees**

**\$227,325.50**



## Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Software Passthrough	Miller, Ken	6/10/2021	\$ 263.40	DocuSign Software - Monthly subscription + 1 additional license	1
Software Passthrough	Miller, Ken	6/4/2021	\$ (16.99)	DocuSign Software - Credit	2

<b>Total Expenses</b>	<b>\$246.41</b>
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***Invoice Remittance***

September 21, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-FIRST MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
AUGUST 1, 2021 TO AUGUST 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the **fifty-first** monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2021 through August 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 14, 2020, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



## ***Invoice Remittance***

Re: AAFAF Implementation Project

**Professional Services from August 1, 2021 to August 31, 2021**

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Professional Services	\$2,660.00
Expenses	\$0.00
<b>Total Amount Due</b>	<b>\$2,660.00</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## ***Invoice Summary***

Re: AAFAF Implementation Project

**Professional Services from August 1, 2021 to August 31, 2021**

Professional	Title	Rate	Hours	Total
Roubaud, Julien	Director	\$332.50	8	\$2,660.00
Total Hourly Fees			8.0	\$2,660.00
<b>Total Fees</b>				<b>\$2,660.00</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	8/30/2021	2	\$332.50	\$665.00	Conduct research related to the 2021 Certified Fiscal Plan and the various initiatives and goals for PRDE, DOH and PRITS, and the current status of support to those agencies, as directed by H. Martinez (AAFAF). (2)
Outside PR	10	Roubaud, Julien	8/30/2021	1	\$332.50	\$332.50	Review FOMB Public Board Meeting and subsequent Press Conference dated 7/1/2021 to align planning for the Certified Fiscal Plan Implementation deliverables for H. Martinez (AAFAF). (1)
Outside PR	10	Roubaud, Julien	8/31/2021	0.7	\$332.50	\$232.75	Conduct research related to the recommended actions for the Ease of Doing Business reform as part of the 2021 Fiscal Plan for Puerto Rico Certified Fiscal Plan Engagement as directed by H. Martinez (AAFAF). (0.7)
Outside PR	10	Roubaud, Julien	8/31/2021	1.3	\$332.50	\$432.25	Conduct research related to the recommended actions for the K-12 Education reform as part of the 2021 Fiscal Plan for Puerto Rico Certified Fiscal Plan Engagement as directed by H. Martinez (AAFAF). (1.3)
Outside PR	10	Roubaud, Julien	8/31/2021	1	\$332.50	\$332.50	Conduct research related to the recommended actions for the Hacienda initiatives included in the 2021 Fiscal Plan for Puerto Rico Certified Fiscal Plan Engagement as directed by H. Martinez (AAFAF). (1)
Outside PR	10	Roubaud, Julien	8/31/2021	1	\$332.50	\$332.50	Conduct research related to the recommended actions for the Power Sector Reform as part of the 2021 Fiscal Plan for Puerto Rico Certified Fiscal Plan Engagement as directed by H. Martinez (AAFAF). (1)
Outside PR	10	Roubaud, Julien	8/31/2021	1	\$332.50	\$332.50	Review AFAAF kickoff presentation materials and its role in the implementation of reforms as part of the 2021 Fiscal Plan for Puerto Rico Certified Fiscal Plan Engagement as directed by H. Martinez (AAFAF). (1)

Total Hourly Fees

8

\$2,660.00

**Total Fees**

**\$2,660.00**



***Invoice Remittance***

September 29, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-FIRST (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
AUGUST 1, 2021 TO AUGUST 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-first (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2021 through August 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-00016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure





## ***Invoice Remittance***

Re: Coronavirus State Fiscal Recovery Fund Project

**Professional Services from August 1, 2021 to August 31, 2021**

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Professional Services	\$211,626.50
Expenses	\$0.00
<b>Total Amount Due</b>	<b>\$211,626.50</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: Coronavirus State Fiscal Recovery Fund Project

### **Professional Services from August 1, 2021 to August 31, 2021**

Professional	Title	Rate	Hours	Total
Barrett, Dennis	Senior Managing Director	\$960.00	2.5	\$2,400.00
Battle, Fernando	Senior Managing Director	\$960.00	1.1	\$1,056.00
Feldman, Robert	Director	\$660.00	0.8	\$528.00
Flanagan, Ryan	Director	\$332.50	114.8	\$38,171.00
Hubin, Kent	Senior Director	\$380.00	85.9	\$32,642.00
Hull, Sarah	Managing Director	\$451.25	4.6	\$2,075.75
Loaiza, Juan	Director	\$332.50	82.1	\$27,298.25
McAfee, Maggie	Director	\$195.00	42	\$8,190.00
Miller, Ken	Managing Director	\$451.25	48.5	\$21,885.63
Perez-Casellas, JorgeEnrique	Managing Director	\$451.25	56.3	\$25,405.38
Tabor, Ryan	Senior Managing Director	\$522.50	52	\$27,170.00
Voigt, Lindsay	Director	\$332.50	74.6	\$24,804.50
Total Hourly Fees			565.2	\$211,626.50
<b>Total Fees</b>				<b>\$211,626.50</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Barrett, Dennis	8/2/2021	0.3	\$960.00	\$288.00	Participate on telephone call with representatives of AAFAF and ACG to discuss potential impact of Maintenance of Efforts requirements on the Puerto Rico Plan of Adjustment (partial). (0.3)
Outside PR	533	Barrett, Dennis	8/3/2021	0.4	\$960.00	\$384.00	Participate in virtual meeting with representatives of OMM, R. Tabor (ACG) and R. Flanagan (ACG) to discuss Maintenance of Efforts requirements and modeling related to the potential impact to the Puerto Rico Plan of Adjustment. (0.4)
Outside PR	533	Barrett, Dennis	8/3/2021	0.5	\$960.00	\$480.00	Participate on telephone call with R. Tabor (ACG) and R. Flanagan (ACG) to discuss Maintenance of Efforts requirements and modeling related to the potential impact to the Puerto Rico Plan of Adjustment. (0.5)
Outside PR	533	Barrett, Dennis	8/5/2021	0.4	\$960.00	\$384.00	Participate on telephone call with R. Tabor (ACG) to discuss Maintenance of Efforts requirements, modeling, and potential request from PRDE for a Maintenance of Effort Waiver from the United States Department of Education. (0.4)
Outside PR	533	Barrett, Dennis	8/27/2021	0.4	\$960.00	\$384.00	Participate in virtual meeting with A. Cruz (Hacienda) and representatives of ACG to discuss the Puerto Rico Lost Revenues Analysis performed by Hacienda and ACG to determine the Puerto Rico Lost Revenues amount to include in the 8/31/2021 submission of the Coronavirus State Fiscal Recovery Fund Interim Report. (0.4)
Outside PR	533	Barrett, Dennis	8/30/2021	0.5	\$960.00	\$480.00	Participate in virtual meeting with representatives of Ankura Turnaround and Restructuring Team to review the Tax Offset calculation needed for the Office of the Inspector General Recovery Plan Performance Report. (0.5)
Outside PR	533	Battle, Fernando	8/2/2021	0.2	\$960.00	\$192.00	Participate on telephone call with representatives of AAFAF and ACG to discuss potential impact of Maintenance of Efforts requirements on the Puerto Rico Plan of Adjustment (partial). (0.2)
Outside PR	533	Battle, Fernando	8/27/2021	0.4	\$960.00	\$384.00	Participate in virtual meeting with A. Cruz (Hacienda) and representatives of ACG to discuss the Puerto Rico Lost Revenues Analysis performed by Hacienda and ACG to determine the Puerto Rico Lost Revenues amount to include in the 8/31/2021 submission of the Coronavirus State Fiscal Recovery Fund Interim Report. (0.4)
Outside PR	533	Battle, Fernando	8/30/2021	0.5	\$960.00	\$480.00	Participate in virtual meeting with representatives of Ankura Turnaround and Restructuring Team to review the Tax Offset calculation needed for the Office of the Inspector General Recovery Plan Performance Report. (0.5)
Outside PR	533	Feldman, Robert	8/30/2021	0.5	\$660.00	\$330.00	Participate in virtual meeting with representatives of Ankura Turnaround and Restructuring Team to review the Tax Offset calculation needed for the Office of the Inspector General Recovery Plan Performance Report. (0.5)
Outside PR	533	Feldman, Robert	8/31/2021	0.3	\$660.00	\$198.00	Participate in virtual meeting with representatives of Ankura to determine next steps in addressing the Tax Offset and Labor Practice response sections in the Recovery Plan Performance Report. (0.3)
Outside PR	533	Flanagan, Ryan	8/2/2021	1.5	\$332.50	\$498.75	Enter additional Agency Requests for Funding received prior to application launch into centralized database. (1.5)
Outside PR	533	Flanagan, Ryan	8/2/2021	1.7	\$332.50	\$565.25	Enter Agency Requests for Funding received prior to application launch into centralized database. (1.7)
Outside PR	533	Flanagan, Ryan	8/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	8/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	8/2/2021	0.4	\$332.50	\$133.00	Participate on telephone call with representatives of AAFAF and ACG to discuss potential impact of Maintenance of Efforts requirements on the Puerto Rico Plan of Adjustment. (0.4)
Outside PR	533	Flanagan, Ryan	8/2/2021	0.8	\$332.50	\$266.00	Review and respond to 8/2/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	8/2/2021	1.8	\$332.50	\$598.50	Update Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan based on updates for J. Tirado (AAFAF). (1.8)
Outside PR	533	Flanagan, Ryan	8/2/2021	1.5	\$332.50	\$498.75	Update dashboard to visualize disbursement status of all Coronavirus State Fiscal Recovery Fund programs based on program updates from J. Tirado (AAFAF). (1.5)
Outside PR	533	Flanagan, Ryan	8/3/2021	0.5	\$332.50	\$166.25	Enter additional Agency Requests for Funding received prior to application launch into centralized database. (0.5)
Outside PR	533	Flanagan, Ryan	8/3/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Flanagan, Ryan	8/3/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	8/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/3/2021. (0.5)
Outside PR	533	Flanagan, Ryan	8/3/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of OMM, D. Barrett (ACG) and R. Tabor (ACG) to discuss Maintenance of Efforts requirements and modeling related to the potential impact to the Puerto Rico Plan of Adjustment. (0.4)
Outside PR	533	Flanagan, Ryan	8/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with S. Diaz Vazquez (AAFAF), K. Miller (ACG) and J. Loaiza (ACG) to discuss dashboard request for Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Flanagan, Ryan	8/3/2021	0.5	\$332.50	\$166.25	Participate on telephone call with D. Barrett (ACG) and R. Tabor (ACG) to discuss Maintenance of Efforts requirements and modeling related to the potential impact to the Puerto Rico Plan of Adjustment. (0.5)
Outside PR	533	Flanagan, Ryan	8/3/2021	0.6	\$332.50	\$199.50	Review and respond to 8/3/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	8/3/2021	1.4	\$332.50	\$465.50	Review Maintenance of Efforts requirements and model as provided by BluHaus. (1.4)
Outside PR	533	Flanagan, Ryan	8/3/2021	0.9	\$332.50	\$299.25	Review updated Coronavirus State Fiscal Recovery Fund talking points for the Fortaleza presentation as provided by S. Diaz (AAFAF). (0.9)
Outside PR	533	Flanagan, Ryan	8/3/2021	1.4	\$332.50	\$465.50	Update dashboard to visualize disbursement status of all Coronavirus State Fiscal Recovery Fund programs based on program updates from J. Tirado (AAFAF). (1.4)
Outside PR	533	Flanagan, Ryan	8/4/2021	1.9	\$332.50	\$631.75	Add information to the outline of Coronavirus State Fiscal Recovery Fund program design notes based on preliminary assessment of programs. (1.9)
Outside PR	533	Flanagan, Ryan	8/4/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG), L. Voigt (ACG), and J. Loaiza (ACG) to review next steps for creating program guidelines and outstanding questions for Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Flanagan, Ryan	8/4/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	8/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	8/4/2021	0.9	\$332.50	\$299.25	Review and respond to 8/4/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.9)
Outside PR	533	Flanagan, Ryan	8/4/2021	1.9	\$332.50	\$631.75	Update dashboard to visualize disbursement status of all Coronavirus State Fiscal Recovery Fund programs based on program updates from S. Diaz (AAFAF). (1.9)
Outside PR	533	Flanagan, Ryan	8/4/2021	2	\$332.50	\$665.00	Update outline of Coronavirus State Fiscal Recovery Fund program design notes based on preliminary assessment of programs. (2)
Outside PR	533	Flanagan, Ryan	8/5/2021	1.7	\$332.50	\$565.25	Create attestation form for agency leads to confirm eligibility of all employees receiving premium pay. (1.7)
Outside PR	533	Flanagan, Ryan	8/5/2021	1.4	\$332.50	\$465.50	Create memo to agencies regarding requests for premium pay under the Coronavirus State Fiscal Recovery Fund Premium Pay Essential Workers program. (1.4)
Outside PR	533	Flanagan, Ryan	8/5/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Miller (ACG), L. Voigt (ACG), and J. Loaiza (ACG) to discuss takeaways from Coronavirus State Fiscal Recovery Fund planning meeting and determine next step priorities. (0.9)
Outside PR	533	Flanagan, Ryan	8/5/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Flanagan, Ryan	8/5/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), and representatives of Ankura to answer outstanding questions regarding designs of Coronavirus State Fiscal Recovery Fund programs. (1.2)
Outside PR	533	Flanagan, Ryan	8/5/2021	2.9	\$332.50	\$964.25	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), J. Loaiza (ACG), and L. Voigt (ACG) to continue to answer outstanding questions regarding designs of Coronavirus State Fiscal Recovery Fund programs. (2.9)
Outside PR	533	Flanagan, Ryan	8/5/2021	0.6	\$332.50	\$199.50	Review and respond to 8/5/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	8/5/2021	0.7	\$332.50	\$232.75	Update memo to agencies regarding requests for premium pay under the Coronavirus State Fiscal Recovery Fund Premium Pay Essential Workers program. (0.7)
Outside PR	533	Flanagan, Ryan	8/6/2021	1.7	\$332.50	\$565.25	Create announcement presentation for the Coronavirus State Fiscal Recovery Fund Cultural Rescue program. (1.7)
Outside PR	533	Flanagan, Ryan	8/6/2021	1.6	\$332.50	\$532.00	Create announcement presentation for the Coronavirus State Fiscal Recovery Fund Environmental program. (1.6)
Outside PR	533	Flanagan, Ryan	8/6/2021	1.8	\$332.50	\$598.50	Create presentation to facilitate development of the Coronavirus State Fiscal Recovery Fund Promote Puerto Rico program. (1.8)
Outside PR	533	Flanagan, Ryan	8/6/2021	0.9	\$332.50	\$299.25	Create program guidelines for the Coronavirus State Fiscal Recovery Fund Cano Martin Pena program. (0.9)
Outside PR	533	Flanagan, Ryan	8/6/2021	0.7	\$332.50	\$232.75	Create program guidelines for the Coronavirus State Fiscal Recovery Fund Cardiovascular Center program. (0.7)
Outside PR	533	Flanagan, Ryan	8/6/2021	1.1	\$332.50	\$365.75	Create program guidelines for the Coronavirus State Fiscal Recovery Fund Educational Institutions program. (1.1)
Outside PR	533	Flanagan, Ryan	8/6/2021	1.4	\$332.50	\$465.50	Create program guidelines for the Coronavirus State Fiscal Recovery Fund Promote Puerto Rico program. (1.4)
Outside PR	533	Flanagan, Ryan	8/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	8/6/2021	0.7	\$332.50	\$232.75	Review and respond to 8/6/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	8/9/2021	1.9	\$332.50	\$631.75	Create Coronavirus State Fiscal Recovery Fund Agency Request Review form to facilitate review of submitted agency proposals. (1.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	8/9/2021	1.4	\$332.50	\$465.50	Create Coronavirus State Fiscal Recovery Fund Daily Strategic Disbursement Report template to report transfer and spend of Coronavirus State Fiscal Recovery Fund. (1.4)
Outside PR	533	Flanagan, Ryan	8/9/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	8/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with S. Batista (AAFAF) and K. Miller (ACG) to discuss sub-program options for the Coronavirus State Fiscal Recovery Fund Promote Puerto Rico program. (0.5)
Outside PR	533	Flanagan, Ryan	8/9/2021	0.4	\$332.50	\$133.00	Review and respond to 8/9/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	8/9/2021	1.3	\$332.50	\$432.25	Review Coronavirus State Fiscal Recovery Fund draft guidelines to provide quality assurance. (1.3)
Outside PR	533	Flanagan, Ryan	8/9/2021	1.7	\$332.50	\$565.25	Update Coronavirus State Fiscal Recovery Fund Agency Request Review form to facilitate review of submitted agency proposals. (1.7)
Outside PR	533	Flanagan, Ryan	8/10/2021	0.7	\$332.50	\$232.75	Enter Agency Requests for Funding received prior to application launch into centralized database. (0.7)
Outside PR	533	Flanagan, Ryan	8/10/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	8/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Flanagan, Ryan	8/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	8/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/10/2021. (0.6)
Outside PR	533	Flanagan, Ryan	8/10/2021	0.7	\$332.50	\$232.75	Review and respond to 8/10/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	8/10/2021	0.9	\$332.50	\$299.25	Update Coronavirus State Fiscal Recovery Fund Daily Strategic Disbursement Report template to report transfer and spend of Coronavirus State Fiscal Recovery Fund based on feedback from K. Miller (ACG). (0.9)
Outside PR	533	Flanagan, Ryan	8/10/2021	1.8	\$332.50	\$598.50	Update Coronavirus State Fiscal Recovery Fund Daily Strategic Disbursement Report template to report transfer and spend of Coronavirus State Fiscal Recovery Fund. (1.8)
Outside PR	533	Flanagan, Ryan	8/11/2021	1.8	\$332.50	\$598.50	Create template for agencies to report on the use of all Federal Pandemic Relief programs. (1.8)
Outside PR	533	Flanagan, Ryan	8/11/2021	0.6	\$332.50	\$199.50	Enter Agency Requests for Funding received prior to application launch into centralized database. (0.6)
Outside PR	533	Flanagan, Ryan	8/11/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Flanagan, Ryan	8/11/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review outstanding questions related to reporting on the use of all Federal Pandemic Relief programs. (0.6)
Outside PR	533	Flanagan, Ryan	8/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	8/11/2021	0.6	\$332.50	\$199.50	Review and respond to 8/11/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	8/11/2021	1.1	\$332.50	\$365.75	Update Coronavirus State Fiscal Recovery Fund Agency Request Review form to facilitate review of submitted agency proposals based on feedback from S. Diaz (AAFAF). (1.1)
Outside PR	533	Flanagan, Ryan	8/11/2021	0.5	\$332.50	\$166.25	Update template for agencies to report on the use of all Federal Pandemic Relief programs. (0.5)
Outside PR	533	Flanagan, Ryan	8/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with L. Voigt (ACG) regarding agency funds request process management. (0.2)
Outside PR	533	Flanagan, Ryan	8/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	8/12/2021	1.1	\$332.50	\$365.75	Perform eligibility review to analyze if Puerto Rico can use Coronavirus State Fiscal Recovery Fund funds for student debt relief. (1.1)
Outside PR	533	Flanagan, Ryan	8/12/2021	0.4	\$332.50	\$133.00	Process Agency Requests for Funding submissions to facilitate programmatic reviews. (0.4)
Outside PR	533	Flanagan, Ryan	8/12/2021	0.3	\$332.50	\$99.75	Review and respond to 8/12/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Flanagan, Ryan	8/12/2021	1.5	\$332.50	\$498.75	Update template for agencies to report on the use of all Federal Pandemic Relief programs. (1.5)
Outside PR	533	Flanagan, Ryan	8/16/2021	1.4	\$332.50	\$465.50	Create overview of all Federal Pandemic Relief programs by government agency. (1.4)
Outside PR	533	Flanagan, Ryan	8/16/2021	1.3	\$332.50	\$432.25	Create overview template to track key milestones related to operationalizing Coronavirus State Fiscal Recovery Fund programs. (1.3)
Outside PR	533	Flanagan, Ryan	8/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	8/16/2021	0.9	\$332.50	\$299.25	Process additional Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (0.9)
Outside PR	533	Flanagan, Ryan	8/16/2021	1.6	\$332.50	\$532.00	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (1.6)
Outside PR	533	Flanagan, Ryan	8/16/2021	0.8	\$332.50	\$266.00	Review and respond to 8/16/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	8/16/2021	0.8	\$332.50	\$266.00	Review and update timeline overview of all Coronavirus State Fiscal Recovery Fund programs. (0.8)
Outside PR	533	Flanagan, Ryan	8/17/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with J. Loaiza (ACG) and K. Hubin (ACG) to review reporting requirements and action items for Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Plan. (0.7)
Outside PR	533	Flanagan, Ryan	8/17/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Flanagan, Ryan	8/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	8/17/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/17/2021 and review solutions for tracking recipient communications. (1.3)
Outside PR	533	Flanagan, Ryan	8/17/2021	1	\$332.50	\$332.50	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate new establishment of new programs. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	8/17/2021	0.8	\$332.50	\$266.00	Review and respond to 8/17/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	8/17/2021	1.7	\$332.50	\$565.25	Update Coronavirus State Fiscal Recovery Fund Recovery Plan Performance Report based on programmatic updates. (1.7)
Outside PR	533	Flanagan, Ryan	8/17/2021	1.2	\$332.50	\$399.00	Update Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan with newly announced programs and programmatic updates. (1.2)
Outside PR	533	Flanagan, Ryan	8/17/2021	0.4	\$332.50	\$133.00	Update security settings to provide SmartSheet access to new AAFAF team members. (0.4)
Outside PR	533	Flanagan, Ryan	8/18/2021	1.2	\$332.50	\$399.00	Create Event Log to track all actions related to submissions of Agency Requests for Coronavirus State Fiscal Recovery Fund Funding. (1.2)
Outside PR	533	Flanagan, Ryan	8/18/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	8/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	8/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss presentation for Coronavirus State Fiscal Recovery Fund Programs Life Cycle. (0.3)
Outside PR	533	Flanagan, Ryan	8/18/2021	0.8	\$332.50	\$266.00	Process Agency Requests for Coronavirus State Fiscal Recovery Fund funding to facilitate establishment of new programs. (0.8)
Outside PR	533	Flanagan, Ryan	8/18/2021	0.8	\$332.50	\$266.00	Review and respond to 8/18/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	8/18/2021	1.2	\$332.50	\$399.00	Update overview presentation of the Coronavirus State Fiscal Recovery Fund Programs Life Cycle. (1.2)
Outside PR	533	Flanagan, Ryan	8/19/2021	1.8	\$332.50	\$598.50	Create application for the Coronavirus State Fiscal Recovery Fund Premium Pay to Hospitals and CDTs and Coronavirus State Fiscal Recovery Fund Recruitment Incentive programs. (1.8)
Outside PR	533	Flanagan, Ryan	8/19/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with J. Loaiza (ACG) and L. Voigt (ACG) regarding design of hospitals premium pay and recruitment incentive program application. (1.6)
Outside PR	533	Flanagan, Ryan	8/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Loaiza (ACG) and L. Voigt (ACG) to review next steps for the hospitals premium pay and recruitment incentive programs. (0.3)
Outside PR	533	Flanagan, Ryan	8/19/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review program design of hospitals premium pay and recruitment incentive programs. (1.6)
Outside PR	533	Flanagan, Ryan	8/19/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Flanagan, Ryan	8/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	8/19/2021	0.7	\$332.50	\$232.75	Review and respond to 8/19/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	8/19/2021	0.8	\$332.50	\$266.00	Update application for the Coronavirus State Fiscal Recovery Fund Premium Pay to Hospitals and CDTs and Coronavirus State Fiscal Recovery Fund Recruitment Incentive programs based on feedback from S. Diaz (AAFAF). (0.8)
Outside PR	533	Flanagan, Ryan	8/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with C. Velez (AAFAF) to review the Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan and discuss required updates to the COVID-19 Impact in Puerto Rico section. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	8/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Loaiza (ACG), L. Voigt (ACG), and J. Perez-Casellas (ACG) to review next steps for the hospitals premium pay and recruitment incentive programs. (0.6)
Outside PR	533	Flanagan, Ryan	8/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Hubin (ACG), J. Loaiza (ACG), and R. Tabor to review required next steps in the development of the Coronavirus State Fiscal Recovery Fund Recovery Plan Performance Report. (0.5)
Outside PR	533	Flanagan, Ryan	8/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review program design of hospitals premium pay and recruitment incentive programs. (0.5)
Outside PR	533	Flanagan, Ryan	8/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 8/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	8/20/2021	0.5	\$332.50	\$166.25	Participate on telephone call with R. Tabor (ACG) to discuss activities required to launch the Premium Pay and the Recruitment incentives programs as requested by J. Tirado (AAFAF). (0.5)
Outside PR	533	Flanagan, Ryan	8/20/2021	0.9	\$332.50	\$299.25	Review and respond to 8/20/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.9)
Outside PR	533	Flanagan, Ryan	8/20/2021	1.3	\$332.50	\$432.25	Update application for the Coronavirus State Fiscal Recovery Fund Premium Pay to Hospitals and CDTs and Coronavirus State Fiscal Recovery Fund Recruitment Incentive programs based on feedback from S. Diaz (AAFAF). (1.3)
Outside PR	533	Flanagan, Ryan	8/20/2021	0.8	\$332.50	\$266.00	Update Terms and Conditions for the Coronavirus State Fiscal Recovery Fund Premium Pay to Hospitals and CDTs and Coronavirus State Fiscal Recovery Fund Recruitment Incentive programs based on feedback from J. Tirado (AAFAF). (0.8)
Outside PR	533	Flanagan, Ryan	8/30/2021	2	\$332.50	\$665.00	Create dashboard to monitor and track applications and disbursements from the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (2)
Outside PR	533	Flanagan, Ryan	8/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	8/30/2021	0.8	\$332.50	\$266.00	Participate on telephone call with representatives of AAFAF and ACG to review and finalize the Coronavirus State Fiscal Recovery Fund Recovery Performance Plan for submission on 8/31/21. (0.8)
Outside PR	533	Flanagan, Ryan	8/30/2021	0.2	\$332.50	\$66.50	Participate on telephone call with S. Batista (AAFAF) to discuss operational issues with the Puerto Rico Information and Technology Service platform for submitting sensitive data. (0.2)
Outside PR	533	Flanagan, Ryan	8/30/2021	1.2	\$332.50	\$399.00	Review and respond to 8/30/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.2)
Outside PR	533	Flanagan, Ryan	8/30/2021	1.2	\$332.50	\$399.00	Update Coronavirus State Fiscal Recovery Fund Recovery Plan Performance Report with additional reporting details. (1.2)
Outside PR	533	Flanagan, Ryan	8/30/2021	1.7	\$332.50	\$565.25	Update dashboard to monitor and track applications and disbursements from the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program based on additional program considerations. (1.7)
Outside PR	533	Flanagan, Ryan	8/31/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to determine next steps in addressing the Tax Offset and Labor Practice response sections in the Recovery Plan Performance Report. (0.3)
Outside PR	533	Flanagan, Ryan	8/31/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with L. Voigt (ACG) to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/31/2021. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	8/31/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/31/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Flanagan, Ryan	8/31/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/31/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	8/31/2021	1.3	\$332.50	\$432.25	Process additional applications for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.3)
Outside PR	533	Flanagan, Ryan	8/31/2021	1.8	\$332.50	\$598.50	Process applications for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.8)
Outside PR	533	Flanagan, Ryan	8/31/2021	0.7	\$332.50	\$232.75	Review and respond to 8/31/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	8/31/2021	0.8	\$332.50	\$266.00	Review Coronavirus State Fiscal Recovery Fund Recovery Plan Performance Report to provide quality assurance. (0.8)
Outside PR	533	Hubin, Kent	8/2/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/3/2021	0.5	\$380.00	\$190.00	Continue to generate a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (0.5)
Outside PR	533	Hubin, Kent	8/3/2021	2	\$380.00	\$760.00	Generate a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	8/3/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	8/3/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/3/2021. (0.5)
Outside PR	533	Hubin, Kent	8/3/2021	0.9	\$380.00	\$342.00	Review the Puerto Rico governor announcement and Press Conference with the Director of the Financial Advisory Authority and Fiscal Agency, Director of the Office of Management and Budget and Secretary of the Treasury on the American Rescue Plan Act Fund Distribution Plan. (0.9)
Outside PR	533	Hubin, Kent	8/6/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Hubin, Kent	8/9/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/10/2021	2	\$380.00	\$760.00	Continue to generate a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	8/10/2021	2	\$380.00	\$760.00	Generate a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	8/10/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/10/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	8/10/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/10/2021. (0.6)
Outside PR	533	Hubin, Kent	8/11/2021	2	\$380.00	\$760.00	Continue to generate a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	8/11/2021	2	\$380.00	\$760.00	Generate a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	8/11/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/13/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/16/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/17/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with J. Loaiza (ACG) and R. Flanagan (ACG) to review reporting requirements and action items for Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Plan. (0.7)
Outside PR	533	Hubin, Kent	8/17/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	8/17/2021	1.3	\$380.00	\$494.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/17/2021 and review solutions for tracking recipient communications. (1.3)
Outside PR	533	Hubin, Kent	8/17/2021	1.5	\$380.00	\$570.00	Review requirements associated with the United States Treasury portal for recipient reporting on State and Local Fiscal Recovery Funds. (1.5)
Outside PR	533	Hubin, Kent	8/18/2021	0.5	\$380.00	\$190.00	Document and follow-up with S. Diaz (AAFAF) regarding questions around American Rescue Plan Act spending to be included in the Interim Report for Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	8/18/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/18/2021	2	\$380.00	\$760.00	Review and update Batch A of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/19/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 8/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Hubin, Kent	8/19/2021	2	\$380.00	\$760.00	Review and update Batch B of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/19/2021	2	\$380.00	\$760.00	Review and update Batch C of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/19/2021	2	\$380.00	\$760.00	Review and update Batch D of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with R. Flanagan (ACG), J. Loaiza (ACG), and R. Tabor to review required next steps in the development of the Coronavirus State Fiscal Recovery Fund Recovery Plan Performance Report. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	8/20/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 8/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Hubin, Kent	8/20/2021	2	\$380.00	\$760.00	Review and update Batch E of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/20/2021	2	\$380.00	\$760.00	Review and update Batch F of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/20/2021	1.9	\$380.00	\$722.00	Review and update Batch G of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (1.9)
Outside PR	533	Hubin, Kent	8/20/2021	2	\$380.00	\$760.00	Review and update Batch H of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/23/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to review current status on Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan due to the Office of the Inspector General by August 2021 month end. (0.4)
Outside PR	533	Hubin, Kent	8/23/2021	2	\$380.00	\$760.00	Review and update Batch I of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/23/2021	1.9	\$380.00	\$722.00	Review and update Batch J of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (1.9)
Outside PR	533	Hubin, Kent	8/23/2021	1.6	\$380.00	\$608.00	Review and update Batch K of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (1.6)
Outside PR	533	Hubin, Kent	8/23/2021	0.5	\$380.00	\$190.00	Review and update Batch L of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (0.5)
Outside PR	533	Hubin, Kent	8/23/2021	0.9	\$380.00	\$342.00	Review working drafts and determine next steps of the Coronavirus State Fiscal Recovery Fund Interim Report and Recover Performance Plan report. (0.9)
Outside PR	533	Hubin, Kent	8/23/2021	0.6	\$380.00	\$228.00	Set up and prepare for Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report review with AAFAF. (0.6)
Outside PR	533	Hubin, Kent	8/24/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of AAFAF to review working drafts and determine next steps of the Coronavirus State Fiscal Recovery Fund Recovery Performance Plan report. (0.7)
Outside PR	533	Hubin, Kent	8/24/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/24/2021	2	\$380.00	\$760.00	Review and update Batch O of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/24/2021	2	\$380.00	\$760.00	Review and update Batch M of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/24/2021	2	\$380.00	\$760.00	Review and update Batch N of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/25/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) to review the working draft and determine next steps for the Coronavirus State Fiscal Recovery Fund Recover Performance Plan report. (0.5)
Outside PR	533	Hubin, Kent	8/25/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 8/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	8/25/2021	1.9	\$380.00	\$722.00	Review and update Batch P of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (1.9)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	8/25/2021	1.8	\$380.00	\$684.00	Review and update Batch Q of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (1.8)
Outside PR	533	Hubin, Kent	8/25/2021	1.5	\$380.00	\$570.00	Review and update Batch R of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (1.5)
Outside PR	533	Hubin, Kent	8/26/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with R. Tabor (ACG) to review the working draft and determine next steps for the Coronavirus State Fiscal Recovery Fund Recover Performance Plan report. (0.7)
Outside PR	533	Hubin, Kent	8/26/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/26/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to review the working draft and determine next steps for the Coronavirus State Fiscal Recovery Fund Recover Performance Plan report. (0.8)
Outside PR	533	Hubin, Kent	8/26/2021	2	\$380.00	\$760.00	Review and update Batch S of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/26/2021	2	\$380.00	\$760.00	Review and update Batch T of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (2)
Outside PR	533	Hubin, Kent	8/26/2021	1.5	\$380.00	\$570.00	Review and update Batch U of the draft Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/30/2021. (1.5)
Outside PR	533	Hubin, Kent	8/27/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Loaiza (ACG), S. Diaz-Vazquez (AAFAF), and J. Ortiz (Hacienda) to review Treasury Reporting Portal access issues and submission plans for the Coronavirus State Fiscal Recovery Fund reporting due 08/31/2021. (0.5)
Outside PR	533	Hubin, Kent	8/27/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/27/2021	1.9	\$380.00	\$722.00	Prepare for submission of Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan report due 08/31/2021. (1.9)
Outside PR	533	Hubin, Kent	8/30/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura Turnaround and Restructuring Team to review the Tax Offset calculation needed for the Office of the Inspector General Recovery Plan Performance Report. (0.5)
Outside PR	533	Hubin, Kent	8/30/2021	0.8	\$380.00	\$304.00	Participate on telephone call with representatives of AAFAF and ACG to review and finalize the Coronavirus State Fiscal Recovery Fund Recovery Performance Plan for submission on 8/31/2021. (0.8)
Outside PR	533	Hubin, Kent	8/30/2021	2	\$380.00	\$760.00	Prepare for the submission of the Interim Report and the Recovery Plan Performance Report to the Office of the Inspector General. (2)
Outside PR	533	Hubin, Kent	8/30/2021	1.9	\$380.00	\$722.00	Prepare revisions to Recovery Plan Performance Report based on feedback from representatives of the AAFAF team. (1.9)
Outside PR	533	Hubin, Kent	8/30/2021	1.9	\$380.00	\$722.00	Research, review, and compile requirements associated with the Tax Offset calculation needed for the Office of the Inspector General Recovery Plan Performance Report. (1.9)
Outside PR	533	Hubin, Kent	8/31/2021	2	\$380.00	\$760.00	Continue to coordinate and update the Recovery Plan Performance Report. (2)
Outside PR	533	Hubin, Kent	8/31/2021	2	\$380.00	\$760.00	Continue to research, review, and compile requirements associated with the Tax Offset calculation needed for the Office of the Inspector General Recovery Plan Performance Report. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	8/31/2021	2	\$380.00	\$760.00	Coordinate updates to the Recovery Plan Performance Report. (2)
Outside PR	533	Hubin, Kent	8/31/2021	2.3	\$380.00	\$874.00	Participate in virtual meeting with J. Ortiz (Hacienda), C. Velez (AFFAF) and J. Loaiza (ACG) to submit to the Treasury the Recovery Plan Performance and Interim Reports. (2.3)
Outside PR	533	Hubin, Kent	8/31/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to determine next steps in addressing the Tax Offset and Labor Practice response sections in the Recovery Plan Performance Report. (0.3)
Outside PR	533	Hubin, Kent	8/31/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 8/31/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	8/31/2021	2	\$380.00	\$760.00	Update the Recovery Plan Performance Report. (2)
Outside PR	533	Hull, Sarah	8/3/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Hull, Sarah	8/5/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Hull, Sarah	8/10/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Hull, Sarah	8/12/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Hull, Sarah	8/17/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Hull, Sarah	8/19/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Hull, Sarah	8/24/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/24/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.6)
Outside PR	533	Hull, Sarah	8/26/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.6)
Outside PR	533	Hull, Sarah	8/31/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/31/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Loaiza, Juan	8/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/2/2021	1.5	\$332.50	\$498.75	Review and update Strategy for Coronavirus State Fiscal Recovery Fund presentations in both English and Spanish. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	8/3/2021	1	\$332.50	\$332.50	Gather information to fill out NEU reporting template for the Coronavirus State Fiscal Recovery Fund municipal applicants. (1)
Outside PR	533	Loaiza, Juan	8/3/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Loaiza, Juan	8/3/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	8/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/3/2021. (0.5)
Outside PR	533	Loaiza, Juan	8/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with S. Diaz Vazquez (AAFAF), K. Miller (ACG) and R. Flanagan (ACG) to discuss dashboard request for Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Loaiza, Juan	8/3/2021	0.5	\$332.50	\$166.25	Review Coronavirus State Fiscal Recovery Fund Reporting requirements and updated templates. (0.5)
Outside PR	533	Loaiza, Juan	8/4/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG), L. Voigt (ACG), and R. Flanagan (ACG) to review next steps for creating program guidelines and outstanding questions for Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Loaiza, Juan	8/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund and Coronavirus Relief Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/4/2021	0.3	\$332.50	\$99.75	Participate on telephone call with K. Miller (ACG) regarding Coronavirus State Fiscal Recovery Fund Program tasks and organization. (0.3)
Outside PR	533	Loaiza, Juan	8/4/2021	0.3	\$332.50	\$99.75	Participate on telephone call with L. Voigt (ACG) to review program design questions and form for meeting with representatives of AAFAF. (0.3)
Outside PR	533	Loaiza, Juan	8/4/2021	1.5	\$332.50	\$498.75	Prepare review file for Coronavirus State Fiscal Recovery Fund Program. (1.5)
Outside PR	533	Loaiza, Juan	8/5/2021	2.9	\$332.50	\$964.25	Participate in additional virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), R. Flanagan (ACG), and L. Voigt (ACG) to continue to answer outstanding questions regarding designs of Coronavirus State Fiscal Recovery Fund programs. (2.9)
Outside PR	533	Loaiza, Juan	8/5/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Miller (ACG), L. Voigt (ACG), and R. Flanagan (ACG) to discuss takeaways from Coronavirus State Fiscal Recovery Fund planning meeting and determine next step priorities. (0.9)
Outside PR	533	Loaiza, Juan	8/5/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), and representatives of Ankura to answer outstanding questions regarding designs of Coronavirus State Fiscal Recovery Fund programs. (1.2)
Outside PR	533	Loaiza, Juan	8/5/2021	1	\$332.50	\$332.50	Update program guidelines file for Coronavirus State Fiscal Recovery Fund Program. (1)
Outside PR	533	Loaiza, Juan	8/6/2021	2	\$332.50	\$665.00	Develop draft Coronavirus State Fiscal Recovery Fund Program Guidelines. (2)
Outside PR	533	Loaiza, Juan	8/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	8/6/2021	1	\$332.50	\$332.50	Review and revise Coronavirus State Fiscal Recovery Fund Program Guidelines. (1)
Outside PR	533	Loaiza, Juan	8/9/2021	2	\$332.50	\$665.00	Develop draft Coronavirus State Fiscal Recovery Fund Program Guidelines. (2)
Outside PR	533	Loaiza, Juan	8/9/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	8/9/2021	1.5	\$332.50	\$498.75	Review and revise Coronavirus State Fiscal Recovery Fund Program Guidelines. (1.5)
Outside PR	533	Loaiza, Juan	8/9/2021	1	\$332.50	\$332.50	Review governor's Cultural Rescue Program and follow up questions. (1)
Outside PR	533	Loaiza, Juan	8/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Loaiza, Juan	8/10/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund (partial). (0.3)
Outside PR	533	Loaiza, Juan	8/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/10/2021. (0.6)
Outside PR	533	Loaiza, Juan	8/11/2021	1	\$332.50	\$332.50	Attend Treasury department training on Evidence Based interventions. (1)
Outside PR	533	Loaiza, Juan	8/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/12/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Loaiza, Juan	8/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/12/2021	0.5	\$332.50	\$166.25	Review Treasury instructions for account set up and delegation for the Coronavirus State Fiscal Recovery Fund Reporting Portal. (0.5)
Outside PR	533	Loaiza, Juan	8/13/2021	1.2	\$332.50	\$399.00	Conduct research regarding The Emergency Connectivity Fund for schools and libraries. (1.2)
Outside PR	533	Loaiza, Juan	8/13/2021	1.2	\$332.50	\$399.00	Develop template for programs timelines presentation. (1.2)
Outside PR	533	Loaiza, Juan	8/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss presentation of programs timelines. (0.6)
Outside PR	533	Loaiza, Juan	8/16/2021	1	\$332.50	\$332.50	Create program steps by step timeline for AAFAF program office. (1.0)
Outside PR	533	Loaiza, Juan	8/16/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Ortiz (Hacienda) to provide support to create POC accounts for the Treasury Reporting Portal. (0.5)
Outside PR	533	Loaiza, Juan	8/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/16/2021	2	\$332.50	\$665.00	Prepare programs timelines presentation. (2)
Outside PR	533	Loaiza, Juan	8/16/2021	1	\$332.50	\$332.50	Review and revise programs timelines presentation. (1)
Outside PR	533	Loaiza, Juan	8/17/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with K. Hubin (ACG) and R. Flanagan (ACG) to review reporting requirements and action items for Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Plan. (0.7)
Outside PR	533	Loaiza, Juan	8/17/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	8/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	8/17/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/17/2021 and review solutions for tracking recipient communications. (1.3)
Outside PR	533	Loaiza, Juan	8/17/2021	1.2	\$332.50	\$399.00	Update program timeliness presentation (1.2)
Outside PR	533	Loaiza, Juan	8/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss presentation for Coronavirus State Fiscal Recovery Fund Programs Life Cycle. (0.3)
Outside PR	533	Loaiza, Juan	8/18/2021	0.2	\$332.50	\$66.50	Participate on telephone call with R. Tabor (ACG) to review account settings for Treasury Reporting website in support of the Puerto Rico Office of the Inspector General reporting process. (0.2)
Outside PR	533	Loaiza, Juan	8/19/2021	1.5	\$332.50	\$498.75	Create Hospital Premium Pay and recruitment incentive program applications and templates in DocuSign. (1.5)
Outside PR	533	Loaiza, Juan	8/19/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with L. Voigt (ACG) and R. Flanagan (ACG) regarding design of hospitals premium pay and recruitment incentive program application. (1.6)
Outside PR	533	Loaiza, Juan	8/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with R. Flanagan (ACG) and L. Voigt (ACG) to review next steps for the hospitals premium pay and recruitment incentive programs. (0.3)
Outside PR	533	Loaiza, Juan	8/19/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review program design of hospitals premium pay and recruitment incentive programs. (1.6)
Outside PR	533	Loaiza, Juan	8/19/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Loaiza, Juan	8/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Loaiza, Juan	8/20/2021	1	\$332.50	\$332.50	Develop draft Premium Pay and Recruitment Program Notification. (1)
Outside PR	533	Loaiza, Juan	8/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Hubin (ACG), R. Flanagan (ACG), and R. Tabor to review required next steps in the development of the Coronavirus State Fiscal Recovery Fund Recovery Plan Performance Report. (0.5)
Outside PR	533	Loaiza, Juan	8/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with R. Flanagan (ACG), L. Voigt (ACG), and J. Perez-Casellas (ACG) to review next steps for the hospitals premium pay and recruitment incentive programs. (0.6)
Outside PR	533	Loaiza, Juan	8/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review program design of hospitals premium pay and recruitment incentive programs. (0.5)
Outside PR	533	Loaiza, Juan	8/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 8/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Loaiza, Juan	8/20/2021	1.5	\$332.50	\$498.75	Review Terms and Conditions and application in DocuSign for Premium Pay and Recruitment Programs. (1.5)
Outside PR	533	Loaiza, Juan	8/20/2021	0.7	\$332.50	\$232.75	Update programs timeliness presentation. (0.7)
Outside PR	533	Loaiza, Juan	8/22/2021	1.5	\$332.50	\$498.75	Review Premium Pay and Recruitment training presentation materials and update guidelines with appendices. (1.5)
Outside PR	533	Loaiza, Juan	8/23/2021	2	\$332.50	\$665.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and L. Voigt (ACG) to continue to update presentation for Coronavirus State Fiscal Recovery Fund webinar on



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers. (2)
Outside PR	533	Loaiza, Juan	8/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and L. Voigt (ACG) to revise presentation for Coronavirus State Fiscal Recovery Fund webinar on Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers. (0.3)
Outside PR	533	Loaiza, Juan	8/23/2021	2	\$332.50	\$665.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and L. Voigt (ACG) to update presentation for Coronavirus State Fiscal Recovery Fund webinar on Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers. (2)
Outside PR	533	Loaiza, Juan	8/23/2021	2	\$332.50	\$665.00	Participate in webinar with J. Perez-Casellas (ACG) and L. Voigt (ACG) regarding Coronavirus State Fiscal Recovery Fund Assistance to CDT and Hospital Workers. (2)
Outside PR	533	Loaiza, Juan	8/23/2021	0.5	\$332.50	\$166.25	Review and update Excel templates for premium pay employers and recruitment plan. (0.5)
Outside PR	533	Loaiza, Juan	8/24/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/24/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.6)
Outside PR	533	Loaiza, Juan	8/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/24/2021	1	\$332.50	\$332.50	Update materials and Templates for Premium Pay and Recruitment Incentives program. (1)
Outside PR	533	Loaiza, Juan	8/25/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 8/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Loaiza, Juan	8/25/2021	1	\$332.50	\$332.50	Review and update table for Premium Pay and Recruitment Incentive program application tracking. (1)
Outside PR	533	Loaiza, Juan	8/26/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.9)
Outside PR	533	Loaiza, Juan	8/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/26/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the working draft and determine next steps for the Coronavirus State Fiscal Recovery Fund Recover Performance Plan report. (0.8)
Outside PR	533	Loaiza, Juan	8/26/2021	1.5	\$332.50	\$498.75	Prepare presentation for Municipalities reporting guides and step by step for Coronavirus State Fiscal Recovery Fund funds. (1.5)
Outside PR	533	Loaiza, Juan	8/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Hubin (ACG), S. Diaz-Vazquez (AAFAF), and J. Ortiz (Hacienda) to review Treasury Reporting Portal access issues and submission plans for the Coronavirus State Fiscal Recovery Fund reporting due 08/31/2021. (0.5)
Outside PR	533	Loaiza, Juan	8/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/27/2021	0.5	\$332.50	\$166.25	Participate on telephone call with B. Méndez, O. Rivera (Hospital Correccional) and J. Perez-Casellas (ACG) to review the Premium Pay and Recruitment Program application process. (0.5)
Outside PR	533	Loaiza, Juan	8/27/2021	1.1	\$332.50	\$365.75	Prepare and send communication to municipalities about Coronavirus Local Fiscal Recovery Fund Reporting requirements. (1.1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	8/27/2021	2	\$332.50	\$665.00	Prepare NEUs Interim Report including application, transactions and process data. (2)
Outside PR	533	Loaiza, Juan	8/27/2021	0.6	\$332.50	\$199.50	Respond to phone and email inquiries regarding the Premium Pay and Recruitment program. (0.6)
Outside PR	533	Loaiza, Juan	8/27/2021	2	\$332.50	\$665.00	Review and revise NEUs Interim Report including application, transactions and process data. (2)
Outside PR	533	Loaiza, Juan	8/30/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Perez-Casellas (ACG) and L. Voigt (ACG) to resolve inquiries in Program inbox related to deadline for Assistance to CDT and Hospital Workers Program (partial). (1)
Outside PR	533	Loaiza, Juan	8/30/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with L. Voigt (ACG) and J. Perez-Casellas (ACG) regarding Municipalities Coronavirus Local Fiscal Recovery Fund reporting clarification communication and Hospital and CDT Premium Pay clarification communication. (1.3)
Outside PR	533	Loaiza, Juan	8/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	8/30/2021	0.8	\$332.50	\$266.00	Participate on telephone call with representatives of AAFAF and ACG to review and finalize the Coronavirus State Fiscal Recovery Fund Recovery Performance Plan for submission on 8/31/2021. (0.8)
Outside PR	533	Loaiza, Juan	8/30/2021	0.2	\$332.50	\$66.50	Prepare and send deadline extension communication for Premium Pay to Hospitals and CDTs program. (0.2)
Outside PR	533	Loaiza, Juan	8/30/2021	2	\$332.50	\$665.00	Process 28 Premium Pay applications into Smartsheets and folders. (2)
Outside PR	533	Loaiza, Juan	8/30/2021	1	\$332.50	\$332.50	Process 8 Premium Pay applications into Smartsheets and folders. (1)
Outside PR	533	Loaiza, Juan	8/31/2021	0.6	\$332.50	\$199.50	Gather contact information regarding CDTs for Premium Pay and Recruitment Application. (0.6)
Outside PR	533	Loaiza, Juan	8/31/2021	2.3	\$332.50	\$764.75	Participate in virtual meeting with J. Ortiz (Hacienda), C. Velez (AAFAF) and K. Hubin (ACG) to submit to the Treasury the Recovery Plan Performance and Interim Reports. (2.3)
Outside PR	533	Loaiza, Juan	8/31/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/31/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Loaiza, Juan	8/31/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/31/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	McAfee, Maggie	8/10/2021	1.4	\$195.00	\$273.00	Continue to prepare labor codes for July 2021 fee statement. (1.4)
Outside PR	533	McAfee, Maggie	8/10/2021	1	\$195.00	\$195.00	Prepare labor codes for July 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	8/10/2021	1.6	\$195.00	\$312.00	Prepare labor codes for July 2021 fee statement. (1.6)
Outside PR	533	McAfee, Maggie	8/11/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for July 2021 fee statement. (1.5)
Outside PR	533	McAfee, Maggie	8/11/2021	1	\$195.00	\$195.00	Prepare labor codes for July 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	8/12/2021	0.5	\$195.00	\$97.50	Continue to prepare labor codes for July 2021 fee statement. (0.5)
Outside PR	533	McAfee, Maggie	8/12/2021	1.2	\$195.00	\$234.00	Continue to prepare labor codes for July 2021 fee statement. (1.2)
Outside PR	533	McAfee, Maggie	8/12/2021	1	\$195.00	\$195.00	Prepare labor codes for July 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	8/12/2021	1.8	\$195.00	\$351.00	Prepare labor codes for July 2021 fee statement. (1.8)
Outside PR	533	McAfee, Maggie	8/13/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for July 2021 fee statement. (1.5)
Outside PR	533	McAfee, Maggie	8/13/2021	1	\$195.00	\$195.00	Prepare labor codes for July 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	8/15/2021	1.2	\$195.00	\$234.00	Continue to prepare labor codes for July 2021 fee statement. (1.2)
Outside PR	533	McAfee, Maggie	8/15/2021	1.8	\$195.00	\$351.00	Prepare labor codes for July 2021 fee statement. (1.8)
Outside PR	533	McAfee, Maggie	8/16/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for July 2021 fee statement. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	McAfee, Maggie	8/16/2021	1	\$195.00	\$195.00	Prepare labor codes for July 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	8/17/2021	0.9	\$195.00	\$175.50	Continue to prepare labor codes for July 2021 fee statement. (0.9)
Outside PR	533	McAfee, Maggie	8/17/2021	2	\$195.00	\$390.00	Prepare labor codes for July 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	8/17/2021	1.6	\$195.00	\$312.00	Review and revise labor codes for July 2021 fee statement. (1.6)
Outside PR	533	McAfee, Maggie	8/18/2021	1.5	\$195.00	\$292.50	Finalize labor codes for July 2021 fee statement. (1.5)
Outside PR	533	McAfee, Maggie	8/23/2021	0.5	\$195.00	\$97.50	Prepare project invoice for July 2021. (0.5)
Outside PR	533	McAfee, Maggie	8/25/2021	0.5	\$195.00	\$97.50	Prepare project invoice for July 2021. (0.5)
Outside PR	533	McAfee, Maggie	8/26/2021	1	\$195.00	\$195.00	Prepare project invoice for July 2021. (1)
Outside PR	533	McAfee, Maggie	8/27/2021	1.3	\$195.00	\$253.50	Continue to prepare project invoice for July 2021. (1.3)
Outside PR	533	McAfee, Maggie	8/27/2021	1.7	\$195.00	\$331.50	Prepare project invoice for July 2021. (1.7)
Outside PR	533	McAfee, Maggie	8/27/2021	2	\$195.00	\$390.00	Prepare project invoice for July 2021. (2)
Outside PR	533	McAfee, Maggie	8/28/2021	0.8	\$195.00	\$156.00	Continue to prepare project invoice for July 2021. (0.8)
Outside PR	533	McAfee, Maggie	8/28/2021	1.7	\$195.00	\$331.50	Prepare project invoice for July 2021. (1.7)
Outside PR	533	McAfee, Maggie	8/29/2021	1.5	\$195.00	\$292.50	Continue to prepare project invoice for July 2021. (1.5)
Outside PR	533	McAfee, Maggie	8/30/2021	0.8	\$195.00	\$156.00	Continue to prepare project invoice for July 2021. (0.8)
Outside PR	533	McAfee, Maggie	8/30/2021	1.7	\$195.00	\$331.50	Prepare project invoice for July 2021. (1.7)
Outside PR	533	McAfee, Maggie	8/31/2021	1	\$195.00	\$195.00	Finalize project invoice for July 2021. (1)
Outside PR	533	McAfee, Maggie	8/31/2021	2	\$195.00	\$390.00	Review and revise project invoice for July 2021. (2)
Outside PR	533	Miller, Ken	8/2/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	8/2/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	8/2/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 8/3/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	8/2/2021	0.7	\$451.25	\$315.88	Review and respond to 8/2/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	8/3/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	8/3/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with S. Diaz Vazquez (AAFAF), J. Loaiza (ACG) and R. Flanagan (ACG) to discuss dashboard request for Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Miller, Ken	8/3/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 8/4/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	8/3/2021	0.6	\$451.25	\$270.75	Review and respond to 8/3/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	8/4/2021	1	\$451.25	\$451.25	Develop draft program guidelines for Coronavirus State Fiscal Recovery Fund programs to be used by J. Tirado (AAFAF) in upcoming program discussions. (1)
Outside PR	533	Miller, Ken	8/4/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Flanagan (ACG), L. Voigt (ACG), and J. Loaiza (ACG) to review next steps for creating program guidelines and outstanding questions for Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Miller, Ken	8/4/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.9)
Outside PR	533	Miller, Ken	8/4/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 8/4/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	8/4/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Loaiza (ACG) regarding Coronavirus State Fiscal Recovery Fund Program tasks and organization. (0.3)
Outside PR	533	Miller, Ken	8/4/2021	0.2	\$451.25	\$90.25	Participate on telephone call with L. Voigt (ACG) regarding Coronavirus Relief Fund program updates and review of documents for Coronavirus State Fiscal Recovery Fund Program planning meeting. (0.2)
Outside PR	533	Miller, Ken	8/4/2021	0.7	\$451.25	\$315.88	Perform peer reviews of draft program guidelines for Coronavirus State Fiscal Recovery Fund programs to be used by J. Tirado (AAFAF) in upcoming program discussions. (0.7)
Outside PR	533	Miller, Ken	8/4/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 8/5/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	8/4/2021	0.7	\$451.25	\$315.88	Review and respond to 8/4/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	8/5/2021	2	\$451.25	\$902.50	Develop draft program guidelines for Coronavirus State Fiscal Recovery Fund programs to be used by J. Tirado (AAFAF) in upcoming program discussions. (2)
Outside PR	533	Miller, Ken	8/5/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with R. Flanagan (ACG), L. Voigt (ACG), and J. Loaiza (ACG) to discuss takeaways from Coronavirus State Fiscal Recovery Fund planning meeting and determine next step priorities. (0.9)
Outside PR	533	Miller, Ken	8/5/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Miller, Ken	8/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review progress from week of 8/2/2021 and needs for the following week of 8/9/2021 with respect to Coronavirus State Fiscal Recovery Fund and Transportation Reform programs. (0.5)
Outside PR	533	Miller, Ken	8/5/2021	1.2	\$451.25	\$541.50	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), and representatives of Ankura to answer outstanding questions regarding designs of Coronavirus State Fiscal Recovery Fund programs. (1.2)
Outside PR	533	Miller, Ken	8/5/2021	0.5	\$451.25	\$225.63	Perform peer review of Premium Pay memo for J. Tirado (AAFAF). (0.5)
Outside PR	533	Miller, Ken	8/5/2021	1.5	\$451.25	\$676.88	Perform peer reviews of draft program guidelines for Coronavirus State Fiscal Recovery Fund programs to be used by J. Tirado (AAFAF) in upcoming program discussions. (1.5)
Outside PR	533	Miller, Ken	8/6/2021	2	\$451.25	\$902.50	Develop draft program guidelines for Coronavirus State Fiscal Recovery Fund programs to be used by J. Tirado (AAFAF) in upcoming program discussions. (2)
Outside PR	533	Miller, Ken	8/6/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Miller, Ken	8/6/2021	0.3	\$451.25	\$135.38	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus State Fiscal Recovery Fund Program Office performance and optimization progress. (0.3)
Outside PR	533	Miller, Ken	8/6/2021	2	\$451.25	\$902.50	Perform peer reviews of draft program guidelines for Coronavirus State Fiscal Recovery Fund programs to be used by J. Tirado (AAFAF) in upcoming program discussions. (2)
Outside PR	533	Miller, Ken	8/6/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 8/9/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	8/6/2021	0.4	\$451.25	\$180.50	Review and respond to 8/6/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	8/9/2021	2	\$451.25	\$902.50	Design Timeline Presentation for Coronavirus State Fiscal Recovery Fund program for J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	8/9/2021	2	\$451.25	\$902.50	Develop Timeline Presentation for Coronavirus State Fiscal Recovery Fund program for J. Tirado (AAFAF). (2)
Outside PR	533	Miller, Ken	8/9/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	8/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with S. Batista (AAFAF) and R. Flanagan (ACG) to discuss sub-program options for the Coronavirus State Fiscal Recovery Fund Promote Puerto Rico program. (0.5)
Outside PR	533	Miller, Ken	8/9/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to discuss processes to optimize inbound and outbound communication management and reporting for the Coronavirus State Fiscal Recovery Fund program office. (0.5)
Outside PR	533	Miller, Ken	8/9/2021	1	\$451.25	\$451.25	Prioritize and communicate key next day tasks for 8/10/2021 related to American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (1)
Outside PR	533	Miller, Ken	8/9/2021	0.5	\$451.25	\$225.63	Review and respond to 8/9/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	8/9/2021	0.5	\$451.25	\$225.63	Review Coronavirus State Fiscal Recovery Fund program timeline presentation for J. Tirado (AAFAF). (0.5)
Outside PR	533	Miller, Ken	8/10/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	8/10/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	8/10/2021	1.2	\$451.25	\$541.50	Prioritize and communicate key next day tasks for 8/11/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (1.2)
Outside PR	533	Miller, Ken	8/10/2021	1.5	\$451.25	\$676.88	Review and respond to 8/10/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (1.5)
Outside PR	533	Miller, Ken	8/10/2021	1	\$451.25	\$451.25	Review and revise Timeline presentation for J. Tirado (AAFAF). (1)
Outside PR	533	Miller, Ken	8/11/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Miller, Ken	8/11/2021	1	\$451.25	\$451.25	Prioritize and communicate key next day tasks for 8/12/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (1)
Outside PR	533	Miller, Ken	8/11/2021	0.7	\$451.25	\$315.88	Review and respond to 8/11/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	8/12/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 8/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	8/12/2021	0.7	\$451.25	\$315.88	Prioritize and communicate key next day tasks for 8/13/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	8/12/2021	0.8	\$451.25	\$361.00	Review and respond to 8/12/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	8/13/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 8/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	8/13/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss presentation of Coronavirus State Fiscal Recovery Fund programs timelines. (0.6)
Outside PR	533	Miller, Ken	8/13/2021	0.6	\$451.25	\$270.75	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.6)
Outside PR	533	Miller, Ken	8/13/2021	1.5	\$451.25	\$676.88	Prioritize and communicate key next day tasks for 8/16/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (1.5)
Outside PR	533	Miller, Ken	8/13/2021	0.8	\$451.25	\$361.00	Review and respond to 8/13/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.8)
Outside PR	533	Miller, Ken	8/23/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with K. Hubin (ACG) and R. Tabor (ACG) to review current status on Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan due to the Office of the Inspector General by August 2021 month end. (0.4)
Outside PR	533	Miller, Ken	8/23/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	8/23/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 8/24/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	8/23/2021	0.3	\$451.25	\$135.38	Review and respond to 8/23/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	8/24/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 8/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	8/24/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 8/25/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	8/24/2021	0.3	\$451.25	\$135.38	Review and respond to 8/24/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	8/25/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) to review the working draft and determine next steps for the Coronavirus State Fiscal Recovery Fund Recover Performance Plan report. (0.5)
Outside PR	533	Miller, Ken	8/25/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 8/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	8/25/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 8/26/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	8/25/2021	0.2	\$451.25	\$90.25	Review and respond to 8/25/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	8/26/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 8/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	8/26/2021	0	\$451.25	\$0.00	Participate in virtual meeting with representatives of Ankura to discuss 8/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund and Coronavirus Relief Fund. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	8/26/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to review the working draft and determine next steps for the Coronavirus State Fiscal Recovery Fund Recover Performance Plan report. (0.8)
Outside PR	533	Miller, Ken	8/26/2021	1	\$451.25	\$451.25	Prioritize and communicate key next day tasks for 8/27/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (1)
Outside PR	533	Miller, Ken	8/26/2021	1	\$451.25	\$451.25	Review and respond to 8/26/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (1)
Outside PR	533	Miller, Ken	8/27/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 8/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	8/27/2021	0	\$451.25	\$0.00	Participate in virtual meeting with representatives of Ankura to discuss 8/28/2021 morning updates and action items to operationalize the Puerto Rico American Rescue Plan Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	8/27/2021	0.5	\$451.25	\$225.63	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.5)
Outside PR	533	Miller, Ken	8/27/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 8/30/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico (0.3)
Outside PR	533	Miller, Ken	8/27/2021	0.2	\$451.25	\$90.25	Review and respond to 8/27/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund funds for Puerto Rico. (0.2)
PR	533	Perez-Casellas, JorgeEnrique	8/3/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
PR	533	Perez-Casellas, JorgeEnrique	8/5/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	8/10/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	8/11/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
PR	533	Perez-Casellas, JorgeEnrique	8/12/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
PR	533	Perez-Casellas, JorgeEnrique	8/17/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	8/18/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	8/19/2021	0.3	\$451.25	\$135.38	Conduct various communication with Ankura Application Review Team and AAFAF officers pertaining to implementation of the Coronavirus State Fiscal Recovery Fund Premium Pay Program for healthcare workers. (0.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	8/19/2021	1.6	\$451.25	\$722.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review program design of hospitals premium pay and recruitment incentive programs. (1.6)
PR	533	Perez-Casellas, JorgeEnrique	8/19/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
PR	533	Perez-Casellas, JorgeEnrique	8/19/2021	0.3	\$451.25	\$135.38	Review first draft of guidelines for the Coronavirus State Fiscal Recovery Fund Premium Pay Program for healthcare workers from the Application Review Team (ACG). (0.3)
PR	533	Perez-Casellas, JorgeEnrique	8/20/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with J. Loaiza (ACG), L. Voigt (ACG), R. Flanagan (ACG) to review next steps for the hospitals premium pay and recruitment incentive programs. (0.6)
PR	533	Perez-Casellas, JorgeEnrique	8/20/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and guidelines and plan ahead for Program implementation jointly with the Ankura Application Review Team. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/21/2021	2	\$451.25	\$902.50	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and guidelines and plan ahead for Program implementation jointly with the Ankura Application Review Team. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/22/2021	2	\$451.25	\$902.50	Begin to revise draft of Premium Pay, Recruitment Incentive Program guidelines based upon conversations with J. Tirado (AAFAF) and OMM input pertaining to initial draft. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/22/2021	1.3	\$451.25	\$586.63	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and guidelines and plan-ahead for Program implementation jointly with the Application Review Team. (1.3)
PR	533	Perez-Casellas, JorgeEnrique	8/22/2021	2	\$451.25	\$902.50	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and guidelines and plan-ahead for Program implementation jointly with the Application Review Team. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/22/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and guidelines and plan-ahead for Program implementation jointly with the Application Review Team. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/23/2021	2	\$451.25	\$902.50	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and guidelines and plan-ahead for Program implementation jointly with the Application Review Team. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/23/2021	2	\$451.25	\$902.50	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) to continue to update presentation for Coronavirus State Fiscal Recovery Fund webinar on Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	8/23/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) to revise presentation for Coronavirus State Fiscal Recovery Fund webinar on Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers. (0.3)
PR	533	Perez-Casellas, JorgeEnrique	8/23/2021	2	\$451.25	\$902.50	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) to update presentation for Coronavirus State Fiscal Recovery Fund webinar on Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/23/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	8/23/2021	2	\$451.25	\$902.50	Participate in webinar with L. Voigt (ACG) and J. Loaiza (ACG) regarding Coronavirus State Fiscal Recovery Fund Assistance to CDT and Hospital Workers. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/24/2021	0.5	\$451.25	\$225.63	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	8/24/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/24/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.6)
PR	533	Perez-Casellas, JorgeEnrique	8/24/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/24/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/25/2021	1.7	\$451.25	\$767.13	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.7)
PR	533	Perez-Casellas, JorgeEnrique	8/25/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/26/2021	1.2	\$451.25	\$541.50	Communicate with S. Díaz (AAFAF) and develop draft response to municipalities seeking premium pay incentive advising about proper process and Coronavirus State Fiscal Recovery Fund eligibility criteria and arrange for notification. (1.2)
PR	533	Perez-Casellas, JorgeEnrique	8/26/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	8/26/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/26/2021	0.4	\$451.25	\$180.50	Review communication from Centro Comprensivo de Cancer pertaining to comparison of premium pay to executive branch personnel to hospital workers premium pay program and escalate to AAFAF officers for proper management and response. (0.4)
PR	533	Perez-Casellas, JorgeEnrique	8/27/2021	1.7	\$451.25	\$767.13	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.7)
PR	533	Perez-Casellas, JorgeEnrique	8/27/2021	0.5	\$451.25	\$225.63	Participate on telephone call with B. Méndez, O. Rivera (Hospital Correccional) and J. Loaiza (ACG) to review the Premium Pay and Recruitment Program application process. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	8/27/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/27/2021	1.1	\$451.25	\$496.38	Review communication from R. Villalobos (Hospital Correccional) pertaining to awards under order OSG2021-20 and interaction with awards under Premium Pay program for Hospital and CDT Workers, develop draft response and escalate matter to AAFAF officers. (1.1)
PR	533	Perez-Casellas, JorgeEnrique	8/27/2021	0.5	\$451.25	\$225.63	Review various notifications pertaining to reporting requirements for NEUs and refer for processing. (0.5)
PR	533	Perez-Casellas, JorgeEnrique	8/30/2021	2	\$451.25	\$902.50	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/30/2021	1.3	\$451.25	\$586.63	Participate in virtual meeting with J. Loaiza (ACG) and L. Voigt (ACG) regarding Municipalities Coronavirus Local Fiscal Recovery Fund reporting clarification communication and Hospital and CDT Premium Pay clarification communication. (1.3)
PR	533	Perez-Casellas, JorgeEnrique	8/30/2021	1.8	\$451.25	\$812.25	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) to resolve inquiries in Program inbox related to deadline for Assistance to CDT and Hospital Workers Program. (1.8)
PR	533	Perez-Casellas, JorgeEnrique	8/30/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/31/2021	0.7	\$451.25	\$315.88	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas, JorgeEnrique	8/31/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/31/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
PR	533	Perez-Casellas, JorgeEnrique	8/31/2021	0	\$451.25	\$0.00	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas, JorgeEnrique	8/31/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive Program for healthcare workers, by developing processes, engaging discussion with AAFAF staff, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
Outside PR	533	Tabor, Ryan	8/2/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Tabor, Ryan	8/2/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/2/2021	0.4	\$522.50	\$209.00	Participate on telephone call with representatives of AAFAF and ACG to discuss potential impact of Maintenance of Efforts requirements on the Puerto Rico Plan of Adjustment. (0.4)
Outside PR	533	Tabor, Ryan	8/2/2021	2.1	\$522.50	\$1,097.25	Review and revise the Puerto Rico Coronavirus State Fiscal Recovery Fund Strategic Disbursement Plan and Strategy Presentation using feedback provided by J. Tirado (AAFAF). (2.1)
Outside PR	533	Tabor, Ryan	8/3/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Tabor, Ryan	8/3/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of OMM, D. Barrett (ACG) and R. Flanagan (ACG) to discuss Maintenance of Efforts requirements and modeling related to the potential impact to the Puerto Rico Plan of Adjustment. (0.4)
Outside PR	533	Tabor, Ryan	8/3/2021	0.5	\$522.50	\$261.25	Participate on telephone call with D. Barrett (ACG) and R. Flanagan (ACG) to discuss Maintenance of Efforts requirements and modeling related to the potential impact to the Puerto Rico Plan of Adjustment. (0.5)
Outside PR	533	Tabor, Ryan	8/3/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Tirado (AAFAF) to discuss new hire training for AAFAF federal funds management program office employees. (0.2)
Outside PR	533	Tabor, Ryan	8/3/2021	0.5	\$522.50	\$261.25	Research and provide American Rescue Plan Puerto Rico Lost Revenue analysis for component units as requested by J. Tirado (AAFAF). (0.5)
Outside PR	533	Tabor, Ryan	8/4/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.9)
Outside PR	533	Tabor, Ryan	8/4/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Tirado (AAFAF) to discuss Puerto Rico Coronavirus State Fiscal Recovery Fund program guidelines expectations and analysis required for Department of Corrections Premium Pay program. (0.2)
Outside PR	533	Tabor, Ryan	8/4/2021	0.3	\$522.50	\$156.75	Review and document key actions from 8/4/2021 call with J. Tirado (AAFAF) to discuss Puerto Rico Coronavirus State Fiscal Recovery Fund program guidelines expectations and analysis required for Department of Corrections Premium Pay program. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	8/5/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to review progress from week of 8/2/2021 and needs for the following week of 8/9/2021 with respect to Coronavirus State Fiscal Recovery Fund and Transportation Reform programs. (0.5)
Outside PR	533	Tabor, Ryan	8/5/2021	0.4	\$522.50	\$209.00	Participate on telephone call with D. Barrett (ACG) to discuss Maintenance of Efforts requirements, modeling, and potential request from PRDE for a Maintenance of Effort Waiver from the United States Department of Education. (0.4)
Outside PR	533	Tabor, Ryan	8/5/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Tirado (AAFAF) to discuss vaccination compliance requirements for sub-recipients of Coronavirus State Fiscal Recovery Fund program funds. (0.2)
Outside PR	533	Tabor, Ryan	8/5/2021	0.4	\$522.50	\$209.00	Prepare and send a request for review and opinion to OMM regarding vaccination compliance requirements for sub-recipients of Coronavirus State Fiscal Recovery Fund program funds as requested by J. Tirado (AAFAF). (0.4)
Outside PR	533	Tabor, Ryan	8/5/2021	0.8	\$522.50	\$418.00	Review and revise the Coronavirus State Fiscal Recovery Fund Premium Pay Eligibility Criteria memorandum as requested by J. Tirado (AAFAF). (0.8)
Outside PR	533	Tabor, Ryan	8/6/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Tabor, Ryan	8/6/2021	0.3	\$522.50	\$156.75	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus State Fiscal Recovery Fund Program Office performance and optimization progress. (0.3)
Outside PR	533	Tabor, Ryan	8/6/2021	2.6	\$522.50	\$1,358.50	Provide senior level oversight and guidance to the delivery of priority Coronavirus State Fiscal Recovery Fund program guidelines and presentations as requested by J. Tirado (AAFAF). (2.6)
Outside PR	533	Tabor, Ryan	8/8/2021	0.4	\$522.50	\$209.00	Conduct research to determine if the Legislature falls under the provision of government services in the Interim Final Rule as requested by J. Tirado (AAFAF). (0.4)
Outside PR	533	Tabor, Ryan	8/8/2021	0.3	\$522.50	\$156.75	Coordinate onboarding activities for AAFAF new hires as requested by J. Tirado (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	8/9/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/9/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to discuss processes to optimize inbound and outbound communication management and reporting for the Coronavirus State Fiscal Recovery Fund program office. (0.5)
Outside PR	533	Tabor, Ryan	8/9/2021	0.6	\$522.50	\$313.50	Review and revise the CARES, CRRSA and ARPA: UPR and DOE Maintenance of Effort Requirements presentation that outlines the Maintenance of Efforts requirements, modeling, and potential request from PRDE for a Maintenance of Effort Waiver from the USDE. (0.6)
Outside PR	533	Tabor, Ryan	8/9/2021	0.7	\$522.50	\$365.75	Review the Department of Corrections employee data file and determine information gaps necessary to estimate the total eligible premium pay amount available under the Coronavirus State Fiscal Recovery Fund Premium Pay for Essential Workers program. (0.7)
Outside PR	533	Tabor, Ryan	8/10/2021	1.5	\$522.50	\$783.75	Develop framework for inbound and outbound communication management and reporting for the Coronavirus State Fiscal Recovery Fund program office. (1.5)
Outside PR	533	Tabor, Ryan	8/10/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	8/11/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Tabor, Ryan	8/11/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review outstanding questions related to reporting on the use of all Federal Pandemic Relief programs. (0.6)
Outside PR	533	Tabor, Ryan	8/11/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/11/2021	1.6	\$522.50	\$836.00	Provide senior level oversight and guidance to the delivery of priority Coronavirus State Fiscal Recovery Fund program operations as requested by J. Tirado (AAFAF). (1.6)
Outside PR	533	Tabor, Ryan	8/11/2021	0.8	\$522.50	\$418.00	Review and revise list of Puerto Rico agencies and their affiliated pandemic related federal funding sources for reporting as requested by J. Tirado (AAFAF). (0.8)
Outside PR	533	Tabor, Ryan	8/12/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/12/2021	1	\$522.50	\$522.50	Participate in virtual meeting with representatives of Ankura to review progress and identify accelerators for the HTA Transportation Reform initiative requested by G. Loran (AAFAF) and the Coronavirus State Fiscal Recovery Fund and Coronavirus Relief Fund grants administration for J. Tirado (AAFAF). (1)
Outside PR	533	Tabor, Ryan	8/13/2021	0.4	\$522.50	\$209.00	Create and send email to J. Tirado (AAFAF) and S. Batista (AAFAF) regarding PRDE application requirements for the American Rescue Plan Emergency Connectivity Fund. (0.4)
Outside PR	533	Tabor, Ryan	8/13/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/13/2021	0.6	\$522.50	\$313.50	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.6)
Outside PR	533	Tabor, Ryan	8/13/2021	0.2	\$522.50	\$104.50	Participate on telephone call with S. Batista (AAFAF) to discuss PRDE application for the American Rescue Plan Emergency Connectivity Fund. (0.2)
Outside PR	533	Tabor, Ryan	8/16/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/16/2021	0.4	\$522.50	\$209.00	Prioritize and communicate key next day tasks for 8/17/2021 related to the Coronavirus State Fiscal Recovery Funds program. (0.4)
Outside PR	533	Tabor, Ryan	8/16/2021	0.5	\$522.50	\$261.25	Prioritize and communicate key tasks for the week of 8/16/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Tabor, Ryan	8/17/2021	0.3	\$522.50	\$156.75	Prioritize and communicate key next day tasks for 8/18/2021 related to the Coronavirus State Fiscal Recovery Funds program. (0.3)
Outside PR	533	Tabor, Ryan	8/18/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund (partial). (0.3)
Outside PR	533	Tabor, Ryan	8/18/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/18/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss presentation for Coronavirus State Fiscal Recovery Fund Programs Life Cycle. (0.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	8/18/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Loaiza (ACG) to review account settings for Treasury Reporting website in support of the Puerto Rico Office of the Inspector General reporting process. (0.2)
Outside PR	533	Tabor, Ryan	8/18/2021	0.5	\$522.50	\$261.25	Prioritize and communicate key next day tasks for 8/19/2021 related to the Coronavirus State Fiscal Recovery Funds program. (0.5)
Outside PR	533	Tabor, Ryan	8/18/2021	0.8	\$522.50	\$418.00	Review and revise the AAFAF Communication Approval Protocol document. (0.8)
Outside PR	533	Tabor, Ryan	8/19/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund and Coronavirus Relief Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/19/2021	0.6	\$522.50	\$313.50	Prioritize and communicate key next day tasks for 8/20/2021 related to the Coronavirus State Fiscal Recovery Funds program. (0.6)
Outside PR	533	Tabor, Ryan	8/19/2021	0.8	\$522.50	\$418.00	Review Strategic Disbursement plan updates requested by J. Tirado (AAFAF). (0.8)
Outside PR	533	Tabor, Ryan	8/20/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with K. Hubin (ACG), J. Loaiza (ACG), and R. Flanagan to review required next steps in the development of the Coronavirus State Fiscal Recovery Fund Recovery Plan Performance Report. (0.5)
Outside PR	533	Tabor, Ryan	8/20/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 8/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Tabor, Ryan	8/20/2021	0.5	\$522.50	\$261.25	Participate on telephone call with R. Flanagan (ACG) to discuss activities required to launch the Premium Pay and the Recruitment incentives programs as requested by J. Tirado (AAFAF). (0.5)
Outside PR	533	Tabor, Ryan	8/20/2021	0.3	\$522.50	\$156.75	Participate on telephone call with S. Batista (AAFAF) to discuss submission procedures for Homeowners Assistance Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/20/2021	0.5	\$522.50	\$261.25	Review and revise the presentation for Coronavirus State Fiscal Recovery Fund Programs Life Cycle. (0.5)
Outside PR	533	Tabor, Ryan	8/20/2021	0.6	\$522.50	\$313.50	Review DocuSign application flow for Premium Pay and the Recruitment incentives programs. (0.6)
Outside PR	533	Tabor, Ryan	8/20/2021	1.1	\$522.50	\$574.75	Review United States Treasury guidance on Tax Offset Provision reporting in support of the Coronavirus State Fiscal Recovery Fund 2021 Recovery Plan Performance Report. (1.1)
Outside PR	533	Tabor, Ryan	8/23/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with K. Miller (ACG) and K. Hubin (ACG) to review current status on Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan due to the Office of the Inspector General by August 2021 month end. (0.4)
Outside PR	533	Tabor, Ryan	8/23/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of AAFAF and ACG to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Tabor, Ryan	8/23/2021	0.6	\$522.50	\$313.50	Prioritize and communicate key tasks for the week of 8/23/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Tabor, Ryan	8/24/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/24/2021	1	\$522.50	\$522.50	Participate on telephone call with J. Tirado (AAFAF) to discuss program operations and strategy for the Coronavirus State Fiscal Recovery Fund program office. (1)
Outside PR	533	Tabor, Ryan	8/24/2021	0.5	\$522.50	\$261.25	Provide senior level oversight and coordination of process to obtain access to the United States Treasury Coronavirus State Fiscal Recovery Fund reporting platform for Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	8/24/2021	0.8	\$522.50	\$418.00	Provide senior level oversight and coordination of process to obtain lost revenue estimates from Hacienda for the Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan. (0.8)
Outside PR	533	Tabor, Ryan	8/26/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with K. Hubin (ACG) to review the working draft and determine next steps for the Coronavirus State Fiscal Recovery Fund Recover Performance Plan report. (0.7)
Outside PR	533	Tabor, Ryan	8/26/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with representatives of Ankura to review the working draft and determine next steps for the Coronavirus State Fiscal Recovery Fund Recovery Performance Plan deliverable. (0.8)
Outside PR	533	Tabor, Ryan	8/26/2021	2	\$522.50	\$1,045.00	Review and revise the Coronavirus State Fiscal Recovery Fund Recovery Performance Plan deliverable. (2)
Outside PR	533	Tabor, Ryan	8/27/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with A. Cruz (Hacienda) and representatives of ACG to discuss the Puerto Rico Lost Revenues Analysis performed by Hacienda and ACG to determine the Puerto Rico Lost Revenues amount to include in the 8/31/2021 submission of the Coronavirus State Fiscal Recovery Fund Interim Report. (0.4)
Outside PR	533	Tabor, Ryan	8/27/2021	0.5	\$522.50	\$261.25	Participate on telephone call with J. Tirado (AAFAF) to discuss program operations and strategy for the Coronavirus State Fiscal Recovery Fund program office. (0.5)
Outside PR	533	Tabor, Ryan	8/27/2021	0.5	\$522.50	\$261.25	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Program Office performance and optimization progress. (0.5)
Outside PR	533	Tabor, Ryan	8/27/2021	2.2	\$522.50	\$1,149.50	Review and revise the Coronavirus State Fiscal Recovery Fund Recovery Performance Plan deliverable. (2.2)
Outside PR	533	Tabor, Ryan	8/30/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/30/2021	0.3	\$522.50	\$156.75	Participate on telephone call with J. Tirado (AAFAF) to discuss feedback on the Coronavirus State Fiscal Recovery Fund Recovery Performance Plan deliverable. (0.3)
Outside PR	533	Tabor, Ryan	8/30/2021	0.8	\$522.50	\$418.00	Participate on telephone call with representatives of AAFAF and ACG to review and finalize the Coronavirus State Fiscal Recovery Fund Recovery Performance Plan for submission on 8/31/2021. (0.8)
Outside PR	533	Tabor, Ryan	8/30/2021	0.6	\$522.50	\$313.50	Prioritize and communicate key tasks for the week of 8/31/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Tabor, Ryan	8/30/2021	0.5	\$522.50	\$261.25	Provide senior level oversight and coordination of process to obtain lost revenue estimates from Hacienda for the Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Performance Plan. (0.5)
Outside PR	533	Tabor, Ryan	8/30/2021	1	\$522.50	\$522.50	Review Tax Offset Provision requirements to support the Coronavirus State Fiscal Recovery Fund Performance Report Plan submission. (1)
Outside PR	533	Tabor, Ryan	8/31/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to determine next steps in addressing the Tax Offset and Labor Practice response sections in the Recovery Plan Performance Report. (0.3)
Outside PR	533	Tabor, Ryan	8/31/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 8/31/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	8/31/2021	0.3	\$522.50	\$156.75	Prepare July 2021 fee statement. (0.3)
Outside PR	533	Tabor, Ryan	8/31/2021	2	\$522.50	\$1,045.00	Provide senior level oversight and coordination to complete submission of the 8/31/2021 Coronavirus State Fiscal Recovery Fund Interim Report and Recovery Plan Performance Report. (2)
Outside PR	533	Tabor, Ryan	8/31/2021	1.6	\$522.50	\$836.00	Review and revise the Tax Offset and Labor Practice response sections in the Recovery Plan Performance Report. (1.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	8/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	8/3/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/3/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Voigt, Lindsay	8/3/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Voigt, Lindsay	8/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/3/2021. (0.5)
Outside PR	533	Voigt, Lindsay	8/4/2021	1.5	\$332.50	\$498.75	Design preliminary program questions and tracker for Coronavirus State Fiscal Recovery Fund Guidelines meetings scheduled for 8/5/2021. (1.5)
Outside PR	533	Voigt, Lindsay	8/4/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG), R. Flanagan (ACG), and J. Loaiza (ACG) to review next steps for creating program guidelines and outstanding questions for Coronavirus State Fiscal Recovery Fund programs. (0.5)
Outside PR	533	Voigt, Lindsay	8/4/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/4/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	8/4/2021	0.3	\$332.50	\$99.75	Participate on telephone call with J. Loaiza (ACG) to review program design questions and form for meeting with representatives of AAFAF. (0.3)
Outside PR	533	Voigt, Lindsay	8/4/2021	0.2	\$332.50	\$66.50	Participate on telephone call with K. Miller (ACG) regarding Coronavirus Relief Fund program updates and review of documents for Coronavirus State Fiscal Recovery Fund Program planning meeting. (0.2)
Outside PR	533	Voigt, Lindsay	8/4/2021	1.2	\$332.50	\$399.00	Populate review grid with information on Coronavirus State Fiscal Recovery Fund programs for review with S. Diaz (AAFAF). (1.2)
Outside PR	533	Voigt, Lindsay	8/4/2021	1.4	\$332.50	\$465.50	Share preliminary Coronavirus State Fiscal Recovery Fund program review document with Ankura Application Review team and incorporate comments. (1.4)
Outside PR	533	Voigt, Lindsay	8/5/2021	1	\$332.50	\$332.50	Begin to develop guidelines for Coronavirus State Fiscal Recovery Fund Public Hospitals Program. (1)
Outside PR	533	Voigt, Lindsay	8/5/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with K. Miller (ACG), R. Flanagan (ACG), and J. Loaiza (ACG) to discuss takeaways from Coronavirus State Fiscal Recovery Fund planning meeting and determine next step priorities. (0.9)
Outside PR	533	Voigt, Lindsay	8/5/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/5/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Voigt, Lindsay	8/5/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), and representatives of Ankura to answer outstanding questions regarding designs of Coronavirus State Fiscal Recovery Fund programs. (1.2)
Outside PR	533	Voigt, Lindsay	8/5/2021	2.9	\$332.50	\$964.25	Participate in virtual meeting with S. Diaz (AAFAF), S. Batista (AAFAF), J. Loaiza (ACG), and R. Flanagan (ACG) to continue to answer outstanding questions regarding designs of Coronavirus State Fiscal Recovery Fund programs. (2.9)
Outside PR	533	Voigt, Lindsay	8/6/2021	0.9	\$332.50	\$299.25	Compose guidelines for Coronavirus State Fiscal Recovery Fund DTOP Road Maintenance Program. (0.9)
Outside PR	533	Voigt, Lindsay	8/6/2021	0.9	\$332.50	\$299.25	Compose guidelines for Coronavirus State Fiscal Recovery Fund Environmental Conservation and Natural Resources Program. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	8/6/2021	0.9	\$332.50	\$299.25	Compose guidelines for Coronavirus State Fiscal Recovery Fund Hydraulic Pumping Infrastructure Program. (0.9)
Outside PR	533	Voigt, Lindsay	8/6/2021	0.9	\$332.50	\$299.25	Compose guidelines for Coronavirus State Fiscal Recovery Fund Public Hospitals Program. (0.9)
Outside PR	533	Voigt, Lindsay	8/6/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/6/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Voigt, Lindsay	8/6/2021	2	\$332.50	\$665.00	Review draft Coronavirus State Fiscal Recovery Fund guidelines, discuss questions with representatives of Ankura and update as needed. (2)
Outside PR	533	Voigt, Lindsay	8/6/2021	0.9	\$332.50	\$299.25	Review guidelines for 6 Promote Puerto Rico programs. (0.9)
Outside PR	533	Voigt, Lindsay	8/9/2021	1.1	\$332.50	\$365.75	Compose guidelines for Coronavirus State Fiscal Recovery Fund Legislature and Judiciary Program. (1.1)
Outside PR	533	Voigt, Lindsay	8/9/2021	1.4	\$332.50	\$465.50	Compose guidelines for Coronavirus State Fiscal Recovery Fund Low Income Housing Repairs Program. (1.4)
Outside PR	533	Voigt, Lindsay	8/9/2021	1.3	\$332.50	\$432.25	Compose guidelines for Coronavirus State Fiscal Recovery Fund Municipality Strengthening Program. (1.3)
Outside PR	533	Voigt, Lindsay	8/9/2021	1.1	\$332.50	\$365.75	Compose guidelines for Coronavirus State Fiscal Recovery Fund University of Puerto Rico Program. (1.1)
Outside PR	533	Voigt, Lindsay	8/9/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	8/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/10/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Voigt, Lindsay	8/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 8/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Voigt, Lindsay	8/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/10/2021. (0.6)
Outside PR	533	Voigt, Lindsay	8/11/2021	1	\$332.50	\$332.50	Participate in United States Treasury webinar related to evaluation of Coronavirus State Fiscal Recovery Fund program design and evaluation. (1)
Outside PR	533	Voigt, Lindsay	8/11/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/11/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	8/12/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with R. Flanagan (ACG) regarding agency funds request process management. (0.2)
Outside PR	533	Voigt, Lindsay	8/12/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/12/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.1)
Outside PR	533	Voigt, Lindsay	8/12/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/12/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	8/13/2021	2	\$332.50	\$665.00	Continue to intake Coronavirus State Fiscal Recovery Fund Agency Applications for Funding. (2)
Outside PR	533	Voigt, Lindsay	8/13/2021	1.7	\$332.50	\$565.25	Format Coronavirus State Fiscal Recovery Fund new project timeline to capture key project initiation milestones. (1.7)
Outside PR	533	Voigt, Lindsay	8/13/2021	2	\$332.50	\$665.00	Intake Coronavirus State Fiscal Recovery Fund Agency Applications for funding. (2)
Outside PR	533	Voigt, Lindsay	8/13/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/13/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	8/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss presentation of Coronavirus State Fiscal Recovery Fund program timelines. (0.6)
Outside PR	533	Voigt, Lindsay	8/13/2021	1.1	\$332.50	\$365.75	Update Coronavirus State Fiscal Recovery Fund timeline presentation to include key project initiation milestones. (1.1)
Outside PR	533	Voigt, Lindsay	8/16/2021	0.6	\$332.50	\$199.50	Continue to develop first draft of training presentation for premium pay and return to work incentive training. (0.6)
Outside PR	533	Voigt, Lindsay	8/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	8/16/2021	0.9	\$332.50	\$299.25	Populate Coronavirus State Fiscal Recovery Fund Program Timeline with key dates for AAFAF review. (0.9)
Outside PR	533	Voigt, Lindsay	8/16/2021	1.4	\$332.50	\$465.50	Populate Coronavirus State Fiscal Recovery Fund Program Timeliness with key milestones. (1.4)
Outside PR	533	Voigt, Lindsay	8/17/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/17/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.4)
Outside PR	533	Voigt, Lindsay	8/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Voigt, Lindsay	8/17/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/17/2021 and review solutions for tracking recipient communications. (1.3)
Outside PR	533	Voigt, Lindsay	8/18/2021	0.7	\$332.50	\$232.75	Amend Coronavirus State Fiscal Recovery Fund Program Life Cycle timeline to incorporate team edits (.7)
Outside PR	533	Voigt, Lindsay	8/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/18/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	8/18/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss presentation for Coronavirus State Fiscal Recovery Fund Programs Life Cycle. (0.3)
Outside PR	533	Voigt, Lindsay	8/18/2021	1	\$332.50	\$332.50	Update Coronavirus State Fiscal Recovery Fund timeline presentation per feedback from Ankura team meeting. (1)
Outside PR	533	Voigt, Lindsay	8/19/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with J. Loaiza (ACG) and R. Flanagan (ACG) regarding design of hospitals premium pay and recruitment incentive program application. (1.6)
Outside PR	533	Voigt, Lindsay	8/19/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Loaiza (ACG) and R. Flanagan (ACG) to review next steps for the hospitals premium pay and recruitment incentive programs. (0.3)
Outside PR	533	Voigt, Lindsay	8/19/2021	1.6	\$332.50	\$532.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review program design of hospitals premium pay and recruitment incentive programs. (1.6)
Outside PR	533	Voigt, Lindsay	8/19/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/19/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Voigt, Lindsay	8/19/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 8/19/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Voigt, Lindsay	8/20/2021	1	\$332.50	\$332.50	Continue to develop first draft of training presentation for premium pay and return to work incentive training. (1)
Outside PR	533	Voigt, Lindsay	8/20/2021	1.1	\$332.50	\$365.75	Create, populate and send email template for Premium Pay webinar communication to CDTs, Public, and Private Hospitals. (1.1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	8/20/2021	2	\$332.50	\$665.00	Generate first draft of training presentation for premium pay and return to work incentive training. (2)
Outside PR	533	Voigt, Lindsay	8/20/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Loaiza (ACG), R. Flanagan (ACG), and J. Perez-Casellas (ACG) to review next steps for the hospitals premium pay and recruitment incentive programs. (0.6)
Outside PR	533	Voigt, Lindsay	8/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review program design of hospitals premium pay and recruitment incentive programs. (0.5)
Outside PR	533	Voigt, Lindsay	8/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 8/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Voigt, Lindsay	8/23/2021	0.7	\$332.50	\$232.75	Complete final edits and send Municipalities Phase IV webinar presentation to Ankura team for sharing with Municipalities. (0.7)
Outside PR	533	Voigt, Lindsay	8/23/2021	2	\$332.50	\$665.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) to continue to update presentation for Coronavirus State Fiscal Recovery Fund webinar on Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers. (2)
Outside PR	533	Voigt, Lindsay	8/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) to revise presentation for Coronavirus State Fiscal Recovery Fund webinar on Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers. (0.3)
Outside PR	533	Voigt, Lindsay	8/23/2021	2	\$332.50	\$665.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) to update presentation for Coronavirus State Fiscal Recovery Fund webinar on Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers. (2)
Outside PR	533	Voigt, Lindsay	8/23/2021	2	\$332.50	\$665.00	Participate in webinar with J. Perez-Casellas (ACG) and J. Loaiza (ACG) regarding Coronavirus State Fiscal Recovery Fund Assistance to CDT and Hospital Workers. (2)
Outside PR	533	Voigt, Lindsay	8/23/2021	2	\$332.50	\$665.00	Prepare edits to training presentation for Coronavirus State Fiscal Recovery Fund Assistance to CDT and Hospital Workers Webinar. (2)
Outside PR	533	Voigt, Lindsay	8/24/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/24/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.6)
Outside PR	533	Voigt, Lindsay	8/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	8/24/2021	1.2	\$332.50	\$399.00	Prepare email content and mailing list for Premium Pay and Recruitment Incentive Program and send to S. Diaz (AAFAF) for review. (1.2)
Outside PR	533	Voigt, Lindsay	8/25/2021	1	\$332.50	\$332.50	Finalize communication to eligible entities, obtain approval from AAFAF, and send notification regarding Premium Pay and Recruitment Incentive. (1)
Outside PR	533	Voigt, Lindsay	8/25/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 8/25/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Voigt, Lindsay	8/26/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/26/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.9)
Outside PR	533	Voigt, Lindsay	8/26/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/26/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	8/30/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with J. Loaiza (ACG) and J. Perez-Casellas (ACG) regarding Municipalities Coronavirus Local Fiscal Recovery Fund reporting clarification communication and Hospital and CDT Premium Pay clarification communication. (1.3)
Outside PR	533	Voigt, Lindsay	8/30/2021	1.8	\$332.50	\$598.50	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) to resolve inquiries in Program inbox related to deadline for Assistance to CDT and Hospital Workers Program. (1.8)
Outside PR	533	Voigt, Lindsay	8/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	8/30/2021	1.2	\$332.50	\$399.00	Prepare and send clarification email to Hospitals and CDTs related to PRITS secure folder for submitting application information. (1.2)
Outside PR	533	Voigt, Lindsay	8/30/2021	1	\$332.50	\$332.50	Update Assistance to Hospital and CDT Worker Program Question and Answer document. (1)
Outside PR	533	Voigt, Lindsay	8/31/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with R. Flanagan (ACG) to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 8/31/2021. (0.4)
Outside PR	533	Voigt, Lindsay	8/31/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office to discuss the action items for 8/31/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Voigt, Lindsay	8/31/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 8/31/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Total Hourly Fees	565.2	\$211,626.50
<b>Total Fees</b>		<b>\$211,626.50</b>



***Invoice Remittance***

September 29, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-FIRST MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
AUGUST 1, 2021 TO AUGUST 31, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-first monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2021 through August 31, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



***Invoice Remittance***

Re: AAFAF Transportation Reform Program Management

**Professional Services from August 1, 2021 to August 31, 2021**

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Professional Services	\$282,792.38
Expenses	\$6,773.38
<b>Total Amount Due</b>	<b>\$289,565.76</b>

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***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: AAFAF Transportation Reform Program Management

### Professional Services from August 1, 2021 to August 31, 2021

Professional	Title	Rate	Hours	Total
Barrett, Dennis	Senior Managing Director	\$960.00	3.9	\$3,744.00
Battle, Fernando	Senior Managing Director	\$960.00	5.2	\$4,992.00
Battle, Juan Carlos	Senior Managing Director	\$715.00	1.8	\$1,287.00
Butler, Charles	Managing Director	\$451.25	32.6	\$14,710.75
Fuhr, Elliot	Senior Managing Director	\$775.00	6.8	\$5,270.00
Gonzalez, Carlos	Director	\$332.50	96.3	\$32,019.75
Goodman, Eli	Senior Associate	\$350.00	109.7	\$38,395.00
Hart, Valerie	Senior Managing Director	\$522.50	36.1	\$18,862.25
Ishak, Christine	Senior Director	\$380.00	152.3	\$57,874.00
Leon, Daniel	Senior Associate	\$308.75	126.9	\$39,180.38
McAfee, Maggie	Director	\$195.00	24.5	\$4,777.50
Pena-Alfaro, Fernando	Senior Director	\$650.00	90.5	\$58,825.00
Roubaud, Julien	Director	\$332.50	4.5	\$1,496.25
Tabor, Ryan	Senior Managing Director	\$522.50	2.6	\$1,358.50
Total Hourly Fees				693.7
Total Fees				\$282,792.38

### Summary of Expenses by Expense Category from August 1, 2021 to August 31, 2021

Expense Category	Billed Amount
Airfare/Railway	\$3,115.60
Lodging - PR	\$2,097.96
Lodging - US	\$0.00
Meals - PR	\$896.00
Meals - US	\$48.58
Other	\$0.00
Transportation - PR	\$465.92
Transportation - US	\$149.32
<b>TOTAL</b>	<b>\$6,773.38</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Barrett, Dennis	8/4/2021	0.6	\$960.00	\$576.00	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Barrett, Dennis	8/5/2021	0.9	\$960.00	\$864.00	Participate on telephone call with representatives of Ankura to discuss interim deliverables, existing work plan, and other logistics as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Barrett, Dennis	8/9/2021	0.7	\$960.00	\$672.00	Participate in virtual meeting with representatives of ACG to develop and confirm required data request from EY and FOMB to inform financial model for the Transportation Reform program asset reorganization to support the government of Puerto Rico. (0.7)
Outside PR	10	Barrett, Dennis	8/17/2021	0.8	\$960.00	\$768.00	Participate in virtual meeting with representatives of Ankura to discuss the financial model and asset workstream deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Barrett, Dennis	8/18/2021	0.9	\$960.00	\$864.00	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
PR	10	Battle, Fernando	8/4/2021	0.5	\$960.00	\$480.00	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (0.5)
Outside PR	10	Battle, Fernando	8/9/2021	0.3	\$960.00	\$288.00	Participate in virtual meeting with J.C. Battle (ACG), V. Hart (ACG), and C. Butler (ACG) to discuss DTOP interview kickoff plan for the Transportation Reform programs supporting the government of Puerto Rico. (0.3)
Outside PR	10	Battle, Fernando	8/9/2021	0.7	\$960.00	\$672.00	Participate in virtual meeting with representatives of ACG to develop and confirm required data request from EY and FOMB to inform financial model for the Transportation Reform program asset reorganization to support the government of Puerto Rico. (0.7)
PR	10	Battle, Fernando	8/10/2021	1.3	\$960.00	\$1,248.00	Participate in meeting with DTOP officers to discuss Transportation reform. (1.3)
PR	10	Battle, Fernando	8/10/2021	0.1	\$960.00	\$96.00	Participate on telephone call with G. Loran (AAFAF) to discuss meetings with DTOP staff related to implementation of Transportation Sector reform. (0.1)
PR	10	Battle, Fernando	8/10/2021	0.5	\$960.00	\$480.00	Review materials in preparation for meeting with DTOP Secretary related to Transportation sector reform. (0.5)
PR	10	Battle, Fernando	8/11/2021	0	\$960.00	\$0.00	Participate on telephone call with representatives of Ankura to discuss weekly update. (0.6)
Outside PR	10	Battle, Fernando	8/17/2021	0.8	\$960.00	\$768.00	Participate in virtual meeting with representatives of Ankura to discuss the financial model and asset workstream deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
PR	10	Battle, Fernando	8/18/2021	0.9	\$960.00	\$864.00	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Battle, Fernando	8/23/2021	0.1	\$960.00	\$96.00	Participate on telephone call with C. Gonzalez (ACG) to discuss how to update M. Alicea (AAFAF) on topics related to the transportation reform. (0.1)
Outside PR	10	Battle, Juan Carlos	8/9/2021	0.3	\$715.00	\$214.50	Participate in virtual meeting with F. Battle (ACG), C. Butler (ACG) and V. Hart (ACG) to discuss DTOP interview kickoff plan for the HTA Transportation Reform programs supporting the government of Puerto Rico. (0.3)
Outside PR	10	Battle, Juan Carlos	8/10/2021	1.5	\$715.00	\$1,072.50	Participate in meeting with representatives of Ankura, Public Works and AAFAF, including L. Martinez (DTOP) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (1.5)
Outside PR	10	Butler, Charles	8/2/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 08/02/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	8/2/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with V. Hart (ACG) to discuss additional requests from G. Loran (AAFAF) and to rebalance workload for ACG team related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	8/2/2021	0.5	\$451.25	\$225.63	Perform review of the work plan for the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	8/3/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura to discuss 08/03/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	8/3/2021	0.2	\$451.25	\$90.25	Participate on telephone call with C. Gonzalez (ACG) and C. Ishak (ACG) to discuss questions related to scope of deliverables as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	8/3/2021	0.9	\$451.25	\$406.13	Participate on telephone call with C. Ishak (ACG), D. Leon (ACG) and C. Gonzalez (ACG) to review the new work plan, the preliminary draft of the questionnaire, and meeting agenda that will be used during the 8/10/2021 interviews with Public Works directors as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (0.9)
Outside PR	10	Butler, Charles	8/3/2021	1	\$451.25	\$451.25	Participate on telephone call with representatives of Ankura to discuss roles, responsibilities and deliverables as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Butler, Charles	8/4/2021	0.4	\$451.25	\$180.50	Participate in meeting with C. Butler (ACG) V. Hart (ACG), R. Tabor (ACG) to review high-level plan from 8/4/2021 to 8/13/2021 to align on next steps for HTA Transportation Reform (partial). (0.4)
Outside PR	10	Butler, Charles	8/4/2021	0.5	\$451.25	\$225.63	Participate in meeting with R. Tabor (ACG) and V. Hart (ACG) to clarify scope of work of key partner and determine next steps for Transportation Reform initiative. (0.5)
Outside PR	10	Butler, Charles	8/4/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	8/4/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to debrief regarding the Weekly Transportation Reform Touchpoint meeting with representatives of AAFAF as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	8/4/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 08/04/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	8/4/2021	1	\$451.25	\$451.25	Participate on telephone call with C. Gonzalez (ACG), D. Leon (ACG) and C. Ishak (ACG) to revise the new work plan and prepare the agenda for the 8/4/2021 meeting with G. Loran (AAFAF) as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Butler, Charles	8/4/2021	0.6	\$451.25	\$270.75	Perform in-depth review of updated HTA Transportation Reform work plan for the Government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	8/5/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 08/05/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	8/5/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review progress from week of 8/2/2021 and needs for the following week of 8/9/2021 with respect to Coronavirus State Fiscal Recovery Fund and Transportation Reform programs. (0.5)
Outside PR	10	Butler, Charles	8/5/2021	0.9	\$451.25	\$406.13	Participate on telephone call with representatives of Ankura to discuss interim deliverables, existing work plan, and other logistics as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Butler, Charles	8/5/2021	0.2	\$451.25	\$90.25	Participate on telephone call with V. Hart (ACG) to review follow up steps from prior call with full ACG team for Transportation Reform workstream analysis and planning. (0.2)
Outside PR	10	Butler, Charles	8/6/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 08/06/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	8/8/2021	1.2	\$451.25	\$541.50	Perform review and make changes to the AAFAF weekly status report for the week of 8/2/2021 for the Transportation Reform initiative for the government of Puerto Rico. (1.2)
PR	10	Butler, Charles	8/9/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with F. Battle (ACG), J.C. Battle (ACG) and V. Hart (ACG) to discuss DTOP interview kickoff plan for the HTA Transportation Reform programs supporting the government of Puerto Rico. (0.3)
PR	10	Butler, Charles	8/9/2021	1	\$451.25	\$451.25	Perform preparation work for DTOP interviews the week of 8/9/2021 to support the HTA Transportation Reform program for the government of Puerto Rico. (1)
PR	10	Butler, Charles	8/10/2021	2	\$451.25	\$902.50	Participate in meeting with C. Ishak (ACG), C. Gonzalez (ACG), and D. Leon (ACG), to debrief on the 8/10/2021 meeting with DTOP Public works representatives and discuss next steps as it pertains to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
PR	10	Butler, Charles	8/10/2021	1	\$451.25	\$451.25	Participate in meeting with C. Ishak (ACG), C. Gonzalez (ACG), D. Leon (ACG), G. Loran (AAFAF), M. Acevedo (AAFAF) and A. Negron (DTOP) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (1)
PR	10	Butler, Charles	8/10/2021	4	\$451.25	\$1,805.00	Participate in meeting with representatives of Ankura, Public Works and AAFAF, including L. Martinez (DTOP) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (4)
PR	10	Butler, Charles	8/10/2021	0.4	\$451.25	\$180.50	Participate on telephone call with V. Hart (ACG) to discuss DTOP interview progress for the Transportation Reform programs. (0.4)
PR	10	Butler, Charles	8/10/2021	0.3	\$451.25	\$135.38	Prepare for 8/10/2021 meeting with DTOP Public Works representatives to discuss current organization, operations and improvement opportunities in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
PR	10	Butler, Charles	8/11/2021	2	\$451.25	\$902.50	Participate in meeting with C. Ishak (ACG), C. Gonzalez (ACG), and D. Leon (ACG), to debrief on the 8/11/2021 meeting with DTOP Public works Regional Directors and discuss next steps as it pertains to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
PR	10	Butler, Charles	8/11/2021	1.3	\$451.25	\$586.63	Participate in meeting with representatives of Ankura, PRITA and AAFAF, including J. Melendez (PRITA) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
PR	10	Butler, Charles	8/11/2021	1.8	\$451.25	\$812.25	Participate in meeting with representatives of Ankura, Public Works, and AAFAF, including L. Sotomayor (DTOP) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
PR	10	Butler, Charles	8/11/2021	1	\$451.25	\$451.25	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Butler, Charles	8/11/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with V. Hart (ACG) to discuss DTOP interview progress for the HTA Transportation Reform programs. (0.3)
PR	10	Butler, Charles	8/11/2021	0.3	\$451.25	\$135.38	Participate on telephone call with V. Hart (ACG) to discuss progress of DTOP functional analysis interviews, PRITA meeting results, and next steps to support the HTA Transportation Reform program. (0.3)
Outside PR	10	Butler, Charles	8/12/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to review progress and identify accelerators for the HTA Transportation Reform initiative requested by G. Loran (AAFAF) and the Coronavirus State Fiscal Recovery Fund and CRF grants administration for J. Tirado (AAFAF). (1)
Outside PR	10	Butler, Charles	8/13/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 08/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	8/13/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with V. Hart (ACG) to discuss G. Loran (AAFAF) request for delivery timeline for HTA and DTOP functional analysis and work plan for the HTA Transportation Reform program. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	8/13/2021	0.3	\$451.25	\$135.38	Participate on telephone call with G. Loran (AAFAF) to discuss priorities for delivering HTA and DTOP functional analysis and work plan for the HTA Transportation Reform program for the Government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	8/14/2021	0.5	\$451.25	\$225.63	Perform planning to set priorities for delivering information requested by G. Loran (AAFAF) for the HTA transportation Reform program for the Government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	8/14/2021	0.6	\$451.25	\$270.75	Perform time entry review and analysis for the work completed the week of 8/9/2021 supporting the HTA Transportation Reform program for the Government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	8/30/2021	0.8	\$451.25	\$361.00	Participate in meeting with C. Ishak (ACG) to discuss current status of work plan and outstanding requests as it pertains to the HTA Transportation Reform implementation engagement for the Government of Puerto Rico. (0.8)
Outside PR	10	Butler, Charles	8/30/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 08/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	8/31/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 08/31/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Fuhr, Elliot	8/3/2021	1	\$775.00	\$775.00	Participate on telephone call with representatives of Ankura to discuss roles, responsibilities and deliverables as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Fuhr, Elliot	8/5/2021	0.9	\$775.00	\$697.50	Participate on telephone call with representatives of Ankura to discuss interim deliverables, existing work plan, and other logistics as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Fuhr, Elliot	8/9/2021	0.5	\$775.00	\$387.50	Participate on telephone call with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss development of HTA Transportation Reform work plan for Financial Model and Assets workstream as well as relevant data requests. (0.5)
Outside PR	10	Fuhr, Elliot	8/13/2021	1.3	\$775.00	\$1,007.50	Review and comment on financial analysis and asset segregation plans as well as update information request lists for engaged agencies including PRTIA, HTA, DTOP and Public Works for review with G. Loran (AAFAF) and M. Acevedo (AAFAF). (1.3)
Outside PR	10	Fuhr, Elliot	8/16/2021	0.6	\$775.00	\$465.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates and next steps for the development of financial models for the HTA Transportation Reform engagement. (0.6)
Outside PR	10	Fuhr, Elliot	8/17/2021	0.6	\$775.00	\$465.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates and next steps for the development of financial models for the HTA Transportation Reform engagement. (0.6)
Outside PR	10	Fuhr, Elliot	8/18/2021	0.9	\$775.00	\$697.50	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Fuhr, Elliot	8/25/2021	0.7	\$775.00	\$542.50	Review and comment on work plan prepared by team to submit to client for document requests and follow-up meetings. (0.7)
Outside PR	10	Fuhr, Elliot	8/31/2021	0.3	\$775.00	\$232.50	Participate in virtual meeting with representatives of Ankura to discuss updates and next steps for the finance workstream for the HTA Transportation Reform engagement. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	8/2/2021	0.8	\$332.50	\$266.00	Create agenda for Public Works in person interviews as part of the Transportation Reform segregation of functions. (0.8)
PR	10	Gonzalez, Carlos	8/2/2021	1.3	\$332.50	\$432.25	Create questionnaire for Public Works interview as part of the Transportation Reform segregation of functions. (1.3)
PR	10	Gonzalez, Carlos	8/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 08/02/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	8/2/2021	1.1	\$332.50	\$365.75	Participate on telephone call with C. Ishak (ACG) and D. Leon (ACG) to revise the new work plan and reassign milestones to align with the agreed upon workstreams as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	8/2/2021	0.6	\$332.50	\$199.50	Participate on telephone call with C. Ishak (ACG) to discuss next steps in engaging with representatives of AAFAF and PRITA in support of the work plan for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	8/3/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura to discuss 08/03/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
PR	10	Gonzalez, Carlos	8/3/2021	0.9	\$332.50	\$299.25	Participate on telephone call with C. Butler (ACG), D. Leon (ACG) and C. Ishak (ACG) to review the new work plan, the preliminary draft of the questionnaire, and meeting agenda that will be used during the 8/10/2021 interviews with Public Works directors as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (0.9)
PR	10	Gonzalez, Carlos	8/3/2021	0.2	\$332.50	\$66.50	Participate on telephone call with C. Ishak (ACG) and C. Butler (ACG) to discuss questions related to scope of deliverables as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	8/3/2021	0.4	\$332.50	\$133.00	Participate on telephone call with C. Ishak (ACG) to debrief on 8/3/2021 meeting with representatives of Ankura regarding the scope and roles as they pertain to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	8/3/2021	1.1	\$332.50	\$365.75	Participate on telephone call with D. Leon (ACG) and C. Ishak (ACG) to create a preliminary draft of the questionnaire and meeting agenda that will be used during the 8/10/2021 interviews with Public Works directors as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	8/3/2021	1	\$332.50	\$332.50	Participate on telephone call with representatives of Ankura to discuss roles, responsibilities and deliverables as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	8/3/2021	1	\$332.50	\$332.50	Update and translate agenda for the interview with Public Works employees for the Transportation Reform Functionality Assessment. (1)
PR	10	Gonzalez, Carlos	8/4/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	8/4/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to debrief regarding the Weekly Transportation Reform Touchpoint meeting with representatives of AAFAF as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	8/4/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 08/04/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	8/4/2021	1	\$332.50	\$332.50	Participate on telephone call with C. Ishak (ACG), D. Leon (ACG) and C. Butler (ACG) to revise the new work plan and prepare the agenda for the 8/4/2021 meeting with G. Loran (AAFAF) as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	8/4/2021	1.1	\$332.50	\$365.75	Participate on telephone call with D. Leon (ACG) and C. Ishak (ACG) to revise the new work plan and re-assign milestones to align with the agreed upon workstreams as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	8/5/2021	0.4	\$332.50	\$133.00	Continue to review additional templates needed for reporting to G. Loran (AAFAF) and M. Acevedo (AAFAF) for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	8/5/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with C. Ishak (ACG) and D. Leon (ACG) to discuss weekly and monthly reporting templates that can be used to report to G. Loran (AAFAF) and M. Acevedo (AAFAF) on status and progress as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
PR	10	Gonzalez, Carlos	8/5/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 08/05/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (0.5)
PR	10	Gonzalez, Carlos	8/5/2021	0.5	\$332.50	\$166.25	Participate on telephone call with C. Ishak (ACG) to discuss planning for PRITA and HTA meetings during the week of 8/9/2021 as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	8/5/2021	0.9	\$332.50	\$299.25	Participate on telephone call with representatives of Ankura to discuss interim deliverables, existing work plan, and other logistics as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
PR	10	Gonzalez, Carlos	8/5/2021	1.9	\$332.50	\$631.75	Review additional templates needed for reporting to G. Loran (AAFAF) and M. Acevedo (AAFAF) for the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.9)
PR	10	Gonzalez, Carlos	8/6/2021	1.7	\$332.50	\$565.25	Develop Responsibility Assignment Matrix template for work plan task pertaining to the Transportation Reform. (1.7)
PR	10	Gonzalez, Carlos	8/6/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 08/06/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	8/9/2021	0.5	\$332.50	\$166.25	Coordinate with G. Loran (AAFAF) the attendees for 8/10/2021 meeting with DTOP regarding Functional Areas Interviews as part of the Transportation Reform. (0.5)
PR	10	Gonzalez, Carlos	8/9/2021	1	\$332.50	\$332.50	Perform preparation work for DTOP interviews the week of 8/9/2021 to support the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform program for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	8/9/2021	1.5	\$332.50	\$498.75	Review agenda and questions for interviews on 8/10/21 regarding Functional Areas as part of the Transportation Reform. (1.5)
PR	10	Gonzalez, Carlos	8/9/2021	1.5	\$332.50	\$498.75	Review Questionnaire in preparation the meeting with DTOP and Public Works directors on 8/10/2021 as part of the transportation Reform Functional Area Analysis. (1.5)
PR	10	Gonzalez, Carlos	8/10/2021	2	\$332.50	\$665.00	Participate in meeting with C. Butler (ACG), C. Ishak (ACG), and D. Leon (ACG), to debrief on the 8/10/2021 meeting with DTOP Public works representatives and discuss next steps as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (2)
PR	10	Gonzalez, Carlos	8/10/2021	1	\$332.50	\$332.50	Participate in meeting with C. Butler (ACG), C. Ishak (ACG), D. Leon (ACG), G. Loran (AAFAF), M. Acevedo (AAFAF) and A. Negron (DTOP) to discuss current organization, operations and improvement opportunities in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	8/10/2021	4	\$332.50	\$1,330.00	Participate in meeting with representatives of Ankura, Public Works and AAFAF, including L. Martinez (DTOP) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (4)
PR	10	Gonzalez, Carlos	8/10/2021	0.3	\$332.50	\$99.75	Participate on telephone call with L. Alicea (DTOP) regarding potential postponement of 8/11/2021 meeting due to tropical storm. (0.3)
PR	10	Gonzalez, Carlos	8/10/2021	0.5	\$332.50	\$166.25	Participate on telephone call with L. Alicea (DTOP) to debrief on meeting outcomes from interviews with department directs as part of the Transportation Reform Functional Area Analysis. (0.5)
PR	10	Gonzalez, Carlos	8/10/2021	0.3	\$332.50	\$99.75	Participate on telephone call with M. Garcia (HTA) regarding potential postponement of 8/11/2021 meeting due to tropical storm. (0.3)
PR	10	Gonzalez, Carlos	8/10/2021	0.3	\$332.50	\$99.75	Prepare for 8/10/2021 meeting with DTOP Public Works representatives to discuss current organization, operations and improvement opportunities in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	8/11/2021	2	\$332.50	\$665.00	Participate in meeting with C. Butler (ACG), C. Ishak (ACG), and D. Leon (ACG), to debrief on the 8/11/2021 meeting with DTOP Public works Regional Directors and discuss next steps as it pertains to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
PR	10	Gonzalez, Carlos	8/11/2021	1.3	\$332.50	\$432.25	Participate in meeting with representatives of Ankura, PRITA and AAFAF, including J. Melendez (PRITA) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
PR	10	Gonzalez, Carlos	8/11/2021	1.8	\$332.50	\$598.50	Participate in meeting with representatives of Ankura, Public Works, and AAFAF, including L. Sotomayor (DTOP) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
PR	10	Gonzalez, Carlos	8/11/2021	1	\$332.50	\$332.50	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	8/11/2021	1.3	\$332.50	\$432.25	Revise the current draft Responsibility Assignment Matrix template for Transportation Reform based on meetings with PRITA and DTOP week of 8/9/2021. (1.3)
PR	10	Gonzalez, Carlos	8/12/2021	1.3	\$332.50	\$432.25	Organize and review notes taken from PRITA meeting as part of the Transportation Reform Functional Area Analysis. (1.3)
PR	10	Gonzalez, Carlos	8/12/2021	1.8	\$332.50	\$598.50	Organize and review notes taken from multiple interviews with DTOP Grant Office and Transit Office as part of the Transportation Reform Functional Area Analysis. (1.8)
PR	10	Gonzalez, Carlos	8/12/2021	1.4	\$332.50	\$465.50	Revise the current draft Responsibility Assignment Matrix template for Transportation Reform based on meetings with PRITA and DTOP week of 8/9/2021. (1.4)
PR	10	Gonzalez, Carlos	8/13/2021	2	\$332.50	\$665.00	Organize and review notes taken from multiple interviews with DTOP regional Directors as part of the Transportation Reform Functional Area Analysis. (2)
PR	10	Gonzalez, Carlos	8/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 08/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	8/13/2021	0.5	\$332.50	\$166.25	Participate on telephone call with M. Garcia (HTA) regarding scheduling meeting for comments and feedback from HTA Functional Area Analysis. (0.5)
PR	10	Gonzalez, Carlos	8/16/2021	0.3	\$332.50	\$99.75	Develop response to Ankura information request for DTOP communication and meet and greet related to the Transportation Reform. (0.3)
PR	10	Gonzalez, Carlos	8/16/2021	0.1	\$332.50	\$33.25	Participate in meeting with D. Leon (ACG) to discuss availability and pending tasks for the Functional Area Analysis as part of the Transportation Reform. (0.1)
PR	10	Gonzalez, Carlos	8/16/2021	0.8	\$332.50	\$266.00	Participate in meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) regarding general overview of DTOP, HTA, and PRITA functions and operations as it relates to the Transportation Reform. (0.8)
PR	10	Gonzalez, Carlos	8/16/2021	0.4	\$332.50	\$133.00	Participate on telephone call with D. Leon (ACG) and C. Ishak (ACG) to discuss next steps pertaining to the preparation of the DTOP Preliminary Findings presentation materials in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	8/16/2021	1.3	\$332.50	\$432.25	Review and update D. Leon (ACG) PRITA interview notes for the Functional Area Analysis as part of the HTA Transportation Reform engagement. (1.3)
PR	10	Gonzalez, Carlos	8/16/2021	1.5	\$332.50	\$498.75	Review and update D. Leon (ACG) Public Works interview notes for Area de Regulacion de Transito for the Functional Area Analysis as part of the HTA Transportation Reform engagement. (1.5)
PR	10	Gonzalez, Carlos	8/16/2021	1.7	\$332.50	\$565.25	Review and update D. Leon (ACG) Public Works interview notes for COT and Diseno departments for the Functional Area Analysis as part of the HTA Transportation Reform engagement. (1.7)
PR	10	Gonzalez, Carlos	8/16/2021	1.2	\$332.50	\$399.00	Review and update D. Leon (ACG) Public Works interview notes for regional maintenance departments for the Functional Area Analysis as part of HTA Transportation Reform engagement. (1.2)
PR	10	Gonzalez, Carlos	8/16/2021	1	\$332.50	\$332.50	Review and update presentation template for Public Works in preparation to upload data from interviews with DTOP as part of the HTA Transportation Reform engagement. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	8/17/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to discuss 08/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	8/17/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss the financial model and asset workstream deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
PR	10	Gonzalez, Carlos	8/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss the work plan and agenda for the AAFAF weekly touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	8/17/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura, HTA, and AAFAF, including E. Gonzalez (HTA) and G. Loran (AAFAF) to discuss feedback and confirmation for the HTA Functional Area Analysis Report in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	8/18/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
PR	10	Gonzalez, Carlos	8/18/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 08/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	8/18/2021	1	\$332.50	\$332.50	Prepare and send information request to M. Garcia (HTA) pertaining to headcount and budget data to complete HTA Functional Area Analysis as part of the Transportation Reform. (1)
PR	10	Gonzalez, Carlos	8/18/2021	1	\$332.50	\$332.50	Review work plan for addition context pertaining to HTA perspective obtained from 8/17/2021 meeting with E. Gonzalez (HTA). (1)
PR	10	Gonzalez, Carlos	8/19/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with C. Ishak (ACG) to discuss next steps as it pertains to the weekly report for O. Marrero (AAFAF) for week ending 8/20/21 and the Public Works Functional Area Analysis report in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	8/19/2021	1.8	\$332.50	\$598.50	Participate in virtual meeting with representatives of Ankura to develop the DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
PR	10	Gonzalez, Carlos	8/19/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to discuss 08/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	8/19/2021	1.9	\$332.50	\$631.75	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan and DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
PR	10	Gonzalez, Carlos	8/20/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with G. Loran (AAFAF) and C. Isak (ACG) on 8/20/2021 to review the work plan Summary in support of the HTA Transportation Reform engagement. (1.2)
PR	10	Gonzalez, Carlos	8/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 08/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	8/20/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with representatives of Ankura to update findings for the DTOP Functional Area Analysis in support of the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (1.2)
PR	10	Gonzalez, Carlos	8/20/2021	0.2	\$332.50	\$66.50	Participate on telephone call with D. Leon (ACG) to debrief the work plan Summary and DTOP Functional Analysis Findings meeting in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	8/20/2021	1	\$332.50	\$332.50	Prepare and send information request to M. Garcia (HTA) pertaining to financial and accounting data to complete assets assessments part of the Transportation Reform. (1)
PR	10	Gonzalez, Carlos	8/20/2021	1	\$332.50	\$332.50	Prepare notes and summary of meeting with G. Loran in regard to Workstream, Public Works Functional Area Analysis and PRITA meeting recap as part of the Transportation Reform. (1)
PR	10	Gonzalez, Carlos	8/23/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 08/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	8/23/2021	0.1	\$332.50	\$33.25	Participate on telephone call with F. Batlle (ACG) to discuss how to update M. Alicea (AAFAF) on topics related to the transportation reform. (0.1)
PR	10	Gonzalez, Carlos	8/23/2021	0.5	\$332.50	\$166.25	Participate on telephone call with M. Alicea (AAFAF) to discuss what updates are needed on topics related to the transportation reform. (0.5)
PR	10	Gonzalez, Carlos	8/23/2021	1.5	\$332.50	\$498.75	Prepare presentation of the Puerto Rico allocation of funds from the Infrastructure Investment and Jobs Act for G. Loran (AAFAF) and M. Acevedo (AAFAF) as part of the transportation reform. (1.5)
PR	10	Gonzalez, Carlos	8/23/2021	3	\$332.50	\$997.50	Research United States Infrastructure Investment and Jobs Act to create a presentation for G. Loran (AAFAF) and M. Acevedo (AAFAF) as part of the Transportation Reform. (3)
PR	10	Gonzalez, Carlos	8/24/2021	0.6	\$332.50	\$199.50	Participate on telephone call with C. Ishak (ACG) to discuss actions that will be reviewed with M. Acevedo (AAFAF) during week of 8/24/2021 as part of the HTA Transportation Reform engagement. (0.6)
PR	10	Gonzalez, Carlos	8/27/2021	5	\$332.50	\$1,662.50	Participate in meeting with M. Acevedo (AAFAF) to discuss work performed with HTA, DTOP and PRITA pertaining to Certified Fiscal Plans, functional area analysis, workplan and historical background on all 3 agencies as part of the Transportation Reform. (5)
PR	10	Gonzalez, Carlos	8/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 08/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	8/27/2021	1.5	\$332.50	\$498.75	Participate on telephone call with D. Leon (ACG) and C. Ishak (ACG) to make additional changes to the HTA Transportation Reform work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
PR	10	Gonzalez, Carlos	8/27/2021	0.5	\$332.50	\$166.25	Participate on telephone call with D. Leon (ACG) to make additional changes to the Data Request Summary Report to keep track of all communicated data requests in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	8/30/2021	0	\$332.50	\$0.00	Participate in meeting with J. Roubaud (ACG) to discuss how Ankura supported AAFAF in the past as it pertains to the implementation of the Certified Fiscal Plan, and work performed with HTA, DTOP and PRITA as part of the Transportation Reform. (0.9)
PR	10	Gonzalez, Carlos	8/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 08/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	8/30/2021	0.2	\$332.50	\$66.50	Participate on telephone call with D. Leon (ACG) to provide updates to the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	8/30/2021	0.2	\$332.50	\$66.50	Participate on telephone call with E. Rosa (HTA) to explain the data request for HTA headcount and budget for the functional area analysis report as part of the transportation reform part. (0.2)
PR	10	Gonzalez, Carlos	8/30/2021	1	\$332.50	\$332.50	Review document submitted E. Rosa (HTA) regarding data request for the Public Works functional area analysis as part of the transportation reform. (1)
PR	10	Gonzalez, Carlos	8/31/2021	1	\$332.50	\$332.50	Create Excel table and pivots to analyze data provided by HTA pertaining to budget and headcount by department as it relates to the Transportation Reform. (1)
PR	10	Gonzalez, Carlos	8/31/2021	2	\$332.50	\$665.00	Create Excel table and pivots to analyze data provided by HTA pertaining to budget and headcount by department as it relates to the Transportation Reform. (2)
PR	10	Gonzalez, Carlos	8/31/2021	0.5	\$332.50	\$166.25	Participate in meeting with E. Rosa (HTA) to discuss data provided on headcount and budget as well as pending data to be included in the functional area analysis as part of the transportation reform. (0.5)
PR	10	Gonzalez, Carlos	8/31/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with E. Goodman (ACG) to review HTA pivot table and data analysis for budget and headcount by department as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	8/31/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 08/31/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	8/31/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss data received from HTA that contained budget and headcount by department as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	8/31/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan Summary changes in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	8/31/2021	0.3	\$332.50	\$99.75	Participate on telephone call with D. Leon (ACG) to discuss the HTA Transportation Reform initiatives in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	8/31/2021	2	\$332.50	\$665.00	Review assigned HTA Transportation Reform work plan initiative task for the HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	8/2/2021	0.8	\$350.00	\$280.00	Prepare for working session with representatives of Ankura on 08/03/2021 by reviewing and analyzing the HTA Transportation Reform work plan to identify deliverables and tasks related to financial analysis, program management and implementation support. (0.8)
Outside PR	10	Goodman, Eli	8/2/2021	0.9	\$350.00	\$315.00	Research toll road investment needs from sources such as fiscal plans and toll road investment needs summary. (0.9)
Outside PR	10	Goodman, Eli	8/2/2021	0.5	\$350.00	\$175.00	Review, prepare and send communications to F. Pena-Alfaro (ACG) and E. Fuhr (ACG) on relevant carveout and separation activities related to Puerto Rico toll roads (DTOP) completed previously. (0.5)
Outside PR	10	Goodman, Eli	8/3/2021	1	\$350.00	\$350.00	Participate on telephone call with representatives of Ankura to discuss roles, responsibilities and deliverables as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	8/5/2021	1.1	\$350.00	\$385.00	Analyze materials provided by FOMB Infrastructure team including organizational chart, 2018 and 2019 audited financials, 2021 reporting for Capex and liquidity. (1.1)
Outside PR	10	Goodman, Eli	8/5/2021	0.9	\$350.00	\$315.00	Participate on telephone call with representatives of Ankura to discuss interim deliverables, existing work plan, and other logistics as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Goodman, Eli	8/5/2021	0.7	\$350.00	\$245.00	Prepare for call with representatives of Ankura by analyzing HTA financial analysis work plan, interim deliverables and timeline. (0.7)
Outside PR	10	Goodman, Eli	8/6/2021	0.4	\$350.00	\$140.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss interim deliverables as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Eli	8/6/2021	1.1	\$350.00	\$385.00	Research and review deliverables from other segregation and carve out engagements to identify key work products that will need to be addressed for transit asset separation. (1.1)
Outside PR	10	Goodman, Eli	8/9/2021	1.9	\$350.00	\$665.00	Create project plan for financial model and assets workstream within HTA Transportation Reform engagement to define milestones, dependencies, and owners for keys tasks. (1.9)
Outside PR	10	Goodman, Eli	8/9/2021	1	\$350.00	\$350.00	Develop presentation materials for meeting with representatives of Ankura to define approach and information requests to begin build of financial models needed to effectively segregate transit assets as part of HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	8/9/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with representatives of ACG to develop and confirm required data request from EY and FOMB to inform financial model for the Transportation Reform program asset reorganization to support the government of Puerto Rico. (0.7)
Outside PR	10	Goodman, Eli	8/9/2021	0.5	\$350.00	\$175.00	Participate on telephone call with F. Pena Alfaro (ACG) to align on requests from EY carveout team and plan draft of work plan for Financial Model and Assets workstream within HTA Transportation Reform engagement for G. Loran (AAFAF). (0.5)
Outside PR	10	Goodman, Eli	8/9/2021	0.5	\$350.00	\$175.00	Participate on telephone call with F. Pena-Alfaro (ACG) and E. Fuhr (ACG) to discuss development of HTA Transportation Reform work plan for Financial Model and Assets workstream as well as relevant data requests. (0.5)
Outside PR	10	Goodman, Eli	8/10/2021	1.6	\$350.00	\$560.00	Analyze HTA financial data provided for separation support to research structure of historical financials and inform key data to request from other agencies (PRITA, ATM, AMA and DTOP) for HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Eli	8/10/2021	0.2	\$350.00	\$70.00	Prepare communications to F. Pena-Alfaro (ACG) related to data requests from PRITA and ATM, as well as project plan revision for financial model and assets workstream within HTA Transportation Reform engagement. (0.2)
Outside PR	10	Goodman, Eli	8/10/2021	1.5	\$350.00	\$525.00	Review and analyze FOMB fiscal plan, especially as related to infrastructure reform, to research current state entity structure to inform listing of data requests from PRITA, ATM, AMA and DTOP for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	8/10/2021	1.2	\$350.00	\$420.00	Revise list of data requests for PRITA, ATM, AMA and DTOP for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	8/11/2021	1.4	\$350.00	\$490.00	Analyze assumptions regarding Gross National Product growth, inflation, population growth from HTA model built in 2019 and review their effect on scenario analysis for HTA Transportation Reform engagement. (1.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	8/11/2021	1.1	\$350.00	\$385.00	Incorporate Financial Model and Assets workstream into HTA Transportation Reform engagement work plan. (1.1)
Outside PR	10	Goodman, Eli	8/11/2021	0.4	\$350.00	\$140.00	Prepare communications to E. Fuhr (ACG) and F. Pena-Alfaro (ACG) to align on materials to be reviewed and cadence of meetings to be scheduled for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	8/11/2021	1.2	\$350.00	\$420.00	Research current state economic drivers used in HTA model to analyze variance from projections in 2019 for the HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	8/11/2021	1	\$350.00	\$350.00	Review and analyze Profit and Loss statements from HTA model from 2019 for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	8/11/2021	0.8	\$350.00	\$280.00	Revise project work plan to incorporate feedback from F. Pena-Alfaro for the financial model and asset workstream within the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	8/12/2021	1.3	\$350.00	\$455.00	Analyze and compare Toll Road Profit and Loss data from 2020 and 2021 financial reporting provided by HTA to 2019 HTA model for the HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Eli	8/12/2021	1.5	\$350.00	\$525.00	Develop data request tracker to track requests from ATM, AMA, PRITA and DTOP for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	8/12/2021	1	\$350.00	\$350.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss HTA historical financial reporting and structure of the financial model deliverable for the HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	8/12/2021	0.9	\$350.00	\$315.00	Review and revise asset model template to present to representatives of Ankura to confirm scope and structure of financial models for the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	8/13/2021	0.2	\$350.00	\$70.00	Coordinate and schedule meeting to review HTA model with ACG Turnover and Restructuring team for the HTA Transportation Reform engagement. (0.2)
Outside PR	10	Goodman, Eli	8/13/2021	1.6	\$350.00	\$560.00	Create presentation materials, including proposals on scoping and level of detail for asset model template to be shared with ACG team for HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Eli	8/13/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 08/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	8/13/2021	0.4	\$350.00	\$140.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss financial model and assets work plan, model template and scheduling review of HTA model from 2019 for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	8/13/2021	1.1	\$350.00	\$385.00	Prepare for HTA model review with ACG Turnover and Restructuring team and create list of questions related to structure of model to be addressed in meeting for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	8/13/2021	0.7	\$350.00	\$245.00	Update asset model template to detail segregation of assets by current state entity for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	8/16/2021	1.3	\$350.00	\$455.00	Analyze and compare structure of the Profit and Loss statement from HTA model versus proposed asset model template to prepare for HTA model review call with ACG Turnover and Restructuring team. (1.3)
Outside PR	10	Goodman, Eli	8/16/2021	1.1	\$350.00	\$385.00	Create a contact list for all data requests from DTOP, PRITA, ATM, AMA and EY for the HTA Transportation Reform Engagement. (1.1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	8/16/2021	0.8	\$350.00	\$280.00	Participate in meeting with F. Pena-Alfaro (ACG) and C. Gonzalez (ACG) to discuss general overview of DTOP, HTA, and PRITA functions and operations as it relates to the Transportation Reform. (0.8)
Outside PR	10	Goodman, Eli	8/16/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with E. Fuhr (ACG) and F. Pena-Alfaro (ACG) to discuss updates and next steps for the development of financial models for the HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	8/16/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 08/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	8/16/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss the HTA Toll Road model built in 2019, including the background, structure and assumptions driving the model, to support the financial model and asset workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	8/16/2021	0.4	\$350.00	\$140.00	Prepare communications to F. Pena-Alfaro (ACG) related to agenda and questions for HTA model review meeting with representatives of Ankura for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	8/16/2021	0.9	\$350.00	\$315.00	Review and take notes on updates to asset model template presentation materials for the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	8/16/2021	1.1	\$350.00	\$385.00	Review and update asset model template presentation including delineation of tasks and timeline for the HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	8/16/2021	0.7	\$350.00	\$245.00	Update data request tracker to include requests from DTOP for the HTA Transportation Reform Engagement. (0.7)
Outside PR	10	Goodman, Eli	8/17/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Fuhr (ACG) to discuss updates and next steps for the development of financial models for the HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	8/17/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 08/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.6)
Outside PR	10	Goodman, Eli	8/17/2021	0.8	\$350.00	\$280.00	Participate in virtual meeting with representatives of Ankura to discuss the financial model and asset workstream deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Goodman, Eli	8/17/2021	1	\$350.00	\$350.00	Review and revise data request list for HTA related to projected financials for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	8/17/2021	1.7	\$350.00	\$595.00	Review data provided in HTA-EY Separation Analysis Shared Folder drive to determine if there are any financial projections to be leveraged in the financial model build for the HTA Transportation Reform Engagement. (1.7)
Outside PR	10	Goodman, Eli	8/17/2021	1.2	\$350.00	\$420.00	Review HTA Fiscal Plan Part IV Current Baseline Financial Projections, to analyze projected financials for FY22 - FY26 to inform data request needs for HTA Transportation Reform Engagement. (1.2)
Outside PR	10	Goodman, Eli	8/17/2021	1.1	\$350.00	\$385.00	Update financial model and asset workstream milestones and tasks in HTA Transportation Reform work plan. (1.1)
Outside PR	10	Goodman, Eli	8/18/2021	0.9	\$350.00	\$315.00	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	8/18/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura to discuss 08/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Eli	8/18/2021	0.6	\$350.00	\$210.00	Prepare communications to F. Pena-Alfaro (ACG) to provide input and align on data requests for HTA and updates to the work plan for HTA Transportation Reform Engagement. (0.6)
Outside PR	10	Goodman, Eli	8/18/2021	1.2	\$350.00	\$420.00	Review and analyze HTA Organizational Chart and employee roster data to understand current state organization for HTA Transportation Reform Engagement. (1.2)
Outside PR	10	Goodman, Eli	8/18/2021	1.9	\$350.00	\$665.00	Review HTA Fiscal Plan Part V, Financial Projections with Fiscal Measures, to analyze effects of fiscal measures on financial projections for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	8/18/2021	0.7	\$350.00	\$245.00	Review HTA Fiscal Plan Part VI and VII, Liquidity Situation and Debt Sustainability, to analyze cash position and financing situation for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	8/18/2021	1.1	\$350.00	\$385.00	Update financial model related tasks in the work plan for the HTA Transportation Reform Engagement. (1.1)
Outside PR	10	Goodman, Eli	8/19/2021	0.9	\$350.00	\$315.00	Analyze HTA bond schedule and plan of adjustment for restructuring at HTA, to incorporate into financial models for the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	8/19/2021	1	\$350.00	\$350.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss next steps for HTA Transportation Reform work plan tasks as well as structure of template for financial models. (1)
Outside PR	10	Goodman, Eli	8/19/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to review structure of Toll Road Asset financial model template for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	8/19/2021	0.2	\$350.00	\$70.00	Participate in virtual meeting with representatives of Ankura to discuss 08/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.2)
Outside PR	10	Goodman, Eli	8/19/2021	1.1	\$350.00	\$385.00	Research financial models in ACG database to identify key components to include in financial model template for HTA Transportation Reform Engagement. (1.1)
Outside PR	10	Goodman, Eli	8/19/2021	1.1	\$350.00	\$385.00	Review structure of data requests from HTA to inform discussion on structure of financial model templates for HTA Transportation Reform Engagement. (1.1)
Outside PR	10	Goodman, Eli	8/19/2021	0.5	\$350.00	\$175.00	Update Weekly AAFAF Transportation Reform Update for the week of 8/16/2021 to include inputs from the Finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	8/20/2021	0.8	\$350.00	\$280.00	Create, upload documents, and organize SharePoint folder for finance workstream to enable live file sharing for HTA Transportation Reform Engagement. (0.8)
Outside PR	10	Goodman, Eli	8/20/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 08/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	8/20/2021	1.2	\$350.00	\$420.00	Research key drivers including inflation rate and Puerto Rico Gross National Product growth rate for Toll Road financial model for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	8/20/2021	0.9	\$350.00	\$315.00	Update data request tracker to include requests from HTA for the HTA Transportation Reform Engagement. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	8/23/2021	1.1	\$350.00	\$385.00	Create summary view of data requests to present to G. Loran (AAFAF) for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	8/23/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura to discuss 08/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Eli	8/23/2021	0.4	\$350.00	\$140.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss work plan for the week of 08/23/2021, including specific tasks and milestones, for the financial model and asset workstream for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	8/23/2021	0.4	\$350.00	\$140.00	Prepare communications to F. Pena-Alfaro (ACG) and C. Ishak (ACG) to align on state of data requests for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	8/23/2021	0.5	\$350.00	\$175.00	Prepare communications to F. Pena-Alfaro (ACG) on file sharing through SharePoint and folder structures and provide update on weekly work plan for HTA Transportation Reform Engagement. (0.5)
Outside PR	10	Goodman, Eli	8/23/2021	1.5	\$350.00	\$525.00	Revise Toll Road financial model to incorporate financial reporting, such as net position, change in net position and statement of cash flows for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	8/23/2021	1.4	\$350.00	\$490.00	Revise Toll Road financial model to incorporate HTA formatting used in their fiscal plan for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	8/23/2021	1.1	\$350.00	\$385.00	Update data requests tracker and contact list for requests from PRITA, DTOP, and HTA for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	8/23/2021	0.9	\$350.00	\$315.00	Update HTA Transportation Reform work plan to reflect changes in stakeholders and timing for HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	8/24/2021	0.9	\$350.00	\$315.00	Build schedule in non-toll road asset financial model to capture payroll related costs. (0.9)
Outside PR	10	Goodman, Eli	8/24/2021	0.7	\$350.00	\$245.00	Build worksheets for assumptions and key drivers for non-toll road asset financial model template for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	8/24/2021	1.8	\$350.00	\$630.00	Build worksheets for financial reporting for non-toll road asset financial model template for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	8/24/2021	0.8	\$350.00	\$280.00	Create shell template for non-toll road asset financial model for HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	8/24/2021	0.2	\$350.00	\$70.00	Participate in virtual meeting with representatives of Ankura to discuss 08/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Goodman, Eli	8/24/2021	0.4	\$350.00	\$140.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss work plan for the week of 08/23/2021, including specific tasks and milestones, for the financial model and asset workstream for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	8/24/2021	0.4	\$350.00	\$140.00	Review and revise work plan for financial model and assets workstream tasks for HTA Transportation Reform Engagement. (0.4)
Outside PR	10	Goodman, Eli	8/24/2021	1	\$350.00	\$350.00	Review and update progress report relating to financial models for weekly AAFAF touch point meeting for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	8/24/2021	0.9	\$350.00	\$315.00	Update Data Request Summary table to provide to G. Loran (AAFAF) for the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	8/25/2021	1.2	\$350.00	\$420.00	Create sheet for assumptions for non-toll road asset financial model for HTA Transportation Reform engagement. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	8/25/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	8/25/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with representatives of Ankura to discuss 08/25/2021 updates, status report for G. Loran (AAFAF) and other tasks related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Goodman, Eli	8/25/2021	0.3	\$350.00	\$105.00	Prepare communications to F. Pena-Alfaro (ACG) regarding financial model templates and schedule meeting to review work products for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	8/25/2021	0.8	\$350.00	\$280.00	Review bond schedule for toll roads to be incorporated into toll road asset financial model for HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	8/25/2021	0.4	\$350.00	\$140.00	Revise progress report for the AAFAF weekly touch point meeting to incorporate feedback from representatives of Ankura for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	8/25/2021	0.8	\$350.00	\$280.00	Revise work plan to reflect delays in data requests and identify start dates for HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	8/26/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss reports, schedules, drivers and assumptions for toll and non-toll asset financial models for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	8/26/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with representatives of Ankura to discuss 08/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Goodman, Eli	8/26/2021	1.8	\$350.00	\$630.00	Research departments and sub-areas for future state allocation of HTA resources by transit entity (Toll, non-toll, mass transit) through HTA Active Employee Roster from 7/11/2021 for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	8/26/2021	1.1	\$350.00	\$385.00	Review data submitted on 08/20/2021 by HTA including revenue breakdowns, Accounts Receivable and Accounts Payable reports, and Capital Expenditure payments for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	8/26/2021	1.2	\$350.00	\$420.00	Review functional analysis reports of HTA and Public Works to identify department support of toll vs. non-toll roads for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	8/26/2021	1.5	\$350.00	\$525.00	Update key drivers for non-toll asset financial model to include fiscal measures detailed in HTA fiscal plan for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	8/27/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss reports, schedules, drivers and assumptions for toll and non-toll asset financial models for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	8/27/2021	1.2	\$350.00	\$420.00	Review and update work plan for financial model and assets workstream for HTA Transportation Reform Engagement. (1.2)
Outside PR	10	Goodman, Eli	8/27/2021	1.8	\$350.00	\$630.00	Review updates to Toll Road asset financial model template and adapt changes to reflect into non-toll template to maintain consistency across models for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	8/27/2021	1.1	\$350.00	\$385.00	Update data request tracker for data requests from HTA, PRITA and DTOP and create extract to share with representatives of Ankura for HTA Transportation Reform engagement. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	8/30/2021	1.9	\$350.00	\$665.00	Create linkage between DTOP headcount and salary data to payroll schedule in non-Toll asset model template to ensure payroll expenses and headcount are captured for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	8/30/2021	1.8	\$350.00	\$630.00	Incorporate and align headcount and salary data for DTOP into Non-Toll asset financial model template for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	8/30/2021	1	\$350.00	\$350.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss updates to work plan and action items for the financial model and asset workstream for the HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	8/30/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 08/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	8/30/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan Summary changes in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Eli	8/30/2021	1.3	\$350.00	\$455.00	Review and analyze headcount and budget data provided by DTOP for HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Eli	8/30/2021	0.8	\$350.00	\$280.00	Review and update work plan for financial model and assets workstream for HTA Transportation Reform Engagement. (0.8)
Outside PR	10	Goodman, Eli	8/31/2021	1.7	\$350.00	\$595.00	Convert HTA department budget system data for Area de Administ Responsibility Assignment Matrixon de Autopistas, Finanzas, Tecnologia, ATI into Excel format to allow for analysis and reconciliation with Human Resources headcount data for HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	8/31/2021	2	\$350.00	\$700.00	Convert HTA department budget system data for Area del Secretariado, Director Ejecutivo, ADM y Finanzas, Recursos Humanos into Excel format to allow for analysis and reconciliation with Human Resources headcount data for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	8/31/2021	1.6	\$350.00	\$560.00	Create variance analysis between HTA PeopleSoft Data and Headcount File for salary and benefits for the following areas: Secretariado, Director Ejecutivo, ADM Y Fin, Recursos Humanos, Administ Responsibility Assignment Matrixon, Administ Responsibility Assignment Matrixon de Autopistas, Finanzas, Tecnologia, ATI for HTA Transportation Reform Engagement. (1.6)
Outside PR	10	Goodman, Eli	8/31/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with C. Gonzalez (ACG) to review HTA pivot table and data analysis for budget and headcount by department as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Eli	8/31/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with J. Roubaud (ACG) and F. Pena-Alfaro (ACG) to discuss financial modeling workflow as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	8/31/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 08/31/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	8/31/2021	0.2	\$350.00	\$70.00	Participate in virtual meeting with representatives of Ankura to discuss data received from HTA that contained budget and headcount by department as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	8/31/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan Summary changes in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Goodman, Eli	8/31/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with representatives of Ankura to discuss updates and next steps for the finance workstream for the HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	8/31/2021	1.3	\$350.00	\$455.00	Review and analyze department budget data provided by HTA for HTA Transportation Reform engagement. (1.3)
Outside PR	10	Hart, Valerie	8/2/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Butler (ACG) to discuss additional requests from G. Loran (AAFAF) and to rebalance workload for ACG team related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	8/2/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 08/02/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	8/2/2021	0.9	\$522.50	\$470.25	Prepare plan-on-a-page view of Transportation Reform workstreams with deliverables and deadlines in the next 90 days for use with workstream teams. (0.9)
Outside PR	10	Hart, Valerie	8/3/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with representatives of Ankura to discuss 08/03/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Hart, Valerie	8/3/2021	1	\$522.50	\$522.50	Participate on telephone call with representatives of Ankura to discuss roles, responsibilities and deliverables as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Hart, Valerie	8/3/2021	1.8	\$522.50	\$940.50	Review and revise HTA Transportation Reform work plan and 90-day plan on a page to align with input from G. Loran (AAFAF). (1.8)
Outside PR	10	Hart, Valerie	8/4/2021	0.5	\$522.50	\$261.25	Participate in meeting with C. Butler (ACG) and R. Tabor (ACG) to clarify scope of work of key partner and determine next steps for Transportation Reform initiative. (0.5)
Outside PR	10	Hart, Valerie	8/4/2021	0.8	\$522.50	\$418.00	Participate in meeting with C. Butler (ACG) V. Hart (ACG), R. Tabor (ACG) to review high-level plan from 8/4/2021 to 8/13/2021 to align on next steps for HTA Transportation Reform. (0.8)
Outside PR	10	Hart, Valerie	8/4/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	8/4/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to debrief regarding the Weekly Transportation Reform Touchpoint meeting with representatives of AAFAF as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Hart, Valerie	8/4/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 08/04/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Hart, Valerie	8/4/2021	0.7	\$522.50	\$365.75	Review and comment on materials for prepared for the HTA Transportation Reform Touchpoint with G. Loran (AAFAF), M. Acevedo (AAFAF) and representatives of Ankura. (0.7)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	8/5/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 08/05/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	8/5/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to review progress from week of 8/2/2021 and needs for the following week of 8/9/2021 with respect to Coronavirus State Fiscal Recovery Fund and Transportation Reform programs. (0.5)
Outside PR	10	Hart, Valerie	8/5/2021	0.2	\$522.50	\$104.50	Participate on telephone call with C. Butler (ACG) to review follow up steps from prior call with full ACG team for Transportation Reform workstream analysis and planning. (0.2)
Outside PR	10	Hart, Valerie	8/5/2021	0.9	\$522.50	\$470.25	Participate on telephone call with representatives of Ankura to discuss interim deliverables, existing work plan, and other logistics as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Hart, Valerie	8/6/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 08/06/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	8/9/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with F. Battle (ACG), J.C. Battle (ACG), and C. Butler (ACG) to discuss DTOP interview kickoff plan for the Transportation Reform programs supporting the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	8/9/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with representatives of ACG to develop and confirm required data request from EY and FOMB to inform financial model for the Transportation Reform program asset reorganization to support the government of Puerto Rico. (0.7)
Outside PR	10	Hart, Valerie	8/10/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with C. Butler (ACG) to discuss DTOP interview progress for the Transportation Reform programs. (0.4)
Outside PR	10	Hart, Valerie	8/10/2021	0	\$522.50	\$0.00	Participate on telephone call with R. Tabor (ACG) to discuss additional staffing needs for the AAFAF Coronavirus State Fiscal Recovery Fund program per J. Tirado. (0.5)
Outside PR	10	Hart, Valerie	8/11/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with C. Butler (ACG) to discuss DTOP interview progress for the HTA Transportation Reform programs. (0.3)
Outside PR	10	Hart, Valerie	8/11/2021	0.3	\$522.50	\$156.75	Participate on telephone call with C. Butler (ACG) to discuss progress of DTOP functional analysis interviews, PRITA meeting results, and next steps to support the HTA Transportation Reform program. (0.3)
Outside PR	10	Hart, Valerie	8/11/2021	0.6	\$522.50	\$313.50	Participate on telephone call with F. Pena-Alfaro (ACG) to review information requests to EY, HTA and other agencies and plan short-term work plan for Transportation Reform financial model. (0.6)
Outside PR	10	Hart, Valerie	8/11/2021	2	\$522.50	\$1,045.00	Perform review of HTA Transportation Reform program work to date and evaluate progress to plan. (2)
Outside PR	10	Hart, Valerie	8/11/2021	0.6	\$522.50	\$313.50	Prepare and send information request to FOMB consultants EY for information needed for the HTA Transportation Reform program. (0.6)
Outside PR	10	Hart, Valerie	8/12/2021	0	\$522.50	\$0.00	Participate in virtual meeting with representatives of Ankura to discuss 08/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	8/12/2021	1	\$522.50	\$522.50	Participate in virtual meeting with representatives of Ankura to review progress and identify accelerators for the HTA Transportation Reform initiative requested by G. Loran (AAFAF) and the Coronavirus

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							State Fiscal Recovery Fund and CRF grants administration for J. Tirado (AAFAF). (1)
Outside PR	10	Hart, Valerie	8/13/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with C. Butler (ACG) to discuss G. Loran (AAFAF) request for delivery timeline for HTA and DTOP functional analysis and work plan for the HTA Transportation Reform program. (0.2)
Outside PR	10	Hart, Valerie	8/13/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 08/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	8/16/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 08/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	8/16/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss the HTA Toll Road model built in 2019, including the background, structure and assumptions driving the model, to support the financial model and asset workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Hart, Valerie	8/16/2021	0.3	\$522.50	\$156.75	Participate on telephone call with C. Ishak (ACG) to discuss next steps as it pertains to the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	8/16/2021	0.5	\$522.50	\$261.25	Participate on telephone call with F. Pena-Alfaro (ACG) to review HTA model assumptions and questions for HTA Model alignment for the HTA Transportation Reform. (0.5)
Outside PR	10	Hart, Valerie	8/16/2021	1.2	\$522.50	\$627.00	Perform detailed review and commenting of HTA Transportation Reform work plan in preparation for touch point review with G. Loran (AAFAF) on 8/18/2021. (1.2)
Outside PR	10	Hart, Valerie	8/17/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 08/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.6)
Outside PR	10	Hart, Valerie	8/17/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with representatives of Ankura to discuss the financial model and asset workstream deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Hart, Valerie	8/17/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss the work plan and agenda for the AAFAF weekly touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	8/17/2021	1	\$522.50	\$522.50	Participate in virtual meeting with representatives of Ankura, HTA, and AAFAF, including E. Gonzalez (HTA) and G. Loran (AAFAF) to discuss feedback and confirmation for the HTA Functional Area Analysis Report in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Hart, Valerie	8/17/2021	0.2	\$522.50	\$104.50	Participate on telephone call with C. Ishak (ACG) to discuss next steps as it pertains to the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Hart, Valerie	8/18/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	8/18/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 08/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Hart, Valerie	8/18/2021	0.2	\$522.50	\$104.50	Participate on telephone call with C. Ishak (ACG) to review the summarized work plan and discuss changes needed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Hart, Valerie	8/18/2021	0.8	\$522.50	\$418.00	Review and update ACG HTA Transportation Reform DTOP interview summary and detailed report out for G. Loran (AAFAF) for presentation on 8/20/2021. (0.8)
Outside PR	10	Hart, Valerie	8/18/2021	0.3	\$522.50	\$156.75	Review and update ACG HTA Transportation Reform status report for week ending 8/20/2021. (0.3)
Outside PR	10	Hart, Valerie	8/19/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 08/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.5)
Outside PR	10	Hart, Valerie	8/19/2021	0.9	\$522.50	\$470.25	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan and DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.9)
Outside PR	10	Hart, Valerie	8/20/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 08/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	8/20/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with representatives of Ankura to update findings for the DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.8)
Outside PR	10	Hart, Valerie	8/23/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Ishak (ACG) to debrief on 8/20/2021 meeting outcome with G. Loran (AAFAF) and discuss next steps regarding the deliverables supporting the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Hart, Valerie	8/23/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 08/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Hart, Valerie	8/24/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with C. Ishak (ACG) to discuss current status and questions related to the work plan in support of the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Hart, Valerie	8/24/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 08/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Hart, Valerie	8/24/2021	0.5	\$522.50	\$261.25	Participate on telephone call with C. Ishak (ACG) to discuss additional information needed as it pertains to the work plan in support of the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Hart, Valerie	8/24/2021	0.5	\$522.50	\$261.25	Participate on telephone call with R. Tabor (ACG) to discuss and prepare for meeting with M. Acevedo (AAFAF) to provide analysis and recommendations from HTA functional review as key input to the HTA Transportation Reform program. (0.5)
Outside PR	10	Hart, Valerie	8/25/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	8/25/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 08/25/2021 updates, status report for G. Loran (AAFAF) and other tasks related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Hart, Valerie	8/26/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with representatives of Ankura to discuss 08/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Hart, Valerie	8/27/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 08/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	8/30/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 08/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	8/30/2021	0.3	\$522.50	\$156.75	Review outstanding data requests to HTA, PRITA, DTOP and other government contacts and evaluate impact to schedule for delivering financial and organizational analysis for HTA Transportation Reform for G. Loran (AAFAF). (0.3)
Outside PR	10	Hart, Valerie	8/31/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 08/31/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/2/2021	0.8	\$380.00	\$304.00	Conduct research to identify additional public documentation related to previously completed transportation initiatives within the government of Puerto Rico in support of the Transformation Reform Implementation engagement. (0.8)
Outside PR	10	Ishak, Christine	8/2/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 08/02/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/2/2021	0.6	\$380.00	\$228.00	Participate on telephone call with C. Gonzalez (ACG) to discuss next steps in engaging with representatives of AAFAF and PRITA in support of the work plan for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	8/2/2021	1.1	\$380.00	\$418.00	Participate on telephone call with D. Leon (ACG) and C. Gonzalez (ACG) to revise the new work plan and reassign milestones to align with the agreed upon workstreams as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	8/2/2021	0.9	\$380.00	\$342.00	Prepare for 8/2/2021 meeting with D. Leon (ACG) and C. Gonzalez (ACG) to revise the new work plan and reassign milestones to align with the agreed upon workstreams as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	8/2/2021	1.3	\$380.00	\$494.00	Review communication and documentation received from C. Gonzalez (ACG) and determine what changes need to be made to the agenda and interview questionnaire in preparation for the 8/10/2021 meetings with Public Works leaders as part of the Transportation Reform Implementation Engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	8/2/2021	1.6	\$380.00	\$608.00	Review key activities and outcomes from the week of 7/26/2021 related to the Transportation Reform Implementation engagement to prepare work plan for week of 8/2/2021 Transportation Reform meetings and deliverables. (1.6)
Outside PR	10	Ishak, Christine	8/3/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with Ankura team members to discuss 08/03/2021 updates and to-dos

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	8/3/2021	0.9	\$380.00	\$342.00	Participate on a call with C. Butler (ACG), D. Leon (ACG) and C. Gonzales (ACG) to review the new workplan, the preliminary draft of the questionnaire, and meeting agenda that will be used during the 8/10/2021 interviews with Public Works directors as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	8/3/2021	0.2	\$380.00	\$76.00	Participate on a call with C. Gonzales (ACG) and C. Butler (ACG) to discuss questions related to scope of deliverables as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	8/3/2021	0.4	\$380.00	\$152.00	Participate on a call with C. Gonzales (ACG) to debrief on 8/3/2021 meeting with representatives of Ankura regarding the scope and roles as they pertain to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	8/3/2021	1.1	\$380.00	\$418.00	Participate on a call with D. Leon (ACG) and C. Gonzales (ACG) to create a preliminary draft of the questionnaire and meeting agenda that will be used during the 8/10/2021 interviews with Public Works directors as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	8/3/2021	1	\$380.00	\$380.00	Participate on a call with representatives of Ankura to discuss roles, responsibilities and deliverables as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/3/2021	1.2	\$380.00	\$456.00	Prepare for the 8/3 meeting with Ankura team members to discuss roles and responsibilities and the deliverables that will fall in the scope of each team as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Ishak, Christine	8/3/2021	1	\$380.00	\$380.00	Review documentation received from J. Santos (EY) regarding the EY scope to assess if any overlap exists between the Ankura work plan and EY's as it pertains to the Transportation Reform Implementation Engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/4/2021	1	\$380.00	\$380.00	Create a preliminary list of artifacts that will need to be produced in support of the deliverables in Workstream #1 Mode-specific Transportation Asset Organization for the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/4/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	8/4/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to debrief regarding the Weekly Transportation Reform Touchpoint meeting with representatives of AAFAF as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	8/4/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 08/04/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	8/4/2021	1	\$380.00	\$380.00	Participate on telephone call with C. Gonzalez (ACG), D. Leon (ACG) and C. Butler (ACG) to revise the new work plan and prepare the agenda for the 8/4/2021 meeting with G. Loran (AAFAF) as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/4/2021	1.1	\$380.00	\$418.00	Participate on telephone call with D. Leon (ACG) and C. Gonzalez (ACG) to revise the new work plan and re-assign milestones to align with the agreed upon workstreams as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	8/4/2021	1.6	\$380.00	\$608.00	Perform a detailed review of all deliverables due by 11/30/2021 to establish current gaps and required artifacts to support their completion as part of the HTA Transportation Reform Implementation Engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Ishak, Christine	8/4/2021	0.6	\$380.00	\$228.00	Prepare for 8/4/2021 Weekly Transportation Reform Touchpoint meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss accomplishments and pending tasks as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	8/4/2021	1.5	\$380.00	\$570.00	Review feedback received from C. Butler (ACG) regarding the new work plan and transcribe changes into the master copy as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Ishak, Christine	8/4/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 8/4/2021 to 8/5/2021 related to Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 8/2/2021. (0.6)
Outside PR	10	Ishak, Christine	8/4/2021	0.2	\$380.00	\$76.00	Revise the agenda for the 8/4/2021 meeting with G. Loran (AAFAF) as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	8/5/2021	0.8	\$380.00	\$304.00	Create templates for reporting to G. Loran (AAFAF) and M. Acevedo (AAFAF) on status and progress of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	8/5/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with C. Gonzalez (ACG) and D. Leon (ACG) to discuss weekly and monthly reporting templates that can be used to report to G. Loran (AAFAF) and M. Acevedo (AAFAF) on status and progress as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	8/5/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 08/05/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	8/5/2021	0.5	\$380.00	\$190.00	Participate on telephone call with C. Gonzalez (ACG) to discuss planning for PRITA and HTA meetings during the week of 8/9/2021 as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/5/2021	0.4	\$380.00	\$152.00	Participate on telephone call with D. Alvarez (PRITA) to discuss planning and background on PRITA as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	8/5/2021	0.9	\$380.00	\$342.00	Participate on telephone call with representatives of Ankura to discuss interim deliverables, existing work plan, and other logistics as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	8/5/2021	0.6	\$380.00	\$228.00	Prepare for the 8/5/2021 meeting with representatives of Ankura to discuss interim deliverables, existing work plan, and other logistics as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	8/5/2021	0.4	\$380.00	\$152.00	Review meeting minutes from the 8/4/2021 meeting with G. Loran (AAFAF) and M. Acevedo (AAFAF) to review and plan for identified actions as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	8/5/2021	0.5	\$380.00	\$190.00	Review questions received from F. Alfaro (ACG) to validate that they can be included in the interview questionnaire for our 8/10/2021 meeting with Public Works as part of the Transportation Reform Implementation Engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/5/2021	0.7	\$380.00	\$266.00	Revise templates that will be used to report to G. Loran (AAFAF) and M. Acevedo (AAFAF) on status and progress as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	8/5/2021	0.6	\$380.00	\$228.00	Update draft templates that will be used to report to G. Loran (AAFAF) and M. Acevedo (AAFAF) on status and progress as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	8/5/2021	0.5	\$380.00	\$190.00	Update the List of Questions related to deliverables in the work plan in support of the Transportation Reform Implementation Engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/6/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 08/06/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/6/2021	0.9	\$380.00	\$342.00	Perform final review and updates of AAFAF reporting templates for the Transportation Reform Implementation Engagement for the government of Puerto Rico and send to C. Butler (ACG) and V. Hart (ACG) for approval. (0.9)
Outside PR	10	Ishak, Christine	8/6/2021	2	\$380.00	\$760.00	Review assigned work plan deliverables due before 11/30/2021 to assess what next steps can be taken or what additional information will be needed to complete the associated task as part of the Transportation Reform Implementation Engagement for the government of Puerto Rico. (2)
Outside PR	10	Ishak, Christine	8/6/2021	0.4	\$380.00	\$152.00	Review meeting minutes from the 8/5/2021 meeting with the Ankura financial analysis team to plan for next steps as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	8/6/2021	1.2	\$380.00	\$456.00	Transfer data from the old work plan into the new work plan created to manage the deliverables of the Transportation Reform Implementation Engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Ishak, Christine	8/9/2021	1	\$380.00	\$380.00	Perform preparation work for DTOP interviews the week of 8/9/2021 to support the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/9/2021	0.5	\$380.00	\$190.00	Review communication from C. Butler (ACG) as part of the preparation work for upcoming meetings on 8/10/2021 and 8/11/2021 with DTOP as it pertains to the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Ishak, Christine	8/9/2021	1.6	\$380.00	\$608.00	Review key activities and outcomes from the week of 8/2/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 8/9/2021 Transportation Reform meetings and deliverables. (1.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Ishak, Christine	8/10/2021	2	\$380.00	\$760.00	Participate in meeting with C. Butler (ACG), C. Gonzalez (ACG), and D. Leon (ACG), to debrief on the 8/10/2021 meeting with DTOP Public works representatives and discuss next steps as it pertains to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
PR	10	Ishak, Christine	8/10/2021	1	\$380.00	\$380.00	Participate in meeting with C. Butler (ACG), C. Gonzalez (ACG), D. Leon (ACG), G. Loran (AAFAF), M. Acevedo (AAFAF) and A. Negron (DTOP) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Ishak, Christine	8/10/2021	4	\$380.00	\$1,520.00	Participate in meeting with representatives of Ankura, Public Works and AAFAF, including L. Martinez (DTOP) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (4)
PR	10	Ishak, Christine	8/10/2021	0.3	\$380.00	\$114.00	Prepare for 8/10/2021 meeting with DTOP Public Works representatives to discuss current organization, operations and improvement opportunities in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
PR	10	Ishak, Christine	8/10/2021	0.5	\$380.00	\$190.00	Review communication and documentation received from E. Goodman (ACG) regarding the additional tasks and milestones that will need to be included in the work plan in support of the HTA Transportation Reform engagement. (0.5)
PR	10	Ishak, Christine	8/10/2021	0.8	\$380.00	\$304.00	Review questionnaire that will be used during the 8/10/2021 meeting with representatives of Ankura, Public Works and AAFAF, including G. Loran (AAFAF) to discuss current roles, operations and improvement opportunities in support of the HTA Transportation Reform engagement. (0.8)
PR	10	Ishak, Christine	8/11/2021	2	\$380.00	\$760.00	Participate in meeting with C. Butler (ACG), C. Gonzalez (ACG), and D. Leon (ACG), to debrief on the 8/11/2021 meeting with DTOP Public works Regional Directors and discuss next steps as it pertains to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
PR	10	Ishak, Christine	8/11/2021	1.3	\$380.00	\$494.00	Participate in meeting with representatives of Ankura, PRITA and AAFAF, including J. Melendez (PRITA) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
PR	10	Ishak, Christine	8/11/2021	1.8	\$380.00	\$684.00	Participate in meeting with representatives of Ankura, Public Works, and AAFAF, including L. Sotomayor (DTOP) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
PR	10	Ishak, Christine	8/11/2021	1	\$380.00	\$380.00	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Ishak, Christine	8/11/2021	0.6	\$380.00	\$228.00	Prepare for 8/11/2021 meeting with Public Works Regional Directors to support the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Ishak, Christine	8/11/2021	0.4	\$380.00	\$152.00	Prepare for 8/11/2021 meeting with representatives of PRITA to support the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Ishak, Christine	8/11/2021	0.3	\$380.00	\$114.00	Review and assess proposed changes to the Weekly AAFAF report in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	8/12/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 8/9/2021 to 8/11/2021 related to Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 8/9/2021. (0.6)
Outside PR	10	Ishak, Christine	8/12/2021	0.8	\$380.00	\$304.00	Review list of requested documents from representatives of Ankura in preparation for sending to PRITA to collect information in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	8/13/2021	0.7	\$380.00	\$266.00	Conduct research related to the different organizations currently listed under DTOP and determine if any gaps exist based on the discussions during the 8/10/2021 and 8/11/2021 meetings with DTOP personnel as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	8/13/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 08/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	8/13/2021	1	\$380.00	\$380.00	Prepare and send to representatives of PRITA including J. Menendez (PRITA), a list of documentation requested by representatives of Ankura that will be needed to perform the tasks in support of the HTA Transportation Reform Implementation Engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/13/2021	0.6	\$380.00	\$228.00	Review communication from C. Butler (ACG) and V. Hart (ACG) to determine which upcoming meetings will need to be prioritized or rescheduled in support of the HTA Transportation Reform engagement. (0.6)
Outside PR	10	Ishak, Christine	8/13/2021	1.1	\$380.00	\$418.00	Review meeting minutes of the 8/10/2021 and 8/11/2021 meetings with DTOP, AAFAF, and PRITA to assess tasks, and meetings that will need to be arranged to remain on-track with the deliverables of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	8/16/2021	1.8	\$380.00	\$684.00	Continue to review key activities and outcomes from the week of 8/9/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 8/16/2021 Transportation Reform meetings and deliverables. (1.8)
Outside PR	10	Ishak, Christine	8/16/2021	1	\$380.00	\$380.00	Participate in meeting with D. Leon (ACG) to review and appropriately capture the log of activities that were performed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/16/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 08/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/16/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss the HTA Toll Road model built in 2019, including the background, structure and assumptions driving the model, to support the financial model and asset workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Ishak, Christine	8/16/2021	0.4	\$380.00	\$152.00	Participate on telephone call with C. Gonzalez (ACG) and D. Leon (ACG) to discuss next steps pertaining to the preparation of the DTOP Preliminary Findings presentation materials in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	8/16/2021	0.3	\$380.00	\$114.00	Participate on telephone call with V. Hart (ACG) to discuss next steps as it pertains to the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	8/16/2021	0.4	\$380.00	\$152.00	Review additional feedback received from V. Hart (ACG) regarding the updated work plan for the HTA Transportation Reform engagement for the government of Puerto Rico and schedule time to review on 8/17/2021. (0.4)
Outside PR	10	Ishak, Christine	8/16/2021	1.9	\$380.00	\$722.00	Review communication and documentation received from Ankura team members including V. Hart (ACG) and F. Alfaro (ACG) to determine if additional updates need to be made to any of the deliverables of the HTA Transportation Reform engagement of the government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	8/16/2021	0.7	\$380.00	\$266.00	Review feedback received from R. Tabor (ACG) to determine if additional changes will need to be made to the current work plan in support of the HTA Transportation Reform engagement. (0.7)
Outside PR	10	Ishak, Christine	8/16/2021	0.9	\$380.00	\$342.00	Review, update and distribute to all participants the minutes of the Ankura and AAFAF Weekly Touchpoint meeting from 8/11/2021 in support of the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Ishak, Christine	8/17/2021	0.9	\$380.00	\$342.00	Create initial draft of summary presentation materials that will be shared with representatives of AAFAF during the 8/18/2021 weekly touchpoint meeting in support of the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Ishak, Christine	8/17/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura to discuss 08/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/17/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss the financial model and asset workstream deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	8/17/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss the work plan and agenda for the AAFAF weekly touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/17/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura, HTA, and AAFAF, including E. Gonzalez (HTA) and G. Loran (AAFAF) to discuss feedback and confirmation for the HTA Functional Area Analysis Report in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/17/2021	0.5	\$380.00	\$190.00	Participate on telephone call with D. Leon (ACG) to discuss structure of the summarized work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/17/2021	0.2	\$380.00	\$76.00	Participate on telephone call with V. Hart (ACG) to discuss next steps as it pertains to the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	8/17/2021	0.8	\$380.00	\$304.00	Review and reformat the work plan summary presentation materials as part of the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Ishak, Christine	8/17/2021	0.6	\$380.00	\$228.00	Review Financial Scope and Limitation materials to assess the impact on the financial analysis workstream and the overall work plan for the HTA Transportation Reform engagement. (0.6)
Outside PR	10	Ishak, Christine	8/17/2021	0.7	\$380.00	\$266.00	Review follow-up information received from representatives of Ankura to determine if any adjustments need to be made to the agenda for the 8/18/2021 meeting with representatives of AAFAF

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							regarding the HTA Transportation Reform engagement. (0.7)
Outside PR	10	Ishak, Christine	8/17/2021	0.4	\$380.00	\$152.00	Review updates made to the agenda for the AAFAF 8/18/2021 weekly touchpoint meeting in support of the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Ishak, Christine	8/17/2021	1.1	\$380.00	\$418.00	Revise the Background and Operational Overview sections of the DTOP Functional Area Analysis Preliminary Findings presentation materials in support of the HTA Transportation Reform engagement. (1.1)
Outside PR	10	Ishak, Christine	8/18/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	8/18/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 08/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	8/18/2021	1.9	\$380.00	\$722.00	Participate in virtual meeting with D. Leon (ACG) to discuss the HTA Transportation Reform work plan and DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	8/18/2021	0.2	\$380.00	\$76.00	Participate on telephone call with V. Hart (ACG) to review the summarized work plan and discuss changes needed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	8/18/2021	0.8	\$380.00	\$304.00	Revise draft of summary presentation materials that will be shared with representatives of AAFAF during the 8/18/2021 weekly touchpoint meeting in support of the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Ishak, Christine	8/18/2021	2	\$380.00	\$760.00	Revise the full work plan to update the status of all milestones and activities in support of the HTA Transportation Reform engagement. (2)
Outside PR	10	Ishak, Christine	8/18/2021	0.5	\$380.00	\$190.00	Revise the Weekly Reporting template to capture and share updates with representatives of AAFAF regarding the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Ishak, Christine	8/18/2021	1.1	\$380.00	\$418.00	Revise the work plan summary and DTOP / PRITA meeting summary presentation materials and send to G. Loran (AAFAF) in support of the HTA Transportation Reform engagement. (1.1)
Outside PR	10	Ishak, Christine	8/18/2021	0.5	\$380.00	\$190.00	Update the work plan summary presentation materials that will be reviewed on 8/18/2021 with AAFAF as part of the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Ishak, Christine	8/19/2021	0.4	\$380.00	\$152.00	Finalize and send meeting minutes for the 8/18/2021 AAFAF weekly touchpoint meeting in support of the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Ishak, Christine	8/19/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with C. Gonzalez (ACG) to discuss next steps as it pertains to the weekly report for O. Marrero (AAFAF) for week ending 8/20/21 and the Public Works Functional Area Analysis report in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	8/19/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura to develop the DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.9)
Outside PR	10	Ishak, Christine	8/19/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura to discuss 08/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	8/19/2021	1.9	\$380.00	\$722.00	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan and DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	8/19/2021	2	\$380.00	\$760.00	Review and update the Public Works presentation Functional Area Analysis report in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Ishak, Christine	8/19/2021	0.7	\$380.00	\$266.00	Review and update the weekly report for O. Marrero (AAFAF) for week ending 8/20/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	8/19/2021	0.5	\$380.00	\$190.00	Review key activities and outcomes from 8/16/2021 to 8/19/2021 related to HTA Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 8/16/2021. (0.5)
Outside PR	10	Ishak, Christine	8/19/2021	1.3	\$380.00	\$494.00	Update the Public Works presentation Functional Area Analysis report and distribute for review as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	8/20/2021	1.1	\$380.00	\$418.00	Create initial draft of the PRITA Introductory Meeting minutes that will be distributed in support of the HTA Transportation Reform engagement. (1.1)
Outside PR	10	Ishak, Christine	8/20/2021	1.2	\$380.00	\$456.00	Participate in virtual meeting with G. Loran (AAFAF) and C. Gonzalez (ACG) on 8/20/2021 to review the work plan Summary in support of the HTA Transportation Reform engagement. (1.2)
Outside PR	10	Ishak, Christine	8/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 08/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/20/2021	1.2	\$380.00	\$456.00	Participate in virtual meeting with representatives of Ankura to update findings for the DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Ishak, Christine	8/20/2021	0.9	\$380.00	\$342.00	Prepare for virtual meeting with G. Loran (AAFAF) and C. Gonzalez (ACG) on 8/20/2021 to review the work plan Summary in support of the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Ishak, Christine	8/20/2021	1.1	\$380.00	\$418.00	Update the work plan milestones and activities in support of the HTA Transportation Reform engagement. (1.1)
Outside PR	10	Ishak, Christine	8/21/2021	1	\$380.00	\$380.00	Review notes, create and send detailed meeting minutes to G. Loran (AAFAF) and C. Gonzalez (ACG) for the 8/20/2021 work plan review meeting in support of the HTA Transportation Reform engagement. (1)
Outside PR	10	Ishak, Christine	8/23/2021	1	\$380.00	\$380.00	Conduct research related to the Federal Government Infrastructure Bill to assess if funding allocated to Puerto Rico can impact the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/23/2021	1.1	\$380.00	\$418.00	Continue to revise information related to stakeholders and owners of sub-tasks for Milestones 1.3, and 1.4 of Workstream #1 within the work plan in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	8/23/2021	0.6	\$380.00	\$228.00	Create and send follow-up data request to J. Menendez (PRITA) in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico deliverables. (0.6)
Outside PR	10	Ishak, Christine	8/23/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 08/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	8/23/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with V. Hart (ACG) to debrief on 8/20/2021 meeting outcome with G. Loran (AAFAF) and discuss next steps regarding the deliverables supporting the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Ishak, Christine	8/23/2021	0.3	\$380.00	\$114.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss her role and responsibilities as it pertains to the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	8/23/2021	1.6	\$380.00	\$608.00	Review key activities and outcomes from the week of 8/16/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 8/23/2021 HTA Transportation Reform meetings and deliverables. (1.6)
Outside PR	10	Ishak, Christine	8/23/2021	1.9	\$380.00	\$722.00	Revise information related to stakeholders and owners of sub-tasks for Milestones 1.1, and 1.2 of Workstream #1 within the work plan in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	8/24/2021	1	\$380.00	\$380.00	Conduct research on current political and financial news in Puerto Rico to determine if latest updates may impact the work being done related to the HTA Transportation Reform Implementation deliverables. (1)
Outside PR	10	Ishak, Christine	8/24/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 08/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	8/24/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with V. Hart (ACG) to discuss current status and questions related to the work plan in support of the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Ishak, Christine	8/24/2021	0.6	\$380.00	\$228.00	Participate on telephone call with C. Gonzalez (ACG) to discuss actions that will be reviewed with M. Acevedo (AAFAF) during week of 8/24/2021 as part of the HTA Transportation Reform engagement. (0.6)
Outside PR	10	Ishak, Christine	8/24/2021	0.5	\$380.00	\$190.00	Participate on telephone call with V. Hart (ACG) to discuss additional information needed as it pertains to the work plan in support of the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Ishak, Christine	8/24/2021	1.1	\$380.00	\$418.00	Prepare agenda for meeting on 8/25/2021 with G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss the status and progress as it pertains to the deliverables of HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	8/24/2021	0.5	\$380.00	\$190.00	Prepare for meeting with V. Hart (ACG) on 8/24/2021 to review questions related to the work plan in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/24/2021	0.2	\$380.00	\$76.00	Review data request summary from F. Pena-Alfaro (ACG) to ensure that accuracy and completeness of information in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	8/24/2021	0.6	\$380.00	\$228.00	Review presentation materials summary for the Federal Government Infrastructure Bill to assess if funding allocated to Puerto Rico can impact the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	8/24/2021	1.8	\$380.00	\$684.00	Update the work plan to include workstream, milestone, high level task information for each task within the plan to allow viewing activities by agency in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	8/25/2021	1.4	\$380.00	\$532.00	Conduct research to determine if any additional information is available in order to assess which tasks and milestones can be combined to avoid duplication in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.4)
Outside PR	10	Ishak, Christine	8/25/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	8/25/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 08/25/2021 updates, status report for G. Loran (AAFAF) and other tasks related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	8/25/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 08/25/2021 updates, status report for G. Loran (AAFAF) and other tasks related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	8/25/2021	0.7	\$380.00	\$266.00	Prepare for 8/25/2021 weekly meeting with representatives of AAFAF including G. Loran (AAFAF) to discuss status and progress of deliverables related to the HTA Transportation Reform engagement. (0.7)
Outside PR	10	Ishak, Christine	8/25/2021	1.1	\$380.00	\$418.00	Review and update the weekly report for O. Marrero (AAFAF) for week ending 8/27/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	8/25/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 8/23/2021 to 8/25/2021 related to HTA Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 8/23/2021. (0.6)
Outside PR	10	Ishak, Christine	8/25/2021	1.9	\$380.00	\$722.00	Revise work plan to segregate activities that will require additional input to clarify timing and scope as it pertains to the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	8/26/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 08/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	8/26/2021	1.6	\$380.00	\$608.00	Participate on telephone call with D. Leon (ACG) to provide updates to the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Ishak, Christine	8/26/2021	0.4	\$380.00	\$152.00	Participate on telephone call with R. Tabor (ACG) to discuss the scope of work related to workstreams and milestones that serve as the foundation of the implementation work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	8/26/2021	1.3	\$380.00	\$494.00	Review details of the 205 Letter issued by the FOMB to better assess what tasks should be updated or added to the work plan for the deliverables of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	8/26/2021	0.9	\$380.00	\$342.00	Review details of the Certified Fiscal Plan documentation to better assess what tasks should be updated or added to the work plan for the deliverables of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	8/26/2021	1	\$380.00	\$380.00	Review details of the HTA Fiscal Plan documentation to better assess what tasks should be updated or added to the work plan for the deliverables of the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/26/2021	1.3	\$380.00	\$494.00	Review details of the Implementation Roadmap Update and Key Initiatives to better assess what tasks should be updated or added to the work plan for the deliverables of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	8/26/2021	0.3	\$380.00	\$114.00	Update and distribute the weekly report for O. Marrero (AAFAF) for week ending 8/27/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	8/27/2021	0.9	\$380.00	\$342.00	Conduct research to identify additional transportation content related to governance that will need to be included in the work plan in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	8/27/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 08/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/27/2021	1.5	\$380.00	\$570.00	Participate on telephone call with D. Leon (ACG) and C. Gonzalez (ACG) to make additional changes to the HTA Transportation Reform work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Ishak, Christine	8/27/2021	2.1	\$380.00	\$798.00	Participate on telephone call with D. Leon (ACG) to modify the HTA Transportation Reform work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2.1)
Outside PR	10	Ishak, Christine	8/27/2021	1.2	\$380.00	\$456.00	Review communication received from various representatives of Ankura and AAFAF, including G. Gonzalez (ACG) and G. Loran (AAFAF) to determine which data requests are still pending and what outstanding actions still need to be performed as it pertains to the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.2)
Outside PR	10	Ishak, Christine	8/27/2021	1.1	\$380.00	\$418.00	Review content and make necessary updates to the detailed deliverables related to the Transit Service Integration and Coordination workstream of the work plan supporting the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	8/30/2021	0.8	\$380.00	\$304.00	Participate in meeting with C. Butler (ACG) to discuss current status of work plan and outstanding requests as it pertains to the HTA Transportation Reform implementation engagement for the Government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	8/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 08/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/30/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan Summary changes in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	8/30/2021	0.2	\$380.00	\$76.00	Prepare for meeting with C. Butler (ACG) on 8/30/2021 to discuss current status of work plan and outstanding requests as it pertains to the HTA Transportation Reform implementation engagement for the Government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	8/30/2021	0.9	\$380.00	\$342.00	Prepare for meeting with J. Roubaud (ACG) to discuss current activities and deliverables related to the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	8/30/2021	1.6	\$380.00	\$608.00	Review key activities and outcomes from the week of 8/23/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 8/30/2021 Transportation Reform meetings and deliverables. (1.6)
Outside PR	10	Ishak, Christine	8/30/2021	1.6	\$380.00	\$608.00	Revise the work plan to update the agency names to correlate with the Public Transportation Reform Roadmap dated 1/19/2021 in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.6)
Outside PR	10	Ishak, Christine	8/30/2021	1.3	\$380.00	\$494.00	Revise work plan to update due dates for tasks included in Workstream #1 of the work plan in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	8/31/2021	1.1	\$380.00	\$418.00	Collect requested information from M. Acevedo (AAFAF) as part of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	8/31/2021	1.9	\$380.00	\$722.00	Create a consolidated list of all the deliverables to be able to simultaneously review the actions from all sources related to the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.9)
Outside PR	10	Ishak, Christine	8/31/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 08/31/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	8/31/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss data received from HTA that contained budget and headcount by department as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	8/31/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan Summary changes in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	8/31/2021	1	\$380.00	\$380.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss the timeline and requirements of the work plan in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	8/31/2021	1.2	\$380.00	\$456.00	Review list of in progress and completed deliverables in the work plan to determine if any additional information is needed in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.2)
Outside PR	10	Ishak, Christine	8/31/2021	1.5	\$380.00	\$570.00	Update the current work plan to include information regarding tasks that were incorporated by representatives of Ankura in support of the deliverables of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	8/2/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 08/02/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/2/2021	1.1	\$308.75	\$339.63	Participate on telephone call with C. Ishak (ACG) and C. Gonzalez (ACG) to revise the new work plan and reassign milestones to align with the agreed upon workstreams as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	8/2/2021	2	\$308.75	\$617.50	Prepared initial draft of the Public Works Functional Area analysis and presentation for G. Loran (AAFAF). (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	8/2/2021	1.3	\$308.75	\$401.38	Review HTA Separation Analysis workplan, notes and related materials provided by FOMB consultants (EY). (1.3)
Outside PR	10	Leon, Daniel	8/2/2021	2	\$308.75	\$617.50	Update new HTA Transportation Reform work plan to incorporate further changes. (2)
Outside PR	10	Leon, Daniel	8/3/2021	0.9	\$308.75	\$277.88	Participate on telephone call with C. Butler (ACG), C. Ishak (ACG) and C. Gonzalez (ACG) to review the new work plan, the preliminary draft of the questionnaire, and meeting agenda that will be used during the 8/10/2021 interviews with Public Works directors as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	8/3/2021	1.1	\$308.75	\$339.63	Participate on telephone call with C. Ishak (ACG) and C. Gonzalez (ACG) to create a preliminary draft of the questionnaire and meeting agenda that will be used during the 8/10/2021 interviews with Public Works directors as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	8/3/2021	1	\$308.75	\$308.75	Participate on telephone call with representatives of Ankura to discuss roles, responsibilities and deliverables as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/3/2021	2	\$308.75	\$617.50	Prepare a Transportation Reform preliminary findings presentation. (2)
Outside PR	10	Leon, Daniel	8/3/2021	2	\$308.75	\$617.50	Revise and integrate comments to the Public Works Functional Area analysis and develop draft presentation for G. Loran (AAFAF). (2)
Outside PR	10	Leon, Daniel	8/3/2021	1	\$308.75	\$308.75	Update the HTA Transportation Reform work plan integrating comments from representatives of ACG. (1)
Outside PR	10	Leon, Daniel	8/4/2021	1.3	\$308.75	\$401.38	Adjust HTA Transportation Reform work plan to incorporate feedback from G. Loran (AAFAF). (1.3)
Outside PR	10	Leon, Daniel	8/4/2021	0.5	\$308.75	\$154.38	Debrief and develop meeting minutes from the 8/4/2021 Transportation Reform Weekly Touchpoint call. (0.5)
Outside PR	10	Leon, Daniel	8/4/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	8/4/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to debrief regarding the Weekly Transportation Reform Touchpoint meeting with representatives of AAFAF as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	8/4/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 08/04/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	8/4/2021	1.1	\$308.75	\$339.63	Participate on telephone call with C. Gonzalez (ACG) and C. Ishak (ACG) to revise the new work plan and re-assign milestones to align with the agreed upon workstreams as part of the Transportation Reform Implementation efforts for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	8/4/2021	1	\$308.75	\$308.75	Participate on telephone call with C. Gonzalez (ACG), C. Ishak (ACG) and C. Butler (ACG) to revise the new work plan and prepare the agenda for the 8/4/2021 meeting with G. Loran (AAFAF) as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	8/5/2021	1	\$308.75	\$308.75	Continue to match reference material and insert references and citations to corresponding HTA Transportation Reform work plan tasks. (1)
Outside PR	10	Leon, Daniel	8/5/2021	1	\$308.75	\$308.75	Create presentation for Weekly AAFAF Transportation Reform Update for the week ending 8/6/2021 and July 2021 Monthly AAFAF Transportation Reform Report. (1)
Outside PR	10	Leon, Daniel	8/5/2021	0.5	\$308.75	\$154.38	Develop an understanding of the Ankura High Level Roadmap for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/5/2021	0.7	\$308.75	\$216.13	Finalize minutes for the 8/4/2021 Weekly Touchpoint meeting with representatives of AAFAF and Ankura for the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	8/5/2021	1.5	\$308.75	\$463.13	Match reference material and insert references and citations to corresponding HTA Transportation Reform work plan tasks. (1.5)
Outside PR	10	Leon, Daniel	8/5/2021	0.7	\$308.75	\$216.13	Participate in virtual meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to discuss weekly and monthly reporting templates that can be used to report to G. Loran (AAFAF) and M. Acevedo (AAFAF) on status and progress as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	8/5/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 08/05/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	8/5/2021	0.9	\$308.75	\$277.88	Participate on telephone call with representatives of Ankura to discuss interim deliverables, existing work plan, and other logistics as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	8/6/2021	1.5	\$308.75	\$463.13	Attach references and other documents to corresponding HTA Transportation Reform work plan tasks. (1.5)
Outside PR	10	Leon, Daniel	8/6/2021	1	\$308.75	\$308.75	Document draft minutes from HTA Transportation Reform financial analysis workstream meeting and gather documents required for work plan. (1)
Outside PR	10	Leon, Daniel	8/6/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 08/06/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/6/2021	1	\$308.75	\$308.75	Update dates within the HTA Transportation Reform work plan. (1.0)
Outside PR	10	Leon, Daniel	8/9/2021	1	\$308.75	\$308.75	Perform preparation work for DTOP interviews the week of 8/9/2021 to support the HTA Transportation Reform program for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/9/2021	1	\$308.75	\$308.75	Review key activities and outcomes from the week of 8/2/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 8/9/2021 Transportation Reform meetings and deliverables. (1)
PR	10	Leon, Daniel	8/10/2021	2	\$308.75	\$617.50	Participate in meeting with C. Butler (ACG), C. Gonzalez (ACG), and C. Ishak (ACG), to debrief on the 8/10/2021 meeting with DTOP Public works representatives and discuss next steps as it pertains to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
PR	10	Leon, Daniel	8/10/2021	1	\$308.75	\$308.75	Participate in meeting with C. Butler (ACG), C. Gonzalez (ACG), C. Ishak (ACG), G. Loran (AAFAF), M. Acevedo (AAFAF) and A. Negron (DTOP) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform program for the government of Puerto Rico. (1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (1)
PR	10	Leon, Daniel	8/10/2021	4	\$308.75	\$1,235.00	Participate in meeting with representatives of Ankura, Public Works and AAFAF, including L. Martinez (DTOP) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (4)
PR	10	Leon, Daniel	8/10/2021	0.3	\$308.75	\$92.63	Prepare for 8/10/2021 meeting with DTOP Public Works representatives to discuss current organization, operations and improvement opportunities in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
PR	10	Leon, Daniel	8/11/2021	2	\$308.75	\$617.50	Participate in meeting with C. Butler (ACG), C. Gonzalez (ACG), and C. Ishak (ACG), to debrief on the 8/11/2021 meeting with DTOP Public works Regional Directors and discuss next steps as it pertains to the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
PR	10	Leon, Daniel	8/11/2021	1.3	\$308.75	\$401.38	Participate in meeting with representatives of Ankura, PRITA and AAFAF, including J. Melendez (PRITA) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
PR	10	Leon, Daniel	8/11/2021	1.8	\$308.75	\$555.75	Participate in meeting with representatives of Ankura, Public Works, and AAFAF, including L. Sotomayor (DTOP) and G. Loran (AAFAF) to discuss current organization, operations and improvement opportunities in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
PR	10	Leon, Daniel	8/11/2021	1	\$308.75	\$308.75	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/12/2021	1.5	\$308.75	\$463.13	Develop HTA Transportation Reform revised budget forecast in support of HTA Transportation Reform Engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	8/13/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 08/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	8/13/2021	1	\$308.75	\$308.75	Review key activities and outcomes from the week of 8/9/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 8/16/2021 Transportation Reform meetings and deliverables. (1)
Outside PR	10	Leon, Daniel	8/13/2021	2	\$308.75	\$617.50	Review notes and create detailed meeting minutes for the interviews with L. Martinez (Public Works), L. Cruz (Public Works) and M. Perez (Public Works) on 08/10/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	8/13/2021	1.5	\$308.75	\$463.13	Review notes and create detailed meeting minutes with A. Negrin (Public Works) on 08/10/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	8/13/2021	0.7	\$308.75	\$216.13	Review notes, create and send detailed meeting minutes to all participants for the weekly Ankura and AAFAF meeting of 08/11/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	8/13/2021	1.9	\$308.75	\$586.63	Revise HTA Transportation Reform contact list and action log to incorporate new DTOP contacts and action items identified in support of HTA Transportation Reform engagement for the Government of Puerto Rico. (1.9)
Outside PR	10	Leon, Daniel	8/13/2021	1	\$308.75	\$308.75	Revise HTA Transportation Reform revised budget forecast in support of HTA transportation reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	8/16/2021	1.1	\$308.75	\$339.63	Continue to review meeting minutes of the 8/10/2021 and 8/11/2021 meetings with representatives of DTOP, AAFAF, PRITA to assess tasks, and meetings that will need to be arranged to remain on-track with the deliverables of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	8/16/2021	0.1	\$308.75	\$30.88	Participate in meeting with C. Gonzalez (ACG) to discuss availability and pending tasks for the Functional Area Analysis as part of the Transportation Reform. (0.1)
Outside PR	10	Leon, Daniel	8/16/2021	1	\$308.75	\$308.75	Participate in meeting with C. Ishak (ACG) to review and appropriately capture the log of activities that were performed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/16/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 08/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/16/2021	0.4	\$308.75	\$123.50	Participate on telephone call with C. Gonzalez (ACG) and C. Ishak (ACG) to discuss next steps pertaining to the preparation of the DTOP Preliminary Findings presentation materials in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	8/16/2021	1.7	\$308.75	\$524.88	Review key activities and outcomes from the week of 8/9/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 8/16/2021 Transportation Reform meetings and deliverables. (1.7)
Outside PR	10	Leon, Daniel	8/16/2021	1	\$308.75	\$308.75	Review meeting minutes of the 8/10/2021 and 8/11/2021 meetings with DTOP, AAFAF, and PRITA to assess tasks, and meetings that will need to be arranged to remain on-track with the deliverables of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/16/2021	1.2	\$308.75	\$370.50	Review work plan and update findings in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	8/17/2021	1.5	\$308.75	\$463.13	Develop an HTA Transportation Reform work plan summary to provide a high-level view of work plan progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	8/17/2021	1.5	\$308.75	\$463.13	Develop the Public Works Functional Area Summary for the DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	8/17/2021	1	\$308.75	\$308.75	Participate in virtual meeting with representatives of Ankura to discuss 08/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/17/2021	0.8	\$308.75	\$247.00	Participate in virtual meeting with representatives of Ankura to discuss the financial model and asset workstream deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	8/17/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss the work plan and agenda for the AAFAF weekly touch point in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/17/2021	1	\$308.75	\$308.75	Participate in virtual meeting with representatives of Ankura, HTA, and AAFAF, including E. Gonzalez (HTA) and G. Loran (AAFAF) to discuss feedback and confirmation for the HTA Functional Area Analysis Report in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/17/2021	0.5	\$308.75	\$154.38	Participate on telephone call with C. Ishak (ACG) to discuss structure of the summarized work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/17/2021	1.2	\$308.75	\$370.50	Review work plan and update findings in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	8/18/2021	1.8	\$308.75	\$555.75	Develop a HTA Transportation Reform work plan summary to provide a high-level view of work plan progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	8/18/2021	1	\$308.75	\$308.75	Develop Functional Organizational Structure of Public Works for the DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/18/2021	0.9	\$308.75	\$277.88	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	8/18/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 08/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	8/18/2021	1.9	\$308.75	\$586.63	Participate in virtual meeting with C. Ishak (ACG) to discuss the HTA Transportation Reform work plan and DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Leon, Daniel	8/18/2021	1	\$308.75	\$308.75	Review and provide updates to the HTA Transportation Reform work plan Summary to provide a high-level view of work plan progress in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/18/2021	1	\$308.75	\$308.75	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) on 08/18/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/19/2021	1.3	\$308.75	\$401.38	Develop the Functional Organizational Structure of Design and Conservation Area Department for the DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	8/19/2021	1.8	\$308.75	\$555.75	Participate in virtual meeting with representatives of Ankura to develop the DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	8/19/2021	1	\$308.75	\$308.75	Participate in virtual meeting with representatives of Ankura to discuss 08/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/19/2021	1.9	\$308.75	\$586.63	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan and DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	8/19/2021	0.9	\$308.75	\$277.88	Transfer physical artifacts to virtual setting for proper documentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	8/20/2021	1.3	\$308.75	\$401.38	Develop a working list of key assets for Public Works in the support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	8/20/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 08/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/20/2021	1.2	\$308.75	\$370.50	Participate in virtual meeting with representatives of Ankura to update findings for the DTOP Functional Area Analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	8/20/2021	0.2	\$308.75	\$61.75	Participate on telephone call with C. Gonzalez (ACG) to debrief the work plan Summary and DTOP Functional Analysis Findings meeting in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	8/20/2021	1	\$308.75	\$308.75	Review DTOP Functional Analysis Findings and work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/20/2021	1.1	\$308.75	\$339.63	Review feedback meeting notes from the AAFAF / Ankura work plan meeting on 8/20/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	8/20/2021	1.5	\$308.75	\$463.13	Review key activities and outcomes from the week of 8/9/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 8/16/2021 Transportation Reform meetings and deliverables. (1.5)
Outside PR	10	Leon, Daniel	8/20/2021	1.2	\$308.75	\$370.50	Review work plan and update findings in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	8/24/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss 08/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	8/25/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	8/25/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 08/25/2021 updates, status report for G. Loran (AAFAF) and other tasks related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	8/26/2021	0.7	\$308.75	\$216.13	Participate in virtual meeting with representatives of Ankura to discuss 08/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	8/26/2021	1.6	\$308.75	\$494.00	Participate on telephone call with C. Ishak (ACG) to provide updates to the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	8/26/2021	2	\$308.75	\$617.50	Provide updates to the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	8/26/2021	0.6	\$308.75	\$185.25	Review and update the weekly report for O. Marrero (AAFAF) for week ending 8/20/2021 in support of the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	8/26/2021	1.3	\$308.75	\$401.38	Review artifacts to develop implementation tasks for the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	8/26/2021	0.8	\$308.75	\$247.00	Review Financial Models Progress Report to determine if the work plan will have to be adjusted in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	8/27/2021	1	\$308.75	\$308.75	Develop Data Request Summary Report to keep track of all communicated data requests in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/27/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 08/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/27/2021	0.5	\$308.75	\$154.38	Participate on telephone call with C. Gonzalez (ACG) to make additional changes to the Data Request Summary Report to keep track of all communicated data requests in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/27/2021	1.5	\$308.75	\$463.13	Participate on telephone call with C. Ishak (ACG) and C. Gonzalez (ACG) to make additional changes to the HTA Transportation Reform work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	8/27/2021	2.1	\$308.75	\$648.38	Participate on telephone call with C. Ishak (ACG) to modify the HTA Transportation Reform work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2.1)
Outside PR	10	Leon, Daniel	8/27/2021	1	\$308.75	\$308.75	Provide updates to the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	8/27/2021	0.9	\$308.75	\$277.88	Review artifacts to develop implementation tasks for the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	8/27/2021	0.5	\$308.75	\$154.38	Revise HTA Transportation Reform Action Items to reflect updated changes in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/30/2021	0.5	\$308.75	\$154.38	Participate in meeting with J. Roubaud (ACG) to review and appropriately capture the log of activities that were performed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/30/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 08/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/30/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan Summary changes in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	8/30/2021	0.2	\$308.75	\$61.75	Participate on telephone call with C. Gonzalez (ACG) to provide updates to the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	8/30/2021	1.5	\$308.75	\$463.13	Provide updates to the HTA Transportation Reform work plan Summary in support of the HTA



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	8/30/2021	2	\$308.75	\$617.50	Review artifacts to develop implementation tasks for the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	8/30/2021	1.5	\$308.75	\$463.13	Review key activities and outcomes from the week of 8/23/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 8/30/2021 Transportation Reform meetings and deliverables. (1.5)
Outside PR	10	Leon, Daniel	8/30/2021	1.5	\$308.75	\$463.13	Revise Data Request Summary Report to keep track of all communicated data requests in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	8/31/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 08/31/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/31/2021	0.2	\$308.75	\$61.75	Participate in virtual meeting with representatives of Ankura to discuss data received from HTA that contained budget and headcount by department as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	8/31/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan Summary changes in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	8/31/2021	0.3	\$308.75	\$92.63	Participate on telephone call with C. Gonzalez (ACG) to discuss the HTA Transportation Reform initiatives in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	8/31/2021	2	\$308.75	\$617.50	Review artifacts to develop template for metrics and success measures for the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	8/31/2021	1.5	\$308.75	\$463.13	Review artifacts to develop template for resource gaps for the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	8/31/2021	2	\$308.75	\$617.50	Review artifacts to develop template for roles and responsibilities of cross-agency working team for the HTA Transportation Reform work plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	8/31/2021	0.5	\$308.75	\$154.38	Revise Data Request Summary Report to keep track of all communicated data requests in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	8/31/2021	1	\$308.75	\$308.75	Revise HTA Transportation Reform Action Items to reflect updated changes in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	McAfee, Maggie	8/4/2021	1.5	\$195.00	\$292.50	Prepare labor codes for July 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	8/5/2021	1.2	\$195.00	\$234.00	Continue to prepare labor codes for July 2021 fee statement. (1.2)
Outside PR	10	McAfee, Maggie	8/5/2021	1	\$195.00	\$195.00	Prepare labor codes for July 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	8/5/2021	1.8	\$195.00	\$351.00	Prepare labor codes for July 2021 fee statement. (1.8)
Outside PR	10	McAfee, Maggie	8/6/2021	1.5	\$195.00	\$292.50	Prepare labor codes for July 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	8/7/2021	1.5	\$195.00	\$292.50	Continue to prepare labor codes for July 2021 fee statement. (1.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	McAfee, Maggie	8/8/2021	1.3	\$195.00	\$253.50	Continue to prepare labor codes for July 2021 fee statement. (1.3)
Outside PR	10	McAfee, Maggie	8/8/2021	0.7	\$195.00	\$136.50	Prepare labor codes for July 2021 fee statement. (0.7)
Outside PR	10	McAfee, Maggie	8/9/2021	1.4	\$195.00	\$273.00	Continue to prepare labor codes for July 2021 fee statement. (1.4)
Outside PR	10	McAfee, Maggie	8/9/2021	1	\$195.00	\$195.00	Prepare labor codes for July 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	8/9/2021	1.6	\$195.00	\$312.00	Prepare labor codes for July 2021 fee statement. (1.6)
Outside PR	10	McAfee, Maggie	8/11/2021	1.2	\$195.00	\$234.00	Continue to prepare labor codes for July 2021 fee statement. (1.2)
Outside PR	10	McAfee, Maggie	8/11/2021	1.8	\$195.00	\$351.00	Prepare labor codes for July 2021 fee statement. (1.8)
Outside PR	10	McAfee, Maggie	8/21/2021	1	\$195.00	\$195.00	Continue to prepare project invoice for July 2021. (1)
Outside PR	10	McAfee, Maggie	8/21/2021	2	\$195.00	\$390.00	Prepare project invoice for July 2021. (2)
Outside PR	10	McAfee, Maggie	8/22/2021	1	\$195.00	\$195.00	Prepare project invoice for July 2021. (1)
Outside PR	10	McAfee, Maggie	8/23/2021	1.3	\$195.00	\$253.50	Continue to prepare project invoice for July 2021. (1.3)
Outside PR	10	McAfee, Maggie	8/23/2021	1.7	\$195.00	\$331.50	Prepare project invoice for July 2021. (1.7)
Outside PR	10	Pena-Alfaro, Fernando	8/2/2021	1.9	\$650.00	\$1,235.00	Review FOMB Fiscal Plan 2021 to verify that Ankura OCFO financial model regarding the Transportation Reform was in alignment. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	8/3/2021	1	\$650.00	\$650.00	Participate on telephone call with representatives of Ankura to discuss roles, responsibilities and deliverables as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Pena-Alfaro, Fernando	8/3/2021	1.8	\$650.00	\$1,170.00	Review Certified HTA Plan 2021 to verify that Ankura OCFO financial model regarding the Transportation Reform is in alignment. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	8/4/2021	2	\$650.00	\$1,300.00	Review documents provided by PROMESA related to HTA operations and financial information for Transportation Reform. (2)
Outside PR	10	Pena-Alfaro, Fernando	8/5/2021	0.9	\$650.00	\$585.00	Participate on telephone call with representatives of Ankura to discuss interim deliverables, existing work plan, and other logistics as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	8/5/2021	1.5	\$650.00	\$975.00	Review documents provided by PROMESA related to HTA operations and financial information for Transportation Reform. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	8/6/2021	0.4	\$650.00	\$260.00	Participate on telephone call with E. Goodman (ACG) to discuss interim deliverables as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	8/6/2021	0.9	\$650.00	\$585.00	Prepare outline of items to support Ankura Strategy and Performance practice in their work plan as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	8/6/2021	0.8	\$650.00	\$520.00	Review tracking sheet of the activities to be performed by Ankura as part of the Transportation Reform and summarize key deliverables. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	8/9/2021	0.5	\$650.00	\$325.00	Participate on telephone call with E. Fuhr (ACG) and E. Goodman (ACG) to discuss development of HTA Transportation Reform work plan for Financial Model and Assets workstream as well as relevant data requests. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/9/2021	0.5	\$650.00	\$325.00	Participate on telephone call with E. Goodman (ACG) to align on requests from EY carveout team and plan draft of work plan for Financial Model and Assets workstream within HTA Transportation Reform engagement for G. Loran (AAFAF). (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/9/2021	1.5	\$650.00	\$975.00	Prepare scope of work for the HTA Transportation Reform financial model by asset. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	8/9/2021	1.4	\$650.00	\$910.00	Review HTA 2018 audited report for HTA Transportation Reform financial analysis. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	8/10/2021	1.2	\$650.00	\$780.00	Prepare data request listing for ATM to serve as basis to prepare a financial model by asset for the Transportation Reform. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	8/10/2021	1.9	\$650.00	\$1,235.00	Prepare data request listing for Metropolitan bus authority and PRITA to serve as basis to prepare a financial model by asset for the Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	8/10/2021	1.4	\$650.00	\$910.00	Review public and private partnership documents related to privatization of Toll Roads PR-22 and PR-5 to understand the framework and assumptions for other potential toll roads privatizations. (1.4)
Outside PR	10	Pena-Alfaro, Fernando	8/11/2021	0.6	\$650.00	\$390.00	Participate on telephone call with E. Goodman (ACG) to review information requests to EY, HTA and other agencies and plan short-term work plan for the HTA Transportation Reform financial model. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	8/11/2021	1.5	\$650.00	\$975.00	Prepare summarized items to take into consideration for a carveout implementation as directed in the HTA Transportation Reform. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	8/11/2021	1.9	\$650.00	\$1,235.00	Review HTA long term model to assess components that can be utilized in the toll financial model to generate for the HTA Transportation Reform engagement. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	8/12/2021	1	\$650.00	\$650.00	Participate on telephone call with E. Goodman (ACG) to discuss HTA historical financial reporting and structure of the financial model deliverable for the HTA Transportation Reform engagement. (1)
Outside PR	10	Pena-Alfaro, Fernando	8/12/2021	2	\$650.00	\$1,300.00	Prepare presentation regarding financial model template to discuss with representatives of Ankura to verify that the scope, structure and limitations are aligned with HTA Transportation Reform engagement requirements. (2)
Outside PR	10	Pena-Alfaro, Fernando	8/12/2021	0.9	\$650.00	\$585.00	Review HTA audited financial report to verify that the template for the financial model intended for the HTA Transportation Reform is aligned with the general financial reporting. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	8/13/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 08/13/2021 updates and action items related to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	8/13/2021	0.4	\$650.00	\$260.00	Participate on telephone call with E. Goodman (ACG) to discuss financial model and assets work plan, model template and scheduling review of HTA model from 2019 for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	8/13/2021	2	\$650.00	\$1,300.00	Prepare presentation of the financial model for the segregation of assets as per the HTA Transportation Reform. (2.0)
Outside PR	10	Pena-Alfaro, Fernando	8/13/2021	1.1	\$650.00	\$715.00	Review FOMB Fiscal Plan 2021 to align the financial model to the guidelines of the Transportation Reform. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	8/16/2021	0.8	\$650.00	\$520.00	Participate in meeting with E. Goodman (ACG) and C. Gonzalez (ACG) to discuss general overview of DTOP, HTA, and PRITA functions and operations as it relates to the Transportation Reform. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	8/16/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates and next steps for the development of financial models for the HTA Transportation Reform engagement. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	8/16/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 08/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/16/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss the HTA Toll Road model built in 2019, including the background, structure and assumptions driving the model, to support the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							financial model and asset workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/16/2021	0.5	\$650.00	\$325.00	Participate on telephone call with V. Hart (ACG) to review HTA model assumptions and questions for HTA Model alignment for the HTA Transportation Reform. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/16/2021	2	\$650.00	\$1,300.00	Prepare presentation regarding model scope, limitations and structure for the HTA Transportation Reform engagement. (2)
Outside PR	10	Pena-Alfaro, Fernando	8/17/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates and next steps for the development of financial models for the HTA Transportation Reform engagement. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	8/17/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 08/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.6)
Outside PR	10	Pena-Alfaro, Fernando	8/17/2021	0.8	\$650.00	\$520.00	Participate in virtual meeting with representatives of Ankura to discuss the financial model and asset workstream deliverables in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	8/17/2021	0.8	\$650.00	\$520.00	Prepare data request listing for non-toll operations for the financial model per the HTA Transportation Reform. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	8/17/2021	0.7	\$650.00	\$455.00	Prepare presentation for G. Loran (AAFAF) and M. Acevedo (AAFAF) related to data request and access to key personnel related to the HTA Transportation Reform. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	8/17/2021	0.7	\$650.00	\$455.00	Review FOMB Fiscal Plan 2021 related to the HTA Transportation Reform engagement to align the financial model to their guidelines. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	8/17/2021	1.8	\$650.00	\$1,170.00	Review HTA financial model prepared in 2019 to identify items that can be utilized in the financial models per asset as indicated in the HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	8/18/2021	0.9	\$650.00	\$585.00	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	8/18/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with representatives of Ankura to discuss 08/18/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	8/18/2021	1.8	\$650.00	\$1,170.00	Prepare HTA request listing related to projected operating results for the period 2022 to 2026 for the financial models by asset type related to the HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	8/18/2021	0.9	\$650.00	\$585.00	Review HTA Fiscal Plan to avoid duplicating information already available in their plan. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	8/18/2021	1.1	\$650.00	\$715.00	Review HTA roster as of June 2021 to identify the items to request to effectively segregate by toll, non-toll and mass transportation in the preparation of financial models by asset type per HTA Transportation Reform. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	8/19/2021	1	\$650.00	\$650.00	Participate in virtual meeting with E. Goodman (ACG) to discuss next steps for HTA Transportation Reform work plan tasks as well as structure of template for financial models. (1)
Outside PR	10	Pena-Alfaro, Fernando	8/19/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with E. Goodman (ACG) to review structure of Toll Road Asset financial model

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							template for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	8/19/2021	0.2	\$650.00	\$130.00	Participate in virtual meeting with representatives of Ankura to discuss 08/19/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.2)
Outside PR	10	Pena-Alfaro, Fernando	8/19/2021	2	\$650.00	\$1,300.00	Prepare draft of HTA operating revenue module of the financial model template for the HTA Transportation Reform. (2.0)
Outside PR	10	Pena-Alfaro, Fernando	8/19/2021	1.8	\$650.00	\$1,170.00	Prepare draft of HTA other income module of the financial model template for the HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	8/19/2021	1.9	\$650.00	\$1,235.00	Prepare HTA request listing regarding fiscal plan projections information required for the financial models assets by type per HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	8/20/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 08/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/20/2021	0.5	\$650.00	\$325.00	Reformatted HTA data request to Excel format to facilitate response from the agency for the HTA Transportation Reform. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/20/2021	0.4	\$650.00	\$260.00	Review FOMB 205 Letter dated 1/29/2021 to verify the specific guidelines for the transportation reform. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	8/20/2021	1.2	\$650.00	\$780.00	Review HTA / CCDA Related Plan Support Agreement to identify HTA implications to take into account for the financial model by asset type for the HTA Transportation Reform. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	8/20/2021	0.6	\$650.00	\$390.00	Review HTA bonds per Bank of Puerto Rico information to assess debt for the financial model by asset type for the HTA Transportation Reform. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	8/23/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with representatives of Ankura to discuss 08/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	8/23/2021	0.4	\$650.00	\$260.00	Participate on telephone call with E. Goodman (ACG) to discuss work plan for the week of 08/23/2021, including specific tasks and milestones, for the financial model and asset workstream for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	8/23/2021	0.3	\$650.00	\$195.00	Prepare request data summary and detail for G. Loran (AAFAF) and M. Acevedo (AAFAF) to use to support Ankura requesting data from the various agencies related to HTA Transportation Reform. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	8/23/2021	1.6	\$650.00	\$1,040.00	Review Tren Urbano financial projections per HTA Fiscal Plan F22-FY51 to include in the PRITA financial model related to HTA Transportation Reform. (1.6)
Outside PR	10	Pena-Alfaro, Fernando	8/23/2021	1.3	\$650.00	\$845.00	Segregate HTA measures for toll, non-toll and transit per HTA Fiscal Plan F22-FY51 to include in financial models by assets related to HTA Transportation Reform. (1.3)
Outside PR	10	Pena-Alfaro, Fernando	8/24/2021	0.7	\$650.00	\$455.00	Identify additional data request items for PRITA and include them in the data request to the marine and buses authorities as part of the financial model for mass transportation within the HTA Transportation Reform. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	8/24/2021	0.2	\$650.00	\$130.00	Participate in virtual meeting with representatives of Ankura to discuss 08/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	8/24/2021	0.4	\$650.00	\$260.00	Participate on telephone call with E. Goodman (ACG) to discuss work plan for the week of 08/23/2021, including specific tasks and milestones, for the financial model and asset workstream for the HTA Transportation Reform engagement. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	8/24/2021	0.4	\$650.00	\$260.00	Prepare communication to G. Loran (AAFAF) with a summary of requests made to the various agencies to communicate AAFAF effort and response received to date in support of the HTA Transportation Reform. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	8/24/2021	0.8	\$650.00	\$520.00	Request and review HTA bonds detail schedule and integrate it into toll roads financial model as part of the HTA Transformation Reform. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	8/24/2021	0.8	\$650.00	\$520.00	Review status of Title III related to HTA debt restructuring and impact to the toll financial model as part of the HTA Transportation Reform. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	8/25/2021	1.4	\$650.00	\$910.00	Add and link bond detailed schedule to Toll Financial Model per HTA Transportation Reform. (1.4)
Outside PR	10	Pena-Alfaro, Fernando	8/25/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with G. Loran (AAFAF) and representatives of Ankura to conduct weekly HTA Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	8/25/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with representatives of Ankura to discuss 08/25/2021 updates, status report for G. Loran (AAFAF) and other tasks related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	8/25/2021	1.2	\$650.00	\$780.00	Prepare progress report regarding financial models per asset type for internal presentation in connection to the HTA Transportation Reform. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	8/25/2021	1.1	\$650.00	\$715.00	Review new files posted in FOMB SharePoint site related to HTA 2018-2020 historical financial performance. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	8/26/2021	0.9	\$650.00	\$585.00	Continue to review new material in FOMB SharePoint site related to HTA financial performance for the period 2018-2020 in connection to the HTA Transportation Reform. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	8/26/2021	1.2	\$650.00	\$780.00	Develop draft macro drivers for toll financial model related to HTA Transportation Reform. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	8/26/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with E. Goodman (ACG) to discuss reports, schedules, drivers and assumptions for toll and non-toll asset financial models for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	8/26/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with representatives of Ankura to discuss 08/26/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	8/26/2021	1.8	\$650.00	\$1,170.00	Prepare draft of the general assumptions for toll financial model related to HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	8/26/2021	0.5	\$650.00	\$325.00	Update progress report presentation for weekly meeting with representatives of AAFAF related to HTA Transportation Reform. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/27/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with E. Goodman (ACG) to discuss reports, schedules, drivers and assumptions for toll and non-toll asset financial models for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	8/27/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 08/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/27/2021	0.9	\$650.00	\$585.00	Prepare additional commentary to Assumptions page of Toll Roads financial model for HTA Transportation Reform. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	8/27/2021	1.5	\$650.00	\$975.00	Review key drivers to include in toll road financial model related to measures per HTA Fiscal Plan F22-FY51 related to the HTA Transportation Reform. (1.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	8/30/2021	1	\$650.00	\$650.00	Participate in virtual meeting with E. Goodman (ACG) to discuss updates to work plan and action items for the financial model and asset workstream for the HTA Transportation Reform engagement. (1)
Outside PR	10	Pena-Alfaro, Fernando	8/30/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 08/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/30/2021	0.5	\$650.00	\$325.00	Review documentation received from DTOP related to budget and payroll at the DOP that may be utilized for the non-toll financial model related to HTA Transportation Reform. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/30/2021	1.8	\$650.00	\$1,170.00	Review HTA financial presentation template outlined in HTA Fiscal Plan FY22-FY51 and identified those line items that pertain exclusively to toll roads and those that pertain to mass transportation and the ones that we need clarification from HTA to split between toll roads and non-toll roads. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	8/30/2021	1.1	\$650.00	\$715.00	Review HTA measures and identified those related exclusively to toll roads and identified those to discuss with HTA to allocate among toll road, non-toll roads and mass transportation. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	8/31/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Goodman (ACG) and J. Roubaud (ACG) to discuss financial modeling workflow as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/31/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 08/31/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	8/31/2021	0.2	\$650.00	\$130.00	Participate in virtual meeting with representatives of Ankura to discuss data received from HTA that contained budget and headcount by department as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Pena-Alfaro, Fernando	8/31/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss the HTA Transportation Reform work plan Summary changes in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	8/31/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss updates and next steps for the finance workstream for the HTA Transportation Reform engagement. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	8/31/2021	1.5	\$650.00	\$975.00	Prepare costs section of financial model template for PRITA related to HTA Transportation Reform. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	8/31/2021	1.9	\$650.00	\$1,235.00	Prepare revenue financial model template for PRITA related to HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	8/31/2021	0.6	\$650.00	\$390.00	Update weekly AAFAF report for the week of 8/30/2021 based on suggestions by E. Fuhr (ACG) and presented it to Ankura Strategy and Performance team in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Roubaud, Julien	8/30/2021	0.5	\$332.50	\$166.25	Participate in meeting with D. Leon (ACG) to review and appropriately capture the log of activities that were performed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Roubaud, Julien	8/30/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Gonzalez (ACG) to discuss how Ankura supported AAFAF in the past as it pertains to the implementation of the Certified Fiscal Plan and worked performed with HTA, DTOP and PRITA as part of the Transportation Reform. (0.9)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	8/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 08/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Roubaud, Julien	8/30/2021	1.6	\$332.50	\$532.00	Review HTA Transportation Reform Implementation work plan assessing specific tasks in reference to 2021 Fiscal Plan recommended actions for transportation system reform. (1.6)
Outside PR	10	Roubaud, Julien	8/31/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with E. Goodman (ACG) and F. Pena-Alfaro (ACG) to discuss financial modeling workflow as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Roubaud, Julien	8/31/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 08/31/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Tabor, Ryan	8/4/2021	0.5	\$522.50	\$261.25	Participate in meeting with C. Butler (ACG) and V. Hart (ACG) to clarify scope of work of key partner and determine next steps for Transportation Reform initiative. (0.5)
Outside PR	10	Tabor, Ryan	8/4/2021	0.8	\$522.50	\$418.00	Participate in meeting with C. Butler (ACG) and V. Hart (ACG) to review high-level plan from 8/4/2021 to 8/13/2021 to align on next steps for HTA Transportation Reform. (0.8)
Outside PR	10	Tabor, Ryan	8/17/2021	0.4	\$522.50	\$209.00	Prepare and send email to F. Pena-Alfaro (ACG) with roster of HTA employees for organizational analysis. (0.4)
Outside PR	10	Tabor, Ryan	8/24/2021	0.5	\$522.50	\$261.25	Participate on telephone call with V. Hart (ACG) to discuss and prepare for meeting with M. Acevedo (AAFAF) to provide analysis and recommendations from HTA functional review as key input to the HTA Transportation Reform program. (0.5)
Outside PR	10	Tabor, Ryan	8/26/2021	0.4	\$522.50	\$209.00	Participate on telephone call with C. Ishak (ACG) to discuss the scope of work related to workstreams and milestones that serve as the foundation of the implementation work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)

Total Hourly Fees	693.7	\$282,792.38
<b>Total Fees</b>		<b>\$282,792.38</b>

## Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Battle, Fernando	8/9/2021	\$657.40	Roundtrip airfare from Miami, FL to San Juan, PR 8/9/21 to 8/12/21	1
Transportation - US	Battle, Fernando	8/9/2021	\$44.66	Travel from home to airport on 8/9/2021	2
Meals - PR	Battle, Fernando	8/9/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Battle, Fernando	8/9/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Battle, Fernando	8/10/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Battle, Fernando	8/10/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Battle, Fernando	8/11/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Battle, Fernando	8/11/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Battle, Fernando	8/12/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Battle, Fernando	8/12/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Butler, Charles	8/9/2021	\$887.40	Roundtrip airfare from Nashville, TN to San Juan, PR 8/9/21 to 8/12/21	3
Meals - US	Butler, Charles	8/9/2021	\$6.22	Travel meal, snack	4
Meals - PR	Butler, Charles	8/9/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Butler, Charles	8/9/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Butler, Charles	8/10/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Butler, Charles	8/10/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Butler, Charles	8/11/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Butler, Charles	8/11/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging PR	Butler, Charles	8/12/2021	\$709.32	Lodging in San Juan, PR from 8/9/21 to 8/12/21 (3 nights)	5
Meals - US	Butler, Charles	8/12/2021	\$6.51	Travel meal, snack	6
Transportation - US	Butler, Charles	8/12/2021	\$60.00	Parking airport 6/7/21 to 6/10/21	7
Meals - PR	Butler, Charles	8/12/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Butler, Charles	8/12/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Ishak, Christine	8/9/2021	\$568.40	Roundtrip airfare from Nashville, TN to San Juan, PR 8/9/21 to 8/12/21	8
Meals - US	Ishak, Christine	8/9/2021	\$7.07	Travel meal, snack	9
Meals - US	Ishak, Christine	8/9/2021	\$8.35	Travel meal, breakfast	10
Transportation - US	Ishak, Christine	8/9/2021	\$44.66	Travel from home to airport on 8/9/2021	11
Meals - PR	Ishak, Christine	8/9/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	8/9/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Ishak, Christine	8/10/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	8/10/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Ishak, Christine	8/11/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	8/11/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging PR	Ishak, Christine	8/12/2021	\$679.32	Lodging in San Juan, PR from 8/9/21 to 8/12/21 (3 nights)	12
Meals - PR	Ishak, Christine	8/12/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	8/12/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Airfare	Leon, Daniel	8/9/2021	\$1,002.40	Roundtrip airfare from Nashville, TN to San Juan, PR 8/9/21 to 8/12/21	13
Meals - PR	Leon, Daniel	8/9/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	
Transportation - PR	Leon, Daniel	8/9/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Leon, Daniel	8/10/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Leon, Daniel	8/10/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Meals - PR	Leon, Daniel	8/11/2021	\$70.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Leon, Daniel	8/11/2021	\$29.12	Per diem transportation expense in Puerto Rico	
Lodging PR	Leon, Daniel	8/12/2021	\$709.32	Lodging in San Juan, PR from 8/9/21 to 8/12/21 (3 nights)	14
Meals - US	Leon, Daniel	8/12/2021	\$20.43	Travel meal, lunch	15
Meals - PR	Leon, Daniel	8/12/2021	\$42.00	Travel day per diem meal expenses in Puerto Rico	

Expense Type	Professional	Date	Expense	Description	Reference
Transportation - PR	Leon, Daniel	8/12/2021	\$29.12	Per diem transportation expense in Puerto Rico	

<b>Total Expenses</b>			<b>\$6,773.38</b>		
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<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

EXHIBIT H

MONTHLY FEE STATEMENTS OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
SEPTEMBER 1, 2021 THROUGH SEPTEMBER 30, 2021



Ankura Consulting Group LLC  
PO Box 74007043  
Chicago, IL 60674-7043

## INVOICE

Date	Invoice Number
10/28/2021	CI-043897

Payment Terms	Due Date
Immediate	10/28/2021

FEIN NO.:	47-2435218
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Bill To:
Omar Marrero Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) Financial Oversight & Management Board for PR PROMESA Title III San Juan, PR 00901 United States of America

Project Information:
Project Name: DV-B00549.02 Puerto Rico Fiscal Agency and Financial Advisory Authority (AAFAF) / Restructuring Services Title III
Project Number: DV-B00549.02
PO Number:

Professional Services rendered, see attached.
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<b>Net Amount:</b>	<b>64,015.26</b>
<b>Tax:</b>	
<b>Total Invoice Amount:</b>	<b>USD 64,015.26</b>

For any questions regarding billing, wire or ACH payments, please contact accounting@ankura.com.

Remittance Information:	
<b>Electronic Payment Info</b>	
<u>Wire Instructions</u>	<u>ACH Instructions</u>
Account Name: Ankura Consulting Group LLC	Account Name: Ankura Consulting Group LLC
Account Number: 226005697768	Account Number: 226005697768
Bank of America	Bank of America
222 Broadway	1455 Market Street
New York, NY 10038	San Francisco, CA 94109
United States	United States
ABA# 026009593	ABA# 054001204
SWIFT: BOFAUS3N	SWIFT: BOFAUS3N
Please include the invoice number and/or Ankura Project Code to your remittance to ensure prompt application of funds.	



INVOICE

Phone: 1.888.867.0309 • www.datasite.com

Ankura Consulting Group, LLC  
485 Lexington Avenue, 10th Floor  
New York NY 10017  
Attn: Fernando Batlle

Invoice #: 2622620  
Invoice Date: 27-Sep-2021  
Datasite Order #: 031-a270h000004TINKAA4  
Cust Order #:  
Date Received:  
Salesperson: Keefe, Kelly-Leigh

Terms: Per the Agreement between customer and Datasite

AAFAF  
Effective 24-Dec-2020  
Initial Term 12 Months  
Invoice for services 25-Aug-2021 - 24-Sep-2021

<u>QTY</u>	<u>DESCRIPTION</u>	<u>UNIT PRICE</u>	<u>TOTAL</u>
100	Gigabytes in Warehousing	\$580.00	\$58,000.00
2.1541	Gigabytes in Warehousing	\$370.00	\$797.02

Subtotal: \$58,797.02  
Messenger and Freight: \$.00  
Postage and Handling: \$.00  
Tax: \$5,218.24  
Total Invoice USD: \$64,015.26

Remit Check Payment to:  
Datasite LLC  
P. O. Box 74007252  
Chicago, IL 60674-7252

PLEASE PAY FROM THIS INVOICE  
(1.5% SERVICE CHARGE PER MONTH ADDED TO PAST  
DUE ACCOUNTS)

Remit ACH/Fed Wire Payment to:  
Datasite LLC  
Account #: 4451043298  
Bank of America  
100 West 33rd Street  
New York, NY 10001  
ACH Routing: 111000012  
Wire ABA Routing: 026009593  
SWIFT CODE: BOFAUS3N  
Please reference Datasite invoice # on your payment.





November 15, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-SECOND MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
SEPTEMBER 1, 2021 TO SEPTEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-second monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2021 through September 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO FIFTY-SECOND MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2022-000026 FOR THE PERIOD SEPTEMBER 1, 2021 THROUGH  
SEPTEMBER 30, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: September 1, 2021 through September 30, 2021

Amount of compensation sought  
as actual, reasonable and necessary: \$ 429,636.50

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$ 8,289.20

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's fifty-second monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-second monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$386,672.85 (90% of \$429,636.50 of total fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of September 1, 2021 through September 30, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$8,289.20 and Ankura has written off \$1,954.11 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of

an hour;

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE



Code	Time Category	Total Hours	Total Fees
<b>Non-Title III Matters</b>			
3	Fiscal Plan and Implementation	132.3	\$ 86,315.10
21	Case Management	17.7	\$ 12,709.55
25	Preparation of Fee App	73.8	\$ 22,116.90
50	Preparation of materials and for meetings with FOMB, UCC, and/or Advisors	18.2	\$ 11,022.20
200	COFINA Restructuring	13.7	\$ 9,454.80
206	AMA Restructuring	11.6	\$ 7,506.30
209	PRIFA Restructuring	43.9	\$ 29,576.40
210	PORTS Restructuring	10.8	\$ 8,614.50
213	UPR Restructuring	1.7	\$ 1,079.70
216	Non Title 3 financial & strategic analysis	74.0	\$ 40,787.50
221	NT3-General Debt Restructuring Matters	0.3	\$ 214.50
231	NT-3 DRA Restructuring	56.9	\$ 40,964.20
240	NT3 PRIDCO Feasibility Studies	129.4	\$ 99,132.85
242	NT3_EDB Restructuring	0.8	\$ 572.00
Total - Municipal Advisor Hourly Fees		35.7	\$ 25,539.00
Municipal Advisory Fee			\$ 60,000.00
<b>Total - Municipal Advisor Fees</b>		<b>35.7</b>	<b>\$ 85,539.00</b>
Total - Non-Municipal Advisor Hourly Fees		549.4	\$ 344,527.50
<b>Total - Fees</b>		<b>585.1</b>	<b>\$ 430,066.50</b>
Ankura Voluntary Credit			\$ (430.00)
<b>Net Total - Fees</b>		<b>585.1</b>	<b>\$ 429,636.50</b>

Note: The voluntary credit is on account of using an incorrect billing rate for Christine Parker on the August fee statement at \$210. The credit is as a result of reducing the incorrect rate of \$210 to the correct rate of \$200.

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	27.0	\$ 25,920.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	52.8	\$ 37,752.00
Tabor, Ryan	Senior Managing Director	\$ 522.50	0.1	\$ 52.25
Barrett, Dennis	Senior Managing Director	\$ 960.00	61.0	\$ 58,560.00
Morrison, Jonathan	Managing Director	\$ 890.00	12.4	\$ 11,036.00
Kratzman, E.A.	Managing Director	\$ 855.00	99.0	\$ 84,645.00
Sneath, Jill	Senior Director	\$ 315.00	7.2	\$ 2,268.00
Rapisardi, John	Director	\$ 618.00	3.2	\$ 1,977.60
Feldman, Robert	Senior Director	\$ 660.00	100.6	\$ 66,396.00
Gonzalez, Carlos A.	Director	\$ 332.50	20.7	\$ 6,882.75
Giese, Michael	Associate	\$ 413.00	97.4	\$ 40,226.20
Nath, Natasha	Associate	\$ 413.00	63.9	\$ 26,390.70
Parker, Christine	Associate	\$ 200.00	39.8	\$ 7,960.00
Total - Hourly Fees			585.1	\$ 370,066.50
Municipal Advisory Fee				\$ 60,000.00
<b>Total - Fees</b>			<b>585.1</b>	<b>\$ 430,066.50</b>
Ankura Voluntary Credit				\$ (430.00)
<b>Net Total - Fees</b>			<b>585.1</b>	<b>\$ 429,636.50</b>

Note: The voluntary credit is on account of using an incorrect billing rate for Christine Parker on the August fee statement at \$210. The credit is as a result of reducing the incorrect rate of \$210 to the correct rate of \$200.

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	231	Nath, Natasha	9/1/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez regarding the DRA claims recovery analysis requested by advisors to the Oversight Board.
Outside PR	231	Giese, Michael	9/1/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez regarding the DRA claims recovery analysis requested by advisors to the Oversight Board.
Outside PR	231	Feldman, Robert	9/1/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez regarding the DRA claims recovery analysis requested by advisors to the Oversight Board.
PR	231	Battle, Juan Carlos	9/1/2021	1.00	\$ 715.00	\$ 715.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez regarding the DRA claims recovery analysis requested by advisors to the Oversight Board.
Outside PR	231	Barrett, Dennis	9/1/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez regarding the DRA claims recovery analysis requested by advisors to the Oversight Board.
PR	MA - 200	Battle, Juan Carlos	9/1/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez to discuss potential COFINA transaction for savings.
Outside PR	MA - 200	Barrett, Dennis	9/1/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantonio Méndez & Alvarez to discuss potential COFINA transaction for savings.
Outside PR	209	Giese, Michael	9/1/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss IRS 8038 calculations needed for the PRIFA-MEPSI transaction requested by M. Rapaport (NP).
Outside PR	209	Feldman, Robert	9/1/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss IRS 8038 calculations needed for the PRIFA-MEPSI transaction requested by M. Rapaport (NP).
Outside PR	209	Giese, Michael	9/1/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to review IRS 8038 calculations as requested by J. Battle (ACG).
Outside PR	209	Feldman, Robert	9/1/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to review IRS 8038 calculations as requested by J. Battle (ACG).
Outside PR	231	Giese, Michael	9/1/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to finalize DRA claims recovery analysis.
Outside PR	231	Feldman, Robert	9/1/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to finalize DRA claims recovery analysis.
Outside PR	231	Giese, Michael	9/1/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss next steps for DRA claims recovery analysis.
Outside PR	231	Feldman, Robert	9/1/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss next steps for DRA claims recovery analysis.
Outside PR	209	Nath, Natasha	9/1/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss weighted average maturity and yield-to-maturity calculations needed for the PRIFA-MEPSI transaction.
Outside PR	209	Giese, Michael	9/1/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss weighted average maturity and yield-to-maturity calculations needed for the PRIFA-MEPSI transaction.
Outside PR	231	Barrett, Dennis	9/1/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss credits held by DRA as part of global solution to DRA claims.
Outside PR	231	Giese, Michael	9/1/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss credits held by DRA as part of global solution to DRA claims.
PR	231	Battle, Juan Carlos	9/1/2021	0.70	\$ 715.00	\$ 500.50	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss credits held by DRA as part of global solution to DRA claims.
Outside PR	231	Feldman, Robert	9/1/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss credits held by DRA as part of global solution to DRA claims.
Outside PR	231	Nath, Natasha	9/1/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss credits held by DRA as part of global solution to DRA claims.
Outside PR	231	Battle, Fernando	9/1/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss credits held by DRA as part of global solution to DRA claims.
Outside PR	206	Giese, Michael	9/1/2021	0.20	\$ 413.00	\$ 82.60	Review and incorporate changes to MBA offer language as requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	9/1/2021	0.20	\$ 413.00	\$ 82.60	Prepare PREPA IRS subsidy analysis schedules as requested by R. Feldman (ACG) as part of the IRS subsidy analysis
PR	MA - 209	Battle, Juan Carlos	9/1/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Kremer (OMM) to discuss logistics for the PRIFA-MEPSI settlement.
Outside PR	209	Nath, Natasha	9/1/2021	0.80	\$ 413.00	\$ 330.40	Prepare calculation of weighted average maturity and yield-to-maturity measures needed for the PRIFA-MEPSI transaction.
Outside PR	209	Giese, Michael	9/1/2021	1.10	\$ 413.00	\$ 454.30	Prepare IRS 8038 bond calculation needed for PRIFA-MEPSI transaction requested by M. Rapaport (NP).
Outside PR	209	Feldman, Robert	9/1/2021	1.10	\$ 660.00	\$ 726.00	Prepare analysis on PRIFA-MEPSI and COFINA bond weighted average maturity and yield to maturity as requested by M. Rapaport (NP).
PR	240	Gonzalez, Carlos A.	9/1/2021	2.00	\$ 332.50	\$ 665.00	Work on report of PRIDCO properties inspected in Eastern region of the Island as part of limited scope capex reserve fund study required by PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/1/2021	3.60	\$ 855.00	\$ 3,078.00	Work on preparation of capex reserve fund study requested by AAFAF in connection with PRIDCO certified fiscal plan pursuant to agreement with Oversight Board for reduced scope.
Outside PR	240	Kratzman, E.A.	9/1/2021	3.10	\$ 855.00	\$ 2,650.50	Continue working on preparation of capex reserve fund study requested by AAFAF in connection with PRIDCO certified fiscal plan pursuant to agreement with Oversight Board for reduced scope.
Outside PR	240	Kratzman, E.A.	9/1/2021	1.30	\$ 855.00	\$ 1,111.50	Continue working on preparation of capex reserve fund study requested by AAFAF in connection with PRIDCO certified fiscal plan pursuant to agreement with Oversight Board for reduced scope.
Outside PR	MA - 231	Feldman, Robert	9/1/2021	1.70	\$ 660.00	\$ 1,122.00	Prepare revised summary page and modify language and calculations included as part of the DRA claims recovery analysis.
Outside PR	231	Barrett, Dennis	9/1/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with W. Everts (PJT) regarding DRA global settlement analysis.
Outside PR	231	Giese, Michael	9/1/2021	0.70	\$ 413.00	\$ 289.10	Incorporate comments from R. Feldman (ACG) into DRA claims recovery analysis schedules.
Outside PR	216	Giese, Michael	9/2/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with R. Feldman (ACG) to discuss the PREPA and COFINA IRS subsidy analysis requested by representatives from O'Melveny & Myers.
Outside PR	216	Feldman, Robert	9/2/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with M. Giese (ACG) to discuss the PREPA and COFINA IRS subsidy analysis requested by representatives from O'Melveny & Myers.
PR	209	Battle, Juan Carlos	9/2/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to discuss IRS 8038 calculations for the PRIFA-MEPSI transaction and next steps.
Outside PR	209	Giese, Michael	9/2/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with J. Battle (ACG) and R. Feldman (ACG) to discuss IRS 8038 calculations for the PRIFA-MEPSI transaction and next steps.
Outside PR	209	Feldman, Robert	9/2/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with J. Battle (ACG) and M. Giese (ACG) to discuss IRS 8038 calculations for the PRIFA-MEPSI transaction and next steps.
Outside PR	231	Feldman, Robert	9/2/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss COFINA issuance language in certain DRA loan documents.
Outside PR	231	Barrett, Dennis	9/2/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss COFINA issuance language in certain DRA loan documents.
Outside PR	216	Nath, Natasha	9/2/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss COFINA and PREPA missing payments as requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	9/2/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss COFINA and PREPA missing payments as requested by F. Battle (ACG).
Outside PR	25	Parker, Christine	9/2/2021	2.10	\$ 200.00	\$ 420.00	Review Exhibit C time descriptions submitted for the period 8/22/21 - 8/28/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	200	Nath, Natasha	9/2/2021	1.30	\$ 413.00	\$ 536.90	Revise COFINA presentation for comments provided by J. Battle (ACG).
Outside PR	216	Nath, Natasha	9/2/2021	0.80	\$ 413.00	\$ 330.40	Compile missed payments notices for PREPA and COFINA over time as part of the IRS subsidy analysis as requested by R. Feldman (ACG).
Outside PR	216	Nath, Natasha	9/2/2021	1.00	\$ 413.00	\$ 413.00	Prepare weekly update and dashboard as requested by O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	9/2/2021	1.20	\$ 413.00	\$ 495.60	Prepare revised schedules for the COFINA and PREPA IRS subsidy analysis requested by representatives by representatives of O'Melveny & Myers.
Outside PR	216	Feldman, Robert	9/2/2021	1.30	\$ 660.00	\$ 858.00	Review and provide edits to M. Giese (ACG) and prepare alternative outputs for the COFINA IRS subsidy analysis requested by representatives by representatives of O'Melveny & Myers.
Outside PR	216	Feldman, Robert	9/2/2021	1.50	\$ 660.00	\$ 990.00	Review and provide edits to M. Giese (ACG) and prepare alternative outputs for the PREPA IRS subsidy analysis requested by representatives by representatives of O'Melveny & Myers.
Outside PR	216	Giese, Michael	9/2/2021	2.40	\$ 413.00	\$ 991.20	Modify COFINA and PREPA IRS subsidy analysis schedules based on comments provided by R. Feldman (ACG) and perform full qualitative control process on such schedules prior to sharing with representatives from O'Melveny & Myers.
PR	MA - 216	Battle, Juan Carlos	9/2/2021	0.70	\$ 715.00	\$ 500.50	Develop materials regarding potential refunding transaction for savings for COFINA bonds.
Outside PR	210	Morrison, Jonathan	9/2/2021	2.70	\$ 890.00	\$ 2,403.00	Analyze PR Ports Authority cash flows relative to Certified Fiscal Plan measures and ability to bridge deficits.
Outside PR	209	Feldman, Robert	9/2/2021	0.80	\$ 660.00	\$ 528.00	Prepare list of outstanding questions regarding the IRS 8038 calculations for PRIFA-MEPSI transaction and next steps.
Outside PR	240	Kratzman, E.A.	9/2/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with M. Thomas (YARDI) regarding Yardi system capabilities to assist PRIDCO in updating real estate management systems as part of systems assessment report required by PRIDCO fiscal plan.
Outside PR	240	Kratzman, E.A.	9/2/2021	2.30	\$ 855.00	\$ 1,966.50	Work on preparation of capex reserve fund study to incorporate findings from site inspections.
Outside PR	240	Kratzman, E.A.	9/2/2021	2.50	\$ 855.00	\$ 2,137.50	Continue working on preparation of capex reserve fund study to incorporate findings from site inspections.
Outside PR	240	Kratzman, E.A.	9/2/2021	3.20	\$ 855.00	\$ 2,736.00	Continue working on preparation of capex reserve fund study to incorporate findings from site inspections.
Outside PR	210	Morrison, Jonathan	9/2/2021	1.90	\$ 890.00	\$ 1,691.00	Development of PR Ports Authority materials requested by J. Bayne (AAFAF) for discussion with Governor's office.
Outside PR	231	Nath, Natasha	9/3/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss global resolution of DRA held credits in preparation for meeting with FOMB advisors.
Outside PR	231	Giese, Michael	9/3/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss global resolution of DRA held credits in preparation for meeting with FOMB advisors.
Outside PR	231	Feldman, Robert	9/3/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss global resolution of DRA held credits in preparation for meeting with FOMB advisors.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	231	Battle, Juan Carlos	9/3/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss global resolution of DRA held credits in preparation for meeting with FOMB advisors.
Outside PR	231	Barrett, Dennis	9/3/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss global resolution of DRA held credits in preparation for meeting with FOMB advisors.
Outside PR	231	Battle, Fernando	9/3/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez and Ankura to discuss global resolution of DRA held credits in preparation for meeting with FOMB advisors.
Outside PR	216	Giese, Michael	9/3/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss the updated IRS subsidy analysis.
Outside PR	216	Feldman, Robert	9/3/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss the updated IRS subsidy analysis.
Outside PR	216	Nath, Natasha	9/3/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to review weekly dashboard before sending to F. Battle (ACG).
Outside PR	216	Giese, Michael	9/3/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to review weekly dashboard before sending to F. Battle (ACG).
Outside PR	216	Nath, Natasha	9/3/2021	0.30	\$ 413.00	\$ 123.90	Participate on follow up call with M. Giese (ACG) to review updated weekly dashboard before sending to F. Battle (ACG).
Outside PR	216	Giese, Michael	9/3/2021	0.30	\$ 413.00	\$ 123.90	Participate on follow up call with N. Nath (ACG) to review updated weekly dashboard before sending to F. Battle (ACG).
Outside PR	25	Parker, Christine	9/3/2021	3.50	\$ 200.00	\$ 700.00	Revise Exhibit C time descriptions submitted for the period 8/22/21 - 8/28/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	200	Giese, Michael	9/3/2021	0.20	\$ 413.00	\$ 82.60	Verify the amounts of the currently outstanding COFINA bonds at the request of J. Battle (ACG).
Outside PR	216	Feldman, Robert	9/3/2021	1.90	\$ 660.00	\$ 1,254.00	Analyze and prepare series of outputs for the low, mid and high scenario for the COFINA IRS subsidy analysis.
Outside PR	216	Nath, Natasha	9/3/2021	0.40	\$ 413.00	\$ 165.20	Revise weekly update and dashboard for O. Marrero (AAFAF) to incorporate comments received from M. Giese (ACG).
Outside PR	216	Battle, Fernando	9/3/2021	0.40	\$ 960.00	\$ 384.00	Review and provide comments to weekly update and dashboard requested by representatives of AAFAF.
Outside PR	216	Nath, Natasha	9/3/2021	1.20	\$ 413.00	\$ 495.60	Prepare weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	9/3/2021	1.40	\$ 413.00	\$ 578.20	Incorporate comments from R. Feldman (ACG) into IRS subsidy analysis related to settlement schedule.
Outside PR	200	Feldman, Robert	9/3/2021	0.30	\$ 660.00	\$ 198.00	Prepare response regarding the outstanding principal of the COFINA bonds in response to J. Battle (ACG).
PR	MA - 200	Battle, Juan Carlos	9/3/2021	1.60	\$ 715.00	\$ 1,144.00	Continue working on materials regarding potential refunding transaction for savings for COFINA bonds.
PR	MA - 200	Battle, Juan Carlos	9/3/2021	3.50	\$ 715.00	\$ 2,502.50	Prepare materials regarding potential refunding transaction for savings for COFINA bonds.
PR	240	Gonzalez, Carlos A.	9/3/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with A. Guerra (AAFAF) regarding PRICO property rent roll and property contract detail needed from PRIDCO.
PR	240	Gonzalez, Carlos A.	9/3/2021	3.00	\$ 332.50	\$ 997.50	Fill out property data for property inspection report to be included in the PRIDCO limited-scope capex reserve fund study required under the PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/3/2021	2.60	\$ 855.00	\$ 2,223.00	Work on preparation of capex reserve fund study incorporating required capital expenditures for PRIDCO properties visited in the southern and western region of the Island.
Outside PR	240	Kratzman, E.A.	9/3/2021	3.10	\$ 855.00	\$ 2,650.50	Continue working on preparation of capex reserve fund study incorporating required capital expenditures for PRIDCO properties visited in the southern and western region of the Island.
Outside PR	240	Kratzman, E.A.	9/3/2021	1.40	\$ 855.00	\$ 1,197.00	Continue working on preparation of capex reserve fund study incorporating required capital expenditures for PRIDCO properties visited in the southern and western region of the Island.
Outside PR	240	Kratzman, E.A.	9/3/2021	1.90	\$ 855.00	\$ 1,624.50	Continue working on preparation of capex reserve fund study incorporating required capital expenditures for PRIDCO properties visited in the southern and western region of the Island.
Outside PR	231	Barrett, Dennis	9/3/2021	0.40	\$ 960.00	\$ 384.00	Review the latest DRA recoveries analysis in advance of call regarding the DRA recovery analysis.
PR	MA - 200	Battle, Juan Carlos	9/4/2021	1.20	\$ 715.00	\$ 858.00	Continue working on materials regarding potential refunding transaction for savings for COFINA bonds.
Outside PR	240	Kratzman, E.A.	9/4/2021	2.00	\$ 855.00	\$ 1,710.00	Review the 8/30/21 metrics report and the 8/31/21 accounts receivables report provided by PRIDCO management to incorporate in capex reserve fund report.
Outside PR	240	Rapisardi, John	9/6/2021	3.20	\$ 618.00	\$ 1,977.60	Develop capital expenditure report to analyze expenditures needed over 20 years.
Outside PR	21	Nath, Natasha	9/7/2021	0.80	\$ 413.00	\$ 330.40	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	9/7/2021	0.80	\$ 413.00	\$ 330.40	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	9/7/2021	0.80	\$ 660.00	\$ 528.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	9/7/2021	0.80	\$ 960.00	\$ 768.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	9/7/2021	0.80	\$ 960.00	\$ 768.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	240	Gonzalez, Carlos A.	9/7/2021	1.00	\$ 332.50	\$ 332.50	Participate in meeting with E.A. Kratzman (ACG) to discuss property inspection reports that need updating to be included in the PRIDCO capex reserve fund report required pursuant to PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/7/2021	1.00	\$ 855.00	\$ 855.00	Participate in meeting with C. Gonzalez (ACG) to discuss property inspection reports that need updating to be included in the PRIDCO capex reserve fund report required pursuant to PRIDCO's certified fiscal plan.
Outside PR	216	Giese, Michael	9/7/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) regarding the IRS tax subsidy analysis requested by O'Melveny & Myers for settlement purposes.
Outside PR	216	Feldman, Robert	9/7/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) and D. Barrett (ACG) regarding the IRS tax subsidy analysis requested by O'Melveny & Myers for settlement purposes.
Outside PR	216	Barrett, Dennis	9/7/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with M. Giese (ACG) and R. Feldman (ACG) regarding the IRS tax subsidy analysis requested by O'Melveny & Myers for settlement purposes.
Outside PR	216	Giese, Michael	9/7/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) to review the updated IRS subsidy analysis.
Outside PR	216	Feldman, Robert	9/7/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) to review the updated IRS subsidy analysis.
Outside PR	216	Giese, Michael	9/7/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and M. DiConza (OMM) to discuss the PREPA and COFINA IRS subsidy analysis.
Outside PR	216	Feldman, Robert	9/7/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with D. Barrett (ACG), M. Giese (ACG) and M. DiConza (OMM) to discuss the PREPA and COFINA IRS subsidy analysis.
Outside PR	216	Barrett, Dennis	9/7/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Feldman (ACG), M. Giese (ACG) and M. DiConza (OMM) to discuss the PREPA and COFINA IRS subsidy analysis.
Outside PR	216	Barrett, Dennis	9/7/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to review updated IRS subsidy analysis.
Outside PR	216	Giese, Michael	9/7/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to review updated IRS subsidy analysis.
Outside PR	216	Feldman, Robert	9/7/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to review updated IRS subsidy analysis.
Outside PR	240	Morrison, Jonathan	9/7/2021	0.30	\$ 890.00	\$ 267.00	Participate on call with E.A. Kratzman (ACG), J. Battle (ACG) and C. Gonzalez (ACG) to discuss status of the capital expenditure reserve fund study requested by AAFAF.
PR	240	Gonzalez, Carlos A.	9/7/2021	0.30	\$ 332.50	\$ 99.75	Participate on call with E.A. Kratzman (ACG), J. Battle (ACG) and J. Morrison (ACG) to discuss status of the capital expenditure reserve fund study requested by AAFAF.
PR	240	Battle, Juan Carlos	9/7/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with E.A. Kratzman (ACG), C. Gonzalez (ACG) and J. Morrison (ACG) to discuss status of the capital expenditure reserve fund study requested by AAFAF.
Outside PR	240	Kratzman, E.A.	9/7/2021	0.30	\$ 855.00	\$ 256.50	Participate on call with C. Gonzalez (ACG), J. Battle (ACG) and J. Morrison (ACG) to discuss status of the capital expenditure reserve fund study requested by AAFAF.
Outside PR	231	Feldman, Robert	9/7/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss updates to DRA recovery analysis based on discussions with D. Barrett (ACG).
Outside PR	231	Giese, Michael	9/7/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss updates to DRA recovery analysis based on discussions with D. Barrett (ACG).
Outside PR	231	Feldman, Robert	9/7/2021	0.30	\$ 660.00	\$ 198.00	Participate on calls with D. Barrett (ACG) regarding the next steps on the DRA recovery analysis.
Outside PR	231	Barrett, Dennis	9/7/2021	0.30	\$ 960.00	\$ 288.00	Participate on calls with R. Feldman (ACG) regarding the next steps on the DRA recovery analysis.
Outside PR	3	Barrett, Dennis	9/7/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from Conway Mackenzie and Ernst Young regarding the FY22 liquidity plan.
Outside PR	216	Feldman, Robert	9/7/2021	0.40	\$ 660.00	\$ 264.00	Prepare Ankura workstream tracker to manage weekly and daily tasks as requested by F. Battle (ACG).
Outside PR	216	Battle, Fernando	9/7/2021	0.40	\$ 960.00	\$ 384.00	Review set of questions related to O. Marrero (AAFAF) public hearing.
Outside PR	216	Giese, Michael	9/7/2021	1.40	\$ 413.00	\$ 578.20	Update IRS subsidy analysis based on discussion with M. DiConza (OMM).
Outside PR	216	Feldman, Robert	9/7/2021	1.80	\$ 660.00	\$ 1,188.00	Analyze and prepare series of outputs for the low, mid and high scenario for the PREPA IRS subsidy analysis.
Outside PR	21	Morrison, Jonathan	9/7/2021	0.70	\$ 890.00	\$ 623.00	Continue to develop PR Ports Authority materials requested by J. Bayne (AAFAF) for discussion with Governor's office.
PR	221	Battle, Juan Carlos	9/7/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with G. Portela (JP Morgan) to discuss approvals process for Auxilio Mutuo AFICA refunding.
Outside PR	240	Morrison, Jonathan	9/7/2021	2.30	\$ 890.00	\$ 2,047.00	Work on development of PR Ports Authority materials requested by J. Bayne (AAFAF) for discussion with Governor's office.
PR	240	Gonzalez, Carlos A.	9/7/2021	0.90	\$ 332.50	\$ 299.25	Work on preparation of property inspection reports as part of the PRIDCO capex reserve fund report required under the PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/7/2021	2.00	\$ 855.00	\$ 1,710.00	Review translated lease abstracts as part of analysis required for the preparation of the capex reserve fund study required under the PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/7/2021	3.60	\$ 855.00	\$ 3,078.00	Work on preparation of capex reserve fund study incorporating required capital expenditures for PRIDCO properties visited in the northern and central region of the Island.
Outside PR	240	Kratzman, E.A.	9/7/2021	3.10	\$ 855.00	\$ 2,650.50	Continue working on preparation of capex reserve fund study incorporating required capital expenditures for PRIDCO properties visited in the northern and southern region of the Island.
Outside PR	231	Giese, Michael	9/7/2021	0.30	\$ 413.00	\$ 123.90	Review updated DRA recovery analysis before sending to D. Barrett (ACG).
Outside PR	231	Giese, Michael	9/7/2021	1.10	\$ 413.00	\$ 454.30	Incorporate comments from D. Barrett (ACG) into DRA recovery analysis.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	216	Giese, Michael	9/8/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from DLA Piper, O'Melveny & Myers and Ankura to discuss current status of IRS subsidy audits negotiation.
Outside PR	216	Feldman, Robert	9/8/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from DLA Piper, O'Melveny & Myers and Ankura to discuss current status of IRS subsidy audits negotiation.
Outside PR	216	Barrett, Dennis	9/8/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from DLA Piper, O'Melveny & Myers and Ankura to discuss current status of IRS subsidy audits negotiation.
Outside PR	231	Giese, Michael	9/8/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss updates to the DRA recovery framework based on feedback received from D. Barrett (ACG).
Outside PR	231	Feldman, Robert	9/8/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss updates to the DRA recovery framework based on feedback received from D. Barrett (ACG).
Outside PR	231	Nath, Natasha	9/8/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantoni Méndez & Alvarez to discuss valuation of DRA assets and possible global settlement.
Outside PR	231	Giese, Michael	9/8/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantoni Méndez & Alvarez to discuss valuation of DRA assets and possible global settlement.
Outside PR	231	Feldman, Robert	9/8/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantoni Méndez & Alvarez to discuss valuation of DRA assets and possible global settlement.
Outside PR	231	Barrett, Dennis	9/8/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantoni Méndez & Alvarez to discuss valuation of DRA assets and possible global settlement.
PR	231	Battle, Fernando	9/8/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Pietrantoni Méndez & Alvarez to discuss valuation of DRA assets and possible global settlement.
Outside PR	50	Giese, Michael	9/8/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to review the bi-weekly presentation.
Outside PR	50	Nath, Natasha	9/8/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to review the bi-weekly presentation.
Outside PR	231	Feldman, Robert	9/8/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Kremer (OMM) and D. Barrett (ACG) regarding DRA recoveries and asset restrictions.
Outside PR	231	Barrett, Dennis	9/8/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with M. Kremer (OMM) and R. Feldman (ACG) regarding DRA recoveries and asset restrictions.
Outside PR	231	Barrett, Dennis	9/8/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) to discuss valuation of ASEM, ASES and Comprehensive Cancer Center as part of the DRA valuation.
PR	231	Battle, Fernando	9/8/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) to discuss valuation of ASEM, ASES and Comprehensive Cancer Center as part of the DRA valuation.
PR	231	Battle, Juan Carlos	9/8/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with D. Barrett (ACG) regarding status of DRA analysis and presenting to AAFAP and subsequently PJT Partners.
Outside PR	231	Barrett, Dennis	9/8/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Battle (ACG) regarding status of DRA analysis and presenting to AAFAP and subsequently PJT Partners.
Outside PR	231	Feldman, Robert	9/8/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) regarding DRA analysis.
Outside PR	231	Barrett, Dennis	9/8/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) regarding DRA analysis.
Outside PR	25	Parker, Christine	9/8/2021	0.70	\$ 200.00	\$ 140.00	Update Exhibit C with time entries submitted for the period 9/1/21 - 9/4/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	25	Parker, Christine	9/8/2021	1.20	\$ 200.00	\$ 240.00	Review Exhibit C time descriptions submitted for the period 9/1/21 - 9/4/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	25	Giese, Michael	9/8/2021	0.80	\$ 413.00	\$ 330.40	Prepare June 2021 CNOs.
Outside PR	50	Nath, Natasha	9/8/2021	0.60	\$ 413.00	\$ 247.80	Prepare first draft of the bi-weekly creditor meeting presentation and script as requested by F. Battle (ACG).
Outside PR	216	Giese, Michael	9/8/2021	0.20	\$ 413.00	\$ 82.60	Incorporate comments from R. Feldman (ACG) into IRS subsidy analysis.
Outside PR	216	Feldman, Robert	9/8/2021	0.90	\$ 660.00	\$ 594.00	Modify outputs for the low, mid and high scenario for the COFINA IRS subsidy analysis based on payment information provided by representatives from O'Melveny & Myers.
Outside PR	216	Feldman, Robert	9/8/2021	1.10	\$ 660.00	\$ 726.00	Modify outputs for the low, mid and high scenario for the PREPA IRS subsidy analysis based on payment information provided by representatives from O'Melveny & Myers.
PR	240	Gonzalez, Carlos A.	9/8/2021	0.50	\$ 332.50	\$ 166.25	Participate in meeting with L. Negron (PRIDCO) to discuss PRIDCO Excel metrics report and coordinate meeting with analyst to clarify additional question.
Outside PR	240	Kratzman, E.A.	9/8/2021	1.50	\$ 855.00	\$ 1,282.50	Review translated lease abstracts as part of analysis required for the preparation of the capex reserve fund study required under the PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/8/2021	1.30	\$ 855.00	\$ 1,111.50	Work on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/8/2021	2.60	\$ 855.00	\$ 2,223.00	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/8/2021	1.90	\$ 855.00	\$ 1,624.50	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/8/2021	2.20	\$ 855.00	\$ 1,881.00	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	231	Barrett, Dennis	9/8/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with W. Everts (PJT) regarding the DRA analysis.
Outside PR	231	Barrett, Dennis	9/8/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with A. Toro (BH) regarding Comprehensive Cancer Center financial information as part of the DRA recovery analysis.
Outside PR	231	Giese, Michael	9/8/2021	0.40	\$ 413.00	\$ 165.20	Update DRA recovery analysis based on comments received from D. Barrett (ACG).
Outside PR	231	Giese, Michael	9/8/2021	0.60	\$ 413.00	\$ 247.80	Incorporate haircut framework based on feedback from R. Feldman (ACG) into the DRA recovery analysis.
Outside PR	231	Barrett, Dennis	9/8/2021	1.30	\$ 960.00	\$ 1,248.00	Analyze ASEM and ASES collateral with respect to positions held by the DRA as part of the DRA recovery analysis.
Outside PR	231	Barrett, Dennis	9/8/2021	3.40	\$ 960.00	\$ 3,264.00	Modify DRA recovery analysis to include findings from ASES, ASEM and comprehensive cancer center financials
PR	MA - 210	Battle, Juan Carlos	9/8/2021	0.70	\$ 715.00	\$ 500.50	Review and revise materials prepared in connection with restructuring alternatives for PRPA requested by J. Bayne (AAFAF).
Outside PR	MA - 231	Feldman, Robert	9/8/2021	0.90	\$ 660.00	\$ 594.00	Modify the DRA claims recovery analysis to include various additional summary outputs in preparation for sharing with representatives from AAFAP.
Outside PR	MA - 231	Feldman, Robert	9/8/2021	1.50	\$ 660.00	\$ 990.00	Modify the DRA claims recovery analysis to include the weighted average maturity analysis for credits with security interest.
Outside PR	206	Barrett, Dennis	9/9/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with M. Giese (ACG) and R. Feldman (ACG) and representatives from AAFAP to discuss the Metropolitan Bus Authority restructuring.
Outside PR	206	Giese, Michael	9/9/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) and representatives from AAFAP to discuss the Metropolitan Bus Authority restructuring.
Outside PR	206	Feldman, Robert	9/9/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) and representatives from AAFAP to discuss the Metropolitan Bus Authority restructuring.
Outside PR	231	Barrett, Dennis	9/9/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with C. Saavedra (AAFAF) and representatives from Pietrantoni Méndez & Alvarez, Ankura and O'Melveny & Myers to discuss DRA claims valuation approach.
Outside PR	231	Feldman, Robert	9/9/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with C. Saavedra (AAFAF) and representatives from Pietrantoni Méndez & Alvarez, Ankura and O'Melveny & Myers to discuss DRA claims valuation approach.
PR	231	Battle, Juan Carlos	9/9/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with C. Saavedra (AAFAF) and representatives from Pietrantoni Méndez & Alvarez, Ankura and O'Melveny & Myers to discuss DRA claims valuation approach.
PR	231	Battle, Fernando	9/9/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with C. Saavedra (AAFAF) and representatives from Pietrantoni Méndez & Alvarez, Ankura and O'Melveny & Myers to discuss DRA claims valuation approach.
Outside PR	50	Nath, Natasha	9/9/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss updates on the bi-weekly materials prior to sending to F. Battle (ACG).
Outside PR	50	Giese, Michael	9/9/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss updates on the bi-weekly materials prior to sending to F. Battle (ACG).
Outside PR	231	Barrett, Dennis	9/9/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from PJT Partners and Ankura to discuss global settlement strategy for DRA credits.
Outside PR	231	Feldman, Robert	9/9/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with representatives from PJT Partners and Ankura to discuss global settlement strategy for DRA credits.
PR	231	Battle, Juan Carlos	9/9/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with representatives from PJT Partners and Ankura to discuss global settlement strategy for DRA credits.
Outside PR	216	Feldman, Robert	9/9/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with F. Battle (ACG) to discuss materials related to the Commonwealth Plan of Adjustment requested by O. Marrero (AAFAF).
PR	216	Battle, Fernando	9/9/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) to discuss materials related to the Commonwealth Plan of Adjustment requested by O. Marrero (AAFAF).
Outside PR	50	Giese, Michael	9/9/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss first draft of the bi-weekly materials prior to sending to F. Battle (ACG).
Outside PR	50	Nath, Natasha	9/9/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss first draft of the bi-weekly materials prior to sending to F. Battle (ACG).
Outside PR	240	Kratzman, E.A.	9/9/2021	1.00	\$ 855.00	\$ 855.00	Participate in meeting with C. Gonzalez (ACG) to discuss property inspection reports that need updating to be included in the capex reserve fund study required under the PRIDCO certified fiscal plan.
PR	240	Gonzalez, Carlos A.	9/9/2021	1.00	\$ 332.50	\$ 332.50	Participate in meeting with E.A. Kratzman (ACG) to discuss property inspection reports that need updating to be included in the capex reserve fund study required under the PRIDCO certified fiscal plan.
Outside PR	50	Nath, Natasha	9/9/2021	0.10	\$ 413.00	\$ 41.30	Incorporate comments from F. Battle (ACG) into the bi-weekly creditor meeting materials.
Outside PR	50	Nath, Natasha	9/9/2021	0.10	\$ 413.00	\$ 41.30	Incorporate comments from C. Saavedra (ACG) into the bi-weekly creditor meeting materials before sending to F. Battle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	50	Nath, Natasha	9/9/2021	0.10	\$ 413.00	\$ 41.30	Incorporate comments from F. Batlle (ACG) into the bi-weekly creditor meeting materials prior to distribution.
Outside PR	50	Nath, Natasha	9/9/2021	0.20	\$ 413.00	\$ 82.60	Incorporate comments from M. Giese (ACG) into the bi-weekly creditor meeting materials.
Outside PR	50	Nath, Natasha	9/9/2021	1.20	\$ 413.00	\$ 495.60	Prepare first draft of the bi-weekly creditor meeting presentation and script as requested by F. Batlle (ACG).
Outside PR	206	Giese, Michael	9/9/2021	0.30	\$ 413.00	\$ 123.90	Prepare cash detail schedule for the Metropolitan Bus Authority as requested by R. Grana (AAFAF).
Outside PR	216	Nath, Natasha	9/9/2021	2.10	\$ 413.00	\$ 867.30	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	9/9/2021	2.70	\$ 413.00	\$ 1,115.10	Prepare materials to send to O. Marrero (AAFAF) for confirmation hearing preparation as requested by F. Batlle (ACG).
PR	50	Batlle, Fernando	9/9/2021	0.40	\$ 960.00	\$ 384.00	Review and provide comments to the bi-weekly creditor meeting script.
Outside PR	206	Barrett, Dennis	9/9/2021	0.60	\$ 960.00	\$ 576.00	Review AMA presentation in advance of presenting to AAFAF on the current situation.
Outside PR	50	Barrett, Dennis	9/9/2021	0.20	\$ 960.00	\$ 192.00	Review draft bi-weekly creditor presentation and script.
Outside PR	206	Barrett, Dennis	9/9/2021	0.20	\$ 960.00	\$ 192.00	Review MBA cash question from representatives of AAFAF as part of MBA negotiations with creditors
PR	50	Batlle, Juan Carlos	9/9/2021	0.50	\$ 715.00	\$ 357.50	Review and revise presentation for the Commonwealth creditor advisor bi-weekly call.
PR	240	Gonzalez, Carlos A.	9/9/2021	2.00	\$ 332.50	\$ 665.00	Develop first draft of the PRIDCO capital reserve fund report presentation to include observations, data obtained and graphs from inspection reports.
Outside PR	240	Kratzman, E.A.	9/9/2021	3.00	\$ 855.00	\$ 2,565.00	Review translated lease abstracts as part of analysis required for the preparation of the capex reserve fund study required under the PRIDCO certified fiscal plan.
Outside PR	231	Giese, Michael	9/9/2021	0.20	\$ 413.00	\$ 82.60	Review and edit final DRA claims analysis schedules before sending to PJT Partners.
PR	231	Batlle, Fernando	9/9/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from PJT Partners to discuss assumptions related to valuation of DRA claims.
Outside PR	240	Kratzman, E.A.	9/9/2021	1.60	\$ 855.00	\$ 1,368.00	Work on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/9/2021	1.80	\$ 855.00	\$ 1,539.00	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/9/2021	2.00	\$ 855.00	\$ 1,710.00	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/9/2021	2.60	\$ 855.00	\$ 2,223.00	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	50	Barrett, Dennis	9/10/2021	0.20	\$ 960.00	\$ 192.00	Participate on the bi-weekly creditor call.
Outside PR	50	Giese, Michael	9/10/2021	0.20	\$ 413.00	\$ 82.60	Participate on the bi-weekly creditor call.
Outside PR	50	Nath, Natasha	9/10/2021	0.20	\$ 413.00	\$ 82.60	Participate on the bi-weekly creditor call.
Outside PR	50	Feldman, Robert	9/10/2021	0.20	\$ 660.00	\$ 132.00	Participate on the bi-weekly creditor call.
PR	50	Batlle, Fernando	9/10/2021	0.20	\$ 960.00	\$ 192.00	Participate on the bi-weekly creditor call.
Outside PR	216	Nath, Natasha	9/10/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with M. Giese (ACG) to review the weekly dashboard and update prior to sending to F. Batlle (ACG).
Outside PR	216	Giese, Michael	9/10/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Nath (ACG) to review the weekly dashboard and update prior to sending to F. Batlle (ACG).
Outside PR	3	Feldman, Robert	9/10/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to review July 2021 updated Certified Fiscal plan model.
Outside PR	3	Giese, Michael	9/10/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to review July 2021 updated Certified Fiscal plan model.
Outside PR	216	Giese, Michael	9/10/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to review weekly dashboard and update before sending to F. Batlle (ACG).
Outside PR	216	Nath, Natasha	9/10/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to review weekly dashboard and update before sending to F. Batlle (ACG).
Outside PR	25	Sneath, Jill	9/10/2021	1.90	\$ 315.00	\$ 598.50	Update the exhibits for the eleventh interim fee application including the Implementation and CRF fee statements for this interim fee period.
Outside PR	25	Parker, Christine	9/10/2021	4.00	\$ 200.00	\$ 800.00	Prepare meeting reconciliations for the period 8/15/21 - 8/21/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	216	Nath, Natasha	9/10/2021	0.10	\$ 413.00	\$ 41.30	Incorporate comments from F. Batlle (ACG) into weekly dashboard prior to distribution.
Outside PR	216	Nath, Natasha	9/10/2021	0.90	\$ 413.00	\$ 371.70	Prepare weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	216	Giese, Michael	9/10/2021	1.60	\$ 413.00	\$ 660.80	Prepare materials to send to O. Marrero (AAFAF) for confirmation hearing preparation as requested by F. Batlle (ACG).
Outside PR	216	Feldman, Robert	9/10/2021	1.90	\$ 660.00	\$ 1,254.00	Prepare language on debt reduction, debt sustainability, balance sheet, and pensioner treatment as part of the restructuring related document request list from O. Marrero (AAFAF).
PR	216	Batlle, Juan Carlos	9/10/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with J. Gavin (Citi) to discuss general restructuring matters related to claims from Bonistas del Patio and PRASA refunding.
PR	210	Batlle, Juan Carlos	9/10/2021	2.40	\$ 715.00	\$ 1,716.00	Participate in meeting with M. Acevedo (AAFAF) to discuss PRPA financial situation and restructuring alternatives for debt and Cruise Ship P3 Authority project.
Outside PR	240	Kratzman, E.A.	9/10/2021	3.00	\$ 855.00	\$ 2,565.00	Review translated lease abstracts as part of analysis required for the preparation of the capex reserve fund study required under the PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/10/2021	1.90	\$ 855.00	\$ 1,624.50	Work on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/10/2021	2.60	\$ 855.00	\$ 2,223.00	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/10/2021	3.50	\$ 855.00	\$ 2,992.50	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	216	Batlle, Fernando	9/11/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with J. Gavin (Citi) to discuss the Bonistas tax credit proposal in anticipation to meeting between FOMB and Bonistas representatives.
Outside PR	240	Kratzman, E.A.	9/11/2021	2.00	\$ 855.00	\$ 1,710.00	Review translated lease abstracts as part of analysis required for the preparation of the capex reserve fund study required under the PRIDCO certified fiscal plan.
PR	MA - 210	Batlle, Juan Carlos	9/12/2021	2.30	\$ 715.00	\$ 1,644.50	Review and revise summary of restructuring alternatives for PR Ports Authority debt requested by J. Bayne (AAFAF).
Outside PR	21	Tabor, Ryan	9/13/2021	0.10	\$ 522.50	\$ 52.25	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week (partial).
Outside PR	21	Nath, Natasha	9/13/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	9/13/2021	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Batlle, Juan Carlos	9/13/2021	0.50	\$ 715.00	\$ 357.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	9/13/2021	0.50	\$ 890.00	\$ 445.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Batlle, Fernando	9/13/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	9/13/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	240	Kratzman, E.A.	9/13/2021	0.40	\$ 855.00	\$ 342.00	Participate in discussion with J. Morrison (ACG) regarding site visits and status of capex reserve fund study report required under the PRIDCO certified fiscal plan.
Outside PR	240	Morrison, Jonathan	9/13/2021	0.40	\$ 890.00	\$ 356.00	Participate in discussion with E.A. Kratzman (ACG) regarding site visits and status of capex reserve fund study report required under the PRIDCO certified fiscal plan.
Outside PR	25	Sneath, Jill	9/13/2021	0.90	\$ 315.00	\$ 283.50	Finalize the tenth interim fee application for submission to D. Barrett (ACG) and F. Batlle (ACG).
Outside PR	25	Parker, Christine	9/13/2021	4.70	\$ 200.00	\$ 940.00	Prepare meeting reconciliations for the period 8/22/21 - 8/28/21 for inclusion in the August 2021 monthly fee statement.
PR	216	Batlle, Fernando	9/13/2021	0.80	\$ 960.00	\$ 768.00	Review and provide edits to O. Marrero (AAFAF) presentation to the House of Representatives.
Outside PR	3	Barrett, Dennis	9/13/2021	0.60	\$ 960.00	\$ 576.00	Participate with J. Davis (Mck) and O. Shah (Mck) regarding the fiscal plan update as required by the FOMB.
Outside PR	3	Barrett, Dennis	9/13/2021	0.70	\$ 960.00	\$ 672.00	Participate in discussion with J. York (CM) regarding Fiscal Plan update process as required by the FOMB.
PR	MA - 209	Batlle, Juan Carlos	9/13/2021	0.50	\$ 715.00	\$ 357.50	Prepare PRIFA-MEPSI allocation of COFINA bonds by investor pursuant to request received from M. Kremer (OMM).
PR	240	Batlle, Juan Carlos	9/13/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with A. Guerra (AAFAF) to discuss status of the capital expenditure reserve fund study being performed by Ankura AREA team due 9/15/21.
PR	240	Gonzalez, Carlos A.	9/13/2021	1.00	\$ 332.50	\$ 332.50	Participate in meeting with W. Lopez (PRIDCO) to clarify some questions regarding the PRIDCO metrics property file to be included as part of the capex reserve fund report.
PR	240	Gonzalez, Carlos A.	9/13/2021	2.00	\$ 332.50	\$ 665.00	Work on update of PRIDCO metrics reports to incorporate in capex reserve fund report required under the PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/13/2021	2.10	\$ 855.00	\$ 1,795.50	Work on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/13/2021	1.10	\$ 855.00	\$ 940.50	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/13/2021	1.30	\$ 855.00	\$ 1,111.50	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/13/2021	3.50	\$ 855.00	\$ 2,992.50	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	210	Morrison, Jonathan	9/13/2021	0.50	\$ 890.00	\$ 445.00	Review and comment to draft materials for the Governor's office related to PRPA restructuring.
Outside PR	206	Nath, Natasha	9/14/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss AMA document legal case document request from J. Batlle (ACG).
Outside PR	206	Giese, Michael	9/14/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss AMA document legal case document request from J. Batlle (ACG).
PR	240	Gonzalez, Carlos A.	9/14/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with E.A. Kratzman (ACG) regarding changes to the capital expenditure reserve fund report required by the Oversight Board as part of PRIDCO's Certified Fiscal Plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	240	Kratzman, E.A.	9/14/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with C. Gonzalez (ACG) regarding changes to the capital expenditure reserve fund report required by the Oversight Board as part of PRIDCO's Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	9/14/2021	0.30	\$ 855.00	\$ 256.50	Participate in discussion with J. Morrison (ACG) regarding results form site visits to PRIDCO properties in connection with preparation of capex reserve fund report.
Outside PR	240	Morrison, Jonathan	9/14/2021	0.30	\$ 890.00	\$ 267.00	Participate in discussion with E.A. Kratzman (AREA) regarding results form site visits to PRIDCO properties in connection with preparation of capex reserve fund report.
Outside PR	25	Giese, Michael	9/14/2021	0.50	\$ 413.00	\$ 206.50	Prepare August 2021 Title III and Non-Title III fee statement.
Outside PR	25	Parker, Christine	9/14/2021	1.10	\$ 200.00	\$ 220.00	Review Exhibits A, B and C of the August 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	25	Parker, Christine	9/14/2021	1.30	\$ 200.00	\$ 260.00	Prepare meeting reconciliations for the period 8/29/21 - 8/31/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	206	Nath, Natasha	9/14/2021	0.60	\$ 413.00	\$ 247.80	Prepare translated AMA documents as requested by J. Battle (ACG).
Outside PR	216	Feldman, Robert	9/14/2021	0.90	\$ 660.00	\$ 594.00	Prepare responses to questions regarding the contingent value instrument and blended recoveries for PBA holders as requested by O. Marrero (AAFAF).
Outside PR	240	Morrison, Jonathan	9/14/2021	0.50	\$ 890.00	\$ 445.00	Review and provide comments on the capex reserve fund report required under the PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/14/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with A. Carlson (JLL) to discuss market for vacant PRIDCO properties.
PR	240	Gonzalez, Carlos A.	9/14/2021	1.50	\$ 332.50	\$ 498.75	Work on changes to deliverable in connection with capex reserve fund analysis required under the PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/14/2021	3.60	\$ 855.00	\$ 3,078.00	Work on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/14/2021	2.40	\$ 855.00	\$ 2,052.00	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	206	Nath, Natasha	9/15/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority financials and basis for offer to Oriental.
Outside PR	206	Giese, Michael	9/15/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority financials and basis for offer to Oriental.
Outside PR	206	Feldman, Robert	9/15/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority financials and basis for offer to Oriental.
PR	206	Battle, Fernando	9/15/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority financials and basis for offer to Oriental.
Outside PR	206	Barrett, Dennis	9/15/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with representatives from Ankura to discuss Metropolitan Bus Authority financials and basis for offer to Oriental.
Outside PR	231	Nath, Natasha	9/15/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with representatives from Ankura to discuss the DRA global settlement.
Outside PR	231	Giese, Michael	9/15/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with representatives from Ankura to discuss the DRA global settlement.
Outside PR	231	Feldman, Robert	9/15/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from Ankura to discuss the DRA global settlement.
PR	231	Battle, Fernando	9/15/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura to discuss the DRA global settlement.
Outside PR	231	Barrett, Dennis	9/15/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Ankura to discuss the DRA global settlement.
PR	240	Gonzalez, Carlos A.	9/15/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with E.A. Kratzman (ACG) to discuss additional changes to the capital expenditure reserve fund report required by the Oversight Board as part of the PRIDCO Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	9/15/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with C. Gonzalez (ACG) to discuss additional changes to the capital expenditure reserve fund study required by the Oversight Board as part of the PRIDCO Certified Fiscal Plan.
PR	240	Battle, Juan Carlos	9/15/2021	0.30	\$ 715.00	\$ 214.50	Participate in discussion with J. Morrison (ACG) regarding PRIDCO property site visits and status of capex reserve fund report.
Outside PR	240	Morrison, Jonathan	9/15/2021	0.30	\$ 890.00	\$ 267.00	Participate in discussion with J. Battle (ACG) regarding PRIDCO property site visits and status of capex reserve fund report.
Outside PR	240	Kratzman, E.A.	9/15/2021	0.50	\$ 855.00	\$ 427.50	Participate in discussion with J. Morrison (ACG) regarding site visits and "Task B" report for AAFAF.
Outside PR	240	Morrison, Jonathan	9/15/2021	0.50	\$ 890.00	\$ 445.00	Participate in discussion with E.A. Kratzman (ACG) regarding PRIDCO property site visits and status of capex reserve fund report.
PR	3	Battle, Fernando	9/15/2021	1.00	\$ 960.00	\$ 960.00	Review the Certified Fiscal Plan and develop strategies for response to FOMB ask.
Outside PR	25	Parker, Christine	9/15/2021	1.00	\$ 200.00	\$ 200.00	Revise Exhibit C time descriptions submitted for the period 9/1/21 - 9/4/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	25	Parker, Christine	9/15/2021	1.20	\$ 200.00	\$ 240.00	Continue to review Exhibit C time descriptions submitted for the period 9/1/21 - 9/4/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	25	Nath, Natasha	9/15/2021	2.90	\$ 413.00	\$ 1,197.70	Prepare first draft of August fee statement prior to sending to D. Barrett (ACG).
Outside PR	206	Giese, Michael	9/15/2021	1.40	\$ 413.00	\$ 578.20	Incorporate comments from call with Ankura professionals into the Metropolitan Bus Authority restructuring presentation.
Outside PR	240	Morrison, Jonathan	9/15/2021	1.00	\$ 890.00	\$ 890.00	Review and provide comments to draft of capex reserve fund report to PRIDCO regarding property site visits and capital expenditure requirements.
PR	240	Gonzalez, Carlos A.	9/15/2021	2.00	\$ 332.50	\$ 665.00	Update inspection reports for the capital expenditure reserve fund report required by the Oversight Board as part of the PRIDCO Certified Fiscal Plan.
Outside PR	240	Kratzman, E.A.	9/15/2021	1.40	\$ 855.00	\$ 1,197.00	Work on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/15/2021	1.60	\$ 855.00	\$ 1,368.00	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	240	Kratzman, E.A.	9/15/2021	3.50	\$ 855.00	\$ 2,992.50	Continue working on preparation of capex reserve fund study to revise final information in connection with inspection reports, required capital expenditures and lease conditions and responsibilities for all properties visited.
Outside PR	25	Nath, Natasha	9/16/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss next steps for the August fee statement.
Outside PR	25	Giese, Michael	9/16/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss next steps for the August fee statement.
Outside PR	3	Nath, Natasha	9/16/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with C. Saavedra (AAFAF), M. Gonzalez Del Toro (AAFAF), and representatives from Ankura to discuss response to FOMB letter related to update of the Certified Fiscal Plan.
Outside PR	3	Feldman, Robert	9/16/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with C. Saavedra (AAFAF), M. Gonzalez Del Toro (AAFAF), and representatives from Ankura to discuss response to FOMB letter related to update of the Certified Fiscal Plan.
PR	3	Battle, Fernando	9/16/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with C. Saavedra (AAFAF), M. Gonzalez Del Toro (AAFAF), and representatives from Ankura to discuss response to FOMB letter related to update of the Certified Fiscal Plan.
PR	240	Gonzalez, Carlos A.	9/16/2021	0.50	\$ 332.50	\$ 166.25	Participate on call with E.A. Kratzman (ACG) to discuss deliverable of capex reserve fund study required under the PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/16/2021	0.50	\$ 855.00	\$ 427.50	Participate on call with C. Gonzalez (ACG) to discuss deliverable of capex reserve fund report required under the PRIDCO certified fiscal plan.
Outside PR	213	Feldman, Robert	9/16/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer, FOMB, AAFAF and McKinsey to discuss pension assumptions included in the UPR Fiscal Plan.
PR	213	Battle, Fernando	9/16/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer, FOMB, AAFAF and McKinsey to discuss pension assumptions included in the UPR Fiscal Plan.
Outside PR	213	Barrett, Dennis	9/16/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer, FOMB, AAFAF and McKinsey to discuss pension assumptions included in the UPR Fiscal Plan.
Outside PR	3	Giese, Michael	9/16/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with D. Barrett (ACG) to discuss FOMB letter requesting a Fiscal Plan update.
Outside PR	3	Barrett, Dennis	9/16/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Giese (ACG) to discuss FOMB letter requesting a Fiscal Plan update.
PR	3	Battle, Fernando	9/16/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Barrett (ACG) to discuss options related to Fiscal Plan development as per the FOMB letter received on 9/15/20.
Outside PR	3	Barrett, Dennis	9/16/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Battle (ACG) to discuss options related to Fiscal Plan development as per the FOMB letter received on 9/15/20.
PR	3	Battle, Fernando	9/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss response to FOMB letter related to Fiscal Plan update.
Outside PR	3	Barrett, Dennis	9/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss response to FOMB letter related to Fiscal Plan update.
Outside PR	3	Giese, Michael	9/16/2021	0.40	\$ 413.00	\$ 165.20	Prepare a comparison of General Fund revenues in the Government Fiscal Plan submission and the Certified Fiscal Plan.
Outside PR	25	Parker, Christine	9/16/2021	1.30	\$ 200.00	\$ 260.00	Update Exhibit C with time entries submitted for the period 9/5/21 - 9/11/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	25	Parker, Christine	9/16/2021	2.00	\$ 200.00	\$ 400.00	Review Exhibit C time descriptions submitted for the period 9/5/21 - 9/11/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	25	Nath, Natasha	9/16/2021	2.20	\$ 413.00	\$ 908.60	Incorporate comments from M. Giese (ACG) on August fee statement prior to sending to D. Barrett (ACG).
PR	MA - 200	Battle, Fernando	9/16/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with E. Arias (PMA) to discuss COFINA tender transaction.
Outside PR	206	Giese, Michael	9/16/2021	0.80	\$ 413.00	\$ 330.40	Incorporate updates to recoveries in the Metropolitan Bus Authority restructuring presentation as requested by F. Battle (ACG).
Outside PR	213	Giese, Michael	9/16/2021	0.20	\$ 413.00	\$ 82.60	Verify pension assumptions in 2020 and 2021 UPR Certified Fiscal Plans as requested by D. Barrett (ACG).
Outside PR	213	Giese, Michael	9/16/2021	0.70	\$ 413.00	\$ 289.10	Prepare questions regarding the UPR Certified Fiscal Plan in preparation for calls with FOMB advisors.
PR	216	Battle, Fernando	9/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with B. Dean (DMO) to discuss future funding of DMO operations.
Outside PR	216	Nath, Natasha	9/16/2021	2.00	\$ 413.00	\$ 826.00	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	3	Barrett, Dennis	9/16/2021	0.30	\$ 960.00	\$ 288.00	Prepare list of considerations with respect to the limited Fiscal Plan update requested by the Oversight Board.
Outside PR	3	Barrett, Dennis	9/16/2021	0.90	\$ 960.00	\$ 864.00	Prepare draft letter in response to FOMB letter to the Government regarding limited update fiscal plan process.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	240	Gonzalez, Carlos A.	9/16/2021	1.50	\$ 332.50	\$ 498.75	Work on incorporating final revisions to the PRIDCO capex reserve fund study required under the PRIDCO certified fiscal plan.
Outside PR	240	Kratzman, E.A.	9/16/2021	3.30	\$ 855.00	\$ 2,821.50	Work on finalizing deliverable report in connection with capex reserve fund study required under PRIDCO's certified fiscal plan to AAFAP.
Outside PR	231	Giese, Michael	9/17/2021	1.10	\$ 413.00	\$ 454.30	Participate on call with representatives from O'Melveny & Myers, Ankura, Proskauer, Pietrantonio Méndez & Alvarez, PJT Partners and Citi to discuss potential DRA claims value.
Outside PR	231	Feldman, Robert	9/17/2021	1.10	\$ 660.00	\$ 726.00	Participate on call with representatives from O'Melveny & Myers, Ankura, Proskauer, Pietrantonio Méndez & Alvarez, PJT Partners and Citi to discuss potential DRA claims value.
PR	231	Battle, Juan Carlos	9/17/2021	1.10	\$ 715.00	\$ 786.50	Participate on call with representatives from O'Melveny & Myers, Ankura, Proskauer, Pietrantonio Méndez & Alvarez, PJT Partners and Citi to discuss potential DRA claims value.
Outside PR	231	Battle, Fernando	9/17/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from O'Melveny & Myers, Ankura, Proskauer, Pietrantonio Méndez & Alvarez, PJT Partners and Citi to discuss potential DRA claims value.
Outside PR	231	Barrett, Dennis	9/17/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on call with representatives from O'Melveny & Myers, Ankura, Proskauer, Pietrantonio Méndez & Alvarez, PJT Partners and Citi to discuss potential DRA claims value.
Outside PR	25	Nath, Natasha	9/17/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with M. Giese (ACG) to discuss comments on updating the August fee statement before sending to D. Barrett (ACG).
Outside PR	25	Giese, Michael	9/17/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with N. Nath (ACG) to discuss comments on updating the August fee statement before sending to D. Barrett (ACG).
PR	50	Battle, Juan Carlos	9/17/2021	1.30	\$ 715.00	\$ 929.50	Participate in the 30th Public Meeting of the Financial Oversight and Management Board for Puerto Rico (partial).
Outside PR	50	Giese, Michael	9/17/2021	2.10	\$ 413.00	\$ 867.30	Participate in the 30th Public Meeting of the Financial Oversight and Management Board for Puerto Rico.
Outside PR	50	Feldman, Robert	9/17/2021	2.10	\$ 660.00	\$ 1,386.00	Participate in the 30th Public Meeting of the Financial Oversight and Management Board for Puerto Rico.
Outside PR	50	Barrett, Dennis	9/17/2021	2.10	\$ 960.00	\$ 2,016.00	Participate in the 30th Public Meeting of the Financial Oversight and Management Board for Puerto Rico.
Outside PR	MA - 231	Giese, Michael	9/17/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with C. Saavedra (AAFAF) and Ankura professionals to discuss global settlement offer to the DRA.
Outside PR	MA - 231	Feldman, Robert	9/17/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with C. Saavedra (AAFAF) and Ankura professionals to discuss global settlement offer to the DRA.
Outside PR	MA - 231	Barrett, Dennis	9/17/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with C. Saavedra (AAFAF) and Ankura professionals to discuss global settlement offer to the DRA.
Outside PR	206	Giese, Michael	9/17/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with C. Saavedra (AAFAF) and Ankura professionals to discuss the Metropolitan Bus Authority settlement offer to Oriental.
Outside PR	206	Feldman, Robert	9/17/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with C. Saavedra (AAFAF) and Ankura professionals to discuss the Metropolitan Bus Authority settlement offer to Oriental.
Outside PR	206	Barrett, Dennis	9/17/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with C. Saavedra (AAFAF) and Ankura professionals to discuss the Metropolitan Bus Authority settlement offer to Oriental.
Outside PR	216	Giese, Michael	9/17/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss and respond to questions received from K. Franceschi (DLA) on IRS subsidy analysis.
Outside PR	216	Feldman, Robert	9/17/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss and respond to questions received from K. Franceschi (DLA) on IRS subsidy analysis.
Outside PR	216	Nath, Natasha	9/17/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with M. Giese (ACG) to discuss clarifications on first draft of the weekly dashboard.
Outside PR	216	Giese, Michael	9/17/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Nath (ACG) to discuss clarifications on first draft of the weekly dashboard.
Outside PR	206	Battle, Fernando	9/17/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura to discuss AMA loan settlement options presentation to be discussed with C. Saavedra (AAFAF).
Outside PR	206	Barrett, Dennis	9/17/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura to discuss AMA loan settlement options presentation to be discussed with C. Saavedra (AAFAF).
Outside PR	25	Giese, Michael	9/17/2021	0.90	\$ 413.00	\$ 371.70	Review and provide comments to N. Nath (ACG) on the August 2021 fee statement.
Outside PR	25	Parker, Christine	9/17/2021	3.80	\$ 200.00	\$ 760.00	Revise Exhibit C time descriptions submitted for the period 9/5/21 - 9/11/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	216	Feldman, Robert	9/17/2021	0.40	\$ 660.00	\$ 264.00	Prepare responses to various questions posed by K. Franceschi (DLA) regarding the PBA, COFINA and PREPA IRS subsidy analysis.
Outside PR	216	Feldman, Robert	9/17/2021	1.10	\$ 660.00	\$ 726.00	Modify the PBA, COFINA and PREPA IRS subsidy analysis based on information provided by K. Franceschi (DLA).
Outside PR	209	Feldman, Robert	9/17/2021	1.50	\$ 660.00	\$ 990.00	Prepare draft exhibits for inclusion in the PRIFA and CCDA Title VI solicitation statement as requested by representatives from O'Melveny & Myers.
Outside PR	206	Giese, Michael	9/17/2021	0.10	\$ 413.00	\$ 41.30	Prepare final updates to the Metropolitan Bus Authority restructuring presentation in advance of call with C. Saavedra (AAFAF).
Outside PR	216	Nath, Natasha	9/17/2021	0.10	\$ 413.00	\$ 41.30	Distribute final draft of the weekly update and dashboard for O. Marrero (AAFAF) as requested by F. Battle (ACG).
Outside PR	216	Nath, Natasha	9/17/2021	0.30	\$ 413.00	\$ 123.90	Revise draft of the weekly update and dashboard for O. Marrero (AAFAF) to incorporate comments received from M. Giese (ACG) prior to sending to F. Battle (ACG).
Outside PR	216	Feldman, Robert	9/17/2021	0.40	\$ 660.00	\$ 264.00	Prepare contingent value instrument materials for V. Kapoor (ACG) as requested by F. Battle (ACG).
Outside PR	216	Battle, Fernando	9/17/2021	0.40	\$ 960.00	\$ 384.00	Review and provide comments to weekly dashboard requested by AAFAP.
Outside PR	216	Nath, Natasha	9/17/2021	2.10	\$ 413.00	\$ 867.30	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	209	Barrett, Dennis	9/17/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from OMM and PMA regarding PRIFA Title VI.
Outside PR	209	Barrett, Dennis	9/17/2021	0.40	\$ 960.00	\$ 384.00	Review PRIFA solicitation statement in advance of PRIFA call with commonwealth professionals.
PR	231	Battle, Juan Carlos	9/17/2021	1.40	\$ 715.00	\$ 1,001.00	Participate in meeting with A. Guerra (AAFAF) to discuss general refinancing alternatives and action plan for municipal loan portfolio.
Outside PR	3	Feldman, Robert	9/18/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with F. Battle (ACG) and D. Barrett (ACG) to discuss alternatives to the FOMB letter requiring limited scope Fiscal Plan revision.
Outside PR	3	Battle, Fernando	9/18/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss alternatives to the FOMB letter requiring limited scope Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	9/18/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss alternatives to the FOMB letter requiring limited scope Fiscal Plan revision.
Outside PR	3	Battle, Fernando	9/18/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Barrett (ACG) to discuss the Fiscal Plan update.
Outside PR	3	Barrett, Dennis	9/18/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Battle (ACG) to discuss the Fiscal Plan update.
Outside PR	3	Battle, Fernando	9/18/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Gonzalez (AAFAF) to discuss Fiscal Plan update alternatives.
Outside PR	3	Battle, Fernando	9/18/2021	0.70	\$ 960.00	\$ 672.00	Review and provide comments to presentation requested by AAFAP related to Fiscal Plan update options.
Outside PR	3	Battle, Fernando	9/18/2021	2.00	\$ 960.00	\$ 1,920.00	Review Fiscal Plan documentation related to limited scope revision of the Certified Fiscal Plan.
Outside PR	209	Feldman, Robert	9/18/2021	0.50	\$ 660.00	\$ 330.00	Review and provide comments to M. Giese (ACG) regarding the PRIFA and CCDA Title VI solicitation statement as requested by representatives from O'Melveny & Myers.
Outside PR	216	Battle, Fernando	9/18/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with J. Bayne (AAFAF) to discuss scope of presentation related to use of ARP funds.
Outside PR	3	Feldman, Robert	9/19/2021	0.40	\$ 660.00	\$ 264.00	Participate on series of calls with D. Barrett (ACG) regarding the Fiscal Plan update process.
Outside PR	3	Barrett, Dennis	9/19/2021	0.40	\$ 960.00	\$ 384.00	Participate on series of calls with R. Feldman (ACG) regarding the Fiscal Plan update process.
Outside PR	3	Feldman, Robert	9/19/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss Fiscal Plan update requested by the FOMB.
Outside PR	3	Battle, Fernando	9/19/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss Fiscal Plan update requested by the FOMB.
Outside PR	3	Barrett, Dennis	9/19/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with F. Battle (ACG) and R. Feldman (ACG) to discuss Fiscal Plan update requested by the FOMB.
Outside PR	209	Feldman, Robert	9/19/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Giese (ACG) to discuss PRIFA and CCDA claims schedule for Title VI solicitation document.
Outside PR	209	Giese, Michael	9/19/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with R. Feldman (ACG) to discuss PRIFA and CCDA claims schedule for Title VI solicitation document.
Outside PR	3	Giese, Michael	9/19/2021	0.40	\$ 413.00	\$ 165.20	Prepare structure of Plan of Adjustment disbursements schedule for Fiscal Plan update.
Outside PR	3	Feldman, Robert	9/19/2021	0.90	\$ 660.00	\$ 594.00	Prepare analysis regarding restriction, retail support and consummation fees as part of the Plan of Adjustment payout analysis included in the Fiscal Plan update process.
Outside PR	3	Feldman, Robert	9/19/2021	1.00	\$ 660.00	\$ 660.00	Prepare list of public policy items traditionally opposed by the Government as part of the Fiscal Plan process as requested by M. Yassin (OMM).
Outside PR	3	Feldman, Robert	9/19/2021	1.00	\$ 660.00	\$ 660.00	Review and provide comments to M. Giese (ACG) regarding the Plan of Adjustment payout analysis included in the Fiscal Plan update process.
Outside PR	209	Giese, Michael	9/19/2021	0.80	\$ 413.00	\$ 330.40	Prepare PRIFA and CCDA claims schedule for Title VI solicitation document.
Outside PR	216	Giese, Michael	9/19/2021	1.10	\$ 413.00	\$ 454.30	Prepare combined quarterly schedule for PBA, PREPA and COFINA settlement figures as part of the IRS analysis.
Outside PR	3	Barrett, Dennis	9/19/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with M. Yassin (OMM) regarding limited scope update to the fiscal plan requested by the FOMB.
Outside PR	3	Barrett, Dennis	9/19/2021	0.90	\$ 960.00	\$ 864.00	Review currently certified fiscal plan and mark up all sections that would require change pursuant to the limited scope fiscal plan update requested by the FOMB.
Outside PR	3	Nath, Natasha	9/20/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to discuss PREPA Commonwealth employee transfer cost and go-forward expense amount for inclusion in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/20/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with R. Feldman (ACG) and N. Nath (ACG) to discuss PREPA Commonwealth employee transfer cost and go-forward expense amount for inclusion in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/20/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with M. Giese (ACG) and N. Nath (ACG) to discuss PREPA Commonwealth employee transfer cost and go-forward expense amount for inclusion in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with Ankura and McKinsey professionals to discuss clarifications of scope regarding the Fiscal Plan update.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nath, Natasha	9/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with Ankura and McKinsey professionals to discuss clarifications of scope regarding the Fiscal Plan update.
Outside PR	3	Feldman, Robert	9/20/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with Ankura and McKinsey professionals to discuss clarifications of scope regarding the Fiscal Plan update.
Outside PR	3	Giese, Michael	9/20/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with R. Feldman (ACG) to discuss the Plan of Adjustment disbursements schedule for inclusion in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/20/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with M. Giese (ACG) to discuss the Plan of Adjustment disbursements schedule for inclusion in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with R. Feldman (ACG) to discuss additional claims to include in the Plan of Adjustment disbursements schedule in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/20/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Giese (ACG) to discuss additional claims to include in the Plan of Adjustment disbursements schedule in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	21	Nath, Natasha	9/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	9/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Feldman, Robert	9/20/2021	0.50	\$ 660.00	\$ 330.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	9/20/2021	0.50	\$ 715.00	\$ 357.50	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Morrison, Jonathan	9/20/2021	0.50	\$ 890.00	\$ 445.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	9/20/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Barrett, Dennis	9/20/2021	0.50	\$ 960.00	\$ 480.00	Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	3	Giese, Michael	9/20/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with R. Feldman (ACG) to discuss PREPA employees transfer costs for inclusion in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/20/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with M. Giese (ACG) to discuss PREPA employees transfer costs for inclusion in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Nath, Natasha	9/20/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss PREPA employee transfer costs for inclusion in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/20/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss PREPA employee transfer costs for inclusion in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Nath, Natasha	9/20/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with M. Giese (ACG) to discuss updated information to include in the PREPA employee transfer cost information.
Outside PR	3	Giese, Michael	9/20/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with N. Nath (ACG) to discuss updated information to include in the PREPA employee transfer cost information.
Outside PR	3	Nath, Natasha	9/20/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss PREPA employee transfer files.
Outside PR	3	Giese, Michael	9/20/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss PREPA employee transfer files.
Outside PR	3	Feldman, Robert	9/20/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. Giese (ACG) and D. Barrett (ACG) to discuss EITC funding implications for Fiscal Plan update.
Outside PR	3	Giese, Michael	9/20/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss EITC funding implications for Fiscal Plan update.
Outside PR	3	Barrett, Dennis	9/20/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss EITC funding implications for Fiscal Plan update.
Outside PR	209	Feldman, Robert	9/20/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) and L. Weetman (PJT) to discuss PRIFA and CCDA Title VI.
Outside PR	209	Giese, Michael	9/20/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) and L. Weetman (PJT) to discuss PRIFA and CCDA Title VI.
Outside PR	3	Giese, Michael	9/20/2021	0.20	\$ 413.00	\$ 82.60	Update Plan of Adjustment disbursements schedule based on comments received from R. Feldman (ACG).
Outside PR	3	Giese, Michael	9/20/2021	0.20	\$ 413.00	\$ 82.60	Update PREPA employee transfer cost analysis based on comments received from R. Feldman (ACG).
Outside PR	3	Giese, Michael	9/20/2021	0.40	\$ 413.00	\$ 165.20	Research background legislation on EITC in Puerto Rico for Fiscal Plan update as requested by R. Feldman (ACG).
Outside PR	3	Nath, Natasha	9/20/2021	0.50	\$ 413.00	\$ 206.50	Review PREPA employee files sent by AAFAF requested by M. Giese (ACG).
Outside PR	3	Giese, Michael	9/20/2021	0.50	\$ 413.00	\$ 206.50	Continue to update Plan of Adjustment disbursements schedule based on comments received from R. Feldman (ACG).
Outside PR	3	Feldman, Robert	9/20/2021	0.40	\$ 660.00	\$ 264.00	Perform research and financial modeling of EITC and NAP as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/20/2021	0.60	\$ 660.00	\$ 396.00	Analyze the Medicaid materials provided by representatives from DLA Piper as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Nath, Natasha	9/20/2021	1.10	\$ 413.00	\$ 454.30	Prepare file overview of PREPA employee files sent by AAFAF requested by M. Giese.
Outside PR	3	Nath, Natasha	9/20/2021	1.20	\$ 413.00	\$ 495.60	Prepare section of PREPA Employee Costs as requested by M. Giese (ACG).
Outside PR	3	Feldman, Robert	9/20/2021	1.20	\$ 660.00	\$ 792.00	Prepare analysis on cost of salary and benefits associated with incremental PREPA employees as part of as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/20/2021	1.80	\$ 660.00	\$ 1,188.00	Prepare summary of Plan of Adjustment effective day disbursements, including payment amount and timing of payment as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	25	Sneath, Jill	9/20/2021	0.80	\$ 315.00	\$ 252.00	Finalize the eleventh interim fee application for submission to D. Barrett and F. Battle (ACG).
Outside PR	209	Feldman, Robert	9/20/2021	0.40	\$ 660.00	\$ 264.00	Participate on series of calls with L. Weetman (PJT) to discuss the PRIFA and CCDA claims to be included in solicitation materials.
Outside PR	209	Giese, Michael	9/20/2021	0.80	\$ 413.00	\$ 330.40	Prepare updated CCDA and PRIFA Title VI claims schedules based on updated file from L. Weetman (PJT).
Outside PR	209	Feldman, Robert	9/20/2021	1.30	\$ 660.00	\$ 858.00	Perform financial modeling of the CCDA and PRIFA analysis calculating the participating bond claims and voting amounts by CUSIP as part of solicitation materials requested by representatives from O'Melveny & Myers.
Outside PR	216	Feldman, Robert	9/20/2021	0.40	\$ 660.00	\$ 264.00	Prepare response to representatives from Conway Mackenzie and Perella Weinberg Partners regarding general unsecured claims in the Commonwealth Plan of Adjustment.
Outside PR	216	Battle, Fernando	9/20/2021	0.40	\$ 960.00	\$ 384.00	Review and provide comments to ARP funds presentation requested by AAFAF.
Outside PR	3	Barrett, Dennis	9/20/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with Ankura and McKinsey professionals to discuss clarifications regarding the Fiscal Plan update.
Outside PR	213	Barrett, Dennis	9/20/2021	0.20	\$ 960.00	\$ 192.00	Draft information request regarding the UPR for representatives of AAFAF to share with the Oversight Board.
Outside PR	3	Barrett, Dennis	9/20/2021	1.30	\$ 960.00	\$ 1,248.00	Review analysis provided by DLA Piper regarding the impact of HR 4406 on federal medicaid funding and general fund surplus.
Outside PR	3	Barrett, Dennis	9/20/2021	0.90	\$ 960.00	\$ 864.00	Review plan of adjustment disbursements schedule, and reconcile to POA, to be included in the limited scope fiscal plan update requested by the FOMB.
Outside PR	3	Barrett, Dennis	9/20/2021	0.70	\$ 960.00	\$ 672.00	Review analysis of estimated costs of the PREPA employees that were transferred to the Commonwealth to be included in the limited scope fiscal plan requested by the FOMB.
Outside PR	3	Barrett, Dennis	9/20/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with J. Davis (Mck) to discuss limited scope fiscal plan update requested by the FOMB.
PR	MA - 200	Battle, Juan Carlos	9/20/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with E. Arias (PMA) and A. Billoch (PMA) to discuss proposed ideas received from market participants in connection with COFINA bonds.
PR	MA - 200	Battle, Juan Carlos	9/20/2021	0.80	\$ 715.00	\$ 572.00	Review and revise presentation prepared for discussion with AAFAF in connection with opportunities related to COFINA bonds presented by Barclays.
Outside PR	3	Nath, Natasha	9/21/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss 2019 Puerto Rico Medicaid Act inflation figure research and calculation.
Outside PR	3	Feldman, Robert	9/21/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with N. Nath (ACG) to discuss 2019 Puerto Rico Medicaid Act inflation figure research and calculation.
Outside PR	3	Nath, Natasha	9/21/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss matching of PREPA employees and their incomes between two reference documents.
Outside PR	3	Giese, Michael	9/21/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss matching of PREPA employees and their incomes between two reference documents.
Outside PR	3	Nath, Natasha	9/21/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss employee number matching analysis related to PREPA employee transfer cost information.
Outside PR	3	Giese, Michael	9/21/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss employee number matching analysis related to PREPA employee transfer cost information.
Outside PR	3	Giese, Michael	9/21/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from McKinsey, DevTech, and Ankura to confirm consistency across macroeconomic assumptions.
Outside PR	3	Feldman, Robert	9/21/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from McKinsey, DevTech, and Ankura to confirm consistency across macroeconomic assumptions.
Outside PR	3	Nath, Natasha	9/21/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from McKinsey, DevTech, and Ankura to confirm consistency across macroeconomic assumptions.
Outside PR	3	Barrett, Dennis	9/21/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from McKinsey, DevTech, and Ankura to confirm consistency across macroeconomic assumptions.
Outside PR	MA - 200	Giese, Michael	9/21/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with C. Saavedra (AAFAF), A. Guerra (AAFAF) and representatives from Ankura to discuss refunding and exchange idea in connection with COFINA bonds.
Outside PR	MA - 200	Feldman, Robert	9/21/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with C. Saavedra (AAFAF), A. Guerra (AAFAF) and representatives from Ankura to discuss refunding and exchange idea in connection with COFINA bonds.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	MA - 200	Battle, Juan Carlos	9/21/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with C. Saavedra (AAFAF), A. Guerra (AAFAF) and representatives from Ankura to discuss refunding and exchange idea in connection with COFINA bonds.
Outside PR	MA - 200	Barrett, Dennis	9/21/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with C. Saavedra (AAFAF), A. Guerra (AAFAF) and representatives from Ankura to discuss refunding and exchange idea in connection with COFINA bonds.
Outside PR	3	Giese, Michael	9/21/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss Medicaid update and needed information.
Outside PR	3	Feldman, Robert	9/21/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss Medicaid update and needed information.
Outside PR	3	Barrett, Dennis	9/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss Medicaid update and needed information.
Outside PR	3	Giese, Michael	9/21/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to review the PREPA employee cost analysis.
Outside PR	3	Feldman, Robert	9/21/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to review the PREPA employee cost analysis.
Outside PR	3	Feldman, Robert	9/21/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) and R. Romeu (DevTech) regarding the macro economic update in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Barrett, Dennis	9/21/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) and R. Romeu (DevTech) regarding the macro economic update in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Battle, Fernando	9/21/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) and D. Barrett (ACG) to discuss status of Fiscal Plan workstreams as part of Fiscal Plan revision requested by the FOMB.
Outside PR	3	Feldman, Robert	9/21/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) to discuss status of Fiscal Plan workstreams as part of Fiscal Plan revision requested by the FOMB.
Outside PR	3	Barrett, Dennis	9/21/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with R. Feldman (ACG) and F. Battle (ACG) to discuss status of Fiscal Plan workstreams as part of Fiscal Plan revision requested by the FOMB.
Outside PR	3	Battle, Fernando	9/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) regarding the model update in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/21/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) and F. Battle (ACG) regarding the model update in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Barrett, Dennis	9/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) and F. Battle (ACG) regarding the model update in the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/21/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with S. Pantley (Milliman) and D. Henry (Milliman) regarding the 'Puerto Rico Medicaid forecast as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Barrett, Dennis	9/21/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with S. Pantley (Milliman) and D. Henry (Milliman) regarding the 'Puerto Rico Medicaid forecast as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/21/2021	0.20	\$ 413.00	\$ 82.60	Review annual Medicaid expense projections based on files received from Milliman under different FMAP and poverty line scenarios as part of the 2021 fiscal plan update requested by the oversight board.
Outside PR	3	Giese, Michael	9/21/2021	0.20	\$ 413.00	\$ 82.60	Compare Milliman Medicaid expense projections to analysis received from DLA Piper as part of the 2021 fiscal plan update requested by the oversight board.
Outside PR	3	Giese, Michael	9/21/2021	0.30	\$ 413.00	\$ 123.90	Review Medicaid funding documents received from DLA Piper as part of the 2021 fiscal plan update requested by the oversight board.
Outside PR	3	Giese, Michael	9/21/2021	0.30	\$ 413.00	\$ 123.90	Prepare questions on PREPA Commonwealth employee transfer files to send to representatives from AAFAF as part of the 2021 fiscal plan update requested by the oversight board.
Outside PR	3	Nath, Natasha	9/21/2021	0.40	\$ 413.00	\$ 165.20	Prepare calculation of inflation CPI-Medical inflation figure as requested by R. Feldman (ACG).
Outside PR	3	Nath, Natasha	9/21/2021	0.50	\$ 413.00	\$ 206.50	Prepare analysis that examines whether PREPA employees and their incomes match between two documents as requested by M. Giese (ACG).
Outside PR	3	Giese, Michael	9/21/2021	0.50	\$ 413.00	\$ 206.50	Prepare questions on PREPA Commonwealth employee transfer files as requested by representatives from AAFAF.
Outside PR	3	Nath, Natasha	9/21/2021	0.60	\$ 413.00	\$ 247.80	Prepare translation of PDF Medicaid file into Excel as requested by R. Feldman (ACG) as part of the 2021 fiscal plan update requested by the oversight board.
Outside PR	3	Nath, Natasha	9/21/2021	0.60	\$ 413.00	\$ 247.80	Research inflation figure that is used in the Puerto Rico Medicaid Act of 2019 as requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	9/21/2021	0.40	\$ 660.00	\$ 264.00	Prepare list of follow up diligence questions regarding the incremental costs associated with PREPA employees and share with J. Bayne (AAFAF) as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Nath, Natasha	9/21/2021	0.70	\$ 413.00	\$ 289.10	Incorporate comments from R. Feldman (ACG) and M. Giese (ACG) on PREPA employee transfer costs.
Outside PR	3	Feldman, Robert	9/21/2021	0.60	\$ 660.00	\$ 396.00	Analyze the macro economic revisions made by representatives from DevTech related to US GDP and inflation as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/21/2021	0.70	\$ 660.00	\$ 462.00	Perform research and historical analysis on the federal funds growth rate on the capped funds included as part of Medicaid bill as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/21/2021	0.70	\$ 660.00	\$ 462.00	Prepare list of modeling and document updates to complete as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/21/2021	1.90	\$ 660.00	\$ 1,254.00	Perform financial modeling of monthly and annual per member per month costs, population, and total expenses across all Medicaid populations as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	25	Parker, Christine	9/21/2021	1.60	\$ 200.00	\$ 320.00	Update Exhibit C with time entries submitted for the period 9/12/21 - 9/18/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	206	Feldman, Robert	9/21/2021	1.60	\$ 660.00	\$ 1,056.00	Prepare presentation outlining an offer to the Metropolitan Bus Authority as requested by C. Saavedra (AAFAF).
Outside PR	216	Feldman, Robert	9/21/2021	0.20	\$ 660.00	\$ 132.00	Prepare responses to J. Roth (OMM) regarding PREPA employee language included as part of interrogatory 12 in the Peter Hein request.
Outside PR	216	Giese, Michael	9/21/2021	0.90	\$ 413.00	\$ 371.70	Prepare updated quarterly IRS subsidy schedules based on comments received from R. Feldman (ACG).
Outside PR	3	Barrett, Dennis	9/21/2021	1.10	\$ 960.00	\$ 1,056.00	Review analysis of 55% FMAP at current cap, grown at inflation, prepared by ASES professionals and compare to fiscal plan Medicaid forecast.
Outside PR	21	Barrett, Dennis	9/21/2021	0.40	\$ 960.00	\$ 384.00	Review discovery requests provided by OMM and determine if representatives of Ankura have applicable documents to respond with.
Outside PR	3	Barrett, Dennis	9/21/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with W. Everts (PJT) regarding implications of the revised fiscal plan.
PR	MA - 216	Battle, Juan Carlos	9/21/2021	0.50	\$ 715.00	\$ 357.50	Participate in meeting with A. Guerra (AAFAF), A. Perez (AAFAF) and R. Angler (AAFAF) to discuss refunding opportunities for Municipal Finance Agency Bonds.
PR	MA - 216	Battle, Juan Carlos	9/21/2021	0.80	\$ 715.00	\$ 572.00	Participate in meeting with A. Guerra (AAFAF) to discuss Auxilio Mutuo AFICA refunding status and approval process.
PR	MA - 209	Battle, Juan Carlos	9/21/2021	1.00	\$ 715.00	\$ 715.00	Work on request of new CUSIP for COFINA Bonds to be exchanged for PRIFA-MEPSI bonds.
PR	MA - 209	Battle, Juan Carlos	9/21/2021	1.50	\$ 715.00	\$ 1,072.50	Review and revise third amendment to first supplemental indenture in connection with PRIFA-MEPSI exchange and provide comments to the working group.
PR	210	Battle, Juan Carlos	9/21/2021	0.30	\$ 715.00	\$ 214.50	Participate in call with N. Perez (P3A) to discuss status of regional airports P3 Authority project and impact on Cruise Ship P3 Authority process and project.
Outside PR	3	Nath, Natasha	9/22/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss PREPA employees that had resigned across AAFAF supplemental materials.
Outside PR	3	Giese, Michael	9/22/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss PREPA employees that had resigned across AAFAF supplemental materials.
Outside PR	3	Giese, Michael	9/22/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to review PREPA employees impact on the Certified Fiscal Plan model over the 30-year forecast.
Outside PR	3	Feldman, Robert	9/22/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to review PREPA employees impact on the Certified Fiscal Plan model over the 30-year forecast.
Outside PR	3	Barrett, Dennis	9/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to review PREPA employees impact on the Certified Fiscal Plan model over the 30-year forecast.
Outside PR	3	Nath, Natasha	9/22/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss the years of service data found in AAFAF supplemental materials.
Outside PR	3	Giese, Michael	9/22/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss the years of service data found in AAFAF supplemental materials.
Outside PR	3	Feldman, Robert	9/22/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from ASES, AAFAF and Ankura to discuss assumptions related to Medicaid funding to be included in the Fiscal Plan.
Outside PR	3	Battle, Fernando	9/22/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from ASES, AAFAF and Ankura to discuss assumptions related to Medicaid funding to be included in the Fiscal Plan.
Outside PR	3	Barrett, Dennis	9/22/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from ASES, AAFAF and Ankura to discuss assumptions related to Medicaid funding to be included in the Fiscal Plan.
Outside PR	216	Giese, Michael	9/22/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with professional from Ankura, Nixon Peabody and O'Melveny & Myers to discuss the IRS subsidy analysis.
Outside PR	216	Feldman, Robert	9/22/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with professional from Ankura, Nixon Peabody and O'Melveny & Myers to discuss the IRS subsidy analysis.
Outside PR	216	Barrett, Dennis	9/22/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with professional from Ankura, Nixon Peabody and O'Melveny & Myers to discuss the IRS subsidy analysis.
Outside PR	3	Giese, Michael	9/22/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from McKinsey and Ankura to discuss Medicaid funding assumptions to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Nath, Natasha	9/22/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with representatives from McKinsey and Ankura to discuss Medicaid funding assumptions to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Feldman, Robert	9/22/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from McKinsey and Ankura to discuss Medicaid funding assumptions to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Battle, Fernando	9/22/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from McKinsey and Ankura to discuss Medicaid funding assumptions to be included in the Fiscal Plan revision requested by the FOMB.
Outside PR	3	Barrett, Dennis	9/22/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from McKinsey and Ankura to discuss Medicaid funding assumptions to be included in the Fiscal Plan revision requested by the FOMB.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Feldman, Robert	9/22/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to discuss PREPA employee analysis to include in Fiscal Plan update.
Outside PR	3	Giese, Michael	9/22/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss PREPA employee analysis to include in Fiscal Plan update.
Outside PR	3	Feldman, Robert	9/22/2021	0.40	\$ 660.00	\$ 264.00	Participate on series of calls with D. Barrett (ACG) regarding the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Barrett, Dennis	9/22/2021	0.40	\$ 960.00	\$ 384.00	Participate on series of calls with R. Feldman (ACG) regarding the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Nath, Natasha	9/22/2021	0.20	\$ 413.00	\$ 82.60	Research PREPA employees demographics in AAFAP supplemental materials as requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	9/22/2021	0.30	\$ 660.00	\$ 198.00	Prepare list of follow up questions regarding the Medicaid forecast for representatives from Milliman as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Nath, Natasha	9/22/2021	0.50	\$ 413.00	\$ 206.50	Prepare analysis comparing PREPA employees that had resigned as part of the 2021 fiscal plan update requested by the oversight board.
Outside PR	3	Nath, Natasha	9/22/2021	0.50	\$ 413.00	\$ 206.50	Prepare 20-year summary of inflation figure calculation for Medicaid projections as requested by R. Feldman (ACG).
Outside PR	3	Giese, Michael	9/22/2021	0.60	\$ 413.00	\$ 247.80	Review PREPA employee files sent by AAFAP for information on benefits and years of service.
Outside PR	3	Giese, Michael	9/22/2021	0.90	\$ 413.00	\$ 371.70	Review Certified Fiscal Plan Medicaid financial modeling for items to include in 2021 Fiscal Plan update as requested by the oversight board.
Outside PR	3	Feldman, Robert	9/22/2021	0.60	\$ 660.00	\$ 396.00	Review and provide comments to M. Giese (ACG) regarding the PREPA employees waterfall included as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/22/2021	1.40	\$ 660.00	\$ 924.00	Prepare initial draft of Fiscal Plan bridge for PREPA employee costs, macro updates and Medicaid updates as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/22/2021	2.40	\$ 413.00	\$ 991.20	Prepare PREPA Commonwealth employee transfer cost schedule as part of the Fiscal Plan update process.
Outside PR	3	Feldman, Robert	9/22/2021	1.60	\$ 660.00	\$ 1,056.00	Perform financial modeling of Medicaid federal funds cap and federal matching as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	25	Parker, Christine	9/22/2021	3.40	\$ 200.00	\$ 680.00	Review Exhibit C time descriptions submitted for the period 9/12/21 - 9/18/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	50	Nath, Natasha	9/22/2021	1.50	\$ 413.00	\$ 619.50	Prepare first draft of the bi-weekly creditor meeting presentation and script as requested by F. Battle (ACG).
Outside PR	209	Feldman, Robert	9/22/2021	0.20	\$ 660.00	\$ 132.00	Prepare responses to G. Olivera (OMM) regarding recoveries for CCDA and PRIFA bondholders.
Outside PR	216	Nath, Natasha	9/22/2021	0.80	\$ 413.00	\$ 330.40	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	3	Barrett, Dennis	9/22/2021	0.90	\$ 960.00	\$ 864.00	Review Medicaid analysis for potential inclusion in the fiscal plan revision as prepared by R. Feldman (ACG).
Outside PR	3	Barrett, Dennis	9/22/2021	1.00	\$ 960.00	\$ 960.00	Draft plan of adjustment disbursement section of the fiscal plan for the update requested by the Oversight Board.
PR	MA - 200	Battle, Juan Carlos	9/22/2021	0.50	\$ 715.00	\$ 357.50	Prepare draft of request for proposal in connection with potential refunding of COFINA bonds.
Outside PR	3	Nath, Natasha	9/23/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with representatives from Milliman and Ankura to discuss assumptions used in Medicaid funding forecast as part of the Fiscal Plan revision.
Outside PR	3	Giese, Michael	9/23/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with representatives from Milliman and Ankura to discuss assumptions used in Medicaid funding forecast as part of the Fiscal Plan revision.
Outside PR	3	Battle, Fernando	9/23/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with representatives from Milliman and Ankura to discuss assumptions used in Medicaid funding forecast as part of the Fiscal Plan revision (partial).
Outside PR	3	Feldman, Robert	9/23/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from Milliman and Ankura to discuss assumptions used in Medicaid funding forecast as part of the Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	9/23/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Milliman and Ankura to discuss assumptions used in Medicaid funding forecast as part of the Fiscal Plan revision.
Outside PR	3	Nath, Natasha	9/23/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to walk through exhibits that need to be updated in the Certified Fiscal Plan.
Outside PR	3	Giese, Michael	9/23/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to walk through exhibits that need to be updated in the Certified Fiscal Plan.
Outside PR	3	Nath, Natasha	9/23/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with M. Giese (ACG) to develop exhibits tracker based off of exhibits that need to be updated in the Certified Fiscal Plan.
Outside PR	3	Giese, Michael	9/23/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with N. Nath (ACG) to develop exhibits tracker based off of exhibits that need to be updated in the Certified Fiscal Plan.
Outside PR	3	Giese, Michael	9/23/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss version of model to use for final Fiscal Plan update.
Outside PR	3	Feldman, Robert	9/23/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss version of model to use for final Fiscal Plan update.
Outside PR	3	Barrett, Dennis	9/23/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to discuss version of model to use for final Fiscal Plan update.
Outside PR	3	Giese, Michael	9/23/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss updated macro model received from E. Forrest (DevTech).
Outside PR	3	Feldman, Robert	9/23/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss updated macro model received from E. Forrest (DevTech).
Outside PR	3	Giese, Michael	9/23/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) to discuss updating process for IFCU's based on new Medicaid build in the Certified Fiscal Plan.
Outside PR	3	Feldman, Robert	9/23/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) to discuss updating process for IFCU's based on new Medicaid build in the Certified Fiscal Plan.
Outside PR	3	Giese, Michael	9/23/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to review proper linking of new Medicaid build in the Certified Fiscal Plan.
Outside PR	3	Feldman, Robert	9/23/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to review proper linking of new Medicaid build in the Certified Fiscal Plan.
Outside PR	MA - 231	Giese, Michael	9/23/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from PJT Partners, Citi and Ankura to discuss possible funding sources for the global DRA settlement.
Outside PR	MA - 231	Feldman, Robert	9/23/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from PJT Partners, Citi and Ankura to discuss possible funding sources for the global DRA settlement.
PR	MA - 231	Battle, Juan Carlos	9/23/2021	0.50	\$ 715.00	\$ 357.50	Participate on call with representatives from PJT Partners, Citi and Ankura to discuss possible funding sources for the global DRA settlement.
Outside PR	MA - 231	Battle, Fernando	9/23/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from PJT Partners, Citi and Ankura to discuss possible funding sources for the global DRA settlement.
Outside PR	MA - 231	Barrett, Dennis	9/23/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from PJT Partners, Citi and Ankura to discuss possible funding sources for the global DRA settlement.
Outside PR	3	Battle, Fernando	9/23/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) to discuss Medicaid funding forecast as part of Fiscal Plan revision.
Outside PR	3	Barrett, Dennis	9/23/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Battle (ACG) to discuss Medicaid funding forecast as part of Fiscal Plan revision.
Outside PR	3	Feldman, Robert	9/23/2021	0.50	\$ 660.00	\$ 330.00	Participate on series of calls with D. Barrett (ACG) regarding the Fiscal Plan model as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Barrett, Dennis	9/23/2021	0.50	\$ 960.00	\$ 480.00	Participate on series of calls with R. Feldman (ACG) regarding the Fiscal Plan model as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/23/2021	0.40	\$ 413.00	\$ 165.20	Review responses from AAFAP related to PREPA employee costs to understand best sources of information to use for Fiscal Plan update analysis.
Outside PR	3	Giese, Michael	9/23/2021	0.40	\$ 413.00	\$ 165.20	Update the Certified Fiscal Plan for DevTech population forecast to prepare surplus bridge in Fiscal Plan update model.
Outside PR	3	Giese, Michael	9/23/2021	0.40	\$ 413.00	\$ 165.20	Revise federal social programs build in Fiscal Plan adjusted model to verify proper updating with new macroeconomic forecast.
Outside PR	3	Giese, Michael	9/23/2021	0.40	\$ 413.00	\$ 165.20	Prepare Fiscal Plan update presentation for discussion with AAFAP.
Outside PR	3	Giese, Michael	9/23/2021	0.50	\$ 413.00	\$ 206.50	Review updated Fiscal Plan received from E. Forrest (DevTech) to ensure proper iteration after macroeconomic refresh.
Outside PR	3	Giese, Michael	9/23/2021	0.50	\$ 413.00	\$ 206.50	Review Certified Fiscal Plan document for specific sections that require revisions as part of the Fiscal Plan update requested by the FOMB.
Outside PR	3	Giese, Michael	9/23/2021	0.60	\$ 413.00	\$ 247.80	Research CHIP funding legislation requested by R. Feldman (ACG) for application in Fiscal Plan update.
Outside PR	3	Giese, Michael	9/23/2021	0.60	\$ 413.00	\$ 247.80	Review exhibits in Certified Fiscal Plan document to verify if they will need to be updated based on Fiscal Plan update requested by the FOMB.
Outside PR	3	Nath, Natasha	9/23/2021	0.70	\$ 413.00	\$ 289.10	Prepare tracker of exhibits that need to be updated in the Certified Fiscal Plan as requested by M. Giese (ACG).
Outside PR	3	Giese, Michael	9/23/2021	0.80	\$ 413.00	\$ 330.40	Update Certified Fiscal Plan for macroeconomic updates to show impact by items such as population, GDP related, and EITC.
Outside PR	3	Giese, Michael	9/23/2021	1.00	\$ 413.00	\$ 413.00	Review Certified Fiscal Plan model to verify areas that will require updates when incorporating the new Medicaid build in Fiscal Plan adjusted model requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	9/23/2021	0.70	\$ 660.00	\$ 462.00	Prepare red line edits to the Fiscal Plan letter drafted by representatives from O'Melveny & Myers as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/23/2021	1.30	\$ 413.00	\$ 536.90	Review Fiscal Plan adjusted model Medicaid build to verify modeling assumption requested by R. Feldman (ACG).
Outside PR	3	Feldman, Robert	9/23/2021	0.90	\$ 660.00	\$ 594.00	Perform financial modeling to link up PREPA employee analysis and macro economic analysis into the 2021 revised Fiscal Plan model as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/23/2021	1.60	\$ 413.00	\$ 660.80	Verify variances driven by historical year Federal social programs in the Certified Fiscal Plan model.
Outside PR	3	Feldman, Robert	9/23/2021	1.10	\$ 660.00	\$ 726.00	Modify annual surplus bridge for the Medicaid funding adjustments and Medicaid measure adjustments as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/23/2021	1.20	\$ 660.00	\$ 792.00	Prepare surplus bridge by year for adjustments made for the CBO forecast, NAP, EITC and population as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/23/2021	1.40	\$ 660.00	\$ 924.00	Performance financial modeling of special revenue funds Medicaid and Medicaid measures as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/23/2021	1.90	\$ 660.00	\$ 1,254.00	Perform financial modeling to link up Medicaid analysis into the 2021 revised Fiscal Plan model as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Parker, Christine	9/23/2021	2.20	\$ 200.00	\$ 440.00	Revise Exhibit C time descriptions submitted for the period 9/12/21 - 9/18/21 for inclusion in the September 2021 monthly fee statement.
Outside PR	50	Nath, Natasha	9/23/2021	0.20	\$ 413.00	\$ 82.60	Prepare draft of the bi-weekly creditor meeting presentation and script to C. Saavedra (AAFAF) as requested by F. Batlle (ACG).
Outside PR	50	Nath, Natasha	9/23/2021	0.10	\$ 413.00	\$ 41.30	Upload the final bi-weekly creditor meeting presentation to Datasite.
Outside PR	50	Nath, Natasha	9/23/2021	0.20	\$ 413.00	\$ 82.60	Incorporate C. Saavedra (AAFAF)'s comments to the draft of the bi-weekly creditor meeting presentation and script before sending to F. Batlle (ACG).
Outside PR	50	Giese, Michael	9/23/2021	0.30	\$ 413.00	\$ 123.90	Review the bi-weekly creditor presentation prepared by N. Nath (ACG).
Outside PR	50	Nath, Natasha	9/23/2021	0.80	\$ 413.00	\$ 330.40	Prepare first draft of the bi-weekly creditor meeting presentation and script as requested by F. Batlle (ACG).
Outside PR	50	Batlle, Fernando	9/23/2021	0.50	\$ 960.00	\$ 480.00	Review and edit the bi-weekly creditor call script.
Outside PR	216	Nath, Natasha	9/23/2021	0.40	\$ 413.00	\$ 165.20	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
Outside PR	3	Barrett, Dennis	9/23/2021	2.70	\$ 960.00	\$ 2,592.00	Prepare mark up of fiscal plan document and insert brackets where numbers need to change in response to the FOMB request to submit a limited scope fiscal plan update.
Outside PR	3	Barrett, Dennis	9/23/2021	2.30	\$ 960.00	\$ 2,208.00	Review and analyze Fiscal Plan model updates and implied changes to surplus as part of Fiscal Plan update process required by the FOMB.
PR	MA - 216	Batlle, Juan Carlos	9/23/2021	0.90	\$ 715.00	\$ 643.50	Participate on conference call with representatives from RBC Capital Markets to discuss MFA and COFINA ideas for savings at the request of A. Guerra (AAFAF).
PR	MA - 216	Batlle, Juan Carlos	9/23/2021	1.50	\$ 715.00	\$ 1,072.50	Review and revise draft of request for proposals for potential refunding of MFA bonds.
PR	MA - 231	Batlle, Juan Carlos	9/23/2021	1.10	\$ 715.00	\$ 786.50	Prepare responses to questions received from PJT Partners in connection with the DRA recovery analysis.
Outside PR	231	Batlle, Fernando	9/23/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Brownstein (Citi) to discuss funding alternatives for the DRA settlement.
Outside PR	3	Giese, Michael	9/24/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to review final Medicaid impact on model.
Outside PR	3	Feldman, Robert	9/24/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with M. Giese (ACG) to review final Medicaid impact on model.
Outside PR	3	Giese, Michael	9/24/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss updating charts for the Certified Fiscal Plan document.
Outside PR	3	Feldman, Robert	9/24/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss updating charts for the Certified Fiscal Plan document.
Outside PR	3	Nath, Natasha	9/24/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and M. Giese (ACG) to discuss next steps for updating exhibits in the Certified Fiscal Plan.
Outside PR	3	Giese, Michael	9/24/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and N. Nath (ACG) to discuss next steps for updating exhibits in the Certified Fiscal Plan.
Outside PR	3	Feldman, Robert	9/24/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG), M. Giese (ACG) and N. Nath (ACG) to discuss next steps for updating exhibits in the Certified Fiscal Plan.
Outside PR	3	Barrett, Dennis	9/24/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with N. Nath (ACG), R. Feldman (ACG) and M. Giese (ACG) to discuss next steps for updating exhibits in the Certified Fiscal Plan.
Outside PR	50	Nath, Natasha	9/24/2021	0.10	\$ 413.00	\$ 41.30	Participate on the bi-weekly creditor call.
Outside PR	50	Feldman, Robert	9/24/2021	0.10	\$ 660.00	\$ 66.00	Participate on the bi-weekly creditor call.
PR	50	Batlle, Juan Carlos	9/24/2021	0.10	\$ 715.00	\$ 71.50	Participate on the bi-weekly creditor call.
Outside PR	50	Barrett, Dennis	9/24/2021	0.10	\$ 960.00	\$ 96.00	Participate on the bi-weekly creditor call.
Outside PR	3	Nath, Natasha	9/24/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura and AAFAF to discuss Fiscal Plan submission.
Outside PR	3	Feldman, Robert	9/24/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura and AAFAF to discuss Fiscal Plan submission.
Outside PR	3	Batlle, Fernando	9/24/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and AAFAF to discuss Fiscal Plan submission.
Outside PR	3	Barrett, Dennis	9/24/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and AAFAF to discuss Fiscal Plan submission.
Outside PR	216	Nath, Natasha	9/24/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss first draft of weekly dashboard prior to sending to F. Batlle (ACG).
Outside PR	216	Giese, Michael	9/24/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss first draft of weekly dashboard prior to sending to F. Batlle (ACG).
PR	MA - 231	Batlle, Juan Carlos	9/24/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with F. Batlle (ACG) to discuss possible funding alternatives to global settlement.
Outside PR	MA - 231	Batlle, Fernando	9/24/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Batlle (ACG) to discuss possible funding alternatives to global settlement.
Outside PR	3	Nath, Natasha	9/24/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) and M. Giese (ACG) to discuss FOMB letter related to the update of the Certified Fiscal Plan.
Outside PR	3	Giese, Michael	9/24/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with R. Feldman (ACG) and N. Nath (ACG) to discuss FOMB letter related to the update of the Certified Fiscal Plan.
Outside PR	3	Feldman, Robert	9/24/2021	0.10	\$ 660.00	\$ 66.00	Participate on call with M. Giese (ACG) and N. Nath (ACG) to discuss FOMB letter related to the update of the Certified Fiscal Plan.
Outside PR	3	Feldman, Robert	9/24/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) to discuss the status of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Barrett, Dennis	9/24/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) to discuss the status of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/24/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) to discuss the Plan of Adjustment effective date payment analysis as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Barrett, Dennis	9/24/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) to discuss the Plan of Adjustment effective date payment analysis as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/24/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) to discuss the pension trust fund analysis as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Barrett, Dennis	9/24/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) to discuss the pension trust fund analysis as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Feldman, Robert	9/24/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with D. Barrett (ACG) to discuss the Commonwealth cash roll forward analysis as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Barrett, Dennis	9/24/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with R. Feldman (ACG) to discuss the Commonwealth cash roll forward analysis as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Batlle, Fernando	9/24/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Barrett (ACG) to discuss Fiscal Plan surplus estimate as part of limited scope Fiscal Plan revision requested by the FOMB.
Outside PR	3	Barrett, Dennis	9/24/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with F. Batlle (ACG) to discuss Fiscal Plan surplus estimate as part of limited scope Fiscal Plan revision requested by the FOMB.
Outside PR	3	Giese, Michael	9/24/2021	1.00	\$ 413.00	\$ 413.00	Participate on series of calls with N. Nath (ACG) to discuss updating exhibits in the Certified Fiscal Plan.
Outside PR	3	Nath, Natasha	9/24/2021	1.00	\$ 413.00	\$ 413.00	Participate on series of calls with M. Giese (ACG) to discuss updating exhibits in the Certified Fiscal Plan.
Outside PR	50	Giese, Michael	9/24/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to ensure proper upload of the bi-weekly presentation to Datasite.
Outside PR	50	Nath, Natasha	9/24/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to ensure proper upload of the bi-weekly presentation to Datasite.
Outside PR	50	Giese, Michael	9/24/2021	0.10	\$ 413.00	\$ 41.30	Participate on the bi-weekly creditor call.
Outside PR	3	Feldman, Robert	9/24/2021	0.30	\$ 660.00	\$ 198.00	Perform financial modeling of the annual debt service as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/24/2021	1.10	\$ 413.00	\$ 454.30	Review Fiscal Plan adjusted model for proper flow and linking of Medicaid build.
Outside PR	3	Feldman, Robert	9/24/2021	0.70	\$ 660.00	\$ 462.00	Modify the summary of the Plan of Adjustment effective day disbursements to include payment source as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Nath, Natasha	9/24/2021	1.30	\$ 413.00	\$ 536.90	Add comments to language from the current Certified Fiscal Plan that need to be updated following the incorporation of the Medicaid model.
Outside PR	3	Giese, Michael	9/24/2021	1.70	\$ 413.00	\$ 702.10	Prepare exhibits for Fiscal Plan update document based on the Fiscal Plan adjusted model.
Outside PR	3	Feldman, Robert	9/24/2021	1.10	\$ 660.00	\$ 726.00	Perform financial modeling of the sales and use tax and run tax contingent value instrument payouts as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Nath, Natasha	9/24/2021	2.00	\$ 413.00	\$ 826.00	Update exhibits in the Certified Fiscal Plan presentation based off of updated information from Medicaid model.
Outside PR	3	Feldman, Robert	9/24/2021	1.30	\$ 660.00	\$ 858.00	Perform financial modeling of the Commonwealth cash annual roll forward as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	3	Giese, Michael	9/24/2021	2.30	\$ 413.00	\$ 949.90	Prepare exhibits for Fiscal Plan update document based on the Fiscal Plan adjusted model.
Outside PR	3	Feldman, Robert	9/24/2021	2.00	\$ 660.00	\$ 1,320.00	Perform financial modeling of the pension trust fund withdrawals, contributions and collateralization as part of the 2021 Fiscal Plan update requested by representatives from the Oversight Board.
Outside PR	25	Parker, Christine	9/24/2021	2.50	\$ 200.00	\$ 500.00	Compile and review expense receipts for travel to Puerto Rico by Ankura professionals for inclusion in the August 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	50	Giese, Michael	9/24/2021	0.30	\$ 413.00	\$ 123.90	Review the bi-weekly creditor presentation upload permission on Datasite to reconcile access.
Outside PR	216	Nath, Natasha	9/24/2021	0.60	\$ 413.00	\$ 247.80	Prepare first draft of weekly update and dashboard as requested by O. Marrero (AAFAF) and F. Batlle (ACG).
Outside PR	216	Nath, Natasha	9/24/2021	1.20	\$ 413.00	\$ 495.60	Prepare first draft of weekly update and dashboard as requested by O. Marrero (AAFAF).
Outside PR	3	Barrett, Dennis	9/24/2021	1.60	\$ 960.00	\$ 1,536.00	Perform Fiscal Plan document review and mark up as part of Fiscal Plan revision process required by the FOMB.
PR	50	Batlle, Juan Carlos	9/24/2021	0.50	\$ 715.00	\$ 357.50	Prepare for the bi-weekly Commonwealth creditor advisor call.
PR	231	Batlle, Juan Carlos	9/24/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with M. Rapoport (NP) to discuss tax treatment of potential restructuring of DRA obligations.
PR	231	Batlle, Juan Carlos	9/24/2021	1.10	\$ 715.00	\$ 786.50	Prepare additional responses to questions from PJT Partners in connection with DRA restructuring alternatives.
Outside PR	209	Feldman, Robert	9/26/2021	0.70	\$ 660.00	\$ 462.00	Prepare series of responses regarding the PRIFA contingent value instrument for G. Olivera (OMM) for inclusion in the PRIFA Board of Directors memorandum.
Outside PR	216	Batlle, Fernando	9/27/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with N. Nath (ACG) and M. Giese (ACG) to discuss the AAFAF KPI work plan presentation for J. Bayne (AAFAF).
Outside PR	216	Nath, Natasha	9/27/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with F. Batlle (ACG) and M. Giese (ACG) to discuss the AAFAF KPI work plan presentation for J. Bayne (AAFAF).
Outside PR	216	Giese, Michael	9/27/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with F. Batlle (ACG) and N. Nath (ACG) to discuss the AAFAF KPI work plan presentation for J. Bayne (AAFAF).
Outside PR	25	Nath, Natasha	9/27/2021	0.20	\$ 413.00	\$ 82.60	Participate on series of calls with M. Giese (ACG) to discuss the twelfth interim fee examiner upload.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Giese, Michael	9/27/2021	0.20	\$	413.00	\$ 82.60 Participate on series of calls with N. Nath (ACG) to discuss the twelfth interim fee examiner upload.
Outside PR	21	Nath, Natasha	9/27/2021	1.00	\$	413.00	\$ 413.00 Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Giese, Michael	9/27/2021	1.00	\$	413.00	\$ 413.00 Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Feldman, Robert	9/27/2021	1.00	\$	660.00	\$ 660.00 Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Battle, Juan Carlos	9/27/2021	1.00	\$	715.00	\$ 715.00 Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	21	Battle, Fernando	9/27/2021	1.00	\$	960.00	\$ 960.00 Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
PR	21	Barrett, Dennis	9/27/2021	1.00	\$	960.00	\$ 960.00 Participate on weekly call with representatives from Ankura to discuss outstanding workstreams and go-forward planning for the week.
Outside PR	216	Nath, Natasha	9/27/2021	0.30	\$	413.00	\$ 123.90 Participate on call with M. Giese (ACG) to discuss preparing the AAFAP KPI work plan presentation for J. Bayne (AAFAF).
Outside PR	216	Giese, Michael	9/27/2021	0.30	\$	413.00	\$ 123.90 Participate on call with N. Nath (ACG) to discuss preparing the AAFAP KPI work plan presentation for J. Bayne (AAFAF).
PR	209	Feldman, Robert	9/27/2021	0.10	\$	660.00	\$ 66.00 Participate on call with M. Giese (ACG) to discuss PRIFA and CCDA insurance status request from O'Melveny & Myers.
Outside PR	209	Giese, Michael	9/27/2021	0.10	\$	413.00	\$ 41.30 Participate on call with R. Feldman (ACG) to discuss PRIFA and CCDA insurance status request from O'Melveny & Myers.
Outside PR	209	Giese, Michael	9/27/2021	0.40	\$	413.00	\$ 165.20 Participate on call with R. Feldman (ACG) regarding various figures requested by representatives from O'Melveny & Myers for inclusion in the PRIFA and CCDA solicitation statements.
PR	209	Feldman, Robert	9/27/2021	0.40	\$	660.00	\$ 264.00 Participate on call with M. Giese (ACG) regarding various figures requested by representatives from O'Melveny & Myers for inclusion in the PRIFA and CCDA solicitation statements.
PR	216	Feldman, Robert	9/27/2021	0.30	\$	660.00	\$ 198.00 Participate on call with M. Giese (ACG) to discuss PBA IRS settlement letter.
Outside PR	216	Giese, Michael	9/27/2021	0.30	\$	413.00	\$ 123.90 Participate on call with R. Feldman (ACG) to discuss PBA IRS settlement letter.
PR	209	Barrett, Dennis	9/27/2021	0.70	\$	960.00	\$ 672.00 Participate on call with J. Battle (ACG), P. Friedman (OMM), M. DiConza (OMM) and R. Valentin (AAFAF) to discuss presentation of CCDA and PRIFA Qualifying Modification to AAFAP and the CCDA Board of Directors.
PR	209	Battle, Juan Carlos	9/27/2021	0.70	\$	715.00	\$ 500.50 Participate on call with D. Barrett (ACG), P. Friedman (OMM), M. DiConza (OMM) and R. Valentin (AAFAF) to discuss presentation of CCDA and PRIFA Qualifying Modification to AAFAP and the CCDA Board of Directors.
Outside PR	25	Giese, Michael	9/27/2021	0.60	\$	413.00	\$ 247.80 Prepare the twelfth interim fee application.
Outside PR	25	Nath, Natasha	9/27/2021	0.70	\$	413.00	\$ 289.10 Update fee statement information and match with invoices for February, March, April and May 2021 for the twelfth interim fee examiner upload.
Outside PR	25	Sneath, Jill	9/27/2021	1.70	\$	315.00	\$ 535.50 Update the exhibits for the twelfth interim fee application including the Non-Title III and Title III fee statements for this interim fee period.
Outside PR	216	Battle, Fernando	9/27/2021	0.10	\$	960.00	\$ 96.00 Participate on call with C. Saavedra (AAFAF) to discuss next steps related to the Bonistas del Patio tax credit proposal.
Outside PR	216	Giese, Michael	9/27/2021	0.40	\$	413.00	\$ 165.20 Prepare question list for K. Franceschi (DLA) of outstanding items for PBA IRS settlement letter.
Outside PR	216	Giese, Michael	9/27/2021	0.40	\$	413.00	\$ 165.20 Prepare the AAFAP work plan presentation requested by F. Battle (ACG).
PR	216	Feldman, Robert	9/27/2021	0.30	\$	660.00	\$ 198.00 Prepare responses to V. Kapoor (ACG) regarding the mechanics of the contingent value instrument.
PR	216	Feldman, Robert	9/27/2021	0.40	\$	660.00	\$ 264.00 Prepare summary of historical discussions and interactions with various parties as requested by J. Roth (OMM) as part of the F. Battle declaration.
Outside PR	216	Giese, Michael	9/27/2021	0.80	\$	413.00	\$ 330.40 Review and prepare responses to the first draft of PBA IRS settlement letter received from K. Franceschi (DLA).
PR	209	Barrett, Dennis	9/27/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from OMM, Milbank, Butler Snow and other creditor advisors regarding PRIFA qualifying modification.
PR	209	Battle, Juan Carlos	9/27/2021	0.40	\$	715.00	\$ 286.00 Review calculation of accrued interest and outstanding claim balance of CCDA loans held by the DRA requested by O'Melveny & Myers for discussion with Oversight Board advisors.
PR	209	Battle, Juan Carlos	9/27/2021	1.10	\$	715.00	\$ 786.50 Review materials in connection with PRIFA/CCDA Title VI qualifying modification in preparation for Board of Director meetings of PRIFA, CCDA and AAFAP.
PR	209	Battle, Juan Carlos	9/27/2021	2.40	\$	715.00	\$ 1,716.00 Prepare materials for CCDA and AAFAP Board of Directors meeting to discuss approval of PRIFA and CCDA Qualifying Modification under the Commonwealth Plan of Adjustment.
PR	209	Feldman, Robert	9/27/2021	0.50	\$	660.00	\$ 330.00 Review and provide comments to representatives from O'Melveny and Myers regarding the figures included in the PRIFA/CCDA solicitation statements.
PR	209	Feldman, Robert	9/27/2021	0.90	\$	660.00	\$ 594.00 Prepare red line edits to inclusion in the PRIFA board memorandum as requested by representatives from O'Melveny & Myers.
PR	209	Feldman, Robert	9/28/2021	0.30	\$	660.00	\$ 198.00 Participate on call with D. Barrett (ACG) and J. Battle (ACG) to discuss mechanics of SUT contingent value instrument in connection with CCDA restructuring.
PR	209	Barrett, Dennis	9/28/2021	0.30	\$	960.00	\$ 288.00 Participate on call with J. Battle (ACG) and R. Feldman (ACG) to discuss mechanics of SUT contingent value instrument in connection with CCDA restructuring.
PR	209	Battle, Juan Carlos	9/28/2021	0.30	\$	715.00	\$ 214.50 Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss mechanics of SUT contingent value instrument in connection with CCDA restructuring.
Outside PR	216	Nath, Natasha	9/28/2021	0.40	\$	413.00	\$ 165.20 Participate on series of calls with M. Giese (ACG) to discuss updates to the AAFAP work plan presentation for J. Bayne (AAFAF).
Outside PR	216	Giese, Michael	9/28/2021	0.40	\$	413.00	\$ 165.20 Participate on series of calls with N. Nath (ACG) to discuss updates to the AAFAP work plan presentation for J. Bayne (AAFAF).
PR	209	Feldman, Robert	9/28/2021	0.90	\$	660.00	\$ 594.00 Participate on the CCDA Board of Directors meeting to present Title VI Qualifying Modification request for approval.
PR	209	Battle, Juan Carlos	9/28/2021	0.90	\$	715.00	\$ 643.50 Participate on the CCDA Board of Directors meeting to present Title VI Qualifying Modification request for approval.
PR	209	Barrett, Dennis	9/28/2021	0.90	\$	960.00	\$ 864.00 Participate on the CCDA Board of Directors meeting to present Title VI Qualifying Modification request for approval.
Outside PR	25	Nath, Natasha	9/28/2021	0.20	\$	413.00	\$ 82.60 Update draft of August fee statement on the request of M. Giese (ACG).
Outside PR	25	Giese, Michael	9/28/2021	0.60	\$	413.00	\$ 247.80 Review and revise August 2021 fee statement.
Outside PR	25	Sneath, Jill	9/28/2021	1.90	\$	315.00	\$ 598.50 Update the exhibits for the twelfth interim fee application including the Implementation and CRF fee statements for this interim fee period.
Outside PR	209	Giese, Michael	9/28/2021	0.30	\$	413.00	\$ 123.90 Review and verify insurance status of PRIFA and CCDA CUSIPS prior to sharing with O'Melveny & Myers.
Outside PR	209	Giese, Michael	9/28/2021	1.40	\$	413.00	\$ 578.20 Prepare summary of the PRIFA and CCDA insurance status by CUSIP for Title VI solicitation as requested by O'Melveny & Myers.
Outside PR	216	Giese, Michael	9/28/2021	0.30	\$	413.00	\$ 123.90 Review the PBA IRS subsidy analysis to compare against IRS letter received from K. Franceschi (DLA).
Outside PR	216	Giese, Michael	9/28/2021	1.80	\$	413.00	\$ 743.40 Prepare the AAFAP work plan presentation requested by J. Bayne (AAFAF).
PR	216	Feldman, Robert	9/28/2021	1.30	\$	660.00	\$ 858.00 Prepare revised analysis showing the detailed quarterly settlement payments for the PBA QTCB bonds as requested by K. Franceschi (DLA) as part of the IRS subsidy analysis.
PR	209	Battle, Juan Carlos	9/28/2021	0.30	\$	715.00	\$ 214.50 Prepare materials for presentation to CCDA Board of Directors in connection with request for approval of Qualifying Modification.
PR	209	Battle, Juan Carlos	9/28/2021	0.50	\$	715.00	\$ 357.50 Prepare materials for presentation to CCDA Board of Directors in connection with request for approval of Qualifying Modification.
PR	209	Battle, Juan Carlos	9/28/2021	0.60	\$	715.00	\$ 429.00 Prepare for CCDA Board of Directors meeting for approval of Title VI Qualifying Modification solicitation process.
PR	209	Battle, Juan Carlos	9/28/2021	1.20	\$	715.00	\$ 858.00 Prepare materials for presentation to CCDA Board of Directors in connection with request for approval of Qualifying Modification.
PR	209	Battle, Juan Carlos	9/28/2021	1.20	\$	715.00	\$ 858.00 Prepare materials for presentation to AAFAP Board of Directors of PRIFA and CCDA Title VI Qualifying Modification.
PR	209	Feldman, Robert	9/28/2021	0.50	\$	660.00	\$ 330.00 Review and provide comments to M. Giese (ACG) regarding the insured bond analysis for CCDA and PRIFA.
PR	209	Feldman, Robert	9/29/2021	0.60	\$	660.00	\$ 396.00 Participate in the AAFAP Board of Directors meeting to present request for authorization of PRIFA and CCDA Title VI Qualifying Modification in connection with the Commonwealth Plan of Adjustment.
PR	209	Battle, Juan Carlos	9/29/2021	0.60	\$	715.00	\$ 429.00 Participate in the AAFAP Board of Directors meeting to present request for authorization of PRIFA and CCDA Title VI Qualifying Modification in connection with the Commonwealth Plan of Adjustment.
PR	209	Barrett, Dennis	9/29/2021	0.60	\$	960.00	\$ 576.00 Participate in the AAFAP Board of Directors meeting to present request for authorization of PRIFA and CCDA Title VI Qualifying Modification in connection with the Commonwealth Plan of Adjustment.
Outside PR	25	Nath, Natasha	9/29/2021	0.20	\$	413.00	\$ 82.60 Participate on call with M. Giese (ACG) to prepare August expenses.
Outside PR	25	Giese, Michael	9/29/2021	0.20	\$	413.00	\$ 82.60 Participate on call with N. Nath (ACG) to prepare August expenses.
Outside PR	MA - 209	Giese, Michael	9/29/2021	0.40	\$	413.00	\$ 165.20 Participate on call with representatives from Ankura, OMM and PrimeClerk regarding PRIFA/CCDA solicitation/ballot procedures.
PR	209	Barrett, Dennis	9/29/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from Ankura, OMM and PrimeClerk regarding PRIFA/CCDA solicitation/ballot procedures.
PR	209	Feldman, Robert	9/29/2021	0.50	\$	660.00	\$ 330.00 Prepare summary of the key considerations for the PRIFA contingent value instrument in anticipation of the AAFAP Board of Directors meeting.
Outside PR	216	Nath, Natasha	9/29/2021	0.40	\$	413.00	\$ 165.20 Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Nath, Natasha	9/30/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with M. Giese (ACG) to discuss first draft of August 2021 expenses.
Outside PR	25	Giese, Michael	9/30/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with N. Nath (ACG) to discuss first draft of August 2021 expenses.
Outside PR	25	Nath, Natasha	9/30/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with M. Giese (ACG) to finalize August 2021 expenses prior to sending to D. Barrett (ACG).
Outside PR	25	Giese, Michael	9/30/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with N. Nath (ACG) to finalize August 2021 expenses prior to sending to D. Barrett (ACG).
PR	209	Battle, Juan Carlos	9/30/2021	0.20	\$ 715.00	\$ 143.00	Participate on call with R. Feldman (ACG) to discuss the PRIFA Title VI solicitation request.
PR	209	Feldman, Robert	9/30/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with J. Battle (ACG) to discuss the PRIFA Title VI solicitation request.
Outside PR	209	Giese, Michael	9/30/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with R. Feldman (ACG) regarding various PRIFA-related requests from representatives from O'Melveny & Myers.
PR	209	Feldman, Robert	9/30/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with M. Giese (ACG) regarding various PRIFA-related requests from representatives from O'Melveny & Myers.
PR	MA - 209	Battle, Juan Carlos	9/30/2021	0.70	\$ 715.00	\$ 500.50	Participate in PRIFA Board of Directors meeting to discuss Title VI solicitation process.
PR	MA - 209	Barrett, Dennis	9/30/2021	0.70	\$ 960.00	\$ 672.00	Participate in PRIFA Board of Directors meeting to discuss Title VI solicitation process.
Outside PR	209	Battle, Fernando	9/30/2021	0.30	\$ 960.00	\$ 288.00	Participate in the PRIFA Board of Directors meeting to review approval of Qualifying Modification related to PRIFA as part of the Commonwealth Plan of Adjustment (partial).
Outside PR	25	Nath, Natasha	9/30/2021	0.10	\$ 413.00	\$ 41.30	Prepare and send out updated version of August fee statement to D. Barrett (ACG).
Outside PR	25	Nath, Natasha	9/30/2021	0.60	\$ 413.00	\$ 247.80	Update draft of August expenses as requested by M. Giese (ACG).
Outside PR	25	Nath, Natasha	9/30/2021	1.20	\$ 413.00	\$ 495.60	Prepare revised draft of August fee statement as requested by M. Giese (ACG).
Outside PR	25	Giese, Michael	9/30/2021	0.30	\$ 413.00	\$ 123.90	Incorporate comments from F. Battle (ACG) into August 2021 fee statement.
Outside PR	25	Giese, Michael	9/30/2021	0.40	\$ 413.00	\$ 165.20	Review the August 2021 fee statement prior to sending to F. Battle (ACG).
Outside PR	25	Giese, Michael	9/30/2021	0.60	\$ 413.00	\$ 247.80	Revise the August 2021 fee statement prior to sending to D. Barrett (ACG).
Outside PR	25	Giese, Michael	9/30/2021	0.60	\$ 413.00	\$ 247.80	Finalize the August 2021 expenses prior to sending to D. Barrett (ACG).
Outside PR	25	Parker, Christine	9/30/2021	2.20	\$ 200.00	\$ 440.00	Compile and review additional expense receipts for travel to Puerto Rico by Ankura professionals for inclusion in the August 2021 monthly fee statement prior to distributing to M. Giese (ACG).
Outside PR	25	Giese, Michael	9/30/2021	1.40	\$ 413.00	\$ 578.20	Prepare the August 2021 invoices as part of the August 2021 fee statement .
Outside PR	25	Giese, Michael	9/30/2021	1.60	\$ 413.00	\$ 660.80	Incorporate comments from J. Battle (ACG) into the August 2021 fee statement.
Outside PR	25	Giese, Michael	9/30/2021	2.20	\$ 413.00	\$ 908.60	Incorporate comments from D. Barrett (ACG) into the August 2021 fee statement.
Outside PR	25	Nath, Natasha	9/30/2021	2.30	\$ 413.00	\$ 949.90	Prepare first draft of August expenses.
Outside PR	25	Battle, Fernando	9/30/2021	1.50	\$ 960.00	\$ 1,440.00	Review and provide edits to the August fee statement.
Outside PR	50	Battle, Fernando	9/30/2021	0.30	\$ 960.00	\$ 288.00	Review script for the bi-weekly creditor call.
PR	209	Feldman, Robert	9/30/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with representatives from O'Melveny & Myers to discuss the PRIFA Title VI solicitation request.
PR	209	Feldman, Robert	9/30/2021	0.70	\$ 660.00	\$ 462.00	Perform research and follow-up regarding multiple requests for inclusion in the PRIFA Title VI solicitation.
Outside PR	216	Nath, Natasha	9/30/2021	0.90	\$ 413.00	\$ 371.70	Prepare first draft of weekly update and dashboard for O. Marrero (AAFAF).
PR	209	Battle, Juan Carlos	9/30/2021	0.80	\$ 715.00	\$ 572.00	Prepare materials for discussion with PRIFA Board of Directors in connection with PRIFA Title VI.
PR	MA - 216	Battle, Juan Carlos	9/30/2021	0.60	\$ 715.00	\$ 429.00	Participate on call with representatives from AFICA - Auxilio Mutuo working group to discuss matters related to issuance of refunding bonds.
PR	MA - 231	Battle, Juan Carlos	9/30/2021	0.80	\$ 715.00	\$ 572.00	Participate on call with J. Santiago (Ad Astra) to discuss restructuring scenarios for CRIM loans held by DRA.
PR	MA - 242	Battle, Juan Carlos	9/30/2021	0.30	\$ 715.00	\$ 214.50	Participate on call with L. Umpierre (AAFAF) and J. Santiago (Ad Astra) to discuss EDB restructuring alternatives.
PR	242	Battle, Juan Carlos	9/30/2021	0.50	\$ 715.00	\$ 357.50	Review communications from L. Umpierre (AAFAF) in connection with EDB financial situation.
<b>Total - Hourly Fees</b>				<b>585.1</b>		<b>\$ 370,066.50</b>	
Municipal Advisory Fee						\$ 60,000.00	
<b>Total - Fees</b>				<b>585.1</b>		<b>\$ 430,066.50</b>	
Ankura Voluntary Credit						\$ (430.00)	
<b>Net Total - Fees</b>				<b>585.1</b>		<b>\$ 429,636.50</b>	

Note: The voluntary credit is on account of using an incorrect billing rate for Christine Parker on the August fee statement at \$210. The credit is as a result of reducing the incorrect rate of \$210 to the correct rate of \$200.

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare/Railway	\$ 1,616.60
Lodging	\$ 2,337.63
Meals	\$ 1,380.00
Other	\$ 2,518.00
Transportation	\$ 436.97
<b>Total, Expenses</b>	<b>\$ 8,289.20</b>

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Expense Type	Professional	Date	Expense	Expense Description	Reference
Other	Juan Carlos Batlle	8/27/2021	\$ 2,325.00	Risk Mgmt. Resources Solutions, LLC - Island Wide Scout Transportation for PRIDCO feasibility studies.	1
Transportation - PR	Fernando Batlle	9/8/2021	\$ 46.69	Travel taxi from home to MIA (9/8).	2
Meals - PR	Fernando Batlle	9/8/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Airfare/Railway	Fernando Batlle	9/8/2021	\$ 326.40	Round trip airfare from MIA to SJU (9/8-9/10).	3
Transportation - PR	Fernando Batlle	9/8/2021	\$ 4.42	Travel taxi within Puerto Rico (9/8).	4
Meals - PR	Fernando Batlle	9/9/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	9/9/2021	\$ 4.25	Travel taxi within Puerto Rico (9/9).	5
Meals - PR	Fernando Batlle	9/10/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	9/10/2021	\$ 430.86	Lodging in San Juan, PR for 2 nights (9/8-9/10).	6
Transportation - PR	Fernando Batlle	9/10/2021	\$ 10.52	Travel taxi within Puerto Rico (9/10).	7
Transportation - PR	Fernando Batlle	9/10/2021	\$ 31.76	Travel taxi from MIA to home (9/10).	8
Meals - PR	Fernando Batlle	9/13/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	9/13/2021	\$ 24.41	Travel taxi from home to MIA (9/13).	9
Airfare/Railway	Fernando Batlle	9/13/2021	\$ 258.40	Round trip airfare from MIA to SJU (9/13-9/16).	10
Transportation - PR	Fernando Batlle	9/13/2021	\$ 14.77	Travel taxi within Puerto Rico (9/13).	11
Transportation - PR	Fernando Batlle	9/13/2021	\$ 15.31	Travel taxi within Puerto Rico (9/13).	12
Meals - PR	Fernando Batlle	9/14/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	9/14/2021	\$ 6.22	Travel taxi within Puerto Rico (9/14).	13
Transportation - PR	Fernando Batlle	9/14/2021	\$ 9.79	Travel taxi within Puerto Rico (9/14).	14
Meals - PR	Fernando Batlle	9/15/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	9/15/2021	\$ 6.22	Travel taxi within Puerto Rico (9/15).	15
Meals - PR	Fernando Batlle	9/16/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Lodging - PR	Fernando Batlle	9/16/2021	\$ 614.19	Lodging in San Juan, PR for 3 nights (9/13-9/16).	16
Transportation - PR	Fernando Batlle	9/16/2021	\$ 14.85	Travel taxi within Puerto Rico (9/16).	17
Meals - PR	Dennis Barrett	9/27/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	9/27/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	9/28/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	9/28/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	9/29/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	9/29/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Dennis Barrett	9/30/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Meals - PR	Robert Feldman	9/30/2021	\$ 92.00	Per Diem meal expenses in Puerto Rico.	-
Transportation - PR	Fernando Batlle	9/16/2021	\$ 31.37	Travel taxi from MIA to home (9/16).	18
Other	Juan Carlos Batlle	9/21/2021	\$ 193.00	CUSIP Global Services - Registration of 74529J RR 8 CUSIP.	19
Transportation - PR	Dennis Barrett	9/27/2021	\$ 35.93	Travel taxi from home to JFK (9/27).	20
Airfare/Railway	Dennis Barrett	9/27/2021	\$ 593.40	Round trip airfare from JFK to SJU (9/27-9/30).	21
Transportation - PR	Robert Feldman	9/27/2021	\$ 44.96	Travel taxi from home to ORD (9/27).	22
Airfare/Railway	Robert Feldman	9/27/2021	\$ 438.40	Round trip airfare from ORD to SJU (9/27-9/30).	23
Transportation - PR	Robert Feldman	9/27/2021	\$ 17.65	Travel taxi within Puerto Rico (9/27).	24
Transportation - PR	Robert Feldman	9/28/2021	\$ 5.77	Travel taxi within Puerto Rico (9/28).	25
Transportation - PR	Robert Feldman	9/29/2021	\$ 6.96	Travel taxi within Puerto Rico (9/29).	26
Lodging - PR	Dennis Barrett	9/30/2021	\$ 646.29	Lodging in San Juan, PR for 3 nights (9/27-9/30).	27
Lodging - PR	Robert Feldman	9/30/2021	\$ 646.29	Lodging in San Juan, PR for 3 nights (9/27-9/30).	28
Transportation - PR	Dennis Barrett	9/30/2021	\$ 45.28	Travel taxi within Puerto Rico (9/30).	29
Transportation - PR	Robert Feldman	9/30/2021	\$ 9.91	Travel taxi within Puerto Rico (9/30).	30
Transportation - PR	Robert Feldman	9/30/2021	\$ 49.93	Travel taxi from ORD to home (9/30).	31

**Total** **\$ 8,289.20**

Notes

(1) Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



November 15, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-SECOND MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
SEPTEMBER 1, 2021 TO SEPTEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-first monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2021 through September 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000027** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective August 1, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

Dennis Barrett  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO FIFTY-SECOND MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO, CONTRACT  
NUMBER 2022-000027 FOR THE PERIOD SEPTEMBER 1, 2021 THROUGH  
SEPTEMBER 30, 2021**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: September 1, 2021 through September 30, 2021

Amount of compensation sought  
as actual, reasonable and necessary: \$247,782.70

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's fifty-second fee statement in this case.

\_\_\_\_\_  
<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifty-second monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks payment of compensation in the amount of \$223,004.43 (90% of \$247,782.70 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) during the period of September 1, 2021 through September 30, 2021 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services;
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour.

**NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE



Code	Time Category	Total Hours	Total Fees
<b>Title III Matters</b>			
25	Preparation of Fee App	35.0	\$ 15,442.70
54	Debt Restructuring	14.7	\$ 6,071.10
57	Debt Restructuring - PREPA	11.9	\$ 8,994.20
201	GO Restructuring	266.5	\$ 198,372.20
208	HTA Restructuring	34.4	\$ 18,902.50
Total - Municipal Advisor Hourly Fees		32.7	\$ 27,599.70
Total - Non-Municipal Advisor Hourly Fees		329.8	\$ 220,183.00
<b>Total - Fees</b>		<b>362.5</b>	<b>\$ 247,782.70</b>

EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 960.00	64.5	\$ 61,920.00
Battle, Juan Carlos	Senior Managing Director	\$ 715.00	5.4	\$ 3,861.00
Barrett, Dennis	Senior Managing Director	\$ 960.00	80.1	\$ 76,896.00
Kapoor, Vikram	Senior Managing Director	\$ 831.00	0.5	\$ 415.50
Uddin, Misbah	Managing Director	\$ 460.00	24.5	\$ 11,270.00
Sneath, Jill	Senior Director	\$ 315.00	6.7	\$ 2,110.50
Feldman, Robert	Senior Director	\$ 660.00	77.8	\$ 51,348.00
Giese, Michael	Associate	\$ 413.00	46.4	\$ 19,163.20
Nath, Natasha	Associate	\$ 413.00	44.5	\$ 18,378.50
Parker, Christine	Associate	\$ 200.00	12.1	\$ 2,420.00
<b>Total</b>			<b>362.5</b>	<b>247,782.7</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Battle, Juan Carlos	9/1/2021	0.90	\$	715.00	\$ 643.50 Participate on Title III weekly update call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Ankura and AAFAP.
Outside PR	201	Feldman, Robert	9/1/2021	0.90	\$	660.00	\$ 594.00 Participate on Title III weekly update call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Ankura and AAFAP.
Outside PR	201	Battle, Fernando	9/1/2021	0.90	\$	960.00	\$ 864.00 Participate on Title III weekly update call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Ankura and AAFAP.
Outside PR	201	Barrett, Dennis	9/1/2021	0.90	\$	960.00	\$ 864.00 Participate on Title III weekly update call with representatives from O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez, Ankura and AAFAP.
Outside PR	201	Battle, Fernando	9/1/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from Ankura, Pietrantonio Méndez & Alvarez, Nixon Peabody and O'Melveny & Myers regarding comments to the draft Plan of Adjustment legislation (partial).
Outside PR	201	Feldman, Robert	9/1/2021	2.00	\$	660.00	\$ 1,320.00 Participate on call with representatives from Ankura, Pietrantonio Méndez & Alvarez, Nixon Peabody and O'Melveny & Myers regarding comments to the draft Plan of Adjustment legislation.
Outside PR	201	Barrett, Dennis	9/1/2021	2.00	\$	960.00	\$ 1,920.00 Participate on call with representatives from Ankura, Pietrantonio Méndez & Alvarez, Nixon Peabody and O'Melveny & Myers regarding comments to the draft Plan of Adjustment legislation.
Outside PR	201	Barrett, Dennis	9/1/2021	0.20	\$	960.00	\$ 192.00 Participate on call with F. Battle (ACG) regarding Fiscal Plan process and Plan of Adjustment legislation.
Outside PR	201	Battle, Fernando	9/1/2021	0.20	\$	960.00	\$ 192.00 Participate on call with D. Barrett (ACG) regarding Fiscal Plan process and Plan of Adjustment legislation.
Outside PR	201	Feldman, Robert	9/1/2021	0.30	\$	660.00	\$ 198.00 Participate on call with D. Barrett (ACG) regarding next steps on Plan of Adjustment cash implementation.
Outside PR	201	Barrett, Dennis	9/1/2021	0.30	\$	960.00	\$ 288.00 Participate on call with R. Feldman (ACG) regarding next steps on Plan of Adjustment cash implementation.
Outside PR	25	Parker, Christine	9/1/2021	1.00	\$	200.00	\$ 200.00 Update Exhibits A, B and C of the August 2021 monthly fee statement for information available through 8/21/21.
Outside PR	25	Parker, Christine	9/1/2021	1.60	\$	200.00	\$ 320.00 Review and revise time descriptions in Exhibit C of the August 2021 monthly fee statement for information assembled through 8/21/21.
Outside PR	54	Nath, Natasha	9/1/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Barrett, Dennis	9/1/2021	0.10	\$	960.00	\$ 96.00 Participate on call with R. Valentin (AAFAF) regarding cash information requested from the FOMB.
Outside PR	201	Barrett, Dennis	9/1/2021	0.10	\$	960.00	\$ 96.00 Participate on call with J. Santambrogio (EY) regarding office of courts administration documentation of unrestricted accounts.
Outside PR	201	Barrett, Dennis	9/1/2021	0.30	\$	960.00	\$ 288.00 Diligence and send information related to Office of Court Administration cash accounts to representatives of AAFAP, as requested.
Outside PR	201	Barrett, Dennis	9/1/2021	0.30	\$	960.00	\$ 288.00 Review collective comments on the Plan of Adjustment legislation in advance of call with representatives from Pietrantonio Méndez & Alvarez on the Plan of Adjustment legislation.
Outside PR	201	Barrett, Dennis	9/1/2021	0.30	\$	960.00	\$ 288.00 Prepare list of Maritime accounts as requested by representatives of AAFAP as part of the unrestricted cash analysis.
Outside PR	201	Barrett, Dennis	9/1/2021	0.40	\$	960.00	\$ 384.00 Review and provide comments on the draft Title III Exit Act.
Outside PR	201	Barrett, Dennis	9/1/2021	0.40	\$	960.00	\$ 384.00 Review sales and use tax true up language in the GO/PBA RSA in advance of call to ensure that the language is reflected in the legislation correctly.
Outside PR	201	Barrett, Dennis	9/1/2021	0.50	\$	960.00	\$ 480.00 Perform financial modeling of the sales and use true up for purposes of tomorrows discussion regarding Plan of Adjustment legislation.
Outside PR	MA - 201	Feldman, Robert	9/1/2021	0.20	\$	660.00	\$ 132.00 Participate on call with K. Lind (NP) to discuss the maximum annual payment language included in the trust indenture.
Outside PR	MA - 201	Feldman, Robert	9/1/2021	0.70	\$	660.00	\$ 462.00 Read and prepare red line of the contingent value instrument indenture language related to the PRIFA annual and lifetime cap in preparation for discussion with K. Lind (NP).
Outside PR	208	Uddin, Misbah	9/1/2021	2.50	\$	460.00	\$ 1,150.00 Review Teodoro Moscoso valuation model to understand key drivers and assumptions.
Outside PR	208	Uddin, Misbah	9/1/2021	2.50	\$	460.00	\$ 1,150.00 Determine key traffic drivers within Teodoro Moscoso valuation model to understand valuation sensitivity to traffic changes.
Outside PR	208	Uddin, Misbah	9/1/2021	1.50	\$	460.00	\$ 690.00 Review of Macquarie communications related to Teodoro Moscoso bridge and replicate valuation included in the materials.
Outside PR	201	Nath, Natasha	9/2/2021	1.30	\$	413.00	\$ 536.90 Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody and Ankura to discuss executive actions related to the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	9/2/2021	1.30	\$	413.00	\$ 536.90 Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody and Ankura to discuss executive actions related to the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/2/2021	1.30	\$	660.00	\$ 858.00 Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody and Ankura to discuss executive actions related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/2/2021	1.30	\$	960.00	\$ 1,248.00 Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody and Ankura to discuss executive actions related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/2/2021	1.30	\$	960.00	\$ 1,248.00 Participate on call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody and Ankura to discuss executive actions related to the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/2/2021	0.40	\$	660.00	\$ 264.00 Participate on call with representatives from Ankura and O'Melveny & Myers to continue discussion related to general unsecured creditor payment mechanics in the commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/2/2021	0.40	\$	960.00	\$ 384.00 Participate on call with representatives from Ankura and O'Melveny & Myers to continue discussion related to general unsecured creditor payment mechanics in the commonwealth plan of adjustment.
Outside PR	201	Barrett, Dennis	9/2/2021	0.30	\$	960.00	\$ 288.00 Participate on call with F. Battle (ACG) to discuss potential testimony needed for confirmation hearing related to the plan of adjustment.
Outside PR	201	Battle, Fernando	9/2/2021	0.30	\$	960.00	\$ 288.00 Participate on call with D. Barrett (ACG) to discuss potential testimony needed for confirmation hearing related to the plan of adjustment.
Outside PR	201	Feldman, Robert	9/2/2021	0.50	\$	660.00	\$ 330.00 Participate on initial call with representatives from Ankura and O'Melveny & Myers to discuss the implementation steps required for the general unsecured creditor treatment in the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/2/2021	0.50	\$	960.00	\$ 480.00 Participate on initial call with representatives from Ankura and O'Melveny & Myers to discuss the implementation steps required for the general unsecured creditor treatment in the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/2/2021	0.70	\$	960.00	\$ 672.00 Participate on call with C. Saavedra (AAFAF) and representatives from Pietrantonio Méndez & Alvarez to discuss enabling legislation for the Commonwealth Plan of Adjustment.
Outside PR	25	Parker, Christine	9/2/2021	1.10	\$	200.00	\$ 220.00 Update Exhibit C with time entries submitted for the period 8/22/21 - 8/28/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	9/2/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	9/2/2021	0.50	\$	413.00	\$ 206.50 Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	57	Battle, Fernando	9/2/2021	0.30	\$	960.00	\$ 288.00 Review and provide comments to PREPA creditor call script.
Outside PR	201	Battle, Fernando	9/2/2021	0.10	\$	960.00	\$ 96.00 Participate on call with M. Rapaport (NP) to discuss strategy related to IRS meeting to request ruling for GO bonds as part of the Commonwealth Plan of Adjustment.
Outside PR	208	Uddin, Misbah	9/2/2021	1.00	\$	460.00	\$ 460.00 Evaluate Teodoro Moscoso model for external data sets that will require updated inputs.
Outside PR	208	Uddin, Misbah	9/2/2021	1.50	\$	460.00	\$ 690.00 Document an overview of drivers that will require updated data sets and outline additional alternative data sets that could be used for validating purposes.
Outside PR	208	Uddin, Misbah	9/2/2021	1.00	\$	460.00	\$ 460.00 Prepare list of questions based on model review for discussion with Ankura team.
Outside PR	201	Feldman, Robert	9/3/2021	0.50	\$	660.00	\$ 330.00 Participate on call with representatives from Ankura, Proskauer and O'Melveny & Myers regarding Title VI's and their relationship with the Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/3/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from Ankura, Proskauer and O'Melveny & Myers regarding Title VI's and their relationship with the Plan of Adjustment.
Outside PR	208	Uddin, Misbah	9/3/2021	1.00	\$	460.00	\$ 460.00 Participate on call with R. Feldman (ACG) to discuss Teodoro Moscoso bridge valuation and outstanding open items related to underlying assumptions.
Outside PR	208	Feldman, Robert	9/3/2021	1.00	\$	660.00	\$ 660.00 Participate on call with M. Uddin (ACG) to discuss Teodoro Moscoso bridge valuation and outstanding open items related to underlying assumptions.
Outside PR	MA - 201	Battle, Fernando	9/3/2021	0.40	\$	960.00	\$ 384.00 Participate on call with representatives from O'Melveny & Myers and Pietrantonio Méndez & Alvarez to discuss structure related to the issuance of contingent value instruments to PRIFA creditors as part of the Commonwealth Plan of Adjustment.
Outside PR	54	Nath, Natasha	9/3/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	9/3/2021	0.20	\$	960.00	\$ 192.00 Participate on the bi-weekly conference call with PREPA creditor group.
Outside PR	201	Nath, Natasha	9/3/2021	0.10	\$	413.00	\$ 41.30 Update the Plan of Adjustment implementation workstreams tracker to incorporate comments received from R. Feldman (ACG).
Outside PR	MA - 201	Battle, Fernando	9/3/2021	0.20	\$	960.00	\$ 192.00 Participate on call with K. Lawrence (JPM) and G. Portela (JPM) to discuss tax exempt status of contingent value instruments issued as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	9/3/2021	0.20	\$	960.00	\$ 192.00 Participate on call with E. Arias (PMA) to discuss structural considerations related to issuance of contingent value instruments as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Battle, Fernando	9/3/2021	0.50	\$	960.00	\$ 480.00 Review municipal finance treatise regarding securities registration exemption applicable to beneficial interests in a trust as part of the Commonwealth Plan of Adjustment structuring of securities.
Outside PR	MA - 201	Battle, Fernando	9/3/2021	0.70	\$	960.00	\$ 672.00 Review tax increment and special assessment report to evaluate possible use as the basis for determining contingent value instrument debt like characteristics.
Outside PR	MA - 201	Feldman, Robert	9/3/2021	0.30	\$	660.00	\$ 198.00 Prepare summary of language included in the Plan of Adjustment regarding the PRIFA run out clause as requested by D. Barrett (ACG).
Outside PR	208	Uddin, Misbah	9/3/2021	1.50	\$	460.00	\$ 690.00 Update Teodoro Moscoso valuation model for estimates used by Macquarie to understand impact to model.
Outside PR	208	Feldman, Robert	9/3/2021	0.50	\$	660.00	\$ 330.00 Review the Teodoro Moscoso Bridge valuation materials in preparation for call with M. Uddin (ACG).
Outside PR	201	Barrett, Dennis	9/5/2021	0.90	\$	960.00	\$ 864.00 Participate on call with representatives from Ankura and O'Melveny & Myers regarding potential expert witnesses for Plan of Adjustment objection.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Battle, Fernando	9/5/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from Ankura and O'Melveny & Myers regarding potential expert witnesses for Plan of Adjustment objection.
Outside PR	201	Battle, Fernando	9/5/2021	0.40	\$ 960.00	\$ 384.00	Review and provide edits to text of disclosure drafts related to expert testimony as part of the possible Commonwealth Plan of Adjustment objection.
Outside PR	201	Battle, Fernando	9/6/2021	0.40	\$ 960.00	\$ 384.00	Review second set of requests for production of documents of individual bondholder (Arthur Samodovitz) as requested by representatives from O'Melveny & Myers.
Outside PR	57	Feldman, Robert	9/7/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Citi regarding PREPA creditors proposal and potential solutions.
Outside PR	57	Barrett, Dennis	9/7/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from Ankura, O'Melveny & Myers and Citi regarding PREPA creditors proposal and potential solutions.
Outside PR	201	Nath, Natasha	9/7/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss Request for Proposals research as part of the plan of adjustment implementation process.
Outside PR	201	Giese, Michael	9/7/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss Request for Proposals research as part of the plan of adjustment implementation process.
Outside PR	201	Battle, Fernando	9/7/2021	0.30	\$ 960.00	\$ 288.00	Participate on calls with D. Barrett (ACG) regarding the department of labor meeting as part of the plan of adjustment implementation process.
Outside PR	201	Barrett, Dennis	9/7/2021	0.30	\$ 960.00	\$ 288.00	Participate on calls with F. Battle (ACG) regarding the department of labor meeting as part of the plan of adjustment implementation process.
Outside PR	57	Battle, Fernando	9/7/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Citi and O'Melveny & Myers to discuss proposal made by PREPA creditor group (partial).
Outside PR	25	Parker, Christine	9/7/2021	3.10	\$ 200.00	\$ 620.00	Prepare meeting reconciliations for the period 8/1/21 - 8/7/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	9/7/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Barrett, Dennis	9/7/2021	0.40	\$ 960.00	\$ 384.00	Review and analyze PREPA RSA proposal from ad hoc group.
Outside PR	201	Nath, Natasha	9/7/2021	0.10	\$ 413.00	\$ 41.30	Update Plan of Adjustment workstreams tracker as requested by R. Feldman (ACG).
Outside PR	201	Battle, Fernando	9/7/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with C. Saavedra (AAFAF) to discuss language related to constitutional priority included in GO legislation.
Outside PR	201	Battle, Fernando	9/7/2021	0.40	\$ 960.00	\$ 384.00	Review recovery enhancement and maximization strategy memorandum to consider as part of structuring of GO bonds.
Outside PR	201	Nath, Natasha	9/7/2021	0.90	\$ 413.00	\$ 371.70	Research Request For Proposals for AAFAF as part of the plan of adjustment implementation process as requested by F. Battle (ACG).
Outside PR	201	Barrett, Dennis	9/7/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from the Department of Labor and AAFAF regarding unrestricted cash at the Department of Labor to be used as part of the Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/7/2021	0.70	\$ 960.00	\$ 672.00	Review draft Title III exit legislation prepared by Pietrantonio Méndez & Alvarez as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/7/2021	2.00	\$ 960.00	\$ 1,920.00	Review draft of contingent value instrument Trust Agreement prepared by Nixon Peabody as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/7/2021	2.00	\$ 960.00	\$ 1,920.00	Review the GO Bond Trust agreement prepared by representatives from Nixon Peabody as part of the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	9/7/2021	1.10	\$ 660.00	\$ 726.00	Analyze and prepare red line edits regarding the draft contingent value instrument indenture prepared by representatives from Nixon Peabody order as requested by F. Battle (ACG).
Outside PR	MA - 201	Feldman, Robert	9/7/2021	1.30	\$ 660.00	\$ 858.00	Analyze and prepare red line edits regarding the draft confirmation order prepared by representatives from Pietrantonio Méndez & Alvarez as requested by F. Battle (ACG).
Outside PR	208	Uddin, Misbah	9/7/2021	1.50	\$ 460.00	\$ 690.00	Review Teodoro Moscoso model to determine the most reasonable year to reforecast the model to normalize forecasts for forward years based on Hurricane Maria and COVID- 19 impact.
Outside PR	208	Uddin, Misbah	9/7/2021	2.00	\$ 460.00	\$ 920.00	Prepare information request list for HTA based on previous reviewing of Teodoro Moscoso valuation model.
Outside PR	201	Feldman, Robert	9/8/2021	0.80	\$ 660.00	\$ 528.00	Participate on weekly Title III update call with representatives from AAFAF, O'Melveny & Myers, Ankura, Pietrantonio Méndez & Alvarez and Nixon Peabody.
PR	201	Battle, Juan Carlos	9/8/2021	0.80	\$ 715.00	\$ 572.00	Participate on weekly Title III update call with representatives from AAFAF, O'Melveny & Myers, Ankura, Pietrantonio Méndez & Alvarez and Nixon Peabody.
Outside PR	201	Barrett, Dennis	9/8/2021	0.80	\$ 960.00	\$ 768.00	Participate on weekly Title III update call with representatives from AAFAF, O'Melveny & Myers, Ankura, Pietrantonio Méndez & Alvarez and Nixon Peabody.
PR	201	Battle, Fernando	9/8/2021	0.80	\$ 960.00	\$ 768.00	Participate on weekly Title III update call with representatives from AAFAF, O'Melveny & Myers, Ankura, Pietrantonio Méndez & Alvarez and Nixon Peabody.
Outside PR	57	Feldman, Robert	9/8/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with M. DiConza (OMM) and representatives from Ankura to discuss the PREPA adhoc group counterproposal.
Outside PR	57	Barrett, Dennis	9/8/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with M. DiConza (OMM) and representatives from Ankura to discuss the PREPA adhoc group counterproposal.
PR	57	Battle, Fernando	9/8/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with M. DiConza (OMM) and representatives from Ankura to discuss the PREPA adhoc group counterproposal.
Outside PR	201	Nath, Natasha	9/8/2021	0.30	\$ 413.00	\$ 123.90	Participate in discussion with M. Giese (ACG) regarding the RFP example documents requested by F. Battle (ACG).
Outside PR	201	Giese, Michael	9/8/2021	0.30	\$ 413.00	\$ 123.90	Participate in discussion with N. Nath (ACG) regarding the RFP example documents requested by F. Battle (ACG).
PR	201	Battle, Fernando	9/8/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with D. Barrett (ACG) regarding DRA analysis, next week's meeting with Governor, legislature and FOMB and PREPA call later today.
Outside PR	201	Barrett, Dennis	9/8/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with F. Battle (ACG) regarding DRA analysis, next week's meeting with Governor, legislature and FOMB and PREPA call later today.
Outside PR	25	Parker, Christine	9/8/2021	0.80	\$ 200.00	\$ 160.00	Continue to prepare meeting reconciliations for the period 8/1/21 - 8/7/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	25	Parker, Christine	9/8/2021	0.90	\$ 200.00	\$ 180.00	Prepare meeting reconciliations for the period 8/8/21 - 8/14/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	9/8/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Barrett, Dennis	9/8/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with C. Saavedra (AAFAF) regarding next week's meeting with Legislature, FOMB and Governor.
Outside PR	201	Nath, Natasha	9/8/2021	0.80	\$ 413.00	\$ 330.40	Research Request For Proposals for AAFAF as part of the plan of adjustment implementation process requested by F. Battle (ACG).
Outside PR	201	Nath, Natasha	9/8/2021	1.40	\$ 413.00	\$ 578.20	Incorporate comments from M. Giese (ACG) in research on Request For Proposals as part of the plan of adjustment implementation process.
Outside PR	201	Nath, Natasha	9/8/2021	1.90	\$ 413.00	\$ 784.70	Incorporate comments from R. Feldman (ACG) in research on Request For Proposals as part of the plan of adjustment implementation process.
Outside PR	201	Feldman, Robert	9/8/2021	0.90	\$ 660.00	\$ 594.00	Modify the GO and PBA claims analysis by series requested by representatives from Nixon Peabody.
Outside PR	57	Feldman, Robert	9/8/2021	0.40	\$ 660.00	\$ 264.00	Review summary materials provided by representatives from O'Melveny & Myers regarding the PREPA debt restructuring.
Outside PR	208	Uddin, Misbah	9/8/2021	1.00	\$ 460.00	\$ 460.00	Prepared correlation analysis based on fuel price data to understand pricing impact on traffic levels.
Outside PR	208	Uddin, Misbah	9/8/2021	0.50	\$ 460.00	\$ 230.00	Prepared impact analysis based on Puerto Rico car ownership versus toll road usage to understand the dynamics of usage of the island toll system.
Outside PR	201	Giese, Michael	9/9/2021	0.80	\$ 413.00	\$ 330.40	Participate on call with R. Feldman (ACG) to review GO and PBA claims analysis requested by Nixon Peabody.
Outside PR	201	Feldman, Robert	9/9/2021	0.80	\$ 660.00	\$ 528.00	Participate on call with M. Giese (ACG) to review GO and PBA claims analysis requested by Nixon Peabody.
Outside PR	MA - 201	Barrett, Dennis	9/9/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) regarding an illustrative global settlement concept addressing outstanding creditors opposing the Commonwealth Plan of Adjustment.
Outside PR	MA - 201	Feldman, Robert	9/9/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) regarding an illustrative global settlement concept addressing outstanding creditors opposing the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/9/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss the expert witness declaration testimony for F. Battle (ACG).
Outside PR	201	Feldman, Robert	9/9/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss the expert witness declaration testimony for F. Battle (ACG).
Outside PR	201	Barrett, Dennis	9/9/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with M. Yassin (OMM) regarding ACG Declaration regarding Plan of Adjustment.
Outside PR	25	Parker, Christine	9/9/2021	3.60	\$ 200.00	\$ 720.00	Continue to prepare meeting reconciliations for the period 8/8/21 - 8/14/21 for inclusion in the August 2021 monthly fee statement.
Outside PR	54	Nath, Natasha	9/9/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	9/9/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
PR	57	Battle, Fernando	9/9/2021	1.30	\$ 960.00	\$ 1,248.00	Participate in meeting with J. Gavin (Citi) to discuss counterproposal presented by PREPA adhoc creditor group.
Outside PR	201	Giese, Michael	9/9/2021	0.40	\$ 413.00	\$ 165.20	Prepare citations of materials needed for AAFAF declaration as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	9/9/2021	0.70	\$ 413.00	\$ 289.10	Prepare Fiscal Year 2020 Own Source Revenue schedule requested by F. Battle (ACG) as part of the AAFAF declaration.
Outside PR	MA - 201	Feldman, Robert	9/9/2021	1.90	\$ 660.00	\$ 1,254.00	Prepare summary of an illustrative global settlement concept addressing outstanding creditors opposing the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/9/2021	0.80	\$ 660.00	\$ 528.00	Prepare cash, restructuring benchmarks and debt reduction materials as part of the restructuring related document request list from O. Marrero (AAFAF).
Outside PR	201	Feldman, Robert	9/9/2021	1.40	\$ 660.00	\$ 924.00	Prepare final summary and accompanying output schedules for the GO and PBA claims analysis by series requested by representatives from Nixon Peabody.
PR	201	Battle, Fernando	9/9/2021	2.00	\$ 960.00	\$ 1,920.00	Participate in meeting with O. Marrero (AAFAF) and C. Saavedra (AAFAF) to discuss the Commonwealth Plan of Adjustment terms.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	9/9/2021	0.40	\$	384.00	Review schedule of GO/PBA claims by bond issue included in POA as requested by representatives from Nixon Peabody.
Outside PR	201	Barrett, Dennis	9/9/2021	0.30	\$	288.00	Review Own Source Revenue build schedule prepared by M. Giese (ACG).
Outside PR	201	Barrett, Dennis	9/9/2021	2.10	\$	2,016.00	Review various Fiscal Plan scenarios and impact of updated CBO US GDP forecast and impact on Fiscal Plan cash flows to inform statements potentially made in the ACG declaration regarding Plan of Adjustment.
Outside PR	208	Barrett, Dennis	9/10/2021	0.50	\$	480.00	Participate on call with representatives from Ankura to discuss list of assumptions needed to complete valuation model for the Teodoro Moscoso Bridge.
Outside PR	208	Feldman, Robert	9/10/2021	0.50	\$	330.00	Participate on call with representatives from Ankura to discuss list of assumptions needed to complete valuation model for the Teodoro Moscoso Bridge.
PR	208	Battle, Fernando	9/10/2021	0.50	\$	480.00	Participate on call with representatives from Ankura to discuss list of assumptions needed to complete valuation model for the Teodoro Moscoso Bridge.
Outside PR	208	Uddin, Misbah	9/10/2021	0.50	\$	230.00	Participate on call with representatives from Ankura to discuss list of assumptions needed to complete valuation model for the Teodoro Moscoso Bridge.
Outside PR	MA - 201	Barrett, Dennis	9/10/2021	1.00	\$	960.00	Participate on call with representatives from Proskauer, Nixon Peabody, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Citi, Ankura and PJT Partners to discuss the contingent value instrument indenture.
Outside PR	MA - 201	Feldman, Robert	9/10/2021	1.00	\$	660.00	Participate on call with representatives from Proskauer, Nixon Peabody, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Citi, Ankura and PJT Partners to discuss the contingent value instrument indenture.
PR	MA - 201	Battle, Fernando	9/10/2021	1.00	\$	960.00	Participate on call with representatives from Proskauer, Nixon Peabody, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Citi, Ankura and PJT Partners to discuss the contingent value instrument indenture.
PR	201	Battle, Fernando	9/10/2021	0.30	\$	288.00	Participate on call with D. Barrett (ACG) to discuss content of expert witness testimony related to pension cuts.
Outside PR	201	Barrett, Dennis	9/10/2021	0.30	\$	288.00	Participate on call with F. Battle (ACG) to discuss content of expert witness testimony related to pension cuts.
PR	201	Battle, Fernando	9/10/2021	0.90	\$	864.00	Participate on call with representatives from O'Melveny & Myers, O&B, Proskauer, FOMB, AAFAP, Nixon Peabody, PJT Partners, Citi and Nixon Peabody to discuss changes to draft of the Commonwealth Plan of Adjustment legislation.
Outside PR	201	Barrett, Dennis	9/10/2021	0.90	\$	864.00	Participate on call with representatives from O'Melveny & Myers, O&B, Proskauer, FOMB, AAFAP, Nixon Peabody, PJT Partners, Citi and Nixon Peabody to discuss changes to draft of the Commonwealth Plan of Adjustment legislation.
PR	201	Battle, Fernando	9/10/2021	1.00	\$	960.00	Participate on weekly conference call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers to discuss Plan of Adjustment Implementation workstreams.
Outside PR	201	Feldman, Robert	9/10/2021	1.00	\$	660.00	Participate on weekly conference call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers to discuss Plan of Adjustment Implementation workstreams.
Outside PR	201	Barrett, Dennis	9/10/2021	1.00	\$	960.00	Participate on weekly conference call with C. Saavedra (AAFAF) and representatives from O'Melveny & Myers to discuss Plan of Adjustment Implementation workstreams.
Outside PR	25	Sneath, Jill	9/10/2021	1.80	\$	567.00	Update the exhibits for the eleventh interim fee application including the Non-Title III and Title III fee statements for this interim fee period.
Outside PR	54	Nath, Natasha	9/10/2021	0.70	\$	289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	9/10/2021	0.20	\$	82.60	Prepare and compile background files as reference for AAFAP declaration as requested by F. Battle (ACG).
Outside PR	201	Feldman, Robert	9/10/2021	0.40	\$	264.00	Modify Plan of Adjustment executive actions tracker following for the latest updates from the government advisory team.
Outside PR	201	Feldman, Robert	9/10/2021	1.10	\$	726.00	Perform financial modeling of scenario 2 in preparation for the declaration of F. Battle (ACG) as requested by AAFAP.
Outside PR	201	Feldman, Robert	9/10/2021	1.20	\$	792.00	Perform financial modeling of scenario 1 in preparation for the declaration of F. Battle (ACG) as requested by AAFAP.
Outside PR	208	Feldman, Robert	9/10/2021	0.40	\$	264.00	Prepare document request list for representatives from AAFAP as part of the next steps regarding the Teodoro Moscoso Bridge discussions.
Outside PR	201	Giese, Michael	9/10/2021	0.60	\$	247.80	Research recent public events related to various macro economic topics to be used for AAFAP Declaration.
Outside PR	MA - 201	Feldman, Robert	9/10/2021	0.30	\$	198.00	Review and summarize language on Exhibit J regarding contingent value instrument priority as requested by representatives from Nixon Peabody for inclusion in the contingent value instrument indenture.
Outside PR	208	Uddin, Misbah	9/10/2021	1.10	\$	506.00	Prepare discussion items for call with team related to Teodoro Moscoso valuation.
Outside PR	208	Uddin, Misbah	9/10/2021	1.90	\$	874.00	Review Teodoro Moscoso valuation to define needed items in order to prepare a base reforecast of model for forward years.
Outside PR	MA - 201	Barrett, Dennis	9/10/2021	0.50	\$	480.00	Participate on call with M. Gonzalez (PMA) and A. Billoch (PMA) regarding SUT true-up and baseline adjustment mechanism per PSA and as included in the CVI indenture.
Outside PR	MA - 201	Barrett, Dennis	9/10/2021	0.40	\$	384.00	Review PSA and CVI indenture in advance of call with representatives of PMA on SUT true-up and baseline adjustment.
Outside PR	201	Barrett, Dennis	9/10/2021	0.30	\$	288.00	Review FOMB letter to AAFAP regarding questions to Government POA proposal.
Outside PR	201	Barrett, Dennis	9/10/2021	0.60	\$	576.00	Review and update POA implementation executive actions tracker to reflect the current state of play.
Outside PR	MA - 201	Barrett, Dennis	9/10/2021	0.50	\$	480.00	Participate on call with W. Everts (PJT) regarding CVI indenture and POA implementation.
Outside PR	201	Barrett, Dennis	9/10/2021	0.50	\$	480.00	Participate on call with S. Martinez (Alix) regarding POA legislation and timeline.
Outside PR	208	Uddin, Misbah	9/10/2021	1.90	\$	874.00	Revise and clean up Teodoro Moscoso valuation model in order to prepare for future update once new information is received from HTA.
Outside PR	208	Uddin, Misbah	9/10/2021	1.60	\$	736.00	Continue to revise and clean up Teodoro Moscoso valuation model in order to prepare for future update once new information is received from HTA.
Outside PR	201	Giese, Michael	9/11/2021	0.30	\$	123.90	Participate on call with R. Feldman (ACG) to discuss items needed for declaration of F. Battle (ACG).
Outside PR	201	Feldman, Robert	9/11/2021	0.30	\$	198.00	Participate on call with M. Giese (ACG) to discuss items needed for declaration of F. Battle (ACG).
Outside PR	201	Nath, Natasha	9/11/2021	0.40	\$	165.20	Participate on call with M. Giese (ACG) to discuss macroeconomic research needed for declaration of F. Battle (ACG).
Outside PR	201	Giese, Michael	9/11/2021	0.40	\$	165.20	Participate on call with N. Nath (ACG) to discuss macroeconomic research needed for declaration of F. Battle (ACG).
Outside PR	201	Giese, Michael	9/11/2021	0.40	\$	165.20	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss declaration related to ability to honor pension benefit payments.
Outside PR	201	Feldman, Robert	9/11/2021	0.40	\$	264.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss declaration related to ability to honor pension benefit payments.
Outside PR	201	Battle, Fernando	9/11/2021	0.40	\$	384.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss declaration related to ability to honor pension benefit payments.
Outside PR	201	Barrett, Dennis	9/11/2021	0.40	\$	384.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss declaration related to ability to honor pension benefit payments.
Outside PR	201	Battle, Fernando	9/11/2021	0.10	\$	96.00	Participate on call with D. Barrett (ACG) to discuss assumptions to be included in sensitivity analysis related to long-term projections and PayGo benefit payments.
Outside PR	201	Barrett, Dennis	9/11/2021	0.10	\$	96.00	Participate on call with F. Battle (ACG) to discuss assumptions to be included in sensitivity analysis related to long-term projections and PayGo benefit payments.
Outside PR	201	Feldman, Robert	9/11/2021	0.70	\$	462.00	Participate on series of calls with D. Barrett (ACG) to discuss language included in the declaration of F. Battle (ACG).
Outside PR	201	Barrett, Dennis	9/11/2021	0.70	\$	672.00	Participate on series of calls with R. Feldman (ACG) to discuss language included in the declaration of F. Battle (ACG).
Outside PR	57	Battle, Fernando	9/11/2021	0.10	\$	96.00	Participate on call with M. DiConza (OMM) to discuss the Government's position related to the latest PREPA creditor proposal.
Outside PR	201	Giese, Michael	9/11/2021	0.60	\$	247.80	Prepare background research document related to supplemental social security income for declaration of F. Battle (ACG) as requested by R. Feldman (ACG)
Outside PR	201	Giese, Michael	9/11/2021	0.90	\$	371.70	Prepare language related to macroeconomic developments for declaration of F. Battle (ACG) requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	9/11/2021	0.90	\$	371.70	Review and edit first draft of declaration of F. Battle (ACG) as requested by R. Feldman (ACG).
Outside PR	201	Feldman, Robert	9/11/2021	0.60	\$	396.00	Prepare language regarding the progress related to the Medicaid program as part of the declaration of F. Battle (ACG) as requested by AAFAP.
Outside PR	201	Giese, Michael	9/11/2021	1.30	\$	536.90	Research background materials relating to supplemental social security income as part of the declaration of F. Battle (ACG) as requested by R. Feldman (ACG).
Outside PR	201	Battle, Fernando	9/11/2021	0.60	\$	576.00	Review and edit draft declaration of F. Battle (ACG) for information related to the ability of Government to pay pension obligations.
Outside PR	201	Feldman, Robert	9/11/2021	1.20	\$	792.00	Prepare language regarding the nutritional assistance program, infrastructure bill and social security income as part of the declaration of F. Battle (ACG) as requested by AAFAP.
Outside PR	201	Feldman, Robert	9/11/2021	1.50	\$	990.00	Prepare language regarding the Fiscal Plan scenarios as part of the declaration of F. Battle (ACG) as requested by AAFAP.
Outside PR	201	Nath, Natasha	9/11/2021	2.70	\$	1,115.10	Prepare research to support economic model assumptions for declaration of F. Battle (ACG) as requested by M. Giese (ACG).
Outside PR	201	Barrett, Dennis	9/11/2021	0.60	\$	576.00	Review and provide comments to advisory team on the draft declaration of F. Battle (ACG)
Outside PR	201	Giese, Michael	9/12/2021	0.30	\$	123.90	Participate on series of calls with R. Feldman (ACG) to discuss the scenario analysis for the declaration of F. Battle (ACG) .
Outside PR	201	Feldman, Robert	9/12/2021	0.30	\$	198.00	Participate on series of calls with M. Giese (ACG) to discuss the scenario analysis for the declaration of F. Battle (ACG) .
Outside PR	201	Giese, Michael	9/12/2021	0.60	\$	247.80	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss draft of the declaration of F. Battle (ACG) related to pension expense and financial projections.
Outside PR	201	Feldman, Robert	9/12/2021	0.60	\$	396.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss draft of the declaration of F. Battle (ACG) related to pension expense and financial projections.
Outside PR	201	Battle, Fernando	9/12/2021	0.60	\$	576.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss draft of the declaration of F. Battle (ACG) related to pension expense and financial projections.
Outside PR	201	Barrett, Dennis	9/12/2021	0.60	\$	576.00	Participate on call with representatives from Ankura and O'Melveny & Myers to discuss draft of the declaration of F. Battle (ACG) related to pension expense and financial projections.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Giese, Michael	9/12/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG) to discuss macroeconomic update of the Certified Plan for the July 2021 CBO.
Outside PR	201	Feldman, Robert	9/12/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG) to discuss macroeconomic update of the Certified Plan for the July 2021 CBO.
Outside PR	201	Feldman, Robert	9/12/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with D. Barrett (ACG) to discuss language included in the Declaration of F. Batlle (ACG).
Outside PR	201	Barrett, Dennis	9/12/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with R. Feldman (ACG) to discuss language included in the Declaration of F. Batlle (ACG).
Outside PR	201	Giese, Michael	9/12/2021	0.20	\$ 413.00	\$ 82.60	Prepare step-by-step update overview for macroeconomic updating process for the Certified Fiscal Plan requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	9/12/2021	0.70	\$ 413.00	\$ 289.10	Continue to verify and review variances after the macroeconomic update of Certified Fiscal Plan as part of the scenario analysis included in the declaration of F. Batlle (ACG).
Outside PR	201	Giese, Michael	9/12/2021	0.80	\$ 413.00	\$ 330.40	Review declaration scenario analysis as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	9/12/2021	0.80	\$ 413.00	\$ 330.40	Review current draft of the declaration of F. Batlle (ACG).
Outside PR	201	Giese, Michael	9/12/2021	0.90	\$ 413.00	\$ 371.70	Prepare the tenth Interim fee application Excel file as requested by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	9/12/2021	1.00	\$ 660.00	\$ 660.00	Review and provide red line comments to J. Roth (OMM) regarding the declaration of F. Batlle (ACG) as requested by AAFAF.
Outside PR	201	Giese, Michael	9/12/2021	1.60	\$ 413.00	\$ 660.80	Verify and review variances after the macroeconomic update of Certified Fiscal Plan as part of the scenario analysis included in the declaration of F. Batlle (ACG).
Outside PR	201	Feldman, Robert	9/12/2021	1.10	\$ 660.00	\$ 726.00	Prepare language regarding the financial modeling methodology as part of the declaration of F. Batlle (ACG) as requested by AAFAF.
Outside PR	201	Giese, Michael	9/12/2021	1.80	\$ 413.00	\$ 743.40	Prepare files for production for declaration of F. Batlle (ACG) as requested by J. Roth (OMM).
Outside PR	201	Feldman, Robert	9/12/2021	1.20	\$ 660.00	\$ 792.00	Perform financial modeling of alternative scenarios in preparation for the declaration of F. Batlle (ACG) as requested by AAFAF.
Outside PR	201	Batlle, Fernando	9/12/2021	1.50	\$ 960.00	\$ 1,440.00	Review and provide comments to declaration of F. Batlle (ACG) related to Government ability to pay pensions under several scenarios.
Outside PR	25	Barrett, Dennis	9/12/2021	0.90	\$ 960.00	\$ 864.00	Review and edit language in the 10th Interim Fee Application.
Outside PR	201	Barrett, Dennis	9/12/2021	0.30	\$ 960.00	\$ 288.00	Diligence cost of PREPA employees transferred to the Commonwealth as included in the FOMB certified budget.
Outside PR	201	Barrett, Dennis	9/12/2021	0.60	\$ 960.00	\$ 576.00	Review and provide comments on current iteration of the draft Batlle Declaration.
Outside PR	201	Nath, Natasha	9/13/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) to discuss macroeconomic research for the declaration of F. Batlle (ACG).
Outside PR	201	Giese, Michael	9/13/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) to discuss macroeconomic research for the declaration of F. Batlle (ACG).
Outside PR	201	Nath, Natasha	9/13/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to review additional background research for the declaration of F. Batlle (ACG).
Outside PR	201	Giese, Michael	9/13/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura to review additional background research for the declaration of F. Batlle (ACG).
Outside PR	201	Feldman, Robert	9/13/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura to review additional background research for the declaration of F. Batlle (ACG).
Outside PR	201	Barrett, Dennis	9/13/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura to review additional background research for the declaration of F. Batlle (ACG).
Outside PR	201	Giese, Michael	9/13/2021	0.50	\$ 413.00	\$ 206.50	Participate on call with representatives from Ankura and DevTech to discuss July CBO update to the Certified Fiscal Plan.
Outside PR	201	Feldman, Robert	9/13/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Ankura and DevTech to discuss July CBO update to the Certified Fiscal Plan.
Outside PR	201	Barrett, Dennis	9/13/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and DevTech to discuss July CBO update to the Certified Fiscal Plan.
PR	201	Batlle, Fernando	9/13/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and DevTech to discuss July CBO update to the Certified Fiscal Plan.
Outside PR	201	Giese, Michael	9/13/2021	0.60	\$ 413.00	\$ 247.80	Participate on call with representatives from Ankura and O'Melveny & Myers to conduct final review of the Declaration of F. Batlle (ACG).
Outside PR	201	Feldman, Robert	9/13/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from Ankura and O'Melveny & Myers to conduct final review of the Declaration of F. Batlle (ACG).
Outside PR	201	Barrett, Dennis	9/13/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from Ankura and O'Melveny & Myers to conduct final review of the Declaration of F. Batlle (ACG).
Outside PR	201	Feldman, Robert	9/13/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG), M. Giese (ACG) and E. Forrest (DevTech) to discuss July CBO macroeconomic update for the Certified Fiscal Plan.
Outside PR	201	Giese, Michael	9/13/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with D. Barrett (ACG), R. Feldman (ACG) and E. Forrest (DevTech) to discuss July CBO macroeconomic update for the Certified Fiscal Plan.
Outside PR	201	Barrett, Dennis	9/13/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG), M. Giese (ACG) and E. Forrest (DevTech) to discuss July CBO macroeconomic update for the Certified Fiscal Plan.
Outside PR	201	Feldman, Robert	9/13/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) and P. Friedman (OMM) to discuss the status of the declaration of F. Batlle (ACG).
Outside PR	201	Barrett, Dennis	9/13/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) and P. Friedman (OMM) to discuss the status of the declaration of F. Batlle (ACG).
Outside PR	201	Giese, Michael	9/13/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with R. Feldman (ACG), C. Young (NP) and V. Wong (NP) to discuss GO and PBA claims recovery schedule request.
Outside PR	201	Feldman, Robert	9/13/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with M. Giese (ACG), C. Young (NP) and V. Wong (NP) to discuss GO and PBA claims recovery schedule request.
Outside PR	201	Feldman, Robert	9/13/2021	0.40	\$ 660.00	\$ 264.00	Participate on series of calls with D. Barrett (ACG) to discuss the status of the declaration of F. Batlle (ACG).
Outside PR	201	Barrett, Dennis	9/13/2021	0.40	\$ 960.00	\$ 384.00	Participate on series of calls with R. Feldman (ACG) to discuss the status of the declaration of F. Batlle (ACG).
Outside PR	54	Nath, Natasha	9/13/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Nath, Natasha	9/13/2021	0.20	\$ 413.00	\$ 82.60	Review and update various footnotes included in the declaration of F. Batlle (ACG) as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	9/13/2021	0.30	\$ 413.00	\$ 123.90	Prepare monthly benefit reduction schedule requested to be included in the files for production by P. Friedman (OMM).
Outside PR	201	Giese, Michael	9/13/2021	0.50	\$ 413.00	\$ 206.50	Review draft declaration to verify scenario overview and update related items language.
Outside PR	201	Giese, Michael	9/13/2021	0.60	\$ 413.00	\$ 247.80	Review updated draft of Declaration before call with representatives from O'Melveny Myers.
Outside PR	201	Giese, Michael	9/13/2021	0.60	\$ 413.00	\$ 247.80	Review macroeconomic updates of Certified Fiscal Plan sent by DevTech for use in Declaration scenario analysis.
Outside PR	201	Giese, Michael	9/13/2021	0.60	\$ 413.00	\$ 247.80	Review and verify final pension scenarios included in Fernando Batlle declaration.
PR	201	Batlle, Fernando	9/13/2021	0.30	\$ 960.00	\$ 288.00	Participate in meeting with C. Saavedra (AAFAF) and M. Yassin (OMM) to discuss declaration related to pension payment.
Outside PR	201	Giese, Michael	9/13/2021	0.70	\$ 413.00	\$ 289.10	Review and edit the scenarios included in the current draft of the declaration of F. Batlle (ACG).
Outside PR	201	Giese, Michael	9/13/2021	0.70	\$ 413.00	\$ 289.10	Update 10th Interim Fee application based on comments from D. Barrett (ACG).
Outside PR	201	Feldman, Robert	9/13/2021	0.50	\$ 660.00	\$ 330.00	Review and provide comments to representatives from DevTech regarding the language included in the Declaration of F. Batlle (ACG).
Outside PR	201	Feldman, Robert	9/13/2021	0.50	\$ 660.00	\$ 330.00	Review and provide comments to J. Roth (OMM) regarding the footnotes included in the Declaration of F. Batlle (ACG).
Outside PR	201	Nath, Natasha	9/13/2021	0.80	\$ 413.00	\$ 330.40	Incorporate comments from M. Giese (ACG) in macroeconomic research on declaration of F. Batlle (ACG).
Outside PR	201	Nath, Natasha	9/13/2021	0.80	\$ 413.00	\$ 330.40	Prepare analysis and accompanying footnote breaking down Puerto Rico's funding from the infrastructure bill as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	9/13/2021	0.80	\$ 413.00	\$ 330.40	Research long-term macro forecast background as requested by R. Feldman (ACG).
Outside PR	201	Giese, Michael	9/13/2021	0.90	\$ 413.00	\$ 371.70	Finalize files for production files requested by J. Roth (OMM) as part of the declaration of F. Batlle (ACG).
PR	201	Batlle, Fernando	9/13/2021	0.40	\$ 960.00	\$ 384.00	Review and provide comments to declaration of F. Batlle (ACG) related to ability of Government to make pension payments.
Outside PR	201	Feldman, Robert	9/13/2021	0.70	\$ 660.00	\$ 462.00	Prepare annual bridge showing surplus impact of adjustments for scenario 2 as part of the support for the Declaration of F. Batlle (ACG).
Outside PR	201	Feldman, Robert	9/13/2021	0.80	\$ 660.00	\$ 528.00	Prepare annual bridge showing surplus impact of adjustments for scenario 1 as part of the support for the Declaration of F. Batlle (ACG).
Outside PR	201	Feldman, Robert	9/13/2021	0.80	\$ 660.00	\$ 528.00	Review and provide comments to J. Roth (OMM) regarding the document list accompanying the Declaration of F. Batlle.
Outside PR	25	Giese, Michael	9/13/2021	1.40	\$ 413.00	\$ 578.20	Prepare and verify fee statement files for 10th interim fee application before uploading to the fee examiner.
Outside PR	201	Feldman, Robert	9/13/2021	0.90	\$ 660.00	\$ 594.00	Perform financial modeling of the CBO update, PREPA employee expenses and pension expenses as part of the qualitative control process for the scenarios included in the Declaration of F. Batlle (ACG).
Outside PR	201	Feldman, Robert	9/13/2021	1.10	\$ 660.00	\$ 726.00	Prepare analysis showing the annual benefit reduction calculation to include as a supporting document as part of the Declaration of F. Batlle (ACG).
Outside PR	201	Feldman, Robert	9/13/2021	1.50	\$ 660.00	\$ 990.00	Prepare outputs showing the pre-debt service Fiscal Plan surplus bridge for scenario 1 and scenario 2 included in the Declaration of F. Batlle (ACG).
Outside PR	201	Feldman, Robert	9/13/2021	1.60	\$ 660.00	\$ 1,056.00	Review document and prepare red line edits to J. Roth (OMM) as part of the declaration of F. Batlle (ACG).
PR	MA - 201	Batlle, Fernando	9/13/2021	1.60	\$ 960.00	\$ 1,536.00	Review the contingent value instrument Trust Agreement prepared by representatives from Nixon Peabody as part of the Commonwealth Plan of Adjustment.
PR	201	Batlle, Fernando	9/13/2021	2.60	\$ 960.00	\$ 2,496.00	Participate in meeting with O. Marrero (AAFAF) to discuss Plan of Adjustment topics in preparation for the public hearing.
Outside PR	57	Barrett, Dennis	9/13/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Ankura and OMM regarding Whitefish settlement.
Outside PR	201	Barrett, Dennis	9/13/2021	2.10	\$ 960.00	\$ 2,016.00	Review and provide comments to the latest version of the F. Batlle (ACG) Declaration regarding the plan of adjustment that will be submitted.
Outside PR	201	Barrett, Dennis	9/13/2021	0.30	\$ 960.00	\$ 288.00	Review and revise the comments provided by representatives of Devtech regarding the F. Batlle (ACG) Declaration.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 201	Barrett, Dennis	9/13/2021	1.70	\$ 960.00	\$ 1,632.00	Review revised CVI trust indenture as prepared by representatives from Nixon Peabody.
Outside PR	201	Barrett, Dennis	9/13/2021	1.20	\$ 960.00	\$ 1,152.00	Review and respond to requests for information from Peter Hein as requested by representatives of O'Melveny & Myers.
Outside PR	25	Nath, Natasha	9/14/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with M. Giese (ACG) to discuss the August fee statement.
Outside PR	25	Giese, Michael	9/14/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with N. Nath (ACG) to discuss the August fee statement.
Outside PR	201	Feldman, Robert	9/14/2021	1.00	\$ 660.00	\$ 660.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss pension trust guidelines changes to be discussed with COR advisors.
PR	201	Battle, Fernando	9/14/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss pension trust guidelines changes to be discussed with COR advisors.
Outside PR	201	Barrett, Dennis	9/14/2021	1.00	\$ 960.00	\$ 960.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss pension trust guidelines changes to be discussed with COR advisors.
Outside PR	201	Feldman, Robert	9/14/2021	0.50	\$ 660.00	\$ 330.00	Participate on series of calls with D. Barrett (ACG) regarding the pension trust guidelines.
Outside PR	201	Barrett, Dennis	9/14/2021	0.50	\$ 960.00	\$ 480.00	Participate on series of calls with R. Feldman (ACG) regarding the pension trust guidelines.
Outside PR	201	Feldman, Robert	9/14/2021	0.40	\$ 660.00	\$ 264.00	Participate on call with representatives from Nixon Peabody and Ankura to discuss the GO and PBA request received from representatives from Nixon Peabody.
Outside PR	201	Barrett, Dennis	9/14/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from Nixon Peabody and Ankura to discuss the GO and PBA request received from representatives from Nixon Peabody.
PR	201	Battle, Fernando	9/14/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss talking points for meeting with Governor and Legislative leaders regarding the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/14/2021	0.80	\$ 960.00	\$ 768.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss talking points for meeting with Governor and Legislative leaders regarding the Commonwealth Plan of Adjustment.
PR	201	Battle, Fernando	9/14/2021	1.00	\$ 960.00	\$ 960.00	Participate in meeting with representatives of Ankura and O'Melveny & Myers to discuss and prepare for meeting with the FOMB.
Outside PR	201	Barrett, Dennis	9/14/2021	1.00	\$ 960.00	\$ 960.00	Participate in meeting with representatives of Ankura and O'Melveny & Myers to discuss and prepare for meeting with the FOMB.
Outside PR	MA - 201	Feldman, Robert	9/14/2021	0.50	\$ 660.00	\$ 330.00	Participate on call with representatives from Nixon Peabody, Pietrantoní Méndez & Alvarez, O'Melveny & Myers and Ankura regarding the contingent value instrument indenture.
Outside PR	MA - 201	Barrett, Dennis	9/14/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from Nixon Peabody, Pietrantoní Méndez & Alvarez, O'Melveny & Myers and Ankura regarding the contingent value instrument indenture.
Outside PR	25	Nath, Natasha	9/14/2021	2.30	\$ 413.00	\$ 949.90	Prepare first draft of August fee statement prior to sending to D. Barrett (ACG).
Outside PR	201	Giese, Michael	9/14/2021	3.10	\$ 413.00	\$ 1,280.30	Prepare first draft of talking points for FOMB legislator meeting for O. Marrero (AAFAF) as requested by F. Battle (ACG) and representatives of AAFAF.
Outside PR	54	Nath, Natasha	9/14/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Nath, Natasha	9/14/2021	0.20	\$ 413.00	\$ 82.60	Perform qualitative control process on the declaration of F. Battle (ACG) as requested by D. Barrett (ACG).
Outside PR	201	Giese, Michael	9/14/2021	0.30	\$ 413.00	\$ 123.90	Review and finalize GO and PBA claims recoveries by series analysis requested by Nixon Peabody.
Outside PR	201	Giese, Michael	9/14/2021	0.40	\$ 413.00	\$ 165.20	Verify class of Nota de Ahorras in the 7th Amended Plan of Adjustment for GO and PBA claims recoveries by series analysis requested by Nixon Peabody.
Outside PR	201	Giese, Michael	9/14/2021	0.40	\$ 413.00	\$ 165.20	Review and analyze COR committee objection as requested by R. Feldman (ACG).
PR	201	Battle, Fernando	9/14/2021	0.30	\$ 960.00	\$ 288.00	Review amendments to the GO Trust Agreement as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/14/2021	0.70	\$ 660.00	\$ 462.00	Prepare outline of talking points for representatives from AAFAF in preparation for the meeting with the legislature, government and Oversight Board public as requested by O. Marrero (AAFAF).
PR	201	Battle, Fernando	9/14/2021	0.50	\$ 960.00	\$ 480.00	Review talking points for Governor's meeting with FOMB and Legislative leaders.
Outside PR	201	Giese, Michael	9/14/2021	1.30	\$ 413.00	\$ 536.90	Prepare GO and PBA claims recoveries by series requested by Nixon Peabody.
Outside PR	201	Feldman, Robert	9/14/2021	1.00	\$ 660.00	\$ 660.00	Review and provide comments to M. Giese (ACG) regarding the Plan of Adjustment recoveries included as part of the GO/PBA request from representatives from Nixon Peabody.
Outside PR	201	Feldman, Robert	9/14/2021	1.00	\$ 660.00	\$ 660.00	Revise Plan of Adjustment recoveries analysis included as part of the GO and PBA request from representatives from Nixon Peabody.
Outside PR	201	Feldman, Robert	9/14/2021	1.10	\$ 660.00	\$ 726.00	Read and review the Plan of Adjustment pension council and reserve board guidelines as requested by D. Barrett (ACG).
Outside PR	201	Feldman, Robert	9/14/2021	1.30	\$ 660.00	\$ 858.00	Perform financial modeling of the cash roll forward and pension trust fund as requested by D. Barrett (ACG) in connection with the pension trust guidelines analysis.
PR	201	Battle, Fernando	9/14/2021	1.50	\$ 960.00	\$ 1,440.00	Review pension trust guidelines prepared by COR advisors.
Outside PR	MA - 201	Feldman, Robert	9/14/2021	0.30	\$ 660.00	\$ 198.00	Review and provide comments to K. Lind (NP) regarding the contingent value instrument indenture language on the clawback contingent value instrument.
Outside PR	201	Barrett, Dennis	9/14/2021	1.20	\$ 960.00	\$ 1,152.00	Review and provide comments on current iteration of pension trust guidelines in advance of call on the same with OMM.
Outside PR	201	Barrett, Dennis	9/14/2021	0.40	\$ 960.00	\$ 384.00	Review and provide comments on Governor talking points for meeting with FOMB and legislative leaders.
Outside PR	201	Barrett, Dennis	9/14/2021	0.30	\$ 960.00	\$ 288.00	Review modeling of the cash roll forward and pension trust fund as prepared by R. Feldman (ACG).
Outside PR	201	Barrett, Dennis	9/14/2021	0.20	\$ 960.00	\$ 192.00	Review analysis prepared by Ankura team in response to Nixon Peabody's request for GO/PBA recoveries.
Outside PR	201	Barrett, Dennis	9/14/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with W. Everts (PJT) regarding Fiscal Plan process, Commonwealth legislation and DRA.
Outside PR	201	Barrett, Dennis	9/14/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with S. Martinez (Alix) regarding legislative process and plan of adjustment confirmation.
Outside PR	201	Giese, Michael	9/15/2021	0.90	\$ 413.00	\$ 371.70	Participate on weekly update conference call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantoní Méndez & Alvarez and AAFAF to discuss update related to the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/15/2021	0.90	\$ 660.00	\$ 594.00	Participate on weekly update conference call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantoní Méndez & Alvarez and AAFAF to discuss update related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Juan Carlos	9/15/2021	0.90	\$ 715.00	\$ 643.50	Participate on weekly update conference call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantoní Méndez & Alvarez and AAFAF to discuss update related to the Commonwealth Plan of Adjustment.
PR	201	Battle, Fernando	9/15/2021	0.90	\$ 960.00	\$ 864.00	Participate on weekly update conference call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantoní Méndez & Alvarez and AAFAF to discuss update related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/15/2021	0.90	\$ 960.00	\$ 864.00	Participate on weekly update conference call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantoní Méndez & Alvarez and AAFAF to discuss update related to the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	9/15/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with N. Nath (ACG) regarding Medicaid budget and impact on AAFAF and creditors.
Outside PR	201	Nath, Natasha	9/15/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with M. Giese (ACG) regarding Medicaid budget and impact on AAFAF and creditors.
PR	201	Battle, Fernando	9/15/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with D. Barrett (ACG) and representatives from FTI to discuss trigger mechanisms for pension reserve trust withdrawals.
Outside PR	201	Barrett, Dennis	9/15/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with F. Battle (ACG) and representatives from FTI to discuss trigger mechanisms for pension reserve trust withdrawals.
PR	201	Battle, Fernando	9/15/2021	3.00	\$ 960.00	\$ 2,880.00	Participate in meeting with D. Barrett (ACG), Governor and AAFAF to discuss Commonwealth Plan of Adjustment open items.
Outside PR	201	Barrett, Dennis	9/15/2021	3.00	\$ 960.00	\$ 2,880.00	Participate in meeting with F. Battle (ACG), Governor and AAFAF to discuss Commonwealth Plan of Adjustment open items.
Outside PR	25	Giese, Michael	9/15/2021	0.80	\$ 413.00	\$ 330.40	Prepare August 2021 Title III and Non-Title III fee statement.
Outside PR	201	Giese, Michael	9/15/2021	0.90	\$ 413.00	\$ 371.70	Incorporate comments provided by M. Yassin (OMM) into legislative talking points as requested by O. Marrero (AAFAF).
Outside PR	201	Giese, Michael	9/15/2021	0.70	\$ 413.00	\$ 289.10	Incorporate comments provided by D. Barrett (OMM) into legislative talking points as requested by O. Marrero (AAFAF).
Outside PR	54	Nath, Natasha	9/15/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	9/15/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Nath, Natasha	9/15/2021	0.10	\$ 413.00	\$ 41.30	Translate Spanish article released by the White House regarding Medicaid budget in Puerto Rico to English as requested by F. Battle (ACG).
Outside PR	201	Nath, Natasha	9/15/2021	0.10	\$ 413.00	\$ 41.30	Translate Spanish article released by the Jennifer González regarding Medicaid budget in Puerto Rico to English as requested by F. Battle (ACG).
PR	201	Battle, Fernando	9/15/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with D. Brownstein (Citi) to discuss declarations filed as part of objections in the Commonwealth Plan of Adjustment.
PR	MA - 201	Battle, Fernando	9/15/2021	0.20	\$ 960.00	\$ 192.00	Review amendments to the contingent value instrument Trust Agreement as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/15/2021	0.30	\$ 660.00	\$ 198.00	Prepare responses to J. Roth (OMM) regarding the documents included in the F. Battle (ACG) Declaration.
PR	201	Battle, Fernando	9/15/2021	0.40	\$ 960.00	\$ 384.00	Review and respond to correspondence related to plan documentation prepared by Pietrantoní Méndez & Alvarez as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/15/2021	0.80	\$ 660.00	\$ 528.00	Prepare responses and supporting documentation to J. Roth (OMM) regarding various requests from Peter Hein.
Outside PR	201	Feldman, Robert	9/15/2021	2.20	\$ 660.00	\$ 1,452.00	Prepare detailed talking points for representatives from AAFAF in preparation for the meeting with the legislature, government and Oversight Board public as requested by O. Marrero (AAFAF).
Outside PR	208	Feldman, Robert	9/15/2021	0.30	\$ 660.00	\$ 198.00	Prepare summary slide regarding the HTA restructuring as requested by representative of Ankura.
Outside PR	201	Barrett, Dennis	9/15/2021	0.50	\$ 960.00	\$ 480.00	Review revised pension trust guidelines in advance of call with FTI on the pension trust guidelines.
Outside PR	25	Nath, Natasha	9/16/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with M. Giese (ACG) to review comments on first draft of the August fee statement.
Outside PR	25	Giese, Michael	9/16/2021	0.40	\$ 413.00	\$ 165.20	Participate on call with N. Nath (ACG) to review comments on first draft of the August fee statement.
PR	201	Battle, Fernando	9/16/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with D. Barrett (ACG) to discuss information needed for Governor statement for FOMB public meeting.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	201	Barrett, Dennis	9/16/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with F. Batlle (ACG) to discuss information needed for Governor statement for FOMB public meeting.
Outside PR	25	Sneath, Jill	9/16/2021	2.60	\$ 315.00	\$ 819.00	Update draft of the eleventh interim fee application for submission to D. Barrett and F. Batlle (ACG).
Outside PR	54	Nath, Natasha	9/16/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	9/16/2021	0.30	\$ 413.00	\$ 123.90	Perform upload of PREPA monthly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	57	Nath, Natasha	9/16/2021	0.30	\$ 413.00	\$ 123.90	Perform upload of additional PREPA monthly reporting package prepared by O'Melveny & Myers to Datasite.
PR	201	Battle, Fernando	9/16/2021	0.30	\$ 960.00	\$ 288.00	Review and provide comments to Governor statement for 30th FOMB public hearing.
Outside PR	201	Barrett, Dennis	9/16/2021	1.20	\$ 960.00	\$ 1,152.00	Prepare talking points and responses to potential questions for the Governor at the FOMB public hearing.
Outside PR	201	Barrett, Dennis	9/16/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with M. Yassin (OMM) to de-brief on call with FTI regarding pension trust guidelines.
Outside PR	201	Barrett, Dennis	9/16/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with M. Pesce (ACG) regarding approach to valuing the SUT and Run tax CVI.
Outside PR	57	Battle, Fernando	9/17/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers and Citi to discuss next steps related to counterproposal presented by PREPA creditor group.
Outside PR	57	Barrett, Dennis	9/17/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with representatives from O'Melveny & Myers and Citi to discuss next steps related to counterproposal presented by PREPA creditor group.
PR	208	Battle, Juan Carlos	9/17/2021	0.40	\$ 715.00	\$ 286.00	Participate on call with representatives from O'Melveny & Myers and Pietrantonio Méndez & Alvarez to discuss DRA and monolines discovery requests in connection with HTA loans.
Outside PR	208	Barrett, Dennis	9/17/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from O'Melveny & Myers and Pietrantonio Méndez & Alvarez to discuss DRA and monolines discovery requests in connection with HTA loans.
Outside PR	25	Nath, Natasha	9/17/2021	0.40	\$ 413.00	\$ 165.20	Incorporate comments from M. Giese (ACG) on August fee statement prior to sending to D. Barrett (ACG).
Outside PR	25	Nath, Natasha	9/17/2021	0.80	\$ 413.00	\$ 330.40	Prepare draft of August fee statement prior to sending to D. Barrett (ACG).
Outside PR	54	Nath, Natasha	9/17/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	201	Feldman, Robert	9/17/2021	0.40	\$ 660.00	\$ 264.00	Prepare modifications to the Plan of Adjustment executive actions taskforce tracker as requested by C. Saavedra (AAFAF).
Outside PR	MA - 201	Feldman, Robert	9/17/2021	0.40	\$ 660.00	\$ 264.00	Prepare responses to questions from F. Batlle (ACG) regarding a global settlement construct.
Outside PR	201	Battle, Fernando	9/17/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with D. Barrett (ACG) and F. Batlle (ACG) regarding valuing the CVTs issued under the plan.
Outside PR	201	Kapoor, Vikram	9/17/2021	0.50	\$ 831.00	\$ 415.50	Participate on call with D. Barrett (ACG) and F. Batlle (ACG) regarding valuing the CVTs issued under the plan.
Outside PR	201	Barrett, Dennis	9/17/2021	0.50	\$ 960.00	\$ 480.00	Participate on call with V. Kapoor (ACG) and F. Batlle (ACG) regarding valuing the CVTs issued under the plan.
Outside PR	201	Nath, Natasha	9/19/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with R. Feldman (ACG) to discuss Plan of Adjustment tracker details.
Outside PR	201	Feldman, Robert	9/19/2021	0.20	\$ 660.00	\$ 132.00	Participate on call with N. Nath (ACG) to discuss Plan of Adjustment tracker details.
Outside PR	201	Nath, Natasha	9/19/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with M. Giese (ACG) to review the Plan of Adjustment disbursements schedule.
Outside PR	201	Giese, Michael	9/19/2021	1.00	\$ 413.00	\$ 413.00	Participate on call with N. Nath (ACG) to review the Plan of Adjustment disbursements schedule.
Outside PR	201	Nath, Natasha	9/19/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with M. Giese (ACG) to discuss Plan of Adjustment disbursements and next steps before sending to R. Feldman (ACG).
Outside PR	201	Giese, Michael	9/19/2021	0.70	\$ 413.00	\$ 289.10	Participate on call with N. Nath (ACG) to discuss Plan of Adjustment disbursements and next steps before sending to R. Feldman (ACG).
Outside PR	201	Nath, Natasha	9/19/2021	0.60	\$ 413.00	\$ 247.80	Prepare schedule with updated amounts of GO and PBA bond recoveries as requested by R. Feldman (ACG).
Outside PR	201	Nath, Natasha	9/19/2021	1.50	\$ 413.00	\$ 619.50	Incorporate comments from M. Giese (ACG) to update schedule for GO and PBA bond recoveries.
Outside PR	201	Battle, Fernando	9/20/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on conference call with representatives from O'Melveny & Myers to discuss deposition and discovery related to pensions.
Outside PR	201	Barrett, Dennis	9/20/2021	1.10	\$ 960.00	\$ 1,056.00	Participate on conference call with representatives from O'Melveny & Myers to discuss deposition and discovery related to pensions.
Outside PR	25	Battle, Fernando	9/20/2021	0.50	\$ 960.00	\$ 480.00	Review and edit the eleventh interim fee application.
Outside PR	54	Nath, Natasha	9/20/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Battle, Fernando	9/20/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with J. Gavin (Citi) and D. Brownstein (Citi) to discuss PREPAs audited financial statement cycle.
Outside PR	201	Nath, Natasha	9/20/2021	0.10	\$ 413.00	\$ 41.30	Update the Plan of Adjustment tracker with corporate request from retail broker as requested by R. Feldman (ACG).
Outside PR	201	Nath, Natasha	9/20/2021	0.10	\$ 413.00	\$ 41.30	Update the Plan of Adjustment tracker with certifications ruling request as requested by R. Feldman (ACG) and send to F. Batlle (ACG).
Outside PR	201	Battle, Fernando	9/20/2021	0.10	\$ 960.00	\$ 96.00	Review and respond to correspondence from M. Rapaport (NP) related to tax exemption ruling request.
Outside PR	201	Feldman, Robert	9/20/2021	0.40	\$ 660.00	\$ 264.00	Prepare update of the Plan of Adjustment executive actions taskforce tracker as requested by C. Saavedra (AAFAF).
Outside PR	201	Battle, Fernando	9/20/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with P. Friedman (OMM) to discuss deposition request and discovery process as part of the Commonwealth Plan of Adjustment.
Outside PR	25	Barrett, Dennis	9/20/2021	2.10	\$ 960.00	\$ 2,016.00	Prepare 11th interim fee application document.
Outside PR	201	Barrett, Dennis	9/20/2021	0.30	\$ 960.00	\$ 288.00	Review analysis of pension cuts impact on Puerto Rico GNP for inclusion in the stipulation.
Outside PR	MA - 201	Feldman, Robert	9/21/2021	1.30	\$ 660.00	\$ 858.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer, Weill, Quinn, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss the contingent value instrument structure.
Outside PR	MA - 201	Battle, Fernando	9/21/2021	1.30	\$ 960.00	\$ 1,248.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer, Weill, Quinn, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss the contingent value instrument structure.
Outside PR	MA - 201	Barrett, Dennis	9/21/2021	1.30	\$ 960.00	\$ 1,248.00	Participate on call with representatives from Ankura, O'Melveny & Myers, Proskauer, Weill, Quinn, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss the contingent value instrument structure.
Outside PR	MA - 201	Battle, Fernando	9/21/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss contingent value instrument indenture issues referenced on conference call with creditor group advisors.
Outside PR	MA - 201	Barrett, Dennis	9/21/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Pietrantonio Méndez & Alvarez to discuss contingent value instrument indenture issues referenced on conference call with creditor group advisors.
Outside PR	201	Feldman, Robert	9/21/2021	0.60	\$ 660.00	\$ 396.00	Review and provide comments to M. Giese (ACG) regarding the ERS mailing analysis requested by representatives from AAFAF.
Outside PR	54	Nath, Natasha	9/21/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	MA - 201	Battle, Fernando	9/21/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with V. Wong (NP) and D. Brownstein (Citi) to discuss contingent value instrument indenture comments provided by creditor advisors.
Outside PR	201	Giese, Michael	9/21/2021	1.60	\$ 413.00	\$ 660.80	Analyze retiree address information for solicitation materials requested by O'Melveny & Myers.
Outside PR	201	Battle, Fernando	9/21/2021	2.00	\$ 960.00	\$ 1,920.00	Review documentation related to the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/21/2021	2.10	\$ 960.00	\$ 2,016.00	Review and analyze information provided by ERS to determine if noticing was done correctly as requested by OMM.
Outside PR	MA - 201	Barrett, Dennis	9/21/2021	0.90	\$ 960.00	\$ 864.00	Review PRIFA Rum Tax CVI indenture draft provided by representatives from Nixon Peabody.
PR	201	Battle, Juan Carlos	9/22/2021	1.00	\$ 715.00	\$ 715.00	Participate on weekly Title III status update call with representatives from AAFAF, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Ankura, Nixon Peabody and Marini.
Outside PR	201	Battle, Fernando	9/22/2021	1.00	\$ 960.00	\$ 960.00	Participate on weekly Title III status update call with representatives from AAFAF, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Ankura, Nixon Peabody and Marini.
Outside PR	201	Barrett, Dennis	9/22/2021	1.00	\$ 960.00	\$ 960.00	Participate on weekly Title III status update call with representatives from AAFAF, O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Ankura, Nixon Peabody and Marini.
Outside PR	201	Giese, Michael	9/22/2021	0.20	\$ 413.00	\$ 82.60	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss retirement solicitation address verification request from O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/22/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to discuss retirement solicitation address verification request from O'Melveny & Myers.
Outside PR	201	Feldman, Robert	9/22/2021	0.70	\$ 660.00	\$ 462.00	Participate on weekly call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez and AAFAF to discuss the Plan of Adjustment workstream tracker.
Outside PR	201	Barrett, Dennis	9/22/2021	0.70	\$ 960.00	\$ 672.00	Participate on weekly call with representatives from Ankura, O'Melveny & Myers, Nixon Peabody, Pietrantonio Méndez & Alvarez and AAFAF to discuss the Plan of Adjustment workstream tracker.
Outside PR	208	Feldman, Robert	9/22/2021	0.70	\$ 660.00	\$ 462.00	Participate on call with representatives from Ankura, CPMA and KPMG regarding the HTA debt restructuring.
Outside PR	208	Barrett, Dennis	9/22/2021	0.70	\$ 960.00	\$ 672.00	Participate on call with representatives from Ankura, CPMA and KPMG regarding the HTA debt restructuring.
Outside PR	54	Nath, Natasha	9/22/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	9/22/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Giese, Michael	9/22/2021	0.30	\$ 413.00	\$ 123.90	Prepare updated schedule as part of the ERS retiree analysis requested by D. Barrett (ACG).
Outside PR	201	Battle, Fernando	9/22/2021	0.20	\$ 960.00	\$ 192.00	Review letter sent to the FOMB by Secretary of Labor related to restricted nature of SINOT funds held by the Department of Labor.
Outside PR	MA - 201	Battle, Fernando	9/22/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with D. Brownstein (Citi) to discuss mechanics and timing of the contingent value instrument payment.
Outside PR	208	Battle, Fernando	9/22/2021	0.90	\$ 960.00	\$ 864.00	Participate on call with representatives from KPMG, CPM and P3 Authority to discuss HTA debt restructuring as part of the P3 Authority concession analysis.
Outside PR	201	Battle, Fernando	9/23/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss information needed for stipulation related to discovery of the Commonwealth Plan of Adjustment.
Outside PR	201	Feldman, Robert	9/23/2021	0.60	\$ 660.00	\$ 396.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss information needed for stipulation related to discovery of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/23/2021	0.60	\$ 960.00	\$ 576.00	Participate on call with representatives from O'Melveny & Myers and Ankura to discuss information needed for stipulation related to discovery of the Commonwealth Plan of Adjustment.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	MA - 201	Battle, Fernando	9/23/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Ankura to discuss eligibility of contingent value instrument for tax exempt treatment.
Outside PR	MA - 201	Feldman, Robert	9/23/2021	0.50	\$	660.00	\$ 330.00 Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Ankura to discuss eligibility of contingent value instrument for tax exempt treatment.
Outside PR	MA - 201	Barrett, Dennis	9/23/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from O'Melveny & Myers, Nixon Peabody and Ankura to discuss eligibility of contingent value instrument for tax exempt treatment.
Outside PR	MA - 201	Feldman, Robert	9/23/2021	0.60	\$	660.00	\$ 396.00 Participate on conference call with representatives from Nixon Peabody, Pietrantonio Méndez & Alvarez, O'Melveny & Myers and Ankura to discuss creditor comments to contingent value instrument indenture (partial).
Outside PR	MA - 201	Battle, Fernando	9/23/2021	1.50	\$	960.00	\$ 1,440.00 Participate on conference call with representatives from Nixon Peabody, Pietrantonio Méndez & Alvarez, O'Melveny & Myers and Ankura to discuss creditor comments to contingent value instrument indenture.
Outside PR	MA - 201	Barrett, Dennis	9/23/2021	1.50	\$	960.00	\$ 1,440.00 Participate on conference call with representatives from Nixon Peabody, Pietrantonio Méndez & Alvarez, O'Melveny & Myers and Ankura to discuss creditor comments to contingent value instrument indenture.
Outside PR	54	Nath, Natasha	9/23/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	9/23/2021	1.50	\$	960.00	\$ 1,440.00 Review GO bond documentation related to the Commonwealth Plan of Adjustment.
Outside PR	54	Nath, Natasha	9/24/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Battle, Fernando	9/24/2021	0.20	\$	960.00	\$ 192.00 Participate on call with C. Saavedra (AAFAF) to discuss public hearing related to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/24/2021	0.30	\$	960.00	\$ 288.00 Review the GO Trust Agreement Issues outline as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/24/2021	0.90	\$	960.00	\$ 864.00 Review the PRIFA Trust Agreement prepared by representatives from Nixon Peabody as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Barrett, Dennis	9/24/2021	0.50	\$	960.00	\$ 480.00 Participate on call with McKinsey and EY teams regarding terms of FOMB/Government stipulation.
Outside PR	201	Nath, Natasha	9/27/2021	0.10	\$	413.00	\$ 41.30 Participate on call with M. Giese (ACG) to discuss liability management research on banker RFPs as requested by J. Battle (ACG).
Outside PR	201	Giese, Michael	9/27/2021	0.10	\$	413.00	\$ 41.30 Participate on call with N. Nath (ACG) to discuss liability management research on banker RFPs as requested by J. Battle (ACG).
Outside PR	MA - 201	Battle, Fernando	9/27/2021	0.50	\$	960.00	\$ 480.00 Participate on conference call with representatives from Ankura, O'Melveny & Myers, Proskauer, Nixon Peabody and PJT Partners to discuss trust structure of contingent value instruments and request for modification by monolines (partial).
PR	MA - 201	Barrett, Dennis	9/27/2021	1.00	\$	960.00	\$ 960.00 Participate on conference call with representatives from Ankura, O'Melveny & Myers, Proskauer, Nixon Peabody and PJT Partners to discuss trust structure of contingent value instruments and request for modification by monolines.
Outside PR	54	Nath, Natasha	9/27/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Nath, Natasha	9/27/2021	0.10	\$	413.00	\$ 41.30 Translate article about the Plan of Adjustment, published by Foro Noticioso, from Spanish into English as requested by F. Battle (ACG).
Outside PR	201	Nath, Natasha	9/27/2021	0.10	\$	413.00	\$ 41.30 Translate memorandum sent by J. Bayne (AAFAF) to assist with preparing KPI deck.
Outside PR	201	Giese, Michael	9/27/2021	0.20	\$	413.00	\$ 82.60 Verify capital appreciation bond amounts in the GO Trust Agreement as requested by A. Vazquez (PMA).
Outside PR	201	Battle, Fernando	9/27/2021	0.10	\$	960.00	\$ 96.00 Participate on call with A. Pavel (OMM) to discuss the DRA deposition.
Outside PR	201	Giese, Michael	9/27/2021	0.30	\$	413.00	\$ 123.90 Review AAFAP liability management RFPs received to prepare outline for Plan of Adjustment banker RFP requested by J. Battle (ACG).
Outside PR	201	Nath, Natasha	9/27/2021	0.40	\$	413.00	\$ 165.20 Update presentation for AAFAP KPI presentation for J. Bayne (AAFAF) as requested by M. Giese (ACG).
Outside PR	201	Giese, Michael	9/27/2021	0.40	\$	413.00	\$ 165.20 Prepare list of documents for F. Battle (ACG) DRA deposition to verify public materials requested by J. Roth (OMM).
Outside PR	201	Giese, Michael	9/27/2021	0.50	\$	413.00	\$ 206.50 Incorporate comments from R. Feldman (ACG) into plan of adjustment recoveries analysis requested by O. Marrero (AAFAF).
Outside PR	201	Battle, Fernando	9/27/2021	0.30	\$	960.00	\$ 288.00 Participate on call with C. Saavedra (AAFAF) to discuss public hearing for the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	9/27/2021	0.90	\$	413.00	\$ 371.70 Prepare research from banker RFPs that relate to liability management as requested by J. Battle (ACG).
Outside PR	201	Giese, Michael	9/27/2021	0.90	\$	413.00	\$ 371.70 Revise plan of adjustment recoveries analysis requested by O. Marrero (AAFAF).
Outside PR	MA - 201	Battle, Fernando	9/27/2021	0.40	\$	960.00	\$ 384.00 Participate on conference call with representatives from O'Melveny & Myers, Pietrantonio Méndez & Alvarez, Nixon Peabody, Millbank, Proskauer and PJT Partners to discuss structure of the contingent value instrument as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	9/27/2021	1.00	\$	413.00	\$ 413.00 Prepare notes on additional KPIs to add to AAFAP presentation for J. Bayne (AAFAF) based on the AAFAP memorandum.
PR	201	Feldman, Robert	9/27/2021	0.70	\$	660.00	\$ 462.00 Review and provide comments to M. Giese (ACG) regarding the Plan of Adjustment recoveries matrix as requested by O. Marrero (AAFAF).
Outside PR	201	Battle, Fernando	9/27/2021	0.50	\$	960.00	\$ 480.00 Review preparation materials for O. Marrero (AAFAF) for public hearing on Title III exit legislation.
PR	201	Feldman, Robert	9/28/2021	0.80	\$	660.00	\$ 528.00 Participate on call with representatives from Ankura and O'Melveny & Myers to discuss stipulation of facts related to objections to the Commonwealth Plan of Adjustment.
Outside PR	201	Battle, Fernando	9/28/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from Ankura and O'Melveny & Myers to discuss stipulation of facts related to objections to the Commonwealth Plan of Adjustment.
PR	201	Barrett, Dennis	9/28/2021	0.80	\$	960.00	\$ 768.00 Participate on call with representatives from Ankura and O'Melveny & Myers to discuss stipulation of facts related to objections to the Commonwealth Plan of Adjustment.
Outside PR	25	Nath, Natasha	9/28/2021	0.20	\$	413.00	\$ 82.60 Participate on call with M. Giese (ACG) to discuss updating August fee statement for comments received from M. McAfee (ACG).
Outside PR	25	Giese, Michael	9/28/2021	0.20	\$	413.00	\$ 82.60 Participate on call with N. Nath (ACG) to discuss updating August fee statement for comments received from M. McAfee (ACG).
PR	201	Feldman, Robert	9/28/2021	0.50	\$	660.00	\$ 330.00 Participate in conversation with D. Barrett (ACG) and C. Saavedra (AAFAF) regarding the Plan of Adjustment cheat sheet prepared for O. Marrero (AAFAF).
PR	201	Barrett, Dennis	9/28/2021	0.50	\$	960.00	\$ 480.00 Participate in conversation with R. Feldman (ACG) and C. Saavedra (AAFAF) regarding the Plan of Adjustment cheat sheet prepared for O. Marrero (AAFAF).
PR	201	Feldman, Robert	9/28/2021	0.90	\$	660.00	\$ 594.00 Participate on call with representatives from AFCSME, Oversight Board advisors and government advisors regarding the pension guidelines.
PR	201	Barrett, Dennis	9/28/2021	0.90	\$	960.00	\$ 864.00 Participate on call with representatives from AFCSME, Oversight Board advisors and government advisors regarding the pension guidelines.
Outside PR	54	Nath, Natasha	9/28/2021	0.70	\$	413.00	\$ 289.10 Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAP, O'Melveny & Myers, and Ankura.
Outside PR	201	Giese, Michael	9/28/2021	0.20	\$	413.00	\$ 82.60 Revise Plan of Adjustment cheat sheet prepared by C. Saavedra (AAFAF) before sending to F. Battle (ACG).
PR	201	Feldman, Robert	9/28/2021	0.20	\$	660.00	\$ 132.00 Prepare request for historical Medicaid information to ASES and Millman as part of the joint stipulation between the government and Oversight Board.
Outside PR	201	Battle, Fernando	9/28/2021	0.20	\$	960.00	\$ 192.00 Participate on call with J. Gavin (Citi) to discuss status of Plan of adjustment legislation.
PR	201	Feldman, Robert	9/28/2021	0.30	\$	660.00	\$ 198.00 Prepare summary of average COFINA debt service on 10-year, 20-year and 30-year basis as requested by C. Saavedra (AAFAF).
PR	201	Feldman, Robert	9/28/2021	0.40	\$	660.00	\$ 264.00 Prepare responses regarding the general obligation and PBA bond classes to C. Young (NP) as part of the GO IRS request ruling.
PR	201	Feldman, Robert	9/28/2021	0.50	\$	660.00	\$ 330.00 Prepare summary of clawback revenues included in the 2021 Certified Fiscal Plan as requested by C. Saavedra (AAFAF).
Outside PR	201	Battle, Fernando	9/28/2021	0.50	\$	960.00	\$ 480.00 Review the contingent value instrument Calculating Agent Agreement as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Nath, Natasha	9/28/2021	1.60	\$	413.00	\$ 660.80 Update presentation for AAFAP KPI Workplan presentation for J. Bayne (AAFAF) as requested by M. Giese (ACG).
PR	201	Feldman, Robert	9/28/2021	1.30	\$	660.00	\$ 858.00 Prepare red line edits to adjustment cheat sheet prepared for O. Marrero (AAFAF) in preparation for meeting with the legislature.
Outside PR	201	Battle, Fernando	9/28/2021	1.30	\$	960.00	\$ 1,248.00 Review and provide comments to IRS ruling request related to the issuance of new GO bonds as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	9/29/2021	0.50	\$	413.00	\$ 206.50 Participate on call with R. Feldman (ACG) to discuss the pension request by representatives from O'Melveny & Myers and ERS.
PR	201	Feldman, Robert	9/29/2021	0.50	\$	660.00	\$ 330.00 Participate on call with M. Giese (ACG) to discuss the pension request by representatives from O'Melveny & Myers and ERS.
Outside PR	208	Giese, Michael	9/29/2021	0.50	\$	413.00	\$ 206.50 Participate in virtual meeting with Ankura team members to discuss and determine next steps to support M. Acevedo's (AAFAF) efforts to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico.
PR	208	Feldman, Robert	9/29/2021	0.50	\$	660.00	\$ 330.00 Participate in virtual meeting with Ankura team members to discuss and determine next steps to support M. Acevedo's (AAFAF) efforts to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico.
PR	208	Barrett, Dennis	9/29/2021	0.50	\$	960.00	\$ 480.00 Participate in virtual meeting with Ankura team members to discuss and determine next steps to support M. Acevedo's (AAFAF) efforts to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico.
PR	201	Feldman, Robert	9/29/2021	3.00	\$	660.00	\$ 1,980.00 Participate in legislature hearing as requested by O. Marrero (AAFAF).
PR	201	Barrett, Dennis	9/29/2021	3.00	\$	960.00	\$ 2,880.00 Participate in legislature hearing as requested by O. Marrero (AAFAF).
PR	208	Feldman, Robert	9/29/2021	0.50	\$	660.00	\$ 330.00 Participate on call with representatives from Nixon Peabody and Ankura to discuss the HTA transportation funding analysis.
PR	208	Barrett, Dennis	9/29/2021	0.50	\$	960.00	\$ 480.00 Participate on call with representatives from Nixon Peabody and Ankura to discuss the HTA transportation funding analysis.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Sneath, Jill	9/29/2021	2.30	\$ 315.00	\$ 724.50	Update draft of the twelfth interim fee application for submission to D. Barrett (ACG) and F. Battle (ACG).
Outside PR	54	Nath, Natasha	9/29/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	9/29/2021	0.50	\$ 413.00	\$ 206.50	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Battle, Fernando	9/29/2021	0.10	\$ 960.00	\$ 96.00	Review memorandum to C. Saavedra (AAFAF) related to the Commonwealth ruling request.
Outside PR	201	Giese, Michael	9/29/2021	0.30	\$ 413.00	\$ 123.90	Verify Plan of Adjustment related questions for legislative hearing for O. Marrero (ACG).
Outside PR	201	Battle, Fernando	9/29/2021	0.20	\$ 960.00	\$ 192.00	Participate on call with C. Saavedra (AAFAF) to discuss IRS ruling for GO bonds tax exemption as part of the Commonwealth Plan of Adjustment.
Outside PR	201	Giese, Michael	9/29/2021	0.60	\$ 413.00	\$ 247.80	Verify amounts in GO Trust Agreement against the Plan of Adjustment as requested by R. Feldman (ACG).
Outside PR	201	Battle, Fernando	9/29/2021	0.30	\$ 960.00	\$ 288.00	Review recovery comparison of other Municipal bankruptcy for O. Marrero (AAFAF) testimony on Title III exit legislation.
Outside PR	MA - 201	Giese, Michael	9/29/2021	0.90	\$ 413.00	\$ 371.70	Verify amounts in CVI Indenture against the Plan of Adjustment as requested by R. Feldman (ACG).
Outside PR	201	Battle, Fernando	9/29/2021	0.40	\$ 960.00	\$ 384.00	Participate on call with M. Rapaport (NP) to discuss draft of IRS Ruling for tax exemption of GO Bonds.
PR	201	Feldman, Robert	9/29/2021	0.70	\$ 660.00	\$ 462.00	Perform research on the relevant recoveries in various other chapter 9 cases including Detroit and Stockton as requested by C. Saavedra (AAFAF).
PR	208	Feldman, Robert	9/29/2021	0.60	\$ 660.00	\$ 396.00	Prepare historical materials on the HTA Fiscal Plan and toll road model and the allocation and defeasance analysis as requested by representatives from P3 authority and KPMG.
PR	201	Battle, Juan Carlos	9/30/2021	0.10	\$ 715.00	\$ 71.50	Participate on call with M. Giese (ACG) to discuss PFC Loans correct outstanding balances.
Outside PR	201	Giese, Michael	9/30/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with J. Battle (ACG) related to PFC Loan outstanding amount.
Outside PR	201	Giese, Michael	9/30/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with D. Barrett (ACG) to discuss analysis required for the joint stipulation.
PR	201	Barrett, Dennis	9/30/2021	0.10	\$ 960.00	\$ 96.00	Participate on call with M. Giese (ACG) to discuss analysis required for the joint stipulation.
PR	201	Feldman, Robert	9/30/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) and M. Giese (ACG) to discuss pension benefit reduction examples.
Outside PR	201	Giese, Michael	9/30/2021	0.30	\$ 413.00	\$ 123.90	Participate on call with D. Barrett (ACG) and R. Feldman (ACG) to discuss pension benefit reduction examples.
PR	201	Barrett, Dennis	9/30/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with M. Giese (ACG) and R. Feldman (ACG) to discuss pension benefit reduction examples.
PR	MA - 201	Feldman, Robert	9/30/2021	0.30	\$ 660.00	\$ 198.00	Participate on call with D. Barrett (ACG) regarding the mechanics of the contingent value instrument as part of the commonwealth plan of adjustment.
PR	MA - 201	Barrett, Dennis	9/30/2021	0.30	\$ 960.00	\$ 288.00	Participate on call with R. Feldman (ACG) regarding the mechanics of the contingent value instrument as part of the commonwealth plan of adjustment.
Outside PR	201	Battle, Fernando	9/30/2021	0.30	\$ 960.00	\$ 288.00	Participate on conference call with representatives from AFCSME, Strook and O'Melveny & Myers to discuss disbursement of funds for retirees as part of the Commonwealth Plan of Adjustment.
PR	201	Barrett, Dennis	9/30/2021	0.30	\$ 960.00	\$ 288.00	Participate on conference call with representatives from AFCSME, Strook and O'Melveny & Myers to discuss disbursement of funds for retirees as part of the Commonwealth Plan of Adjustment.
Outside PR	25	Nath, Natasha	9/30/2021	0.60	\$ 413.00	\$ 247.80	Update the August 2021 fee statement to include changes related to S&P transfers and billing rates before sending to D. Barrett (ACG).
PR	25	Battle, Juan Carlos	9/30/2021	1.30	\$ 715.00	\$ 929.50	Review and revise the August fee application for AAFAF engagement.
Outside PR	54	Nath, Natasha	9/30/2021	0.70	\$ 413.00	\$ 289.10	Prepare Puerto Rico credit trading update prior to sending to representatives from AAFAF, O'Melveny & Myers, and Ankura.
Outside PR	57	Nath, Natasha	9/30/2021	0.30	\$ 413.00	\$ 123.90	Perform upload of PREPA weekly reporting package prepared by O'Melveny & Myers to Datasite.
Outside PR	201	Nath, Natasha	9/30/2021	0.10	\$ 413.00	\$ 41.30	Update the Plan of Adjustment tracker to include information related to the disbursement of retirement funds as requested by F. Battle (ACG).
Outside PR	201	Giese, Michael	9/30/2021	0.10	\$ 413.00	\$ 41.30	Participate on call with A. Midha (PJT) related to PFC Loan outstanding amount.
PR	25	Barrett, Dennis	9/30/2021	3.50	\$ 960.00	\$ 3,360.00	Review and provide comments on the August fee statement.
PR	201	Barrett, Dennis	9/30/2021	1.30	\$ 960.00	\$ 1,248.00	Draft language for inclusion in the stipulation between the Oversight Board and Government regarding Battle Declaration.
<b>Total - Hourly Fees</b>				<b>362.5</b>		<b>\$ 247,782.70</b>	
<b>Total - Fees</b>				<b>362.5</b>		<b>\$ 247,782.70</b>	





***Invoice Remittance***

October 29, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-SECOND MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
SEPTEMBER 1, 2021 TO SEPTEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-second monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2021 through September 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-00016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



## ***Invoice Remittance***

Re: Coronavirus Relief Fund Project

**Professional Services from September 1, 2021 to September 30, 2021**

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Professional Services	\$246,011.38
Expenses	\$22,066.80
<b>Total Amount Due</b>	<b>\$268,078.18</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: Coronavirus Relief Fund Project

### Professional Services from September 1, 2021 to September 30, 2021

Professional	Title	Rate	Hours	Total
Bowie, Michael	Director	\$332.50	46.4	\$15,428.00
Flanagan, Ryan	Director	\$332.50	36.4	\$12,103.00
Hubin, Kent	Senior Director	\$380.00	125.2	\$47,576.00
Huggins, Nate	Director	\$332.50	77.8	\$25,868.50
Hull, Sarah	Managing Director	\$451.25	38.3	\$17,282.88
Loaiza, Juan	Director	\$332.50	64.2	\$21,346.50
Maffuid, Michael	Associate	\$285.00	0.6	\$171.00
McAfee, Maggie	Director	\$195.00	16.5	\$3,217.50
Miller, Ken	Managing Director	\$451.25	44.7	\$20,170.88
Perez-Casellas, Jorge Enrique	Managing Director	\$451.25	87.1	\$39,303.88
Tabor, Ryan	Senior Managing Director	\$522.50	11.3	\$5,904.25
Voigt, Lindsay	Director	\$332.50	113.2	\$37,639.00
Total Hourly Fees				661.7
Total Fees				\$246,011.38

### Summary of Expenses by Expense Category from September 1, 2021 to September 30, 2021

Expense Category	Billed Amount
Airfare/Railway	\$0.00
Lodging - PR	\$0.00
Lodging - US	\$0.00
Meals - PR	\$0.00
Meals - US	\$0.00
Other	\$0.00
Software Passthrough	\$22,066.80
Transportation - PR	\$0.00
Transportation - US	\$0.00
<b>TOTAL</b>	<b>\$22,066.80</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Bowie, Michael	9/7/2021	2	\$332.50	\$665.00	Continue to prepare the agency reporting database in preparation of the Coronavirus Relief Fund Quarterly Report. (2)
Outside PR	233	Bowie, Michael	9/7/2021	2	\$332.50	\$665.00	Prepare the agency reporting database in preparation of the Coronavirus Relief Fund Quarterly Report. (2)
Outside PR	233	Bowie, Michael	9/8/2021	3	\$332.50	\$997.50	Prepare the agency reporting database in preparation of the Coronavirus Relief Fund Quarterly Report. (3)
Outside PR	233	Bowie, Michael	9/22/2021	2	\$332.50	\$665.00	Continue to validate the Cycle 5 submission in preparation of the Cycle 6 quarterly report for Office of the Inspector General. (2)
Outside PR	233	Bowie, Michael	9/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with K. Hubin (ACG) to review Cycle 5 data in preparation for Cycle 6 2021-Q3 Coronavirus Relief Fund reporting to the Office of Inspector General. (0.4)
Outside PR	233	Bowie, Michael	9/22/2021	2	\$332.50	\$665.00	Validate the Cycle 5 submission in preparation of the Cycle 6 quarterly report for Office of the Inspector General. (2)
Outside PR	233	Bowie, Michael	9/23/2021	2	\$332.50	\$665.00	Continue to review the input validation script and requirements in preparation for the Cycle 6 Office of the Inspector General quarterly report. (2)
Outside PR	233	Bowie, Michael	9/23/2021	2	\$332.50	\$665.00	Review the input validation script and requirements in preparation for the Cycle 6 Office of the Inspector General quarterly report. (2)
Outside PR	233	Bowie, Michael	9/24/2021	2	\$332.50	\$665.00	Create Submission History file for Office of the Inspector General quarterly reporting. (2)
Outside PR	233	Bowie, Michael	9/24/2021	2	\$332.50	\$665.00	Perform record validation in support of quarterly reporting for Office of the Inspector General agency reporting. (2)
Outside PR	233	Bowie, Michael	9/25/2021	2	\$332.50	\$665.00	Continue to prepare analysis and processing for the Cycle 6 Quarterly report for Office of the Inspector General agency reporting. (2)
Outside PR	233	Bowie, Michael	9/25/2021	2	\$332.50	\$665.00	Prepare analysis and processing for the Cycle 6 Quarterly report for Office of the Inspector General agency reporting. (2)
Outside PR	233	Bowie, Michael	9/26/2021	2	\$332.50	\$665.00	Prepare and run batch A of the Inventory Validation program for Office of the Inspector General Cycle 6 reporting. (2)
Outside PR	233	Bowie, Michael	9/26/2021	2	\$332.50	\$665.00	Prepare and run batch B of the Inventory Validation program for Office of the Inspector General Cycle 6 reporting. (2)
Outside PR	233	Bowie, Michael	9/26/2021	1	\$332.50	\$332.50	Complete analysis of Inventory Validation results for Office of the Inspector General cycle 6 reporting. (1)
Outside PR	233	Bowie, Michael	9/27/2021	2	\$332.50	\$665.00	Complete batch A of the analysis of Inventory Validation results for Office of the Inspector General cycle 6 reporting. (2)
Outside PR	233	Bowie, Michael	9/27/2021	2	\$332.50	\$665.00	Complete batch B of the analysis of Inventory Validation results for Office of the Inspector General cycle 6 reporting. (2)
Outside PR	233	Bowie, Michael	9/28/2021	2	\$332.50	\$665.00	Prepare final output file for Cycle 6 Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	9/28/2021	2	\$332.50	\$665.00	Prepare presentation of Cycle 6 results for Inventory Validation and updated Submission History file of Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	9/29/2021	1	\$332.50	\$332.50	Create updated adjustment table for validation of Submission History file for Office of the Inspector General reporting. (1)
Outside PR	233	Bowie, Michael	9/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with K. Hubin (ACG) to review status and next steps related to the agency expenditure reporting component of the Office of the Inspector General quarterly report. (0.3)
Outside PR	233	Bowie, Michael	9/29/2021	1.7	\$332.50	\$565.25	Prepare presentation of Cycle 6 results for Inventory Validation and updated Submission History file of Office of the Inspector General reporting. (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Bowie, Michael	9/29/2021	2	\$332.50	\$665.00	Resolve updated Submission History validation exceptions related to the Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	9/30/2021	2	\$332.50	\$665.00	Create updated adjustment table for validation of Submission History for Office of the Inspector General reporting. (2)
Outside PR	233	Bowie, Michael	9/30/2021	2	\$332.50	\$665.00	Process adjustments related to expenditure amount changes for Cycle 6 Office of the Inspector General Reporting. (2)
Outside PR	233	Bowie, Michael	9/30/2021	1	\$332.50	\$332.50	Process adjustments related to contract amount changes for Cycle 6 Office of the Inspector General Reporting. (1)
Outside PR	233	Flanagan, Ryan	9/1/2021	1	\$332.50	\$332.50	Create overview presentation outlining the status of Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund programs. (1)
Outside PR	233	Flanagan, Ryan	9/1/2021	0.2	\$332.50	\$66.50	Review and respond to 9/1/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Flanagan, Ryan	9/1/2021	0.3	\$332.50	\$99.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 8/30/2021. (0.3)
Outside PR	233	Flanagan, Ryan	9/1/2021	0.9	\$332.50	\$299.25	Update overview presentation outlining the status of Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund programs. (0.9)
Outside PR	233	Flanagan, Ryan	9/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	9/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	9/2/2021	1.7	\$332.50	\$565.25	Analyze disbursement status of Coronavirus Relief Fund programs and reporting discrepancies with Hacienda reports. (1.7)
Outside PR	233	Flanagan, Ryan	9/2/2021	0.2	\$332.50	\$66.50	Participate on telephone call with S. Diaz (AAFAF) to answer outstanding questions on the disbursement status of Coronavirus Relief Fund programs and reporting discrepancies with Hacienda reports. (0.2)
Outside PR	233	Flanagan, Ryan	9/2/2021	0.3	\$332.50	\$99.75	Review and respond to 9/2/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	9/2/2021	0.4	\$332.50	\$133.00	Update overview presentation outlining the status of Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund programs based on feedback from J. Tirado (AAFAF). (0.4)
Outside PR	233	Flanagan, Ryan	9/2/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Flanagan, Ryan	9/2/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	9/3/2021	1	\$332.50	\$332.50	Analyze Hacienda data for payments reported to Office of the Inspector General in aggregate. (1)
Outside PR	233	Flanagan, Ryan	9/3/2021	0.5	\$332.50	\$166.25	Review and respond to 9/3/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	9/3/2021	1.6	\$332.50	\$532.00	Update program procedural documents for the Coronavirus Relief Fund Desk Review. (1.6)
Outside PR	233	Flanagan, Ryan	9/3/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/3/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	9/7/2021	0.4	\$332.50	\$133.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.4)
Outside PR	233	Flanagan, Ryan	9/7/2021	0.3	\$332.50	\$99.75	Review and respond to 9/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	9/7/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/8/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Deloitte, Ankura, and S. Diaz (AAFAF) to discuss the closeout status for Coronavirus Relief Fund programs and Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Flanagan, Ryan	9/8/2021	0.6	\$332.50	\$199.50	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.6)
Outside PR	233	Flanagan, Ryan	9/8/2021	0.3	\$332.50	\$99.75	Review and respond to 9/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	9/8/2021	0.4	\$332.50	\$133.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 9/7/2021. (0.4)
Outside PR	233	Flanagan, Ryan	9/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	9/9/2021	0.4	\$332.50	\$133.00	Review and respond to 9/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	9/9/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.7)
Outside PR	233	Flanagan, Ryan	9/9/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/10/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Hubin (ACG) to review outstanding Office of the Inspector General data requests for the Coronavirus Relief Fund Desk Review. (0.8)
Outside PR	233	Flanagan, Ryan	9/10/2021	0.8	\$332.50	\$266.00	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.8)
Outside PR	233	Flanagan, Ryan	9/10/2021	0.3	\$332.50	\$99.75	Review and respond to 9/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	9/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Hubin (ACG) and K. Miller (ACG) to review proposed responses to AAFAF Coronavirus Relief Fund Program Desk Review questions (partial). (0.5)
Outside PR	233	Flanagan, Ryan	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with N. Huggins (ACG) to continue review Coronavirus Relief Fund and American Rescue Plan Act Programs. (0.5)
Outside PR	233	Flanagan, Ryan	9/13/2021	0.3	\$332.50	\$99.75	Review and respond to 9/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	9/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/14/2021	0.3	\$332.50	\$99.75	Review and respond to 9/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	9/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Flanagan, Ryan	9/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/15/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 9/15/2021. (0.4)
Outside PR	233	Flanagan, Ryan	9/15/2021	0.4	\$332.50	\$133.00	Review and respond to 9/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	9/15/2021	0.3	\$332.50	\$99.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 9/14/2021. (0.3)
Outside PR	233	Flanagan, Ryan	9/15/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	9/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/16/2021	0.4	\$332.50	\$133.00	Review and respond to 9/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Flanagan, Ryan	9/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Flanagan, Ryan	9/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/17/2021	0.5	\$332.50	\$166.25	Review and respond to 9/17/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	9/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/20/2021	1.6	\$332.50	\$532.00	Analyze Pandemic Oversight newly released Coronavirus Relief Fund expenditure data detailing spend through 6/30/2021. (1.6)
Outside PR	233	Flanagan, Ryan	9/20/2021	0.6	\$332.50	\$199.50	Review and respond to 9/20/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	9/20/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	9/20/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							next steps related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Flanagan, Ryan	9/21/2021	0.5	\$332.50	\$166.25	Review and respond to 9/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	9/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	9/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close Puerto Rico's Coronavirus Relief Fund programs as of 9/22/2021. (0.4)
Outside PR	233	Flanagan, Ryan	9/22/2021	0.5	\$332.50	\$166.25	Review and respond to 9/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	9/22/2021	0.3	\$332.50	\$99.75	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 9/21/2021. (0.3)
Outside PR	233	Flanagan, Ryan	9/22/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Flanagan, Ryan	9/22/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/23/2021	0.5	\$332.50	\$166.25	Review and respond to 9/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	9/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	9/23/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/24/2021	0.4	\$332.50	\$133.00	Create overview highlighting disbursement challenges occurring with Coronavirus Relief Fund programs. (0.4)
Outside PR	233	Flanagan, Ryan	9/24/2021	0.3	\$332.50	\$99.75	Participate on telephone call with L. Voigt (ACG) regarding outstanding Coronavirus Relief Fund Program funds transfers. (0.3)
Outside PR	233	Flanagan, Ryan	9/24/2021	0.5	\$332.50	\$166.25	Review and respond to 9/24/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	9/24/2021	1	\$332.50	\$332.50	Review application files to perform quality assurance for the Coronavirus Relief Fund Assistance Program to CDTs program. (1)
Outside PR	233	Flanagan, Ryan	9/24/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/27/2021	0.9	\$332.50	\$299.25	Process applications for the Coronavirus Relief Fund Centers for Diagnostics and Treatment program. (0.9)
Outside PR	233	Flanagan, Ryan	9/27/2021	0.6	\$332.50	\$199.50	Review and respond to 9/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	9/27/2021	1.5	\$332.50	\$498.75	Update presentation detailing pandemic funding available to Puerto Rico as of 9/27/2021 as requested by S. Diaz (AAFAF). (1.5)
Outside PR	233	Flanagan, Ryan	9/27/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Flanagan, Ryan	9/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Flanagan, Ryan	9/28/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with A. Lewis-Ballester (Deloitte), K. Miller (ACG), and L. Voigt (ACG) regarding closeout status for Coronavirus Relief Fund programs and Coronavirus Relief Fund Desk Review (partial). (0.3)
Outside PR	233	Flanagan, Ryan	9/28/2021	0.6	\$332.50	\$199.50	Review and respond to 9/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Flanagan, Ryan	9/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	9/28/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/29/2021	0.5	\$332.50	\$166.25	Review and respond to 9/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Flanagan, Ryan	9/29/2021	0.4	\$332.50	\$133.00	Review and revise weekly Coronavirus Relief Fund Update for FOMB based on disbursements through 9/28/2021. (0.4)
Outside PR	233	Flanagan, Ryan	9/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Flanagan, Ryan	9/30/2021	0.3	\$332.50	\$99.75	Review and respond to 9/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Flanagan, Ryan	9/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Flanagan, Ryan	9/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/1/2021	0.5	\$380.00	\$190.00	Prepare and distribute weekly agency Coronavirus Relief Fund expenditure reporting status for period ending 08/31/2021. (0.5)
Outside PR	233	Hubin, Kent	9/1/2021	2	\$380.00	\$760.00	Process Batch A of the 9/3/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	9/1/2021	0.9	\$380.00	\$342.00	Process Batch B of the 9/3/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.9)
Outside PR	233	Hubin, Kent	9/1/2021	0.3	\$380.00	\$114.00	Process Batch E of the 08/27/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.3)
Outside PR	233	Hubin, Kent	9/1/2021	0.5	\$380.00	\$190.00	Process the 08/31/2021 PP budget transfer report for Coronavirus Relief Fund funding by agency and project. (0.5)
Outside PR	233	Hubin, Kent	9/1/2021	0.5	\$380.00	\$190.00	Send escalation emails to agencies that warrant AAFAF follow-up for non-compliance in their Coronavirus Relief Fund expenditure reporting as of 9/1/2021. (0.5)
Outside PR	233	Hubin, Kent	9/1/2021	0.9	\$380.00	\$342.00	Send follow-up emails to agencies that are non-compliant in their Coronavirus Relief Fund expenditure reporting as of 9/1/2021. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	9/1/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	9/2/2021	1.8	\$380.00	\$684.00	Coordinate with representatives of AAFAF and ACG, complete analysis, compile email addresses, and send agency clawback email. (1.8)
Outside PR	233	Hubin, Kent	9/2/2021	0.8	\$380.00	\$304.00	Process Batch C of the 9/3/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.8)
Outside PR	233	Hubin, Kent	9/2/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	9/3/2021	0.7	\$380.00	\$266.00	Create database and initial analysis for SURI data related to the Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Hubin, Kent	9/3/2021	2	\$380.00	\$760.00	Process Batch D of the 9/3/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	9/3/2021	0.7	\$380.00	\$266.00	Process Batch E of the 9/3/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.7)
Outside PR	233	Hubin, Kent	9/3/2021	1.2	\$380.00	\$456.00	Send corrected clawback email for C. Velez (AAFAF) and catalog inbound questions. (1.2)
Outside PR	233	Hubin, Kent	9/3/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/7/2021	2	\$380.00	\$760.00	Process Batch F of the 9/3/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	9/7/2021	1.5	\$380.00	\$570.00	Process Batch G of the 9/3/2021 weekly agency reports for the Office of the Inspector General reporting requirements and follow-up on non-compliance. (1.5)
Outside PR	233	Hubin, Kent	9/7/2021	2	\$380.00	\$760.00	Process Batch H of the 9/3/2021 weekly agency reports for the Office of the Inspector General reporting requirements and follow-up on non-compliance. (2)
Outside PR	233	Hubin, Kent	9/7/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/8/2021	1.1	\$380.00	\$418.00	Build initial clawback Frequently Asked Questions based on inbound questions and send to S. Diaz-Vazquez (AAFAF) for review. (1.1)
Outside PR	233	Hubin, Kent	9/8/2021	2	\$380.00	\$760.00	Compile data in response to the Treasury Office of Inspector General Desk Review Question 1 and 2. (2)
Outside PR	233	Hubin, Kent	9/8/2021	1.9	\$380.00	\$722.00	Continue to compile data in response to the Treasury Office of Inspector General Desk Review Question 2. (1.9)
Outside PR	233	Hubin, Kent	9/8/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Deloitte, Ankura, and S. Diaz (AAFAF) to discuss the closeout status for Coronavirus Relief Fund programs and Coronavirus Relief Fund Desk Review (partial). (0.6)
Outside PR	233	Hubin, Kent	9/8/2021	0.5	\$380.00	\$190.00	Prepare and distribute weekly agency Coronavirus Relief Fund expenditure reporting status for period ending 08/31/2021. (0.5)
Outside PR	233	Hubin, Kent	9/8/2021	1	\$380.00	\$380.00	Process Batch A of the 9/11/2021 weekly agency reports for the Office of the Inspector General reporting requirements and follow-up on non-compliance. (1)
Outside PR	233	Hubin, Kent	9/8/2021	0.9	\$380.00	\$342.00	Process Batch I of the 9/3/2021 weekly agency reports for the Office of the Inspector General reporting requirements and follow-up on non-compliance. (0.9)
Outside PR	233	Hubin, Kent	9/8/2021	0.5	\$380.00	\$190.00	Process the 9/7/2021 PP budget transfer report for Coronavirus Relief Fund funding by agency and project. (0.5)
Outside PR	233	Hubin, Kent	9/8/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/9/2021	2	\$380.00	\$760.00	Compile batch A of data in response to the Treasury Office of Inspector General Desk Review Question 2. (2)
Outside PR	233	Hubin, Kent	9/9/2021	2	\$380.00	\$760.00	Compile batch B of data in response to the Treasury Office of Inspector General Desk Review Question 2. (2)
Outside PR	233	Hubin, Kent	9/9/2021	2	\$380.00	\$760.00	Compile batch C of data in response to the Treasury Office of Inspector General Desk Review Question 2. (2)
Outside PR	233	Hubin, Kent	9/9/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with K. Miller (ACG) to discuss Coronavirus Relief Fund reporting status and next steps. (0.5)
Outside PR	233	Hubin, Kent	9/9/2021	0.4	\$380.00	\$152.00	Process Batch B of the 9/11/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.4)
Outside PR	233	Hubin, Kent	9/9/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/10/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with R. Flanagan (ACG) to review outstanding Office of the Inspector General data requests for the Coronavirus Relief Fund Desk Review. (0.8)
Outside PR	233	Hubin, Kent	9/10/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/11/2021	0.9	\$380.00	\$342.00	Compile batch A of data in response to the Treasury Office of Inspector General Desk Review Question 2. (0.9)
Outside PR	233	Hubin, Kent	9/11/2021	2	\$380.00	\$760.00	Compile batch B of data in response to the Treasury Office of Inspector General Desk Review Question 2. (2)
Outside PR	233	Hubin, Kent	9/11/2021	1.8	\$380.00	\$684.00	Compile batch C of data in response to the Treasury Office of Inspector General Desk Review Question 2. (1.8)
Outside PR	233	Hubin, Kent	9/11/2021	1.9	\$380.00	\$722.00	Compile data in response to the Treasury Office of Inspector General Desk Review Question 1. (1.9)
Outside PR	233	Hubin, Kent	9/13/2021	0.8	\$380.00	\$304.00	Compile data in response to the Treasury Office of Inspector General Desk Review Question 8. (0.8)
Outside PR	233	Hubin, Kent	9/13/2021	1	\$380.00	\$380.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review proposed responses to AAFAF Coronavirus Relief Fund Program Desk Review questions. (1)
Outside PR	233	Hubin, Kent	9/13/2021	0.9	\$380.00	\$342.00	Process Batch C of the 9/11/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.9)
Outside PR	233	Hubin, Kent	9/13/2021	2	\$380.00	\$760.00	Process Batch D of the 9/11/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	9/13/2021	2	\$380.00	\$760.00	Process Batch E of the 9/11/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	9/13/2021	0.7	\$380.00	\$266.00	Process Batch F of the 9/11/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.7)
Outside PR	233	Hubin, Kent	9/13/2021	1.6	\$380.00	\$608.00	Update response to the Treasury Office of the Inspector General Desk Review request. (1.6)
Outside PR	233	Hubin, Kent	9/13/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/14/2021	2	\$380.00	\$760.00	Catalog email responses to Agency Coronavirus Relief Fund clawback notice sent 9/2/2021. (2)
Outside PR	233	Hubin, Kent	9/14/2021	0.3	\$380.00	\$114.00	Continue to catalog email responses to Agency Coronavirus Relief Fund clawback notice sent 9/2/2021. (0.3)
Outside PR	233	Hubin, Kent	9/14/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/14/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/15/2021	0.3	\$380.00	\$114.00	Correct agency file issue on 9/11/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.3)
Outside PR	233	Hubin, Kent	9/15/2021	2	\$380.00	\$760.00	Follow-up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (2)
Outside PR	233	Hubin, Kent	9/15/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 9/15/2021. (0.4)
Outside PR	233	Hubin, Kent	9/15/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with S. Diaz Vazquez (AAFAF) to review agencies with exceptions in their weekly Coronavirus Relief Fund expenditure reporting and clawback communications associated with the Office of the Inspector General report. (0.4)
Outside PR	233	Hubin, Kent	9/15/2021	1	\$380.00	\$380.00	Prepare agency Coronavirus Relief Fund clawback Frequently Asked Question communication. (1)
Outside PR	233	Hubin, Kent	9/15/2021	0.5	\$380.00	\$190.00	Prepare and distribute weekly agency Coronavirus Relief Fund expenditure reporting status for period ending 9/10/2021. (0.5)
Outside PR	233	Hubin, Kent	9/15/2021	1.8	\$380.00	\$684.00	Process Batch A of the 9/17/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.8)
Outside PR	233	Hubin, Kent	9/15/2021	0.5	\$380.00	\$190.00	Process the 9/15/2021 PP budget transfer report for Coronavirus Relief Fund funding by agency and project. (0.5)
Outside PR	233	Hubin, Kent	9/15/2021	0.6	\$380.00	\$228.00	Review procedure for quarterly Office of the Inspector General submission in preparation for cycle 6 processing. (0.6)
Outside PR	233	Hubin, Kent	9/15/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/16/2021	1.9	\$380.00	\$722.00	Conduct research and follow-up on an agency request to expend Coronavirus Relief Fund funds in 2022 for administration purposes. (1.9)
Outside PR	233	Hubin, Kent	9/16/2021	1.2	\$380.00	\$456.00	Follow-up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (1.2)
Outside PR	233	Hubin, Kent	9/16/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with K. Miller (ACG) to discuss Coronavirus Relief Fund reporting status and next steps. (0.3)
Outside PR	233	Hubin, Kent	9/16/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/17/2021	2	\$380.00	\$760.00	Continue to follow-up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (2)
Outside PR	233	Hubin, Kent	9/17/2021	2	\$380.00	\$760.00	Follow-up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (2)
Outside PR	233	Hubin, Kent	9/17/2021	2	\$380.00	\$760.00	Process Batch B of the 9/17/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	9/17/2021	1.5	\$380.00	\$570.00	Process Batch C of the 9/17/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.5)
Outside PR	233	Hubin, Kent	9/17/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 morning updates and action



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/20/2021	2	\$380.00	\$760.00	Create improved agency follow-up tools related to weekly Coronavirus Relief Fund expenditure reporting. (2)
Outside PR	233	Hubin, Kent	9/20/2021	2	\$380.00	\$760.00	Continue to create improved agency follow-up tools related to weekly Coronavirus Relief Fund expenditure reporting. (2)
Outside PR	233	Hubin, Kent	9/20/2021	0.9	\$380.00	\$342.00	Follow-up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (0.9)
Outside PR	233	Hubin, Kent	9/20/2021	2	\$380.00	\$760.00	Process Batch D of the 9/17/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	233	Hubin, Kent	9/20/2021	0.7	\$380.00	\$266.00	Send out non-compliance emails to agencies related to Coronavirus Relief Fund expenditure reporting. (0.7)
Outside PR	233	Hubin, Kent	9/20/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	9/21/2021	0.7	\$380.00	\$266.00	Generate and distribute weekly status report on Agency Coronavirus Relief Fund expenditures and obligations. (0.7)
Outside PR	233	Hubin, Kent	9/21/2021	1.8	\$380.00	\$684.00	Process Batch E of the 9/17/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (1.8)
Outside PR	233	Hubin, Kent	9/21/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	9/22/2021	1.6	\$380.00	\$608.00	Follow-up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (1.6)
Outside PR	233	Hubin, Kent	9/22/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with M. Bowie (ACG) to review Cycle 5 data in preparation for Cycle 6 2021-Q3 Coronavirus Relief Fund reporting to the Office of Inspector General. (0.4)
Outside PR	233	Hubin, Kent	9/22/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close Puerto Rico's Coronavirus Relief Fund programs as of 9/22/2021. (0.4)
Outside PR	233	Hubin, Kent	9/22/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	9/23/2021	2	\$380.00	\$760.00	Continue to follow-up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (2)
Outside PR	233	Hubin, Kent	9/23/2021	2	\$380.00	\$760.00	Follow-up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (2)
Outside PR	233	Hubin, Kent	9/23/2021	2	\$380.00	\$760.00	Continue follow-up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (2)
Outside PR	233	Hubin, Kent	9/23/2021	1.1	\$380.00	\$418.00	Process Batch A of the 9/17/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (1.1)
Outside PR	233	Hubin, Kent	9/23/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/24/2021	0.7	\$380.00	\$266.00	Continue to follow-up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	9/24/2021	2	\$380.00	\$760.00	Follow up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (2)
Outside PR	233	Hubin, Kent	9/24/2021	2	\$380.00	\$760.00	Process Batch B of the 9/17/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (2)
Outside PR	233	Hubin, Kent	9/27/2021	2	\$380.00	\$760.00	Process Batch C of the 9/24/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (2)
Outside PR	233	Hubin, Kent	9/27/2021	2	\$380.00	\$760.00	Process Batch D of the 9/24/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (2)
Outside PR	233	Hubin, Kent	9/27/2021	0.6	\$380.00	\$228.00	Process Batch E of the 9/24/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (0.6)
Outside PR	233	Hubin, Kent	9/27/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Hubin, Kent	9/28/2021	1.2	\$380.00	\$456.00	Follow up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (1.2)
Outside PR	233	Hubin, Kent	9/28/2021	0.7	\$380.00	\$266.00	Generate and distribute weekly status report for week ending 9/24/2021 on Agency Coronavirus Relief Fund expenditures and obligations. (0.7)
Outside PR	233	Hubin, Kent	9/28/2021	2	\$380.00	\$760.00	Process Batch F of the 9/24/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (2)
Outside PR	233	Hubin, Kent	9/28/2021	2	\$380.00	\$760.00	Process Batch G of the 9/24/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (2)
Outside PR	233	Hubin, Kent	9/28/2021	0.2	\$380.00	\$76.00	Process Batch H of the 9/24/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (0.2)
Outside PR	233	Hubin, Kent	9/28/2021	1	\$380.00	\$380.00	Research and follow up on questions related to Coronavirus Relief Fund agency reporting. (1)
Outside PR	233	Hubin, Kent	9/28/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/29/2021	1	\$380.00	\$380.00	Continue follow up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (1)
Outside PR	233	Hubin, Kent	9/29/2021	1	\$380.00	\$380.00	Continue to prepare Office of the Inspector General 2021-Q3 cycle 6 reporting. (1)
Outside PR	233	Hubin, Kent	9/29/2021	2	\$380.00	\$760.00	Follow up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (2)
Outside PR	233	Hubin, Kent	9/29/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with J. Loaiza (ACG) and S. Diaz Vazquez (AAFAF) to review Office of the Inspector General report processing. (0.4)
Outside PR	233	Hubin, Kent	9/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with M. Bowie (ACG) to review status and next steps related to the agency expenditure reporting component of the Office of the Inspector General quarterly report. (0.3)
Outside PR	233	Hubin, Kent	9/29/2021	0.5	\$380.00	\$190.00	Prepare for and send follow-up notes for a meeting with S. Diaz (AAFAF) to review agencies with exceptions in their weekly Coronavirus Relief Fund expenditure reporting for the week ending 9/28/2021. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hubin, Kent	9/29/2021	2	\$380.00	\$760.00	Prepare Office of the Inspector General 2021-Q3 cycle 6 reporting. (2)
Outside PR	233	Hubin, Kent	9/29/2021	0.7	\$380.00	\$266.00	Process Batch A of the 10/1/2021 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (0.7)
Outside PR	233	Hubin, Kent	9/29/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/29/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hubin, Kent	9/30/2021	0.5	\$380.00	\$190.00	Continue to prepare Office of the Inspector General 2021-Q3 cycle 6 reporting. (0.5)
Outside PR	233	Hubin, Kent	9/30/2021	1.9	\$380.00	\$722.00	Follow up on agency questions and capture communications regarding Coronavirus Relief Fund clawback guidance. (1.9)
Outside PR	233	Hubin, Kent	9/30/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with K. Miller (ACG) to review Coronavirus Relief Fund reporting workload and status. (0.3)
Outside PR	233	Hubin, Kent	9/30/2021	2	\$380.00	\$760.00	Prepare Office of the Inspector General 2021-Q3 cycle 6 reporting. (2)
Outside PR	233	Hubin, Kent	9/30/2021	2	\$380.00	\$760.00	Process Batch B of the 10/01 weekly agency reports for the Office of the Inspector General reporting requirements and send emails to non-compliant agencies. (2)
Outside PR	233	Hubin, Kent	9/30/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG) to review Coronavirus Relief Fund and American Rescue Plan Act Programs. (0.5)
Outside PR	233	Huggins, Nate	9/13/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with K. Miller (ACG) to review and develop process to review open DocuSign requests and priority actions for Hacienda. (1.5)
Outside PR	233	Huggins, Nate	9/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with L. Voigt (ACG) regarding orientation to Coronavirus Relief Fund inbox and inbox management strategies. (0.6)
Outside PR	233	Huggins, Nate	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with R. Flanagan (ACG) to continue review Coronavirus Relief Fund and American Rescue Plan Act Programs. (0.5)
Outside PR	233	Huggins, Nate	9/13/2021	0.7	\$332.50	\$232.75	Review emails regarding DocuSign documents waiting for Hacienda review. (0.7)
Outside PR	233	Huggins, Nate	9/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	9/14/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with L. Voigt (ACG) and J. Perez-Casellas (ACG) regarding strategy for managing messages in Coronavirus Relief Fund program inboxes. (0.7)
Outside PR	233	Huggins, Nate	9/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	9/14/2021	1.1	\$332.50	\$365.75	Review Coronavirus Relief Fund Private Hospital agreements for completeness. (1.1)
Outside PR	233	Huggins, Nate	9/14/2021	1.4	\$332.50	\$465.50	Continue review of Coronavirus Relief Fund Private Hospital agreements for completeness. (1.4)
Outside PR	233	Huggins, Nate	9/14/2021	0.6	\$332.50	\$199.50	Review emails regarding DocuSign documents waiting for Hacienda review. (0.6)
Outside PR	233	Huggins, Nate	9/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Huggins, Nate	9/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	9/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and J. Loaiza (ACG) to review status of hospitals agreement signatures. (0.5)
Outside PR	233	Huggins, Nate	9/15/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 9/15/2021. (0.4)
Outside PR	233	Huggins, Nate	9/15/2021	0.3	\$332.50	\$99.75	Research DocuSign solution to filter documents for Hacienda approval. (0.3)
Outside PR	233	Huggins, Nate	9/15/2021	1.5	\$332.50	\$498.75	Continue to review Coronavirus Relief Fund Private Hospital agreements and corporate resolution documents for completeness. (1.5)
Outside PR	233	Huggins, Nate	9/15/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Private Hospital agreements and corporate resolution documents for completeness. (2)
Outside PR	233	Huggins, Nate	9/15/2021	0.8	\$332.50	\$266.00	Review Coronavirus Relief Fund Private Hospital agreements for completeness. (0.8)
Outside PR	233	Huggins, Nate	9/15/2021	0.5	\$332.50	\$166.25	Review emails regarding DocuSign documents waiting for Hacienda review. (0.5)
Outside PR	233	Huggins, Nate	9/15/2021	0.5	\$332.50	\$166.25	Review translation of Coronavirus Relief Fund Agency Clawback Frequently Asked Questions for accuracy. (0.5)
Outside PR	233	Huggins, Nate	9/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	9/16/2021	0.5	\$332.50	\$166.25	Review batch A of Coronavirus Relief Fund Private Hospital agreements and corporate resolution documents for completeness. (0.5)
Outside PR	233	Huggins, Nate	9/16/2021	0.6	\$332.50	\$199.50	Review batch B of Coronavirus Relief Fund Private Hospital agreements and corporate resolution documents for completeness. (0.6)
Outside PR	233	Huggins, Nate	9/16/2021	1.6	\$332.50	\$532.00	Review batch C of Coronavirus Relief Fund Private Hospital agreements and corporate resolution documents for completeness. (1.6)
Outside PR	233	Huggins, Nate	9/16/2021	1.7	\$332.50	\$565.25	Review batch D of Coronavirus Relief Fund Private Hospital agreements and corporate resolution documents for completeness. (1.7)
Outside PR	233	Huggins, Nate	9/16/2021	1.8	\$332.50	\$598.50	Review batch E of Coronavirus Relief Fund Private Hospital agreements and corporate resolution documents for completeness. (1.8)
Outside PR	233	Huggins, Nate	9/16/2021	2	\$332.50	\$665.00	Review batch F of Coronavirus Relief Fund Private Hospital agreements and corporate resolution documents for completeness. (2)
Outside PR	233	Huggins, Nate	9/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	9/20/2021	1.2	\$332.50	\$399.00	Create Premium Pay validation files for Hospitals and CDTs. (1.2)
Outside PR	233	Huggins, Nate	9/20/2021	0.3	\$332.50	\$99.75	Participate in meeting with representatives of Ankura to operationalize the creation of the Premium Pay validated files for each Hospital and CDT. (0.3)
Outside PR	233	Huggins, Nate	9/20/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Private Hospital agreements for completeness and resend 8 for Hacienda approval. (2)
Outside PR	233	Huggins, Nate	9/20/2021	2	\$332.50	\$665.00	Continue to review Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/20/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Private Hospital agreements for completeness. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	9/20/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	9/21/2021	0.7	\$332.50	\$232.75	Review and respond to 9/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Huggins, Nate	9/21/2021	2	\$332.50	\$665.00	Review batch A of Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/21/2021	2	\$332.50	\$665.00	Review batch B of Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/21/2021	2	\$332.50	\$665.00	Review batch C of Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	9/22/2021	0.6	\$332.50	\$199.50	Create presentation on Coronavirus Relief Fund Hospital corporate resolutions for 9/23/2021 call with M. Perez (Hacienda). (0.6)
Outside PR	233	Huggins, Nate	9/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close Puerto Rico's Coronavirus Relief Fund programs as of 9/22/2021. (0.4)
Outside PR	233	Huggins, Nate	9/22/2021	2	\$332.50	\$665.00	Continue review of Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/22/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/22/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	9/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Loaiza (ACG), K. Miller (ACG) and M. Perez (Hacienda) to review execution status of Hacienda transfer agreements related to the Puerto Rico Coronavirus Relief Fund program. (0.6)
Outside PR	233	Huggins, Nate	9/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Perez-Casellas (ACG) and L. Voigt (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities Inbox. (0.6)
Outside PR	233	Huggins, Nate	9/23/2021	2	\$332.50	\$665.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and L. Voigt (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities Inbox. (2)
Outside PR	233	Huggins, Nate	9/23/2021	0.5	\$332.50	\$166.25	Review batch 1 of Coronavirus Relief Fund Hospital agreements for completeness. (0.5)
Outside PR	233	Huggins, Nate	9/23/2021	2	\$332.50	\$665.00	Review batch 2 of Coronavirus Relief Fund Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/23/2021	2	\$332.50	\$665.00	Review batch 3 of Coronavirus Relief Fund Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	9/23/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Huggins, Nate	9/24/2021	0.5	\$332.50	\$166.25	Review and respond to 9/24/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Huggins, Nate	9/24/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Hospital agreements for completeness. (2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Huggins, Nate	9/27/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Loaiza (ACG) and K. Miller (ACG) to discuss approach to correct Coronavirus Relief Fund hospital agreements and corporate resolutions in DocuSign. (0.9)
Outside PR	233	Huggins, Nate	9/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG) to discuss issues about signatures for hospitals agreements. (0.5)
Outside PR	233	Huggins, Nate	9/27/2021	0.4	\$332.50	\$133.00	Review and respond to 9/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Huggins, Nate	9/27/2021	2	\$332.50	\$665.00	Review batch A of Coronavirus Relief Fund Private Hospital agreements for completeness and resend 13 for Hacienda approval. (2)
Outside PR	233	Huggins, Nate	9/27/2021	2	\$332.50	\$665.00	Review batch B of Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/27/2021	2	\$332.50	\$665.00	Review batch C of Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/27/2021	1	\$332.50	\$332.50	Review batch A of Coronavirus Relief Fund Public Hospital agreements for completeness. (1)
Outside PR	233	Huggins, Nate	9/27/2021	2	\$332.50	\$665.00	Review batch B Coronavirus Relief Fund Public Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/27/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Huggins, Nate	9/29/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG) and K. Miller (ACG) to discuss approach to correct Coronavirus Relief Fund hospital agreements and corporate resolutions in DocuSign and review updated reporting. (0.5)
Outside PR	233	Huggins, Nate	9/29/2021	0.6	\$332.50	\$199.50	Review and respond to 9/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Huggins, Nate	9/29/2021	2	\$332.50	\$665.00	Continue review Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/29/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Private Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Loaiza (ACG) to discuss approach to correct Coronavirus Relief Fund hospital agreements and corporate resolutions and review updated reporting. (0.5)
Outside PR	233	Huggins, Nate	9/30/2021	2	\$332.50	\$665.00	Review batch A of Coronavirus Relief Fund Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/30/2021	2	\$332.50	\$665.00	Review batch B of Coronavirus Relief Fund Hospital agreements for completeness. (2)
Outside PR	233	Huggins, Nate	9/30/2021	2	\$332.50	\$665.00	Review Coronavirus Relief Fund Hospital agreements for completeness and re-send documents to Hacienda for approval. (2)
Outside PR	233	Huggins, Nate	9/30/2021	1.4	\$332.50	\$465.50	Update draft corporate resolution to send for Coronavirus Relief Fund Private Hospitals. (1.4)
Outside PR	233	Huggins, Nate	9/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Huggins, Nate	9/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Hull, Sarah	9/2/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Hull, Sarah	9/9/2021	1	\$451.25	\$451.25	Frame out tracker and complete 2 compliance reviews for Phase IV of the Municipal Transfer Program. (1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hull, Sarah	9/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.5)
Outside PR	233	Hull, Sarah	9/12/2021	0.9	\$451.25	\$406.13	Review and provide feedback on Coronavirus Relief Fund Desk Review communication. (0.9)
Outside PR	233	Hull, Sarah	9/13/2021	1.8	\$451.25	\$812.25	Finalize template and populate with municipalities that have had compliance reviews completed. (1.8)
Outside PR	233	Hull, Sarah	9/14/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.2)
Outside PR	233	Hull, Sarah	9/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Hull, Sarah	9/20/2021	2	\$451.25	\$902.50	Complete batch A of compliance reviews for Phase IV applications for the Municipal Transfer Program. (2)
Outside PR	233	Hull, Sarah	9/20/2021	2	\$451.25	\$902.50	Complete batch B of compliance reviews for Phase IV applications for the Municipal Transfer Program. (2)
Outside PR	233	Hull, Sarah	9/20/2021	2	\$451.25	\$902.50	Complete batch C of compliance reviews for Phase IV applications for the Municipal Transfer Program. (2)
Outside PR	233	Hull, Sarah	9/20/2021	2	\$451.25	\$902.50	Complete batch D of compliance reviews for Phase IV applications for the Municipal Transfer Program. (2)
Outside PR	233	Hull, Sarah	9/20/2021	0.6	\$451.25	\$270.75	Complete batch E of compliance reviews for Phase IV applications for the Municipal Transfer Program. (0.6)
Outside PR	233	Hull, Sarah	9/21/2021	2	\$451.25	\$902.50	Complete batch A of compliance reviews for Phase IV applications for the Municipal Transfer Program. (2)
Outside PR	233	Hull, Sarah	9/21/2021	2	\$451.25	\$902.50	Complete batch B of compliance reviews for Phase IV applications for the Municipal Transfer Program. (2)
Outside PR	233	Hull, Sarah	9/21/2021	1	\$451.25	\$451.25	Complete batch C of compliance reviews for Phase IV applications for the Municipal Transfer Program. (1)
Outside PR	233	Hull, Sarah	9/21/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Hull, Sarah	9/22/2021	1	\$451.25	\$451.25	Complete Municipal Program Phase IV Compliance Review for one municipality and begin populating the file for submission to OGP. (1)
Outside PR	233	Hull, Sarah	9/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura compliance and performance team to review the status of the Municipalities Phase IV application reviews. (0.5)
Outside PR	233	Hull, Sarah	9/23/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Hull, Sarah	9/24/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Jimenez (OGP), S. Diaz Vazquez (AAFAF), J. Loaiza (ACG) and J. Perez-Casellas (ACG) to discuss prioritization and strategy for funds and expenses approval for Municipalities Phase IV. (0.5)
Outside PR	233	Hull, Sarah	9/24/2021	0.5	\$451.25	\$225.63	Participate on telephone call with J. Perez-Casellas (ACG) and panel members to discuss finalization and approach for Phase IV awards from the Municipal Transfer Program. (0.5)
Outside PR	233	Hull, Sarah	9/27/2021	2	\$451.25	\$902.50	Update batch A of the panel review file for Phase IV of the Municipal Transfer Program for municipalities including review of supporting documentation. (2)
Outside PR	233	Hull, Sarah	9/27/2021	2	\$451.25	\$902.50	Update batch B of the panel review file for Phase IV of the Municipal Transfer Program for municipalities including review of supporting documentation. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Hull, Sarah	9/27/2021	2	\$451.25	\$902.50	Update batch C of the panel review file for Phase IV of the Municipal Transfer Program for municipalities including review of supporting documentation. (2)
Outside PR	233	Hull, Sarah	9/27/2021	2	\$451.25	\$902.50	Update batch D of the panel review file for Phase IV of the Municipal Transfer Program for municipalities including review of supporting documentation. (2)
Outside PR	233	Hull, Sarah	9/27/2021	2	\$451.25	\$902.50	Update batch E of the panel review file for Phase IV of the Municipal Transfer Program for municipalities including review of supporting documentation. (2)
Outside PR	233	Hull, Sarah	9/28/2021	1.5	\$451.25	\$676.88	Complete batch A of the panel review file and begin quality control of data. (1.5)
Outside PR	233	Hull, Sarah	9/28/2021	1.5	\$451.25	\$676.88	Complete batch A of the panel review file and begin quality control of data. (1.5)
Outside PR	233	Hull, Sarah	9/28/2021	1.2	\$451.25	\$541.50	Complete batch A of the panel review file and begin quality control of data. (1.2)
Outside PR	233	Hull, Sarah	9/28/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Hull, Sarah	9/29/2021	0.2	\$451.25	\$90.25	Complete Compliance review for Rio Grande for revised application and update the OGP panel file. (0.2)
Outside PR	233	Hull, Sarah	9/29/2021	2.1	\$451.25	\$947.63	Finalize quality control of the OGP panel file. (2.1)
Outside PR	233	Hull, Sarah	9/29/2021	0.2	\$451.25	\$90.25	Participate on telephone call with L. Voigt (ACG) regarding process for updating materials for revised and updated applications. (0.2)
Outside PR	233	Hull, Sarah	9/30/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	9/1/2021	0.8	\$332.50	\$266.00	Answer inquiries in the CDT, Municipalities and Hospitals inboxes. (0.8)
Outside PR	233	Loaiza, Juan	9/1/2021	0.5	\$332.50	\$166.25	Review and send mass communication about multiple Premium Pay programs. (0.5)
Outside PR	233	Loaiza, Juan	9/1/2021	2	\$332.50	\$665.00	Review outstanding agreements and updated tracker for municipalities. (2)
Outside PR	233	Loaiza, Juan	9/1/2021	0.7	\$332.50	\$232.75	Review Panel Expense Adjustments and reconsiderations for Salinas Municipality. (0.7)
Outside PR	233	Loaiza, Juan	9/1/2021	0.3	\$332.50	\$99.75	Send 3 outstanding public hospitals agreements using DocuSign. (0.3)
Outside PR	233	Loaiza, Juan	9/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	9/2/2021	0.6	\$332.50	\$199.50	Answer inquiries from DACO regarding their approved Coronavirus Relief Fund funds and Use of Funds reporting. (0.6)
Outside PR	233	Loaiza, Juan	9/2/2021	0.5	\$332.50	\$166.25	Communicate with S. Diaz (AAFAF) regarding outstanding signatures from municipalities and hospitals. (0.5)
Outside PR	233	Loaiza, Juan	9/2/2021	1.1	\$332.50	\$365.75	Participate in virtual meeting with J. Perez-Casella (ACG) and J. Jimenez (OGP) to review and determine last 3 Phase III municipality awards. (1.1)
Outside PR	233	Loaiza, Juan	9/2/2021	2	\$332.50	\$665.00	Participate on telephone call with L. Voigt (ACG) and J. Perez-Casellas (ACG) to answer Premium Pay program inquiries in the Coronavirus Relief Fund Hospital mailbox. (2)
Outside PR	233	Loaiza, Juan	9/2/2021	0.5	\$332.50	\$166.25	Participate on telephone call with R. Tabor (ACG) and A. Myers (DocuSign) to discuss DocuSign workflow and entitlements required to support the Commonwealth facilitation of digital applications and signatures for Coronavirus Relief Fund programs. (0.5)
Outside PR	233	Loaiza, Juan	9/2/2021	1.2	\$332.50	\$399.00	Review municipalities eligible expenses and awards for Phases I, II and III in order to update their Phase IV excess eligible expenses. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	9/2/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Loaiza, Juan	9/3/2021	0.5	\$332.50	\$166.25	Develop draft communications to CDTs informing of program closing. (0.5)
Outside PR	233	Loaiza, Juan	9/3/2021	1	\$332.50	\$332.50	Participate in meeting with J. Perez-Casellas (ACG) to review closing of Phase IV application period for municipalities. (1)
Outside PR	233	Loaiza, Juan	9/3/2021	2	\$332.50	\$665.00	Review Municipal Program Phase IV distribution logic and update municipalities values. (2)
Outside PR	233	Loaiza, Juan	9/3/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/7/2021	1	\$332.50	\$332.50	Respond to detailed information request for Catano municipality. (1)
Outside PR	233	Loaiza, Juan	9/7/2021	1.2	\$332.50	\$399.00	Respond to CDT inquiries and process 730 funds transfer authorization forms. (1.2)
Outside PR	233	Loaiza, Juan	9/7/2021	0.5	\$332.50	\$166.25	Send CDT application period closing communication. (0.5)
Outside PR	233	Loaiza, Juan	9/7/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/8/2021	0.5	\$332.50	\$166.25	Follow up with Adjuntas for their Municipal Program Phase IV submission. (0.5)
Outside PR	233	Loaiza, Juan	9/8/2021	0.5	\$332.50	\$166.25	Participate on telephone call with L. Voigt (ACG) regarding Municipal Program Phase III Use of Funds templates for Hatillo and Hormigueros. (0.5)
Outside PR	233	Loaiza, Juan	9/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/9/2021	2	\$332.50	\$665.00	Clean and prepare data file from DocuSign to generate the Municipal Program Phase IV Application Review forms. (2)
Outside PR	233	Loaiza, Juan	9/9/2021	0.6	\$332.50	\$199.50	Download and file Municipal Program Phase IV applications to respective folders. (0.6)
Outside PR	233	Loaiza, Juan	9/9/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.7)
Outside PR	233	Loaiza, Juan	9/9/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/10/2021	1.2	\$332.50	\$399.00	Download and update Municipal Program Phase IV Application Folders and Tracker. (1.2)
Outside PR	233	Loaiza, Juan	9/10/2021	0.2	\$332.50	\$66.50	Participate on telephone call with K. Miller (ACG) regarding Coronavirus Relief Fund Program tasks and organization (0.2)
Outside PR	233	Loaiza, Juan	9/10/2021	2	\$332.50	\$665.00	Process and review Batch 1 of Phase IV Municipalities Applications. (2)
Outside PR	233	Loaiza, Juan	9/10/2021	2	\$332.50	\$665.00	Process and review Batch 2 of Phase IV Municipalities Applications. (2)
Outside PR	233	Loaiza, Juan	9/10/2021	1.5	\$332.50	\$498.75	Process and review Batch 3 of Phase IV Municipalities Applications. (1.5)
Outside PR	233	Loaiza, Juan	9/10/2021	0.3	\$332.50	\$99.75	Provide support on Use of Funds report for P. Pagan (Culebra). (0.3)
Outside PR	233	Loaiza, Juan	9/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with N. Huggins (ACG) to review Coronavirus Relief Fund and American Rescue Plan Act Programs. (0.5)
Outside PR	233	Loaiza, Juan	9/13/2021	1	\$332.50	\$332.50	Respond to inquiries related to the Coronavirus Relief Program CDT applications and processing. (1)
Outside PR	233	Loaiza, Juan	9/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/14/2021	0.5	\$332.50	\$166.25	Update Municipal Program Phase IV tracker for Compliance team to review. (0.5)
Outside PR	233	Loaiza, Juan	9/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Loaiza, Juan	9/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/15/2021	0.4	\$332.50	\$133.00	Assist F. Sepulveda (OPV) to understand and correct issues with the last Office of the Inspector General Report. (0.4)
Outside PR	233	Loaiza, Juan	9/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and N. Huggins to review status of hospitals agreement signatures. (0.5)
Outside PR	233	Loaiza, Juan	9/15/2021	0.2	\$332.50	\$66.50	Provided clarifications for N. Huggins (ACG) about the DocuSign process. (0.2)
Outside PR	233	Loaiza, Juan	9/15/2021	0.4	\$332.50	\$133.00	Respond to email inquiries from various Coronavirus Relief Fund inboxes. (0.4)
Outside PR	233	Loaiza, Juan	9/15/2021	0.8	\$332.50	\$266.00	Re-upload Municipal Program Phase IV Application review files to AAFAF SharePoint due to synchronizations issues. (0.8)
Outside PR	233	Loaiza, Juan	9/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/16/2021	0.5	\$332.50	\$166.25	Review status of CDTs applications. (0.5)
Outside PR	233	Loaiza, Juan	9/16/2021	0.8	\$332.50	\$266.00	Review the Hacienda communication of the Premium Pay program. (0.8)
Outside PR	233	Loaiza, Juan	9/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Loaiza, Juan	9/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/17/2021	1	\$332.50	\$332.50	Send award notifications and 730 funds transfer authorization form request for to CDT program participants. (1)
Outside PR	233	Loaiza, Juan	9/17/2021	2	\$332.50	\$665.00	Update of CDTs status report. (2)
Outside PR	233	Loaiza, Juan	9/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/20/2021	0.7	\$332.50	\$232.75	Notify CDTs of required registration in PRIFAS for direct deposit. (0.7)
Outside PR	233	Loaiza, Juan	9/20/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with J. Perez-Casellas (ACG) and K. Miller (ACG) to review tracking and processing of CDT applications related to the Coronavirus Relief Fund. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	9/20/2021	1.5	\$332.50	\$498.75	Respond to inquiries about the CDT program and process 730 forms. (1.5)
Outside PR	233	Loaiza, Juan	9/20/2021	0.5	\$332.50	\$166.25	Review and update Municipal Program Phase IV late requests. (0.5)
Outside PR	233	Loaiza, Juan	9/20/2021	1	\$332.50	\$332.50	Update and send CDT status report to S. Diaz (AAFAF). (1)
Outside PR	233	Loaiza, Juan	9/21/2021	0.2	\$332.50	\$66.50	Reply to SURI questions about EIN and SSN process. (0.2)
Outside PR	233	Loaiza, Juan	9/21/2021	1	\$332.50	\$332.50	Update Isabela and Guanicas Application Review forms. (1)
Outside PR	233	Loaiza, Juan	9/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	9/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	9/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura compliance and performance team to review the status of the Municipalities Phase IV application reviews. (0.5)
Outside PR	233	Loaiza, Juan	9/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Perez-Casellas (ACG), AAFAF and Hacienda Officials to discuss Phase IV payment disbursement for municipalities. (0.5)
Outside PR	233	Loaiza, Juan	9/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close Puerto Rico's Coronavirus Relief Fund programs as of 9/22/2021. (0.4)
Outside PR	233	Loaiza, Juan	9/22/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of OGP, AAFAF and J. Perez-Casellas (ACG) to discuss pending disbursement under Phase IV of the Coronavirus Relief Fund Municipal Transfer Program and prospective process. (1)
Outside PR	233	Loaiza, Juan	9/22/2021	0.5	\$332.50	\$166.25	Participate on telephone call with J. Perez-Casellas (ACG), S. Diaz Vazquez (AAFAF), San Francisco Health system and Municipality of San Juan Officials to discuss issue involving the payment of CDT directly to the CT operator. (0.5)
Outside PR	233	Loaiza, Juan	9/22/2021	0.5	\$332.50	\$166.25	Respond to inquiries about the PRIFAs registration for the CDT program. (0.5)
Outside PR	233	Loaiza, Juan	9/22/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	9/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with N. Huggins (ACG), K. Miller (ACG) and M. Perez (Hacienda) to review execution status of Hacienda transfer agreements related to the Puerto Rico Coronavirus Relief Fund program. (0.6)
Outside PR	233	Loaiza, Juan	9/23/2021	1	\$332.50	\$332.50	Respond to inquiries about the CDT program and PRIFAS registration. (1)
Outside PR	233	Loaiza, Juan	9/23/2021	0.4	\$332.50	\$133.00	Review of Municipal Program Phase IV applications tracker. (0.4)
Outside PR	233	Loaiza, Juan	9/23/2021	0.3	\$332.50	\$99.75	Review status for CDTs applications. (0.3)
Outside PR	233	Loaiza, Juan	9/23/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/24/2021	0.3	\$332.50	\$99.75	Create Municipality of Utuado Phase IV Application Review form. (0.3)
Outside PR	233	Loaiza, Juan	9/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Jimenez (OGP), S. Diaz Vazquez (AAFAF), S. Hull (ACG) and J. Perez-Casellas (ACG) to discuss prioritization and strategy for funds and expenses approval for Municipalities Phase IV. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	9/24/2021	0.6	\$332.50	\$199.50	Respond to inquiries about CDT program application and issues with PRIFAS registration. (0.6)
Outside PR	233	Loaiza, Juan	9/27/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with N. Huggins (ACG) and K. Miller (ACG) to discuss approach to correct Coronavirus Relief Fund hospital agreements and corporate resolutions in DocuSign. (0.9)
Outside PR	233	Loaiza, Juan	9/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with N. Huggins (ACG) to discuss issues about signatures for hospitals agreements. (0.5)
Outside PR	233	Loaiza, Juan	9/27/2021	0.5	\$332.50	\$166.25	Participate on telephone call with A. Colon (Lares Municipality) about Municipalities Use of Funds reports. (0.5)
Outside PR	233	Loaiza, Juan	9/27/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Loaiza, Juan	9/28/2021	0.6	\$332.50	\$199.50	Participate on telephone call with N. Rodriguez (N. Guard) about the Office of the Inspector General report validation exceptions. (0.6)
Outside PR	233	Loaiza, Juan	9/28/2021	0.5	\$332.50	\$166.25	Review of Municipalities pending signatures agreements and update DocuSign filing. (0.5)
Outside PR	233	Loaiza, Juan	9/28/2021	1	\$332.50	\$332.50	Review status for CDTs applications, 730 forms and communications. (1)
Outside PR	233	Loaiza, Juan	9/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	9/28/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/29/2021	0.8	\$332.50	\$266.00	Conduct Office of the Inspector General Weekly Reports 9/29/2021 follow ups with agencies about validation exceptions and inquiries. (0.8)
Outside PR	233	Loaiza, Juan	9/29/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with N. Huggins (ACG) and K. Miller (ACG) to discuss approach to correct Coronavirus Relief Fund hospital agreements and corporate resolutions in DocuSign and review updated reporting. (0.5)
Outside PR	233	Loaiza, Juan	9/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with K. Hubin (ACG) and S. Diaz Vazquez (AAFAF) to review Office of the Inspector General report processing. (0.4)
Outside PR	233	Loaiza, Juan	9/29/2021	0.2	\$332.50	\$66.50	Participate on telephone call with K. Miller (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.2)
Outside PR	233	Loaiza, Juan	9/29/2021	0.3	\$332.50	\$99.75	Participate on telephone call with Morovis Municipality Finance director regarding Use of Funds templates and reports (0.3)
Outside PR	233	Loaiza, Juan	9/29/2021	1	\$332.50	\$332.50	Provide support to State insurance Agency regarding their Office of the Inspector General reports. (1)
Outside PR	233	Loaiza, Juan	9/29/2021	0.7	\$332.50	\$232.75	Respond to inquiries about the CDT program and PRIFAS registration. (0.7)
Outside PR	233	Loaiza, Juan	9/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Loaiza, Juan	9/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with N. Huggins (ACG) to discuss approach to correct Coronavirus Relief Fund hospital agreements and corporate resolutions and review updated reporting. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Loaiza, Juan	9/30/2021	0.6	\$332.50	\$199.50	Participate on telephone call with E. Cruz (State Insurance) about the Office of the Inspector General report validation exceptions and file review. (0.6)
Outside PR	233	Loaiza, Juan	9/30/2021	0.3	\$332.50	\$99.75	Review municipalities signed agreement status. (0.3)
Outside PR	233	Loaiza, Juan	9/30/2021	1.2	\$332.50	\$399.00	Review status for CDTs applications, 730 forms and communications. (1.2)
Outside PR	233	Loaiza, Juan	9/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Loaiza, Juan	9/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Maffuid, Michael	9/2/2021	0.2	\$285.00	\$57.00	Reviewing Coronavirus Relief Fund dashboards to ensure they are up to standards and refreshed with all current data. (0.2)
Outside PR	233	Maffuid, Michael	9/17/2021	0.4	\$285.00	\$114.00	Update Coronavirus Relief Fund Planning Tableau dashboard and re-format dashboard to fit all current metrics appropriately. (0.4)
Outside PR	233	McAfee, Maggie	9/10/2021	1	\$195.00	\$195.00	Prepare labor codes for August 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	9/11/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for August 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	9/11/2021	1	\$195.00	\$195.00	Prepare labor codes for August 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	9/12/2021	1	\$195.00	\$195.00	Prepare labor codes for August 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	9/13/2021	2	\$195.00	\$390.00	Prepare labor codes for August 2021 fee statement. (2)
Outside PR	233	McAfee, Maggie	9/14/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for August 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	9/15/2021	0.5	\$195.00	\$97.50	Prepare labor codes for August 2021 fee statement. (0.5)
Outside PR	233	McAfee, Maggie	9/17/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for August 2021 fee statement. (1)
Outside PR	233	McAfee, Maggie	9/21/2021	0.5	\$195.00	\$97.50	Prepare project invoice for August 2021. (0.5)
Outside PR	233	McAfee, Maggie	9/25/2021	1	\$195.00	\$195.00	Prepare project invoice for August 2021. (1)
Outside PR	233	McAfee, Maggie	9/26/2021	1	\$195.00	\$195.00	Prepare project invoice for August 2021. (1)
Outside PR	233	McAfee, Maggie	9/27/2021	1	\$195.00	\$195.00	Continue to prepare project invoice for August 2021. (1)
Outside PR	233	McAfee, Maggie	9/27/2021	1.5	\$195.00	\$292.50	Prepare project invoice for August 2021. (1.5)
Outside PR	233	McAfee, Maggie	9/28/2021	1	\$195.00	\$195.00	Review and revise project invoice for August 2021. (1)
Outside PR	233	McAfee, Maggie	9/30/2021	1	\$195.00	\$195.00	Finalize project invoice for August 2021. (1)
Outside PR	233	Miller, Ken	9/7/2021	0.3	\$451.25	\$135.38	Participate on telephone call with R. Tabor (ACG) to discuss Coronavirus Relief Fund Desk Review document request list preparation activities and response to S. Diaz (AAFAF). (0.3)
Outside PR	233	Miller, Ken	9/7/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/8/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	9/7/2021	1.5	\$451.25	\$676.88	Review and respond to 9/7/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (1.5)
Outside PR	233	Miller, Ken	9/7/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/8/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Deloitte, Ankura, and S. Diaz (AAFAF) to discuss the closeout status for Coronavirus Relief Fund programs and Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Miller, Ken	9/8/2021	0.3	\$451.25	\$135.38	Participate on telephone call with R. Tabor (ACG) to discuss Coronavirus Relief Fund Desk Review document request list preparation activities and response to S. Diaz (AAFAF). (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	9/8/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 9/9/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	9/8/2021	0.6	\$451.25	\$270.75	Review and respond to 9/8/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	9/8/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with K. Hubin (ACG) to discuss Coronavirus Relief Fund reporting status and next steps. (0.5)
Outside PR	233	Miller, Ken	9/9/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 9/10/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	9/9/2021	0.4	\$451.25	\$180.50	Review and respond to 9/9/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	9/9/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.7)
Outside PR	233	Miller, Ken	9/9/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/10/2021	0.2	\$451.25	\$90.25	Participate on telephone call with J. Loaiza (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.2)
Outside PR	233	Miller, Ken	9/10/2021	0.5	\$451.25	\$225.63	Participate on telephone call with L. Voigt (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.5)
Outside PR	233	Miller, Ken	9/10/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 9/13/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	9/10/2021	0.4	\$451.25	\$180.50	Review and respond to 9/10/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	9/10/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/13/2021	1	\$451.25	\$451.25	Participate in virtual meeting with K. Hubin (ACG) and R. Flanagan (ACG) to review proposed responses to AAFAF Coronavirus Relief Fund Program Desk Review questions. (1)
Outside PR	233	Miller, Ken	9/13/2021	1.5	\$451.25	\$676.88	Participate in virtual meeting with N. Huggins (ACG) to review and develop process to review open DocuSign requests and priority actions for Hacienda. (1.5)
Outside PR	233	Miller, Ken	9/13/2021	1.5	\$451.25	\$676.88	Prepare final package of documents related to AAFAF Coronavirus Relief Fund Program Desk Review questions for S. Diaz (AAFAF). (1.5)
Outside PR	233	Miller, Ken	9/13/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 9/14/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	9/13/2021	0.5	\$451.25	\$225.63	Review and respond to 9/13/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	9/13/2021	1	\$451.25	\$451.25	Review and revise responses for AAFAF Coronavirus Relief Fund Program Desk Review questions. (1)
Outside PR	233	Miller, Ken	9/13/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/13/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/14/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/14/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 9/15/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	9/14/2021	0.8	\$451.25	\$361.00	Review and respond to 9/14/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.8)
Outside PR	233	Miller, Ken	9/14/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Miller, Ken	9/14/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Loaiza (ACG) and N. Huggins (ACG) to review status of hospitals agreement signatures. (0.5)
Outside PR	233	Miller, Ken	9/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Tabor (ACG), S. Diaz (AAFAF), and representatives of Hacienda to prepare for the Desk Review process for the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Miller, Ken	9/15/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 9/15/2021. (0.4)
Outside PR	233	Miller, Ken	9/15/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 9/17/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	9/15/2021	0.2	\$451.25	\$90.25	Review and respond to 9/15/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	9/15/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/15/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with K. Hubin (ACG) to discuss Coronavirus Relief Fund reporting status and next steps. (0.3)
Outside PR	233	Miller, Ken	9/16/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/17/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	9/16/2021	0.9	\$451.25	\$406.13	Review and respond to 9/16/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.9)
Outside PR	233	Miller, Ken	9/16/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Miller, Ken	9/16/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/17/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/20/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	9/17/2021	0.2	\$451.25	\$90.25	Review and respond to 9/17/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	9/17/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/20/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with J. Perez-Casellas (ACG) and J. Loaiza (ACG) to review tracking and processing of CDT applications related to the Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/20/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/21/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	9/20/2021	0.3	\$451.25	\$135.38	Review and respond to 9/20/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	9/20/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	9/20/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Miller, Ken	9/21/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/22/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	9/21/2021	0.4	\$451.25	\$180.50	Review and respond to 9/21/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	9/21/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Miller, Ken	9/21/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/22/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close Puerto Rico's Coronavirus Relief Fund programs as of 9/22/2021. (0.4)
Outside PR	233	Miller, Ken	9/22/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 9/23/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	9/22/2021	0.4	\$451.25	\$180.50	Review and respond to 9/22/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	9/22/2021	1	\$451.25	\$451.25	Review signature tracker dashboard and detailed use cases in preparation for status update for S. Diaz (AAFAF). (1)
Outside PR	233	Miller, Ken	9/22/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	9/22/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/23/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with N. Huggins (ACG), J. Loaiza (ACG), and M. Perez (Hacienda) to review execution status of Hacienda transfer agreements related to the Puerto Rico Coronavirus Relief Fund program. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	9/23/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 9/24/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	9/23/2021	0.2	\$451.25	\$90.25	Review and respond to 9/23/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	9/23/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Miller, Ken	9/23/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	9/24/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 9/27/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	9/24/2021	0.3	\$451.25	\$135.38	Review and respond to 9/24/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	9/24/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/25/2021	1	\$451.25	\$451.25	Review and standardize time entries for August invoice for services related to the Coronavirus Relief Fund. (1)
Outside PR	233	Miller, Ken	9/27/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with J. Loaiza (ACG) and N. Huggins (ACG) to discuss approach to correct Coronavirus Relief Fund hospital agreements and corporate resolutions in DocuSign (partial). (0.7)
Outside PR	233	Miller, Ken	9/27/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/28/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	9/27/2021	0.7	\$451.25	\$315.88	Review and respond to 9/27/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.7)
Outside PR	233	Miller, Ken	9/27/2021	1.4	\$451.25	\$631.75	Review status of transfer agreements to facilitate program close activities for Coronavirus Relief Fund. (1.4)
Outside PR	233	Miller, Ken	9/27/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Miller, Ken	9/27/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Miller, Ken	9/28/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with A. Lewis-Ballester (Deloitte), R. Flanagan (ACG), and L. Voigt (ACG) regarding closeout status for Coronavirus Relief Fund programs and Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Miller, Ken	9/28/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/29/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.4)
Outside PR	233	Miller, Ken	9/28/2021	0.6	\$451.25	\$270.75	Review and respond to 9/28/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.6)
Outside PR	233	Miller, Ken	9/28/2021	0.8	\$451.25	\$361.00	Review status of transfer agreements to facilitate program close activities for Coronavirus Relief Fund. (0.8)
Outside PR	233	Miller, Ken	9/28/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Miller, Ken	9/29/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Loaiza (ACG) and N. Huggins (ACG) to discuss approach to correct Coronavirus Relief Fund hospital agreements and corporate resolutions in DocuSign and review updated reporting. (0.5)
Outside PR	233	Miller, Ken	9/29/2021	0.2	\$451.25	\$90.25	Participate on telephone call with J. Loaiza (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.2)
Outside PR	233	Miller, Ken	9/29/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 9/30/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	9/29/2021	0.5	\$451.25	\$225.63	Review and respond to 9/29/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.5)
Outside PR	233	Miller, Ken	9/29/2021	2	\$451.25	\$902.50	Review and revise tracking detail for transfer agreements for Coronavirus Relief Fund. (2)
Outside PR	233	Miller, Ken	9/29/2021	1.5	\$451.25	\$676.88	Review status of transfer agreements to facilitate program close activities for Coronavirus Relief Fund. (1.5)
Outside PR	233	Miller, Ken	9/29/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/29/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Miller, Ken	9/30/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with K. Hubin (ACG) to review Coronavirus Relief Fund reporting workload and status. (0.3)
Outside PR	233	Miller, Ken	9/30/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 10/1/2021 related to the Coronavirus Relief Fund for Puerto Rico. (0.2)
Outside PR	233	Miller, Ken	9/30/2021	0.3	\$451.25	\$135.38	Review and respond to 9/30/2021 email messages related to the Coronavirus Relief Fund for Puerto Rico. (0.3)
Outside PR	233	Miller, Ken	9/30/2021	2	\$451.25	\$902.50	Review and revise dashboards for reporting of transfer agreements for Coronavirus Relief Fund. (2)
Outside PR	233	Miller, Ken	9/30/2021	1	\$451.25	\$451.25	Review status of transfer agreements to facilitate program close activities for Coronavirus Relief Fund. (1)
Outside PR	233	Miller, Ken	9/30/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Miller, Ken	9/30/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
PR	233	Perez-Casellas. Jorge Enrique	9/1/2021	0.6	\$451.25	\$270.75	Participate on telephone call with D. González (Recovery Office, Camuy) pertaining to Municipal Program Phase IV application submittal and respond to additional email inquiry. (0.6)
PR	233	Perez-Casellas. Jorge Enrique	9/1/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas. Jorge Enrique	9/1/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas. Jorge Enrique	9/1/2021	1.6	\$451.25	\$722.00	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.6)
PR	233	Perez-Casellas. JorgeEnrique	9/1/2021	0.7	\$451.25	\$315.88	Review notification from N. Pérez (Salinas) pertaining to reconsideration of Phase III submitted expenses, discuss with J. Loaiza and provide respond to the municipality pertaining to Phase IV expense submittal process. (0.7)
PR	233	Perez-Casellas. JorgeEnrique	9/1/2021	0.4	\$451.25	\$180.50	Review notification from N. Rivera (Puerto Rico Women and Children Hospital) pertaining to Assistance to Hospital Program Phase III template and provide response. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/1/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/2/2021	0.4	\$451.25	\$180.50	Discuss with L. Voigt (ACG) the process for notification of clawback notification to agencies and municipalities under Coronavirus Relief Fund Programs and provide further guidance on execution. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/2/2021	1.1	\$451.25	\$496.38	Participate in virtual meeting with J. Loaiza (ACG) and J. Jiménez (OGP) to review and determine last 3 Phase III municipality awards. (1.1)
PR	233	Perez-Casellas. JorgeEnrique	9/2/2021	2	\$451.25	\$902.50	Participate on telephone call with L. Voigt (ACG) and J. Loaiza (ACG) to answer Premium Pay program inquiries in the Coronavirus Relief Fund Hospital mailbox. (2)
PR	233	Perez-Casellas. JorgeEnrique	9/2/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/2/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/2/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)
PR	233	Perez-Casellas. JorgeEnrique	9/2/2021	1	\$451.25	\$451.25	Review communication and attachments from J. Bosques (Municipality of San Sebastian) and prepare response of Phase I, II and III expense analysis and inquiries pertaining to Phase IV of the Coronavirus Relief Fund Municipal Transfer Program. (1)
PR	233	Perez-Casellas. JorgeEnrique	9/3/2021	1	\$451.25	\$451.25	Participate in meeting with J. Loaiza (ACG) to review closing of Phase IV application period for municipalities. (1)
PR	233	Perez-Casellas. JorgeEnrique	9/3/2021	0.3	\$451.25	\$135.38	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/3/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/3/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas. JorgeEnrique	9/3/2021	0.3	\$451.25	\$135.38	Review draft of clawback notification to agencies and municipalities under Coronavirus Relief Fund Programs amend and submit for final review by S. Diaz (AAFAF) (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/3/2021	1.2	\$451.25	\$541.50	Review reports created by the representatives of ACG and perform analysis of Phase IV submission process under the Coronavirus Relief Fund Municipal Transfer Program and develop draft report to AAFAF officers pertaining to next steps. (1.2)
PR	233	Perez-Casellas. JorgeEnrique	9/7/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/7/2021	0.3	\$451.25	\$135.38	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/7/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas. JorgeEnrique	9/7/2021	0.3	\$451.25	\$135.38	Review inquiry from Bayamon Health Centre pertaining to participation in the Coronavirus Relief Fund CDT Assistance Program and arrange for review and inclusion. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/7/2021	0.6	\$451.25	\$270.75	Review spreadsheet form the municipality of Aibonito containing payroll for consideration of eligibility under the Coronavirus Relief Fund Municipal Transfer Program and discuss with OGP officer J. Jiménez for further analysis and determination. (0.6)
PR	233	Perez-Casellas. JorgeEnrique	9/7/2021	0.4	\$451.25	\$180.50	Review Toa Alta participation in the different phases of the Coronavirus Relief Fund Municipal Transfer Program and provide report to AAFAF officers on status and steps taken to address non-submittal of eligible expenses. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/8/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.8)
PR	233	Perez-Casellas. JorgeEnrique	9/8/2021	0.4	\$451.25	\$180.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/8/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas. JorgeEnrique	9/8/2021	0.3	\$451.25	\$135.38	Review communication from M. Torres (CIMA Hospitals) pertaining to request for additional funding under the Coronavirus Relief Fund Assistance to hospitals Program and provide preliminary response. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/8/2021	0.3	\$451.25	\$135.38	Review Premium Pay program protocols develop by the Application Review Team and provide feedback for implementation. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/8/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas. JorgeEnrique	9/9/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/9/2021	0.3	\$451.25	\$135.38	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/9/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas. JorgeEnrique	9/9/2021	0.4	\$451.25	\$180.50	Review Panel determination provided by from J. Jiménez (OGP) pertaining to the municipality of Rincón, discuss determination with J. Jiménez (OGP) and arrange for next steps. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/9/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.7)
PR	233	Perez-Casellas. JorgeEnrique	9/10/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.8)
PR	233	Perez-Casellas. JorgeEnrique	9/10/2021	0.3	\$451.25	\$135.38	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/10/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	0.5	\$451.25	\$225.63	Participate on telephone call with J. Jimenez (OGP) to discuss and analyze eligible payroll submittal by the municipality of Aibonito and develop next steps for review. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	0.4	\$451.25	\$180.50	Participate on telephone call with M. Cintron (Municipality of Dorado) pertaining to Municipal Program Phase IV and eligibility criteria on vehicle purchases. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.8)
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	0.5	\$451.25	\$225.63	Review Coronavirus Relief Fund Desk Review questions pertaining to Office of the Inspector General sent by L. Voigt (ACG) and amend accordingly. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	0.3	\$451.25	\$135.38	Review Disbursement Oversight Committee Report prepared for awards under the Coronavirus Relief Fund CDT Assistance Program and discuss with representatives of ACG. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	0.3	\$451.25	\$135.38	Review inquiry from G. Gonzalez (Metro Pavia Hato Rey) pertaining to reclassification of Special Project requirements under Municipal Program Phase III and provide response. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	0.3	\$451.25	\$135.38	Review inquiry from M. Hernandez (Aguadilla) pertaining to status of Municipal program Phase III disbursement, review file, consult with AAFAF officers and provide response. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	0.6	\$451.25	\$270.75	Review inquiry from the Municipality of Gunica pertaining to reconsideration of vehicles, discuss with S. Diaz (AAFAF) and process for review. (0.6)
PR	233	Perez-Casellas. JorgeEnrique	9/13/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
PR	233	Perez-Casellas. JorgeEnrique	9/14/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with N. Huggins (ACG) and L. Voigt (ACG) regarding strategy for managing messages in Coronavirus Relief Fund program inboxes. (0.7)
PR	233	Perez-Casellas. JorgeEnrique	9/14/2021	0.4	\$451.25	\$180.50	Participate on telephone call with L. Acevedo (Arecibo) pertaining to Use of Funds report and Phase IV Status on the Coronavirus Relief Fund Municipal Transfer Program. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/14/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1.2)
PR	233	Perez-Casellas. JorgeEnrique	9/14/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/14/2021	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.7)
PR	233	Perez-Casellas. JorgeEnrique	9/14/2021	0.3	\$451.25	\$135.38	Review inquiry from C. Perez (Salud) pertaining to compliance requirements and deadline to incur eligible costs under Coronavirus Relief Fund (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/14/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/15/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.8)
PR	233	Perez-Casellas. JorgeEnrique	9/15/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas. JorgeEnrique	9/15/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas. JorgeEnrique	9/15/2021	0.2	\$451.25	\$90.25	Review Application Review communications to S. Diaz (AAFAF) pertaining to Culebra and Aguadilla awards under the Coronavirus Relief Fund Municipal Transfer Program and review status of determinations under Phase III. (0.2)
PR	233	Perez-Casellas. JorgeEnrique	9/15/2021	0.3	\$451.25	\$135.38	Review Disbursement Oversight Committee report pertaining to Premium Pay program and provide feedback on process. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/15/2021	0.4	\$451.25	\$180.50	Review inquiry from A. Andujar (Utuado) pertaining to transfer funds information and status of Municipal Phase IV disbursement, review file, consult with OGP officers and provide response. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/15/2021	0.3	\$451.25	\$135.38	Review inquiry from I. Massas (Vega Alta) pertaining to Use of Funds template and status of Municipal Program Phase IV disbursement, review file, consult with OGP officers and provide response. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/15/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
PR	233	Perez-Casellas. JorgeEnrique	9/16/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (0.6)
PR	233	Perez-Casellas. JorgeEnrique	9/16/2021	0.7	\$451.25	\$315.88	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.7)
PR	233	Perez-Casellas. JorgeEnrique	9/16/2021	1.3	\$451.25	\$586.63	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.3)
PR	233	Perez-Casellas. JorgeEnrique	9/16/2021	0.6	\$451.25	\$270.75	Review consultation by Application Review Team pertaining to allowability of government to retain assets acquired with Coronavirus Relief Fund and applicability to private grants, perform research and provide response. (0.6)
PR	233	Perez-Casellas. JorgeEnrique	9/16/2021	0.2	\$451.25	\$90.25	Review consultation by J. Tirado (AAFAF) pertaining to CFDA number for grant awards and provide response. (0.2)
PR	233	Perez-Casellas. JorgeEnrique	9/16/2021	0.2	\$451.25	\$90.25	Review deadline notification under the Coronavirus Relief Fund CDT Assistance program, approve and arrange for next steps with Application Review Team. (0.2)
PR	233	Perez-Casellas. JorgeEnrique	9/16/2021	0.3	\$451.25	\$135.38	Review award determination of Phase III for Aibonito under the Coronavirus Relief Fund Municipal Transfer Program provided by J. Jimenez (OGP) and process for Disbursement Oversight Committee approval. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/16/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/17/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas. JorgeEnrique	9/17/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas. JorgeEnrique	9/17/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas. JorgeEnrique	9/20/2021	0.3	\$451.25	\$135.38	Conduct various communications with L. Torres (Hospital Oncologico) pertaining to Premium Pay application submission and consult with S. Diaz (AAFAF) for next steps. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/20/2021	0.3	\$451.25	\$135.38	Hold various communications with S. Diaz (AAFAF) pertaining to status of Municipal Program Phase IV Expense List for Panel Review. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/20/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with K. Miller (ACG) and J. Loaiza (ACG) to review tracking and processing of CDT applications related to the Coronavirus Relief Fund. (0.2)
PR	233	Perez-Casellas. JorgeEnrique	9/20/2021	0.4	\$451.25	\$180.50	Participate on telephone call with C. Ruiz (Trujillo Alto) pertaining to Municipal Program Phase IV Use of Funds template and Phase III reconsiderations. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/20/2021	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1.7)
PR	233	Perez-Casellas. JorgeEnrique	9/20/2021	0.8	\$451.25	\$361.00	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.8)
PR	233	Perez-Casellas. JorgeEnrique	9/20/2021	1.7	\$451.25	\$767.13	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.7)
PR	233	Perez-Casellas. JorgeEnrique	9/20/2021	0.4	\$451.25	\$180.50	Review analysis for municipality of Aasco under the Coronavirus Relief Fund Municipal Transfer Program provided by from L. Voigt (ACG), comment and submit for processing. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/20/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/21/2021	0.6	\$451.25	\$270.75	Participate on telephone call with J. Gonzalez (Guanica) pertaining to Phase IV expenses and Phase III reconsiderations under the Coronavirus Relief Fund Municipal Transfer Program and arrange request for processing. (0.6)
PR	233	Perez-Casellas. JorgeEnrique	9/21/2021	0.5	\$451.25	\$225.63	Participate on telephone call with K. Saez (metro Pavia Health) pertaining to disbursement of funds under the Coronavirus Relief Fund CDT Program and relationship with municipality. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/21/2021	1.6	\$451.25	\$722.00	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1.6)
PR	233	Perez-Casellas. JorgeEnrique	9/21/2021	0.5	\$451.25	\$225.63	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/21/2021	2	\$451.25	\$902.50	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (2)
PR	233	Perez-Casellas. JorgeEnrique	9/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura compliance and performance team to review the status of the Municipalities Phase IV application reviews. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Loaiza (ACG), AAFAF and Hacienda Officials to discuss Phase IV payment disbursement for municipalities. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/22/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of OGP, AAFAF and J. Loaiza (ACG) to discuss pending disbursement under Phase IV of the Coronavirus Relief Fund Municipal Transfer Program and prospective process. (1)
PR	233	Perez-Casellas. JorgeEnrique	9/22/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with S. Diaz (AAFAF), representatives of San Francisco Metro Pavia CDT and representatives of the Municipality of San Juan to discuss disbursement of funds under the Coronavirus Relief Fund CDT Program and relationship with municipality. (0.7)
PR	233	Perez-Casellas. JorgeEnrique	9/22/2021	0.4	\$451.25	\$180.50	Participate on telephone call with E. Leon pertaining to various pending tasks under the Coronavirus Relief Fund CDT Program and develop next steps for process and review. (0.4)
PR	233	Perez-Casellas. JorgeEnrique	9/22/2021	0.5	\$451.25	\$225.63	Participate on telephone call with J. Loaiza (ACG), S. Diaz Vazquez (AAFAF), San Francisco Health system and Municipality of San Juan Officials to discuss issue involving the payment of CDT directly to the CT operator. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/22/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1.5)
PR	233	Perez-Casellas. JorgeEnrique	9/22/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.6)
PR	233	Perez-Casellas. JorgeEnrique	9/22/2021	1.8	\$451.25	\$812.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.8)
PR	233	Perez-Casellas. JorgeEnrique	9/23/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with L. Voigt (ACG) and N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities Inbox. (0.6)
PR	233	Perez-Casellas. JorgeEnrique	9/23/2021	2	\$451.25	\$902.50	Participate in virtual meeting with L. Voigt (ACG) and N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities Inbox. (2)
PR	233	Perez-Casellas. JorgeEnrique	9/23/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas. JorgeEnrique	9/23/2021	0.3	\$451.25	\$135.38	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.3)
PR	233	Perez-Casellas. JorgeEnrique	9/23/2021	1.5	\$451.25	\$676.88	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.5)
PR	233	Perez-Casellas. JorgeEnrique	9/23/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
PR	233	Perez-Casellas. JorgeEnrique	9/24/2021	0.6	\$451.25	\$270.75	Conduct various communications with representatives of ACG and AAFAF pertaining to clawback communications to hospitals and municipalities under the Coronavirus Relief Fund program and develop next steps for submittal. (0.6)
PR	233	Perez-Casellas. JorgeEnrique	9/24/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Jimenez (OGP), S. Diaz Vazquez (AAFAF), S. Hull (ACG) and J. Loaiza (ACG) to discuss prioritization and strategy for funds and expenses approval for Municipalities Phase IV. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/24/2021	1	\$451.25	\$451.25	Participate in virtual meeting with S. Diaz (AAFAF) and J. Jimenez (OGP) pertaining to Phase IV process and next steps for expense verification under the Coronavirus Relief Fund Municipal Transfer Program. (1)
PR	233	Perez-Casellas. JorgeEnrique	9/24/2021	0.5	\$451.25	\$225.63	Participate on telephone call with S. Hull (ACG) and panel members to discuss finalization and approach for Phase IV awards from the Municipal Transfer Program. (0.5)
PR	233	Perez-Casellas. JorgeEnrique	9/24/2021	1.2	\$451.25	\$541.50	Provide senior level oversight and review of the CDT implementation planning, specifically related to Guideline approval, process flow and eligibility criteria and hold various communications with AAFAF officers. (1.2)
PR	233	Perez-Casellas. JorgeEnrique	9/24/2021	0.6	\$451.25	\$270.75	Provide senior level oversight and review of the Coronavirus Relief Fund Assistance to Hospital Program operations for purposes of managing the 2021 Phase III and respond to several inquiries submitted by the hospitals pertaining to Phase III, specifically to eligibility criteria and Use of Funds reporting. (0.6)
PR	233	Perez-Casellas. JorgeEnrique	9/24/2021	1.4	\$451.25	\$631.75	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.4)
PR	233	Perez-Casellas. JorgeEnrique	9/24/2021	1.2	\$451.25	\$541.50	Receive and analyze new expense submission by the municipality of Utuado and several reconsiderations request and prepare Phase IV application review form for purposes of OGP review under Phase IV of the Coronavirus Relief Fund Municipal Transfer Program. (1.2)
PR	233	Perez-Casellas. JorgeEnrique	9/27/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	233	Perez-Casellas. JorgeEnrique	9/28/2021	1.3	\$451.25	\$586.63	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1.3)
PR	233	Perez-Casellas. JorgeEnrique	9/28/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
PR	233	Perez-Casellas. JorgeEnrique	9/29/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas. JorgeEnrique	9/30/2021	1	\$451.25	\$451.25	Provide senior level oversight and review of the Municipal Transfer Program compliance program operations, specifically related to Phase III additional expenses needed by certain municipalities, Phase IV application, and respond to several inquiries submitted by the municipalities pertaining to program eligibility and Use of Funds reporting. (1)
PR	233	Perez-Casellas. JorgeEnrique	9/30/2021	0.1	\$451.25	\$45.13	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Tabor, Ryan	9/1/2021	0.2	\$522.50	\$104.50	Coordinate Coronavirus Relief Fund follow-up activities as a result of direction provided by S. Diaz (AAFAF) during the 9/1/2021 pandemic relief programs status meeting. (0.2)
Outside PR	233	Tabor, Ryan	9/1/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	9/1/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tabor, Ryan	9/2/2021	0.5	\$522.50	\$261.25	Participate on telephone call with J. Loaiza (ACG) and A. Myers (DocuSign) to discuss DocuSign workflow and entitlements required to support the Commonwealth facilitation of digital applications and signatures for Coronavirus Relief Fund programs. (0.5)
Outside PR	233	Tabor, Ryan	9/2/2021	0.2	\$522.50	\$104.50	Prioritize and communicate key next day tasks for 9/3/2021 related to the Coronavirus Relief Fund program. (0.2)
Outside PR	233	Tabor, Ryan	9/2/2021	0.4	\$522.50	\$209.00	Review Coronavirus Relief Fund Desk Review document request list provided by J. Tirado (AAFAF) and develop artifact acquisition plan. (0.4)
Outside PR	233	Tabor, Ryan	9/2/2021	0.6	\$522.50	\$313.50	Review Coronavirus Relief Fund Desk Review guidance provided by B. Stevenson (OMM) regarding the execution of subrecipient agreements. (0.6)
Outside PR	233	Tabor, Ryan	9/2/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	9/3/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	9/7/2021	0.3	\$522.50	\$156.75	Participate on telephone call with K. Miller (ACG) to discuss Coronavirus Relief Fund Desk Review document

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							request list preparation activities and response to S. Diaz (AAFAF). (0.3)
Outside PR	233	Tabor, Ryan	9/7/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/8/2021	0.4	\$522.50	\$209.00	Participate on telephone call with A. Myers (DocuSign) to discuss DocuSign workflow and entitlements required to support Commonwealth facilitation of digital applications and signatures for Coronavirus Relief Fund programs. (0.4)
Outside PR	233	Tabor, Ryan	9/8/2021	0.3	\$522.50	\$156.75	Participate on telephone call with K. Miller (ACG) to discuss Coronavirus Relief Fund Desk Review document request list preparation activities and response to S. Diaz (AAFAF). (0.3)
Outside PR	233	Tabor, Ryan	9/8/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/8/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.3)
Outside PR	233	Tabor, Ryan	9/9/2021	1.5	\$522.50	\$783.75	Provide senior level oversight, review, and coordination of process to complete the Coronavirus Relief Fund Desk Review artifact creation and readiness for 9/16/2021 due date. (1.5)
Outside PR	233	Tabor, Ryan	9/9/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/10/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/13/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/13/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/14/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/15/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with K. Miller (ACG), S. Diaz (AAFAF), and representatives of Hacienda to prepare for the Desk Review process for the Puerto Rico Coronavirus Relief Fund. (0.5)
Outside PR	233	Tabor, Ryan	9/15/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/16/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/20/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.4)
Outside PR	233	Tabor, Ryan	9/22/2021	1.1	\$522.50	\$574.75	Review program guidelines and Puerto Rico development projects in preparation for the 9/21/2021 meeting Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Tabor, Ryan	9/22/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/23/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/24/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/27/2021	0.6	\$522.50	\$313.50	Review Revenue Share and Equity guidance provided by B. Stevenson (OMM) regarding the compliant Use of Funds request initiated on behalf of J. Tirado (AAFAF). (0.6)
Outside PR	233	Tabor, Ryan	9/27/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	9/27/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Tabor, Ryan	9/28/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/29/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/29/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Tabor, Ryan	9/30/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/1/2021	0.8	\$332.50	\$266.00	Continue to intake Use of Funds reports from Coronavirus Relief Fund Municipalities Inbox, update relevant tracking documents and send confirmations. (0.8)
Outside PR	233	Voigt, Lindsay	9/1/2021	1.9	\$332.50	\$631.75	File and organize messages from Coronavirus Relief Fund Hospitals Inbox. (1.9)
Outside PR	233	Voigt, Lindsay	9/1/2021	0.5	\$332.50	\$166.25	Finalize Phase III transfer agreements to public hospitals and share with Application Review team to send via DocuSign. (0.5)
Outside PR	233	Voigt, Lindsay	9/1/2021	0.6	\$332.50	\$199.50	Follow up with S. Diaz (AAFAF) regarding clawback communication to agencies, hospitals, and municipalities. (0.6)
Outside PR	233	Voigt, Lindsay	9/1/2021	2	\$332.50	\$665.00	Intake Use of Funds reports from Coronavirus Relief Fund Municipalities Inbox, update relevant tracking documents and send confirmations. (2)
Outside PR	233	Voigt, Lindsay	9/1/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	9/2/2021	2	\$332.50	\$665.00	Participate on telephone call with J. Loaiza (ACG) and J. Perez-Casellas (ACG) to answer Premium Pay program inquiries in the Coronavirus Relief Fund Hospital mailbox. (2)
Outside PR	233	Voigt, Lindsay	9/2/2021	1.3	\$332.50	\$432.25	Prepare clawback communication draft to Agencies from Coronavirus Relief Fund Reporting Inbox. (1.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	9/2/2021	1.9	\$332.50	\$631.75	Update Phase III Use of Funds Templates for Municipalities with remaining Phase I and II Expenses. (1.9)
Outside PR	233	Voigt, Lindsay	9/2/2021	0.7	\$332.50	\$232.75	Update Phase IV distribution model document with new amounts for Municipalities with remaining Phase I and II funds. (0.7)
Outside PR	233	Voigt, Lindsay	9/2/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Voigt, Lindsay	9/7/2021	2	\$332.50	\$665.00	Send updated Phase III Use of Funds template to Municipalities with explanation and illustration of added expenses. (2)
Outside PR	233	Voigt, Lindsay	9/7/2021	2	\$332.50	\$665.00	Set up Coronavirus Relief Fund Municipalities Inbox Pilot and organize and file messages as needed. (2)
Outside PR	233	Voigt, Lindsay	9/7/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/8/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Deloitte, Ankura, and S. Diaz (AAFAF) to discuss the closeout status for Coronavirus Relief Fund programs and Coronavirus Relief Fund Desk Review. (0.7)
Outside PR	233	Voigt, Lindsay	9/8/2021	0.5	\$332.50	\$166.25	Participate on telephone call with J. Loaiza (ACG) regarding Municipal Program Phase III Use of Funds templates for Hatillo and Hormigueros. (0.5)
Outside PR	233	Voigt, Lindsay	9/8/2021	0.9	\$332.50	\$299.25	Review Municipal Program Phase III Updated Use of Funds templates and send to remaining municipalities. (.9)
Outside PR	233	Voigt, Lindsay	9/8/2021	1	\$332.50	\$332.50	Update Smartsheet dashboards to reflect Municipality and Hospital spending from 8/15/2021 Use of Funds Reports. (1)
Outside PR	233	Voigt, Lindsay	9/8/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/9/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.7)
Outside PR	233	Voigt, Lindsay	9/9/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/10/2021	0.5	\$332.50	\$166.25	Participate on telephone call with K. Miller (ACG) regarding Coronavirus Relief Fund Program tasks and organization. (0.5)
Outside PR	233	Voigt, Lindsay	9/10/2021	1.8	\$332.50	\$598.50	Prepare documentation on Coronavirus Relief Fund award funds for municipality of Anasco and send to S. Diaz (AAFAF) for review. (1.8)
Outside PR	233	Voigt, Lindsay	9/10/2021	1.9	\$332.50	\$631.75	Write first version response to Coronavirus Relief Fund Desk Review question #10 related to Coronavirus Relief Fund compliance and oversight for municipalities program. (1.9)
Outside PR	233	Voigt, Lindsay	9/10/2021	1.8	\$332.50	\$598.50	Write first version response to Coronavirus Relief Fund Desk Review question #5 related to Coronavirus Relief Fund award funding process for municipalities. (1.8)
Outside PR	233	Voigt, Lindsay	9/10/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/13/2021	0.8	\$332.50	\$266.00	Incorporate compliance team comments into Coronavirus Relief Fund Desk Review question #10 response and share with Ankura team for review. (0.8)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	9/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with N. Huggins (ACG) regarding orientation to Coronavirus Relief Fund inbox and inbox management strategies. (0.6)
Outside PR	233	Voigt, Lindsay	9/13/2021	1.5	\$332.50	\$498.75	Respond to and file messages in Coronavirus Relief Fund Municipalities Inbox. (1.5)
Outside PR	233	Voigt, Lindsay	9/13/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/14/2021	0.9	\$332.50	\$299.25	Contact facilities regarding discrepancies in Premium Pay file. (0.9)
Outside PR	233	Voigt, Lindsay	9/14/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with N. Huggins (ACG) and J. Perez-Casellas (ACG) regarding strategy for managing messages in Coronavirus Relief Fund program inboxes. (0.7)
Outside PR	233	Voigt, Lindsay	9/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/14/2021	1	\$332.50	\$332.50	Prepare and send Disbursement Oversight Committee Report for Municipality of Rincon. (1)
Outside PR	233	Voigt, Lindsay	9/14/2021	1.6	\$332.50	\$532.00	Update and clean Master File for Premium Pay program. (1.6)
Outside PR	233	Voigt, Lindsay	9/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.3)
Outside PR	233	Voigt, Lindsay	9/14/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/15/2021	0.6	\$332.50	\$199.50	Finalize and send Disbursement Oversight Committee Report for municipality of Rincon. (0.6)
Outside PR	233	Voigt, Lindsay	9/15/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close the Puerto Rico Coronavirus Relief Fund programs as of 9/15/2021. (0.4)
Outside PR	233	Voigt, Lindsay	9/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/16/2021	0.8	\$332.50	\$266.00	Continue to intake Use of Funds Reports from Coronavirus Relief Fund Hospitals Inbox, and update trackers. (0.8)
Outside PR	233	Voigt, Lindsay	9/16/2021	2	\$332.50	\$665.00	Continue to intake Use of Funds Reports from Coronavirus Relief Fund Reporting Inbox and update trackers. (2)
Outside PR	233	Voigt, Lindsay	9/16/2021	2	\$332.50	\$665.00	Intake Use of Funds Reports from Coronavirus Relief Fund Hospitals Inbox and update trackers. (2)
Outside PR	233	Voigt, Lindsay	9/16/2021	2	\$332.50	\$665.00	Intake Use of Funds Reports from Coronavirus Relief Fund Reporting Inbox and update trackers. (2)
Outside PR	233	Voigt, Lindsay	9/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.4)
Outside PR	233	Voigt, Lindsay	9/16/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/17/2021	1.5	\$332.50	\$498.75	Compose email notification to hospitals and CDTs regarding approved Premium Pay recipients, incorporate edits from Ankura team, send for translation. (1.5)
Outside PR	233	Voigt, Lindsay	9/17/2021	2	\$332.50	\$665.00	Finalize analysis of vehicles pending and denied from municipalities surrounding Anasco and send to S. Diaz (AAFAF). (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	9/17/2021	2	\$332.50	\$665.00	Prepare analysis of vehicles pending and denied from municipalities surrounding Anasco. (2)
Outside PR	233	Voigt, Lindsay	9/17/2021	1	\$332.50	\$332.50	Prepare and send Disbursement Oversight Committee Report for Municipality of Aibonito. (1)
Outside PR	233	Voigt, Lindsay	9/17/2021	1	\$332.50	\$332.50	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (1)
Outside PR	233	Voigt, Lindsay	9/17/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/20/2021	2	\$332.50	\$665.00	Prepare Aibonito Use of Funds Template and Award Notification based on Panel phase 2.2 and 3 approval determinations. (2)
Outside PR	233	Voigt, Lindsay	9/20/2021	2	\$332.50	\$665.00	Prepare Rincon Use of Funds Template and Award Notification based on Panel phase 2.2 and 3 approval determinations. (2)
Outside PR	233	Voigt, Lindsay	9/20/2021	0.8	\$332.50	\$266.00	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (0.8)
Outside PR	233	Voigt, Lindsay	9/20/2021	1.2	\$332.50	\$399.00	Update Utuado Use of Funds Template based on Panel determination and send to municipality. (1.2)
Outside PR	233	Voigt, Lindsay	9/20/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	9/21/2021	1.9	\$332.50	\$631.75	Clean municipalities inbox in preparation for inbox strategy meeting with Compliance Review team. (1.9)
Outside PR	233	Voigt, Lindsay	9/21/2021	0.9	\$332.50	\$299.25	Prepare clawback notification draft and send to S. Diaz (AAFAF) for review. (0.9)
Outside PR	233	Voigt, Lindsay	9/21/2021	2	\$332.50	\$665.00	Prepare summary for Utuado of all Municipal Program Phase I, II, and III approved expenses and send to municipality. (2)
Outside PR	233	Voigt, Lindsay	9/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Voigt, Lindsay	9/22/2021	2	\$332.50	\$665.00	Continue to file messages in Coronavirus Relief Fund Municipalities inbox into appropriate priority folder. (2)
Outside PR	233	Voigt, Lindsay	9/22/2021	0.7	\$332.50	\$232.75	Continue to respond to messages in Coronavirus Relief Fund Municipalities inbox. (0.7)
Outside PR	233	Voigt, Lindsay	9/22/2021	2	\$332.50	\$665.00	File messages in Coronavirus Relief Fund Municipalities inbox into appropriate priority folder. (2)
Outside PR	233	Voigt, Lindsay	9/22/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura compliance and performance team to review the status of the Municipalities Phase IV application reviews. (0.5)
Outside PR	233	Voigt, Lindsay	9/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to review the weekly status and outstanding tasks to close Puerto Rico's Coronavirus Relief Fund programs as of 9/22/2021. (0.4)
Outside PR	233	Voigt, Lindsay	9/22/2021	2	\$332.50	\$665.00	Respond to messages in Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	9/22/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	9/23/2021	0.8	\$332.50	\$266.00	Confirm content and timeline for sending clawback notifications to hospitals and municipalities with S. Diaz (AAFAF). (0.8)
Outside PR	233	Voigt, Lindsay	9/23/2021	2	\$332.50	\$665.00	Organize and respond to messages in Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	9/23/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding outstanding messages and inquiries in Coronavirus Relief Fund Municipalities Inbox. (0.6)
Outside PR	233	Voigt, Lindsay	9/23/2021	2	\$332.50	\$665.00	Participate in virtual meeting with J. Perez-Casellas (ACG) and N. Huggins (ACG) regarding outstanding

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							messages and inquiries in Coronavirus Relief Fund Municipalities Inbox. (2)
Outside PR	233	Voigt, Lindsay	9/23/2021	0.7	\$332.50	\$232.75	Update Coronavirus Relief Fund hospitals contact list to include new hospital officials. (0.7)
Outside PR	233	Voigt, Lindsay	9/23/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Voigt, Lindsay	9/23/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/24/2021	1.3	\$332.50	\$432.25	Continue to respond to and file inquiries in Coronavirus Relief Fund Municipalities inbox. (1.3)
Outside PR	233	Voigt, Lindsay	9/24/2021	0.9	\$332.50	\$299.25	Finalize and send responses to request end of year detailed reporting information for 7 municipalities. (0.9)
Outside PR	233	Voigt, Lindsay	9/24/2021	2	\$332.50	\$665.00	Gather data to respond to request for end of year detailed information for 7 municipalities. (2)
Outside PR	233	Voigt, Lindsay	9/24/2021	0.3	\$332.50	\$99.75	Participate on telephone call with R. Flanagan (ACG) regarding outstanding Coronavirus Relief Fund Program funds transfers. (0.3)
Outside PR	233	Voigt, Lindsay	9/24/2021	1.2	\$332.50	\$399.00	Prepare and send email communication to municipalities and hospitals regarding deadline for obligation of Coronavirus Relief Fund funds. (1.2)
Outside PR	233	Voigt, Lindsay	9/24/2021	2	\$332.50	\$665.00	Respond to and file inquiries in Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	9/24/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/27/2021	0.5	\$332.50	\$166.25	Contact Ciales for information related to Municipal Program Phase IV request. (0.5)
Outside PR	233	Voigt, Lindsay	9/27/2021	2	\$332.50	\$665.00	Continue to file and respond to messages in municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	9/27/2021	2	\$332.50	\$665.00	Create Phase III Use of Funds Templates to 3 ASSMCA Hospitals. (2)
Outside PR	233	Voigt, Lindsay	9/27/2021	0.7	\$332.50	\$232.75	Perform quality check and send Phase III Use of Funds templates and instructions to 3 ASSMCA hospitals. (0.7)
Outside PR	233	Voigt, Lindsay	9/27/2021	0.4	\$332.50	\$133.00	Refer municipalities Phase IV summary document to OGP Panel for review. (0.4)
Outside PR	233	Voigt, Lindsay	9/27/2021	2	\$332.50	\$665.00	Respond to messages in municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	9/27/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.1)
Outside PR	233	Voigt, Lindsay	9/28/2021	0.8	\$332.50	\$266.00	Create Log for Municipal Program Phase I, II and III Closeout Tracking. (0.8)
Outside PR	233	Voigt, Lindsay	9/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with A. Lewis-Ballester (Deloitte), K. Miller (ACG), and R. Flanagan (ACG) regarding closeout status for Coronavirus Relief Fund programs and Coronavirus Relief Fund Desk Review. (0.5)
Outside PR	233	Voigt, Lindsay	9/28/2021	1.2	\$332.50	\$399.00	Provide update on Coronavirus Relief Fund awards for Municipality of Hatillo for auditors. (1.2)
Outside PR	233	Voigt, Lindsay	9/28/2021	2	\$332.50	\$665.00	Respond to and organize messages in Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	9/28/2021	2	\$332.50	\$665.00	Update Municipality Payment Status Tracker Document to include all of Phase III, Disbursement Oversight Committee Report date and resolution number. (2)
Outside PR	233	Voigt, Lindsay	9/28/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	233	Voigt, Lindsay	9/28/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/29/2021	1.9	\$332.50	\$631.75	Continue to intake messages from Coronavirus Relief Fund Municipalities Inbox related to year-end projections. (1.9)
Outside PR	233	Voigt, Lindsay	9/29/2021	2	\$332.50	\$665.00	Intake messages from Coronavirus Relief Fund Municipalities Inbox related to year-end projections. (2)
Outside PR	233	Voigt, Lindsay	9/29/2021	2	\$332.50	\$665.00	Organize and respond to messages in Coronavirus Relief Fund Hospitals inbox. (2)
Outside PR	233	Voigt, Lindsay	9/29/2021	0.2	\$332.50	\$66.50	Participate on telephone call with S. Hull (ACG) regarding process for updating materials for revised and updated applications. (0.2)
Outside PR	233	Voigt, Lindsay	9/29/2021	1.4	\$332.50	\$465.50	Update Phase IV application for Municipality of Isabela and refer to compliance team for review. (1.4)
Outside PR	233	Voigt, Lindsay	9/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/29/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus Relief Fund. (0.2)
Outside PR	233	Voigt, Lindsay	9/30/2021	2	\$332.50	\$665.00	Continue to intake year-end Use of Funds projections from Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	9/30/2021	2	\$332.50	\$665.00	Intake year-end Use of Funds projections from Coronavirus Relief Fund Municipalities inbox. (2)
Outside PR	233	Voigt, Lindsay	9/30/2021	0.6	\$332.50	\$199.50	Update Use of Funds Dashboard in Smartsheet for September spending for Municipalities and Hospitals. (0.6)
Outside PR	233	Voigt, Lindsay	9/30/2021	1.8	\$332.50	\$598.50	Update year-end projection log to include municipalities that have submitted year-end documentation. (1.8)
Outside PR	233	Voigt, Lindsay	9/30/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus Relief Fund program. (0.1)
Outside PR	233	Voigt, Lindsay	9/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus Relief Fund. (0.2)

Total Hourly Fees

661.7

\$246,011.38

**Total Fees**

**\$246,011.38**

### Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Software Passthrough	-	9/10/2021	\$ 22,066.80	DocuSign Software - eSignature Business Pro Edition + Premier Support	1

<b>Total Expenses</b>	<b>\$22,066.80</b>
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***Invoice Remittance***

November 11, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-SECOND MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
SEPTEMBER 1, 2021 TO SEPTEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the **fifty-second** monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2021 through September 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 14, 2020, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure





## ***Invoice Remittance***

Re: AAFAF Implementation Project

**Professional Services from September 1, 2021 to September 30, 2021**

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Professional Services	\$66,766.13
Expenses	\$1,071.67
<b>Total Amount Due</b>	<b>\$67,837.80</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: AAFAF Implementation Project

### Professional Services from September 1, 2021 to September 30, 2021

Professional	Title	Rate	Hours	Total
Battle, Fernando	Senior Managing Director	\$960.00	0.9	\$864.00
Bigham, Paige	Senior Director	\$380.00	0.6	\$228.00
Butler, Charles	Managing Director	\$451.25	6.6	\$2,978.25
Garcia, Felix	Senior Director	\$380.00	0.4	\$152.00
Gonzalez, Carlos	Director	\$332.50	14.7	\$4,887.75
Hart, Valerie	Senior Managing Director	\$522.50	9.4	\$4,911.50
Ishak, Christine	Senior Director	\$380.00	58.3	\$22,154.00
Leon, Daniel	Senior Associate	\$308.75	0.9	\$277.88
McAfee, Maggie	Director	\$195.00	2.5	\$487.50
Roubaud, Julien	Director	\$332.50	89.7	\$29,825.25
Total Hourly Fees				184.0
Total Fees				\$66,766.13

### Summary of Expenses by Expense Category from September 1, 2021 to September 30, 2021

Expense Category	Billed Amount
Airfare/Railway	\$276.40
Lodging - PR	\$430.86
Lodging - US	\$0.00
Meals - PR	\$276.00
Meals - US	\$0.00
Other	\$0.00
Transportation - PR	\$43.41
Transportation - US	\$45.00
<b>TOTAL</b>	<b>\$1,071.67</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Battle, Fernando	9/1/2021	0.3	\$960.00	\$288.00	Review AAFAF implementation presentation. (0.3)
Outside PR	10	Battle, Fernando	9/2/2021	0.6	\$960.00	\$576.00	Participate on telephone call with representatives of AAFAF to discuss planning of implementation of Fiscal Plan initiatives. (0.6)
Outside PR	10	Bigham, Paige	9/7/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG) and J. Roubaud (ACG) to discuss and begin documenting lessons learned from the Kronos Time and Attendance implementation that will be leveraged to support the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables (partial). (0.6)
Outside PR	10	Butler, Charles	9/3/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss the role of Ankura and plan next steps to support initiatives in the Certified Fiscal Plan for the Government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/3/2021	0.5	\$451.25	\$225.63	Participate on telephone call with V. Hart (ACG) and H. Martinez (AAFAF) to discuss the role of Ankura in supporting initiatives in the Certified Fiscal Plan for the Government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/7/2021	1	\$451.25	\$451.25	Participate in virtual meeting with V. Hart (ACG), C. Ishak (ACG), J. Roubaud (ACG) and H. Martinez (AAFAF) and representatives of AAFAF to discuss Ankura implementation support of the Certified Fiscal Plan for the Government of Puerto Rico (partial). (1)
Outside PR	10	Butler, Charles	9/8/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review draft of presentation requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	9/8/2021	0.2	\$451.25	\$90.25	Perform review of draft presentation requested by H. Martinez (AAFAF) to summarize the FY22 Certified Fiscal Plan implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.2)
PR	10	Butler, Charles	9/13/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Roubaud (ACG) and C. Ishak (ACG) to discuss next steps in support of AAFAF with the Department of Health Time and Attendance implementation and discuss creation of presentation documents detailing AAFAF coordination with the agencies including ASG, DCR, DOH, Hacienda, PRITS, PRDE, DDEC, DSP. (0.5)
PR	10	Butler, Charles	9/14/2021	1	\$451.25	\$451.25	Participate in meeting with J. Roubaud (ACG) and C. Ishak (ACG) and H. Martinez (AAFAF) to discuss next steps in support of AAFAF with the Department of Health Time and Attendance implementation and discuss creation of presentation documents detailing AAFAF coordination with the agencies including ASG, DCR, DOH, Hacienda, PRITS, PRDE, DDEC, DSP. (1)
PR	10	Butler, Charles	9/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss lessons learned during the PRDE Time and Attendance implementation and how to leverage findings for Time and Attendance implementations at the Department of Health and Department of Corrections and Rehabilitation (partial). (0.5)
Outside PR	10	Butler, Charles	9/24/2021	0.4	\$451.25	\$180.50	Perform review of AAFAF roadshow presentation in support of AAFAF on-site agency visits for the Certified Fiscal Plan implementation for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	9/27/2021	0.2	\$451.25	\$90.25	Perform follow-up review of AAFAF roadshow presentation in support of AAFAF on-site agency visits for the Certified Fiscal Plan implementation for the government of Puerto Rico. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	9/28/2021	0.3	\$451.25	\$135.38	Participate on telephone call with C. Gonzalez (ACG) and J. Roubaud (ACG) to discuss next steps with regards to the Time and Attendance Toolkit as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Butler, Charles	9/30/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with J. Roubaud (ACG) and C. Gonzalez (ACG) to discuss 9/30/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Butler, Charles	9/30/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss Ankura support of Puerto Rico Innovation and Technology Services in the implementation of Certified Fiscal Plan initiatives for the Government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/10/2021	0.4	\$380.00	\$152.00	Participate in meeting with D. Leon (ACG) to review and appropriately capture the log of activities that were performed in support of the FY22 Certified Fiscal Plan Implementation initiatives engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	9/7/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG) and P. Bingham (ACG) to discuss and begin documenting lessons learned from the Kronos Time and Attendance implementation that will be leveraged to support the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (1.2)
PR	10	Gonzalez, Carlos	9/8/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with J. Roubaud (ACG) to continue documenting lessons learned from the Kronos Time and Attendance implementation that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (0.9)
PR	10	Gonzalez, Carlos	9/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review draft of presentation requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	9/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	9/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Roubaud to discuss 9/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
PR	10	Gonzalez, Carlos	9/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
PR	10	Gonzalez, Carlos	9/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
PR	10	Gonzalez, Carlos	9/15/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Butler (ACG), J. Roubaud (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss lessons learned during the PRDE Time and Attendance implementation and how to leverage findings for Time and Attendance implementations at the Department of Health and Department of Corrections and Rehabilitation (DCR). (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	9/20/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Ishak (ACG), J. Roubaud (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss current status of Time and Attendance implementation projects at the Department of Health and Department of Corrections and Rehabilitation and plan next steps in ongoing support of the implementations. (0.9)
PR	10	Gonzalez, Carlos	9/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	9/21/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
PR	10	Gonzalez, Carlos	9/22/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to prepare presentation materials regarding lessons learned for the Time and Attendance implementation projects at the Department of Health and Department of Corrections and Rehabilitation as directed by H. Martinez (AAFAF). (1.3)
PR	10	Gonzalez, Carlos	9/22/2021	0.5	\$332.50	\$166.25	Review material sent by J. Roubaud (ACG) regarding Time and Attendance presentation in preparation for meeting with H. Martinez (AAFAF). (0.5)
PR	10	Gonzalez, Carlos	9/23/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to prepare presentation materials regarding AAFAF support of agencies as well as revise list of Time and Attendance lessons learned as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan initiatives. (1.5)
PR	10	Gonzalez, Carlos	9/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to discuss 9/24/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	9/27/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with J. Roubaud (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss current status of Time and Attendance implementation projects at the Department of Health and Department of Corrections and Rehabilitation and plan next steps in ongoing support of the implementations. (0.8)
PR	10	Gonzalez, Carlos	9/27/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with J. Roubaud (ACG), C. Ishak (ACG), M. Alvarez (AAFAF), H. Martinez (AAFAF), and R. Lopez (Riveron) to discuss Certified Fiscal Plan budget comparisons for FY19, FY20, FY21 and forecast for FY22, FY23, FY24 for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
PR	10	Gonzalez, Carlos	9/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	9/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG) and C. Ishak (ACG) to discuss 9/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Gonzalez, Carlos	9/28/2021	0.3	\$332.50	\$99.75	Participate on telephone call with J. Roubaud (ACG) and C. Butler (ACG) to discuss next steps with regards to the Time and Attendance Toolkit as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	9/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Roubaud (ACG) and C. Butler (ACG) to discuss 9/30/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	9/3/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss the role of Ankura and plan next steps to support initiatives in the Certified Fiscal Plan for the Government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	9/3/2021	0.5	\$522.50	\$261.25	Participate on telephone call with C. Butler (ACG) and H. Martinez (AAFAF) to discuss the role of Ankura in supporting initiatives in the Certified Fiscal Plan for the Government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	9/7/2021	1.4	\$522.50	\$731.50	Participate in virtual meeting with C. Butler (ACG), C. Ishak (ACG), J. Roubaud (ACG) and H. Martinez (AAFAF) and representatives of AAFAF to discuss Ankura implementation support of the Certified Fiscal Plan for the Government of Puerto Rico. (1.4)
Outside PR	10	Hart, Valerie	9/8/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to review draft of presentation requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	9/8/2021	0.2	\$522.50	\$104.50	Review presentation of agency responses to Certified Fiscal Plan Implementation program review developed for H. Martinez (AAFAF) for presentation to O. Marrero (AAFAF). (0.2)
Outside PR	10	Hart, Valerie	9/9/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with M. Gonzalez (AAFAF) and C. Ishak (ACG) to discuss the activities during the upcoming Ankura visit in support of the Certified Fiscal Plan implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Hart, Valerie	9/9/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	9/9/2021	0.2	\$522.50	\$104.50	Participate on telephone call with C. Ishak (ACG) to prepare for a virtual meeting with M. Gonzalez (AAFAF) on 9/10/2021 regarding the activities during the upcoming Ankura visit as part of the Certified Fiscal Plan implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Hart, Valerie	9/13/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.1)
Outside PR	10	Hart, Valerie	9/14/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.2)
Outside PR	10	Hart, Valerie	9/15/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to discuss 9/15/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	9/16/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to discuss 9/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.2)
Outside PR	10	Hart, Valerie	9/17/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to discuss 9/17/2021 updates and action items related to the FY22 Certified Fiscal Plan



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	9/20/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.4)
Outside PR	10	Hart, Valerie	9/20/2021	0.3	\$522.50	\$156.75	Review and validate time entries for Certified Fiscal Plan Implementation project for billing time from August 2021. (0.3)
Outside PR	10	Hart, Valerie	9/21/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.3)
Outside PR	10	Hart, Valerie	9/22/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to discuss 9/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.1)
Outside PR	10	Hart, Valerie	9/23/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with C. Ishak (ACG) and J. Roubaud (ACG) to discuss 9/23/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Hart, Valerie	9/27/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	9/29/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with J. Roubaud (ACG) and C. Ishak (ACG) to discuss 9/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Hart, Valerie	9/29/2021	0.5	\$522.50	\$261.25	Review and provide comments to the Time and Attendance Toolkit for use by DOH as requested by H. Martinez (AAFAF). (0.5)
Outside PR	10	Hart, Valerie	9/30/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss Ankura support of Puerto Rico Innovation and Technology Services in the implementation of Certified Fiscal Plan initiatives for the Government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/3/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss the role of Ankura and plan next steps to support initiatives in the Certified Fiscal Plan for the Government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/7/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with J. Roubaud (ACG) to discuss prior Certified Fiscal Plan implementation artifacts that can be leveraged as part of the Certified Fiscal Plan implementation deliverables. (0.4)
Outside PR	10	Ishak, Christine	9/7/2021	1.2	\$380.00	\$456.00	Participate in virtual meeting with J. Roubaud (ACG) to review and implement changes to the Certified Fiscal Plan compliance report presentation materials as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Ishak, Christine	9/7/2021	1.2	\$380.00	\$456.00	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG) and P. Bingham (ACG) to discuss and begin documenting lessons learned from the Kronos Time and Attendance implementation that will be leveraged to support the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/7/2021	1.4	\$380.00	\$532.00	Participate in virtual meeting with V. Hart (ACG), C. Butler (ACG), J. Roubaud (ACG) and H. Martinez (AAFAF) and representatives of AAFAF to discuss Ankura implementation support of the Certified Fiscal Plan for the Government of Puerto Rico. (1.4)
Outside PR	10	Ishak, Christine	9/7/2021	1.1	\$380.00	\$418.00	Review content received from H. Martinez (AAFAF) which will serve as the basis for the presentation materials requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (1.1)
Outside PR	10	Ishak, Christine	9/7/2021	0.3	\$380.00	\$114.00	Review initial draft of the presentation materials requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Ishak, Christine	9/7/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from the week of 8/30/2021 related to the Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 9/6/2021 Certified Fiscal Plan meetings and deliverables. (0.6)
Outside PR	10	Ishak, Christine	9/7/2021	0.5	\$380.00	\$190.00	Review tasks and deliverables related to the Certified Fiscal Plan and make any adjustments as needed to report on and plan for the remainder of the week of 9/6/2021. (0.5)
Outside PR	10	Ishak, Christine	9/7/2021	2	\$380.00	\$760.00	Summarize and create presentation materials for feedback from PRITS, DDEC and DPS as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Ishak, Christine	9/7/2021	0.5	\$380.00	\$190.00	Update the presentation materials requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	9/8/2021	0.9	\$380.00	\$342.00	Finalize updates to the initial draft of the presentation materials requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.9)
Outside PR	10	Ishak, Christine	9/8/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to review draft of presentation requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	9/8/2021	0.9	\$380.00	\$342.00	Review documentation received from L. Guillen (AAFAF) regarding the Time and Attendance initiatives which will serve as input into the guidelines being developed as requested by H. Martinez (AAFAF) as part of the Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Ishak, Christine	9/8/2021	0.4	\$380.00	\$152.00	Review final and sent version of the presentation materials requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.4)
Outside PR	10	Ishak, Christine	9/9/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with M. Gonzalez (AAFAF) and V. Hart (ACG) to discuss the activities during the upcoming Ankura visit in support of the Certified Fiscal Plan implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	9/9/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	9/9/2021	0.2	\$380.00	\$76.00	Participate on telephone call with V. Hart (ACG) to prepare for a virtual meeting with M. Gonzalez (AAFAF) on 9/10/2021 regarding the activities during the upcoming Ankura visit as part of the Certified Fiscal Plan implementation engagement for the government of Puerto Rico. (0.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/10/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with J. Roubaud (ACG) to discuss workplan and next steps in support of AAFAF with the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan Deliverables. (0.3)
Outside PR	10	Ishak, Christine	9/10/2021	0.4	\$380.00	\$152.00	Prepare for meetings with representatives of PRITS during week of 9/13/2021 as part of the IT Service Management project. (0.4)
Outside PR	10	Ishak, Christine	9/10/2021	1.5	\$380.00	\$570.00	Review Certified Fiscal Plan documentation from FY21 to determine what content can be leveraged in creating updated presentation materials as requested by H. Martinez (AAFAF) to introduce Promesa, AAFAF and Certified Fiscal Plan. (1.5)
PR	10	Ishak, Christine	9/13/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Butler (ACG) and J. Roubaud (ACG) to discuss next steps in support of AAFAF with the Department of Health Time and Attendance implementation and discuss creation of presentation documents detailing AAFAF coordination with the agencies including ASG, DCR, DOH, Hacienda, PRITS, PRDE, DDEC, DSP. (0.5)
PR	10	Ishak, Christine	9/13/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
PR	10	Ishak, Christine	9/13/2021	0.8	\$380.00	\$304.00	Review key activities and outcomes from the week of 9/6/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 9/13/2021 Certified Fiscal Plan meetings and deliverables. (0.8)
PR	10	Ishak, Christine	9/13/2021	0.5	\$380.00	\$190.00	Review proposed agenda items that will be reviewed during the 9/14/2021 meeting with H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.5)
PR	10	Ishak, Christine	9/14/2021	1	\$380.00	\$380.00	Participate in meeting with C. Butler (ACG) and J. Roubaud (ACG) and H. Martinez (AAFAF) to discuss next steps in support of AAFAF with the Department of Health Time and Attendance implementation and discuss creation of presentation documents detailing AAFAF coordination with the agencies including ASG, DCR, DOH, Hacienda, PRITS, PRDE, DDEC, DSP. (1)
PR	10	Ishak, Christine	9/14/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
PR	10	Ishak, Christine	9/15/2021	1	\$380.00	\$380.00	Participate in meeting with N. Martinez (PRITS) to re-engage in the PRITS initiatives related to the IT Service Management projects as it pertains to the Certified Fiscal Plan deliverables. (1)
PR	10	Ishak, Christine	9/15/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG) and V. Hart (ACG) to discuss 9/15/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Ishak, Christine	9/16/2021	1.1	\$380.00	\$418.00	Participate in meeting with M. Cabiya (PRITS) to discuss the current and completed projects for PRITS and assess support needs for IT Service Management related projects in progress in support of the Certified Fiscal Plan. (1.1)
PR	10	Ishak, Christine	9/16/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with V. Hart (ACG) and J. Roubaud (ACG) to discuss 9/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	9/17/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG) and V. Hart (ACG) to discuss 9/17/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/17/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with J. Roubaud (ACG) to discuss budget and right sizing model exhibits that will be used in AAFAF presentation materials to PRITS on implementing Certified Fiscal Plan initiatives. (0.4)
Outside PR	10	Ishak, Christine	9/17/2021	1	\$380.00	\$380.00	Review information received from J. Roubaud (ACG) regarding analysis and recommendations regarding the deliverables requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan. (1)
Outside PR	10	Ishak, Christine	9/20/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with J. Roubaud (ACG) and M. Alvarez (AAFAF) to discuss current status of Right Sizing Models of which the outputs of these models will be used in presentation materials requested by H. Martinez (AAFAF) for support of agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE, and PRITS. (0.3)
Outside PR	10	Ishak, Christine	9/20/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with J. Roubaud (ACG), C. Gonzalez (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss current status of Time and Attendance implementation projects at the Department of Health and Department of Corrections and Rehabilitation and plan next steps in ongoing support of the implementations. (0.9)
Outside PR	10	Ishak, Christine	9/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	9/20/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from the week of 9/13/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 9/20/2021 Certified Fiscal Plan meetings and deliverables. (0.6)
Outside PR	10	Ishak, Christine	9/21/2021	0.3	\$380.00	\$114.00	Conduct research on previously shared information regarding issues from the PRDE Time and Attendance project to determine if any lessons learned can be generated from this information in support of the Time and Attendance Toolkit being developed per the request of H. Martinez (AAFAF) in support of the Certified Fiscal Plan. (0.3)
Outside PR	10	Ishak, Christine	9/21/2021	0.9	\$380.00	\$342.00	Conduct research on the initiatives that have been completed by PRITS to date to assess what the impact will be on the current initiatives within the IT Service Management Project in support of the Certified Fiscal Plan. (0.9)
Outside PR	10	Ishak, Christine	9/21/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Ishak, Christine	9/21/2021	1.2	\$380.00	\$456.00	Review the Puerto Rico Department of Health Time and Attendance Kick-off presentation materials received by L. Guillen (AAFAF) to assess if any additional items should be added to the Lessons Learned portion of the Time and Attendance Toolkit being developed per the request of H. Martinez (AAFAF) in support of the Certified Fiscal Plan. (1.2)
Outside PR	10	Ishak, Christine	9/22/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG) and C. Gonzalez (ACG) to prepare presentation materials regarding lessons learned for the Time and Attendance implementation projects at the Department of Health and Department of Corrections and Rehabilitation as directed by H. Martinez (AAFAF) (partial). (0.5)
Outside PR	10	Ishak, Christine	9/22/2021	1.7	\$380.00	\$646.00	Participate in virtual meeting with N. Martinez (PRITS), J. Roubaud (ACG), I. Carmona (AAFAF), L. Martinez (PRITS) and to review current progress of PRITS milestones as part of the Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Ishak, Christine	9/22/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with V. Hart (ACG) and J. Roubaud (ACG) to discuss 9/22/2021 updates and action items related to the FY22 Certified Fiscal Plan

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Ishak, Christine	9/22/2021	2	\$380.00	\$760.00	Recreate the presentation materials in preparation for the meeting on 9/23/2021 between the FOMB and PRITS which summarizes the current status and progress of PRITS milestones as part of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Ishak, Christine	9/22/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 9/20/2021 to 9/22/2021 related to Certified Fiscal Plan Initiatives work stream to adjust work plan for remainder of the week of 9/20/2021. (0.6)
Outside PR	10	Ishak, Christine	9/22/2021	0.7	\$380.00	\$266.00	Review the documentation received from N. Martinez (AAFAF) regarding the FOMB monthly implementation report and the FOMB monthly presentation materials to assess what changes need to be made to those documents in support of the Certified Fiscal Plan deliverables. (0.7)
Outside PR	10	Ishak, Christine	9/22/2021	1	\$380.00	\$380.00	Revise the September 2021 Implementation Monthly Report for PRITS to remove all the actions that were delivered in the previous fiscal year and add additional information regarding current year progress in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	9/23/2021	0.6	\$380.00	\$228.00	Finalize presentation materials and status updates for 9/23/2021 meeting with representatives of PRITS and FOMB to present updates to the deliverables of the PRITS within the Certified Fiscal Plan. (0.6)
Outside PR	10	Ishak, Christine	9/23/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with J. Roubaud (ACG) and C. Gonzalez (ACG) to prepare presentation materials regarding AAFAF support of agencies as well as revise list of Time and Attendance lessons learned as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan initiatives (partial). (0.9)
Outside PR	10	Ishak, Christine	9/23/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with J. Roubaud (ACG) and V. Hart (ACG) to discuss 9/23/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Ishak, Christine	9/23/2021	1	\$380.00	\$380.00	Participate in virtual meeting with N. Martinez (PRITS), I. Carmona (AAFAF) and L. Melendez (PRITS) to review the updated presentation materials in preparation for the 9/23/2021 meeting with representatives of FOMB to discuss the status of PRITS Certified Fiscal Plan deliverables. (1)
Outside PR	10	Ishak, Christine	9/23/2021	1.1	\$380.00	\$418.00	Participate in virtual meeting with N. Martinez (PRITS), I. Carmona (AAFAF) and representatives of FOMB to review current progress of PRITS milestones as part of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Ishak, Christine	9/23/2021	0.3	\$380.00	\$114.00	Prepare for meeting with representatives of PRITS and FOMB on 9/23/2021 to discuss PRITS Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	9/24/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Gonzalez (ACG) and J. Roubaud (ACG) to discuss 9/24/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	9/24/2021	0.6	\$380.00	\$228.00	Prepare and send email to various representatives of PRITS regarding upcoming planning sessions scheduled during week of 9/27/2021 in support of the IT Service Management Project. (0.6)
Outside PR	10	Ishak, Christine	9/24/2021	1.6	\$380.00	\$608.00	Review and revise the preliminary version of the AAFAF Roadshow presentation materials that were requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan. (1.6)
Outside PR	10	Ishak, Christine	9/24/2021	0.8	\$380.00	\$304.00	Revise the presentation materials regarding AAFAF support of agencies as well as requested by H. Martinez



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							(AAFAF) in support of the Certified Fiscal Plan initiatives. (0.8)
Outside PR	10	Ishak, Christine	9/27/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with C. Gonzalez (ACG), J. Roubaud (ACG), M. Alvarez (AAFAF), H. Martinez (AAFAF), and R. Lopez (Riveron) to discuss Certified Fiscal Plan budget comparisons for FY19, FY20, FY21 and forecast for FY22, FY23, FY24 for the following agencies: ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS (partial). (0.6)
Outside PR	10	Ishak, Christine	9/27/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Ishak, Christine	9/27/2021	0.4	\$380.00	\$152.00	Participate on telephone call with J. Roubaud (ACG) to discuss next steps with regards to the presentation materials for AAFAF Agency engagement for the Time and Attendance Toolkit as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Ishak, Christine	9/27/2021	0.6	\$380.00	\$228.00	Prepare for 9/28/2021 meeting with N. Oliveras (PRITS) to discuss updates related to the Cybersecurity deliverables in support of the Certified Fiscal Plan initiatives for PRITS. (0.6)
Outside PR	10	Ishak, Christine	9/27/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from the week of 9/20/2021 related to Certified Fiscal Plan Initiatives work stream to prepare work plan for week of 9/27/2021 Certified Fiscal Plan meetings and deliverables. (0.6)
PR	10	Ishak, Christine	9/28/2021	1	\$380.00	\$380.00	Participate in meeting with M. Cabiya (PRITS) to review IT Service Management deliverables and prioritize which initiatives will need to be completed first in support of the Certified Fiscal Plan deliverables. (1)
PR	10	Ishak, Christine	9/28/2021	2.8	\$380.00	\$1,064.00	Participate in meeting with N. Oliveras (PRITS) to review all Cybersecurity completed initiatives and determine what additional deliverables will need to be addressed in support of the Certified Fiscal Plan deliverables. (2.8)
PR	10	Ishak, Christine	9/28/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG) and C. Gonzalez (ACG) to discuss 9/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Ishak, Christine	9/29/2021	1.7	\$380.00	\$646.00	Participate in meeting with N. Martinez (PRITS) to discuss documentation outlining the supporting evidence of completion for the Certified Fiscal Plan milestones that are due by 10/31/2021 in support of the Certified Fiscal Plan deliverables. (1.7)
PR	10	Ishak, Christine	9/29/2021	0.2	\$380.00	\$76.00	Participate in meeting with N. Oliveras (PRITS) to discuss next steps as it pertains to the cybersecurity deliverables as part of the IT Service Management project. (0.2)
PR	10	Ishak, Christine	9/29/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG) and V. Hart (ACG) to discuss 9/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
PR	10	Ishak, Christine	9/29/2021	0.6	\$380.00	\$228.00	Prepare for 9/29/2021 meeting with N. Martinez (PRITS) to discuss documentation outlining the supporting evidence of completion for the Certified Fiscal Plan milestones that are due by 10/31/2021 in support of the Certified Fiscal Plan deliverables. (0.6)
PR	10	Ishak, Christine	9/29/2021	0.3	\$380.00	\$114.00	Review key activities and outcomes from 9/27/2021 to 9/29/2021 related to Certified Fiscal Plan Initiatives workstream to adjust work plan for remainder of the week of 9/27/2021. (0.3)
PR	10	Ishak, Christine	9/29/2021	0.4	\$380.00	\$152.00	Review PRITS Teams folders to identify which content has been removed and which files will be needed to support PRITS in support of the Certified Fiscal Plan deliverables. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss Ankura support of Puerto Rico Innovation and Technology Services in the implementation of Certified Fiscal Plan initiatives for the Government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/30/2021	0.3	\$380.00	\$114.00	Participate on telephone call with W. Acevedo (PRITS) to discuss required information that will need to be included in the detailed migration plan for cloud and data center consolidation in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Ishak, Christine	9/30/2021	1.6	\$380.00	\$608.00	Review outcomes and deliverables from week of 9/20/2021 and 9/27/2021 specific to the PRITS Certified Fiscal Plan deliverables to determine which meetings, artifacts and review exercises will need to take place remotely during the weeks of 10/4/2021 and 10/11/2021 in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Leon, Daniel	9/8/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to review draft of presentation requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Leon, Daniel	9/10/2021	0.4	\$308.75	\$123.50	Participate in meeting with F. Garcia (ACG) to review and appropriately capture the log of activities that were performed in support of the FY22 Certified Fiscal Plan Implementation initiatives engagement for the government of Puerto Rico. (0.4)
Outside PR	10	McAfee, Maggie	9/20/2021	2	\$195.00	\$390.00	Prepare project invoice for August 2021. (2)
Outside PR	10	McAfee, Maggie	9/21/2021	0.5	\$195.00	\$97.50	Prepare project invoice for August 2021. (0.5)
Outside PR	10	Roubaud, Julien	9/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss the role of Ankura and plan next steps to support initiatives in the Certified Fiscal Plan for the Government of Puerto Rico. (0.5)
Outside PR	10	Roubaud, Julien	9/7/2021	1.4	\$332.50	\$465.50	Create presentation materials summarizing the Certified Fiscal Plan feedback received from ASG and DCR as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.4)
Outside PR	10	Roubaud, Julien	9/7/2021	1.8	\$332.50	\$598.50	Create presentation materials summarizing the Certified Fiscal Plan feedback received from DOH as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Roubaud, Julien	9/7/2021	1	\$332.50	\$332.50	Create presentation materials summarizing the Certified Fiscal Plan feedback received from Hacienda as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	9/7/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with C. Ishak (ACG) to discuss prior Certified Fiscal Plan implementation artifacts that can be leveraged as part of the Certified Fiscal Plan implementation deliverables. (0.4)
Outside PR	10	Roubaud, Julien	9/7/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with C. Ishak (ACG) to review and implement changes to the Certified Fiscal Plan compliance report presentation materials as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	9/7/2021	1.2	\$332.50	\$399.00	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG) and P. Bingham (ACG) to discuss and begin documenting lessons learned from the Kronos Time and Attendance implementation that will be leveraged to support the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	9/7/2021	1.4	\$332.50	\$465.50	Participate in virtual meeting with V. Hart (ACG), C. Butler (ACG), C. Ishak (ACG) and H. Martinez (AAFAF) and representatives of AAFAF to discuss Ankura implementation support of the Certified Fiscal Plan for the Government of Puerto Rico. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	9/8/2021	2	\$332.50	\$665.00	Conduct research related to the Kronos Time and Attendance implementation for PRDE that will be leveraged with the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan Deliverables. (2)
Outside PR	10	Roubaud, Julien	9/8/2021	1.1	\$332.50	\$365.75	Create presentation materials summarizing lessons learned from the Kronos Time and Attendance implementation that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (1.1)
Outside PR	10	Roubaud, Julien	9/8/2021	1.9	\$332.50	\$631.75	Create presentation materials summarizing the Certified Fiscal Plan feedback received from ASG, DCR, DOH, and Hacienda as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.9)
Outside PR	10	Roubaud, Julien	9/8/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Gonzalez (ACG) to continue documenting lessons learned from the Kronos Time and Attendance implementation that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (0.9)
Outside PR	10	Roubaud, Julien	9/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review draft of presentation requested by H. Martinez (AAFAF) summarizing FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/9/2021	2	\$332.50	\$665.00	Conduct research related to the artifacts ACG created in support of AAFAF implementation of the 2021 Fiscal Plan for Puerto Rico by reviewing playbooks related to process improvement, technology implementation, staff optimization and Request for Proposal. (2)
Outside PR	10	Roubaud, Julien	9/9/2021	2	\$332.50	\$665.00	Conduct research related to the Kronos Time and Attendance implementation for PRDE that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan Deliverables. (2)
Outside PR	10	Roubaud, Julien	9/9/2021	2	\$332.50	\$665.00	Create presentation materials summarizing lessons learned from the Kronos Time and Attendance implementation that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	9/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/10/2021	2	\$332.50	\$665.00	Create presentation materials summarizing lessons learned from the Kronos Time and Attendance implementation that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	9/10/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez to discuss 9/10/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/10/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with C. Ishak (ACG) to discuss workplan and next steps in support of AAFAF with the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan Deliverables. (0.3)
Outside PR	10	Roubaud, Julien	9/10/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 9/6/2021 related to the Certified Fiscal Plan Implementation engagement to prepare work plan for week of 9/13/2021 Certified Fiscal Plan Implementation meetings and deliverables. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Butler (ACG) and C. Ishak (ACG) to discuss next steps in support of AAFAF with the Department of Health Time and Attendance implementation and discuss creation of presentation documents detailing AAFAF coordination with the agencies including ASG, DCR, DOH, Hacienda, PRITS, PRDE, DDEC, DSP. (0.5)
Outside PR	10	Roubaud, Julien	9/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.6)
Outside PR	10	Roubaud, Julien	9/13/2021	0.5	\$332.50	\$166.25	Revise the agenda for the 9/14/2021 meeting with H. Martinez (AAFAF) as part of the Certified Fiscal Plan Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Roubaud, Julien	9/14/2021	1.5	\$332.50	\$498.75	Conduct research related to the next steps from meeting on 9/13/2021 for the Kronos Time and Attendance implementation for PRDE that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan Deliverables. (1.5)
Outside PR	10	Roubaud, Julien	9/14/2021	1	\$332.50	\$332.50	Participate in meeting with C. Butler (ACG) and C. Ishak (ACG) and H. Martinez (AAFAF) to discuss next steps in support of AAFAF with the Department of Health Time and Attendance implementation and discuss creation of presentation documents detailing AAFAF coordination with the agencies including ASG, DCR, DOH, Hacienda, PRITS, PRDE, DDEC, DSP. (1)
Outside PR	10	Roubaud, Julien	9/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	9/15/2021	1	\$332.50	\$332.50	Conduct research related to PRITS budget for implementation of Certified Fiscal Plan deliverables as part of AAFAF initiative supporting PRITS. (1)
Outside PR	10	Roubaud, Julien	9/15/2021	1.2	\$332.50	\$399.00	Conduct research related to the next steps dated 9/13/2021 for the Kronos Time and Attendance implementation for PRDE that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan Deliverables. (1.2)
Outside PR	10	Roubaud, Julien	9/15/2021	1	\$332.50	\$332.50	Create presentation materials summarizing lessons learned on change management from the Kronos Time and Attendance implementation that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (1)
Outside PR	10	Roubaud, Julien	9/15/2021	1.8	\$332.50	\$598.50	Create presentation materials summarizing lessons learned on hardware and servers from the Kronos Time and Attendance implementation that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan deliverables. (1.8)
Outside PR	10	Roubaud, Julien	9/15/2021	1	\$332.50	\$332.50	Create presentation materials to support PRITS execution of Certified Fiscal Plan implementation initiatives. (1)
Outside PR	10	Roubaud, Julien	9/15/2021	1	\$332.50	\$332.50	Participate in virtual meeting with C. Butler (ACG), C. Gonzalez (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss lessons learned during the PRDE Time and Attendance implementation and how to leverage findings for Time and Attendance implementations at the Department of Health and Department of Corrections and Rehabilitation (DCR). (1)
Outside PR	10	Roubaud, Julien	9/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG) and V. Hart (ACG) to discuss 9/15/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/16/2021	2	\$332.50	\$665.00	Conduct research related to PRITS right sizing models for implementation of Certified Fiscal Plan deliverables as part of AAFAF initiative supporting PRITS. (2)
Outside PR	10	Roubaud, Julien	9/16/2021	1.8	\$332.50	\$598.50	Create Phase 1 of Gantt Chart project management materials related to Kronos Time and Attendance implementation to be used by L. Guillen (AAFAF) in support of Department of Health and Department of Corrections and Rehabilitation. (1.8)
Outside PR	10	Roubaud, Julien	9/16/2021	1.7	\$332.50	\$565.25	Create Phase 2 of Gantt Chart project management materials related to Kronos Time and Attendance implementation to be used by L. Guillen (AAFAF) in support of Department of Health and Department of Corrections and Rehabilitation. (1.7)
Outside PR	10	Roubaud, Julien	9/16/2021	2	\$332.50	\$665.00	Create Phase 3 of Gantt Chart project management materials related to Kronos Time and Attendance implementation to be used by L. Guillen (AAFAF) in support of Department of Health and Department of Corrections and Rehabilitation. (2)
Outside PR	10	Roubaud, Julien	9/16/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting C. Ishak (ACG) and V. Hart (ACG) to discuss 9/16/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/17/2021	1.1	\$332.50	\$365.75	Conduct research related to the next steps dated 9/17/2021 for the Kronos Time and Attendance implementation for PRDE that will be leveraged for the Department of Health Time and Attendance implementation as part of the Certified Fiscal Plan Deliverables. (1.1)
Outside PR	10	Roubaud, Julien	9/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG) and V. Hart (ACG) to discuss 9/17/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/17/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with C. Ishak (ACG) to discuss budget and right sizing model exhibits that will be used in AAFAF presentation materials to PRITS on implementing Certified Fiscal Plan initiatives. (0.4)
Outside PR	10	Roubaud, Julien	9/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with C. Ishak (ACG) and M. Alvarez (AAFAF) to discuss current status of Right Sizing Models of which the outputs of these models will be used in presentation materials requested by H. Martinez (AAFAF) for support of agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE, and PRITS. (0.3)
Outside PR	10	Roubaud, Julien	9/20/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Ishak (ACG), C. Gonzalez (ACG), L. Guillen (AAFAF), and I. Carmona (AAFAF) to discuss current status of Time and Attendance implementation projects at the Department of Health and Department of Corrections and Rehabilitation and plan next steps in ongoing support of the implementations. (0.9)
Outside PR	10	Roubaud, Julien	9/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/21/2021	1.9	\$332.50	\$631.75	Conduct research related to the PRDE Payroll Time and Attendance Project Kick Off presentation including current status of the implementation project at the Department of Health and utilize findings in materials for the Time and Attendance implementation toolkit as requested by H. Martinez (AAFAF). (1.9)
Outside PR	10	Roubaud, Julien	9/21/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Roubaud, Julien	9/22/2021	2	\$332.50	\$665.00	Conduct research related to current status of Time and Attendance implementation at the Department of Health in comparison to ongoing Time and Attendance implementation at the Department of Education. (2)
Outside PR	10	Roubaud, Julien	9/22/2021	2	\$332.50	\$665.00	Create presentation materials summarizing comparison of current status of Time and Attendance implementation at the Department of Health to completed implementation at the Department of Education. (2)
Outside PR	10	Roubaud, Julien	9/22/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with C. Ishak (ACG) and C. Gonzalez (ACG) to prepare presentation materials regarding lessons learned for the Time and Attendance implementation projects at the Department of Health and Department of Corrections and Rehabilitation as directed by H. Martinez (AAFAF). (1.3)
Outside PR	10	Roubaud, Julien	9/22/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with C. Ishak (ACG) and V. Hart (ACG) to discuss 9/22/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Roubaud, Julien	9/22/2021	1.7	\$332.50	\$565.25	Participate in virtual meeting with N. Martinez (PRITS), C. Ishak (ACG), I. Carmona (AAFAF), L. Martinez (PRITS) and to review current progress of PRITS milestones as part of the Certified Fiscal Plan deliverables. (1.7)
Outside PR	10	Roubaud, Julien	9/23/2021	1.8	\$332.50	\$598.50	Conduct research related to the communications of various implementation steps during the Department of Education Time and Attendance implementation and how those communications relate to the ongoing Time and Attendance implementation at the Department of Health and Department of Corrections in support of the Time and Attendance implementation toolkit as requested by H. Martinez (AAFAF). (1.8)
Outside PR	10	Roubaud, Julien	9/23/2021	1.8	\$332.50	\$598.50	Create presentation materials regarding AAFAF support of Puerto Rico Technology and Innovation Services detailing best practices and ongoing Certified Fiscal Plan implementation tasks as requested by H. Martinez (AAFAF). (1.8)
Outside PR	10	Roubaud, Julien	9/23/2021	1.6	\$332.50	\$532.00	Create presentation materials regarding AAFAF support of Puerto Rico Technology and Innovation Services detailing FY21 budget, forecast, and action items as requested by H. Martinez (AAFAF). (1.6)
Outside PR	10	Roubaud, Julien	9/23/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with C. Ishak (ACG) and C. Gonzalez (ACG) to prepare presentation materials regarding AAFAF support of agencies as well as revise list of Time and Attendance lessons learned as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan initiatives. (1.5)
Outside PR	10	Roubaud, Julien	9/23/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with C. Ishak (ACG) and V. Hart (ACG) to discuss 9/23/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.8)
Outside PR	10	Roubaud, Julien	9/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Ishak (ACG) and C. Gonzalez (ACG) to discuss 9/24/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/27/2021	1.3	\$332.50	\$432.25	Create presentation materials for AAFAF Agency engagement regarding 5-year budgetary projections for agencies including PRITS, DCR, DOH as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.3)
Outside PR	10	Roubaud, Julien	9/27/2021	1.7	\$332.50	\$565.25	Create presentation materials for agency partnership as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.7)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	9/27/2021	1.6	\$332.50	\$532.00	Create presentation materials regarding FY2022 budget for PRITS as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (1.6)
Outside PR	10	Roubaud, Julien	9/27/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with C. Gonzalez (ACG), C. Ishak (ACG), M. Alvarez (AAFAF), H. Martinez (AAFAF), and R. Lopez (Riveron) to discuss Certified Fiscal Plan budget comparisons for FY19, FY20, FY21 and forecast for FY22, FY23, FY24 for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.7)
Outside PR	10	Roubaud, Julien	9/27/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with C. Gonzalez (ACG), L. Guillen (AAFAF), I. Carmona (AAFAF), and H. Martinez (AAFAF) to discuss current status of Time and Attendance implementation projects at the Department of Health and Department of Corrections and Rehabilitation and plan next steps in ongoing support of the implementations. (0.8)
Outside PR	10	Roubaud, Julien	9/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/27/2021	0.4	\$332.50	\$133.00	Participate on telephone call with C. Ishak (ACG) to discuss next steps with regards to the presentation materials for AAFAF Agency engagement for the Time and Attendance Toolkit as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.4)
Outside PR	10	Roubaud, Julien	9/28/2021	2	\$332.50	\$665.00	Create presentation materials for the Time and Attendance toolkit as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	9/28/2021	2	\$332.50	\$665.00	Create Time and Attendance toolkit materials regarding Risk, Actions, Issues and Decisions Log and Communication Plan as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	9/28/2021	2	\$332.50	\$665.00	Create Time and Attendance toolkit materials regarding Swimlane Diagram and Requirements Gathering Template as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	9/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to discuss 9/28/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/28/2021	0.3	\$332.50	\$99.75	Participate on telephone call with C. Gonzalez (ACG) and C. Butler (ACG) to discuss next steps with regards to the Time and Attendance Toolkit as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (0.3)
Outside PR	10	Roubaud, Julien	9/29/2021	1.2	\$332.50	\$399.00	Conduct research related to the latest project updates from the Time and Attendance implementation at the Department of Education and use findings in support of Time and Attendance toolkit as requested by H. Martinez (AAFAF) in support of Certified Fiscal Plan deliverables. (1.2)
Outside PR	10	Roubaud, Julien	9/29/2021	2	\$332.50	\$665.00	Create presentation materials for the Time and Attendance toolkit and update based on Ankura team feedback as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	9/29/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with V. Hart (ACG) and C. Ishak (ACG) to discuss 9/29/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/30/2021	2	\$332.50	\$665.00	Create presentation materials for AAFAF Agency engagement regarding 5-year budgetary projections for agencies including Hacienda, ASG, DOE as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	9/30/2021	2	\$332.50	\$665.00	Create Time and Attendance toolkit materials regarding Lessons Learned Template as requested by H. Martinez (AAFAF) in support of the Certified Fiscal Plan deliverables. (2)
Outside PR	10	Roubaud, Julien	9/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Gonzalez (ACG) and C. Butler (ACG) to discuss 9/30/2021 updates and action items related to the FY22 Certified Fiscal Plan Implementation initiatives for agencies including ASG, DCR, DDEC, DOH, DSP, Hacienda, PRDE and PRITS. (0.5)
Outside PR	10	Roubaud, Julien	9/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss Ankura support of Puerto Rico Innovation and Technology Services in the implementation of Certified Fiscal Plan initiatives for the Government of Puerto Rico. (0.5)

Total Hourly Fees

184

\$66,766.13

**Total Fees**

**\$66,766.13**

## Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Christine Ishak	9/27/2021	\$276.40	Roundtrip airfare from Nashville, TN to San Juan, PR 9/27/21 to 9/29/21	1
Meals - PR	Christine Ishak	9/27/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Christine Ishak	9/27/2021	\$14.70	Travel from airport to hotel on 9/27/2021	2
Meals - PR	Christine Ishak	9/28/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Christine Ishak	9/28/2021	\$8.90	Travel from hotel to PRITS on 9/28/2021	3
Transportation - PR	Christine Ishak	9/28/2021	\$10.90	Travel from PRITA to hotel on 9/28/2021	4
Lodging - PR	Christine Ishak	9/29/2021	\$430.86	Lodging in San Juan, PR from 9/27/21 to 9/29/21 (2 nights)	5
Meals - PR	Christine Ishak	9/29/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Christine Ishak	9/29/2021	\$8.91	Travel from hotel to PRITS on 9/29/2021	6
Transportation - US	Christine Ishak	9/29/2021	\$45.00	Parking airport 9/27/21 to 9/29/21	7

### Total Expenses

**\$1,071.67**

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



***Invoice Remittance***

October 29, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-SECOND (A) MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
SEPTEMBER 1, 2021 TO SEPTEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-second (a) monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2021 through September 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-00016** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective June 30, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



***Invoice Remittance***

Re: Coronavirus State Fiscal Recovery Fund Project

**Professional Services from September 1, 2021 to September 30, 2021**

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Professional Services	\$234,770.38
Expenses	\$0.00
<b>Total Amount Due</b>	<b>\$234,770.38</b>

***Please Remit Payment to:***  
***Ankura Consulting Group, LLC***  
***P.O. Box 74007043***  
***Chicago, IL 60674-7043***

***Wire Payment to:***  
***Bank of America***  
***222 Broadway***  
***New York, NY 10038***  
***ABA Routing #: 026009593***  
***ACH Routing #: 054001204***  
***Account #: 226005697768***  
***Bank Contact: Carolyn Banks***  
***Bank Contact Phone #: (214) 965-3925***

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: Coronavirus State Fiscal Recovery Fund Project

**Professional Services from September 1, 2021 to September 30, 2021**

Professional	Title	Rate	Hours	Total
Barrett, Dennis	Senior Managing Director	\$960.00	0.4	\$384.00
Battle, Fernando	Senior Managing Director	\$960.00	0.6	\$576.00
Feldman, Robert	Director	\$660.00	0.4	\$264.00
Flanagan, Ryan	Director	\$332.50	154.1	\$51,238.25
Hubin, Kent	Senior Director	\$380.00	49.8	\$18,924.00
Huggins, Nate	Director	\$332.50	20	\$6,650.00
Hull, Sarah	Managing Director	\$451.25	3.7	\$1,669.63
Loaiza, Juan	Director	\$332.50	108.8	\$36,176.00
McAfee, Maggie	Director	\$195.00	31.5	\$6,142.50
Miller, Ken	Managing Director	\$451.25	76.5	\$34,520.63
Pasciak, Kevin	Director	\$332.50	2.9	\$964.25
Perez-Casellas, Jorge Enrique	Managing Director	\$451.25	67.7	\$30,549.63
Ragsdale, Emily	Director	\$332.50	2	\$665.00
Rumel, Jake	Director	\$332.50	9.5	\$3,158.75
Tabor, Ryan	Senior Managing Director	\$522.50	54.4	\$28,424.00
Voigt, Lindsay	Director	\$332.50	43.5	\$14,463.75
Total Hourly Fees			625.8	\$234,770.38
<b>Total Fees</b>				<b>\$234,770.38</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Barrett, Dennis	9/20/2021	0.4	\$960.00	\$384.00	Participate on telephone call with R. Flanagan (ACG) and R. Feldman (ACG) to discuss COVID-related federal funds request by AAFAF. (0.4)
Outside PR	533	Battle, Fernando	9/24/2021	0.6	\$960.00	\$576.00	Participate in virtual meeting with R. Flanagan (ACG) and R. Tabor (ACG) to discuss DDEC initial proposal ideas for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.6)
Outside PR	533	Feldman, Robert	9/20/2021	0.4	\$660.00	\$264.00	Participate on telephone call with R. Flanagan (ACG) and D. Barrett (ACG) to discuss COVID-related federal funds request by AAFAF. (0.4)
Outside PR	533	Flanagan, Ryan	9/1/2021	1.4	\$332.50	\$465.50	Create overview presentation outlining an analysis of the forecasted total eligible employees for Premium Pay. (1.4)
Outside PR	533	Flanagan, Ryan	9/1/2021	1	\$332.50	\$332.50	Create overview presentation outlining the status of Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund programs. (1)
Outside PR	533	Flanagan, Ryan	9/1/2021	0.3	\$332.50	\$99.75	Participate on telephone call with J. Loaiza (ACG) and L. Voigt (ACG) regarding outstanding questions and concerns related to Premium Pay program. (0.3)
Outside PR	533	Flanagan, Ryan	9/1/2021	0.7	\$332.50	\$232.75	Process additional applications for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.7)
Outside PR	533	Flanagan, Ryan	9/1/2021	1.8	\$332.50	\$598.50	Process applications for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.8)
Outside PR	533	Flanagan, Ryan	9/1/2021	0.4	\$332.50	\$133.00	Review and respond to 9/1/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	9/1/2021	1	\$332.50	\$332.50	Update overview presentation outlining an analysis of the forecasted total eligible employees for Premium Pay. (1)
Outside PR	533	Flanagan, Ryan	9/1/2021	0.9	\$332.50	\$299.25	Update overview presentation outlining the status of Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund programs. (0.9)
Outside PR	533	Flanagan, Ryan	9/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/1/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Flanagan, Ryan	9/2/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Hubin (ACG) and J. Loaiza (ACG) to review status and determine next steps for Coronavirus State Fiscal Recovery Fund program reporting. (0.6)
Outside PR	533	Flanagan, Ryan	9/2/2021	1.8	\$332.50	\$598.50	Process applications for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.8)
Outside PR	533	Flanagan, Ryan	9/2/2021	0.5	\$332.50	\$166.25	Review and respond to 9/2/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	9/2/2021	1.6	\$332.50	\$532.00	Update overview presentation outlining an analysis of the forecasted total eligible employees for Premium Pay based on feedback from R. Tabor (ACG). (1.6)
Outside PR	533	Flanagan, Ryan	9/2/2021	0.5	\$332.50	\$166.25	Update overview presentation outlining the status of Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund programs based on feedback from J. Tirado (AAFAF). (0.5)
Outside PR	533	Flanagan, Ryan	9/2/2021	0.4	\$332.50	\$133.00	Update overview presentation outlining the status of Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund programs based on feedback from R. Tabor (ACG). (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	9/2/2021	0.4	\$332.50	\$133.00	Update overview presentation outlining the status of Coronavirus Relief Fund and Coronavirus State Fiscal Recovery Fund programs based on feedback from R. Tabor (ACG). (0.4)
Outside PR	533	Flanagan, Ryan	9/2/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Flanagan, Ryan	9/2/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/3/2021	0.7	\$332.50	\$232.75	Participate on telephone call with J. Loaiza (ACG) and R. Tabor (ACG) to discuss strategies for Emergency Assistance to Non-Public Schools Program application. (0.7)
Outside PR	533	Flanagan, Ryan	9/3/2021	1.7	\$332.50	\$565.25	Process applications for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.7)
Outside PR	533	Flanagan, Ryan	9/3/2021	0.7	\$332.50	\$232.75	Review and respond to 9/3/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Flanagan, Ryan	9/3/2021	1.9	\$332.50	\$631.75	Review application requirements for the American Rescue Plan Emergency Assistance to Non-Public Schools program. (1.9)
Outside PR	533	Flanagan, Ryan	9/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	9/3/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	9/6/2021	0.6	\$332.50	\$199.50	Process applications for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.6)
Outside PR	533	Flanagan, Ryan	9/6/2021	0.5	\$332.50	\$166.25	Update overview presentation outlining an analysis of the forecasted total eligible employees for Premium Pay as requested by S. Diaz (AAFAF). (0.5)
Outside PR	533	Flanagan, Ryan	9/7/2021	1.4	\$332.50	\$465.50	Analyze industry data provided by Hacienda to model eligible applicants to the Coronavirus State Fiscal Recovery Fund Premium Pay Essential Worker program. (1.4)
Outside PR	533	Flanagan, Ryan	9/7/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with C. Alsina (AAFAF) to review model of eligible applicants to the Coronavirus State Fiscal Recovery Fund Premium Pay Essential Worker program. (0.2)
Outside PR	533	Flanagan, Ryan	9/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/7/2021. (0.8)
Outside PR	533	Flanagan, Ryan	9/7/2021	0.6	\$332.50	\$199.50	Participate on telephone call with J. Loaiza (ACG), R. Tabor (ACG), F. Sanchez (AAFAF), and representatives of PRDE to finalize the American Rescue Plan Emergency Assistance to Non-Public Schools application for Puerto Rico as requested by J. Tirado (AAFAF). (0.6)
Outside PR	533	Flanagan, Ryan	9/7/2021	0.6	\$332.50	\$199.50	Process additional applications for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.6)
Outside PR	533	Flanagan, Ryan	9/7/2021	1.8	\$332.50	\$598.50	Process applications for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.8)
Outside PR	533	Flanagan, Ryan	9/7/2021	0.7	\$332.50	\$232.75	Review and respond to 9/7/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	9/7/2021	1.3	\$332.50	\$432.25	Update dashboard to monitor and track applications and disbursements from the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program based on additional program considerations. (1.3)
Outside PR	533	Flanagan, Ryan	9/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	9/8/2021	1.8	\$332.50	\$598.50	Consolidate data submitted by applicants of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.8)
Outside PR	533	Flanagan, Ryan	9/8/2021	1.7	\$332.50	\$565.25	Create overview of all nurses submitted by applicants of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program as requested by S. Diaz (AAFAF). (1.7)
Outside PR	533	Flanagan, Ryan	9/8/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to review required next steps to operationalize the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program and facilitate payment to Doctor Center Hospitals. (1)
Outside PR	533	Flanagan, Ryan	9/8/2021	0.6	\$332.50	\$199.50	Review and respond to 9/8/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	9/8/2021	1.2	\$332.50	\$399.00	Update overview of all nurses submitted by applicants of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program as requested by S. Diaz (AAFAF). (1.2)
Outside PR	533	Flanagan, Ryan	9/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/8/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Flanagan, Ryan	9/9/2021	1.2	\$332.50	\$399.00	Consolidate data submitted by applicants of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program based on additional submissions. (1.2)
Outside PR	533	Flanagan, Ryan	9/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to debrief the outcome of the meeting with Hacienda to establish SFTP account. (0.5)
Outside PR	533	Flanagan, Ryan	9/9/2021	1	\$332.50	\$332.50	Participate in virtual meeting with K. Miller (ACG) to discuss necessary components of a Coronavirus State Fiscal Recovery Fund program tracker. (1)
Outside PR	533	Flanagan, Ryan	9/9/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with representatives of Ankura to review outstanding questions regarding the Hacienda validation process for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.5)
Outside PR	533	Flanagan, Ryan	9/9/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Hacienda, Ankura, S. Diaz (AAFAF), and S. Batista (AAFAF) to review the status of setting up the SFTP account required for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1)
Outside PR	533	Flanagan, Ryan	9/9/2021	0.4	\$332.50	\$133.00	Review and respond to 9/9/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Flanagan, Ryan	9/9/2021	1.5	\$332.50	\$498.75	Update overview of all nurses submitted by applicants of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program based on additional submissions. (1.5)
Outside PR	533	Flanagan, Ryan	9/9/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (1.3)
Outside PR	533	Flanagan, Ryan	9/9/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	9/10/2021	1.3	\$332.50	\$432.25	Create Smartsheet Coronavirus State Fiscal Recovery Fund program dashboard to track program status and increase program management. (1.3)
Outside PR	533	Flanagan, Ryan	9/10/2021	1.6	\$332.50	\$532.00	Create Smartsheet Coronavirus State Fiscal Recovery Fund program tracker to facilitate increased program management. (1.6)
Outside PR	533	Flanagan, Ryan	9/10/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with K. Miller (ACG) to review Smartsheet Coronavirus State Fiscal Recovery Fund program tracker. (0.8)
Outside PR	533	Flanagan, Ryan	9/10/2021	0.6	\$332.50	\$199.50	Review and respond to 9/10/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	9/10/2021	1.5	\$332.50	\$498.75	Update Smartsheet Coronavirus State Fiscal Recovery Fund program dashboard to track program status and increase program management based on feedback from K. Miller (ACG). (1.5)
Outside PR	533	Flanagan, Ryan	9/10/2021	0.8	\$332.50	\$266.00	Update Smartsheet Coronavirus State Fiscal Recovery Fund program tracker to facilitate increased program management based on feedback from K. Miller (ACG). (0.8)
Outside PR	533	Flanagan, Ryan	9/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	9/13/2021	1.5	\$332.50	\$498.75	Consolidate data discrepancies in the submitted files for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.5)
Outside PR	533	Flanagan, Ryan	9/13/2021	0.4	\$332.50	\$133.00	Participate in meeting with L. Voigt (ACG) and J. Loaiza (ACG) to define strategy and operationalization process for Premium Pay data consolidation. (0.4)
Outside PR	533	Flanagan, Ryan	9/13/2021	1.7	\$332.50	\$565.25	Process additional data files for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program to facilitate data validation. (1.7)
Outside PR	533	Flanagan, Ryan	9/13/2021	2	\$332.50	\$665.00	Process data files for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program to facilitate data validation. (2)
Outside PR	533	Flanagan, Ryan	9/13/2021	0.5	\$332.50	\$166.25	Review and respond to 9/13/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	9/14/2021	1.8	\$332.50	\$598.50	Create process flows of the different operational options for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.8)
Outside PR	533	Flanagan, Ryan	9/14/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) to review data discrepancies in the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.6)
Outside PR	533	Flanagan, Ryan	9/14/2021	1	\$332.50	\$332.50	Participate in virtual meeting with L. Voigt (ACG) and J. Loaiza (ACG) to review operational options for the recruitment incentive phase of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	9/14/2021	1.2	\$332.50	\$399.00	Process data files for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program to facilitate data validation. (1.2)
Outside PR	533	Flanagan, Ryan	9/14/2021	0.5	\$332.50	\$166.25	Review and respond to 9/14/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	9/14/2021	0.7	\$332.50	\$232.75	Update process flows of the different operational options for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.7)
Outside PR	533	Flanagan, Ryan	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Flanagan, Ryan	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	9/15/2021	1.9	\$332.50	\$631.75	Create initial draft response for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (1.9)
Outside PR	533	Flanagan, Ryan	9/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with Ankura representatives to discuss data discrepancies in the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.5)
Outside PR	533	Flanagan, Ryan	9/15/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to discuss response planning for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.6)
Outside PR	533	Flanagan, Ryan	9/15/2021	0.6	\$332.50	\$199.50	Review and respond to 9/15/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	9/15/2021	1.6	\$332.50	\$532.00	Update initial draft response for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza) based on additional understanding. (1.6)
Outside PR	533	Flanagan, Ryan	9/15/2021	1.1	\$332.50	\$365.75	Update process flows of the different operational options for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.1)
Outside PR	533	Flanagan, Ryan	9/15/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Flanagan, Ryan	9/15/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	9/16/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to review initial response plan for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.6)
Outside PR	533	Flanagan, Ryan	9/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with K. Miller (ACG) to review operational options for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.4)
Outside PR	533	Flanagan, Ryan	9/16/2021	0.6	\$332.50	\$199.50	Review and respond to 9/16/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	9/16/2021	1.3	\$332.50	\$432.25	Update application review form with Disbursement Oversight Committee data for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.3)
Outside PR	533	Flanagan, Ryan	9/16/2021	0.4	\$332.50	\$133.00	Update dashboard to reflect programmatic updates to the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.4)
Outside PR	533	Flanagan, Ryan	9/16/2021	1.8	\$332.50	\$598.50	Update initial draft response for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza) based on feedback from R. Tabor (ACG). (1.8)
Outside PR	533	Flanagan, Ryan	9/16/2021	1.4	\$332.50	\$465.50	Update process flows of the different operational options for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program based on additional program considerations. (1.4)
Outside PR	533	Flanagan, Ryan	9/16/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Flanagan, Ryan	9/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/17/2021	1.8	\$332.50	\$598.50	Create presentation and Excel file templates to be used for automating status updates. (1.8)
Outside PR	533	Flanagan, Ryan	9/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to review initial response plan for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.5)
Outside PR	533	Flanagan, Ryan	9/17/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with K. Miller (ACG) to discuss next steps to automate status update presentations. (0.5)
Outside PR	533	Flanagan, Ryan	9/17/2021	0.5	\$332.50	\$166.25	Review and respond to 9/17/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Flanagan, Ryan	9/17/2021	0.7	\$332.50	\$232.75	Review funding requests from the Aguadilla Airport and the Ponce Port to facilitate application to the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.7)
Outside PR	533	Flanagan, Ryan	9/17/2021	0.8	\$332.50	\$266.00	Review updates to the initial draft response for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.8)
Outside PR	533	Flanagan, Ryan	9/17/2021	0.9	\$332.50	\$299.25	Update process flows of the different operational options for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program based on additional program considerations. (0.9)
Outside PR	533	Flanagan, Ryan	9/17/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/19/2021	2	\$332.50	\$665.00	Create presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (2)
Outside PR	533	Flanagan, Ryan	9/19/2021	1.8	\$332.50	\$598.50	Update presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds based on additional insights. (1.8)
Outside PR	533	Flanagan, Ryan	9/20/2021	1.7	\$332.50	\$565.25	Create separate validated data files to inform applicants on eligible applicants and facilitate payments for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.7)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	9/20/2021	0.3	\$332.50	\$99.75	Participate in meeting with representatives of Ankura to operationalize the creation of the Premium Pay validated files for each Hospital and CDT. (0.3)
Outside PR	533	Flanagan, Ryan	9/20/2021	1.8	\$332.50	\$598.50	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to process feedback from J. Bayne (AAFAF) and make requested updates to the presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (1.8)
Outside PR	533	Flanagan, Ryan	9/20/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with K. Miller (ACG) and R. Tabor (ACG) to review required updates to the presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (1.3)
Outside PR	533	Flanagan, Ryan	9/20/2021	0.4	\$332.50	\$133.00	Participate on telephone call with R. Feldman (ACG) and D. Barrett (ACG) to discuss COVID-related federal funds request by AAFAF. (0.4)
Outside PR	533	Flanagan, Ryan	9/20/2021	0.8	\$332.50	\$266.00	Review and respond to 9/20/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	9/20/2021	1.5	\$332.50	\$498.75	Update presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds based on feedback from J. Bayne (AAFAF). (1.5)
Outside PR	533	Flanagan, Ryan	9/20/2021	1	\$332.50	\$332.50	Continue to update presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds based on feedback from R. Tabor (ACG). (1)
Outside PR	533	Flanagan, Ryan	9/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/20/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.8)
Outside PR	533	Flanagan, Ryan	9/21/2021	1.3	\$332.50	\$432.25	Create infographic overview of the Puerto Rico approach and success to implementing Coronavirus State Fiscal Recovery Fund programs. (1.3)
Outside PR	533	Flanagan, Ryan	9/21/2021	2	\$332.50	\$665.00	Participate in virtual meeting with R. Tabor (ACG) and K. Miller (ACG) to review and revise deliverables for O. Marrero (AAFAF) to be used in Puerto Rico meeting with Gene Sperling detailing Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (2)
Outside PR	533	Flanagan, Ryan	9/21/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/21/2021. (0.6)
Outside PR	533	Flanagan, Ryan	9/21/2021	0.8	\$332.50	\$266.00	Review and respond to 9/21/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Flanagan, Ryan	9/21/2021	1.8	\$332.50	\$598.50	Update Excel file template to be used for automating status updates. (1.8)
Outside PR	533	Flanagan, Ryan	9/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Flanagan, Ryan	9/22/2021	1.7	\$332.50	\$565.25	Create Disbursement Oversight Committee Report to facilitate payment of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.7)
Outside PR	533	Flanagan, Ryan	9/22/2021	1.9	\$332.50	\$631.75	Process data files for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program to facilitate data validation. (1.9)
Outside PR	533	Flanagan, Ryan	9/22/2021	0.6	\$332.50	\$199.50	Review and respond to 9/22/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	9/22/2021	1.8	\$332.50	\$598.50	Update PowerPoint file template to be used for automating status updates. (1.8)
Outside PR	533	Flanagan, Ryan	9/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	9/23/2021	1.5	\$332.50	\$498.75	Create overview of COVID-related federal relief funding available to address climate change as requested by S. Diaz (AAFAF). (1.5)
Outside PR	533	Flanagan, Ryan	9/23/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with K. Miller (ACG), R. Tabor (ACG), S. Batista (AAFAF), D. Perez (DDEC), and H. Mercader (DDEC) to review initial proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.7)
Outside PR	533	Flanagan, Ryan	9/23/2021	0.6	\$332.50	\$199.50	Review and respond to 9/23/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	9/23/2021	1.4	\$332.50	\$465.50	Review initial proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico provided by D. Perez (DDEC) as requested by C. Yamin (Fortaleza). (1.4)
Outside PR	533	Flanagan, Ryan	9/23/2021	0.6	\$332.50	\$199.50	Update application review form with Disbursement Oversight Committee data for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.6)
Outside PR	533	Flanagan, Ryan	9/23/2021	1.1	\$332.50	\$365.75	Update Disbursement Oversight Committee Report to facilitate payment of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.1)
Outside PR	533	Flanagan, Ryan	9/23/2021	0.8	\$332.50	\$266.00	Update overview of COVID-related federal funding available to address climate change as requested by S. Diaz (AAFAF). (0.8)
Outside PR	533	Flanagan, Ryan	9/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	9/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/24/2021	1	\$332.50	\$332.50	Create overview highlighting disbursement challenges occurring with Coronavirus State Fiscal Recovery Fund programs. (1)
Outside PR	533	Flanagan, Ryan	9/24/2021	0.5	\$332.50	\$166.25	Create overview of the two Coronavirus State Fiscal Recovery Fund Premium Pay programs as requested by M. Gonzalez (AAFAF). (0.5)
Outside PR	533	Flanagan, Ryan	9/24/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Miller (ACG) and J. Rumel (ACG) to discuss automating Coronavirus State Fiscal Recovery Fund program status update presentations. (0.6)
Outside PR	533	Flanagan, Ryan	9/24/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with R. Tabor (ACG) and F. Batlle (ACG) to discuss DDEC initial proposal ideas for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.6)
Outside PR	533	Flanagan, Ryan	9/24/2021	0.6	\$332.50	\$199.50	Review and respond to 9/24/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	9/24/2021	1.7	\$332.50	\$565.25	Update Coronavirus State Fiscal Recovery Fund master tracker grid to reflect programmatic updates as of 9/24/2021. (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	9/24/2021	0.9	\$332.50	\$299.25	Update Excel file template to be used for automating status updates. (0.9)
Outside PR	533	Flanagan, Ryan	9/24/2021	0.3	\$332.50	\$99.75	Update PowerPoint file template to be used for automating status updates. (0.3)
Outside PR	533	Flanagan, Ryan	9/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/27/2021	1.8	\$332.50	\$598.50	Create Coronavirus State Fiscal Recovery Fund Disbursement Overview Graphic detailing Coronavirus State Fiscal Recovery Fund funds disbursed, awarded, and remaining to date. (1.8)
Outside PR	533	Flanagan, Ryan	9/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with K. Hubin (ACG) and J. Loaiza (ACG) to discuss the process for agencies to report premium payments to employees. (0.2)
Outside PR	533	Flanagan, Ryan	9/27/2021	1.1	\$332.50	\$365.75	Perform research on how other jurisdictions are implementing Premium Pay programs. (1.1)
Outside PR	533	Flanagan, Ryan	9/27/2021	1	\$332.50	\$332.50	Review and respond to 9/27/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1)
Outside PR	533	Flanagan, Ryan	9/27/2021	0.9	\$332.50	\$299.25	Update Coronavirus State Fiscal Recovery Fund Disbursement Overview Graphic detailing Coronavirus State Fiscal Recovery Fund funds disbursed, awarded, and remaining to date. (0.9)
Outside PR	533	Flanagan, Ryan	9/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/27/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Flanagan, Ryan	9/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with J. Rumel (ACG) to review progress of automating Coronavirus State Fiscal Recovery Fund program status update presentations. (0.5)
Outside PR	533	Flanagan, Ryan	9/28/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with R. Tabor (ACG), S. Batista (AAFAF), D. Perez (DDEC), and H. Mercader (DDEC) to discuss Ponce Port proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.8)
Outside PR	533	Flanagan, Ryan	9/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/28/2021. (0.5)
Outside PR	533	Flanagan, Ryan	9/28/2021	1.7	\$332.50	\$565.25	Perform lost revenue calculation for the Corporacion de Artes Musicales based on data provided by OGP. (1.7)
Outside PR	533	Flanagan, Ryan	9/28/2021	2	\$332.50	\$665.00	Perform research on how other jurisdictions are implementing Premium Pay programs. (2)
Outside PR	533	Flanagan, Ryan	9/28/2021	0.9	\$332.50	\$299.25	Review and respond to 9/28/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.9)
Outside PR	533	Flanagan, Ryan	9/28/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Flanagan, Ryan	9/28/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	9/29/2021	1.7	\$332.50	\$565.25	Consolidate data submitted by applicants of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Flanagan, Ryan	9/29/2021	1	\$332.50	\$332.50	Review and respond to 9/29/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1)
Outside PR	533	Flanagan, Ryan	9/29/2021	1.6	\$332.50	\$532.00	Review macro-enabled Excel template to be used for automating weekly Coronavirus State Fiscal Recovery Fund status updates. (1.6)
Outside PR	533	Flanagan, Ryan	9/29/2021	1.2	\$332.50	\$399.00	Update Smartsheet Coronavirus State Fiscal Recovery Fund program dashboard to track program status and increase program management. (1.2)
Outside PR	533	Flanagan, Ryan	9/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Flanagan, Ryan	9/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Flanagan, Ryan	9/30/2021	0.9	\$332.50	\$299.25	Consolidate data submitted by applicants of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.9)
Outside PR	533	Flanagan, Ryan	9/30/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Rumel (ACG) and K. Miller (ACG) to discuss how to run the automation file for Coronavirus State Fiscal Recovery Fund program status update presentations. (0.4)
Outside PR	533	Flanagan, Ryan	9/30/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 9/30/2021. (0.8)
Outside PR	533	Flanagan, Ryan	9/30/2021	1.8	\$332.50	\$598.50	Perform research on the American Rescue Plan Capital Projects Fund and projects that would be eligible under the program. (1.8)
Outside PR	533	Flanagan, Ryan	9/30/2021	0.8	\$332.50	\$266.00	Process Agency Requests for Coronavirus State Fiscal Recovery Fund Funding to facilitate establishment of new programs. (0.8)
Outside PR	533	Flanagan, Ryan	9/30/2021	0.6	\$332.50	\$199.50	Review and respond to 9/30/2021 email messages related to the Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Flanagan, Ryan	9/30/2021	0.6	\$332.50	\$199.50	Review macro-enabled Excel template to be used for automating weekly Coronavirus State Fiscal Recovery Fund status updates. (0.6)
Outside PR	533	Flanagan, Ryan	9/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Flanagan, Ryan	9/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/1/2021	1	\$380.00	\$380.00	Research other jurisdiction Coronavirus State Fiscal Recovery Fund Recovery Plan Performance Reports for enhancements to future iterations. (1)
Outside PR	533	Hubin, Kent	9/1/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/2/2021	2	\$380.00	\$760.00	Build reporting tool for agency Coronavirus State Fiscal Recovery Fund expenditure reporting. (2)
Outside PR	533	Hubin, Kent	9/2/2021	2	\$380.00	\$760.00	Continue to build reporting tool for agency Coronavirus State Fiscal Recovery Fund expenditure reporting. (2)
Outside PR	533	Hubin, Kent	9/2/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) to review status and determine next steps for Coronavirus State Fiscal Recovery Fund program reporting. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	9/2/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/3/2021	2	\$380.00	\$760.00	Build reporting tool for agency Coronavirus State Fiscal Recovery Fund expenditure reporting. (2)
Outside PR	533	Hubin, Kent	9/3/2021	1.1	\$380.00	\$418.00	Continue to build reporting tool for agency Coronavirus State Fiscal Recovery Fund expenditure reporting. (1.1)
Outside PR	533	Hubin, Kent	9/3/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	9/7/2021	1	\$380.00	\$380.00	Test reporting tool for agency Coronavirus State Fiscal Recovery Fund expenditure reporting. (1)
Outside PR	533	Hubin, Kent	9/7/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/7/2021. (0.8)
Outside PR	533	Hubin, Kent	9/7/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	9/8/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/9/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with K. Miller (ACG) to discuss Coronavirus State Fiscal Recovery Fund program reporting requirements, challenges, and next steps. (0.6)
Outside PR	533	Hubin, Kent	9/9/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Hubin, Kent	9/10/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Hubin, Kent	9/13/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	9/14/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	9/14/2021	2	\$380.00	\$760.00	Process Batch G of the 9/11/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	9/14/2021	0.6	\$380.00	\$228.00	Process Batch H of the 9/11/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (0.6)
Outside PR	533	Hubin, Kent	9/14/2021	2	\$380.00	\$760.00	Process Batch I of the 9/11/2021 weekly agency reports for the Office of the Inspector General reporting requirements. (2)
Outside PR	533	Hubin, Kent	9/14/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Hubin, Kent	9/15/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/16/2021	2	\$380.00	\$760.00	Continue to generate a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	9/16/2021	2	\$380.00	\$760.00	Generate a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	9/16/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Hubin, Kent	9/17/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/20/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/21/2021	2	\$380.00	\$760.00	Continue to generate a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	9/21/2021	0.4	\$380.00	\$152.00	Finalize draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (0.4)
Outside PR	533	Hubin, Kent	9/21/2021	2	\$380.00	\$760.00	Generate a draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	9/21/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to plan for 9/24/2021 agency Coronavirus State Fiscal Recovery Fund expenditure reporting training and tool completion. (0.8)
Outside PR	533	Hubin, Kent	9/21/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/21/2021. (0.6)
Outside PR	533	Hubin, Kent	9/21/2021	2	\$380.00	\$760.00	Revise draft Agency reporting template for Coronavirus State Fiscal Recovery Fund expenditures. (2)
Outside PR	533	Hubin, Kent	9/21/2021	0.1	\$380.00	\$38.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Hubin, Kent	9/22/2021	2	\$380.00	\$760.00	Continue to update Coronavirus State Fiscal Recovery Fund agency reporting tool based on quality assurance feedback. (2)
Outside PR	533	Hubin, Kent	9/22/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with J. Loaiza (ACG) and N. Huggins (ACG) to review Quality Assurance testing results of agency Coronavirus State Fiscal Recovery Fund reporting tool. (0.4)
Outside PR	533	Hubin, Kent	9/22/2021	0.8	\$380.00	\$304.00	Update Coronavirus State Fiscal Recovery Fund agency reporting tool based on Quality Assurance feedback. (0.8)
Outside PR	533	Hubin, Kent	9/22/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/23/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with representatives of Ankura and C. Vlez (AAFAF) to review the Coronavirus State Fiscal Recovery Fund agency reporting tool and the associated training materials in preparation for the 9/24/2021 GoToWebinar training session with agencies. (0.7)
Outside PR	533	Hubin, Kent	9/23/2021	0.6	\$380.00	\$228.00	Update Coronavirus State Fiscal Recovery Fund agency reporting tool based on review feedback and send draft to S. Diaz (AAFAF) for further review. (0.6)
Outside PR	533	Hubin, Kent	9/23/2021	1.5	\$380.00	\$570.00	Update Coronavirus State Fiscal Recovery Fund agency reporting tool based on review feedback from S. Diaz (AAFAF). (1.5)
Outside PR	533	Hubin, Kent	9/23/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/24/2021	1.3	\$380.00	\$494.00	Continue to update Coronavirus State Fiscal Recovery Fund agency reporting tool based on review feedback from AAFAF. (1.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Hubin, Kent	9/24/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to debrief and review action items from Coronavirus State Fiscal Recovery Fund Use of Funds Reporting webinar. (0.5)
Outside PR	533	Hubin, Kent	9/24/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura and AAFAF to review the Coronavirus State Fiscal Recovery Fund agency reporting tool and the associated training materials in preparation for 9/24/2021 GoToWebinar training session with agencies. (0.5)
Outside PR	533	Hubin, Kent	9/24/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to review current status and next steps related to the distribution of the Coronavirus State Fiscal Recovery Fund agency reporting tool. (0.3)
Outside PR	533	Hubin, Kent	9/24/2021	1.5	\$380.00	\$570.00	Update Coronavirus State Fiscal Recovery Fund agency reporting tool based on review feedback from S. Diaz (AAFAF). (1.5)
Outside PR	533	Hubin, Kent	9/27/2021	0.2	\$380.00	\$76.00	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) to discuss the process for agencies to report premium payments to employees. (0.2)
Outside PR	533	Hubin, Kent	9/27/2021	0.8	\$380.00	\$304.00	Research and respond to agency question regarding the reporting of Premium Pay. (0.8)
Outside PR	533	Hubin, Kent	9/27/2021	2	\$380.00	\$760.00	Update Coronavirus State Fiscal Recovery Fund agency reporting tool based on additional edits from S. Diaz (AAFAF) as well as send email to agencies. (2)
Outside PR	533	Hubin, Kent	9/27/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/28/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/28/2021. (0.5)
Outside PR	533	Hubin, Kent	9/28/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Hubin, Kent	9/29/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hubin, Kent	9/29/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Hubin, Kent	9/30/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 9/30/2021. (0.8)
Outside PR	533	Hubin, Kent	9/30/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Huggins, Nate	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Huggins, Nate	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Huggins, Nate	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Huggins, Nate	9/15/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Huggins, Nate	9/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	9/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	9/21/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to plan for 9/24/2021 agency Coronavirus State Fiscal Recovery Fund expenditure reporting training and tool completion. (0.8)
Outside PR	533	Huggins, Nate	9/21/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/21/2021. (0.6)
Outside PR	533	Huggins, Nate	9/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Huggins, Nate	9/22/2021	1	\$332.50	\$332.50	Participate in virtual meeting with J. Loaiza (ACG) to perform Quality Assurance testing of the agency Coronavirus State Fiscal Recovery Fund reporting tool. (1)
Outside PR	533	Huggins, Nate	9/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with J. Loaiza (ACG) and K. Hubin (ACG) to review Quality Assurance testing results of agency Coronavirus State Fiscal Recovery Fund reporting tool. (0.4)
Outside PR	533	Huggins, Nate	9/22/2021	1	\$332.50	\$332.50	Translate language on Coronavirus State Fiscal Recovery Fund reporting tool to Spanish. (1)
Outside PR	533	Huggins, Nate	9/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	9/23/2021	2	\$332.50	\$665.00	Create calendar for Coronavirus State Fiscal Recovery Fund agency reporting tool and presentation. (2)
Outside PR	533	Huggins, Nate	9/23/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura and C. Vlez (AAFAF) to review the Coronavirus State Fiscal Recovery Fund agency reporting tool and the associated training materials in preparation for the 9/24/2021 GoToWebinar training session with agencies. (0.7)
Outside PR	533	Huggins, Nate	9/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Huggins, Nate	9/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	9/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to debrief and review action items from Coronavirus State Fiscal Recovery Fund Use of Funds Reporting webinar. (0.5)
Outside PR	533	Huggins, Nate	9/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura and AAFAF to review the Coronavirus State Fiscal Recovery Fund agency reporting tool and the associated

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							training materials in preparation for 9/24/2021 GoToWebinar training session with agencies. (0.5)
Outside PR	533	Huggins, Nate	9/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to review current status and next steps related to the distribution of the Coronavirus State Fiscal Recovery Fund agency reporting tool. (0.3)
Outside PR	533	Huggins, Nate	9/24/2021	1	\$332.50	\$332.50	Participate in virtual webinar to review Coronavirus State Fiscal Recovery Fund Agency Reporting Tool with agencies. (1)
Outside PR	533	Huggins, Nate	9/24/2021	2	\$332.50	\$665.00	Translate language on Coronavirus State Fiscal Recovery Fund reporting tool. (2)
Outside PR	533	Huggins, Nate	9/24/2021	2	\$332.50	\$665.00	Update the Coronavirus State Fiscal Recovery Fund reporting tool per Hacienda feedback and questions asked in webinar. (2)
Outside PR	533	Huggins, Nate	9/27/2021	0.5	\$332.50	\$166.25	Review Coronavirus State Fiscal Recovery Fund Reporting tool for publishing to agencies. (0.5)
Outside PR	533	Huggins, Nate	9/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Huggins, Nate	9/30/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 9/30/2021. (0.8)
Outside PR	533	Huggins, Nate	9/30/2021	1	\$332.50	\$332.50	Research other state recovery plans to help inform potential additions to Puerto Rico Coronavirus State Fiscal Recovery Fund reporting. (1)
Outside PR	533	Huggins, Nate	9/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Huggins, Nate	9/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Hull, Sarah	9/2/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Hull, Sarah	9/9/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (1)
Outside PR	533	Hull, Sarah	9/14/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Hull, Sarah	9/16/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Hull, Sarah	9/21/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Hull, Sarah	9/23/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Hull, Sarah	9/28/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Hull, Sarah	9/30/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Loaiza, Juan	9/1/2021	0.6	\$332.50	\$199.50	Create Application Review process flow for Premium Pay program. (0.6)
Outside PR	533	Loaiza, Juan	9/1/2021	0.8	\$332.50	\$266.00	Gather contact information regarding CDTs for Premium Pay and Recruitment Application. (0.8)
Outside PR	533	Loaiza, Juan	9/1/2021	0.5	\$332.50	\$166.25	Participate on telephone call with L. Voigt (ACG) and J. Perez-Casellas (ACG) regarding Premium Pay program process steps. (0.5)
Outside PR	533	Loaiza, Juan	9/1/2021	0.3	\$332.50	\$99.75	Participate on telephone call with L. Voigt (ACG) and R. Flanagan (ACG) regarding outstanding questions and concerns related to Premium Pay program. (0.3)
Outside PR	533	Loaiza, Juan	9/1/2021	0.5	\$332.50	\$166.25	Review and send mass communication about multiple Premium Pay programs. (0.5)
Outside PR	533	Loaiza, Juan	9/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	9/2/2021	0.8	\$332.50	\$266.00	Gather contact information for CDTs and Hospitals that are unable to submit files through the PRITS link. (0.8)
Outside PR	533	Loaiza, Juan	9/2/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with R. Flanagan (ACG) and K. Hubin (ACG) to review status and determine next steps for Coronavirus State Fiscal Recovery Fund program reporting. (0.6)
Outside PR	533	Loaiza, Juan	9/2/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Loaiza, Juan	9/3/2021	1.5	\$332.50	\$498.75	Develop draft communication for PRDE to support Emergency Assistance to Non-Public Schools Program application. (1.5)
Outside PR	533	Loaiza, Juan	9/3/2021	0.7	\$332.50	\$232.75	Participate on telephone call with R. Flanagan (ACG) and R. Tabor (ACG) to discuss strategies for Emergency Assistance to Non-Public Schools Program application. (0.7)
Outside PR	533	Loaiza, Juan	9/3/2021	0.7	\$332.50	\$232.75	Review material for application to Emergency Assistance to Non-Public Schools Program. (0.7)
Outside PR	533	Loaiza, Juan	9/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Loaiza, Juan	9/7/2021	0.2	\$332.50	\$66.50	Gather and update contact information for CDTs and Hospitals that are unable to submit files through the PRITS link. (0.2)
Outside PR	533	Loaiza, Juan	9/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/7/2021. (0.8)
Outside PR	533	Loaiza, Juan	9/7/2021	0.6	\$332.50	\$199.50	Participate on telephone call with R. Tabor (ACG), R. Flanagan (ACG), F. Sanchez (AAFAF), and representatives of PRDE to finalize the American Rescue Plan Emergency Assistance to Non-Public Schools application for Puerto Rico as requested by J. Tirado (AAFAF). (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	9/7/2021	1	\$332.50	\$332.50	Prepare American Rescue Plan Act Emergency Assistance to Non-Public Schools application. (1)
Outside PR	533	Loaiza, Juan	9/7/2021	1.2	\$332.50	\$399.00	Provide support with ASEM and UDH premium Pay application to B. Castro (UDH) over phone and email. (1.2)
Outside PR	533	Loaiza, Juan	9/7/2021	1	\$332.50	\$332.50	Update Premium Pay Tracking with institutions that submitted the Premium Pay file in their respective folder. (1)
Outside PR	533	Loaiza, Juan	9/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Loaiza, Juan	9/8/2021	0.5	\$332.50	\$166.25	Answer inquiries and questions about Premium Pay program for Hospitals and CDTs. (0.5)
Outside PR	533	Loaiza, Juan	9/8/2021	2	\$332.50	\$665.00	Consolidate and review Doctors Center Hospitals Premium Pay applications, data and Disbursement Oversight Committee report. (2)
Outside PR	533	Loaiza, Juan	9/8/2021	2	\$332.50	\$665.00	Gather application information on number of nurses for the Hospital and CDTs Premium Pay program. (2)
Outside PR	533	Loaiza, Juan	9/8/2021	1.7	\$332.50	\$565.25	Participate in meeting with J. Perez-Casellas (ACG), S. Diaz Vazquez (AAFAF) and representatives of Hacienda / SURI team to define the process and strategy for employee validation and review for the Premium Pay program for Hospitals and CDTs. (1.7)
Outside PR	533	Loaiza, Juan	9/8/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to review required next steps to operationalize the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program and facilitate payment to Doctor Center Hospitals. (1)
Outside PR	533	Loaiza, Juan	9/8/2021	0.5	\$332.50	\$166.25	Prepare notes from meeting with representatives of AAFAF and Hacienda / SURI related to the Premium Pay program (0.5)
Outside PR	533	Loaiza, Juan	9/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	9/9/2021	0.7	\$332.50	\$232.75	Calculate distribution CAPs for Municipality Strengthening program. (0.7)
Outside PR	533	Loaiza, Juan	9/9/2021	2	\$332.50	\$665.00	Create and upload file for Doctors Center Hospitals Social Security Number validation with SURI. (2)
Outside PR	533	Loaiza, Juan	9/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to debrief the outcome of the meeting with Hacienda to establish SFTP account. (0.5)
Outside PR	533	Loaiza, Juan	9/9/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with representatives of Ankura to review outstanding questions regarding the Hacienda validation process for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.5)
Outside PR	533	Loaiza, Juan	9/9/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Hacienda, Ankura, S. Diaz (AAFAF), and S. Batista (AAFAF) to review the status of setting up the SFTP account required for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1)
Outside PR	533	Loaiza, Juan	9/9/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (1.3)
Outside PR	533	Loaiza, Juan	9/9/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Loaiza, Juan	9/10/2021	0.2	\$332.50	\$66.50	Answer inquiries about Premium Pay program. (0.2)
Outside PR	533	Loaiza, Juan	9/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Loaiza, Juan	9/13/2021	2	\$332.50	\$665.00	Consolidate 29 Hospitals and CDT data with Premium Pay data. (2)
Outside PR	533	Loaiza, Juan	9/13/2021	0.5	\$332.50	\$166.25	Generate tracker to follow up consolidation process for Premium Pay data. (0.5)
Outside PR	533	Loaiza, Juan	9/13/2021	0.4	\$332.50	\$133.00	Participate in meeting with L. Voigt (ACG) and R. Flanagan (ACG) to define strategy and operationalization process for Premium Pay data consolidation. (0.4)
Outside PR	533	Loaiza, Juan	9/13/2021	2	\$332.50	\$665.00	Review, update and transfer Premium Pay data file for SURI. (2)
Outside PR	533	Loaiza, Juan	9/13/2021	1	\$332.50	\$332.50	Send follow up communications to Hospitals and CDT for clarifications and updates regarding their submitted data for the Premium Pay Program. (1)
Outside PR	533	Loaiza, Juan	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Loaiza, Juan	9/14/2021	2	\$332.50	\$665.00	Consolidate, clean, review and analyze data for the Premium Pay master file. (2)
Outside PR	533	Loaiza, Juan	9/14/2021	2	\$332.50	\$665.00	Follow up with Hospitals and CDTs to gather correct EIN and update and upload EIN file to SURI SFTP. (2)
Outside PR	533	Loaiza, Juan	9/14/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with L. Voigt (ACG) and R. Flanagan (ACG) to review data discrepancies in the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.6)
Outside PR	533	Loaiza, Juan	9/14/2021	1	\$332.50	\$332.50	Participate in virtual meeting with L. Voigt (ACG) and R. Flanagan (ACG) to review operational options for the recruitment incentive phase of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1)
Outside PR	533	Loaiza, Juan	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Loaiza, Juan	9/14/2021	0.6	\$332.50	\$199.50	Prepare communication for extension of Premium Pay program applications. (0.6)
Outside PR	533	Loaiza, Juan	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Loaiza, Juan	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Loaiza, Juan	9/15/2021	2	\$332.50	\$665.00	Analyze and review duplicate items in the consolidated Premium Pay application list. (2)
Outside PR	533	Loaiza, Juan	9/15/2021	0.7	\$332.50	\$232.75	Install and review Modern CSV to prepare SURI and United States Treasury data and report files. (0.7)
Outside PR	533	Loaiza, Juan	9/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with Ankura representatives to discuss data discrepancies in the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.5)
Outside PR	533	Loaiza, Juan	9/15/2021	1.5	\$332.50	\$498.75	Prepare final summary for team to create the Disbursement Oversight Committee report for the Premium Pay program. (1.5)
Outside PR	533	Loaiza, Juan	9/15/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	9/16/2021	0.5	\$332.50	\$166.25	Discuss status of Premium Pay application for Hospital San Cristobal and other questions with I. Ramos (Hospital San Cristobal). (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	9/16/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Loaiza, Juan	9/16/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Loaiza, Juan	9/17/2021	2	\$332.50	\$665.00	Clean up other data for SURI file for Premium Pay program. (2)
Outside PR	533	Loaiza, Juan	9/17/2021	1.9	\$332.50	\$631.75	Consolidate Premium Pay master file following SURI template. (1.9)
Outside PR	533	Loaiza, Juan	9/17/2021	2	\$332.50	\$665.00	Update and review employee name data for SURI file for Premium Pay program. (2)
Outside PR	533	Loaiza, Juan	9/17/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Loaiza, Juan	9/18/2021	1.5	\$332.50	\$498.75	Verify and correct minimum characters for SSN and EIN data for SURI file for Premium Pay program. (1.5)
Outside PR	533	Loaiza, Juan	9/20/2021	1	\$332.50	\$332.50	Generate copies of consolidated files for Ankura team to review and update for each Hospital and CDT. (1)
Outside PR	533	Loaiza, Juan	9/20/2021	0.3	\$332.50	\$99.75	Participate in meeting with representatives of Ankura to operationalize the creation of the Premium Pay validated files for each Hospital and CDT. (0.3)
Outside PR	533	Loaiza, Juan	9/20/2021	1.5	\$332.50	\$498.75	Review and update 20 Hospitals and CDT Premium Pay Validated files. (1.5)
Outside PR	533	Loaiza, Juan	9/20/2021	0.5	\$332.50	\$166.25	Review and update award notification language for Premium Pay awards. (0.5)
Outside PR	533	Loaiza, Juan	9/20/2021	2	\$332.50	\$665.00	Update and send EIN and SSN Master file to SURI. (2)
Outside PR	533	Loaiza, Juan	9/21/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to plan for 9/24/2021 agency Coronavirus State Fiscal Recovery Fund expenditure reporting training and tool completion. (0.8)
Outside PR	533	Loaiza, Juan	9/21/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/21/2021. (0.6)
Outside PR	533	Loaiza, Juan	9/21/2021	0.2	\$332.50	\$66.50	Participate on telephone call with L. Voigt (ACG) regarding Premium Pay ineligibility communication for hospitals and CDTs. (0.2)
Outside PR	533	Loaiza, Juan	9/21/2021	1.5	\$332.50	\$498.75	Prepare file mass file for award notifications to 77 Hospitals and CDT. (1.5)
Outside PR	533	Loaiza, Juan	9/21/2021	1.5	\$332.50	\$498.75	Review and send award notifications to 77 Hospitals and CDT. (1.5)
Outside PR	533	Loaiza, Juan	9/21/2021	1	\$332.50	\$332.50	Review award and ineligible notification email messages to be submitted to S. Diaz (AAFAF) for approval. (1)
Outside PR	533	Loaiza, Juan	9/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Loaiza, Juan	9/21/2021	0.1	\$332.50	\$33.25	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.1)
Outside PR	533	Loaiza, Juan	9/22/2021	2	\$332.50	\$665.00	Consolidate and validate a second batch of Hospital and CDT individuals for the Premium Pay program. (2)
Outside PR	533	Loaiza, Juan	9/22/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with K. Hubin (ACG) and N. Huggins (ACG) to review Quality Assurance testing results of agency Coronavirus State Fiscal Recovery Fund reporting tool. (0.4)
Outside PR	533	Loaiza, Juan	9/22/2021	1	\$332.50	\$332.50	Participate in virtual meeting with N. Huggins (ACG) to perform Quality Assurance testing of the agency Coronavirus State Fiscal Recovery Fund reporting tool. (1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	9/22/2021	0.6	\$332.50	\$199.50	Prepare communication about active employees question for S. Diaz (AAFAF). (0.6)
Outside PR	533	Loaiza, Juan	9/22/2021	0.8	\$332.50	\$266.00	Respond to various inquiries regarding the Premium Pay program in the program inbox. (0.8)
Outside PR	533	Loaiza, Juan	9/22/2021	1	\$332.50	\$332.50	Update Disbursement Oversight Committee report for approval of second batch of funds related to the Hospitals and CDTs Premium Pay program. (1)
Outside PR	533	Loaiza, Juan	9/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	9/23/2021	2	\$332.50	\$665.00	Create and update presentation for Coronavirus State Fiscal Recovery Fund reporting training. (2)
Outside PR	533	Loaiza, Juan	9/23/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura and C. Vlez (AAFAF) to review the Coronavirus State Fiscal Recovery Fund agency reporting tool and the associated training materials in preparation for the 9/24/2021 GoToWebinar training session with agencies. (0.7)
Outside PR	533	Loaiza, Juan	9/23/2021	1.2	\$332.50	\$399.00	Review and follow up with Coronavirus State Fiscal Recovery Fund reporting tool file. (1.2)
Outside PR	533	Loaiza, Juan	9/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	9/24/2021	1.5	\$332.50	\$498.75	Lead the Coronavirus State Fiscal Recovery Fund Agency Reporting Training and follow-ups. (1.5)
Outside PR	533	Loaiza, Juan	9/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to debrief and review action items from Coronavirus State Fiscal Recovery Fund Use of Funds Reporting webinar. (0.5)
Outside PR	533	Loaiza, Juan	9/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura and AAFAF to review the Coronavirus State Fiscal Recovery Fund agency reporting tool and the associated training materials in preparation for 9/24/2021 GoToWebinar training session with agencies. (0.5)
Outside PR	533	Loaiza, Juan	9/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to review current status and next steps related to the distribution of the Coronavirus State Fiscal Recovery Fund agency reporting tool. (0.3)
Outside PR	533	Loaiza, Juan	9/24/2021	1.5	\$332.50	\$498.75	Prepare for the Coronavirus State Fiscal Recovery Fund Agency Reporting Tool Training. (1.5)
Outside PR	533	Loaiza, Juan	9/24/2021	2	\$332.50	\$665.00	Respond to emails and phone calls about Premium Pay program application and issues. (2)
Outside PR	533	Loaiza, Juan	9/24/2021	1	\$332.50	\$332.50	Review and update Coronavirus State Fiscal Recovery Fund agency reporting tool based on feedback. (1)
Outside PR	533	Loaiza, Juan	9/24/2021	0.4	\$332.50	\$133.00	Update and submit new EIN file to SURI. (0.4)
Outside PR	533	Loaiza, Juan	9/27/2021	0.5	\$332.50	\$166.25	Answer inquiries about Premium Pay reporting for governmental agencies. (0.5)
Outside PR	533	Loaiza, Juan	9/27/2021	0.7	\$332.50	\$232.75	Develop draft notification for Hospitals and CDTs that have outstanding data files. (0.7)
Outside PR	533	Loaiza, Juan	9/27/2021	0.5	\$332.50	\$166.25	Follow up on the Hacienda process for SURI file validations and payment withholding. (0.5)
Outside PR	533	Loaiza, Juan	9/27/2021	2	\$332.50	\$665.00	Perform name information data clean-up for SURI File. (2)
Outside PR	533	Loaiza, Juan	9/27/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with K. Hubin (ACG) and R. Flanagan (ACG) to discuss the process for agencies to report premium payments to employees. (0.2)
Outside PR	533	Loaiza, Juan	9/27/2021	1.5	\$332.50	\$498.75	Review and complete submission of batch 2 of SSN file for SURI validation. (1.5)
Outside PR	533	Loaiza, Juan	9/27/2021	0.7	\$332.50	\$232.75	Review Agencies reporting template for CSFRF use of funds reporting. (0.7)
Outside PR	533	Loaiza, Juan	9/27/2021	0.5	\$332.50	\$166.25	Review status of Premium Pay applications. (0.5)
Outside PR	533	Loaiza, Juan	9/27/2021	1	\$332.50	\$332.50	Update of notification for agencies dissemination of reporting template and resources. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Loaiza, Juan	9/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	9/28/2021	2	\$332.50	\$665.00	Answer 9/28/2021 inquiries about the Premium Pay program for Hospitals and CDTs. (2)
Outside PR	533	Loaiza, Juan	9/28/2021	0.8	\$332.50	\$266.00	Correct and follow up on SURI EINs file and distribution list. (0.8)
Outside PR	533	Loaiza, Juan	9/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/28/2021. (0.5)
Outside PR	533	Loaiza, Juan	9/28/2021	0.4	\$332.50	\$133.00	Participate on telephone call with T. Romero (AFV) about guidance for the Coronavirus State Fiscal Recovery Fund reporting file. (0.4)
Outside PR	533	Loaiza, Juan	9/28/2021	0.2	\$332.50	\$66.50	Send communication to hospitals regarding outstanding data file for the Premium Pay program. (0.2)
Outside PR	533	Loaiza, Juan	9/28/2021	0.8	\$332.50	\$266.00	Update and publish San Juan Municipal Hospital Premium Pay Validated file. (0.8)
Outside PR	533	Loaiza, Juan	9/28/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Loaiza, Juan	9/28/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Loaiza, Juan	9/29/2021	2	\$332.50	\$665.00	Answer 9/29/2021 inquiries about the Premium Pay program for Hospitals and CDTs. (2)
Outside PR	533	Loaiza, Juan	9/29/2021	0.5	\$332.50	\$166.25	Update Premium Pay program tracker. (0.5)
Outside PR	533	Loaiza, Juan	9/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Loaiza, Juan	9/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Loaiza, Juan	9/30/2021	2	\$332.50	\$665.00	Answer 9/30/2021 inquiries about the Premium Pay program for Hospitals and CDTs, including applicants that could not access PRITS links. (2)
Outside PR	533	Loaiza, Juan	9/30/2021	1	\$332.50	\$332.50	Consolidate Premium Pay reconsideration requests and letter for S. Diaz (AAFAF) to review. (1)
Outside PR	533	Loaiza, Juan	9/30/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 9/30/2021. (0.8)
Outside PR	533	Loaiza, Juan	9/30/2021	0.5	\$332.50	\$166.25	Update consolidation file for Premium Pay Disbursement Oversight Committee report. (0.5)
Outside PR	533	Loaiza, Juan	9/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Loaiza, Juan	9/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	McAfee, Maggie	9/1/2021	0.5	\$195.00	\$97.50	Finalize project invoice for July 2021. (0.5)
Outside PR	533	McAfee, Maggie	9/10/2021	2	\$195.00	\$390.00	Prepare labor codes for August 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	9/11/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for August 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	9/11/2021	1.6	\$195.00	\$312.00	Continue to prepare labor codes for August 2021 fee statement. (1.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	McAfee, Maggie	9/11/2021	1.4	\$195.00	\$273.00	Prepare labor codes for August 2021 fee statement. (1.4)
Outside PR	533	McAfee, Maggie	9/11/2021	2	\$195.00	\$390.00	Prepare labor codes for August 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	9/12/2021	2	\$195.00	\$390.00	Prepare labor codes for August 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	9/13/2021	1.6	\$195.00	\$312.00	Continue to prepare labor codes for August 2021 fee statement. (1.6)
Outside PR	533	McAfee, Maggie	9/13/2021	1	\$195.00	\$195.00	Prepare labor codes for August 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	9/13/2021	1.4	\$195.00	\$273.00	Prepare labor codes for August 2021 fee statement. (1.4)
Outside PR	533	McAfee, Maggie	9/14/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for August 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	9/14/2021	1	\$195.00	\$195.00	Prepare labor codes for August 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	9/15/2021	1	\$195.00	\$195.00	Prepare labor codes for August 2021 fee statement. (1)
Outside PR	533	McAfee, Maggie	9/17/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for August 2021 fee statement. (2)
Outside PR	533	McAfee, Maggie	9/20/2021	0.5	\$195.00	\$97.50	Prepare project invoice for August 2021. (0.5)
Outside PR	533	McAfee, Maggie	9/24/2021	0.5	\$195.00	\$97.50	Prepare project invoice for August 2021. (0.5)
Outside PR	533	McAfee, Maggie	9/25/2021	2	\$195.00	\$390.00	Prepare project invoice for August 2021. (2)
Outside PR	533	McAfee, Maggie	9/26/2021	1	\$195.00	\$195.00	Prepare project invoice for August 2021. (1)
Outside PR	533	McAfee, Maggie	9/27/2021	2	\$195.00	\$390.00	Continue to prepare project invoice for August 2021. (2)
Outside PR	533	McAfee, Maggie	9/27/2021	2	\$195.00	\$390.00	Prepare project invoice for August 2021. (2)
Outside PR	533	McAfee, Maggie	9/28/2021	1	\$195.00	\$195.00	Review and revise project invoice for August 2021. (1)
Outside PR	533	McAfee, Maggie	9/29/2021	2	\$195.00	\$390.00	Finalize project invoice for August 2021. (2)
Outside PR	533	Miller, Ken	9/7/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/7/2021. (0.8)
Outside PR	533	Miller, Ken	9/7/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 9/8/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	9/7/2021	1.2	\$451.25	\$541.50	Review and respond to 9/7/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.2)
Outside PR	533	Miller, Ken	9/7/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	9/8/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to review required next steps to operationalize the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program and facilitate payment to Doctor Center Hospitals. (1)
Outside PR	533	Miller, Ken	9/8/2021	0.2	\$451.25	\$90.25	Participate on telephone call with R. Tabor (ACG) to discuss standardization and transmission of data to Hacienda for the Coronavirus State Fiscal Recovery Fund Hospital Premium Pay and Recruiting applications. (0.2)
Outside PR	533	Miller, Ken	9/8/2021	2	\$451.25	\$902.50	Perform data collection and review for Nurses within the application files for the Premium Pay Hospital program for S. Diaz (AAFAF). (2)
Outside PR	533	Miller, Ken	9/8/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 9/9/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	9/8/2021	0.4	\$451.25	\$180.50	Review and respond to 9/8/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	9/8/2021	2	\$451.25	\$902.50	Validate and prepare the Nurse Count report related to the Premium Pay Hospital and CDT program for S. Diaz (AAFAF). (2)
Outside PR	533	Miller, Ken	9/8/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	9/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to debrief the outcome of the meeting with Hacienda to establish SFTP account. (0.5)
Outside PR	533	Miller, Ken	9/9/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with K. Hubin (ACG) to discuss Coronavirus State Fiscal Recovery Fund program reporting requirements, challenges, and next steps. (0.6)
Outside PR	533	Miller, Ken	9/9/2021	1	\$451.25	\$451.25	Participate in virtual meeting with R. Flanagan (ACG) to discuss necessary components of a Coronavirus State Fiscal Recovery Fund program tracker. (1)
Outside PR	533	Miller, Ken	9/9/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Hacienda, Ankura, S. Diaz (AAFAF), and S. Batista (AAFAF) to review the status of setting up the SFTP account required for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1)
Outside PR	533	Miller, Ken	9/9/2021	1.5	\$451.25	\$676.88	Prepare flowchart to document results of meeting with Hacienda to discuss validation of application files for Premium Pay Hospital program. (1.5)
Outside PR	533	Miller, Ken	9/9/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/10/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	9/9/2021	0.7	\$451.25	\$315.88	Review and respond to 9/9/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	9/9/2021	1.3	\$451.25	\$586.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (1.3)
Outside PR	533	Miller, Ken	9/9/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	9/10/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with R. Flanagan (ACG) to review Smartsheet Coronavirus State Fiscal Recovery Fund program tracker. (0.8)
Outside PR	533	Miller, Ken	9/10/2021	1	\$451.25	\$451.25	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Program Office performance, priorities, and optimization progress. (1)
Outside PR	533	Miller, Ken	9/10/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 9/13/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	9/10/2021	0.4	\$451.25	\$180.50	Review and respond to 9/10/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	9/10/2021	1.5	\$451.25	\$676.88	Review and revise flowchart for Premium Pay Hospital program to include new requirements from SURF. (1.5)
Outside PR	533	Miller, Ken	9/10/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	9/13/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 9/14/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	9/13/2021	0.3	\$451.25	\$135.38	Review and respond to 9/13/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	9/13/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	9/13/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	9/14/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	9/14/2021	0.2	\$451.25	\$90.25	Participate on telephone call with R. Tabor (ACG) to discuss response planning for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.2)
Outside PR	533	Miller, Ken	9/14/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/15/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	9/14/2021	1.4	\$451.25	\$631.75	Review and respond to 9/14/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.4)
Outside PR	533	Miller, Ken	9/14/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Miller, Ken	9/14/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	9/15/2021	2	\$451.25	\$902.50	Coordinate preparation of data files and associated Disbursement Oversight Committee notifications to enable initial fund distributions for the Coronavirus State Fiscal Recovery Fund Premium Pay program. (2)
Outside PR	533	Miller, Ken	9/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with Ankura representatives to discuss data discrepancies in the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.5)
Outside PR	533	Miller, Ken	9/15/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with R. Flanagan (ACG) and R. Tabor (ACG) to discuss response planning for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.6)
Outside PR	533	Miller, Ken	9/15/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 9/16/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	9/15/2021	1.2	\$451.25	\$541.50	Review and respond to 9/15/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1.2)
Outside PR	533	Miller, Ken	9/15/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	9/15/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	9/16/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with R. Flanagan (ACG) and R. Tabor (ACG) to review initial response plan for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.6)
Outside PR	533	Miller, Ken	9/16/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with R. Flanagan (ACG) to review operational options for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	9/16/2021	0.2	\$451.25	\$90.25	Prioritize and communicate key next day tasks for 9/17/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.2)
Outside PR	533	Miller, Ken	9/16/2021	0.7	\$451.25	\$315.88	Review and respond to 9/16/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	9/16/2021	2	\$451.25	\$902.50	Review and revise flowcharts for processing of Premium Pay for Hospitals and CDTs applications and awards. (2)
Outside PR	533	Miller, Ken	9/16/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Miller, Ken	9/16/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	9/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Flanagan (ACG) to discuss next steps to automate status update presentations. (0.5)
Outside PR	533	Miller, Ken	9/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with R. Tabor (ACG) and R. Flanagan (ACG) to review initial response plan for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.5)
Outside PR	533	Miller, Ken	9/17/2021	1	\$451.25	\$451.25	Participate on telephone call with R. Tabor (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (1)
Outside PR	533	Miller, Ken	9/17/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 9/20/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	9/17/2021	0.8	\$451.25	\$361.00	Review and respond to 9/17/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.8)
Outside PR	533	Miller, Ken	9/17/2021	1	\$451.25	\$451.25	Review and revise flowcharts for processing of Premium Pay for Hospitals and CDTs applications and awards. (1)
Outside PR	533	Miller, Ken	9/17/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	9/19/2021	2	\$451.25	\$902.50	Perform research and refine Coronavirus State Fiscal Recovery Fund presentation to be used in Puerto Rico meeting with American Rescue Plan leadership at the request of S. Diaz (AAFAF). (2)
Outside PR	533	Miller, Ken	9/19/2021	2	\$451.25	\$902.50	Review and revise Coronavirus State Fiscal Recovery Fund presentation to be used in Puerto Rico meeting with American Rescue Plan leadership at the request of S. Diaz (AAFAF). (2)
Outside PR	533	Miller, Ken	9/20/2021	1.8	\$451.25	\$812.25	Participate in virtual meeting with R. Flanagan (ACG) and R. Tabor (ACG) to process feedback from J. Bayne (AAFAF) and make requested updates to the presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (1.8)
Outside PR	533	Miller, Ken	9/20/2021	1.3	\$451.25	\$586.63	Participate in virtual meeting with R. Flanagan (ACG) and R. Tabor (ACG) to review required updates to the presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (1.3)
Outside PR	533	Miller, Ken	9/20/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/21/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	9/20/2021	0.4	\$451.25	\$180.50	Review and respond to 9/20/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	9/20/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	9/20/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.8)
Outside PR	533	Miller, Ken	9/21/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to plan for 9/24/2021 agency Coronavirus State Fiscal Recovery Fund expenditure reporting training and tool completion. (0.8)
Outside PR	533	Miller, Ken	9/21/2021	2	\$451.25	\$902.50	Participate in virtual meeting with R. Tabor (ACG) and R. Flanagan (ACG) to review and revise deliverables for O. Marrero (AAFAF) to be used in Puerto Rico meeting with Gene Sperling detailing Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (2)
Outside PR	533	Miller, Ken	9/21/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/21/2021. (0.6)
Outside PR	533	Miller, Ken	9/21/2021	0.6	\$451.25	\$270.75	Prioritize and communicate key next day tasks for 9/22/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	9/21/2021	0.7	\$451.25	\$315.88	Review and respond to 9/21/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	9/21/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Miller, Ken	9/21/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	9/22/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 9/23/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	9/22/2021	1	\$451.25	\$451.25	Review and respond to 9/22/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (1)
Outside PR	533	Miller, Ken	9/22/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	9/22/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	9/23/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with R. Flanagan (ACG), R. Tabor (ACG), S. Batista (AAFAF), D. Perez (DDEC), and H. Mercader (DDEC) to review initial proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.7)
Outside PR	533	Miller, Ken	9/23/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura and C. Vlez (AAFAF) to review the Coronavirus State Fiscal Recovery Fund agency reporting tool and the associated training materials in preparation for the 9/24/2021 GoToWebinar training session with agencies. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	9/23/2021	1	\$451.25	\$451.25	Perform testing on the updates to the Coronavirus State Fiscal Recovery Fund Use of Funds Reporting template that were requested by S. Diaz (AAFAF). (1)
Outside PR	533	Miller, Ken	9/23/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 9/24/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	9/23/2021	0.7	\$451.25	\$315.88	Review and respond to 9/23/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.7)
Outside PR	533	Miller, Ken	9/23/2021	1.5	\$451.25	\$676.88	Review request from S. Diaz (AAFAF) to modify Coronavirus State Fiscal Recovery Fund Use of Funds reporting template and coordinate updates for the planned training session. (1.5)
Outside PR	533	Miller, Ken	9/23/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Miller, Ken	9/23/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	9/24/2021	1	\$451.25	\$451.25	Participate in and monitor Coronavirus State Fiscal Recovery Fund Use of Funds Reporting webinar. (1)
Outside PR	533	Miller, Ken	9/24/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to debrief and review action items from Coronavirus State Fiscal Recovery Fund Use of Funds Reporting webinar. (0.5)
Outside PR	533	Miller, Ken	9/24/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with R. Flanagan (ACG) and J. Rumel (ACG) to discuss automating Coronavirus State Fiscal Recovery Fund program status update presentations. (0.6)
Outside PR	533	Miller, Ken	9/24/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura and AAFAF to review the Coronavirus State Fiscal Recovery Fund agency reporting tool and the associated training materials in preparation for 9/24/2021 GoToWebinar training session with agencies. (0.5)
Outside PR	533	Miller, Ken	9/24/2021	0.7	\$451.25	\$315.88	Participate on telephone call with R. Tabor (ACG) to review and discuss Coronavirus Program Office performance, priorities, and optimization progress. (0.7)
Outside PR	533	Miller, Ken	9/24/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/27/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	9/24/2021	0.6	\$451.25	\$270.75	Review and respond to 9/24/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.6)
Outside PR	533	Miller, Ken	9/24/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	9/25/2021	1	\$451.25	\$451.25	Review and standardize time entries for August invoice for services related to the Coronavirus State Fiscal Recovery Fund. (1)
Outside PR	533	Miller, Ken	9/27/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 9/28/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	9/27/2021	0.5	\$451.25	\$225.63	Review and respond to 9/27/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	9/27/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Miller, Ken	9/27/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Miller, Ken	9/28/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/28/2021. (0.5)
Outside PR	533	Miller, Ken	9/28/2021	0.5	\$451.25	\$225.63	Prioritize and communicate key next day tasks for 9/29/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.5)
Outside PR	533	Miller, Ken	9/28/2021	0.4	\$451.25	\$180.50	Review and respond to 9/28/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	9/28/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	9/29/2021	0.4	\$451.25	\$180.50	Prioritize and communicate key next day tasks for 9/30/2021 American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	9/29/2021	0.4	\$451.25	\$180.50	Review and respond to 9/29/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	9/29/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Miller, Ken	9/29/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Miller, Ken	9/30/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with J. Rumel (ACG) and R. Flanagan (ACG) to discuss how to run the automation file for Coronavirus State Fiscal Recovery Fund program status update presentations. (0.4)
Outside PR	533	Miller, Ken	9/30/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 9/30/2021. (0.8)
Outside PR	533	Miller, Ken	9/30/2021	0.3	\$451.25	\$135.38	Prioritize and communicate key next day tasks for 10/1/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.3)
Outside PR	533	Miller, Ken	9/30/2021	0.4	\$451.25	\$180.50	Review and respond to 9/30/2021 email messages related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Miller, Ken	9/30/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Miller, Ken	9/30/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Pasciak, Kevin	9/22/2021	0.6	\$332.50	\$199.50	Perform setup for Use of Funds reporting webinar. (0.6)
Outside PR	533	Pasciak, Kevin	9/24/2021	2.3	\$332.50	\$764.75	Prepare and host Coronavirus State Fiscal Recovery Fund Use of Funds reporting webinar. (2.3)
PR	533	Perez-Casellas. Jorge Enrique	9/1/2021	0.7	\$451.25	\$315.88	Conduct various communication with AAFAF officers pertaining to SURI notification to hospitals and CDTs on alternate program for premium pay and begin strategy development for proper management. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas. JorgeEnrique	9/1/2021	1.1	\$451.25	\$496.38	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.1)
PR	533	Perez-Casellas. JorgeEnrique	9/1/2021	0.6	\$451.25	\$270.75	Develop draft notification to be sent out to participants of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Essential Workers clarifying previous communication from SURI and arrange for email blast. (0.6)
PR	533	Perez-Casellas. JorgeEnrique	9/1/2021	0.5	\$451.25	\$225.63	Participate on telephone call with J. Loaiza (ACG) and L. Voigt (ACG) regarding Premium Pay program process steps. (0.5)
PR	533	Perez-Casellas. JorgeEnrique	9/1/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas. JorgeEnrique	9/1/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
PR	533	Perez-Casellas. JorgeEnrique	9/2/2021	0.4	\$451.25	\$180.50	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (0.4)
PR	533	Perez-Casellas. JorgeEnrique	9/2/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas. JorgeEnrique	9/2/2021	0.3	\$451.25	\$135.38	Review communication from M. Rosa (Integrated Health System of Guaynabo) pertaining to Coronavirus State Fiscal Recovery Fund Premium Pay program eligibility as participant and process for response. (0.3)
PR	533	Perez-Casellas. JorgeEnrique	9/3/2021	0.3	\$451.25	\$135.38	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (0.3)
PR	533	Perez-Casellas. JorgeEnrique	9/3/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas. JorgeEnrique	9/3/2021	0.6	\$451.25	\$270.75	Review communication and letter from J. García (Instituto Psicopedagógico de Puerto Rico) pertaining to inclusion into the Coronavirus State Fiscal Recovery Fund Premium Pay program, perform analysis and escalate communication to AAFAF officers for proper response. (0.6)
PR	533	Perez-Casellas. JorgeEnrique	9/3/2021	1.3	\$451.25	\$586.63	Review follow up questions submitted by representatives of ACG pertaining to SURI / PRITS and AAFAF interaction to manage the Coronavirus State Fiscal Recovery Fund

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Premium Pay program, develop processes and submit to AAFAF officers for further coordination. (1.3)
PR	533	Perez-Casellas. Jorge Enrique	9/7/2021	0.5	\$451.25	\$225.63	Continue analysis of Instituto Psicopedagógico request for inclusion in the Premium Pay program and refer matter to SARAF for purposes of license standing and eligibility. (0.5)
PR	533	Perez-Casellas. Jorge Enrique	9/7/2021	0.4	\$451.25	\$180.50	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (.4)
PR	533	Perez-Casellas. Jorge Enrique	9/7/2021	1.3	\$451.25	\$586.63	Perform research on applicability of wages limit for Premium Pay program consideration and develop ruling pertaining to position changes within applicable period for eligibility under the Coronavirus State Fiscal Recovery Fund Premium Pay Program for Essential workers. (1.3)
PR	533	Perez-Casellas. Jorge Enrique	9/7/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas. Jorge Enrique	9/7/2021	0.7	\$451.25	\$315.88	Review communications from AAFAF officers pertaining to collaboration with SURI and Department of Hacienda officers in order to implement the Premium Pay program, arrange meeting and prepare topics with Application Review Team. (0.7)
PR	533	Perez-Casellas. Jorge Enrique	9/7/2021	0.4	\$451.25	\$180.50	Review request from AAFAF officers pertaining to assistance provided to nurses under Coronavirus State Fiscal Recovery Fund Premium Pay program in order to respond to an Office of the Governor request and arrange with Application Review Team. (0.4)
PR	533	Perez-Casellas. Jorge Enrique	9/8/2021	0.4	\$451.25	\$180.50	Communicate with E. León and A. Ojeda (SARAF) pertaining to license status and eligibility of Instituto Psicopedagógico for the Premium Pay Hospital and CDT Program and develop next steps for notification to requester. (0.4)
PR	533	Perez-Casellas. Jorge Enrique	9/8/2021	0.5	\$451.25	\$225.63	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (0.5)
PR	533	Perez-Casellas. Jorge Enrique	9/8/2021	0.6	\$451.25	\$270.75	Develop draft procedure to complete analysis and implement the distribution to Doctors Hospitals under the Coronavirus State Fiscal Recovery Fund Premium Pay program. (0.6)
PR	533	Perez-Casellas. Jorge Enrique	9/8/2021	1.7	\$451.25	\$767.13	Participate in meeting with J. Loaiza (ACG), S. Díaz Vazquez (AAFAF) and representatives of the Hacienda / SURI to define the process and strategy for employee validation and review for the Premium Pay program for Hospitals and CDTs. (1.7)
PR	533	Perez-Casellas. Jorge Enrique	9/8/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura to review required next steps to operationalize the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program and facilitate payment to Doctor Center Hospitals. (1)
PR	533	Perez-Casellas. Jorge Enrique	9/8/2021	0.3	\$451.25	\$135.38	Participate on telephone call with J. Tirado (AAFAF) pertaining to Premium Pay program and initial distribution to Doctors Center hospitals. (0.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas. JorgeEnrique	9/8/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas. JorgeEnrique	9/8/2021	0.5	\$451.25	\$225.63	Provide support and feedback to Application Review Team for purposes of the analysis pertaining to assistance to nurses under Coronavirus State Fiscal Recovery Fund Premium Pay program in order to respond to an Office of the Governor request. (0.5)
PR	533	Perez-Casellas. JorgeEnrique	9/8/2021	0.3	\$451.25	\$135.38	Review communication from J. Colon (Hospital Damas) pertaining to eligibility criteria under the Coronavirus State Fiscal Recovery Fund Premium Pay program and provide response and analysis. (0.3)
PR	533	Perez-Casellas. JorgeEnrique	9/8/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
PR	533	Perez-Casellas. JorgeEnrique	9/9/2021	0.4	\$451.25	\$180.50	Consult with A. Pantojas (Hacienda) regarding deduction applicability to Premium Pay and review response provided by Hacienda. (0.4)
PR	533	Perez-Casellas. JorgeEnrique	9/9/2021	0.6	\$451.25	\$270.75	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (0.6)
PR	533	Perez-Casellas. JorgeEnrique	9/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to debrief the outcome of the meeting with Hacienda to establish SFTP account. (0.5)
PR	533	Perez-Casellas. JorgeEnrique	9/9/2021	1.5	\$451.25	\$676.88	Participate in virtual meeting with representatives of Ankura to review outstanding questions regarding the Hacienda validation process for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.5)
PR	533	Perez-Casellas. JorgeEnrique	9/9/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Hacienda, Ankura, S. Diaz (AAFAF), and S. Batista (AAFAF) to review the status of setting up the SFTP account required for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1)
PR	533	Perez-Casellas. JorgeEnrique	9/9/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas. JorgeEnrique	9/9/2021	0.6	\$451.25	\$270.75	Review answers to questionnaire from J. Rohena (SURI) submitted by the ACG / AAFAF Team pertaining to implementation of the Premium Pay program and develop next steps for analysis. (0.6)
PR	533	Perez-Casellas. JorgeEnrique	9/9/2021	1.3	\$451.25	\$586.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (1.3)
PR	533	Perez-Casellas. JorgeEnrique	9/10/2021	0.4	\$451.25	\$180.50	Participate on telephone call with S. Díaz (AAFAF) to discuss eligibility criteria and prospective implementation of the Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund program. (0.4)
PR	533	Perez-Casellas. JorgeEnrique	9/10/2021	1.8	\$451.25	\$812.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.8)
PR	533	Perez-Casellas. JorgeEnrique	9/10/2021	0.6	\$451.25	\$270.75	Review Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund Guidelines, make amendments and provide feedback to S. Díaz (AAFAF). (0.6)
PR	533	Perez-Casellas. JorgeEnrique	9/10/2021	0.2	\$451.25	\$90.25	Review notification from S. Díaz (AAFAF) for review and analysis of Coronavirus State Fiscal Recovery Fund Municipal Strengthening Fund Guidelines and provide response. (0.2)
PR	533	Perez-Casellas. JorgeEnrique	9/13/2021	1.7	\$451.25	\$767.13	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.7)
PR	533	Perez-Casellas. JorgeEnrique	9/13/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
PR	533	Perez-Casellas. JorgeEnrique	9/14/2021	0.2	\$451.25	\$90.25	Communicate with S. Díaz (AAFAF) pertaining to notification process to Premium Pay eligible entities and provide instructions to Application Review team for next steps. (0.2)
PR	533	Perez-Casellas. JorgeEnrique	9/14/2021	0.3	\$451.25	\$135.38	Coordinate with representatives of ACG and SARAF regarding notification of Premium Pay program deadline and send communication to SARAF. (0.3)
PR	533	Perez-Casellas. JorgeEnrique	9/14/2021	0.4	\$451.25	\$180.50	Participate on telephone call with O. Rivera (Hospital Correccional) pertaining to eligibility criteria under the Premium Pay program and submittal of lists. (0.4)
PR	533	Perez-Casellas. JorgeEnrique	9/14/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas. JorgeEnrique	9/14/2021	0.3	\$451.25	\$135.38	Review communication from M. Magallanes (Hacienda) pertaining to lists of eligible recipients of the Premium Pay program, consult with AAFAF officers and process for Application Review Team. (0.3)
PR	533	Perez-Casellas. JorgeEnrique	9/14/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
PR	533	Perez-Casellas. JorgeEnrique	9/15/2021	0.6	\$451.25	\$270.75	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (0.6)
PR	533	Perez-Casellas. JorgeEnrique	9/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with Ankura representatives to discuss data discrepancies in the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.5)
PR	533	Perez-Casellas. JorgeEnrique	9/15/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas. JorgeEnrique	9/15/2021	0.4	\$451.25	\$180.50	Review notification from J. Loaiza (ACG) to be sent to Premium Pay program participants, amend and send for email blast coordination. (0.4)
PR	533	Perez-Casellas. JorgeEnrique	9/15/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
PR	533	Perez-Casellas. JorgeEnrique	9/16/2021	0.3	\$451.25	\$135.38	Conduct various communications with S. Diaz (AAFAF) pertaining to Return to Work program launched by Hacienda and interrelationship with Premium Pay and Recruitment Plan under the Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas. JorgeEnrique	9/16/2021	1.2	\$451.25	\$541.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.2)
PR	533	Perez-Casellas. JorgeEnrique	9/16/2021	0.3	\$451.25	\$135.38	Review Disbursement Oversight Committee approvals for CDTs and Premium Pay programs and coordinate with Application Review regarding next steps for notifications. (0.3)
PR	533	Perez-Casellas. JorgeEnrique	9/16/2021	0.3	\$451.25	\$135.38	Review Premium Pay Hospital and CDT Program workflow from K. Miller (ACG) and provide feedback. (0.3)
PR	533	Perez-Casellas. JorgeEnrique	9/16/2021	0.4	\$451.25	\$180.50	Review Recruitment Incentive Program workflow from R. Flanagan (ACG) and provide feedback pertaining to three different scenarios. (0.4)
PR	533	Perez-Casellas. JorgeEnrique	9/16/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
PR	533	Perez-Casellas. JorgeEnrique	9/20/2021	0.4	\$451.25	\$180.50	Conduct various communications with A. Pantojas (Hacienda) pertaining to certain CDT ineligibility to participate within the Hospital and CDT Program. (0.4)
PR	533	Perez-Casellas. JorgeEnrique	9/20/2021	0.6	\$451.25	\$270.75	Perform analysis of suppression concerns for public hospitals that participated in Premium Pay Public Sector program and send recommendations to AAFAF Team. (0.6)
PR	533	Perez-Casellas. JorgeEnrique	9/20/2021	1.8	\$451.25	\$812.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.8)
PR	533	Perez-Casellas. JorgeEnrique	9/20/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.8)
PR	533	Perez-Casellas. JorgeEnrique	9/21/2021	1.7	\$451.25	\$767.13	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.7)
PR	533	Perez-Casellas. JorgeEnrique	9/21/2021	0.2	\$451.25	\$90.25	Review HIMA request to include additional personnel within the eligible list for Premium Pay program, discuss with J. Tirado (AAFAF) and provide feedback. (0.2)
PR	533	Perez-Casellas. JorgeEnrique	9/21/2021	0.3	\$451.25	\$135.38	Review premium notification pertaining to notification of ineligibility to certain CDTs under the Hospital CDT Program and provide feedback to Application Review Team. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	533	Perez-Casellas. JorgeEnrique	9/22/2021	0.7	\$451.25	\$315.88	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (0.7)
PR	533	Perez-Casellas. JorgeEnrique	9/22/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas. JorgeEnrique	9/23/2021	0.5	\$451.25	\$225.63	Continue performing various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (0.5)
PR	533	Perez-Casellas. JorgeEnrique	9/23/2021	2	\$451.25	\$902.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (2)
PR	533	Perez-Casellas. JorgeEnrique	9/23/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas. JorgeEnrique	9/24/2021	1.4	\$451.25	\$631.75	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.4)
PR	533	Perez-Casellas. JorgeEnrique	9/24/2021	0.4	\$451.25	\$180.50	Review letter from CDT Maricao Medical Center, inquire status with J. Loaiza (ACG) and develop draft response. (0.4)
PR	533	Perez-Casellas. JorgeEnrique	9/27/2021	1.5	\$451.25	\$676.88	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.5)
PR	533	Perez-Casellas. JorgeEnrique	9/28/2021	1.2	\$451.25	\$541.50	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1.2)
PR	533	Perez-Casellas. JorgeEnrique	9/28/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
PR	533	Perez-Casellas. JorgeEnrique	9/29/2021	1	\$451.25	\$451.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							respond to inquiries submitted by applicants through text, email and phone calls. (1)
PR	533	Perez-Casellas. JorgeEnrique	9/30/2021	1	\$451.25	\$451.25	Perform various managerial tasks to implement the Coronavirus State Fiscal Recovery Fund Premium Pay and Recruitment Incentive program for healthcare workers, by developing processes, engaging discussion with representative of AAFAF, reviewing notifications and respond to inquiries submitted by applicants through text, email and phone calls. (1)
PR	533	Perez-Casellas. JorgeEnrique	9/30/2021	0.2	\$451.25	\$90.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Ragsdale, Emily	9/21/2021	2	\$332.50	\$665.00	Develop and refine program summary infographic for J. Bayne (AAFAF) to be used in the Governor's meeting with Gene Sperling detailing Puerto Rico's strategy for use of CSFRF funds. (2)
Outside PR	533	Rumel, Jake	9/14/2021	1	\$332.50	\$332.50	Review and refine automated PowerPoint status updates to be used by J. Tirado (AAFAF) for recurring reporting of Puerto Rico CSFRF programs. (1)
Outside PR	533	Rumel, Jake	9/16/2021	1	\$332.50	\$332.50	Review and refine automated PowerPoint status updates to be used by J. Tirado (AAFAF) for recurring reporting of Puerto Rico CSFRF programs. (1)
Outside PR	533	Rumel, Jake	9/24/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to discuss automating Coronavirus State Fiscal Recovery Fund program status update presentations. (0.6)
Outside PR	533	Rumel, Jake	9/27/2021	1	\$332.50	\$332.50	Continue to test macro-enabled Excel template to be used for automating weekly Coronavirus State Fiscal Recovery Fund status updates. (1)
Outside PR	533	Rumel, Jake	9/27/2021	1	\$332.50	\$332.50	Test macro-enabled Excel template to be used for automating weekly Coronavirus State Fiscal Recovery Fund status updates. (1)
Outside PR	533	Rumel, Jake	9/27/2021	1	\$332.50	\$332.50	Continue to update macro-enabled Excel template to be used for automating weekly Coronavirus State Fiscal Recovery Fund status updates. (1)
Outside PR	533	Rumel, Jake	9/27/2021	1	\$332.50	\$332.50	Update macro-enabled Excel template to be used for automating weekly Coronavirus State Fiscal Recovery Fund status updates. (1)
Outside PR	533	Rumel, Jake	9/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with R. Flanagan (ACG) to review progress of automating Coronavirus State Fiscal Recovery Fund program status update presentations. (0.5)
Outside PR	533	Rumel, Jake	9/29/2021	2	\$332.50	\$665.00	Update PowerPoint file template to be used for automating weekly Coronavirus State Fiscal Recovery Fund status updates. (2)
Outside PR	533	Rumel, Jake	9/30/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with R. Flanagan (ACG) and K. Miller (ACG) to discuss how to run the automation file for Coronavirus State Fiscal Recovery Fund program status update presentations. (0.4)
Outside PR	533	Tabor, Ryan	9/1/2021	1.5	\$522.50	\$783.75	Develop mitigation and communication plan for dual Premium Pay for Hospitals and CDTs programs. (1.5)
Outside PR	533	Tabor, Ryan	9/1/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Tirado (AAFAF) to discuss current status of Premium Pay for Hospitals and CDTs program. (0.2)
Outside PR	533	Tabor, Ryan	9/1/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	9/1/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	9/2/2021	0.6	\$522.50	\$313.50	Identify and analyze source of commonwealth payroll headcount by agency as input to Coronavirus State Fiscal Recovery Fund Premium Pay analysis. (0.6)
Outside PR	533	Tabor, Ryan	9/2/2021	0.4	\$522.50	\$209.00	Prioritize and communicate key next day tasks for 9/3/2021 related to the American Rescue Plan Coronavirus State Fiscal Recovery Fund for Puerto Rico. (0.4)
Outside PR	533	Tabor, Ryan	9/2/2021	0.3	\$522.50	\$156.75	Review and revise the pandemic relief programs summary presentation as requested by S. Diaz (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	9/2/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	9/3/2021	0.2	\$522.50	\$104.50	Identify and provide Coronavirus State Fiscal Recovery Fund program guidelines for UPR to M. Gonzalez (AAFAF). (0.2)
Outside PR	533	Tabor, Ryan	9/3/2021	0.7	\$522.50	\$365.75	Participate on telephone call with J. Loaiza (ACG) and R. Flanagan (ACG) to discuss strategies for Emergency Assistance to Non-Public Schools Program application. (0.7)
Outside PR	533	Tabor, Ryan	9/3/2021	0.8	\$522.50	\$418.00	Provide senior level oversight and coordination of process to complete the Emergency Assistance to Non-Public Schools application as requested by J. Tirado (AAFAF). (0.8)
Outside PR	533	Tabor, Ryan	9/3/2021	0.8	\$522.50	\$418.00	Review Emergency Assistance to Non-Public Schools application as requested by J. Tirado (AAFAF) and develop information gathering plan. (0.8)
Outside PR	533	Tabor, Ryan	9/3/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Tabor, Ryan	9/7/2021	0.4	\$522.50	\$209.00	Participate in troubleshooting activities with the COVID Relief IT Support team from the United States Treasury to resolve point of contact reporting access for the United States Treasury portal. (0.4)
Outside PR	533	Tabor, Ryan	9/7/2021	0.6	\$522.50	\$313.50	Participate on telephone call with J. Loaiza (ACG), R. Flanagan (ACG), F. Sanchez (AAFAF), and representatives of PRDE to finalize the American Rescue Plan Emergency Assistance to Non-Public Schools application for Puerto Rico as requested by J. Tirado (AAFAF). (0.6)
Outside PR	533	Tabor, Ryan	9/7/2021	1.2	\$522.50	\$627.00	Provide senior level oversight and coordination of process to complete the Emergency Assistance to Non-Public Schools application as requested by J. Tirado (AAFAF). (1.2)
Outside PR	533	Tabor, Ryan	9/7/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Tabor, Ryan	9/8/2021	0.5	\$522.50	\$261.25	Identify titles of nurses for standardization of Coronavirus State Fiscal Recovery Fund Hospital Premium Pay and Recruiting application classifications in response to request made by S. Diaz (AAFAF). (0.5)
Outside PR	533	Tabor, Ryan	9/8/2021	0.2	\$522.50	\$104.50	Participate on telephone call with J. Tirado (AAFAF) to discuss priority processing of data to Hacienda for the Coronavirus State Fiscal Recovery Fund Hospital Premium Pay and Recruiting applications. (0.2)
Outside PR	533	Tabor, Ryan	9/8/2021	0.2	\$522.50	\$104.50	Participate on telephone call with K. Miller (ACG) to discuss standardization and transmission of data to Hacienda for the Coronavirus State Fiscal Recovery Fund Hospital Premium Pay and Recruiting applications. (0.2)
Outside PR	533	Tabor, Ryan	9/8/2021	0.9	\$522.50	\$470.25	Provide senior level oversight and coordination of process to complete the analysis of nurses by hospital from the Coronavirus State Fiscal Recovery Fund Hospital Premium Pay and Recruiting applications as requested by S. Diaz (AAFAF). (0.9)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	9/8/2021	0.7	\$522.50	\$365.75	Review and coordinate response to request made by S. Diaz (AAFAF) for the number of nurses by hospital from the Coronavirus State Fiscal Recovery Fund Hospital Premium Pay and Recruiting applications. (0.7)
Outside PR	533	Tabor, Ryan	9/8/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	9/8/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.6)
Outside PR	533	Tabor, Ryan	9/9/2021	0.8	\$522.50	\$418.00	Provide senior level oversight and coordination of process across PRDE, AAFAF, and Fortaleza to complete the Emergency Assistance to Non-Public Schools application as requested by J. Tirado (AAFAF). (0.8)
Outside PR	533	Tabor, Ryan	9/9/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Tabor, Ryan	9/10/2021	1	\$522.50	\$522.50	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Program Office performance, priorities, and optimization progress. (1)
Outside PR	533	Tabor, Ryan	9/10/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Tabor, Ryan	9/13/2021	0.2	\$522.50	\$104.50	Participate on telephone call with S. Batista (AAFAF) to discuss the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.2)
Outside PR	533	Tabor, Ryan	9/13/2021	0.1	\$522.50	\$52.25	Prepare and send email to S. Diaz (AAFAF) regarding the status of payment for Doctors Center Hospitals under the Coronavirus State Fiscal Recovery Fund Premium Pay program. (0.1)
Outside PR	533	Tabor, Ryan	9/13/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Tabor, Ryan	9/13/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	9/14/2021	0.2	\$522.50	\$104.50	Participate on telephone call with K. Miller (ACG) to discuss response planning for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.2)
Outside PR	533	Tabor, Ryan	9/14/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Tabor, Ryan	9/15/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to discuss response planning for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.6)
Outside PR	533	Tabor, Ryan	9/15/2021	1	\$522.50	\$522.50	Review and revise the response guidance for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (1)
Outside PR	533	Tabor, Ryan	9/15/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	9/16/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review initial response plan for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.6)
Outside PR	533	Tabor, Ryan	9/16/2021	2.4	\$522.50	\$1,254.00	Review and revise the response guidance for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (2.4)
Outside PR	533	Tabor, Ryan	9/16/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Tabor, Ryan	9/17/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review initial response plan for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.5)
Outside PR	533	Tabor, Ryan	9/17/2021	1	\$522.50	\$522.50	Participate on telephone call with K. Miller (ACG) to review and discuss American Rescue Plan Coronavirus State Fiscal Recovery Fund performance and optimization progress. (1)
Outside PR	533	Tabor, Ryan	9/17/2021	0.7	\$522.50	\$365.75	Review and revise the response guidance for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by S. Batista (AAFAF) and C. Yamin (Fortaleza). (0.7)
Outside PR	533	Tabor, Ryan	9/18/2021	0.4	\$522.50	\$209.00	Participate on telephone call with J. Tirado (AAFAF) to discuss Strategic Disbursement Plan presentation requested by O. Marrero (AAFAF). (0.4)
Outside PR	533	Tabor, Ryan	9/18/2021	0.3	\$522.50	\$156.75	Provide senior level oversight and coordination of process to develop the Strategic Disbursement Plan presentation requested by O. Marrero (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	9/19/2021	2	\$522.50	\$1,045.00	Develop Strategic Disbursement Plan presentation requested by O. Marrero (AAFAF). (2)
Outside PR	533	Tabor, Ryan	9/19/2021	1.4	\$522.50	\$731.50	Refine Strategic Disbursement Plan presentation requested by O. Marrero (AAFAF). (1.4)
Outside PR	533	Tabor, Ryan	9/20/2021	2	\$522.50	\$1,045.00	Develop key talking points supporting the presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (2)
Outside PR	533	Tabor, Ryan	9/20/2021	1.4	\$522.50	\$731.50	Refine key talking points supporting the presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (1.4)
Outside PR	533	Tabor, Ryan	9/20/2021	1.3	\$522.50	\$679.25	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review required updates to the presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (1.3)
Outside PR	533	Tabor, Ryan	9/20/2021	1.8	\$522.50	\$940.50	Participate in virtual meeting with R. Flanagan (ACG) and K. Miller (ACG) to process feedback from J. Bayne (AAFAF) and make requested updates to the presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (1.8)
Outside PR	533	Tabor, Ryan	9/20/2021	1.6	\$522.50	\$836.00	Review and revise the presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds as requested by J. Bayne (AAFAF). (1.6)
Outside PR	533	Tabor, Ryan	9/20/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	9/21/2021	0.6	\$522.50	\$313.50	Continue to review and revise the key talking points summary deliverable for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds as requested by J. Bayne (AAFAF). (0.6)
Outside PR	533	Tabor, Ryan	9/21/2021	1.2	\$522.50	\$627.00	Develop key talking points summary supporting the presentation for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (1.2)
Outside PR	533	Tabor, Ryan	9/21/2021	2	\$522.50	\$1,045.00	Participate in virtual meeting with K. Miller (ACG) and R. Flanagan (ACG) to review and revise deliverables for O. Marrero (AAFAF) to be used in Puerto Rico meeting with Gene Sperling detailing Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds. (2)
Outside PR	533	Tabor, Ryan	9/21/2021	0.9	\$522.50	\$470.25	Review and revise the infographic deliverable for the Governor meeting with Gene Sperling detailing the Puerto Rico strategy for use of Coronavirus State Fiscal Recovery Fund funds as requested by J. Bayne (AAFAF). (0.9)
Outside PR	533	Tabor, Ryan	9/22/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Tabor, Ryan	9/23/2021	0.4	\$522.50	\$209.00	Conduct research to identify American Rescue Plan Act FEMA support for vaccination outreach and operations as requested by S. Batista (AAFAF). (0.4)
Outside PR	533	Tabor, Ryan	9/23/2021	0.7	\$522.50	\$365.75	Participate in virtual meeting with K. Miller (ACG), R. Flanagan (ACG), S. Batista (AAFAF), D. Perez (DDEC), and H. Mercader (DDEC) to review initial proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.7)
Outside PR	533	Tabor, Ryan	9/23/2021	0.2	\$522.50	\$104.50	Participate on telephone call with S. Batista (AAFAF) to discuss next steps as a result of the 9/21/2021 meeting with representatives of DDEC regarding initial proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.2)
Outside PR	533	Tabor, Ryan	9/23/2021	0.6	\$522.50	\$313.50	Review American Rescue Plan Act FEMA Resource Request Number 2607-649328 to validate state cost share of zero percent and zero dollars through 12/31/2021 as requested by S. Batista (AAFAF). (0.6)
Outside PR	533	Tabor, Ryan	9/23/2021	0.5	\$522.50	\$261.25	Review materials shared by S. Batista (AAFAF) in preparation for meeting with representatives of DDEC regarding initial proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.5)
Outside PR	533	Tabor, Ryan	9/23/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	9/24/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with R. Flanagan (ACG) and F. Battle (ACG) to discuss DDEC initial proposal ideas for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.6)
Outside PR	533	Tabor, Ryan	9/24/2021	0.7	\$522.50	\$365.75	Participate on telephone call with K. Miller (ACG) to review and discuss Coronavirus Program Office performance, priorities, and optimization progress. (0.7)
Outside PR	533	Tabor, Ryan	9/24/2021	0.4	\$522.50	\$209.00	Review DDEC initial proposal ideas for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as provided by D. Perez (DDEC) and H. Mercader (DDEC). (0.4)
Outside PR	533	Tabor, Ryan	9/24/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Tabor, Ryan	9/27/2021	0.3	\$522.50	\$156.75	Provide quality control review of Coronavirus State Fiscal Recovery Fund summary report requested on 9/27/2021 by S. Diaz (AAFAF). (0.3)
Outside PR	533	Tabor, Ryan	9/27/2021	0.9	\$522.50	\$470.25	Review Bioscience Capabilities white paper to determine potential support for or connection points to the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.9)
Outside PR	533	Tabor, Ryan	9/27/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	9/27/2021	0.2	\$522.50	\$104.50	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.2)
Outside PR	533	Tabor, Ryan	9/28/2021	0.8	\$522.50	\$418.00	Participate in virtual meeting with R. Flanagan (ACG), S. Batista (AAFAF), D. Perez (DDEC), and H. Mercader (DDEC) to discuss Ponce Port proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.8)
Outside PR	533	Tabor, Ryan	9/28/2021	0.6	\$522.50	\$313.50	Provide senior level oversight and review of program closure activities related to the Premium Pay for Hospitals and CDT program. (0.6)
Outside PR	533	Tabor, Ryan	9/28/2021	0.5	\$522.50	\$261.25	Review Puerto Rico development projects in preparation for the 9/28/2021 planned discussion with S. Batista (AAFAF), D. Perez (DDEC), and H. Mercader (DDEC) to review revised proposals for the Economic Development Administration Build Back Better Regional Grant Challenge submission for Puerto Rico as requested by C. Yamin (Fortaleza). (0.5)
Outside PR	533	Tabor, Ryan	9/28/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Tabor, Ryan	9/29/2021	1.1	\$522.50	\$574.75	Provide senior level oversight and review of program closure activities related to the Premium Pay for Hospitals and CDT program. (1.1)
Outside PR	533	Tabor, Ryan	9/29/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Tabor, Ryan	9/29/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Tabor, Ryan	9/30/2021	0.5	\$522.50	\$261.25	Provide senior level oversight and review of program closure activities related to the Premium Pay for Hospitals and CDT program. (0.5)
Outside PR	533	Tabor, Ryan	9/30/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	9/1/2021	1.3	\$332.50	\$432.25	Develop draft Premium Pay process flow verbal summary. (1.3)
Outside PR	533	Voigt, Lindsay	9/1/2021	0.3	\$332.50	\$99.75	Participate on telephone call with J. Loaiza (ACG) and R. Flanagan (ACG) regarding outstanding questions and concerns related to Premium Pay program. (0.3)
Outside PR	533	Voigt, Lindsay	9/1/2021	0.5	\$332.50	\$166.25	Participate on telephone call with J. Loaiza (ACG) and J. Perez-Casellas (ACG) regarding Premium Pay program process steps. (0.5)
Outside PR	533	Voigt, Lindsay	9/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	9/2/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/2/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Voigt, Lindsay	9/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/7/2021. (0.8)
Outside PR	533	Voigt, Lindsay	9/7/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Voigt, Lindsay	9/8/2021	1.2	\$332.50	\$399.00	Add nursing staff count to Master Document from Premium Pay request forms. (1.2)
Outside PR	533	Voigt, Lindsay	9/8/2021	1.9	\$332.50	\$631.75	Generate and send Disbursement Oversight Committee Report for Doctors Center Hospitals Premium Pay request. (1.9)
Outside PR	533	Voigt, Lindsay	9/8/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura to review required next steps to operationalize the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program and facilitate payment to Doctor Center Hospitals. (1)
Outside PR	533	Voigt, Lindsay	9/8/2021	0.7	\$332.50	\$232.75	Transfer all staff premium pay requests for hospitals and CDTs to Master Document for aggregation. (0.7)
Outside PR	533	Voigt, Lindsay	9/8/2021	0.6	\$332.50	\$199.50	Validate eligibility of Doctors Center employees for Premium Pay and create summary table of all requests. (0.6)
Outside PR	533	Voigt, Lindsay	9/8/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	9/9/2021	1.5	\$332.50	\$498.75	Participate in virtual meeting with representatives of Ankura to review outstanding questions regarding the Hacienda validation process for the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1.5)
Outside PR	533	Voigt, Lindsay	9/9/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/9/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (1.3)
Outside PR	533	Voigt, Lindsay	9/9/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Voigt, Lindsay	9/10/2021	1.2	\$332.50	\$399.00	Prepare and send Disbursement Oversight Committee Report for Assistance to CDT and Hospital worker Program. (1.2)
Outside PR	533	Voigt, Lindsay	9/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Voigt, Lindsay	9/13/2021	2	\$332.50	\$665.00	Continue to prepare master data file for Premium Pay program to send to SURI. (2)
Outside PR	533	Voigt, Lindsay	9/13/2021	0.4	\$332.50	\$133.00	Participate in meeting with J. Loaiza (ACG) and R. Flanagan (ACG) to define strategy and operationalization process for Premium Pay data consolidation. (0.4)
Outside PR	533	Voigt, Lindsay	9/13/2021	2	\$332.50	\$665.00	Prepare master data file for Premium Pay program to send to SURI. (2)
Outside PR	533	Voigt, Lindsay	9/13/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Voigt, Lindsay	9/14/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) to review data discrepancies in the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.6)
Outside PR	533	Voigt, Lindsay	9/14/2021	1	\$332.50	\$332.50	Participate in virtual meeting with R. Flanagan (ACG) and J. Loaiza (ACG) to review operational options for the recruitment incentive phase of the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (1)
Outside PR	533	Voigt, Lindsay	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Voigt, Lindsay	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/14/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.5)
Outside PR	533	Voigt, Lindsay	9/14/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.5)
Outside PR	533	Voigt, Lindsay	9/15/2021	1.6	\$332.50	\$532.00	Clean data files and print for inclusion in Premium Pay Disbursement Oversight Committee Report. (1.6)
Outside PR	533	Voigt, Lindsay	9/15/2021	0.4	\$332.50	\$133.00	Finalize and send Premium Pay Disbursement Oversight Committee Report. (0.4)
Outside PR	533	Voigt, Lindsay	9/15/2021	2	\$332.50	\$665.00	Incorporate edits into Premium Pay Disbursement Oversight Committee Report by removing public facilities from data file. (2)
Outside PR	533	Voigt, Lindsay	9/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with Ankura representatives to discuss data discrepancies in the Coronavirus State Fiscal Recovery Fund Assistance to Hospital and CDT Workers program. (0.5)
Outside PR	533	Voigt, Lindsay	9/15/2021	1.6	\$332.50	\$532.00	Prepare cover sheet and compile all support documentation for Premium Pay Disbursement Oversight Committee Report. (1.6)
Outside PR	533	Voigt, Lindsay	9/15/2021	0.9	\$332.50	\$299.25	Prepare support documentation for Premium Pay Disbursement Oversight Committee Report. (0.9)
Outside PR	533	Voigt, Lindsay	9/15/2021	1.4	\$332.50	\$465.50	Reprint Disbursement Oversight Committee Report for Premium Pay including all edits and send to Disbursement Oversight Committee for approval. (1.4)
Outside PR	533	Voigt, Lindsay	9/15/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Voigt, Lindsay	9/16/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/16/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.7)
Outside PR	533	Voigt, Lindsay	9/16/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	9/17/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	9/20/2021	0.3	\$332.50	\$99.75	Participate in meeting with representatives of Ankura to operationalize the creation of the Premium Pay validated files for each Hospital and CDT. (0.3)
Outside PR	533	Voigt, Lindsay	9/20/2021	1.3	\$332.50	\$432.25	Update individual Hospital and CDT Excel files to reflect eligible Premium Pay employees and save in appropriate folder. (1.3)
Outside PR	533	Voigt, Lindsay	9/20/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	9/21/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/21/2021. (0.6)
Outside PR	533	Voigt, Lindsay	9/21/2021	0.2	\$332.50	\$66.50	Participate on telephone call with J. Loaiza (ACG) regarding Premium Pay ineligibility communication for hospitals and CDTs. (0.2)
Outside PR	533	Voigt, Lindsay	9/21/2021	1.3	\$332.50	\$432.25	Prepare Premium Pay ineligibility notification, send for translation, and route for approvals by J. Tirado (AAFAF). (1.3)
Outside PR	533	Voigt, Lindsay	9/21/2021	0.8	\$332.50	\$266.00	Send notifications of ineligibility to hospitals and CDTs for Premium Pay program. (0.8)
Outside PR	533	Voigt, Lindsay	9/21/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/21/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Voigt, Lindsay	9/22/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	9/23/2021	0.8	\$332.50	\$266.00	Perform quality control and send Premium Pay Disbursement Oversight Committee Report. (0.8)
Outside PR	533	Voigt, Lindsay	9/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/23/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Voigt, Lindsay	9/23/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	9/24/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	9/27/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	9/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to review the status and open actions items for all of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs as of 9/28/2021. (0.5)
Outside PR	533	Voigt, Lindsay	9/28/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/28/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.3)
Outside PR	533	Voigt, Lindsay	9/28/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Voigt, Lindsay	9/29/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)
Outside PR	533	Voigt, Lindsay	9/29/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of AAFAF and Ankura to review progress, issues, status and next steps related to the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.4)
Outside PR	533	Voigt, Lindsay	9/30/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to review the weekly reporting status of the Puerto Rico Coronavirus State Fiscal Recovery Fund programs and actions for a long-term reporting solution as of 9/30/2021. (0.8)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	533	Voigt, Lindsay	9/30/2021	0.2	\$332.50	\$66.50	Participate in virtual meeting with representatives of Ankura application office and compliance office team to discuss the action items for 9/30/2021 and answer any outstanding questions related to the Puerto Rico Coronavirus State Fiscal Recovery Fund program. (0.2)
Outside PR	533	Voigt, Lindsay	9/30/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 morning updates and action items to operationalize the Puerto Rico Coronavirus State Fiscal Recovery Fund. (0.3)

Total Hourly Fees	625.8	\$234,770.38
<b>Total Fees</b>		<b>\$234,770.38</b>



***Invoice Remittance***

November 11, 2021

Omar Marrero  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTY-SECOND MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
SEPTEMBER 1, 2021 TO SEPTEMBER 30, 2021**

Dear Mr. Marrero,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifty-second monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2021 through September 30, 2021.

Pursuant to the professional services agreement, **Contract number 2022-000026** between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC effective July 13, 2021, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle".

Fernando Batlle  
Senior Managing Director  
Enclosure



**Invoice Remittance**

Re: AAFAF Transportation Reform Program Management

**Professional Services from September 1, 2021 to September 30, 2021**

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Professional Services	\$330,944.88
Expenses	\$3,380.42
<b>Total Amount Due</b>	<b>\$334,325.30</b>

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**Please Remit Payment to:**  
**Ankura Consulting Group, LLC**  
**P.O. Box 74007043**  
**Chicago, IL 60674-7043**

**Wire Payment to:**  
**Bank of America**  
**222 Broadway**  
**New York, NY 10038**  
**ABA Routing #: 026009593**  
**ACH Routing #: 054001204**  
**Account #: 226005697768**  
**Bank Contact: Carolyn Banks**  
**Bank Contact Phone #: (214) 965-3925**

For additional assistance, please contact our Billing Department:  
[ankurainvoice@ankura.com](mailto:ankurainvoice@ankura.com)



## Invoice Summary

Re: AAFAF Transportation Reform Program Management

### Professional Services from September 1, 2021 to September 30, 2021

Professional	Title	Rate	Hours	Total
Barrett, Dennis	Senior Managing Director	\$960.00	0.5	\$480.00
Battle, Fernando	Senior Managing Director	\$960.00	9.3	\$8,928.00
Butler, Charles	Managing Director	\$451.25	55.4	\$24,999.25
Feldman, Robert	Senior Director	\$660.00	0.5	\$330.00
Fuhr, Elliot	Senior Managing Director	\$775.00	2.8	\$2,170.00
Garcia, Felix	Senior Director	\$380.00	70.3	\$26,714.00
Giese, Michael	Associate	\$413.00	0.5	\$206.50
Gonzalez, Carlos	Director	\$332.50	83.7	\$27,830.25
Goodman, Eli	Senior Associate	\$350.00	147.8	\$51,730.00
Hart, Valerie	Senior Managing Director	\$522.50	15.6	\$8,151.00
Ishak, Christine	Senior Director	\$380.00	114.9	\$43,662.00
Leon, Daniel	Senior Associate	\$308.75	161.7	\$49,924.88
McAfee, Maggie	Director	\$195.00	44	\$8,580.00
Pena-Alfaro, Fernando	Senior Director	\$650.00	113.1	\$73,515.00
Roubaud, Julien	Director	\$332.50	5.7	\$1,895.25
Tabor, Ryan	Senior Managing Director	\$522.50	3.5	\$1,828.75
Total Hourly Fees				829.3
Total Fees				\$330,944.88

### Summary of Expenses by Expense Category from September 1, 2021 to September 30, 2021

Expense Category	Billed Amount
Airfare/Railway	\$1,230.30
Lodging - PR	\$1,292.58
Lodging - US	\$0.00
Meals - PR	\$736.00
Meals - US	\$0.00
Other	\$0.00
Transportation - PR	\$61.54
Transportation - US	\$60.00
<b>TOTAL</b>	<b>\$3,380.42</b>

## Invoice Activity

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Barrett, Dennis	9/29/2021	0.5	\$960.00	\$480.00	Participate in virtual meeting with representatives of Ankura to discuss and determine next steps to support M. Acevedo (AAFAF) efforts to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Battle, Fernando	9/10/2021	0.2	\$960.00	\$192.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss transportation sector reform next steps. (0.2)
PR	10	Battle, Fernando	9/13/2021	1	\$960.00	\$960.00	Participate in meeting with M. Acevedo (AAFAF) to discuss status of Transportation sector reform in preparation for meeting with Fortaleza. (1)
PR	10	Battle, Fernando	9/14/2021	0.7	\$960.00	\$672.00	Participate in meeting with C. Butler (ACG) and M. Acevedo (AAFAF) to discuss scope of work and determine next steps for the Transportation Reform program for the government of Puerto Rico. (0.7)
PR	10	Battle, Fernando	9/14/2021	0.6	\$960.00	\$576.00	Participate in meeting with M. Acevedo (AAFAF) and J. Bayne (AAFAF) to discuss transportation sector reform information requests and next steps required. (0.6)
PR	10	Battle, Fernando	9/15/2021	0.7	\$960.00	\$672.00	Participate in meeting with C. Butler (ACG) and C. Ishak (ACG) to discuss current status and immediate next steps in preparation for the 9/20/2021 AAFAF and DTOP meeting in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
PR	10	Battle, Fernando	9/17/2021	0.6	\$960.00	\$576.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss materials for meeting related to status of Transportation Sector reform. (0.6)
Outside PR	10	Battle, Fernando	9/20/2021	0.7	\$960.00	\$672.00	Participate in virtual meeting with M. Acevedo (AAFAF) and representatives of Ankura to obtain updates and high-level topics discussed during the AAFAF, DTOP, HTA, and PRITA meeting regarding Transportation Reform for the government of Puerto Rico. (0.7)
PR	10	Battle, Fernando	9/20/2021	0.5	\$960.00	\$480.00	Participate in virtual meeting with representatives of Ankura to discuss implications of EY delayed delivery of the HTA carve-out historical financial analysis for the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Battle, Fernando	9/20/2021	0.5	\$960.00	\$480.00	Prepare background on HTA debt restructuring and importance of Transportation sector reform in preparation for meeting. (0.5)
Outside PR	10	Battle, Fernando	9/24/2021	0.4	\$960.00	\$384.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss funding alternatives for PRITA as part of Transportation sector reform. (0.4)
Outside PR	10	Battle, Fernando	9/27/2021	1	\$960.00	\$960.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss status of Transportation Sector reform and action items related to meeting with DTOP Secretary. (1)
Outside PR	10	Battle, Fernando	9/27/2021	0.4	\$960.00	\$384.00	Review Act 123 and possible amendment as requested by PRITA as requested by M. Acevedo (AAFAF). (0.4)
Outside PR	10	Battle, Fernando	9/29/2021	0.5	\$960.00	\$480.00	Participate in virtual meeting with representatives of Ankura to discuss and determine next steps to support M. Acevedo (AAFAF) efforts to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Battle, Fernando	9/29/2021	0.5	\$960.00	\$480.00	Participate on telephone call with representatives of Nixon Peabody to discuss funding structure

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							related to Integrated Transit Authority as part of Transportation Sector reform implementation. (0.5)
Outside PR	10	Battle, Fernando	9/29/2021	1	\$960.00	\$960.00	Research alternative firms of funding for PRITA as part of Transportation Sector Reform. (1)
Outside PR	10	Butler, Charles	9/1/2021	0.5	\$451.25	\$225.63	Participate in meeting with C. Ishak (ACG) and J. Roubaud (ACG) to discuss status and next actions regarding the deliverable in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/1/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to conduct the Transportation Reform Touchpoint debrief meeting to discuss potential changes to work scope and work plan approach due to new information presented by G. Loran (AAFAF) as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/1/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	9/1/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Butler, Charles	9/1/2021	0.3	\$451.25	\$135.38	Participate on telephone call with V. Hart (ACG) and C. Ishak (ACG) to discuss updates made to the agenda for the 9/1/2021 meeting with representatives of AAFAF, including G. Loran (AAFAF) in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico (0.3)
Outside PR	10	Butler, Charles	9/2/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), M. Garcia (HTA), E. Rosa (HTA) and representatives of Ankura to discuss outstanding data requests to support financial models for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Butler, Charles	9/2/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/2/2021	0.7	\$451.25	\$315.88	Participate on telephone call with C. Ishak (ACG) and C. Gonzalez (ACG) to discuss changes and finalize the AAFAF Weekly Report for week ending 9/3/2021 in support of the HTA Transportation Reform Implementation for the government of Puerto Rico (partial). (0.7)
Outside PR	10	Butler, Charles	9/2/2021	0.9	\$451.25	\$406.13	Participate on telephone call with representatives of Ankura to revise the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.9)
Outside PR	10	Butler, Charles	9/3/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	9/3/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss the HTA Transportation Reform Work plan and updates to the Abriendo Camino initiative as part of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.5)
Outside PR	10	Butler, Charles	9/3/2021	0.8	\$451.25	\$361.00	Perform review of Public Works functional analysis document for delivery to AAFAF as part of Transportation Reform program for the Government of Puerto Rico. (0.8)
Outside PR	10	Butler, Charles	9/5/2021	0.4	\$451.25	\$180.50	Perform review of letter PRITA submitted to FOMB to substantiate compliance with conditions set forth in Milestone #1 to obtain additional incentive funding under the Transportation Reform program for the Government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	9/7/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Butler, Charles	9/8/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/8/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.5)
Outside PR	10	Butler, Charles	9/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with F. Garcia (ACG) and C. Ishak (ACG) to discuss priorities and key documentation to review in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/9/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/10/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with C. Ishak (ACG) and C. Gonzalez (ACG) to discuss agenda for meeting with C. Yamin (AAFAF) at Fortaleza in support of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.7)
Outside PR	10	Butler, Charles	9/10/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), C. Ishak (ACG) and C. Gonzalez (ACG) to prepare for the 9/14/2021 meeting with C. Yamin (AAFAF) in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	9/10/2021	0.4	\$451.25	\$180.50	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	9/10/2021	0.4	\$451.25	\$180.50	Participate on telephone call with C. Ishak (ACG) to debrief on the 9/10/2021 meeting with AAFAF and plan for next steps in preparation for the 9/14/2021 meeting with C. Yamin (AAFAF) in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Butler, Charles	9/13/2021	0.6	\$451.25	\$270.75	Participate on telephone call with representatives of Ankura to revise agenda for meeting on Transportation Reform with G. Loran (AAFAF), M. Acevedo (AAFAF) and C. Yamin (Fortaleza) on 9/14/2021. (0.6)
PR	10	Butler, Charles	9/14/2021	0.7	\$451.25	\$315.88	Participate in meeting with F. Batlle (ACG) and M. Acevedo (AAFAF) to discuss scope of work and determine next steps for the Transportation Reform program for the government of Puerto Rico. (0.7)
PR	10	Butler, Charles	9/14/2021	6.5	\$451.25	\$2,933.13	Participate in meeting with M. Acevedo (AAFAF), G. Loran (AAFAF), C. Ishak (ACG) and C. Gonzalez (ACG) to review in detail all the deliverables of the work plan and identify items that will need to be discussed with HTA, PRITA and DTOP in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (6.5)
PR	10	Butler, Charles	9/14/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Butler, Charles	9/15/2021	0.7	\$451.25	\$315.88	Participate in meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to discuss current status of support needed from Ankura regarding the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
PR	10	Butler, Charles	9/15/2021	1.1	\$451.25	\$496.38	Participate in meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to revise presentation materials in preparation for upcoming agency meetings in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
PR	10	Butler, Charles	9/15/2021	1.3	\$451.25	\$586.63	Participate in meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to revise the work plan and prepare presentation materials in preparation for upcoming agency meetings in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (1.3)
PR	10	Butler, Charles	9/15/2021	0.7	\$451.25	\$315.88	Participate in meeting with C. Ishak (ACG) and F. Batlle (ACG) to discuss current status and immediate next steps in preparation for the 9/20/2021 AAFAF and DTOP meeting in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
PR	10	Butler, Charles	9/15/2021	0.5	\$451.25	\$225.63	Participate in meeting with C. Ishak (ACG) to plan activities for the 9/15/2021 meetings with AAFAF in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
PR	10	Butler, Charles	9/15/2021	0.5	\$451.25	\$225.63	Participate in meeting with R. Tabor (ACG) and V. Hart (ACG) to discuss current priorities for the Transportation Reform initiatives and potential steps for program acceleration (0.5)
PR	10	Butler, Charles	9/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with F. Pena-Alfaro (ACG) and representatives of AAFAF, FOMB and EY team to discuss the status of the EY HTA carve-out financial analysis work in support of the Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Butler, Charles	9/15/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 updates and action items related to the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.5)
PR	10	Butler, Charles	9/16/2021	5	\$451.25	\$2,256.25	Participate in meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to revise the presentation materials in preparation for upcoming agency meetings and update weekly AAFAF report in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (5)
PR	10	Butler, Charles	9/16/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Butler, Charles	9/16/2021	0.4	\$451.25	\$180.50	Perform review and make updates to the presentation materials in preparation for upcoming agency meetings and create weekly AAFAF report in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	9/17/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with C. Ishak (ACG) and M. Acevedo (AAFAF) to discuss presentation materials and additional preparation requirements to support the 9/20/2021 agency meetings in support of the HTA Transportation Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	9/17/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/17/2021	0.6	\$451.25	\$270.75	Participate on telephone call with C. Ishak (ACG) to discuss changes that will need to be made to the presentation materials that will be used for the 9/20/2021 agency meetings in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	9/17/2021	0.5	\$451.25	\$225.63	Participate on telephone call with V. Hart (ACG) to review outcomes from meetings on site in Puerto Rico with G. Loran (AAFAF) and M. Acevedo (AAFAF) regarding Transportation Reform progress to plan. (0.5)
Outside PR	10	Butler, Charles	9/20/2021	0.7	\$451.25	\$315.88	Participate in virtual meeting with M. Acevedo (AAFAF) and representatives of Ankura to obtain updates and high-level topics discussed during the AAFAF, DTOP, HTA, and PRITA meeting regarding Transportation Reform for the government of Puerto Rico. (0.7)
Outside PR	10	Butler, Charles	9/20/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura regarding topics and updates from our meeting with M. Cuevas (HTA) regarding HTA Maintenance department functions and responsibility related to Toll and Non-Toll Roads. (0.5)
Outside PR	10	Butler, Charles	9/20/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/20/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss implications of EY delayed delivery of the HTA carve-out historical financial analysis for the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/21/2021	0.3	\$451.25	\$135.38	Create weekly AAFAF status report for week ending 9/24/2021 in support of the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform program for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	9/21/2021	0.4	\$451.25	\$180.50	Participate in meeting with V. Hart (ACG) to discuss division of work of Ankura team members supporting the Certified Fiscal Plan implementation and the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	9/21/2021	0.8	\$451.25	\$361.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Butler, Charles	9/21/2021	1.3	\$451.25	\$586.63	Participate in virtual meeting with representatives of Ankura to review the work plan deliverables and identify items that require status updates from AAFAF or PRITA in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Butler, Charles	9/22/2021	1.7	\$451.25	\$767.13	Participate in meeting with C. Ishak (ACG) to debrief on the Weekly AAFAF touchpoint meeting and discuss next steps in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Butler, Charles	9/22/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with F. Garcia (ACG) and C. Ishak (ACG) to review the work plan deliverables and next steps in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/22/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	9/22/2021	1	\$451.25	\$451.25	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Butler, Charles	9/23/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with F. Garcia (ACG) and C. Ishak (ACG) to review and update the summary of the Transportation Board Analysis in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/23/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/23/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with V. Hart (ACG) and R. Tabor (ACG) to review work in progress for the HTA Transportation Reform and for Federal funds administrative project. (0.5)
Outside PR	10	Butler, Charles	9/23/2021	0.2	\$451.25	\$90.25	Participate on telephone call with C. Gonzalez (ACG) to discuss approach for identifying and segregating federal funds for toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	9/23/2021	0.3	\$451.25	\$135.38	Participate on telephone call with G. Loran (AAFAF) to discuss potential next steps to assess federal funding for toll and non-toll roads to support the HTA Transportation Reform program for the government of Puerto Rico. (0.3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	9/24/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/24/2021	0.5	\$451.25	\$225.63	Participate on telephone call with C. Ishak (ACG) to discuss information that will be sent to AAFAF to continue the data collection efforts in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/24/2021	0.3	\$451.25	\$135.38	Participate on telephone call with D. Leon (ACG) to discuss engagement involvement and action items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	9/24/2021	0.5	\$451.25	\$225.63	Participate on telephone call with M. Acevedo (AAFAF), C. Gonzalez (ACG), and C. Ishak (ACG) to present the summary of the Transportation Board Analysis performed in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/27/2021	0.4	\$451.25	\$180.50	Conduct research and perform review of the federal highway funding overview presentation in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	9/27/2021	0.3	\$451.25	\$135.38	Participate in virtual meeting with F. Garcia (ACG) to discuss priorities and key documentation to review in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.3)
Outside PR	10	Butler, Charles	9/27/2021	0.6	\$451.25	\$270.75	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Butler, Charles	9/27/2021	0.4	\$451.25	\$180.50	Participate on telephone call with C. Ishak (ACG) to discuss M. Acevedo (AAFAF) request for DTOP and HTA information in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Butler, Charles	9/28/2021	0.2	\$451.25	\$90.25	Create weekly AAFAF status report for week ending 9/29/2021 in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	9/28/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/28/2021	0.5	\$451.25	\$225.63	Participate on telephone call with D. Leon (ACG) to discuss the Federal Highway Administration template and Gantt Chart requirements for the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/28/2021	0.2	\$451.25	\$90.25	Perform review of DTOP assets and resources presentation requested by the DTOP Secretary for the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
Outside PR	10	Butler, Charles	9/29/2021	0.7	\$451.25	\$315.88	Conduct research to determine current status of legislation underway in the House and Senate of the government of Puerto Rico related to the HTA Transportation Reform program. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Butler, Charles	9/29/2021	0.3	\$451.25	\$135.38	Participate in meeting with C. Gonzalez (ACG) and C. Ishak (ACG) to discuss and plan the Public Works / HTA headcount, payroll and assets report request by the DTOP secretary as part of the HTA Transportation Reform engagement. (0.3)
Outside PR	10	Butler, Charles	9/29/2021	0.3	\$451.25	\$135.38	Participate in meeting with C. Gonzalez (ACG) and E. Goodman (ACG) to review HTA / DTOP presentation pertaining to headcount, payroll and assets analysis for the DTOP Secretary as part of the HTA Transportation Reform program. (0.3)
Outside PR	10	Butler, Charles	9/29/2021	0.5	\$451.25	\$225.63	Participate in meeting with representatives of Ankura and M. Acevedo (AAFAF) to discuss the data request from the DTOP Secretary as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/29/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/29/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss and determine next steps to support M. Acevedo (AAFAF) efforts to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/30/2021	0.8	\$451.25	\$361.00	Create notes and capture action items from meeting with representatives of Ankura to discuss and determine next steps to support efforts by M. Acevedo (AAFAF) to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico. (0.8)
Outside PR	10	Butler, Charles	9/30/2021	0.5	\$451.25	\$225.63	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Butler, Charles	9/30/2021	0.9	\$451.25	\$406.13	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Feldman, Robert	9/29/2021	0.5	\$660.00	\$330.00	Participate in virtual meeting with representatives of Ankura to discuss and determine next steps to support M. Acevedo (AAFAF) efforts to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Fuhr, Elliot	9/1/2021	1	\$775.00	\$775.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Fuhr, Elliot	9/15/2021	0.3	\$775.00	\$232.50	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates related to the finance workstream for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Fuhr, Elliot	9/21/2021	0.5	\$775.00	\$387.50	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss updates and next steps for the finance workstream for the HTA Transportation Reform engagement (partial). (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Fuhr, Elliot	9/22/2021	1	\$775.00	\$775.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	9/9/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Butler (ACG) and C. Ishak (ACG) to discuss priorities and key documentation to review in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/9/2021	0.5	\$380.00	\$190.00	Review key activities and outcomes from the week of 9/6/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/13/2021 Transportation Reform meetings and deliverables. (0.5)
Outside PR	10	Garcia, Felix	9/10/2021	0.4	\$380.00	\$152.00	Review key activities and outcomes from the week of 9/6/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/13/2021 Transportation Reform meetings and deliverables. (0.4)
Outside PR	10	Garcia, Felix	9/13/2021	0.5	\$380.00	\$190.00	Participate in meeting with D. Leon (ACG) to review and appropriately capture the log of activities that were performed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/13/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with E. Goodman (ACG) and F. Pena-Alfaro (ACG) to discuss financial modeling workflow as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/13/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	9/14/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	9/14/2021	0.3	\$380.00	\$114.00	Participate on telephone call with D. Leon (ACG) to discuss HTA documentations utilized to develop an understanding of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	9/15/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with J. Roubaud (ACG) to discuss how Ankura supported AAFAF on work performed with HTA, DTOP and PRITA as part of the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Garcia, Felix	9/15/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/15/2021	0.3	\$380.00	\$114.00	Participate on telephone call with D. Leon (ACG) to discuss HTA documentations utilized to develop an understanding of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	9/16/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	9/17/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Ishak (ACG) to discuss priorities and key documentation to review in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura regarding topics and updates from our meeting with M. Cuevas (HTA) regarding HTA Maintenance department functions and responsibility related to Toll and Non-Toll Roads. (0.5)
Outside PR	10	Garcia, Felix	9/20/2021	0.4	\$380.00	\$152.00	Participate on telephone call with D. Leon (ACG) to discuss HTA documentations utilized to develop an understanding of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	9/20/2021	0.5	\$380.00	\$190.00	Review key activities and outcomes from the week of 9/13/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/20/2021 Transportation Reform meetings and deliverables. (0.5)
Outside PR	10	Garcia, Felix	9/21/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with C. Gonzalez (ACG) regarding the work Ankura has performed for AAFAF in the areas of Transportation Reform and Certified Fiscal Plan Implementation. (0.9)
Outside PR	10	Garcia, Felix	9/21/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Garcia, Felix	9/21/2021	1.3	\$380.00	\$494.00	Participate in virtual meeting with representatives of Ankura to review the work plan deliverables and identify items that require status updates from AAFAF or PRITA in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Garcia, Felix	9/21/2021	0.2	\$380.00	\$76.00	Participate on telephone call with C. Ishak (ACG) to discuss assignments and priorities of the work plan in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	9/21/2021	1.5	\$380.00	\$570.00	Review FOMB 2021 Fiscal Plan for Puerto Rico document, to understand project background and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	9/21/2021	1	\$380.00	\$380.00	Review HTA Transformation Reform Action Items list for the 9/20/2021 week to prepare for upcoming meetings and deliverables for the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	9/21/2021	1.5	\$380.00	\$570.00	Review HTA Transformation Reform Implementation work plan to understand project requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	9/22/2021	2	\$380.00	\$760.00	Analyze Ankura documentation on Transportation Board Policy, to develop presentation for the HTA Transportation Reform engagement for the government of Puerto Rico. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	9/22/2021	1	\$380.00	\$380.00	Continue to analyze Ankura documentation on Transportation Board Policy, to develop presentation for the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	9/22/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Butler (ACG) and C. Ishak (ACG) to review the work plan deliverables and next steps in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/22/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	9/22/2021	0.2	\$380.00	\$76.00	Participate on telephone call with D. Leon (ACG) to discuss the Transportation Board Policy presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	9/22/2021	1.5	\$380.00	\$570.00	Review FOMB 2021 Fiscal Plan for Puerto Rico document to understand project background and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	9/22/2021	1.5	\$380.00	\$570.00	Review FOMB Fiscal Plan for the Puerto Rico HTA FY2022-FY2051 document to understand project background and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	9/22/2021	1.5	\$380.00	\$570.00	Review Public Transportation Reform Implementation Roadmap Update document to understand project priorities and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	9/23/2021	2.5	\$380.00	\$950.00	Develop the Transportation Policy Board presentation to share with M. Acevedo (AAFAF) and G. Loran (AAFAF) in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2.5)
Outside PR	10	Garcia, Felix	9/23/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Butler (ACG) and C. Ishak (ACG) to review and update the summary of the Transportation Board Analysis in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/23/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/23/2021	0.2	\$380.00	\$76.00	Participate on telephone call with C. Ishak (ACG) and D. Leon (ACG) to discuss engagement support and HTA Fiscal Plan analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.2)
Outside PR	10	Garcia, Felix	9/23/2021	0.4	\$380.00	\$152.00	Participate on telephone call with D. Leon (ACG) to discuss the Transportation Board Policy presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	9/23/2021	1.5	\$380.00	\$570.00	Review Addendum to Response Request for Proposal for Strategic and Financial Advisor: Transportation Reform Implementation Service document to the Government of Puerto Rico to understand project updates and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	9/23/2021	1.5	\$380.00	\$570.00	Review FOMB 2021 Fiscal Plan for Puerto Rico document to understand project background and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	9/23/2021	1.5	\$380.00	\$570.00	Review FOMB Fiscal Plan for the Puerto Rico HTA FY2022-FY2051 document to understand project background and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	9/24/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/24/2021	0.2	\$380.00	\$76.00	Participate on telephone call with D. Leon (ACG) to discuss the Transportation Board Policy presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	9/24/2021	1	\$380.00	\$380.00	Review Addendum to Response Request for Proposal for Strategic and Financial Advisor: Transportation Reform Implementation Service document to the Government of Puerto Rico to understand project updates and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	9/24/2021	1.5	\$380.00	\$570.00	Review FOMB 2021 Fiscal Plan for Puerto Rico document to understand project background and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	9/24/2021	1.5	\$380.00	\$570.00	Review FOMB Fiscal Plan for the Puerto Rico HTA FY2022-FY2051 document to understand project background and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	9/24/2021	1	\$380.00	\$380.00	Review FOMB Letter 205 Recommendation document to understand project background and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	9/24/2021	1	\$380.00	\$380.00	Review Government of Puerto Rico 205 Response Letter document to understand project background and requirements for the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	9/24/2021	1	\$380.00	\$380.00	Review HTA project plan to understand current status, priorities and next steps in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	9/27/2021	2	\$380.00	\$760.00	Continue to research and analyze Federal Highway Administration Grantee information to contribute to Federal Transit Administration Template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	9/27/2021	0.3	\$380.00	\$114.00	Participate in virtual meeting with C. Butler (ACG) to discuss priorities and key documentation to review in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.3)
Outside PR	10	Garcia, Felix	9/27/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	9/27/2021	0.2	\$380.00	\$76.00	Participate on telephone call with D. Leon (ACG) to discuss pending action items in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	9/27/2021	0.4	\$380.00	\$152.00	Participate on telephone call with D. Leon (ACG) and C. Gonzalez (ACG) to discuss the Department of Transportation Federal Transit Administration template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	9/27/2021	0.5	\$380.00	\$190.00	Participate on telephone call with D. Leon (ACG) to review log of activities that were performed the week of 9/20/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/27/2021	2	\$380.00	\$760.00	Research and analyze Federal Highway Administration Grantee information to contribute to Federal Transit Administration Template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	9/27/2021	0.5	\$380.00	\$190.00	Review HTA Transformation Reform Action Items list for the 9/27/2021 week to prepare for upcoming meetings and deliverables for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/27/2021	1.7	\$380.00	\$646.00	Review the Department of Transportation Federal Transit Administration template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Garcia, Felix	9/28/2021	2	\$380.00	\$760.00	Analyze and prepare response to DTOP information request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	9/28/2021	2	\$380.00	\$760.00	Analyze Transportation Reform Road Map documents in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	9/28/2021	0.6	\$380.00	\$228.00	Continue to analyze and prepare response to DTOP information request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Garcia, Felix	9/28/2021	1.1	\$380.00	\$418.00	Continue to analyze Transportation Reform Road Map documents in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Garcia, Felix	9/28/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/28/2021	0.5	\$380.00	\$190.00	Participate on telephone call with D. Leon (ACG) and C. Gonzalez (ACG) to discuss the Department of Transportation Federal Highway Administration template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/28/2021	0.4	\$380.00	\$152.00	Participate on telephone call with D. Leon (ACG) to discuss the Department of Transportation Federal Highway Administration template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	9/28/2021	0.4	\$380.00	\$152.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss the response to DTOP information request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Garcia, Felix	9/29/2021	2	\$380.00	\$760.00	Analyze new information to be included in the presentation for DTOP Secretary request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Garcia, Felix	9/29/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura and M. Acevedo (AAFAF) to discuss the data request from the DTOP Secretary as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/29/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/29/2021	0.2	\$380.00	\$76.00	Participate on telephone call with D. Leon (ACG) to discuss pending action items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Garcia, Felix	9/29/2021	1	\$380.00	\$380.00	Prepare revised presentation for DTOP Secretary request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Garcia, Felix	9/29/2021	2	\$380.00	\$760.00	Prepare revised presentation for DTOP Secretary request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Garcia, Felix	9/29/2021	1.5	\$380.00	\$570.00	Review Transportation Asset Management Plan ATI - Autoridad de Transporte Integrado report in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Garcia, Felix	9/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Ishak (ACG) to discuss priorities in Transportation Reform Work plan as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Garcia, Felix	9/30/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Garcia, Felix	9/30/2021	1.3	\$380.00	\$494.00	Review Public Works Functional Area Analysis - Preliminary Findings presentation to understand advice from Ankura to DTOP as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Garcia, Felix	9/30/2021	1.8	\$380.00	\$684.00	Review updates in Transportation Reform Work Plan Priorities as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Garcia, Felix	9/30/2021	1.8	\$380.00	\$684.00	Review Weekly Transportation Reform Touchpoint meeting minutes between representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to understand status of accomplishment and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Giese, Michael	9/29/2021	0.5	\$413.00	\$206.50	Participate in virtual meeting with representatives of Ankura to discuss and determine next steps to support M. Acevedo (AAFAF) efforts to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/1/2021	2	\$332.50	\$665.00	Determine Public Work headcount and budget to incorporate those items into the DTOP Functional



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Area Analysis as part of the HTA Transportation Reform engagement. (2)
PR	10	Gonzalez, Carlos	9/1/2021	0.4	\$332.50	\$133.00	Participate in meeting with C. Ishak (ACG) to review and prepare meeting notes for the Weekly Transportation Reform Touchpoint meeting as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	9/1/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with C. Butler (ACG) and C. Ishak (ACG) to conduct the Transportation Reform Touchpoint debrief meeting to discuss potential changes to work scope and work plan approach due to new information presented by G. Loran (AAFAF) as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/1/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to compare and analyze variances between HTA budget data from PeopleSoft versus HR Headcount file. (0.3)
PR	10	Gonzalez, Carlos	9/1/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	9/1/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	9/1/2021	0.5	\$332.50	\$166.25	Participate on telephone call with M. Acevedo (AAFAF) to discuss new approach to HTA and DTOP Abriendo Camino Road maintenance budget issue and how to resolve it. (0.5)
PR	10	Gonzalez, Carlos	9/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), M. Garcia (HTA), E. Rosa (HTA) and representatives of Ankura to discuss outstanding data requests to support financial models for HTA Transportation Reform engagement. (0.5)
PR	10	Gonzalez, Carlos	9/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/2/2021	1.1	\$332.50	\$365.75	Participate on telephone call with C. Butler (ACG) and C. Ishak (ACG) to discuss changes and finalize the AAFAF Weekly Report for week ending 9/3/2021 in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	9/2/2021	0.8	\$332.50	\$266.00	Participate on telephone call with C. Ishak (ACG) to debrief on 9/2/2021 meeting with representatives of Ankura regarding the scope and roles as they pertain to the Transformation Reform Implementation engagement for the government of Puerto Rico. (0.8)
PR	10	Gonzalez, Carlos	9/2/2021	2.7	\$332.50	\$897.75	Participate on telephone call with D. Leon (ACG) and C. Ishak (ACG) to provide updates to the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2.7)
PR	10	Gonzalez, Carlos	9/2/2021	1.5	\$332.50	\$498.75	Participate on telephone call with representatives of Ankura to revise the HTA Transportation Reform Work Plan Summary in support of the HTA

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform engagement for the government of Puerto Rico. (1.5)
PR	10	Gonzalez, Carlos	9/3/2021	1	\$332.50	\$332.50	Participate in meeting with M. Acevedo (AAFAF) to discuss the agenda and plan for Fortaleza meeting and the Transportation Reform update. (1)
PR	10	Gonzalez, Carlos	9/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/3/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss the HTA Transportation Reform Work plan and updates to the Abriendo Camino initiative as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
PR	10	Gonzalez, Carlos	9/7/2021	0.5	\$332.50	\$166.25	Coordinate meetings with DTOP finance director related to data request and Certified Fiscal Plan initiatives as part of the HTA Transportation Reform engagement. (0.5)
PR	10	Gonzalez, Carlos	9/7/2021	0.5	\$332.50	\$166.25	Participate in meeting with M. Acevedo (AAFAF) regarding pending data request at PRITA and DTOP pertaining to the Transportation Reform. (0.5)
PR	10	Gonzalez, Carlos	9/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
PR	10	Gonzalez, Carlos	9/8/2021	0.5	\$332.50	\$166.25	Participate in meeting with J. Rosa (HTA) regarding HTA non-toll maintenance and schedule meeting to discuss financial model as part of the HTA Transportation Reform engagement. (0.5)
PR	10	Gonzalez, Carlos	9/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss open questions related the HTA Fiscal Plan model and presentation materials for follow-up call with HTA finance team for the HTA Transportation Reform engagement. (0.5)
PR	10	Gonzalez, Carlos	9/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/8/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
PR	10	Gonzalez, Carlos	9/9/2021	0.5	\$332.50	\$166.25	Participate in meeting with M. Acevedo (AAFAF) regarding work stream walk through comparison with response letter 205 as part of the HTA Transportation Reform engagement. (0.5)
PR	10	Gonzalez, Carlos	9/9/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/9/2021	0.7	\$332.50	\$232.75	Participate on telephone call with C. Gonzalez (ACG) to debrief on 9/8/2021 meeting with representatives of AAFAF and discuss next steps as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	9/9/2021	0.5	\$332.50	\$166.25	Participate on telephone call with M. Garcia (HTA) to coordinate meeting with HTA director to discuss HTA Certified Fiscal Plan initiative as part of the HTA Transportation Reform engagement. (0.5)
PR	10	Gonzalez, Carlos	9/10/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with C. Ishak (ACG) and C. Butler (ACG) to discuss agenda for meeting with C. Yamin (AAFAF) at Fortaleza in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
PR	10	Gonzalez, Carlos	9/10/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with E. Garcia (DTOP), G. Loran (AAFAF), and E. Goodman (ACG) and F. Pena-Alfaro (ACG) to discuss data requests from DTOP to support the segregation of assets as a part of the HTA Transportation Reform engagement. (0.8)
PR	10	Gonzalez, Carlos	9/10/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), C. Butler (ACG) and C. Ishak (ACG) to prepare for the 9/14/2021 meeting with C. Yamin (AAFAF) in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	9/10/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (0.4)
PR	10	Gonzalez, Carlos	9/10/2021	0.7	\$332.50	\$232.75	Participate on telephone call with C. Ishak (ACG) to debrief on the 9/10/2021 meeting with AAFAF and plan for next steps in preparation for the 9/14/2021 meeting with C. Yamin (AAFAF) in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.7)
PR	10	Gonzalez, Carlos	9/11/2021	0.6	\$332.50	\$199.50	Participate on telephone call with C. Ishak (ACG) to review proposed agenda for 9/14/2021 meeting with C. Yamin (AAFAF) to discuss current status of HTA Transportation Reform implementation for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	9/13/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	9/13/2021	0.2	\$332.50	\$66.50	Participate on telephone call with C. Ishak (ACG) to discuss the scheduling of in person meetings with M. Acevedo (AAFAF) and G. Loran (AAFAF) on 9/14/2021 in support of the HTA Transportation Reform Implementation engagement of the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	9/13/2021	0.6	\$332.50	\$199.50	Participate on telephone call with representatives of Ankura to revise agenda for meeting on Transportation Reform with G. Loran (AAFAF), M. Acevedo (AAFAF) and C. Yamin (Fortaleza) on 9/14/2021. (0.6)
PR	10	Gonzalez, Carlos	9/14/2021	6.5	\$332.50	\$2,161.25	Participate in meeting with M. Acevedo (AAFAF), G. Loran (AAFAF), C. Butler (ACG) and C. Ishak (ACG) to review in detail all the deliverables of the work plan and identify items that will need to be discussed with HTA, PRITA and DTOP in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (6.5)
PR	10	Gonzalez, Carlos	9/14/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with G. Baez (ATI), E. Goodman (ACG) and F. Pena-Alfaro (ACG) to discuss outstanding data requests from PRITA to be incorporated into mass transit asset financial model for HTA Transportation Reform engagement. (0.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	9/14/2021	0.3	\$332.50	\$99.75	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
PR	10	Gonzalez, Carlos	9/15/2021	0.7	\$332.50	\$232.75	Participate in meeting with C. Butler (ACG) and C. Ishak (ACG) to discuss current status of support needed from Ankura regarding the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
PR	10	Gonzalez, Carlos	9/15/2021	1.1	\$332.50	\$365.75	Participate in meeting with C. Butler (ACG) and C. Ishak (ACG) to revise presentation materials in preparation for upcoming agency meetings in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
PR	10	Gonzalez, Carlos	9/15/2021	2	\$332.50	\$665.00	Participate in meeting with C. Butler (ACG) and C. Ishak (ACG) to revise the work plan and prepare presentation materials in preparation for upcoming agency meetings in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (2)
PR	10	Gonzalez, Carlos	9/16/2021	5	\$332.50	\$1,662.50	Participate in meeting with C. Butler (ACG) and C. Ishak (ACG) to revise the presentation materials in preparation for upcoming agency meetings and update weekly AAFAF report in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (5)
PR	10	Gonzalez, Carlos	9/16/2021	1	\$332.50	\$332.50	Participate in meeting with M. Acevedo (AAFAF) regarding explanation on the work from DTOP or HTA may be shared as it relates to the toll and non-toll roads as part of the HTA Transportation Reform engagement. (1)
PR	10	Gonzalez, Carlos	9/17/2021	1.5	\$332.50	\$498.75	Develop one pager requested by M. Acevedo (AAFAF) of topics that should be discuss with DTOP, HTA and PRITA as part of the HTA transportation Reform engagement. (1.5)
PR	10	Gonzalez, Carlos	9/17/2021	0.5	\$332.50	\$166.25	Participate in meeting with E. Rosa (HTA) regarding maintenance and construction functions as it relates to none toll roads as part of the transportation reform efforts. (0.5)
PR	10	Gonzalez, Carlos	9/17/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with D. Leon (ACG), F. Pena-Alfaro (ACG), G. Loran (AAFAF) and M. Cuevas (HTA) to discuss HTA Road Maintenance in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
PR	10	Gonzalez, Carlos	9/17/2021	0.4	\$332.50	\$133.00	Participate in virtual meeting with F. Pena-Alfaro (ACG), E. Garcia (DTOP), A. Garcia (consultant for DTOP), G. Loran (AAFAF) and M. Acevedo (AAFAF) related to follow up questions regarding information request related to HTA Transportation Reform. (0.4)
PR	10	Gonzalez, Carlos	9/17/2021	0.5	\$332.50	\$166.25	Participate on telephone call with M. Acevedo (AAFAF) regarding request for a one pager for the DTOP HTA and PRITA meeting. (0.5)
PR	10	Gonzalez, Carlos	9/20/2021	0.5	\$332.50	\$166.25	Participate in meeting with L. Garcia (DTOP) regarding the efforts they need Ankura and AAFAF to help with in relation to DTOP Grant for the Transportation Reform. (0.5)
PR	10	Gonzalez, Carlos	9/20/2021	0.8	\$332.50	\$266.00	Participate in meeting with M. Alvarez (AAFAF) to debrief on meeting with DTOP, HTA and PRITA regarding HTA Transportation Reform. (0.8)
PR	10	Gonzalez, Carlos	9/20/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with M. Acevedo (AAFAF) and representatives of Ankura to obtain updates and high-level topics discussed during the AAFAF, DTOP, HTA, and PRITA meeting regarding

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Transportation Reform for the government of Puerto Rico. (0.7)
PR	10	Gonzalez, Carlos	9/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura regarding topics and updates from our meeting with M. Cuevas (HTA) regarding HTA Maintenance department functions and responsibility related to Toll and Non-Toll Roads. (0.5)
PR	10	Gonzalez, Carlos	9/20/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/21/2021	0.9	\$332.50	\$299.25	Participate in virtual meeting with F. Garcia (ACG) regarding the work Ankura has performed for AAFAF in the areas of Transportation Reform and Certified Fiscal Plan Implementation. (0.9)
PR	10	Gonzalez, Carlos	9/21/2021	0.7	\$332.50	\$232.75	Participate in virtual meeting with G. Loran (AAFAF), E. Rosa (HTA), F. Pena-Alfaro (ACG) and E. Goodman (ACG) to discuss follow-on questions related to balance sheet projections and personnel segregation for HTA Transportation Reform engagement. (0.7)
PR	10	Gonzalez, Carlos	9/21/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
PR	10	Gonzalez, Carlos	9/21/2021	1.3	\$332.50	\$432.25	Participate in virtual meeting with representatives of Ankura to review the work plan deliverables and identify items that require status updates from AAFAF or PRITA in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.3)
PR	10	Gonzalez, Carlos	9/21/2021	0.4	\$332.50	\$133.00	Participate on telephone call with J. Melendez (PRITA) to discuss upcoming meeting topics with AAFAF as it relates to PRITA Certified Fiscal Plan initiative progress as part of the HTA Transportation Reform engagement. (0.4)
PR	10	Gonzalez, Carlos	9/21/2021	1	\$332.50	\$332.50	Update the Public Works Functional Area Analysis as part of the HTA Transportation Reform engagement. (1)
PR	10	Gonzalez, Carlos	9/22/2021	1	\$332.50	\$332.50	Participate in meeting with R. Arana (Conway/Riveron) regarding their work at HTA, AMA and ATM for cash flow and financial information as it relates to the Transportation Reform engagement. (1)
PR	10	Gonzalez, Carlos	9/22/2021	1	\$332.50	\$332.50	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
PR	10	Gonzalez, Carlos	9/23/2021	0.2	\$332.50	\$66.50	Participate in meeting with F. Hernandez (PRITA) regarding AAFAF meeting to discuss Certified Fiscal Plan implementation topics as part of the HTA Transportation Reform engagement. (0.2)
PR	10	Gonzalez, Carlos	9/23/2021	3	\$332.50	\$997.50	Participate in meeting with M. Acevedo (AAFAF) and J. Melendez (PRITA) regarding the progress PRITA has made on the Grantee Status and the pending items from the Certified Fiscal Plan as it relates to the Transportation Reform engagement. (3)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Gonzalez, Carlos	9/23/2021	0.2	\$332.50	\$66.50	Participate on telephone call with C. Butler (ACG) to discuss approach for identifying and segregating federal funds for toll and non-toll roads in support of the HTA Transportation Reform program for the government of Puerto Rico. (0.2)
PR	10	Gonzalez, Carlos	9/23/2021	1.3	\$332.50	\$432.25	Participate on telephone call with E. Rosa (HTA) to discuss HTA grant status limitation and asset transfer as part of the HTA Transportation Reform engagement. (1.3)
PR	10	Gonzalez, Carlos	9/23/2021	1	\$332.50	\$332.50	Review document sent by E. Rosa (HTA) describing Memorandum of Understanding between HTA and FTA for HTA to keep the Grantee Status. (1)
PR	10	Gonzalez, Carlos	9/23/2021	1	\$332.50	\$332.50	Review HTA and DTOP Certified Fiscal Plan in preparation for meeting with M. Acevedo (AAFAF) and J. Melendez (PRITA). (1)
PR	10	Gonzalez, Carlos	9/24/2021	1	\$332.50	\$332.50	Debrief M. Acevedo (AAFAF) meeting with the DTOP secretary and provide updates as to what they want to achieve in the Transportation Reform project. (1)
PR	10	Gonzalez, Carlos	9/24/2021	1.5	\$332.50	\$498.75	Develop one page document explaining the necessary steps for HTA to transfer assets to PRITA from information gathered from J. Melendez (PRITA) and E. Rosa (HTA). (1.5)
PR	10	Gonzalez, Carlos	9/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with R. Erana (Riveron), G. Loran (AAFAF) and F. Pena-Alfaro (ACG) to request information related to PRITA as part of the HTA Transportation Reform. (0.5)
PR	10	Gonzalez, Carlos	9/24/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/24/2021	0.8	\$332.50	\$266.00	Participate on telephone call with C. Ishak (ACG) to discuss next steps and status of pending actions and deliverables in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
PR	10	Gonzalez, Carlos	9/24/2021	0.5	\$332.50	\$166.25	Participate on telephone call with M. Acevedo (AAFAF), C. Ishak (ACG), and C. Butler (ACG) to present the summary of the Transportation Board Analysis performed in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/27/2021	1	\$332.50	\$332.50	Participate in meeting with M. Acevedo (AAFAF) to discuss a special presentation requested by M. Acevedo (AAFAF) and G. Loran (AAFAF) for the meeting with the DTOP secretary as part of the HTA Transportation Reform. (1)
PR	10	Gonzalez, Carlos	9/27/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	9/27/2021	0.4	\$332.50	\$133.00	Participate on telephone call with F. Garcia (ACG) and D. Leon (ACG) to discuss the Department of Transportation Federal Transit Administration template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
PR	10	Gonzalez, Carlos	9/27/2021	1	\$332.50	\$332.50	Review and update the Department of Transportation Federal Transit Administration template Grant as part of the HTA Transportation Reform engagement. (1)
PR	10	Gonzalez, Carlos	9/28/2021	2.1	\$332.50	\$698.25	Participate in meeting with C. Ishak (ACG), M. Acevedo (AAFAF), G. Loran (AAFAF) and representatives of PRITA including F. Hernandez (PRITA) to review current status of PRITA related



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							transportation reform deliverables in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (2.1)
PR	10	Gonzalez, Carlos	9/28/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/28/2021	0.5	\$332.50	\$166.25	Participate on telephone call with D. Leon (ACG) and F. Garcia (ACG) to discuss the Department of Transportation Federal Highway Administration template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/29/2021	0.3	\$332.50	\$99.75	Participate in meeting with C. Butler (ACG) and C. Ishak (ACG) to discuss and plan the Public Works / HTA headcount, payroll and assets report request by the DTOP secretary as part of the HTA Transportation Reform engagement. (0.3)
PR	10	Gonzalez, Carlos	9/29/2021	0.3	\$332.50	\$99.75	Participate in meeting with E. Goodman (ACG) and C. Butler (ACG) to review HTA / DTOP presentation pertaining to headcount, payroll and assets analysis for the DTOP Secretary as part of the transportation reform. (0.3)
PR	10	Gonzalez, Carlos	9/29/2021	0.3	\$332.50	\$99.75	Participate in meeting with E. Goodman (ACG) to review HTA / DTOP presentation pertaining to headcount, payroll and assets analysis for the DTOP Secretary as part of the HTA Transportation Reform engagement. (0.3)
PR	10	Gonzalez, Carlos	9/29/2021	0.5	\$332.50	\$166.25	Participate in meeting with representatives of Ankura and M. Acevedo (AAFAF) to discuss the data request from the DTOP Secretary as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Gonzalez, Carlos	9/29/2021	0.6	\$332.50	\$199.50	Participate on telephone call with C. Ishak (ACG) to discuss the details regarding information that needs to be sent to M. Acevedo (AAFAF) in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
PR	10	Gonzalez, Carlos	9/29/2021	1.7	\$332.50	\$565.25	Participate on telephone call with E. Goodman (ACG) and D. Leon (ACG) to develop a presentation outlining the response to the DTOP secretary request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
PR	10	Gonzalez, Carlos	9/30/2021	2.2	\$332.50	\$731.50	Participate in meeting with E. Gonzalez (HTA) M. Garcia (HTA) and M. Acevedo (AAFAFA) to discuss HTA Certified Fiscal Plan initiatives and transportation reform updates. (2.2)
PR	10	Gonzalez, Carlos	9/30/2021	1	\$332.50	\$332.50	Participate in meeting with M. Acevedo (AAFAF) E. Rosa (HTA) regarding the possibilities of HTA regarding revenues and expenses bases on toll and non-toll road as part of the HTA Transportation Reform engagement. (1)
PR	10	Gonzalez, Carlos	9/30/2021	1.3	\$332.50	\$432.25	Participate in meeting with M. Acevedo (AAFAF) to discuss DTOP Secretary special request and prepare for HTA meeting. (1.3)
PR	10	Gonzalez, Carlos	9/30/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/1/2021	2	\$350.00	\$700.00	Consolidate and format HTA budget data to create a singular Excel document with PeopleSoft data for FY21-22 budget for HTA Transpiration Reform Engagement. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	9/1/2021	1.5	\$350.00	\$525.00	Create a consolidated and summarized variance analysis of salary and benefits data comparison between PeopleSoft data and HR Headcount file to assist in confirmation of data to use for financial models for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/1/2021	1.1	\$350.00	\$385.00	Create tables to breakdown salary and related benefits by department and area from HTA PeopleSoft budget system pull for consolidated analytical views for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	9/1/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with C. Gonzalez (ACG) and F. Pena-Alfaro (ACG) to compare and analyze variances between HTA budget data from PeopleSoft versus HR Headcount file. (0.3)
Outside PR	10	Goodman, Eli	9/1/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	9/1/2021	1	\$350.00	\$350.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending task as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Goodman, Eli	9/1/2021	1.5	\$350.00	\$525.00	Review and quality check HTA budget data to ensure accuracy of Excel formatted data from PeopleSoft system pull for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/2/2021	1.1	\$350.00	\$385.00	Compare and analyze HTA PeopleSoft budget data provided on 9/1/2021 to larger data set provided on 08/30/2021 for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	9/2/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), M. Garcia (HTA), E. Rosa (HTA) and representatives of Ankura to discuss outstanding data requests to support financial models for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	9/2/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/2/2021	0.3	\$350.00	\$105.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss updates from AAFAF weekly touch point and prepare for call with HTA finance team to go over outstanding data requests. (0.3)
Outside PR	10	Goodman, Eli	9/2/2021	1	\$350.00	\$350.00	Participate on telephone call with representatives of Ankura to revise the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (1)
Outside PR	10	Goodman, Eli	9/2/2021	1	\$350.00	\$350.00	Prepare and review materials for call with HTA finance team to discuss outstanding data requests for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/2/2021	0.4	\$350.00	\$140.00	Prepare communications to C. Gonzalez (ACG) and F. Pena-Alfaro (ACG) regarding analysis of budget and payroll related data received from HTA for the HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	9/2/2021	0.8	\$350.00	\$280.00	Review and update data request tracker and contact list to reflect inputs provided by HTA and DTOP for the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	9/2/2021	0.9	\$350.00	\$315.00	Update operating expense schedule in non-toll asset model to accurately capture all costs

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							categories pertaining to non-toll roads for HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	9/2/2021	1	\$350.00	\$350.00	Update payroll schedule in non-toll asset model to ensure incorporation of latest budget data from DTOP for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/3/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/3/2021	0.3	\$350.00	\$105.00	Participate on telephone call with F. Pena-Alfaro (ACG) to discuss the post certification revision of the 2021 HTA Fiscal Plan model (post certification revision) and how to incorporate the data into segregated models by asset class for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	9/3/2021	1	\$350.00	\$350.00	Review and analyze apportionment assumptions included in HTA 2021 Fiscal Plan model for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/3/2021	1.5	\$350.00	\$525.00	Review and analyze baseline operational and capital expense data included in HTA 2021 Fiscal Plan model for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/3/2021	1.4	\$350.00	\$490.00	Review and analyze baseline revenue data included in HTA 2021 Fiscal Plan model for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	9/3/2021	1.7	\$350.00	\$595.00	Review and analyze proposed shifts in model design and data linkage for asset financial models for HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	9/7/2021	1.8	\$350.00	\$630.00	Create checks for summarized sections of non-toll segregation model to ensure accuracy for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	9/7/2021	1.7	\$350.00	\$595.00	Create shell worksheet for mass transit asset segregation from inputs included in HTA Fiscal Plan Model for HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	9/7/2021	1.8	\$350.00	\$630.00	Create shell worksheet for non-toll road asset segregation from inputs included in HTA Fiscal Plan Model for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	9/7/2021	0.7	\$350.00	\$245.00	Input and verify checks for mass transit asset segregation model to ensure accuracy for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	9/7/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss separation of toll road related assets to create segregated financial reporting for Toll asset financial model. (0.5)
Outside PR	10	Goodman, Eli	9/7/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.5)
Outside PR	10	Goodman, Eli	9/7/2021	0.4	\$350.00	\$140.00	Prepare communications to F. Pena-Alfaro (ACG) and C. Ishak (ACG) to confirm status on data requests and align on follow-ups for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	9/7/2021	1.4	\$350.00	\$490.00	Review and revise toll road asset segregation worksheet from HTA Fiscal Plan Model for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	9/8/2021	1.5	\$350.00	\$525.00	Create cash flow section of mass transit financial model for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/8/2021	1.8	\$350.00	\$630.00	Create cash flow section of non-toll asset financial model for HTA Transportation Reform engagement. (1.8)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	9/8/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with C. Gonzalez (ACG) and F. Pena-Alfaro (ACG) to discuss open questions related the HTA Fiscal Plan model and presentation materials for follow-up call with HTA finance team for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	9/8/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/8/2021	0.9	\$350.00	\$315.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Goodman, Eli	9/8/2021	0.6	\$350.00	\$210.00	Prepare presentation materials for follow-up discussion with HTA finance team on financial models for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	9/8/2021	0.9	\$350.00	\$315.00	Update data request tracker to include materials submitted by HTA for the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	9/9/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/9/2021	0.5	\$350.00	\$175.00	Prepare communications and schedule meetings related to HTA model follow-up for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	9/9/2021	1	\$350.00	\$350.00	Review detailed fiscal measure schedules in HTA Fiscal Plan Model for the HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/9/2021	0.7	\$350.00	\$245.00	Review presentation materials for call with DTOP on data requests for financial models for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	9/9/2021	1.3	\$350.00	\$455.00	Update formatting for consistency across segregated asset models for HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Eli	9/10/2021	0.8	\$350.00	\$280.00	Participate in virtual meeting with E. Garcia (DTOP), G. Loran (AAFAF), and C. Gonzalez (ACG) and F. Pena-Alfaro (ACG) to discuss data requests from DTOP to support the segregation of assets as a part of the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	9/10/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with M. Garcia (HTA), E. Rosa (HTA) and F. Pena-Alfaro (ACG) to discuss follow-up questions related to the HTA Fiscal Plan Model to assist in the segregation of assets as a part of the HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	9/10/2021	0.6	\$350.00	\$210.00	Prepare and review communications from F. Pena-Alfaro (ACG) and C. Gonzalez (ACG) in preparation for follow-up call with HTA to discuss questions related to asset segregation as part of the HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	9/10/2021	1.5	\$350.00	\$525.00	Review notes from follow-up meeting with HTA on asset segregation and compare against fiscal plan and current financial models for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/13/2021	1	\$350.00	\$350.00	Create model tab for DTOP financial inputs to feed into non-toll asset model for HTA Transportation Reform engagement. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	9/13/2021	1	\$350.00	\$350.00	Forecast FY23-26 DTOP budget data for non-toll assets using identified macro drivers for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/13/2021	1.2	\$350.00	\$420.00	Input FY22 budget data into financial model for non-toll assets for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	9/13/2021	1.6	\$350.00	\$560.00	Input historical financial data from DTOP audited financial statements into financial model for non-toll assets for HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Eli	9/13/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Garcia (ACG) and F. Pena-Alfaro (ACG) to discuss financial modeling workflow as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/13/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss takeaways from HTA follow-up call on 09/10/2021 and next steps to update financial models based on that information and DTOP provided data for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	9/13/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	9/13/2021	1.8	\$350.00	\$630.00	Review and analyze DTOP audited financial statements from FY19 and FY20 for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	9/13/2021	1	\$350.00	\$350.00	Review DTOP FY22 budget data, including maintenance as part of the HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/14/2021	1	\$350.00	\$350.00	Create consolidated view of DTOP financial data to demonstrate gaps and level of detail necessary for financial models for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/14/2021	1.3	\$350.00	\$455.00	Create Microsoft Teams site, upload documentation and prepare communications and instructions to share with PRITA consultants to accelerate data sharing for the HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Eli	9/14/2021	1.9	\$350.00	\$665.00	Create presentation materials to share with DTOP to highlight open questions and data for non-toll financial model for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	9/14/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss updates to financial models and next steps for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	9/14/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with G. Baez (ATI), C. Gonzalez (ACG) and F. Pena-Alfaro (ACG) to discuss outstanding data requests from PRITA to be incorporated into mass transit asset financial model for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	9/14/2021	0.8	\$350.00	\$280.00	Prepare communications to F. Pena-Alfaro (ACG) on presentation materials for DTOP follow-up as well as recap PRITA data request call for HTA Transportation Reform engagement. (0.8)
Outside PR	10	Goodman, Eli	9/14/2021	1.4	\$350.00	\$490.00	Review ATI headcount and payroll data provided for July to September 2021 for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	9/14/2021	0.6	\$350.00	\$210.00	Update data request tracker for inputs received from DTOP for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	9/15/2021	1	\$350.00	\$350.00	Consolidate asset and depreciation related data from 2019 and 2020 trial balances to create

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							template for historical depreciation schedule for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/15/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with E. Fuhr (ACG) and F. Pena-Alfaro (ACG) to discuss updates related to the finance workstream for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	9/15/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss updates related to meeting with EY, PROMESA and AAFAF as well as discuss next steps for segregating depreciation schedule and projections for HTA assets for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	9/15/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/15/2021	1.9	\$350.00	\$665.00	Reconcile HTA 2019 depreciation schedule to Schedule of Revenue and Expenses by segment to create an apportionment assumption on depreciation by asset class for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	9/15/2021	1.8	\$350.00	\$630.00	Review and analyze 2019 HTA audited financial statements to gain understanding of capital asset structure and depreciation schedule for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	9/15/2021	1.5	\$350.00	\$525.00	Review and analyze 2020 HTA unaudited financial statements and create comparison against 2019 to view variances related to capital assets and depreciation for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/15/2021	0.5	\$350.00	\$175.00	Review recap and presentation materials provided by EY related to their separation analysis as part of the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	9/16/2021	1.3	\$350.00	\$455.00	Build projected depreciation schedule for Mass Transit assets for HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Eli	9/16/2021	1.5	\$350.00	\$525.00	Build projected depreciation schedule for Non-Toll Road assets for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/16/2021	1.5	\$350.00	\$525.00	Build projected depreciation schedule for Toll Road assets for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/16/2021	1	\$350.00	\$350.00	Incorporate 2019 - 2021 Capital Assets and Depreciation Schedule into financial models by asset type for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/16/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss and review projected depreciation schedule by asset type for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Goodman, Eli	9/16/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/16/2021	1.8	\$350.00	\$630.00	Use consolidated asset and depreciation data from 2019 and 2020 to create a view of 2021 capital assets and depreciation for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	9/17/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	9/17/2021	1.5	\$350.00	\$525.00	Revise depreciation schedule for non-toll and toll road assets to incorporate road repair assets for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/20/2021	1.5	\$350.00	\$525.00	Create 3 statement financial model for AMA using 2018 audited financial statement for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/20/2021	1.2	\$350.00	\$420.00	Create 3 statement financial model for ATI using 2018 audited financial statement for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	9/20/2021	1.5	\$350.00	\$525.00	Create 3 statement financial model for ATM using 2018 audited financial statement for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/20/2021	1	\$350.00	\$350.00	Create supporting schedules, such as Accounts Receivable, capital assets, depreciation, for AMA financial model for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/20/2021	1	\$350.00	\$350.00	Create supporting schedules, such as Accounts Receivable, capital assets, depreciation, for ATM financial model for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/20/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss updates and next steps related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	9/20/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura regarding topics and updates from our meeting with M. Cuevas (HTA) regarding HTA Maintenance department functions and responsibility related to Toll and Non-Toll Roads. (0.5)
Outside PR	10	Goodman, Eli	9/20/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/20/2021	2	\$350.00	\$700.00	Review and analyze audited financial statements from ATI, ATM and AMA from 2018 for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	9/21/2021	2	\$350.00	\$700.00	Build consolidated mass transit 3 statement model to consolidate AMA, ATM, ATI and HTA mass transit assets for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	9/21/2021	2	\$350.00	\$700.00	Consolidate 2021 DTOP budget data into revenues and expenses by account number for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	9/21/2021	0.9	\$350.00	\$315.00	Participate in virtual meeting with E. Fuhr (ACG) and F. Pena-Alfaro (ACG) to discuss updates and next steps for the finance workstream for the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Goodman, Eli	9/21/2021	0.4	\$350.00	\$140.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to review 2018 to 2021 ATM Trial Balance data mapping and DTOP 2019 to 2021 budget information and discuss next steps to incorporate into segregated financial models. (0.4)
Outside PR	10	Goodman, Eli	9/21/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with G. Loran (AAFAF), E. Rosa (HTA), C. Gonzalez (ACG) and F. Pena-Alfaro (ACG) to discuss follow-on questions related to balance sheet projections and personnel segregation for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	9/21/2021	0.8	\$350.00	\$280.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Goodman, Eli	9/21/2021	1.5	\$350.00	\$525.00	Review and analyze 2019 - 2021 DTOP budget information by program for HTA Transportation Reform engagement. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	9/22/2021	1.8	\$350.00	\$630.00	Consolidate 2019 DTOP General Budget data into revenues and expenses by account number for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	9/22/2021	1.8	\$350.00	\$630.00	Consolidate 2020 DTOP budget data into revenues and expenses by account number for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	9/22/2021	1	\$350.00	\$350.00	Create checks to confirm accuracy of all consolidated DTOP budget data for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/22/2021	1.9	\$350.00	\$665.00	Create mappings of DTOP budget account numbers to Profit and Loss categories to enable budget data to be mapped to non-toll financial model for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	9/22/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	9/22/2021	1	\$350.00	\$350.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Goodman, Eli	9/23/2021	2	\$350.00	\$700.00	Build shell income statement for DTOP non-toll asset using mapping conventions for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	9/23/2021	1.3	\$350.00	\$455.00	Incorporate 2019 DTOP consolidated data into non-toll income statement for the HTA Transportation Reform engagement. (1.3)
Outside PR	10	Goodman, Eli	9/23/2021	1.4	\$350.00	\$490.00	Incorporate 2020 DTOP consolidated data into non-toll income statement for the HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	9/23/2021	1.4	\$350.00	\$490.00	Incorporate 2021 DTOP consolidated data into non-toll income statement for the HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	9/23/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/23/2021	1.4	\$350.00	\$490.00	Review 2019 DTOP PeopleSoft budget data to reconcile against Excel files provided by DTOP and ensure accuracy of data captured in non-toll financial model for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	9/27/2021	1.2	\$350.00	\$420.00	Create comparative analysis table between HTA and DTOP resourcing and assets to provide to M. Acevedo (AAFAF) for HTA Transportation Reform engagement. (1.2)
Outside PR	10	Goodman, Eli	9/27/2021	1.8	\$350.00	\$630.00	Incorporate 2022 DTOP budget data into non-toll income statement for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	9/27/2021	0.7	\$350.00	\$245.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss summarized DTOP budget data and allocation to non-toll asset for build of financial models for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Goodman, Eli	9/27/2021	0.6	\$350.00	\$210.00	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Goodman, Eli	9/27/2021	0.5	\$350.00	\$175.00	Prepare communications to F. Pena-Alfaro (ACG) regarding DTOP data and scheduling meetings for HTA Transportation Reform engagement. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	9/27/2021	1.8	\$350.00	\$630.00	Reconcile spend by account numbers from 2019 DTOP budget data sources to create full reconciliation of numbers for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	9/27/2021	1.1	\$350.00	\$385.00	Update DTOP non-toll income statement to reflect changes in mappings and selected data inclusion for HTA Transportation Reform engagement. (1.1)
Outside PR	10	Goodman, Eli	9/27/2021	1.5	\$350.00	\$525.00	Update non-toll income statement to include additional 2019 DTOP budget data for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/28/2021	1.5	\$350.00	\$525.00	Create presentation materials for E. Garcia (DTOP) to explain DTOP non-toll income statement and propose open questions and next steps for development of the financial model for HTA Transportation Reform engagement. (1.5)
Outside PR	10	Goodman, Eli	9/28/2021	1	\$350.00	\$350.00	Input data from 2022 ATI budget files to feed into mass transit asset financial model for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/28/2021	1	\$350.00	\$350.00	Input data from AMA 2017 audited financial statements into three statement model to feed into mass transit asset financial model for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/28/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss segregation of data related to non-toll and mass transit financial models for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	9/28/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/28/2021	0.5	\$350.00	\$175.00	Prepare communications to F. Garcia (ACG) and F. Pena-Alfaro (ACG) on data requests from M. Acevedo (AAFAF) related to DTOP and HTA assets and employee statistics for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	9/28/2021	0.6	\$350.00	\$210.00	Review and analyze 2022 ATI budget information for HTA Transportation Reform engagement. (0.6)
Outside PR	10	Goodman, Eli	9/28/2021	1	\$350.00	\$350.00	Review and analyze AMA 2017 audited financial statements for HTA Transportation Reform engagement. (1)
Outside PR	10	Goodman, Eli	9/28/2021	1.4	\$350.00	\$490.00	Update DTOP non-toll income statement to reflect feedback from representatives of Ankura and further consolidate data sources for HTA Transportation Reform engagement. (1.4)
Outside PR	10	Goodman, Eli	9/29/2021	2	\$350.00	\$700.00	Build statement of net position section of financial model for AMA for HTA Transportation Reform engagement. (2)
Outside PR	10	Goodman, Eli	9/29/2021	1.9	\$350.00	\$665.00	Build Statement of revenues, expenses and changes of net position section of financial model for AMA for HTA Transportation Reform engagement. (1.9)
Outside PR	10	Goodman, Eli	9/29/2021	0.3	\$350.00	\$105.00	Participate in meeting with C. Gonzalez (ACG) and C. Butler (ACG) to review HTA / DTOP presentation pertaining to headcount, payroll and assets analysis for the DTOP Secretary as part of the HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	9/29/2021	0.3	\$350.00	\$105.00	Participate in meeting with C. Gonzalez (ACG) to review HTA / DTOP presentation pertaining to headcount, payroll and assets analysis for the DTOP Secretary as part of the HTA Transportation Reform engagement. (0.3)
Outside PR	10	Goodman, Eli	9/29/2021	0.5	\$350.00	\$175.00	Participate in meeting with representatives of Ankura and M. Acevedo (AAFAF) to discuss the data request from the DTOP Secretary as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Goodman, Eli	9/29/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to discuss updates and next steps for building of financial models for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	9/29/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/29/2021	1.7	\$350.00	\$595.00	Participate on telephone call with D. Leon (ACG) and C. Gonzalez (ACG) to develop a presentation outlining the response to the DTOP secretary request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Goodman, Eli	9/29/2021	0.3	\$350.00	\$105.00	Prepare communications to M. Giese (ACG), V. Hart (ACG) and F. Pena-Alfaro (ACG) on the use of Commonwealth Certified Fiscal Plan Model FY21 and the Commonwealth Measures List provided by H. Martinez (AAFAF). (0.3)
Outside PR	10	Goodman, Eli	9/29/2021	0.3	\$350.00	\$105.00	Review and discuss the use of the Commonwealth Certified Fiscal Plan Model FY21 and the Commonwealth Measures List provided by H. Martinez (AAFAF) in the Transportation Reform financial analysis. (0.3)
Outside PR	10	Goodman, Eli	9/30/2021	1.6	\$350.00	\$560.00	Build statement of cash flows section of financial model for AMA for HTA Transportation Reform engagement. (1.6)
Outside PR	10	Goodman, Eli	9/30/2021	1.8	\$350.00	\$630.00	Continue to create chart comparing ATM data from 2019 to 2022 provided by different sources, G. Baez (ATI) and R. Erana (Riveron), to identify outliers and questions to follow-up on for HTA Transportation Reform engagement. (1.8)
Outside PR	10	Goodman, Eli	9/30/2021	1.7	\$350.00	\$595.00	Create chart comparing AMA data from 2019 to 2022 provided by different sources, G. Baez (ATI) and R. Erana (Riveron), to identify outliers and questions to follow-up on for HTA Transportation Reform engagement. (1.7)
Outside PR	10	Goodman, Eli	9/30/2021	0.5	\$350.00	\$175.00	Create variance reporting to summarize comparison charts of AMA and ATM data for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Goodman, Eli	9/30/2021	0.3	\$350.00	\$105.00	Participate in virtual meeting with F. Pena-Alfaro (ACG) to review AMA and ATM financial data as well as review presentation materials for E. Garcia (DTOP) on non-toll asset segregation. (0.3)
Outside PR	10	Goodman, Eli	9/30/2021	0.5	\$350.00	\$175.00	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Goodman, Eli	9/30/2021	0.9	\$350.00	\$315.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Goodman, Eli	9/30/2021	0.2	\$350.00	\$70.00	Prepare communications to F. Pena-Alfaro (ACG) regarding variance report and comparison charts of AMA and ATM data for HTA Transportation Reform engagement. (0.2)
Outside PR	10	Goodman, Eli	9/30/2021	0.5	\$350.00	\$175.00	Update weekly status report for week ending 10/1/2021 provided to AAFAF for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Hart, Valerie	9/1/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 updates and action items related to the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	9/1/2021	0.3	\$522.50	\$156.75	Participate on telephone call with C. Butler (ACG) and C. Ishak (ACG) to discuss updates made to the agenda for the 9/1/2021 meeting with representatives of AAFAF, including G. Loran (AAFAF) in support of the HTA Transportation Reform Implementation engagement with the government of Puerto Rico (0.3)
Outside PR	10	Hart, Valerie	9/1/2021	0.4	\$522.50	\$209.00	Review minutes and next steps from weekly HTA Transportation Reform meeting with G. Loran (AAFAF) and M. Acevedo (AAFAF) and representatives of Ankura prior to distribution. (0.4)
Outside PR	10	Hart, Valerie	9/2/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	9/5/2021	0.6	\$522.50	\$313.50	Review and provide comments on the draft Public Works Functional Analysis Report prior to submission to G. Loran (AAFAF) and M. Acevedo (AAFAF). (0.6)
Outside PR	10	Hart, Valerie	9/8/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	9/9/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	9/12/2021	1.8	\$522.50	\$940.50	Review key activities and outcomes from week ending 9/10/2021 and review draft reports for upcoming meetings with M. Acevedo (AAFAF) and G. Loran (AAFAF). (1.8)
Outside PR	10	Hart, Valerie	9/13/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.5)
Outside PR	10	Hart, Valerie	9/13/2021	0.4	\$522.50	\$209.00	Participate on telephone call with representatives of Ankura to revise agenda for meeting on Transportation Reform with G. Loran (AAFAF), M. Acevedo (AAFAF) and C. Yamin (Fortaleza) on 9/14/2021 (partial). (0.4)
Outside PR	10	Hart, Valerie	9/14/2021	0.1	\$522.50	\$52.25	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.1)
Outside PR	10	Hart, Valerie	9/14/2021	0.3	\$522.50	\$156.75	Participate on telephone call with D. Leon (ACG) to discuss engagement support while representatives of Ankura are in Puerto Rico for the week of 09/13/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Hart, Valerie	9/15/2021	0.5	\$522.50	\$261.25	Participate in meeting with C. Butler (ACG) and R. Tabor (ACG) to discuss current priorities for the Transportation Reform initiatives and potential steps for program acceleration. (0.5)
Outside PR	10	Hart, Valerie	9/15/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Hart, Valerie	9/15/2021	0.3	\$522.50	\$156.75	Review and reconcile Section 205 Response letters from the Government of Puerto Rico with original draft developed for O. Marrero (AAFAF) to ensure any changes are reflected in Transportation Reform work plan. (0.3)
Outside PR	10	Hart, Valerie	9/16/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Hart, Valerie	9/17/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	9/17/2021	0.5	\$522.50	\$261.25	Participate on telephone call with C. Butler (ACG) to review outcomes from meetings on site in Puerto Rico with G. Loran (AAFAF) and M. Acevedo (AAFAF) regarding Transportation Reform progress to plan. (0.5)
Outside PR	10	Hart, Valerie	9/20/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with M. Acevedo (AAFAF) and representatives of Ankura to obtain updates and high-level topics discussed during the AAFAF, DTOP, HTA, and PRITA meeting regarding Transportation Reform for the government of Puerto Rico (partial). (0.4)
Outside PR	10	Hart, Valerie	9/20/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura regarding topics and updates from our meeting with M. Cuevas (HTA) regarding HTA Maintenance department functions and responsibility related to Toll and Non-Toll Roads. (0.5)
Outside PR	10	Hart, Valerie	9/20/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.4)
Outside PR	10	Hart, Valerie	9/20/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss implications of EY delayed delivery of the HTA carve-out historical financial analysis for the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	9/20/2021	0.8	\$522.50	\$418.00	Review and validate time entries for HTA Transportation Reform billing for August 2021. (0.8)
Outside PR	10	Hart, Valerie	9/21/2021	0.4	\$522.50	\$209.00	Participate in meeting with C. Butler (ACG) to discuss division of work of Ankura team members supporting the Certified Fiscal Plan implementation and the HTA Transportation Reform program for the government of Puerto Rico. (0.4)
Outside PR	10	Hart, Valerie	9/21/2021	0.3	\$522.50	\$156.75	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.3)
Outside PR	10	Hart, Valerie	9/22/2021	0.4	\$522.50	\$209.00	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.4)
Outside PR	10	Hart, Valerie	9/23/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with R. Tabor (ACG) and C. Butler (ACG) to review work in progress for the HTA Transportation Reform and for Federal funds administrative project. (0.5)
Outside PR	10	Hart, Valerie	9/27/2021	0.6	\$522.50	\$313.50	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the HTA Transportation Reform



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Hart, Valerie	9/29/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss and determine next steps to support M. Acevedo (AAFAF) efforts to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Hart, Valerie	9/29/2021	0.3	\$522.50	\$156.75	Review and discuss the use of the Commonwealth Certified Fiscal Plan Model FY21 and the Commonwealth Measures List provided by H. Martinez (AAFAF) in the Transportation Reform financial analysis. (0.3)
Outside PR	10	Hart, Valerie	9/29/2021	0.4	\$522.50	\$209.00	Review and distribute FOMB Transportation groupings from FOMB for application to Transportation Reform analysis. (0.4)
Outside PR	10	Hart, Valerie	9/30/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/1/2021	0.5	\$380.00	\$190.00	Participate in meeting with C. Butler (ACG) and J. Roubaud (ACG) to discuss status and next actions regarding the deliverable in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/1/2021	0.4	\$380.00	\$152.00	Participate in meeting with C. Gonzalez (ACG) to review and prepare meeting notes for the Weekly Transportation Reform Touchpoint meeting as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	9/1/2021	0.8	\$380.00	\$304.00	Participate in meeting with J. Roubaud (ACG) to review key activities and outcomes from the week of 8/30/2021 and 8/31/2021 related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	9/1/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Gonzalez (ACG) and C. Butler (ACG) to conduct the Transportation Reform Touchpoint debrief meeting to discuss potential changes to work scope and work plan approach due to new information presented by G. Loran (AAFAF) as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/1/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	9/1/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	9/1/2021	0.3	\$380.00	\$114.00	Participate on telephone call with V. Hart (ACG) and C. Butler (ACG) to debrief and discuss changes to the meeting minutes of the 9/1/2021 Weekly AAFAF Touchpoint meeting in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	9/1/2021	0.4	\$380.00	\$152.00	Prepare for 9/1/2021 meeting with R. Tabor (ACG) to discuss current status and obtain additional information regarding the deliverables as it pertains

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							to the HTA Transportation Reform Implementation Engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	9/1/2021	1	\$380.00	\$380.00	Prepare for 9/1/2021 weekly meeting with AAFAF team members, including G. Loran (AAFAF) to discuss status and progress of deliverables related to the HTA Transportation Reform engagement. (1)
Outside PR	10	Ishak, Christine	9/1/2021	0.6	\$380.00	\$228.00	Review and revise the minutes for the 9/1/2021 Weekly AAFAF Touchpoint meeting and send to V. Hart (ACG) for final review prior to distribution to attendees in support of the HTA Transportation Reform Implementation Engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	9/1/2021	0.4	\$380.00	\$152.00	Review communication and documentation received from C. Gonzalez (ACG) and determine what changes need to be made to the agenda and interview regarding financials for HTA and DTOP in support of the HTA Transportation Reform Implementation Engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	9/1/2021	1.6	\$380.00	\$608.00	Review feedback received from R. Tabor (ACG) to transpose relevant questions and commentary that will need to be included in the current version of the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Ishak, Christine	9/1/2021	0.3	\$380.00	\$114.00	Review HTA Transportation Reform work plan to identify the deliverables needed for the 9/2/2021 meeting with R. Tabor (ACG). (0.3)
Outside PR	10	Ishak, Christine	9/1/2021	0.6	\$380.00	\$228.00	Review key activities and outcomes from 8/30/2021 to 9/1/2021 related to HTA Transportation Reform Implementation engagement to adjust work plan for remainder of the week of 8/30/2021. (0.6)
Outside PR	10	Ishak, Christine	9/2/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), M. Garcia (HTA), E. Rosa (HTA) and representatives of Ankura to discuss outstanding data requests to support financial models for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Ishak, Christine	9/2/2021	1.1	\$380.00	\$418.00	Participate on telephone call with C. Butler (ACG) and C. Gonzalez (ACG) to discuss changes and finalize the AAFAF Weekly Report for week ending 9/3/2021 in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	9/2/2021	2.7	\$380.00	\$1,026.00	Participate on telephone call with C. Gonzalez (ACG) and D. Leon (ACG) to provide updates to the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2.7)
Outside PR	10	Ishak, Christine	9/2/2021	0.8	\$380.00	\$304.00	Participate on telephone call with C. Gonzalez (ACG) to debrief on 9/2/2021 meeting with representatives of Ankura regarding the scope and roles as they pertain to the Transformation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	9/2/2021	1.5	\$380.00	\$570.00	Participate on telephone call with representatives of Ankura to revise the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Ishak, Christine	9/2/2021	0.5	\$380.00	\$190.00	Prepare for 9/2/2021 meeting with R. Tabor (ACG) to discuss current status and obtain additional information regarding the deliverables as it pertains to the HTA Transportation Reform Implementation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/2/2021	0.5	\$380.00	\$190.00	Review and update the weekly report for O. Marrero (AAFAF) for week ending 9/3/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/2/2021	1.5	\$380.00	\$570.00	Review the 2021 Certified Fiscal Plan and HTA Fiscal Plan documentation to determine if any additional context or content should be added to the Transportation Reform work plan in preparation for our review with G. Loran (AAFAF) and M. Acevedo (AAFAF). (1.5)
Outside PR	10	Ishak, Christine	9/3/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/3/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss the HTA Transportation Reform Work plan and updates to the Abriendo Camino initiative as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	9/3/2021	0.2	\$380.00	\$76.00	Prepare and send communication to F. Hernandez (PRITA) and D. Alvarez (PRITA) to request meeting to discuss current PRITA deliverables in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	9/3/2021	1.1	\$380.00	\$418.00	Prepare for meeting with G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss the HTA Transportation Reform Work plan and updates to the Abriendo Camino initiative as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	9/3/2021	0.9	\$380.00	\$342.00	Review 1 of 4 documents received from G. Loran (AAFAF) as supporting evidence to the completion of the PRITA incentive milestone to assess what work has been completed in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	9/7/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	9/7/2021	1	\$380.00	\$380.00	Review key activities and outcomes from the week of 8/30/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/5/2021 Transportation Reform meetings and deliverables. (1)
Outside PR	10	Ishak, Christine	9/8/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/8/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/8/2021	1	\$380.00	\$380.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss the draft work plan and outstanding items from PRITA in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	9/8/2021	1.1	\$380.00	\$418.00	Review communication and documentation received from C. Gonzalez (ACG) and determine what items will need to be changed to the agenda and interview regarding financials for HTA and DTOP in support of the HTA Transportation Reform Implementation engagement. (1.1)
Outside PR	10	Ishak, Christine	9/9/2021	0.3	\$380.00	\$114.00	Collect requested information for PRITA finance and send to G. Baez (ATI) as part of the HTA Transportation Reform Implementation for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	9/9/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Butler (ACG) and F. Garcia (ACG) to discuss priorities and key documentation to review in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/9/2021	0.7	\$380.00	\$266.00	Participate on telephone call with C. Gonzalez (ACG) to debrief on 9/8/2021 meeting with representatives of AAFAF and discuss next steps as it pertains to the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	9/9/2021	0.3	\$380.00	\$114.00	Participate on telephone call with M. Acevedo (AAFAF) and E. Guzman (AAFAF) to discuss the pending financial information requested from PRITA and how we can leverage the Certified Fiscal Plan team to help collect remaining information in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	9/9/2021	0.2	\$380.00	\$76.00	Prepare and send communication to G. Loran (AAFAF) and M. Acevedo (AAFAF) to plan meeting to discuss agenda and topics that will be covered during the 9/14/2021 meeting with C. Yamin (AAFAF) in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	9/9/2021	1.6	\$380.00	\$608.00	Review and revise meeting minutes from the 9/8/2021 meeting with G. Loran (AAFAF) and M. Acevedo (AAFAF) to review and plan for identified actions as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Ishak, Christine	9/9/2021	0.9	\$380.00	\$342.00	Review and update the weekly report for O. Marrero (AAFAF) for week ending 9/10/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	9/9/2021	1.1	\$380.00	\$418.00	Review documents 1 and 2 of 4 received from G. Loran (AAFAF) that contains the evidence provided to the FOMB in support of the milestone completion of the first deliverable in phase 1 in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	9/9/2021	1.5	\$380.00	\$570.00	Review email from M. Acevedo (AAFAF) and G. Loran (AAFAF) in response to documentation sent during week of 9/6/2021 in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/10/2021	0.8	\$380.00	\$304.00	Finalize and distribute meeting minutes from the 9/8/2021 meeting with G. Loran (AAFAF) and M. Acevedo (AAFAF) to review and plan for identified actions as part of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	9/10/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with C. Butler (ACG) and C. Gonzalez (ACG) to discuss agenda for meeting with C. Yamin (AAFAF) at Fortaleza in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	9/10/2021	0.6	\$380.00	\$228.00	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), C. Butler (ACG) and C. Gonzalez (ACG) to prepare for the 9/14/2021 meeting with C. Yamin (AAFAF) in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	9/10/2021	0.4	\$380.00	\$152.00	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	9/10/2021	0.4	\$380.00	\$152.00	Participate on telephone call with C. Butler (ACG) to debrief on the 9/10/2021 meeting with AAFAF and plan for next steps in preparation for the 9/14/2021 meeting with C. Yamin (AAFAF) in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	9/10/2021	0.7	\$380.00	\$266.00	Participate on telephone call with C. Gonzalez (ACG) to debrief on the 9/10/2021 meeting with AAFAF and plan for next steps in preparation for the 9/14/2021 meeting with C. Yamin (AAFAF) in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	9/10/2021	1.1	\$380.00	\$418.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss pending data requested and discuss the topics that will be covered during the 9/14/2021 meeting at Fortaleza with C. Yamin (AAFAF) in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	9/11/2021	0.8	\$380.00	\$304.00	Create initial draft of meeting agenda in preparation for the 9/14/2021 meeting at Fortaleza with C. Yamin (AAFAF) in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	9/11/2021	0.6	\$380.00	\$228.00	Participate on telephone call with C. Gonzalez (ACG) to review proposed agenda for 9/14/2021 meeting with C. Yamin (AAFAF) to discuss current status of HTA Transportation Reform implementation for the government of Puerto Rico. (0.6)
PR	10	Ishak, Christine	9/13/2021	0.2	\$380.00	\$76.00	Participate on telephone call with C. Gonzalez (ACG) to discuss the scheduling of in person meetings with M. Acevedo (AAFAF) and G. Loran (AAFAF) on 9/14/2021 in support of the HTA Transportation Reform Implementation engagement of the government of Puerto Rico. (0.2)
PR	10	Ishak, Christine	9/13/2021	0.6	\$380.00	\$228.00	Participate on telephone call with representatives of Ankura to revise agenda for meeting on Transportation Reform with G. Loran (AAFAF), M. Acevedo (AAFAF) and C. Yamin (Fortaleza) on 9/14/2021. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
PR	10	Ishak, Christine	9/13/2021	0.2	\$380.00	\$76.00	Review communication from representatives of Ankura including V. Hart (ACG) regarding updates from EY deliverables related to the Transportation Reform Implementation engagement for Puerto Rico. (0.2)
PR	10	Ishak, Christine	9/13/2021	0.7	\$380.00	\$266.00	Review communication received from G. Loran (AAFAF), M. Acevedo (AAFAF), C. Gonzalez (ACG) and V. Hart (ACG) regarding the various activities for HTA, PRITA and DTOP to assess impact of deliverables as it pertains to the HTA Transportation Reform Implementation for the government of Puerto Rico. (0.7)
PR	10	Ishak, Christine	9/13/2021	1.1	\$380.00	\$418.00	Review key activities and outcomes from the week of 9/7/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/13/2021 Transportation Reform meetings and deliverables. (1.1)
PR	10	Ishak, Christine	9/13/2021	0.8	\$380.00	\$304.00	Review last three FOMB Monthly Implementation Reports for PRITA and send copies to F. Pena-Alfaro (ACG) and E. Goodman (ACG) for further analysis in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (0.8)
PR	10	Ishak, Christine	9/13/2021	0.3	\$380.00	\$114.00	Review work plan to validate that the phases of the 205 Response Letter have been correctly incorporated and send to M. Acevedo (AAFAF) in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (0.3)
PR	10	Ishak, Christine	9/14/2021	6.5	\$380.00	\$2,470.00	Participate in meeting with M. Acevedo (AAFAF), G. Loran (AAFAF), C. Butler (ACG) and C. Gonzalez (ACG) to review in detail all the deliverables of the work plan and identify items that will need to be discussed with HTA, PRITA and DTOP in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (6.5)
PR	10	Ishak, Christine	9/14/2021	0.7	\$380.00	\$266.00	Prepare for meeting with M. Acevedo (AAFAF), G. Loran (AAFAF), C. Butler (ACG) and C. Gonzalez (ACG) to review in detail all the deliverables of the work plan and identify items that will need to be discussed with HTA, PRITA and DTOP in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
PR	10	Ishak, Christine	9/14/2021	0.5	\$380.00	\$190.00	Review letter issued by PRITA requesting the extension for the implementation of Law 123-2014 from 8 to 14 years and summarize the content in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (0.5)
PR	10	Ishak, Christine	9/15/2021	0.7	\$380.00	\$266.00	Participate in meeting with C. Butler (ACG) and F. Batlle (ACG) to discuss current status and immediate next steps in preparation for the 9/20/2021 AAFAF and DTOP meeting in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
PR	10	Ishak, Christine	9/15/2021	0.5	\$380.00	\$190.00	Participate in meeting with C. Butler (ACG) to plan activities for the 9/15/2021 meetings with AAFAF in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
PR	10	Ishak, Christine	9/15/2021	0.7	\$380.00	\$266.00	Participate in meeting with C. Gonzalez (ACG) and C. Butler (ACG) to discuss current status of support needed from Ankura regarding the HTA Transportation Reform Implementation



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.7)
PR	10	Ishak, Christine	9/15/2021	0.7	\$380.00	\$266.00	Participate in meeting with C. Gonzalez (ACG) and C. Butler (ACG) to revise presentation materials in preparation for upcoming agency meetings in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico (partial). (0.7)
PR	10	Ishak, Christine	9/15/2021	2	\$380.00	\$760.00	Participate in meeting with C. Gonzalez (ACG) and C. Butler (ACG) to revise the work plan and prepare presentation materials in preparation for upcoming agency meetings in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (2)
PR	10	Ishak, Christine	9/15/2021	0.9	\$380.00	\$342.00	Participate in meeting with M. Acevedo (AAFAF), to discuss the required changes to the presentation materials in preparation for the 9/20/2021 meeting with DTOP leadership in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
PR	10	Ishak, Christine	9/15/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
PR	10	Ishak, Christine	9/15/2021	0.8	\$380.00	\$304.00	Prepare for meeting with G. Loran (AAFAF), C. Butler (ACG) and C. Gonzalez (ACG) to review in detail all the deliverables of the work plan and identify items that will need to be discussed with HTA, PRITA and DTOP in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
PR	10	Ishak, Christine	9/16/2021	5	\$380.00	\$1,900.00	Participate in meeting with C. Gonzalez (ACG) and C. Butler (ACG) to revise the presentation materials in preparation for upcoming agency meetings and update weekly AAFAF report in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (5)
PR	10	Ishak, Christine	9/16/2021	1	\$380.00	\$380.00	Review outstanding action items that are to be completed before close of business on 9/17/2021 and escalate any delays that will impact the deliverables of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	9/17/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with C. Butler (ACG) and M. Acevedo (AAFAF) to discuss presentation materials and additional preparation requirements to support the 9/20/2021 agency meetings in support of the HTA Transportation Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	9/17/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/17/2021	0.6	\$380.00	\$228.00	Participate on telephone call with C. Butler (ACG) to discuss changes that will need to be made to the presentation materials that will be used for the 9/20/2021 agency meetings in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/17/2021	0.8	\$380.00	\$304.00	Review communication and documentation received from C. Butler (ACG) regarding the outcome of the EY, FOMB and ACG meeting that took place on 9/15/2021 to determine which content should be included in the presentation materials for the AAFAF and DTOP leadership meeting scheduled on 9/20/2021 in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	9/17/2021	0.9	\$380.00	\$342.00	Revise the presentation materials that will be used for the 9/20/2021 agency meetings in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	9/17/2021	1.1	\$380.00	\$418.00	Summarize and send list of current known issues to M. Acevedo (AAFAF) that may present obstacles in the segregation of toll versus non-toll roads as well as the PRITA unified agency consolidation in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	9/17/2021	1.6	\$380.00	\$608.00	Update the presentation materials to include additional changes and content for the 9/20/2021 agency meetings in support of the HTA Transportation Implementation engagement for the government of Puerto Rico (1.6)
Outside PR	10	Ishak, Christine	9/20/2021	1.7	\$380.00	\$646.00	Create list of pending items requested from PRITA and revise presentation materials and send to M. Acevedo (ACG) in preparation for upcoming agency meetings in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Ishak, Christine	9/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with F. Garcia (ACG) to discuss priorities and key documentation to review in support of the HTA Transportation Reform implementation for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/20/2021	0.7	\$380.00	\$266.00	Participate in virtual meeting with M. Acevedo (AAFAF) and representatives of Ankura to obtain updates and high-level topics discussed during the AAFAF, DTOP, HTA, and PRITA meeting regarding Transportation Reform for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	9/20/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura regarding topics and updates from our meeting with M. Cuevas (HTA) regarding HTA Maintenance department functions and responsibility related to Toll and Non-Toll Roads. (0.5)
Outside PR	10	Ishak, Christine	9/20/2021	0.4	\$380.00	\$152.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss which items will be prioritized in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	9/20/2021	1.3	\$380.00	\$494.00	Review email communication and documentation received from representatives of Ankura, including F. Pena-Alfaro (ACG) to assess what the impact of the information received will be on the work plan and the activities in support of the HTA Transportation Reform Implementation for the government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	9/20/2021	1	\$380.00	\$380.00	Review key activities and outcomes from the week of 9/13/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/20/2021 Transportation Reform meetings and deliverables. (1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/21/2021	0.8	\$380.00	\$304.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	9/21/2021	1.3	\$380.00	\$494.00	Participate in virtual meeting with representatives of Ankura to review the work plan and identify items that require status updates from AAFAF or PRITA in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	9/21/2021	0.2	\$380.00	\$76.00	Participate on telephone call with F. Garcia (ACG) to discuss assignments and priorities of the work plan in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	9/21/2021	0.2	\$380.00	\$76.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss due date discrepancies found in the HTA Fiscal Plan in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	9/21/2021	1.1	\$380.00	\$418.00	Review deliverables outlined in the HTA Fiscal Plan Organizational Enhancement Fiscal Measures and compare deliverable due dates with those in the Transportation Reform section to identify any discrepancies in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Ishak, Christine	9/21/2021	0.5	\$380.00	\$190.00	Review the work plan and modify notes as needed based on additional information received last week in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/21/2021	0.6	\$380.00	\$228.00	Review Transportation Policy Board information collected for all 50 states by D. Leon (ACG) and compare to the Transportation Policy Board being proposed in the HTA Fiscal plan in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	9/22/2021	1.7	\$380.00	\$646.00	Participate in meeting with C. Butler (ACG) to debrief on the Weekly AAFAF touchpoint meeting and discuss next steps in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Ishak, Christine	9/22/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Butler (ACG) and F. Garcia (ACG) to review the work plan deliverables and next steps in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/22/2021	1	\$380.00	\$380.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	9/22/2021	0.9	\$380.00	\$342.00	Participate on telephone call with M. Acevedo (AAFAF) to identify list of topics that will need to be included during the 9/24/2021 meeting with DTOP in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/22/2021	0.9	\$380.00	\$342.00	Perform final review of Public Works Functional Analysis Initial Findings documentation and send to L. Alicea (DTOP) for validation in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	9/22/2021	0.6	\$380.00	\$228.00	Review and update meeting minutes from the 9/22/2021 Weekly AAFAF touchpoint meeting and send for review in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	9/22/2021	0.5	\$380.00	\$190.00	Review HTA Fiscal Plan appendix to determine if any additional changes will need to be made to the work plan in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/23/2021	1	\$380.00	\$380.00	Create preliminary consolidated list of actions from the work plan that were driven by the HTA Certified Fiscal Plan to assess the impact on the overall work deliverables in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	9/23/2021	0.3	\$380.00	\$114.00	Finalize and send to all attendees the Weekly AAFAF and Ankura touchpoint meeting minutes from the 9/23/2021 meeting in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	9/23/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with C. Butler (ACG) and F. Garcia (ACG) to review and update the summary of the Transportation Board Analysis in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/23/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/23/2021	0.3	\$380.00	\$114.00	Participate on telephone call with F. Garcia (ACG) and D. Leon (ACG) to discuss engagement support and HTA Fiscal Plan analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	9/23/2021	0.3	\$380.00	\$114.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss which source will be prioritized in the implementation of the HTA Transportation Reform as part of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	9/23/2021	0.7	\$380.00	\$266.00	Prepare a list of updates that will be needed to the output of the HTA Fiscal Plan deliverable analysis being performed by D. Leon (ACG) in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	9/23/2021	0.2	\$380.00	\$76.00	Prepare and send communication to M. Acevedo (AAFAF) regarding the 9/22/2021 AAFAF weekly touchpoint meeting in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	9/23/2021	0.6	\$380.00	\$228.00	Review updated HTA Fiscal Plan deliverables summary to identify additional changes that will be needed in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/24/2021	0.2	\$380.00	\$76.00	Finalize and send M. Acevedo (AAFAF) the finalized presentation materials regarding the Transportation Board analysis in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Ishak, Christine	9/24/2021	0.5	\$380.00	\$190.00	Participate on telephone call with C. Butler (ACG) to discuss data and other information that will be sent to M. Acevedo (AAFAF) and G. Loran (AAFAF) to support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/24/2021	0.8	\$380.00	\$304.00	Participate on telephone call with C. Gonzalez (ACG) to discuss next steps and status of pending actions and deliverables in support of the Transportation Reform Implementation engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Ishak, Christine	9/24/2021	0.3	\$380.00	\$114.00	Participate on telephone call with D. Leon (ACG) to discuss HTA Fiscal Plan analysis updates in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	9/24/2021	0.5	\$380.00	\$190.00	Participate on telephone call with M. Acevedo (AAFAF), C. Gonzalez (ACG), and C. Butler (ACG) to present the summary of the Transportation Board Analysis performed in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/24/2021	0.3	\$380.00	\$114.00	Review content received from F. Pena-Alfaro (ACG) and E. Goodman (ACG) in support of data gathering process as part of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Ishak, Christine	9/27/2021	0.4	\$380.00	\$152.00	Participate on telephone call with C. Butler (ACG) to discuss M. Acevedo (AAFAF) request for DTOP and HTA information in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Ishak, Christine	9/27/2021	0.7	\$380.00	\$266.00	Participate on telephone call with M. Acevedo (AAFAF) to discuss the outcome of the meeting with the DTOP secretary and what actions will be assigned to Ankura in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	9/27/2021	1.3	\$380.00	\$494.00	Prepare and send to M. Acevedo (AAFAF) the consolidated list and analysis summary of all HTA Fiscal Plan deliverables found in the entire plan in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Ishak, Christine	9/27/2021	1	\$380.00	\$380.00	Review communication received from representatives of Ankura regarding the various deliverables in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	9/27/2021	1.6	\$380.00	\$608.00	Review key activities and outcomes from the week of 9/20/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/27/2021 Transportation Reform meetings and deliverables. (1.6)
Outside PR	10	Ishak, Christine	9/28/2021	0.5	\$380.00	\$190.00	Create list of actions that came out of 9/28/2021 meeting with representatives of PRITA and send to M. Acevedo (AAFAF) to validate and update as needed in support of the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/28/2021	1	\$380.00	\$380.00	Debrief with M. Acevedo (AAFAF) and document actions from the 9/29/2021 meeting with PRITA to review current status of PRITA related transportation reform deliverables in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	9/28/2021	2.1	\$380.00	\$798.00	Participate in meeting with C. Gonzalez (ACG), M. Acevedo (AAFAF), G. Loran (AAFAF) and representatives of PRITA including F. Hernandez (PRITA) to review current status of PRITA related transportation reform deliverables in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (2.1)
Outside PR	10	Ishak, Christine	9/28/2021	1	\$380.00	\$380.00	Prepare for planned 9/28/2021 meeting with M. Acevedo (AAFAF) and F. Hernandez (PRITA) to review and discuss status of PRITA deliverables as it pertains to the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	9/28/2021	0.7	\$380.00	\$266.00	Review and send to M. Acevedo (AAFAF) and G. Loran (AAFAF) the updated consolidated list and analysis summary of all HTA Fiscal Plan deliverables found in the entire plan in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Ishak, Christine	9/28/2021	0.9	\$380.00	\$342.00	Review communication received from representatives of Ankura regarding the data request that was conveyed by M. Acevedo (AAFAF) on behalf of the DTOP secretary and determine what clarification will be needed to complete this effort in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	9/29/2021	0.3	\$380.00	\$114.00	Participate in meeting with C. Gonzalez (ACG) and C. Butler (ACG) to discuss and plan the Public Works / HTA headcount, payroll and assets report request by the DTOP secretary as part of the HTA Transportation Reform engagement. (0.3)
Outside PR	10	Ishak, Christine	9/29/2021	0.5	\$380.00	\$190.00	Participate in meeting with representatives of Ankura and M. Acevedo (AAFAF) to discuss the data request from the DTOP Secretary as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/29/2021	0.6	\$380.00	\$228.00	Participate on telephone call with C. Gonzalez (ACG) to discuss the details regarding information that needs to be sent to M. Acevedo (AAFAF) in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Ishak, Christine	9/29/2021	0.3	\$380.00	\$114.00	Review key activities and outcomes from 9/27/2021 to 9/29/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/27/2021 Transportation Reform meetings and deliverables. (0.3)
Outside PR	10	Ishak, Christine	9/29/2021	1.6	\$380.00	\$608.00	Review meeting minutes received from C. Gonzalez (ACG) and add all additional notes from 9/28/2021 meeting with representatives of PRITA in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.6)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Ishak, Christine	9/29/2021	1	\$380.00	\$380.00	Review notes, create and send detailed meeting minutes to representatives of Ankura, including C. Butler (ACG) for the 9/28/2021 meeting with representatives of PRITA and AAFAF to discuss status of deliverables as part of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1)
Outside PR	10	Ishak, Christine	9/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with F. Garcia (ACG), to discuss priorities in Transportation Reform Work plan as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/30/2021	0.5	\$380.00	\$190.00	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/30/2021	0.9	\$380.00	\$342.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Ishak, Christine	9/30/2021	0.5	\$380.00	\$190.00	Participate on telephone call with M. Acevedo (AAFAF) regarding the pending list of items expected from PRITA in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Ishak, Christine	9/30/2021	1.5	\$380.00	\$570.00	Review communication and documentation received by C. Gonzalez (ACG), F. Pena-Alfaro (ACG), M. Acevedo (AAFAF) and D. Leon (ACG) to prepare for 9/30/2021 weekly touchpoint meeting with AAFAF representatives. (1.5)
Outside PR	10	Ishak, Christine	9/30/2021	0.6	\$380.00	\$228.00	Review documentation received from C. Butler (ACG) regarding the Memorandum of Understanding for DTOP as it pertains to the funding sources in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	9/1/2021	2	\$308.75	\$617.50	Develop template for metrics and success measures for the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/1/2021	2	\$308.75	\$617.50	Develop template for resources gaps for the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/1/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	9/1/2021	1	\$308.75	\$308.75	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	9/1/2021	1.5	\$308.75	\$463.13	Provide updates to the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	9/1/2021	1	\$308.75	\$308.75	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 9/1/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	9/2/2021	1.4	\$308.75	\$432.25	Develop template for resources gaps for the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	9/2/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/2/2021	2.7	\$308.75	\$833.63	Participate on telephone call with C. Gonzalez (ACG) and C. Ishak (ACG) to provide updates to the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2.7)
Outside PR	10	Leon, Daniel	9/2/2021	1.5	\$308.75	\$463.13	Participate on telephone call with representatives of Ankura to revise the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	9/3/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/3/2021	0.9	\$308.75	\$277.88	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to discuss the HTA Transportation Reform Work plan and updates to the Abriendo Camino initiative as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	9/3/2021	1	\$308.75	\$308.75	Review notes for the HTA Transportation Reform Work plan call with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 9/3/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	9/3/2021	1	\$308.75	\$308.75	Revise Data Request Summary Report to keep track of all communicated data requests in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	9/3/2021	1.5	\$308.75	\$463.13	Revise template for metrics and success measures for the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	9/3/2021	1.6	\$308.75	\$494.00	Revise template for resources gaps for the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	9/7/2021	0.8	\$308.75	\$247.00	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	9/7/2021	1.1	\$308.75	\$339.63	Review artifacts to develop a budget template to determine budget requirements in the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	9/7/2021	1.7	\$308.75	\$524.88	Review artifacts to develop a Responsibility assignment matrix template to identify involved parties in the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	9/7/2021	1.9	\$308.75	\$586.63	Review artifacts to develop template for communication plan to determine and implement communication measures in the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Leon, Daniel	9/7/2021	1.3	\$308.75	\$401.38	Review key activities and outcomes from the week of 8/30/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/7/2021 Transportation Reform meetings and deliverables. (1.3)
Outside PR	10	Leon, Daniel	9/7/2021	1.2	\$308.75	\$370.50	Review revisions for the Public Works Functional Area Analysis Report as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	9/8/2021	1.5	\$308.75	\$463.13	Develop a resource requirements template to track workstream resources in the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	9/8/2021	1.9	\$308.75	\$586.63	Develop Responsibility assignment matrix template to identify involved parties in the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Leon, Daniel	9/8/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/8/2021	0.9	\$308.75	\$277.88	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	9/8/2021	0.7	\$308.75	\$216.13	Review Financial Model Progress Update in preparation for the Weekly Transportation Reform Touchpoint meeting as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	9/8/2021	1.2	\$308.75	\$370.50	Review notes for the HTA Transportation Reform Work plan call with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 9/8/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	9/8/2021	0.8	\$308.75	\$247.00	Revise template for resources gaps for the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	9/9/2021	1.7	\$308.75	\$524.88	Develop template for Key Performance Indicators to document requirement measures for workstreams in the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	9/9/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/9/2021	0.7	\$308.75	\$216.13	Provide updates to the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	9/9/2021	2	\$308.75	\$617.50	Review artifacts to develop template for Key Performance Indicators to document requirement measures for workstreams in the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/9/2021	1.3	\$308.75	\$401.38	Revise Responsibility Assignment matrix template to identify involved parties in the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	9/9/2021	1.8	\$308.75	\$555.75	Revise template for metrics and success measures for the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	9/10/2021	0.4	\$308.75	\$123.50	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	9/10/2021	1.3	\$308.75	\$401.38	Revise Data Request Summary Report to keep track of all communicated data requests in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	9/10/2021	1.5	\$308.75	\$463.13	Revise decision log template used to keep track of decisions made for the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	9/10/2021	1.9	\$308.75	\$586.63	Revise template for Key Performance Indicators to document requirement measures for workstreams in the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Leon, Daniel	9/10/2021	1.1	\$308.75	\$339.63	Revise template for resources gaps for the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	9/10/2021	1.4	\$308.75	\$432.25	Revise template for resources gaps for the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	9/13/2021	0.5	\$308.75	\$154.38	Participate in meeting with F. Garcia (ACG) to review and appropriately capture the log of activities that were performed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/13/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	9/13/2021	0.9	\$308.75	\$277.88	Provide updates to the HTA Transportation Reform Work plan to include additional commentary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	9/13/2021	1.8	\$308.75	\$555.75	Provide updates to the HTA Transportation Reform Work plan to include task phases in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	9/13/2021	1.6	\$308.75	\$494.00	Review key activities and outcomes from the week of 9/7/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/13/2021 Transportation Reform meetings and deliverables. (1.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	9/13/2021	1.4	\$308.75	\$432.25	Revise decision log template used to keep track of decisions made for the HTA Transportation Reform Work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	9/13/2021	1.7	\$308.75	\$524.88	Revise template for resources gaps for the HTA Transportation Reform Work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	9/14/2021	0.3	\$308.75	\$92.63	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	9/14/2021	0.3	\$308.75	\$92.63	Participate on telephone call with F. Garcia (ACG) to discuss HTA documentations utilized to develop an understanding of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	9/14/2021	0.3	\$308.75	\$92.63	Participate on telephone call with V. Hart (ACG) to discuss engagement support while representatives of Ankura are in Puerto Rico for the week of 09/13/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	9/14/2021	1.1	\$308.75	\$339.63	Provide updates to the HTA Transportation Reform Work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	9/14/2021	1.8	\$308.75	\$555.75	Research legal and other obstacles to asset reorganization in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	9/14/2021	1.3	\$308.75	\$401.38	Revise template for Key Performance Indicators to document requirement measures for workstreams in the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	9/14/2021	1.9	\$308.75	\$586.63	Update Risk, Actions, Issues and Decisions log to include updated work plan items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.9)
Outside PR	10	Leon, Daniel	9/15/2021	2	\$308.75	\$617.50	Conduct research on Transportation Policy Boards within 10 states of the United States to use as reference when providing recommendations in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/15/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico (0.5)
Outside PR	10	Leon, Daniel	9/15/2021	0.3	\$308.75	\$92.63	Participate on telephone call with F. Garcia (ACG) to discuss HTA documentations utilized to develop an understanding of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	9/15/2021	1.4	\$308.75	\$432.25	Research legal and other obstacles to asset reorganization in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	9/15/2021	1.6	\$308.75	\$494.00	Research legal and regulatory frameworks that could be evaluated within the context of mass transit in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	9/15/2021	0.4	\$308.75	\$123.50	Review 3 monthly Certified Fiscal Plan Implementation reports that PRITA has submitted to the FOMB in support of the HTA Transportation

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	9/15/2021	1.8	\$308.75	\$555.75	Revise Transportation Reform Actions List to provide comparison of HTA Fiscal Plan items and 2020 Certified Fiscal Plan items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	9/16/2021	2	\$308.75	\$617.50	Conduct research on Transportation Policy Boards within 10 states of the United States to use as reference when providing recommendations in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/16/2021	2	\$308.75	\$617.50	Continue to conduct research on Transportation Policy Boards within 10 states of the United States to use as reference when providing recommendations in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/16/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/16/2021	1.3	\$308.75	\$401.38	Provide updates to the HTA Transportation Reform Work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	9/16/2021	1.7	\$308.75	\$524.88	Research legal and regulatory frameworks that could be evaluated within the context of mass transit in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	9/16/2021	0.5	\$308.75	\$154.38	Review Financial Model Progress Update in preparation for the Weekly Transportation Reform Touchpoint meeting as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/17/2021	2	\$308.75	\$617.50	Conduct research on Transportation Policy Boards within 10 states of the United States to use as reference when providing recommendations in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/17/2021	2	\$308.75	\$617.50	Continue to conduct research on Transportation Policy Boards within 10 states of the United States to use as reference when providing recommendations in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/17/2021	0.8	\$308.75	\$247.00	Participate in virtual meeting with C. Gonzalez (ACG), F. Pena-Alfaro (ACG), G. Loran (AAFAF) and M. Cuevas (HTA) to discuss HTA Road Maintenance in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	9/17/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/17/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/17/2021	1.1	\$308.75	\$339.63	Review and record notes from virtual meeting with C. Gonzalez (ACG), F. Pena-Alfaro (ACG), G. Loran (AAFAF) and M. Cuevas (HTA) to discuss HTA Road Maintenance in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	9/17/2021	1.6	\$308.75	\$494.00	Review best practices within Transportation Policy Boards within the United States as reference in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	9/20/2021	2	\$308.75	\$617.50	Create document outlining best practices within Transportation Policy Boards within the United States as reference in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/20/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura regarding topics and updates from our meeting with M. Cuevas (HTA) regarding HTA Maintenance department functions and responsibility related to Toll and Non-Toll Roads. (0.5)
Outside PR	10	Leon, Daniel	9/20/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/20/2021	0.4	\$308.75	\$123.50	Participate on telephone call with F. Garcia (ACG) to discuss HTA documentations utilized to develop an understanding of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	9/20/2021	2	\$308.75	\$617.50	Review best practices within Transportation Policy Boards within the United States as reference in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/20/2021	1.4	\$308.75	\$432.25	Review key activities and outcomes from the week of 9/13/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/20/2021 Transportation Reform meetings and deliverables. (1.4)
Outside PR	10	Leon, Daniel	9/20/2021	1.1	\$308.75	\$339.63	Update document outlining best practices within Transportation Policy Boards within the United States as reference in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	9/21/2021	0.8	\$308.75	\$247.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	9/21/2021	1.3	\$308.75	\$401.38	Participate in virtual meeting with representatives of Ankura to review the work plan deliverables and identify items that require status updates from AAFAF or PRITA in support of the HTA Transportation Reform Implementation engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	9/21/2021	1.7	\$308.75	\$524.88	Provide updates to the HTA Transportation Reform Work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	9/21/2021	1.2	\$308.75	\$370.50	Review risk log to identify any priority items requiring immediate action in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	9/21/2021	1.4	\$308.75	\$432.25	Revise document outlining best practices within Transportation Policy Boards within the United States as reference in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	9/21/2021	1.6	\$308.75	\$494.00	Revise Risk, Actions, Issues and Decisions log to include updated workflow items in support of the

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	9/22/2021	0.6	\$308.75	\$185.25	Analyze the Transportation Board Policy presentation to ensure all data is listed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	9/22/2021	1.8	\$308.75	\$555.75	Develop HTA Certified Fiscal Plan Evaluation document to analyze all HTA Certified Fiscal Plan tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.8)
Outside PR	10	Leon, Daniel	9/22/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Leon, Daniel	9/22/2021	1	\$308.75	\$308.75	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Leon, Daniel	9/22/2021	0.2	\$308.75	\$61.75	Participate on telephone call with F. Garcia (ACG) to discuss the Transportation Board Policy presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	9/22/2021	1.3	\$308.75	\$401.38	Provide updates to the HTA Transportation Reform Work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	9/22/2021	1.3	\$308.75	\$401.38	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 09/22/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	9/22/2021	0.5	\$308.75	\$154.38	Review priority items in the work plan to align upcoming tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/22/2021	0.7	\$308.75	\$216.13	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	9/23/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/23/2021	0.3	\$308.75	\$92.63	Participate on telephone call with F. Garcia (ACG) and C. Ishak (ACG) to discuss engagement support and HTA Fiscal Plan analysis in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	9/23/2021	0.4	\$308.75	\$123.50	Participate on telephone call with F. Garcia (ACG) to discuss the Transportation Board Policy presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	9/23/2021	1.4	\$308.75	\$432.25	Review and update Data Request Summary report to include all recently communicated inquiries in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	9/23/2021	0.9	\$308.75	\$277.88	Review priority items in the work plan to align upcoming tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	9/23/2021	0.7	\$308.75	\$216.13	Review risk log to identify any priority items requiring action in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	9/23/2021	1.5	\$308.75	\$463.13	Update Risk, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	9/23/2021	1.3	\$308.75	\$401.38	Update the HTA Certified Fiscal Plan Evaluation document to ensure all duplicate tasks are listed in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.3)
Outside PR	10	Leon, Daniel	9/24/2021	2	\$308.75	\$617.50	Develop presentation outlining Department of Transportation Federal Transit Administration Grant process to utilize in grant related work tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/24/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/24/2021	0.3	\$308.75	\$92.63	Participate on telephone call with C. Butler (ACG) to discuss engagement involvement and action items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	9/24/2021	0.3	\$308.75	\$92.63	Participate on telephone call with C. Ishak (ACG) to discuss HTA Fiscal Plan analysis updates in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Leon, Daniel	9/24/2021	0.2	\$308.75	\$61.75	Participate on telephone call with F. Garcia (ACG) to discuss the Transportation Board Policy presentation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	9/24/2021	2	\$308.75	\$617.50	Research Department of Transportation Federal Transit Administration Grant Overview to develop understanding of the steps taken in grant applications in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/24/2021	2	\$308.75	\$617.50	Research New Grant Recipient Process for Puerto Rico to develop understanding of Puerto Rico requirements in applying for grants in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (2)
Outside PR	10	Leon, Daniel	9/24/2021	1.2	\$308.75	\$370.50	Revise commentary and updates to the HTA Certified Fiscal Plan Evaluation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	9/27/2021	1.4	\$308.75	\$432.25	Develop Gantt Chart showcasing the work plan items and due dates in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	9/27/2021	0.6	\$308.75	\$185.25	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	9/27/2021	0.4	\$308.75	\$123.50	Participate on telephone call with F. Garcia (ACG) and C. Gonzalez (ACG) to discuss the Department of Transportation Federal Transit Administration template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	9/27/2021	0.2	\$308.75	\$61.75	Participate on telephone call with F. Garcia (ACG) to discuss pending action items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	9/27/2021	0.5	\$308.75	\$154.38	Participate on telephone call with F. Garcia (ACG) to review log of activities that were performed the week of 9/20/2021 in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/27/2021	1.4	\$308.75	\$432.25	Review key activities and outcomes from the week of 9/20/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/27/2021 Transportation Reform meetings and deliverables. (1.4)
Outside PR	10	Leon, Daniel	9/27/2021	0.8	\$308.75	\$247.00	Review Memorandum of Understanding between Federal Highway Administration and HTA to understand grantee requirements in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	9/27/2021	1.6	\$308.75	\$494.00	Revise presentation outlining Department of Transportation Federal Transit Administration Grant process to utilize in grant related work tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.6)
Outside PR	10	Leon, Daniel	9/27/2021	1.1	\$308.75	\$339.63	Update Risk, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	9/28/2021	1.5	\$308.75	\$463.13	Develop Gantt Chart showcasing the work plan items and due dates in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Leon, Daniel	9/28/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/28/2021	0.5	\$308.75	\$154.38	Participate on telephone call with C. Butler (ACG) to discuss the Federal Highway Administration template and Gantt Chart requirements for the work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/28/2021	0.5	\$308.75	\$154.38	Participate on telephone call with F. Garcia (ACG) and C. Gonzalez (ACG) to discuss the Department of Transportation Federal Highway Administration template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/28/2021	0.4	\$308.75	\$123.50	Participate on telephone call with F. Garcia (ACG) to discuss the Department of Transportation Federal Highway Administration template in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	9/28/2021	0.7	\$308.75	\$216.13	Research Law 123, establishing PRITA, to understand reorganization transportation laws in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Leon, Daniel	9/28/2021	1.1	\$308.75	\$339.63	Research reorganization transportation laws to provide analysis on legislation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	9/28/2021	0.8	\$308.75	\$247.00	Review PRITA deliverables and updated status in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	9/28/2021	0.9	\$308.75	\$277.88	Revise commentary and updates to the HTA Certified Fiscal Plan Evaluation in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	9/28/2021	1.1	\$308.75	\$339.63	Revise presentation outlining Department of Transportation Federal Transit Administration Grant process to utilize in grant related work tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	9/29/2021	0.5	\$308.75	\$154.38	Participate in meeting with representatives of Ankura and M. Acevedo (AAFAF) to discuss the data request from the DTOP Secretary as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/29/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/29/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/29/2021	1.7	\$308.75	\$524.88	Participate on telephone call with E. Goodman (ACG) and C. Gonzalez (ACG) to develop a presentation outlining a response to the DTOP secretary request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.7)
Outside PR	10	Leon, Daniel	9/29/2021	0.2	\$308.75	\$61.75	Participate on telephone call with F. Garcia (ACG) to discuss pending action items in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.2)
Outside PR	10	Leon, Daniel	9/29/2021	0.9	\$308.75	\$277.88	Provide updates to the HTA Transportation Reform Work plan in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	9/29/2021	0.7	\$308.75	\$216.13	Review and update Data Request Summary report to include all recently communicated inquiries in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.7)
Outside PR	10	Leon, Daniel	9/29/2021	0.4	\$308.75	\$123.50	Review DTOP secretary request to gather supporting documents for response in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Leon, Daniel	9/29/2021	1.2	\$308.75	\$370.50	Review priority items in the work plan to align upcoming tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	9/29/2021	0.8	\$308.75	\$247.00	Review weekly Financial Models Update in preparation for HTA Transportation Reform Touchpoint in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Leon, Daniel	9/29/2021	1.1	\$308.75	\$339.63	Update Risk, Actions, Issues and Decisions log to include newly created tasks and continued progress on previously listed tasks in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	9/30/2021	0.5	\$308.75	\$154.38	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 updates and action items related to the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/30/2021	0.9	\$308.75	\$277.88	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Leon, Daniel	9/30/2021	1.2	\$308.75	\$370.50	Review notes and create detailed meeting minutes for the Weekly HTA Transportation Reform Touchpoint with G. Loran (AAFAF) and M. Acevedo (AAFAF) on 09/30/2021 as part of the HTA Transportation Reform engagement for the Government of Puerto Rico. (1.2)
Outside PR	10	Leon, Daniel	9/30/2021	1.1	\$308.75	\$339.63	Review risk log to identify any priority items requiring immediate action in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.1)
Outside PR	10	Leon, Daniel	9/30/2021	1.4	\$308.75	\$432.25	Revise Gantt Chart showcasing the work plan items and due dates in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	Leon, Daniel	9/30/2021	0.5	\$308.75	\$154.38	Revise the presentation outlining a response to the DTOP secretary request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Leon, Daniel	9/30/2021	1.4	\$308.75	\$432.25	Update the Transportation Reform Work plan to include PRITA commentary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.4)
Outside PR	10	McAfee, Maggie	9/4/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for August 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	9/4/2021	1.2	\$195.00	\$234.00	Continue to prepare labor codes for August 2021 fee statement. (1.2)
Outside PR	10	McAfee, Maggie	9/4/2021	1	\$195.00	\$195.00	Prepare labor codes for August 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	9/4/2021	1.8	\$195.00	\$351.00	Prepare labor codes for August 2021 fee statement. (1.8)
Outside PR	10	McAfee, Maggie	9/5/2021	1	\$195.00	\$195.00	Continue to prepare labor codes for August 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	9/5/2021	1.5	\$195.00	\$292.50	Prepare labor codes for August 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	9/6/2021	2	\$195.00	\$390.00	Continue to prepare labor codes for August 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	9/6/2021	1	\$195.00	\$195.00	Prepare labor codes for August 2021 fee statement. (1)
Outside PR	10	McAfee, Maggie	9/7/2021	1.7	\$195.00	\$331.50	Continue to prepare labor codes for August 2021 fee statement. (1.7)
Outside PR	10	McAfee, Maggie	9/7/2021	1.8	\$195.00	\$351.00	Prepare labor codes for August 2021 fee statement. (1.8)
Outside PR	10	McAfee, Maggie	9/7/2021	2	\$195.00	\$390.00	Prepare labor codes for August 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	9/8/2021	1.6	\$195.00	\$312.00	Continue to prepare labor codes for August 2021 fee statement. (1.6)
Outside PR	10	McAfee, Maggie	9/8/2021	1.4	\$195.00	\$273.00	Prepare labor codes for August 2021 fee statement. (1.4)
Outside PR	10	McAfee, Maggie	9/8/2021	2	\$195.00	\$390.00	Prepare labor codes for August 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	9/15/2021	1.3	\$195.00	\$253.50	Continue to prepare expenses for August 2021 fee statement. (1.3)
Outside PR	10	McAfee, Maggie	9/15/2021	1.7	\$195.00	\$331.50	Prepare expenses for August 2021 fee statement. (1.7)
Outside PR	10	McAfee, Maggie	9/15/2021	2	\$195.00	\$390.00	Prepare expenses for August 2021 fee statement. (2)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	McAfee, Maggie	9/16/2021	1.9	\$195.00	\$370.50	Continue to prepare expenses for August 2021 fee statement. (1.9)
Outside PR	10	McAfee, Maggie	9/16/2021	0.6	\$195.00	\$117.00	Prepare expenses for August 2021 fee statement. (0.6)
Outside PR	10	McAfee, Maggie	9/16/2021	2	\$195.00	\$390.00	Prepare expenses for August 2021 fee statement. (2)
Outside PR	10	McAfee, Maggie	9/17/2021	1.5	\$195.00	\$292.50	Review and revise expenses for August 2021 fee statement. (1.5)
Outside PR	10	McAfee, Maggie	9/18/2021	1	\$195.00	\$195.00	Continue to prepare project invoice for August 2021. (1)
Outside PR	10	McAfee, Maggie	9/18/2021	1.5	\$195.00	\$292.50	Prepare project invoice for August 2021. (1.5)
Outside PR	10	McAfee, Maggie	9/20/2021	1.5	\$195.00	\$292.50	Continue to prepare project invoice for August 2021. (1.5)
Outside PR	10	McAfee, Maggie	9/20/2021	2	\$195.00	\$390.00	Prepare project invoice for August 2021. (2)
Outside PR	10	McAfee, Maggie	9/24/2021	0.5	\$195.00	\$97.50	Prepare project invoice for August 2021. (0.5)
Outside PR	10	McAfee, Maggie	9/28/2021	2	\$195.00	\$390.00	Prepare project invoice for August 2021. (2)
Outside PR	10	McAfee, Maggie	9/29/2021	2	\$195.00	\$390.00	Review and revise project invoice for August 2021. (2)
Outside PR	10	McAfee, Maggie	9/30/2021	1.5	\$195.00	\$292.50	Finalize project invoice for August 2021. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	9/1/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with C. Gonzalez (ACG) and E. Goodman (ACG) to compare and analyze variances between HTA budget data from PeopleSoft versus HR Headcount file. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	9/1/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	9/1/2021	1	\$650.00	\$650.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (1)
Outside PR	10	Pena-Alfaro, Fernando	9/1/2021	1.9	\$650.00	\$1,235.00	Prepare debt section for mass transportation financial model to use for the Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	9/2/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with G. Loran (AAFAF), M. Acevedo (AAFAF), M. Garcia (HTA), E. Rosa (HTA) and representatives of Ankura to discuss outstanding data requests to support financial models for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/2/2021	0.3	\$650.00	\$195.00	Participate on telephone call with E. Goodman (ACG) to discuss updates from AAFAF weekly touch point and prepare for call with HTA finance team to go over outstanding data requests. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	9/2/2021	1.5	\$650.00	\$975.00	Prepare presentation for HTA management to explain scope of financial models as well as to request information related to the HTA Transportation Reform. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	9/2/2021	1.9	\$650.00	\$1,235.00	Review general structure of financial model provided by HTA regarding long term projections to identify items to be utilized in the toll, non-toll and mass transit assets. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	9/2/2021	1.5	\$650.00	\$975.00	Review output tabs of long-term projections prepared by HTA in terms of revenues and costs to assess items that can be utilized for the toll, non-toll and mass transit financial models to be prepared as part of the HTA Transportation Reform engagement. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	9/3/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 updates and action items related to the HTA Transportation Reform

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/3/2021	0.3	\$650.00	\$195.00	Participate on telephone call with E. Goodman (ACG) to discuss the post certification revision of the 2021 HTA Fiscal Plan model and how to incorporate the data into segregated models by asset class for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	9/3/2021	1.5	\$650.00	\$975.00	Prepare summary for baseline for FY22-FY26 for toll, non-toll and mass transit based on HTA long term projections related to HTA Transportation Reform. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	9/3/2021	2	\$650.00	\$1,300.00	Prepare summary for post measures for FY22-FY26 for toll, non-toll and mass transit based on HTA long term projections related to HTA Transportation Reform. (2.0)
Outside PR	10	Pena-Alfaro, Fernando	9/3/2021	1	\$650.00	\$650.00	Review baseline scenario of financial model provided by HTA for FY22-FY51. (1)
Outside PR	10	Pena-Alfaro, Fernando	9/7/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Goodman (ACG) to discuss separation of toll road related assets to create segregated financial reporting for Toll asset financial model. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/7/2021	0.8	\$650.00	\$520.00	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	9/7/2021	2	\$650.00	\$1,300.00	Prepare view for toll roads for baseline scenario for FY22-FY26 based on HTA financial model as part of HTA Transportation Reform to segregate by asset type. (2)
Outside PR	10	Pena-Alfaro, Fernando	9/7/2021	2	\$650.00	\$1,300.00	Prepare view for toll roads for post measures scenario for FY22-FY26 based on HTA financial model as part of HTA Transportation Reform to segregate by asset type. (2)
Outside PR	10	Pena-Alfaro, Fernando	9/7/2021	1.9	\$650.00	\$1,235.00	Prepare view for toll roads for proposed measures for FY22-FY26 based on HTA financial model as part of HTA Transportation Reform to segregate by asset type. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	9/8/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with C. Gonzalez (ACG) and E. Goodman (ACG) to discuss open questions related the HTA Fiscal Plan model and presentation materials for follow-up call with HTA finance team for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/8/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/8/2021	0.9	\$650.00	\$585.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	9/8/2021	1.2	\$650.00	\$780.00	Prepare presentation for HTA follow up questions related to financial models by asset type of HTA Transportation Reform engagement. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	9/8/2021	0.9	\$650.00	\$585.00	Prepare view for toll roads only to show HTA based on the information received in support of the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	9/8/2021	0.6	\$650.00	\$390.00	Update weekly progress report for week ending 9/10/2021 related to financial models based on input received from internal team as part of HTA Transportation Reform engagement. (0.6)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	9/9/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 9/9/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/9/2021	0.8	\$650.00	\$520.00	Prepare additional questions for HTA meeting related to segregated revenues and expenses from FY19 as part of the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	9/9/2021	1.2	\$650.00	\$780.00	Prepare presentation in Spanish for DTOP related to financial model for non-toll roads as well as specific data requirements from DTOP to compile the financial model as indicated by the Transportation Reform. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	9/9/2021	0.4	\$650.00	\$260.00	Prepare weekly update for E. Fuhr (ACG) for week ending 9/10/2021 regarding progress and data status report for HTA Transportation Reform. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	9/9/2021	1.9	\$650.00	\$1,235.00	Review annual report for HTA for FY19 related to balance sheet items in preparation for the discussion with HTA management for the HTA Transportation Reform engagement with the government of Puerto Rico. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	9/10/2021	0.8	\$650.00	\$520.00	Participate in virtual meeting with E. Garcia (DTOP), G. Loran (AAFAF), and E. Goodman (ACG) and C. Gonzalez (ACG) to discuss data requests from DTOP to support the segregation of assets as a part of the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	9/10/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with M. Garcia (HTA), E. Rosa (HTA) and E. Goodman (ACG) to discuss follow-up questions related to the HTA Fiscal Plan Model to assist in the segregation of assets as a part of the HTA Transportation Reform engagement. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	9/10/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with representatives of Ankura to discuss 9/10/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	9/10/2021	1.9	\$650.00	\$1,235.00	Prepare presentation for PRITA outlining purpose of financial model for mass transportation and information requested from PRITA, AMA and ATM for the financial models as part of the HTA Transportation Reform engagement. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	9/10/2021	0.8	\$650.00	\$520.00	Review HTA financial model to extract certain balance sheet items as part of the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	9/13/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with E. Goodman (ACG) to discuss takeaways from HTA follow-up call on 09/10/2021 and next steps to update financial models based on that information and DTOP provided data for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	9/13/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with F. Garcia (ACG) and E. Goodman (ACG) to discuss financial modeling workflow as it relates to the HTA Transportation Reform engagement for the government of Puerto Rico (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/13/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 9/13/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	9/13/2021	1.2	\$650.00	\$780.00	Prepare presentation for the PRITA advisor to outline the financial model workflow as part of HTA Transportation Reform. (1.2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	9/13/2021	1.8	\$650.00	\$1,170.00	Prepare segregation assumptions for mass transit for financial model as part of the HTA Transportation Reform engagement. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	9/13/2021	1.6	\$650.00	\$1,040.00	Review annual FY19 HTA report related to assets to assess the different considerations to be made for projected values in the financial models for the HTA Transportation Reform engagement. (1.6)
Outside PR	10	Pena-Alfaro, Fernando	9/14/2021	1.8	\$650.00	\$1,170.00	Define methodology to generate depreciation schedules from information available related to HTA operation for the three asset types of tolls, non-toll and transit in connection to the financial models for the Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	9/14/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Goodman (ACG) to discuss updates to financial models and next steps for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/14/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with G. Baez (ATI), E. Goodman (ACG) and C. Gonzalez (ACG) to discuss outstanding data requests from PRITA to be incorporated into mass transit asset financial model for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	9/14/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with representatives of Ankura to discuss 9/14/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	9/14/2021	0.4	\$650.00	\$260.00	Review and update presentation for DTOP to follow up with questions regarding information provided as part of HTA Transportation Reform. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	9/14/2021	1.9	\$650.00	\$1,235.00	Review annual FY18 report for DTOP provided as part of the information request for non-toll roads for the purpose of generating a financial model for non-toll assets as part of HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	9/14/2021	1.1	\$650.00	\$715.00	Review reports provided for HTA monthly operating results as part of HTA Transportation Reform. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	9/15/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with C. Butler (ACG) and representatives of AAFAF, FOMB and EY team to discuss the status of the EY HTA carve-out financial analysis work in support of the Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/15/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates related to the finance workstream for HTA Transportation Reform engagement. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	9/15/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with E. Goodman (ACG) to discuss updates related to meeting with EY, PROMESA and AAFAF as well as discuss next steps for segregating depreciation schedule and projections for HTA assets for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	9/15/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 9/15/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/15/2021	0.8	\$650.00	\$520.00	Review concession agreement for toll roads related to HTA Transportation Reform engagement. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	9/15/2021	0.8	\$650.00	\$520.00	Review FY18 and FY19 HTA financial reports related to outstanding bonds obligations. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	9/15/2021	2	\$650.00	\$1,300.00	Review HTA outstanding bonds and calculate outstanding obligations, unpaid bonds and cumulative obligations as of 6/30/2021 for the purpose of integrating that information in the financial models for the Transportation Reform. (2)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	9/16/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with E. Goodman (ACG) to discuss and review projected depreciation schedule by asset type for HTA Transportation Reform engagement. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	9/16/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 9/16/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/16/2021	1.9	\$650.00	\$1,235.00	Prepare analyses for projected 98 bonds related to toll roads for the financial model for the HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	9/16/2021	1.7	\$650.00	\$1,105.00	Prepare analyses of accrued and unpaid interest for certain HTA bonds called Bonds 98 for the financial model contemplated in the HTA Transportation Reform. (1.7)
Outside PR	10	Pena-Alfaro, Fernando	9/16/2021	1.4	\$650.00	\$910.00	Prepare report regarding implications for financial models based on EY work product delay and the request of detail information from Ankura to finalize their work product. (1.4)
Outside PR	10	Pena-Alfaro, Fernando	9/16/2021	1.1	\$650.00	\$715.00	Review depreciation schedule prepared by E. Goodman (ACG) for the various transportation assets as required in the HTA Transportation Reform. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	9/17/2021	0.8	\$650.00	\$520.00	Participate in virtual meeting with C. Gonzalez (ACG), D. Leon (ACG), G. Loran (AAFAF) and M. Cuevas (HTA) to discuss HTA Road Maintenance in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	9/17/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with C. Gonzalez (ACG), E. Garcia (DTOP), A. Garcia (consultant for DTOP), G. Loran (AAFAF) and M. Acevedo (AAFAF) related to follow up questions regarding information request related to HTA Transportation Reform. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	9/17/2021	1.9	\$650.00	\$1,235.00	Prepare analyses of projected 68 bonds for next five years in connection with HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	9/17/2021	2	\$650.00	\$1,300.00	Prepare analyses of projected current assets for toll roads related to HTA Transportation reform. (2)
Outside PR	10	Pena-Alfaro, Fernando	9/17/2021	0.4	\$650.00	\$260.00	Requested documentation from PRITA consultant related to HTA Transportation Reform. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	9/20/2021	1.6	\$650.00	\$1,040.00	Develop view of income statements for ATI for the period 2019-2021 with information provided by G. Baez (ATI) for the HTA Transportation Reform. (1.6)
Outside PR	10	Pena-Alfaro, Fernando	9/20/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Goodman (ACG) to discuss updates and next steps related to the finance workstream for the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/20/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 9/20/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/20/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss implications of EY delayed delivery of the HTA carve-out historical financial analysis for the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/20/2021	1.1	\$650.00	\$715.00	Prepare presentation update for HTA finance department to follow up with data request and inform progress to date. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	9/20/2021	1.8	\$650.00	\$1,170.00	Prepare view of ATI balance sheet for the period 2019-2021 based on trial balances provided as part of the HTA Transportation Reform. (1.8)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	9/20/2021	2	\$650.00	\$1,300.00	Review financial statement provide by G. Baez (ATI) related to the maritime authority as part of the HTA Transportation Reform. (2)
Outside PR	10	Pena-Alfaro, Fernando	9/21/2021	0.9	\$650.00	\$585.00	Participate in virtual meeting with E. Fuhr (ACG) and E. Goodman (ACG) to discuss updates and next steps for the finance workstream for the HTA Transportation Reform engagement. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	9/21/2021	0.4	\$650.00	\$260.00	Participate in virtual meeting with E. Goodman (ACG) to review 2018 to 2021 ATM Trial Balance data mapping and DTOP 2019 to 2021 budget information and discuss next steps to incorporate into segregated financial models. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	9/21/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with G. Loran (AAFAF), E. Rosa (HTA), C. Gonzalez (ACG) and E. Goodman (ACG) to discuss follow-on questions related to balance sheet projections and personnel segregation for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	9/21/2021	0.8	\$650.00	\$520.00	Participate in virtual meeting with representatives of Ankura to discuss 9/21/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	9/21/2021	1.2	\$650.00	\$780.00	Review HTA presentation relative to new project construction projects as part of HTA Transportation Reform. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	9/21/2021	1.8	\$650.00	\$1,170.00	Updated toll road financial model with current information regarding certain capital expenditures projects as part of the HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	9/22/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 9/22/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	9/22/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico (partial). (0.6)
Outside PR	10	Pena-Alfaro, Fernando	9/23/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 9/23/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/24/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with R. Erana (Riveron), G. Loran (AAFAF) and C. Gonzalez (ACG) to request information related to PRITA as part of the HTA Transportation Reform. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/24/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 9/24/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/24/2021	0.6	\$650.00	\$390.00	Prepare communication for Ernst and Young to request specific information that they are requesting from Ankura for the segregation of toll, non-toll and mass transit personnel for HTA Transportation Reform. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	9/24/2021	1.6	\$650.00	\$1,040.00	Prepare presentation for PRITA consultant to request historical and projected information. (1.6)
Outside PR	10	Pena-Alfaro, Fernando	9/24/2021	1.8	\$650.00	\$1,170.00	Review documentation regarding HTA departmental functions to assess those that can be assigned to toll roads, non-toll roads and mass transportation as part of the HTA Transportation Reform. (1.8)



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Pena-Alfaro, Fernando	9/27/2021	0.7	\$650.00	\$455.00	Participate in virtual meeting with E. Goodman (ACG) to discuss summarized DTOP budget data and allocation to non-toll asset for build of financial models for HTA Transportation Reform engagement. (0.7)
Outside PR	10	Pena-Alfaro, Fernando	9/27/2021	0.6	\$650.00	\$390.00	Participate in virtual meeting with representatives of Ankura to discuss 9/27/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Pena-Alfaro, Fernando	9/27/2021	1.6	\$650.00	\$1,040.00	Prepare balance sheets for 2018 in Excel format for ATM based on audited financial and review auditors notes regarding balance sheet items as part of the HTA Transportation Reform engagement. (1.6)
Outside PR	10	Pena-Alfaro, Fernando	9/27/2021	0.8	\$650.00	\$520.00	Prepare balance sheets for 2019 in Excel format for ATM based on audited financial and review auditors notes regarding balance sheet items as part of the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	9/27/2021	2	\$650.00	\$1,300.00	Prepare income statement for 2018 in Excel format for ATM based on audited financial and review auditors notes regarding income statement as part of the HTA Transportation Reform engagement. (2)
Outside PR	10	Pena-Alfaro, Fernando	9/27/2021	1.7	\$650.00	\$1,105.00	Prepare income statement for 2019 in Excel format for ATM based on audited financial and review auditors notes regarding income statement as part of the HTA Transportation Reform engagement. (1.7)
Outside PR	10	Pena-Alfaro, Fernando	9/27/2021	1.2	\$650.00	\$780.00	Prepare response to M. Acevedo (AAFAF) related to HTA assets, personnel, engineers, unionized members relative to HTA Transportation Reform engagement. (1.2)
Outside PR	10	Pena-Alfaro, Fernando	9/28/2021	1.4	\$650.00	\$910.00	Compare trial balances results for 2019-2021 with the income and expenses information to assess reliability of information relative to HTA Transportation Reform. (1.4)
Outside PR	10	Pena-Alfaro, Fernando	9/28/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Goodman (ACG) to discuss segregation of data related to non-toll and mass transit financial models for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/28/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 9/28/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/28/2021	0.4	\$650.00	\$260.00	Participate on telephone call with F. Garcia (ACG) to discuss the response to DTOP information request in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.4)
Outside PR	10	Pena-Alfaro, Fernando	9/28/2021	1.9	\$650.00	\$1,235.00	Prepare statement of income and expenses for the period 2019 to 2021 for ATM based on information provided by G. Baez (ATI) for HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	9/28/2021	1.5	\$650.00	\$975.00	Prepare weekly AAFAF update presentation for week ending 10/1/2021 to report status and progress of financial models as part of the HTA Transportation Reform engagement. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	9/28/2021	0.3	\$650.00	\$195.00	Review and discuss the use of the Commonwealth Certified Fiscal Plan Model FY21 and the Commonwealth Measures List provided by H. Martinez (AAFAF) in the Transportation Reform financial analysis. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	9/29/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with E. Goodman (ACG) to discuss updates and next steps for building of financial models for HTA Transportation Reform engagement. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/29/2021	1.8	\$650.00	\$1,170.00	Prepare statement of net financial position for the period 2019 to 2021 for ATM based on information

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
							provided by G. Baez (ATI) for HTA Transportation Reform. (1.8)
Outside PR	10	Pena-Alfaro, Fernando	9/29/2021	1.5	\$650.00	\$975.00	Prepare summary report for AMA for years 2019 through 2022 based on information provided by R. Erana (Riveron) related to HTA Transportation Reform. (1.5)
Outside PR	10	Pena-Alfaro, Fernando	9/29/2021	1.9	\$650.00	\$1,235.00	Prepare summary report for ATM for years 2019 through 2022 based on information provided by R. Erana (Riveron) as well as consolidated and consolidating reports for AMA and ATM related to HTA Transportation Reform. (1.9)
Outside PR	10	Pena-Alfaro, Fernando	9/30/2021	0.3	\$650.00	\$195.00	Participate in virtual meeting with E. Goodman (ACG) to review AMA and ATM financial data as well as review presentation materials for E. Garcia (DTOP) on non-toll asset segregation. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	9/30/2021	0.5	\$650.00	\$325.00	Participate in virtual meeting with representatives of Ankura to discuss 9/30/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Pena-Alfaro, Fernando	9/30/2021	0.9	\$650.00	\$585.00	Participate in virtual meeting with representatives of Ankura, G. Loran (AAFAF) and M. Acevedo (AAFAF) to conduct Weekly Transportation Reform Touchpoint to discuss accomplishments and pending tasks as part of the HTA Transportation Reform engagement for the government of Puerto Rico. (0.9)
Outside PR	10	Pena-Alfaro, Fernando	9/30/2021	0.8	\$650.00	\$520.00	Prepare presentation for DTOP Finance and Budget Director to discuss findings and clarify items as part to the HTA Transportation Reform engagement. (0.8)
Outside PR	10	Pena-Alfaro, Fernando	9/30/2021	1.1	\$650.00	\$715.00	Prepare presentation for Roberto Erana (Riveron) to review historical and projected AMA and ATM information relative to HTA Transportation Reform. (1.1)
Outside PR	10	Pena-Alfaro, Fernando	9/30/2021	0.3	\$650.00	\$195.00	Prepare response for EY email regarding segregation of personnel by asset type related to HTA Transportation Reform. (0.3)
Outside PR	10	Pena-Alfaro, Fernando	9/30/2021	1.3	\$650.00	\$845.00	Review comparative analyses to select more reliable data for AMA and ATM for the period 2019-2022 to develop financial models for PRITA as part of the HTA Transportation Reform (1.3)
Outside PR	10	Roubaud, Julien	9/1/2021	0.5	\$332.50	\$166.25	Participate in meeting with C. Butler (ACG) and C. Ishak (ACG) to discuss status and next actions regarding the deliverable in support of the HTA Transportation Reform Implementation engagement for the Government of Puerto Rico. (0.5)
Outside PR	10	Roubaud, Julien	9/1/2021	0.8	\$332.50	\$266.00	Participate in meeting with C. Ishak (ACG) to review key activities from the week of 8/30 and 8/31/2021 related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Roubaud, Julien	9/1/2021	0.6	\$332.50	\$199.50	Participate in virtual meeting with representatives of Ankura to discuss 9/1/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.6)
Outside PR	10	Roubaud, Julien	9/2/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/2/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Roubaud, Julien	9/3/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/3/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Description
Outside PR	10	Roubaud, Julien	9/7/2021	0.8	\$332.50	\$266.00	Participate in virtual meeting with representatives of Ankura to discuss 9/7/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.8)
Outside PR	10	Roubaud, Julien	9/8/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with representatives of Ankura to discuss 9/8/2021 updates and action items related to the HTA Transportation Reform engagement for the government of Puerto Rico. (0.5)
Outside PR	10	Roubaud, Julien	9/15/2021	0.5	\$332.50	\$166.25	Participate in virtual meeting with F. Garcia (ACG) to discuss how Ankura supported AAFAF on work performed with HTA, DTOP and PRITA as part of the HTA Transportation Reform engagement. (0.5)
Outside PR	10	Roubaud, Julien	9/17/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 9/13/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 9/20/2021 Transportation Reform meetings and deliverables. (0.5)
Outside PR	10	Roubaud, Julien	9/30/2021	0.5	\$332.50	\$166.25	Review key activities and outcomes from the week of 9/27/2021 related to the HTA Transportation Reform engagement to prepare work plan for week of 10/04/2021 Transportation Reform meetings and deliverables. (0.5)
Outside PR	10	Tabor, Ryan	9/2/2021	1.5	\$522.50	\$783.75	Participate on telephone call with representatives of Ankura to revise the HTA Transportation Reform Work Plan Summary in support of the HTA Transportation Reform engagement for the government of Puerto Rico. (1.5)
Outside PR	10	Tabor, Ryan	9/15/2021	0.5	\$522.50	\$261.25	Participate in meeting with C. Butler (ACG) and V. Hart (ACG) to discuss current priorities for the Transportation Reform initiatives and potential steps for program acceleration. (0.5)
Outside PR	10	Tabor, Ryan	9/20/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss implications of EY delayed delivery of the HTA carve-out historical financial analysis for the HTA Transportation Reform program for the government of Puerto Rico. (0.5)
Outside PR	10	Tabor, Ryan	9/23/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with V. Hart (ACG) and C. Butler (ACG) to review work in progress for the HTA Transportation Reform and for Federal funds administrative project. (0.5)
Outside PR	10	Tabor, Ryan	9/29/2021	0.5	\$522.50	\$261.25	Participate in virtual meeting with representatives of Ankura to discuss and determine next steps to support M. Acevedo (AAFAF) efforts to provide the DTOP Secretary with current data related to the HTA Transportation Reform program for the government of Puerto Rico. (0.5)

Total Hourly Fees

829.3

\$330,944.88

**Total Fees**

**\$330,944.88**

## Expenses Detail

Expense Type	Professional	Date	Expense	Description	Reference
Airfare	Butler, Charles	9/13/2021	\$849.40	Roundtrip airfare from Nashville, TN to San Juan, PR 9/13/21 to 9/16/21	1
Meals - PR	Butler, Charles	9/13/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Butler, Charles	9/13/2021	\$12.95	Travel from airport to hotel on 9/13/2021	2
Meals - PR	Butler, Charles	9/14/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Meals - PR	Butler, Charles	9/15/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Lodging - PR	Butler, Charles	9/16/2021	\$646.29	Lodging in San Juan, PR from 9/13/21 to 9/16/21 (3 nights)	3
Meals - PR	Butler, Charles	9/16/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Airfare	Ishak, Christine	9/13/2021	\$380.90	Roundtrip airfare from Nashville, TN to San Juan, PR 9/13/21 to 9/16/21	4
Meals - PR	Ishak, Christine	9/13/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	9/13/2021	\$12.90	Travel from airport to hotel on 9/13/2021	5
Meals - PR	Ishak, Christine	9/14/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	9/14/2021	\$7.92	Travel from hotel to AAFAF on 9/14/2021	6
Transportation - PR	Ishak, Christine	9/14/2021	\$6.43	Travel from AAFAF to hotel on 9/14/2021	7
Meals - PR	Ishak, Christine	9/15/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	9/15/2021	\$6.44	Travel from hotel to AAFAF on 9/15/2021	8
Transportation - PR	Ishak, Christine	9/15/2021	\$7.92	Travel from PRITS to hotel on 9/15/2021	9
Lodging - PR	Ishak, Christine	9/16/2021	\$646.29	Lodging in San Juan, PR from 9/13/21 to 9/16/21 (3 nights)	10
Meals - PR	Ishak, Christine	9/16/2021	\$92.00	Per diem meal expenses in Puerto Rico	
Transportation - PR	Ishak, Christine	9/16/2021	\$6.98	Travel from PRITS to hotel on 9/16/2021	11
Transportation - US	Ishak, Christine	9/16/2021	\$60.00	Parking airport 9/13/21 to 9/16/21	12

### Total Expenses

**\$3,380.42**

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.